

**AGENDA
UNIVERSITY OF CONNECTICUT
BOARD OF TRUSTEES**

**FINANCIAL AFFAIRS COMMITTEE
ANNUAL BUDGET WORKSHOP**

**Wilbur Cross Building
North Reading Room (109)
233 Glenbrook Road
Storrs, Connecticut**

Wednesday, June 17, 2026

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **8:30 a.m.**

1) Public Participation*

* Individuals who wish to speak during the Public Participation portion of the Wednesday, June 17, meeting must do so in person and sign up no later than **8:30 a.m.** on Tuesday, June 1, by emailing boardoftrustees@uconn.edu. Speaking requests must include a name, topic, and affiliation with the University (i.e., student, employee, member of the public). Per the University By-Laws, the Board may limit the entirety of public comment to a maximum of 30 minutes. The sign-up list may be closed if, due to the number of people seeking to speak, the 30-minute allotment will be exceeded. As an alternative, individuals may submit written comments to the Board via boardoftrustees@uconn.edu, and all comments will be shared with the Board.

ACTION/PRESENTATION ITEMS:

TAB

2) Minutes of the Financial Affairs Committee May 18, 2026, Meeting	1
3) FY27 UConn and UConn Health Budget Presentation	2
4) Fiscal Year 2027 Spending Plan for the University of Connecticut, Storrs and Regional Campuses	3
5) Fiscal Year 2027 Spending Plan for UConn Health	4
6) Fiscal Year 2027 Capital Budget for the University of Connecticut, Storrs and Regional Campuses	5
7) Thirty-Fourth Supplemental Indenture Authorizing University of Connecticut General Obligation Bonds	6
8) Revised Allocation of Bond Authorizations as set forth in the Twenty-Eighth Supplemental Indenture (University of Connecticut General Obligation Bonds)	7

9) Fiscal Year 2027 Capital Budget Spending Plan for UConn Health	8
10) Fiscal Year 2027 Statement of Work for the UConn Foundation	9
11) Contracts and Agreements for Approval	10

CAPITAL PROJECT BUDGETS FOR APPROVAL:

<u>STORRS BASED PROGRAMS</u>	<u>Phase</u>	<u>Budget</u>	
12) Merlin D. Bishop Center Roof Replacement	Design	\$1,038,953	11
13) Waterbury – Chiller Replacement	Final	\$850,000	12
14) Merlin D. Bishop Center Chiller Replacement	Final	\$950,000	13
15) Stamford – Chiller Replacement	Final	\$1,500,000	14
16) Belimo Foundation South Campus Residence Hall Energy Program Phase I	Final	\$2,200,000	15
17) Discovery Drive Solar Array Pilot	Final	\$2,300,000	16
18) Practice Field Upgrades	Revised Final	\$5,34,500	17
19) Andover Infrastructure and Software Upgrade Phases I-VII	Revised Final	\$5,404,439	18
 <u>UCONN HEALTH</u>			
20) UCH One Munson Road Clinical Fit-Out	Planning	\$18,000,000	19
21) UCH Surgery Center Sterile Processing Renovations	Planning	\$1,540,000	20
22) UCH MAA Foam Fire Suppression System Replacement	Planning	\$1,400,000	21
23) UCH Underground Fuel Tank D1 Replacement	Planning	\$1,200,000	22
24) UCH CT-7 Inpatient & Research Renovations	Design	\$2,300,000	23
25) UCH Lab Medicine Multiple Lab Renovation	Final	\$3,500,000	24
26) UCH Surgery Center Operating Room #6 Renovation	Final	\$3,200,000	25
27) UCH Interventional Radiology Equipment Replacement & Renovation	Revised Final	\$10,015,000	26
28) UCH Main Liquid Oxygen Tank Replacement	Revised Final	\$1,320,000	27

INFORMATION ITEMS:

- 29) University Senate Representative Report
- 30) Construction Project Status Report
<https://s.uconn.edu/june26csr>
- 31) Capital Expenditure Report
<https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2026/04/Cap-Proj-Exp-Report-3-31-26.pdf>

32) Other Business

33) Executive Session (as needed)

34) Adjournment

ATTACHMENT 1

MINUTES

University of Connecticut Board of Trustees

Financial Affairs Committee Wednesday, May 18, 2026, at 4:00 p.m. Virtual Special Meeting

Committee Trustees: Andy Bessette, George Barrios, Mark Boxer, Shari Cantor, Nina Lemash, Daniel O'Keefe, Philip Rubin, Richard Vogel

Other Trustees: Denis Nayden

University Staff: Radenka Maric, Andy Agwunobi, Pamir Alpay, Gail Garber, Nicole Gelston, Jeffrey Geoghegan, Philip Hunt, Andrea Keilty, Bruce Liang, Anthony Rini

University Senate
Representative (Financial Affairs): Carrie Fernandes

Vice-Chair Bessette called the meeting to order at 4:00 p.m.

1. Public Participation

No members of the public signed up to address the Committee.

2. Minutes from the April 29, 2026, Meeting

On a motion by Trustee Rubin, seconded by Trustee Boxer, the Committee voted unanimously to approve the minutes of the April 29, 2026, Meeting.

3. Tuition and Fees Proposal for UConn School of Medicine

On a motion by Trustee Vogel, seconded by Trustee Boxer, the Committee voted unanimously to recommend the item to the full Board for approval.

4. Adjournment

On a motion by Trustee Cantor, seconded by Trustee Boxer, the Committee voted unanimously to adjourn the meeting. The Committee adjourned at 4:24 p.m.

Respectfully submitted,

Debbie L. Carone

Debbie L. Carone
Secretary to the Committee

ATTACHMENT 2



UConn & UConn Health Budget Overview

Board of Trustees Financial Affairs Committee

June 17, 2026

Anthony L. Rini

Vice President for Finance & CFO, UConn

Jeffrey Geoghegan

Senior Vice President for Finance & Administration, CFO, UConn Health

Presentation Outline

UConn & UConn Health



UConn

1

Budget Priorities

2

Consolidated Budget Overview

3

Storrs and Regional Campuses Operating Budget

4

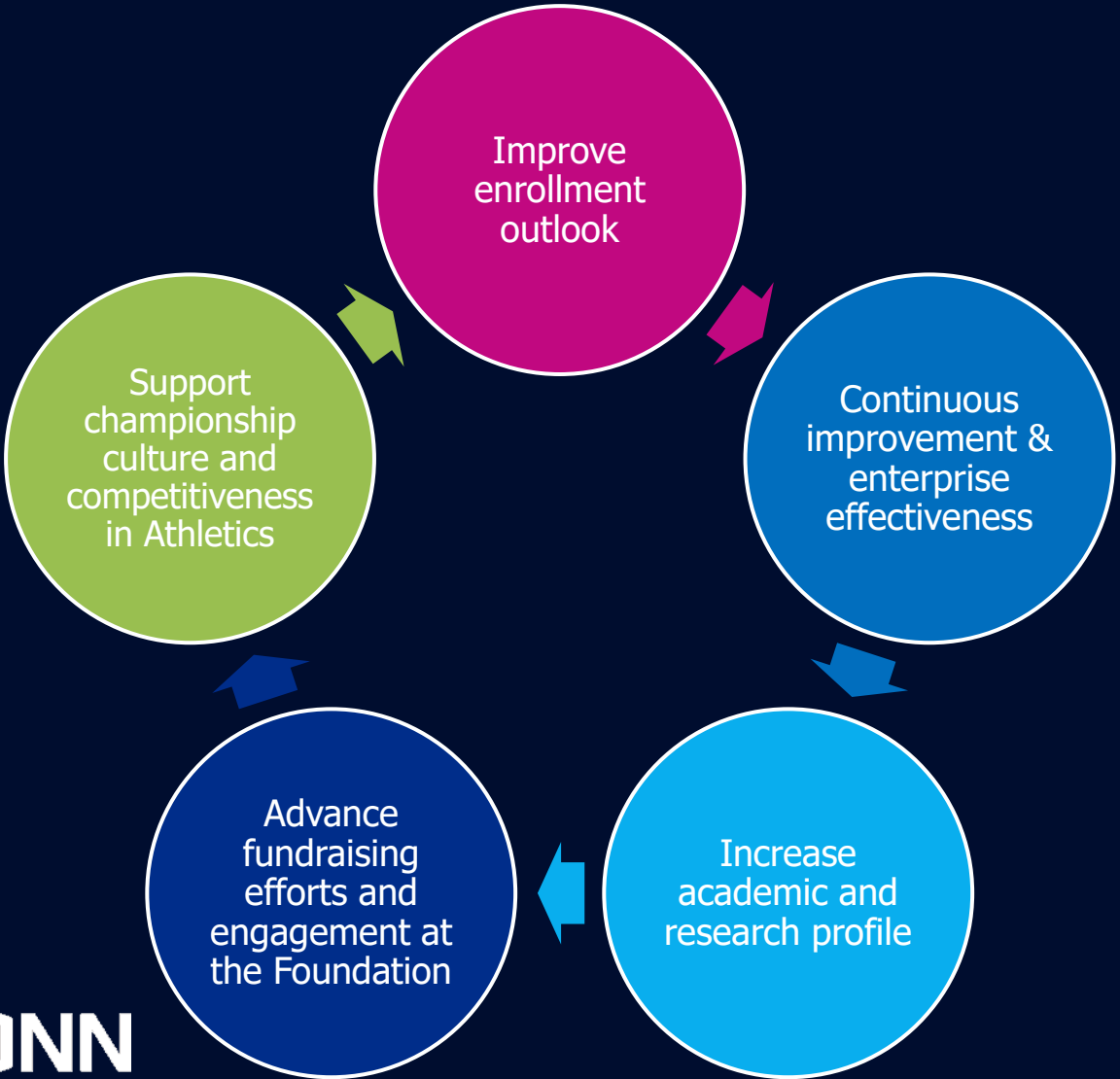
UConn Health Operating Budget

5

Capital Budget Plan

Operational Priorities Drive Budget Decisions

Financial Strength Enables University Excellence



Primary Revenue Drivers

Tuition & Fees

Clinical
Revenue

Philanthropy

Other Revenue
(i.e. Summer)

State
Appropriations

Auxiliary
Enterprises

Sponsored
Research

Opportunities for Enhanced Revenue



Increased student retention



Strategic deployment of financial aid



Utilization of discretionary Foundation dollars



Increased Philanthropic Activity



Online Programming



Expanded industry and corporate partnerships



New academic programs aligned with demand



Improve reimbursement outcomes



Summer Programming

**Monitoring
Expenses**

**Personnel
Costs &
Benefits**

**Procurement
& Contracts**

**Debt &
Capital**

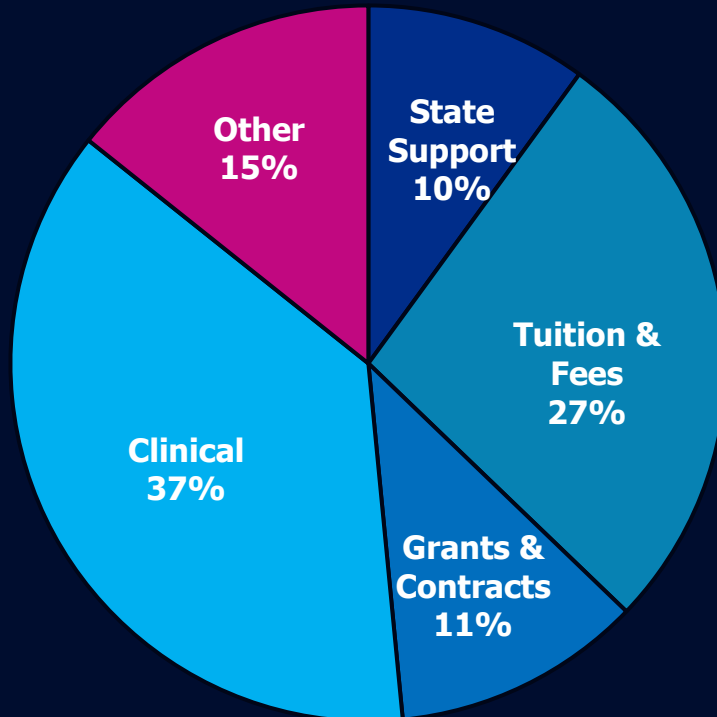
**Utilities,
Facilities &
Technology**

Travel

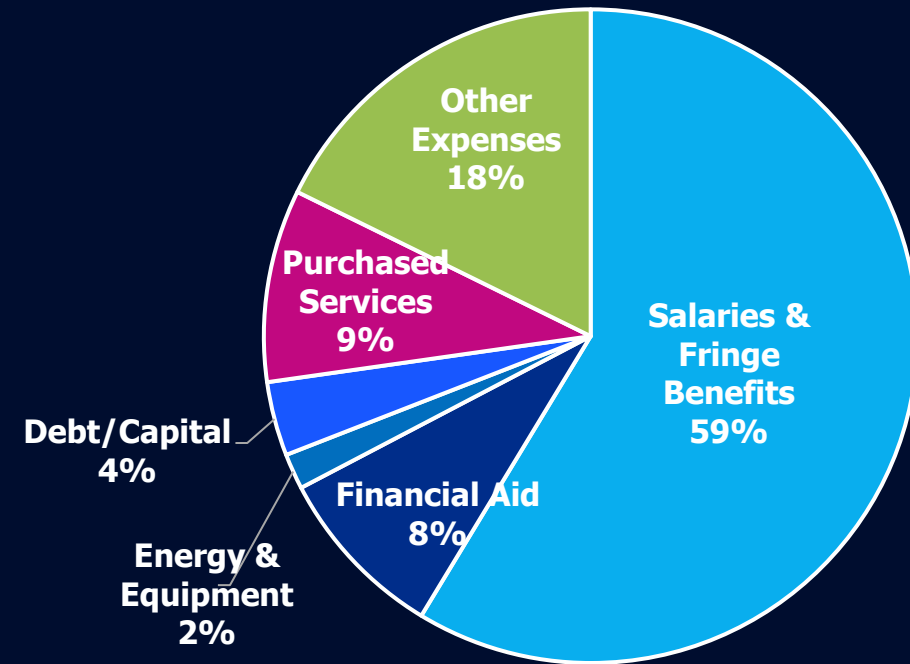
FY 27 Institutional Overview

UConn & UConn Health

Projected Revenues: ~\$4.0B



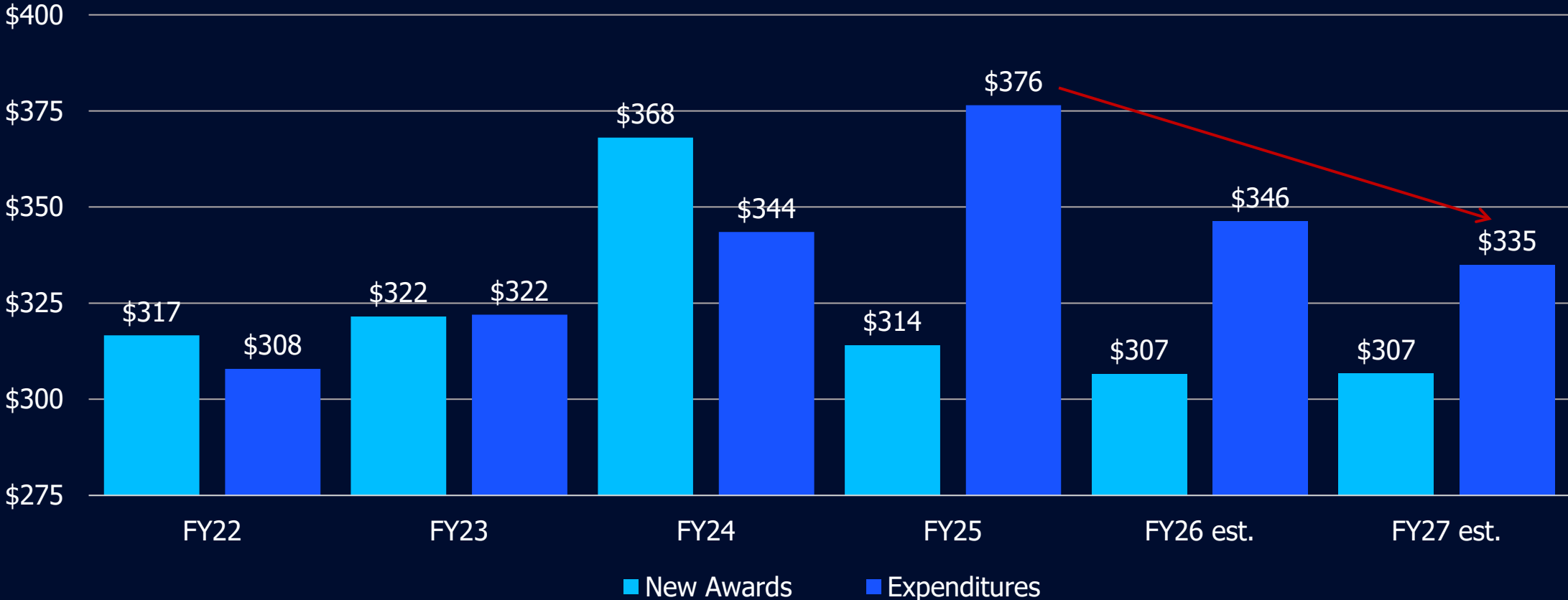
Projected Expenditures: \$4.1B



Remaining Shortfall = ~\$83.5M (~0.2% of total)

Impact of Federal Research Shifts

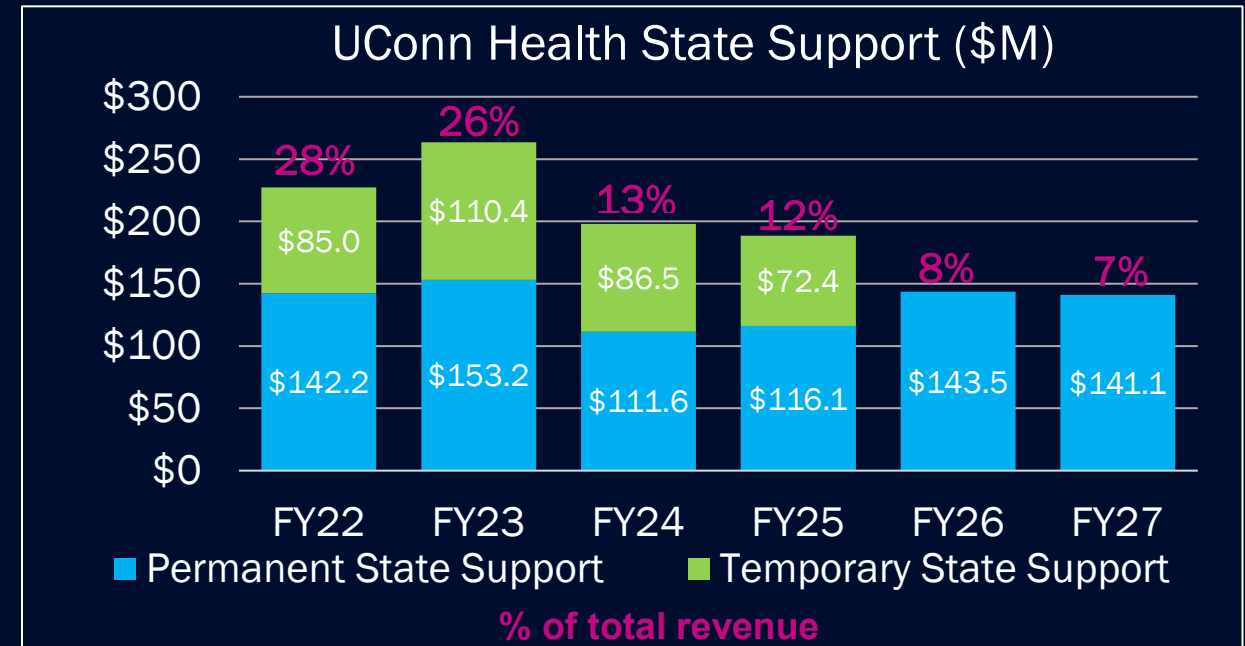
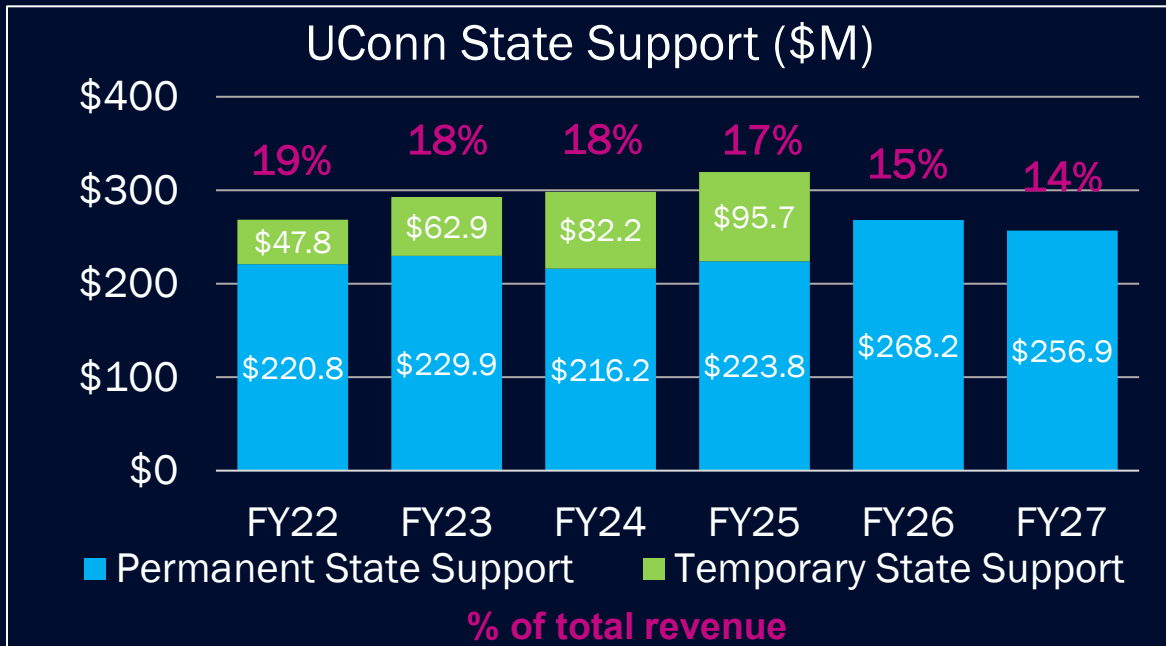
Research Awards and Expenditures
(in millions)



State Support

UConn & UConn Health

State support request for operating budget was not fully funded, which requires continued deficit mitigation strategies.



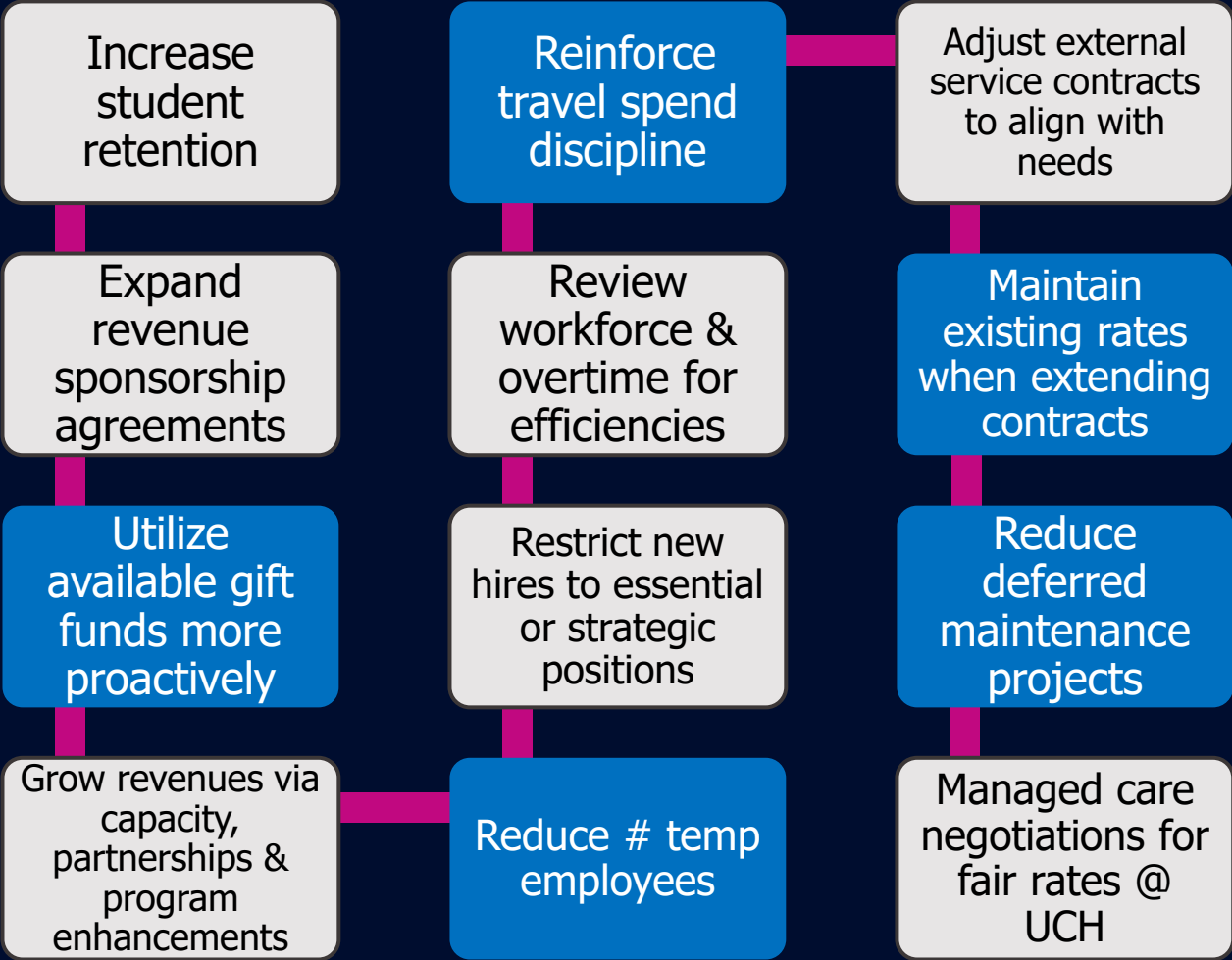
State Support accounts for 10% of total revenues at UConn and UConn Health combined.
It covers 23% of total combined employee salaries.

The State biennium budget request for FY28 and FY29 is currently being developed and will be presented to the Board of Directors in June for UCH and Board of Trustees in Aug/Sept for both UConn and UCH.

Continued Deficit Mitigation Strategies

Status (\$M)	UConn	UCH
FY26 Budget	(\$37.9)	(\$61.8)
FY26 Forecast	\$0.5	(\$5.1)
FY27 Budget	(\$29.2)	(\$54.3)

To address the budget shortfall, the University continues to find revenue opportunities and cost reduction initiatives to close the budget gap over the next several fiscal years.



One-time Funds
Permanent Funds



Storrs & Regional Campuses

UConn FY26 Forecast for Year End

UConn Storrs & Regional Campuses	FY26 Year-End Forecast	FY26 Budget	Variance	% Variance
Total State Support	\$269.8	\$269.2	\$0.6	0.2%
Tuition & Mandatory/Course Fees	790.8	791.2	(0.4)	-0.1%
Grants & Contracts - Financial Aid	84.9	87.7	(2.8)	-3.2%
Grants & Contracts - Other	265.6	225.9	39.7	17.6%
Auxiliary Revenue	292.7	291.5	1.3	0.4%
Foundation Reimbursement	58.1	46.3	11.8	25.5%
Investment Income	21.5	20.5	0.1	0.3%
Other Revenues	54.8	45.9	9.9	22.0%
Total Revenues	\$1,838.2	\$1,778.2	\$60.0	
Salary/Benefits	\$976.3	\$971.9	\$4.4	0.5%
Financial Aid - Tuition Funded	218.2	219.4	(1.3)	-0.6%
Financial Aid - Other	122.8	120.5	2.3	1.9%
Energy & Equipment	51.8	62.1	(10.3)	-16.5%
Purchased Services	210.5	217.4	(6.9)	-3.2%
Capital Projects/Debt Payments	108.9	102.7	6.2	6.0%
Other Expenses	149.3	122.1	27.2	22.2%
Total Expense	\$1,837.7	\$1,816.1	\$21.6	
Net Gain/(Loss)	\$0.5	(\$37.9)	\$38.4	

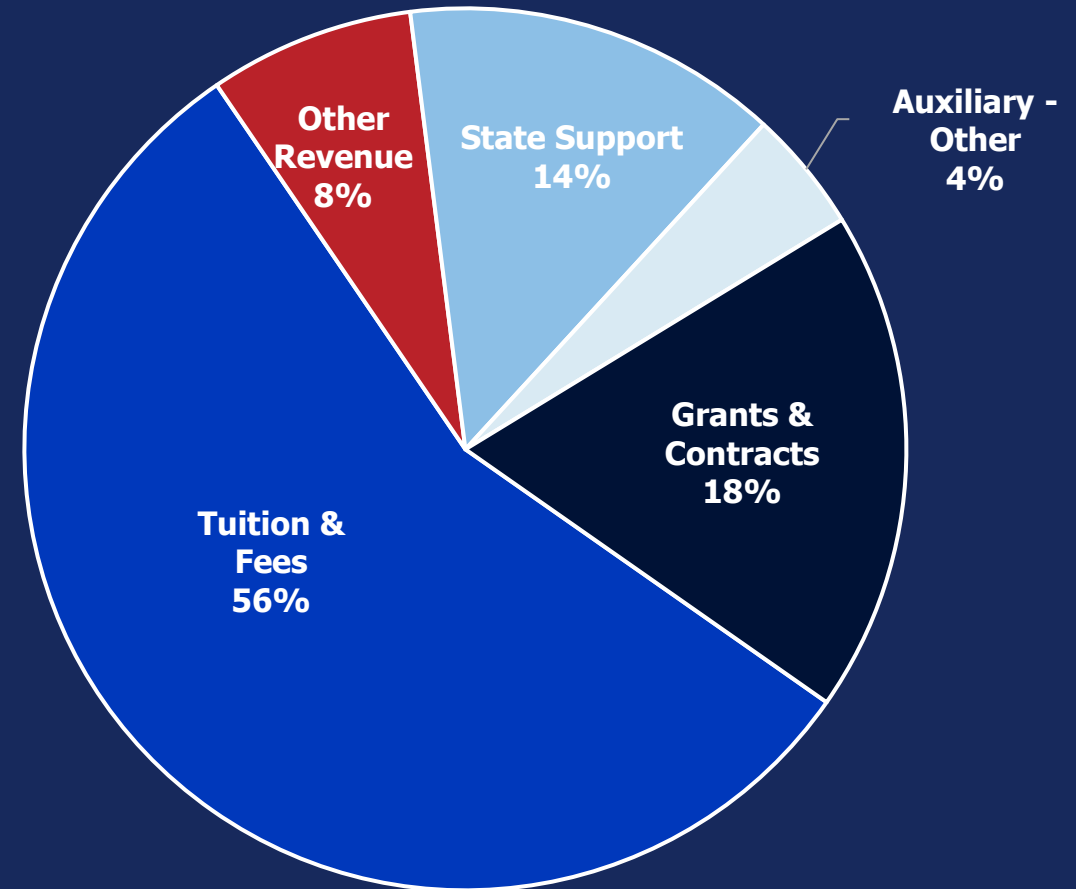
Note: Use of decimals may result in rounding differences.

UConn FY27 Revenues

Revenues will increase 1.7% over FY26. Tuition revenue increase driven by enrollment growth, offset by reduced state support and anticipated grant reduction.

\$1.87B

UConn (\$M)	
State Support	\$258.4
Tuition & Fees	1,042.1
Auxiliary – Other	83.4
Grants & Contracts – Financial Aid	85.7
Grants & Contracts – All Other	259.0
Other Revenue	140.8
Total Current Fund Revenue	\$1,869.5



Note: Use of decimals may result in rounding differences.

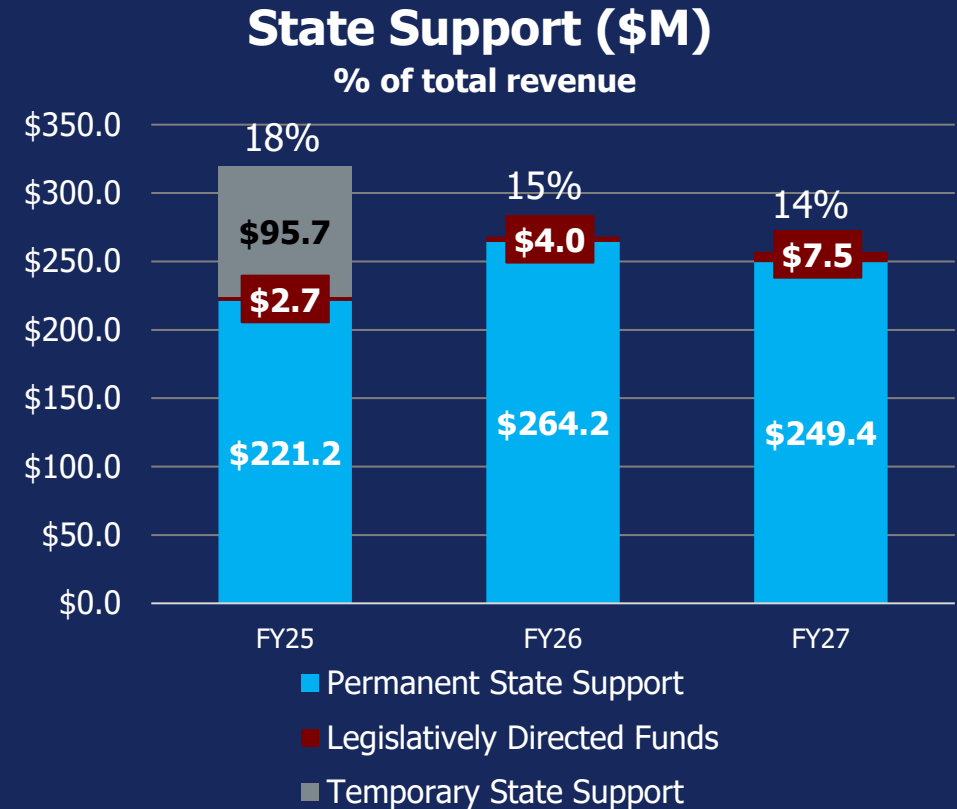
UConn State Support

The FY27 midterm request of \$312.7 million reflects the investment required to support wage increases, student success initiatives, and the protection of our research enterprise. The enacted total falls \$58.4 million short of that request.

State Support (\$M)			
State Support	FY25 Actuals	FY26 Actuals	FY27 Budget
Operating Expenses	\$221.2	\$264.2	\$249.4
Total Legislatively Directed Funds	2.7	4.0	7.5
Total Appropriation	\$223.8	\$268.2	\$256.9
Additional State Support (Temporary)	95.7		
Fringe Adjustments (WC,FB reimb.)	1.5	1.6	1.5
Total State Support	\$321.0	\$269.8	\$258.4

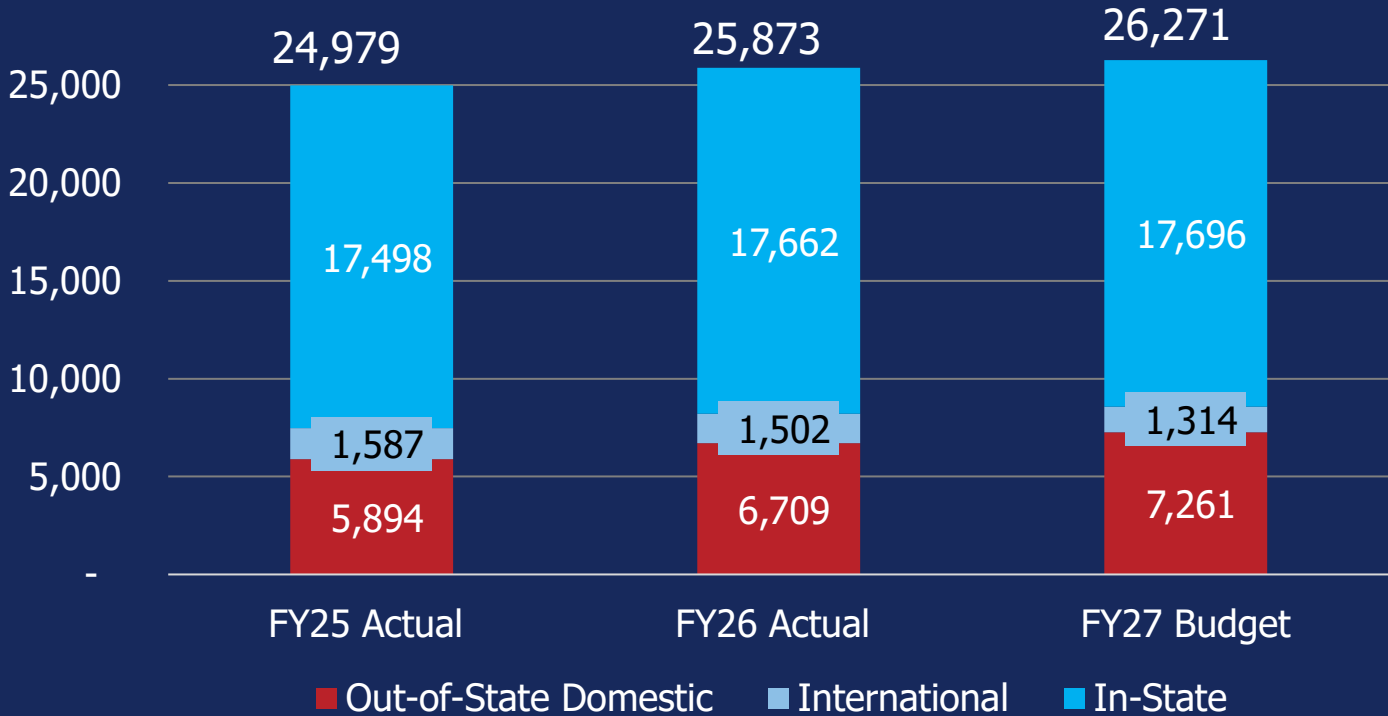
Note: Use of decimals may result in rounding differences.

The State has also allocated \$21M of one-time funding to mitigate declining federal research revenue.



UConn Tuition Revenue

Undergraduate Residency Mix*



* Does not include non-degree students

Tuition revenue will grow from strategic increases in enrollment and change in residency mix and will generate **\$632.4M** in FY27.

Tuition (\$M) *	FY25 Actual	FY26 Forecast	FY27 Budget
Revenue	\$583.1	\$604.4	\$632.4
Financial Aid - Tuition	(196.3)	(218.2)	(229.9)
Net Tuition	\$386.8	\$386.3	\$402.5

*Reflects undergraduate and graduate revenue. No tuition rate increase in FY27.

UConn Financial Aid Expense

UConn is committed to providing financial aid to ensure student quality and diversity, reflecting a 5.4% increase in University Supported funds in the FY27 budget.

\$ M	FY25 Actual	FY26 Forecast	FY27 Budget
Tuition Funded*	\$196.3	\$218.2	\$229.9
Department Revenue	29.6	25.9	27.7
State (Inc. Roberta Willis Scholarship)	19.9	15.6	15.5
Federal (Pell, SEOG)	55.4	55.6	55.7
Foundation/Private	22.6	25.6	22.6
Total	\$323.8	\$340.9	\$351.4

*Tuition Funded includes undergraduate and graduate aid funded by tuition.

Note: Use of decimals may result in rounding differences.

FY27 UConn funded set-aside for need-based aid as a % of tuition revenues is 16.8% (15% requirement). Merit aid is discretionary to the University.

86% of undergraduate students receive some form of financial aid.

UConn Fee Revenue

\$M	FY25 Actuals	FY26 Forecast	FY27 Budget
Course Fees	\$43.5	\$41.1	\$41.5
Intersession	34.0	35.7	36.0
Mandatory Fees	84.9	93.7	94.7
Other Fees	15.2	17.5	17.6
Total	\$177.6	\$188.0	\$189.9

Note: Use of decimals may result in rounding differences.

Course Fees \$41.5M

Includes programs in the Schools of Business, Education, Nursing, Social Work, Engineering, and Law.

Intersession \$36.0M

Includes courses offered during the summer, winter and continuing education revenue.

Mandatory Fees \$94.7M

Includes fees for General University, Infrastructure Maintenance, Recreation, Tech, and Student Health.

Other Fees \$17.6M

This includes fees such as application, visa compliance, late, online course, and enrollment fees.

UConn Auxiliary Enterprise Revenue

\$M	FY25 Actuals	FY26 Forecast	FY27 Budget
Housing	\$125.9	\$141.0	\$145.1
Dining	88.1	87.3	89.3
Athletics	43.9	51.3	52.6
Parking/Other	11.7	13.1	16.1
Total	\$269.7	\$292.7	\$303.2

Note: Use of decimals may result in rounding differences.

Auxiliary revenues will increase by about \$10.5 million in FY27, driven primarily by increases in housing/dining rates, Barnes & Noble contract renewal bonus, and increased Athletic revenues.

Student Housing \$145.1M

Housing rates will increase by at least 2.75% in FY27 along with Hartford housing. Anticipated occupancy rate in Storrs is 97% of 13,886 beds.

Athletics \$52.6M

Athletics includes Conference, Ticket Sales, and Sponsorship revenues. This is a portion of their overall revenue budget and doesn't include student fees, Foundation, etc.

Meal Plans/Dining Services and Retail \$89.3M

Dining rates will increase 2.75% in FY27. Expected increase in meal plan demand due to increased enrollment, driving revenue favorably.

Parking and Transit/Other \$16.1M

Includes increased transfer fee along with health services fee for service, self-supporting auxiliary enterprises, and student, employee and visitor parking.

UConn Fundraising & Investment/Interest Income

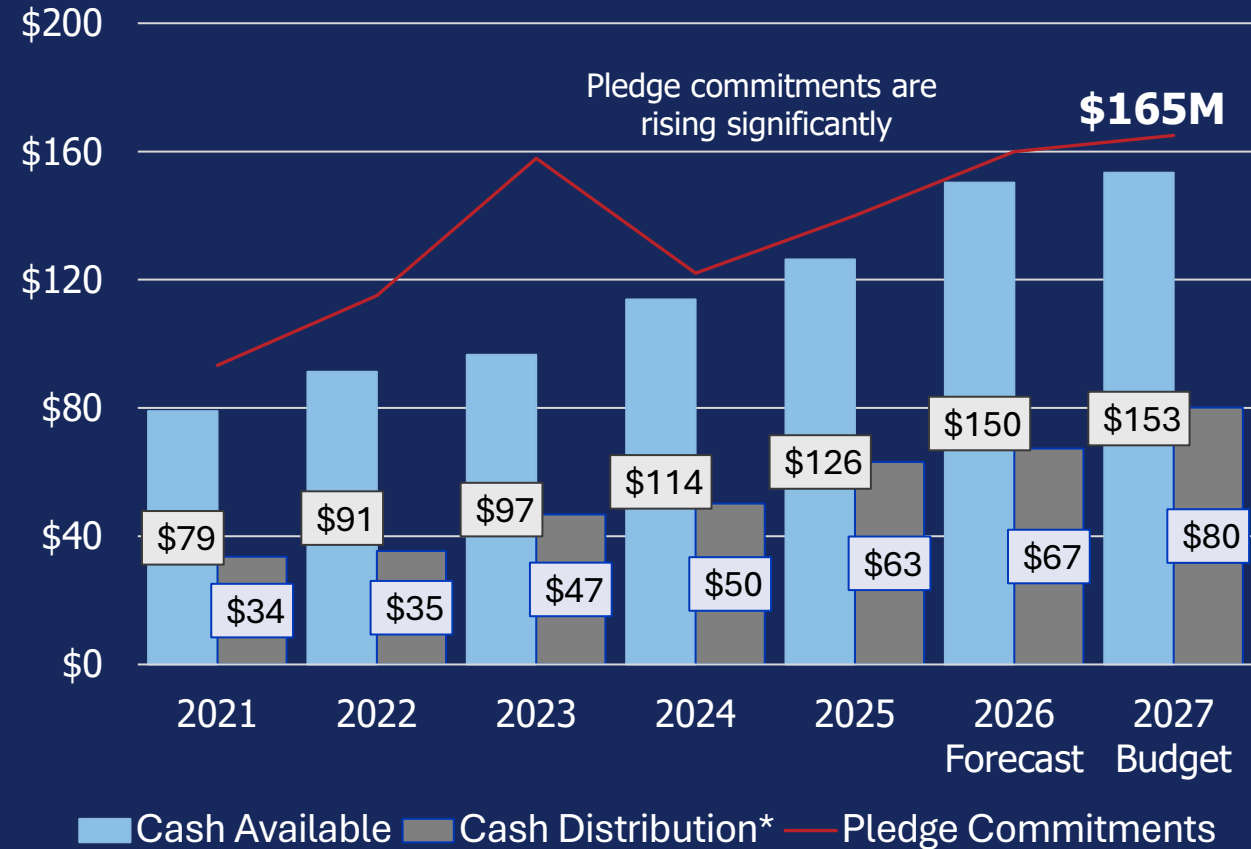
\$M	FY25 Actuals	FY26 Forecast	FY27 Budget
Foundation (Operating)	\$50.8	\$58.1	\$63.2
STIF Interest	22.4	20.4	20.4
Investment Income*	1.4	1.1	1.1
Total	\$74.6	\$79.7	\$84.7

*Includes endowment funds held by UConn

Note: Use of decimals may result in rounding differences.

Endowment market value stood at \$714M as of March 31, 2026.

UConn Foundation
Historical Pledges and Distributions (in millions)



*Cash distribution includes capital and operating funds.

UConn Other Revenues

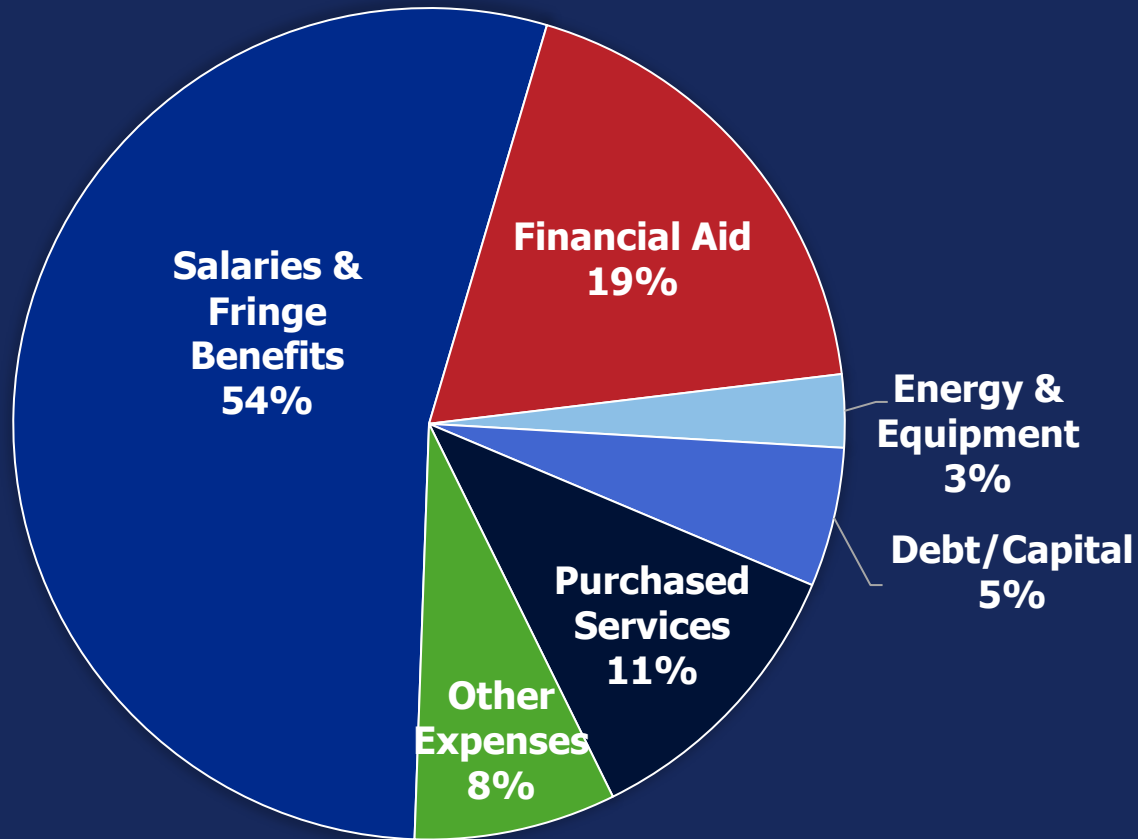
Other revenues are expected to see a slight increase in FY27.

\$M	FY25 Actuals	FY26 Forecast	FY27 Budget
One UConn Revenues	\$17.2	\$18.0	\$18.2
Sales/Services Revenue	18.3	19.5	20.4
Renewable Energy Credits	2.0	2.9	2.9
Building/Room Rental Income	1.3	1.1	1.1
Other Miscellaneous Revenue	10.6	13.3	13.5
Total	\$49.4	\$54.8	\$56.1

Note: Use of decimals may result in rounding differences.

UConn FY27 Expenses

\$1.90B

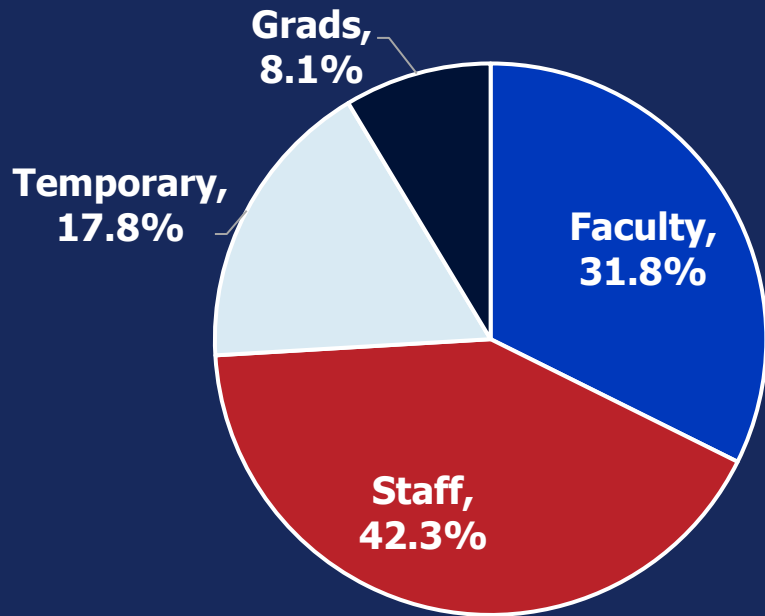


UConn (\$M)	
Salaries & Wages	\$823.9
Fringe Benefits	201.8
Financial Aid – Tuition	229.9
Financial Aid – Other	121.6
Energy & Equipment	53.8
Debt/Capital	102.9
Purchased Services	215.8
Other Expenses	149.0
Total Current Fund Expense	\$1,898.7

Expenses will increase 3.3% over FY26 primarily driven by financial aid growth and increases in housing and athletics, which are offset in revenues.

UConn Salaries & Wages

\$823.9M



Temporary: includes undergraduate students, adjuncts, overtime, and other professional temporary support

92% of faculty & staff are covered by collective bargaining agreements. Wage increases of 4.5% are included for FY27.

Permanent FTE	FY24 (Oct)	FY25 (Oct)	FY26 (May)	3 Year Growth
Faculty	1,748	1,778	1,763	0.9%
Staff	3,359	3,416	3,464	3.1%
Total	5,107	5,194	5,227	2.3%

Grant Funded staff positions have grown more significantly over this period (26% growth) while the non-grant staff positions only grew by 0.7%.

Any new positions and refills are reviewed and approved strategically.

UConn Equipment/Energy

\$M	FY25 Actuals	FY6 Forecast	FY27 Budget
Total Energy	\$22.9	\$24.3	\$25.8
Computers/equipment under \$5K	14.6	11.7	11.9
General equipment over \$5K	9.3	7.2	7.3
Research equipment	3.3	3.6	3.7
Motor vehicles	2.7	3.4	3.5
Other (library, artwork, software, design)	1.4	1.7	1.7
Total Equipment	\$31.4	\$27.5	\$28.1
Total Energy & Equipment	\$54.3	\$51.8	\$53.8

The FY27 energy budget of \$25.8M assumes a modest increase in electric price and increased consumption.

The FY27 equipment budget of \$28.1M assumes slight inflation in cost and spend of new gift funds, offset by use of bond funds.

Note: Use of decimals may result in rounding differences.

UConn Purchased Services

The FY27 budget of \$215.8M assumes inflationary growth on contracts offset by some reductions in spend consistent with lower anticipated grant revenue.



Facilities - \$39.4M

Includes janitorial services, waste management, landscaping and other facilities contracts, etc.

Dining - \$43.7M

Includes salary and fringe costs for contracted staff and other misc service contracts.

Research - \$19.9M

Includes sub-agreements as well as consulting services, lab and facility costs.

Other - \$113.4M

Includes Education Abroad, ITS contracts, Foundation support, Athletics game operations.

UConn Other Expenses

\$M	FY25 Actuals	FY26 Forecast	FY27 Budget
Travel	\$30.3	\$31.2	\$31.2
Fees/Dues/Subscriptions	29.5	30.5	31.2
Dining Food Purchase	22.6	22.9	23.5
Supplies	8.3	15.3	15.7
Rentals and Leases*	11.1	8.9	9.2
Telecommunications	6.9	6.9	6.9
Transportation/Motor Vehicles	8.5	9.4	9.7
Other (Athletics Revenue Share, Insurance, Animal Care, etc.)	2.9	24.1	21.7
Total Other Expenses	\$120.1	\$149.3	\$149.0

*Includes short-term housing agreements

Note: Use of decimals may result in rounding differences.

The remaining operating expenses of \$149.0M include various activities among the academic and administrative units. Supplies and travel are expected to decline modestly due to a reduction of grant & contract revenue and related spend.

UConn Debt / Capital

The Debt / Capital estimate of \$102.9 million primarily includes debt service payments for revenue bonds and funds transferred to capital accounts for projects.

\$M	FY25 Actuals	FY26 Forecast	FY27 Budget	Purpose
Debt Payments	\$26.2	\$31.5	\$24.5	Recreation center, stadia, cogen (paid off in FY25) & housing debt payments.
Long-term Leases & Software Subscriptions	17.1	32.6	35.8	Entries classified as long-term software & housing leases
Repair & Renovation Projects	91.9	24.8	22.6	High priority infrastructure repairs & improvements to student learning spaces.
Housing Plan Re-Investment	31.6	20.0	20.0	Reinvestment of housing/dining gain.
Total	\$166.8	\$108.9	\$102.9	

Note: Use of decimals may result in rounding differences.

UConn FY27 Proposed Spending Plan

UConn Storrs & Regional Campuses	FY26 Forecast	FY27 BOT Budget	Variance	% Variance
Total State Support	\$269.8	\$258.4	(\$11.3)	-4.2%
Tuition & Mandatory/Course Fees	790.8	822.3	31.5	4.0%
Grants & Contracts - Financial Aid	84.9	85.7	0.8	1.0%
Grants & Contracts - Other	265.6	259.0	(6.7)	-2.5%
Auxiliary Revenue	292.7	303.2	10.5	3.6%
Foundation Reimbursement	58.1	63.2	5.1	8.8%
Investment Income	21.5	21.5	0.0	-0.2%
Other Revenues	54.8	56.1	1.3	2.4%
Total Revenues	\$1,838.2	\$1,869.5	\$31.3	1.7%
Salary/Benefits	\$976.3	\$1,025.7	\$49.4	5.1%
Financial Aid - Tuition Funded	218.2	229.9	11.7	5.4%
Financial Aid - Other	122.8	121.6	(1.2)	-1.0%
Energy & Equipment	51.8	53.8	2.0	3.8%
Purchased Services	210.5	215.8	5.4	2.5%
Capital Projects/Debt Payments	108.9	102.9	(6.1)	-5.6%
Other Expenses	149.3	149.0	(0.3)	-0.2%
Total Expense	\$1,837.7	\$1,898.7	\$60.9	3.3%
Gain/(Loss)	\$0.5	\$(29.2)	\$(29.7)	
Mitigation		\$29.2		
Net Gain/(Loss)	\$0.5	\$0.0	\$(0.5)	

Note: Use of decimals may result in rounding differences.



UConn will be strategically increasing enrollment, reducing expenses, and reallocating resources to deliver a balanced budget in support of the operational priorities.

UConn FY27 Spending Plan Resolution

RECOMMENDATION

That the Board of Trustees approve the Spending Plan for Fiscal Year 2027 of \$1,898.7 million for the University of Connecticut, Storrs and Regional Campuses.

RESOLUTION

“Be it resolved that the Board of Trustees approve the Fiscal Year 2027 Spending Plan of \$1,898.7 million for the University of Connecticut, Storrs and Regional Campuses.”



**UConn
HEALTH**

Fiscal Year 2027 Budget

FY26 Approved Budget

UConn Health	FY2026 BOT Budget
State Support	\$ 144.3
Tuition and Fees	36.1
Grants & Contracts	107.1
Interns/Residents	99.5
Net Patient Revenue	1169.3
Other Revenue	253.1
Total Revenues	\$ 1,809.5
Salaries & Wages	\$ 678.3
Fringe Benefits	187.8
Temporary/Contractual Support	213.9
Drugs/Medical Supplies	378.7
Resident and Fellow house staff	83.3
Utilities	18.6
Interest Expense on Debt Service	8.0
Purchased Services	186.9
Other Expenses	82.0
Capital Projects/Debt Payments	33.8
Total Expenses	\$ 1,871.3
Net Income/(Loss)	(\$ 61.8)
Budget Stabilization Fund	15.1
Mitigation Plan	46.7

- The approved UConn Health Budget for FY26 had a \$46.7 million Mitigation plan.
- As promised, we have achieved our Project Thrive targeted savings. As a result of increased clinical revenues, a slower pace of hiring, lower operating expenses, and reduced capital expenditures.

Note: Use of decimals may result in rounding differences.

FY26 Year End Forecast

UConn Health	FY2026 Forecast	FY2026 Budget	Variance	% Variance
State Support	\$ 144.3	\$ 144.3	\$ 0.0	0.0%
Tuition and Fees	36.3	36.1	0.2	0.6%
Grants & Contracts	105.6	108.1	(2.4)	(2.3%)
Interns/Residents	96.1	98.2	(2.1)	(2.1%)
Net Patient Revenue	1215.8	1203.8	12.0	1.0%
Other Revenue	306.5	295.6	10.9	3.7%
Total Revenues	\$ 1,904.6	\$ 1,885.9	\$ 18.6	1.0%
Salaries & Wages	\$ 700.6	\$ 699.4	\$ 1.2	0.2%
Fringe Benefits	185.6	184.9	0.7	0.4%
Temporary/Contractual Support	252.2	244.6	7.6	3.1%
Drugs/Medical Supplies	401.0	398.8	2.1	0.5%
Resident and Fellow house staff	82.3	82.0	0.3	0.4%
Utilities	18.8	18.7	0.1	0.5%
Interest Expense on Debt Service	7.8	7.5	0.2	3.3%
Purchased Services	157.1	160.8	(3.7)	(2.3%)
Other Expenses	79.7	80.5	(0.8)	(1.0%)
Capital Projects/Debt Payments	24.7	23.8	0.9	3.7%
Total Expenses	\$ 1,909.7	\$ 1,901.1	\$ 8.7	0.5%
Net Income/(Loss) After Mitigation Plan	(\$ 5.1)	(\$ 15.1)		
Budget Stabilization Fund	5.1	15.1		
Net Income/(Loss)	\$.0	(\$.0)		

Note: Use of decimals may result in rounding differences.

- During FY26, UConn Health recognized favorable net patient care revenue and revenue related to pharmacy services.
- These gains are partially offset by additional spending in temporary/contractual support, drugs and medical supplies due to increased volumes.
- The revenues and expenses reflect the results of the significant mitigating actions.

Material negative impact on the FY27 budget development

UConn Health FY2027 Material Impacts

Description	Amount
State negotiated FY26 and FY27 Salary and Fringe Benefit increases	63.2
Additional State Support for FY26 and FY27 estimated increases	(7.5)
FY27 additional cost for Prescription Drug Fringe Benefit	7.0
Total Impact to FY2027	\$ 62.7
FY2027 Estimated loss after budget adjustments for increased revenue and expenses	\$ (54.3)

FY27 Mitigation Plan Examples

Permanent/Ongoing Savings	
Category	Initiative
Workforce	Review and pause non-critical, non-revenue generating hires. Review of overtime and temporary staff for non-revenue generating areas.
Operating Expenses	Pause non-essential travel, functions, events and catering.
Clinical Financial Improvements	Productivity and Revenue cycle review.
Contracts and Other Expenses	Review of purchase service contracts and pause non-essential minor equipment purchases.
Ancillary Businesses	Review the possibility in increasing rates in the ancillary services.
One-Time Savings	
Category	Initiative
Capital/Fund Balances	Decrease in capital projects and fund balance use.

Administration Will Develop a Detailed Plan for FY 2027

Examples from FY2026 Implementing Project Thrive & Strategic Plan Initiatives

- **Expand Operating Room Capacity**
 - ✓ 2/3/26 - Opened 2nd Hybrid OR Room (OR #14)
- **Expand Infusion Capacity**
 - ✓ 1/26/26 – Renovated and opened CT6 Unit with 21 infusion chairs (up from 14), also enabling Cancer Center to double infusion services on OP4
- **Grow ED Capacity & Improve Throughput**
 - ✓ Dec 2025 – Opened ED Advanced Triage Unit to expand ED access, capacity & throughput & reduce patient wait times & length of ED stay
- **Huron Initiatives to Improve JDH Throughput and Revenue Cycle**
 - ✓ 1/12/26 – Initiated Provider Regionalization
 - ✓ 1/15/26 – Opened Short Stay Unit in JDH
 - ✓ 1/21/26 – EPIC Work queue redesign went live
 - ✓ 11/17/25 – Initiated in-house high-dollar case reviews
- **Implement Watchman**
 - ✓ 2/5/26 First Case - Minimally invasive procedure to reduce stroke risk in patients with AFib
- **Implement Spinraza**
 - ✓ 2/4/26 First Case - High impact treatment for rare disease
- **Expand Esketamine Clinic**
 - ✓ 2025 Significant expansion through 2025 to increase access for those w/treatment-resistant depression



Hybrid 2 OR

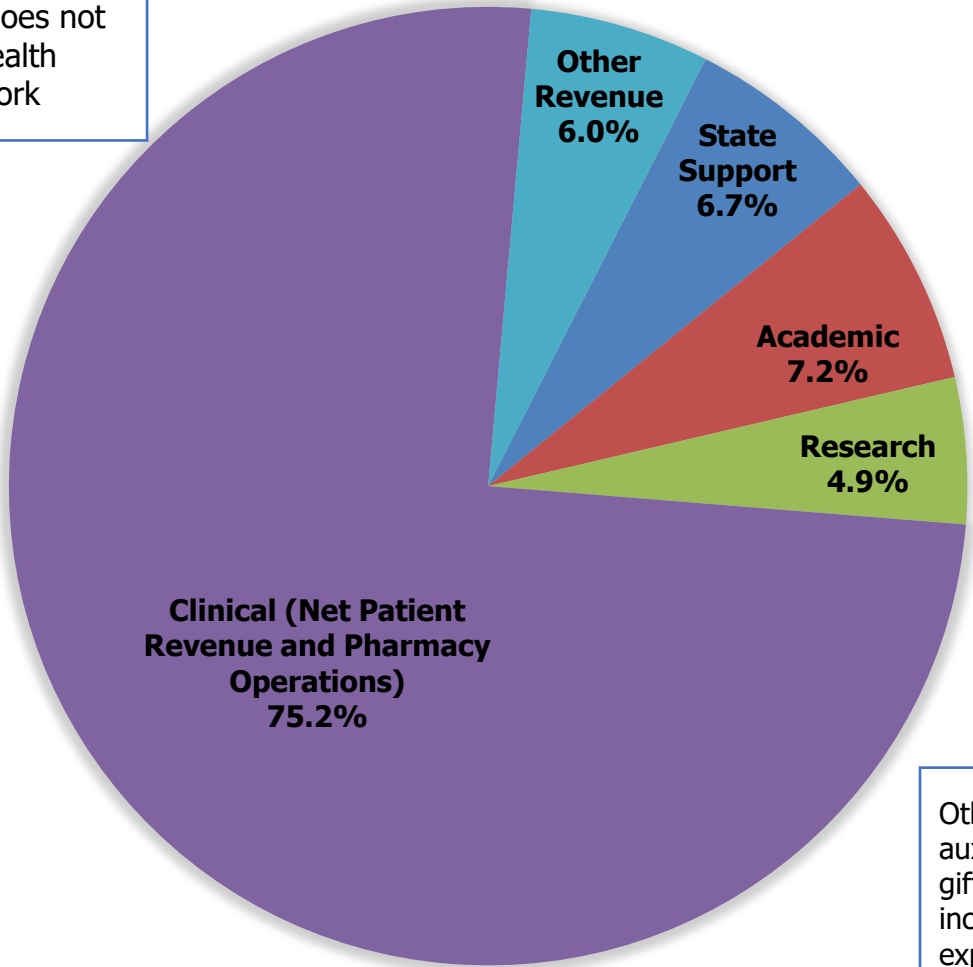


ED Advanced Triage Unit

UConn Health Revenue by Source of Funds

\$2.11 Billion

Includes Solnit. Does not include UConn Health Community Network



Other Revenue includes auxiliary services, gifts/endowments and internal income (offset by internal expense)

FY27 Budget

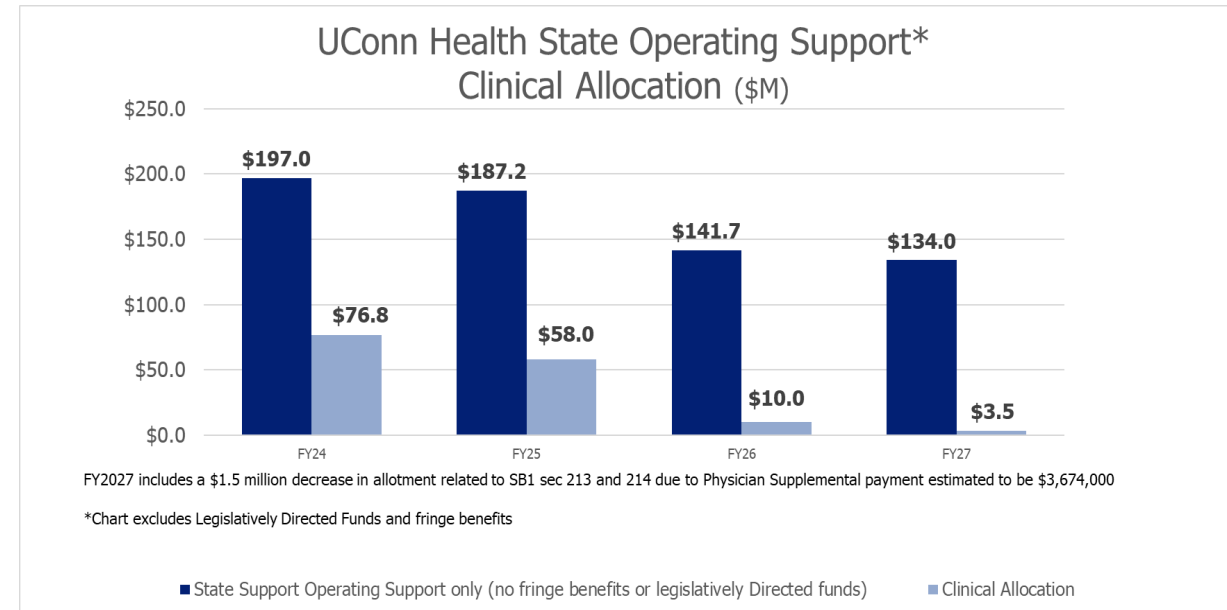
- 75.2% of total revenue is funded by patients
- 6.7% of total revenue is funded by the State
- Revenues will increase 10.7% over FY26, mainly driven by patient care revenue.

State Support

FY27: Less state funds available for all operations as legislatively directed funds have increased
 State support for clinical operations has significantly decreased

State Support for Operations	FY27	FY26
Operating Expenses*	\$ 134.0	\$ 141.7
State Support for Legislatively Directed Funds		
AHEC	0.4	0.4
Poison Control - Cannabis Regulatory Fund	0.2	0.2
Neuromodulation Treatment	2.0	-
Endometriosis Data and Repository Program	1.0	1.0
Migraine Study	0.2	0.2
Various Grants		
Menopause Toolkit	0.1	-
Medicaid Population Health Pilot	1.8	-
Total State Support for Legislatively Directed Funds	\$ 5.7	\$ 1.8
Fringe Benefits	0.8	0.8
Total State Support	\$ 140.5	\$ 144.3

*FY2027 Operating Expenses reflect a \$1.5 million decrease in allotment related to SB1 sec 213 and 214 due to Physician Supplemental payment estimated to be \$3,674,000



Net Patient Revenue

Net Patient Revenue (\$M)					
	FY2027 Budget	FY2026 Forecast	FY2025 Actuals	*Variance (FY27 vs FY25)	*% Variance (FY27 vs FY25)
John Dempsey Hospital	\$ 944.1	\$ 813.0	\$ 728.5	\$ 170.6	23.4%
UConn Medical Group	178.5	164.5	158.7	19.8	12.5%
Dental Clinics	11.7	11.3	11.5	0.2	1.9%
Pharmacy	234.1	227.0	195.2	38.9	19.9%
Total	\$ 1,368.4	\$ 1,215.8	\$ 1,094.0	\$ 229.4	21.0%

John Dempsey Hospital (JDH)
\$944.1M
 Acute care, University teaching hospital licensed for 307 beds.
 Inpatient/Outpatient Services and Urgent Care

UConn Medical Group (UMG)
\$178.5M
 Among the largest multi-specialty faculty clinical group practices in the region

Dental Clinics (University Dentist and UConn Dental Clinics)
\$11.7M
 Faculty and resident dental care practices

Pharmacy (UHPSI, UHIPS)
\$234.1M
 Specialty medication therapy, home infusion program

*Variance for John Dempsey Hospital excludes \$45 million to be transferred to the Joint Venture Hospitals

Other Revenue

Other Revenue (\$M)			
	FY2027 Budget	FY2026 Forecast	FY2025 Actuals
Auxiliary Services	\$ 50.3	\$ 23.8	\$ 20.1
Gift and Endowment Revenue	7.1	6.0	5.8
Contractual and Other Income	69.7	68.1	62.8
Investment Income	6.7	8.2	11.7
Internal Income	210.4	200.4	168.3
Total	\$ 344.1	\$ 306.5	\$ 268.7

Auxiliary Services \$50.3M

Solnit, Creative Child Care, Parking, Family Medicine contracts, Perfusion Services etc.

Gift and Endowment \$7.1M

Contractual and Other Income \$69.7M

JDH external contract pharmacy, NNICU agreement and other contracts/agreements

Investment Income \$6.7M

Short term investment fund (STIF) rates expected to drop

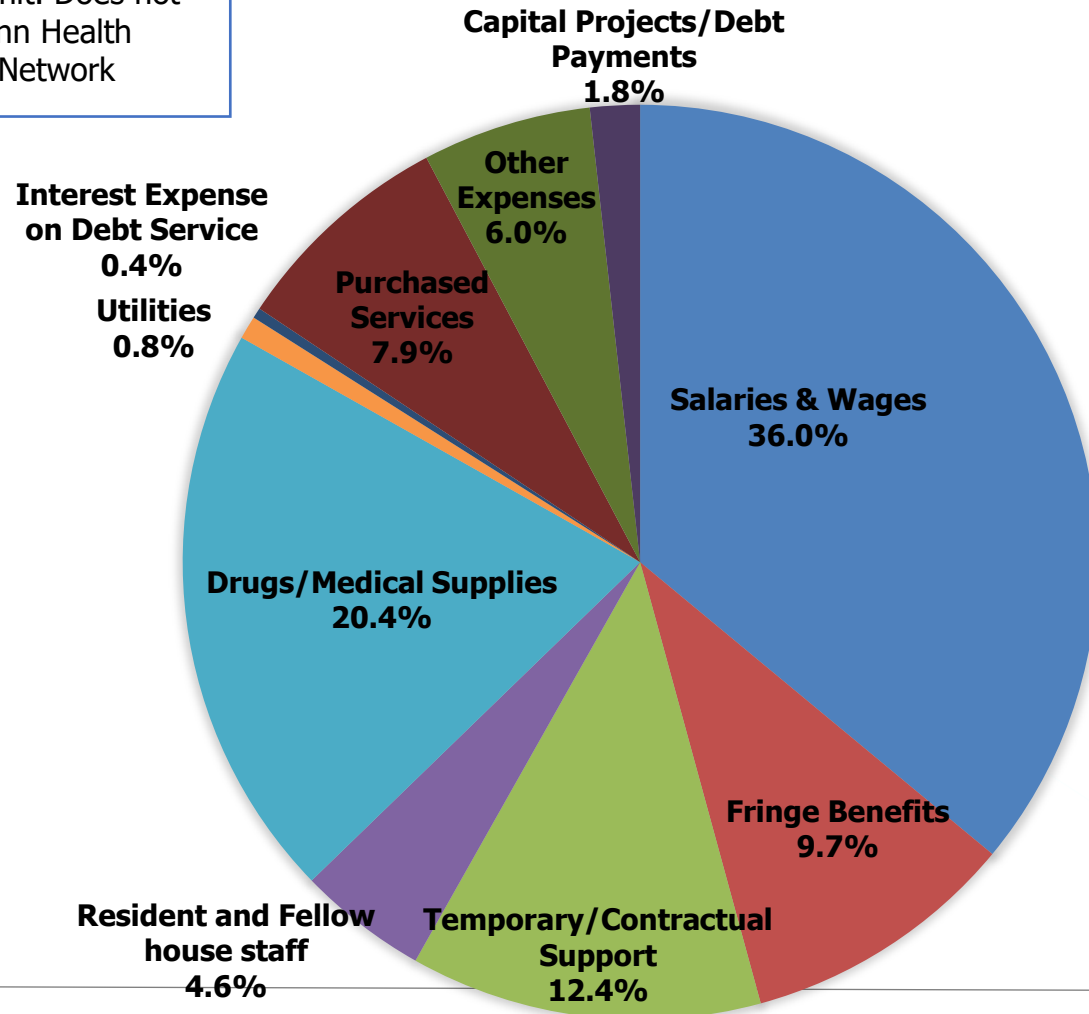
Internal Income \$210.4M

JDH internal contract pharmacy, JDH/SOM interns and residents, dental house staff and rental fees

UConn Health FY27 Proposed Spending Plan

Includes Solnit. Does not include UConn Health Community Network

\$2.16 Billion



Other Expenses includes items such as Grants Sub contracts, Insurance and Repairs/Maintenance

FY27 Budget

- 63% of total expense is allocated to personnel cost
- Drugs and Medical Supplies increases related to rate and volume

FY27 Salaries & Wages

Salary Expense Budget \$778.9M

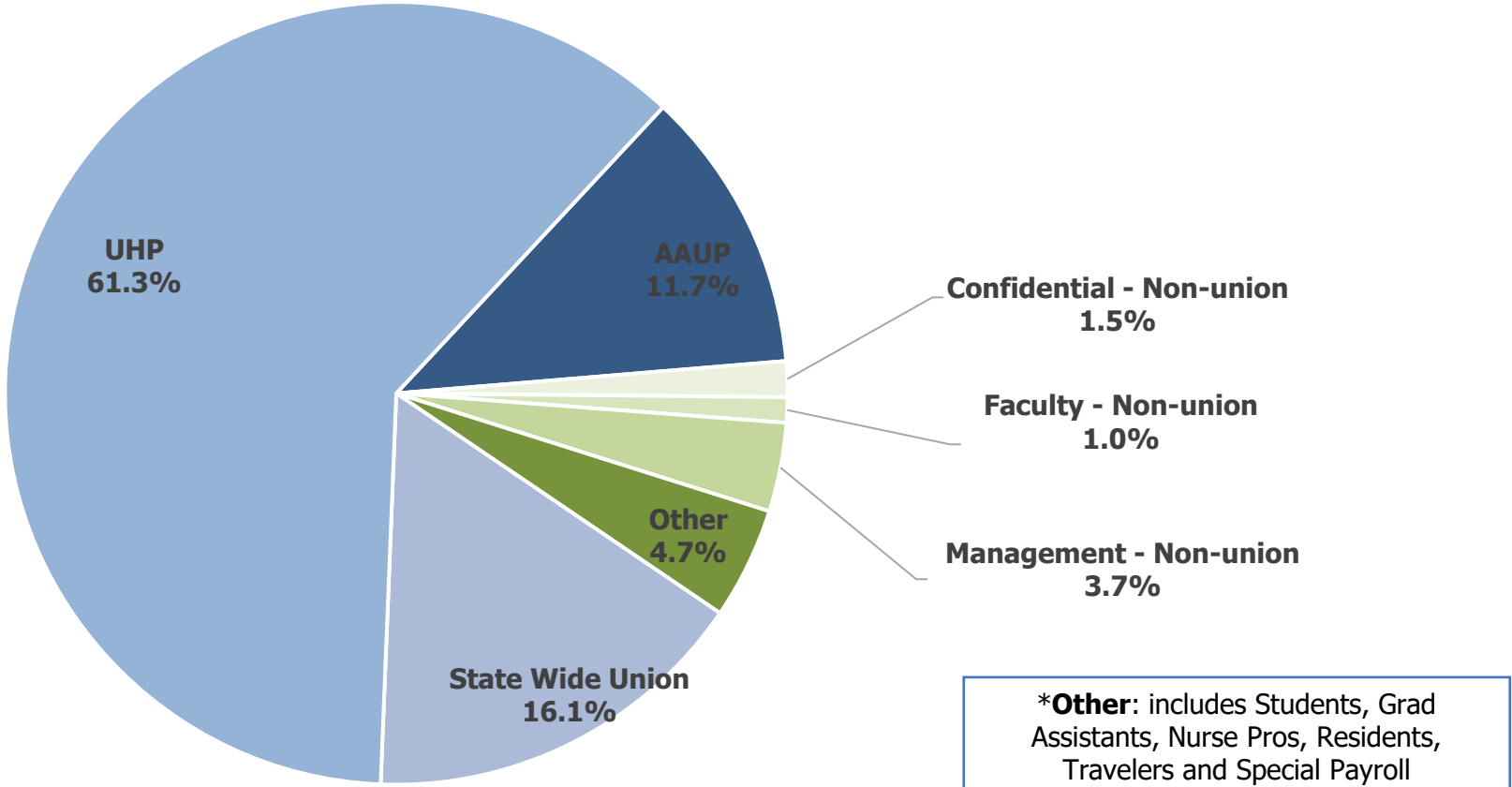


Chart excludes Solnit employees

***Other**: includes Students, Grad Assistants, Nurse Pros, Residents, Travelers and Special Payroll

89.2% of employees are covered by collective bargaining agreements.

Salary increases of 4.5% for FY26 and FY27 are included.

New positions and vacancy refills are reviewed and approved strategically

Drugs and Medical Supplies

Drugs and Medical Supplies (\$M)			
	FY2027 Budget	FY2026 Forecast	FY2025 Actuals
Drugs	\$ 318.6	\$ 285.8	\$ 248.0
Medical Supplies	122.9	115.2	109.7
Total	\$ 441.6	\$ 401.0	\$ 357.7

Drugs
Rate increases along with volume increase in JDH, UMG, Pharmacy and Dental Clinics

Medical Supplies
Rate increases along with volume increase in JDH, UMG and Pharmacy

FY27 Proposed Spending Plan

UConn Health	FY2027 Budget	FY2026 Forecast	Variance	% Variance
State Support	\$ 140.5	\$ 144.3	\$ (3.8)	(2.6%)
Tuition and Fees	38.1	36.3	1.8	5.0%
Grants & Contracts	104.1	105.6	(1.5)	(1.4%)
Interns/Residents	113.3	96.1	17.2	17.9%
Net Patient Revenue	1368.4	1215.8	152.6	12.5%
Other Revenue	344.1	306.5	37.7	12.3%
Total Revenues	\$ 2,108.5	\$ 1,904.6	\$ 203.9	10.7%
Salaries & Wages	\$ 778.9	\$ 700.6	\$ 78.3	11.2%
Fringe Benefits	210.6	185.6	25.1	13.5%
Temporary/Contractual Support	268.6	252.2	16.4	6.5%
Drugs/Medical Supplies	441.6	401.0	40.6	10.1%
Resident and Fellow house staff	99.0	82.3	16.7	20.3%
Utilities	17.7	18.8	(1.2)	(6.2%)
Interest Expense on Debt Service	8.0	7.8	0.3	3.3%
Purchased Services	171.1	157.1	14.0	8.9%
Other Expenses	129.3	79.7	49.7	62.3%
Capital Projects/Debt Payments	38.1	24.7	13.3	54.0%
Total Expenses	\$ 2,162.8	\$ 1,909.7	\$ 253.1	13.3%
Net Income/(Loss) Prior to Mitigation Plan	(\$ 54.3)	(\$ 5.1)		
Budget Stabilization Fund	-	5.1		
Mitigation Plan (Work in Progress)	54.3	-		
Net Income/(Loss)	(\$.0)	\$.0		

Note: Use of decimals may result in rounding differences.

UConn Health FY27 Spending Plan Resolution

RECOMMENDATION

That the Board of Trustees approve the Spending Plan for Fiscal Year 2027 of \$2,162.8 million for UConn Health.

RESOLUTION

“Be it resolved that the Board of Trustees approve the Fiscal Year 2027 Spending Plan of \$2,162.8 million for UConn Health.”

BACKGROUND

The Fiscal Year 2027 spending plan includes \$2,108.5 million of revenue, including estimated state support of \$140.5 million, to cover \$2,162.8 million in expenses. Mitigation plans are currently underway to cover the shortfall. UConn Health will report back to the Board on a quarterly basis to provide updates on the plans.

Capital Plan



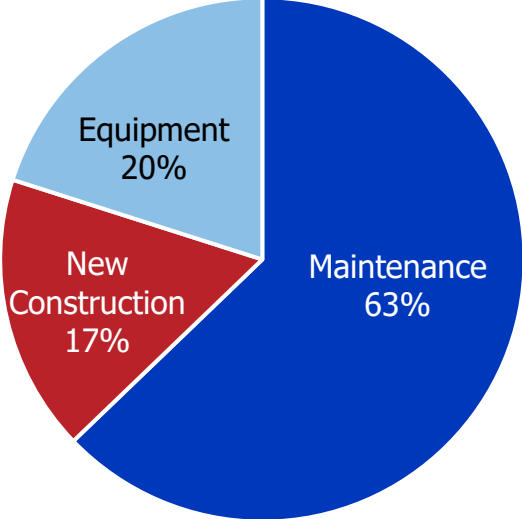
Capital Program Overview

Through the continued partnership and investment of the State of Connecticut under the UCONN 2000 program, the University maintains a robust capital program supporting academic excellence, research, infrastructure renewal, and student success.

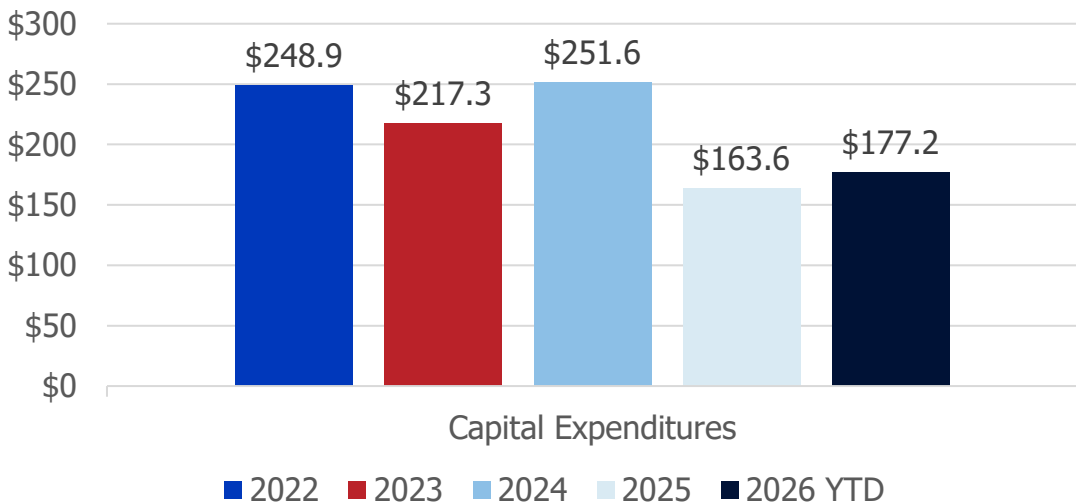
\$250.1 million of new bond funds added to UCONN 2000 to support faculty start up, equipment, athletics, UCH deferred maintenance and clinical growth.

FY27 Capital Budget includes \$268 million for UConn and \$241.1 for UConn Health

FY27 Total Capital Budget \$509.1M



Annual Capital Investment (\$M)



Major UCONN 2000 Changes for FY27

Capital Funds (\$M)		Prior Approved State Bonds	FY27 New Request	New UCONN 2000 Bonds
UConn				
	Information Technology Security & Equipment		\$10.0	\$10.0
	Digital Learning Infrastructure-Regional Campuses	3.0		3.0
	Top Tier Faculty: Start Up		20.0	20.0
	Eminent Faculty: Start Up	46.1		46.1
	Athletics Field House and Gampel Improvements			40.0
UConn Total		\$49.1	\$30.0	\$119.1
UConn Health				
	Clinical Equipment to Enhance Revenue Growth	35.0		35.0
	Deferred Maintenance	90.0		90.0
	Information Technology Security, Infrastructure & Equipment	6.0		6.0
UConn Health Total		\$131.0		\$131.0
Grand Total		\$180.1	\$30.0	\$250.1

*PA26-68 shifted existing bond authorizations and new authorizations into the UCONN 2000 program.

UCONN 2000 Fundraising - Completed thru FY28

- New funding requires a cumulative milestone fundraising target of \$100 million by FY32
 - \$40M for operational expenses inclusive of \$10M endowed
 - \$60M for construction expenses
- Annual bond authorization approval is based on reaching the cumulative targets
 - If cumulative target not met, the annual bond authorization will not be approved and projects will need to stop

Cumulative Milestone Fundraising Targets (\$M)	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32
	\$20.0	\$31.5	\$43.0	\$54.5	\$66.0	\$77.5	\$89.0	\$100.0
Fundraising Completed = \$61.9M								
Endowed goal met								

Academic-Gant	2.2
Athletics-Gampel	29.5
Athletics-Field House	29.3
Athletics-Volleyball	0.8
Athletics-Tennis Courts	0.1

FY27 UConn Capital Budget \$475M

UConn 2000 Bond Funded Projects (\$M)	Total
UConn Academic and Research Facilities	\$28.5
Gant Repairs & Renovations	23.5
Academic Building	5.0
UConn Deferred Maintenance	152.5
Campus Infrastructure, Renewal & Strategic Improvements	34.0
Environmental Remediation & Underground Tank Relocations	3.0
Field House & Gampel Improvements	76.5
Programmatic Renovations	33.0
Surface & Garage Parking	6.0
UConn Equipment	54.1
UCH Deferred Maintenance	90.0
UCH Equipment	41.0
UCH Joint Venture	76.0
Total UCONN 2000 Bond Funded Projects	\$442.1
Facilities Repairs & Programmatic Improvements (University)	11.1
Residential Refresh Program (University)	20.0
Energy Program & Solar Array (Gifts)	1.8
Total University/Gift Funded Projects	\$32.9
Grand Total FY27 Capital Budget	\$475.0

UConn FY27 Capital Spending Plan Resolution

RECOMMENDATION

That the Board of Trustees approve a capital budget of \$475,000,000 for Fiscal Year 2027 which is comprised of \$442,100,000 of UCONN 2000 State GO bond funds, and \$32,900,000 of University and gift funds. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION

“Be it resolved that the Board of Trustees approve the Fiscal Year 2027 capital budget of \$475,000,000 for the University of Connecticut Storrs and Regional Campuses.”

UConn

34th Supplemental Indenture Resolution

RECOMMENDATION

That the Board of Trustees approve the Thirty-fourth Supplemental Indenture, substantially in the form attached hereto, authorizing University of Connecticut General Obligation Bonds secured by the State of Connecticut's Debt Service Commitment in an amount not to exceed \$442,100,000 plus costs of issuance, plus amounts carried forward from the amended and restated Thirty-third Supplemental Indenture.

RESOLUTION

"Be it resolved that the Board of Trustees approve the Bond Authorizations as set forth in the Thirty-fourth Supplemental Indenture."

UConn

28th Revised Supplemental Indenture Resolution

RECOMMENDATION

That the Board of Trustees approve the reallocation of bond authorizations among capital projects by amending Appendix A of the Twenty-eighth Supplemental Indenture as follows:

- Decrease UCH Deferred Maintenance by \$10,780,570.77
- Increase UCH Equipment by \$10,780,570.77

RESOLUTION

“Be it resolved that the Board of Trustees approve the Revised Allocation of Bond Authorizations as set forth in the Twenty-Eighth Supplemental Indenture.”

FY27 UConn Health Capital Budget \$34.1M

**\$241.1M including \$207M of
UCONN 2000 funds**

Projects (\$M)	Total
UConn Health Operating Funds*	
Campus Renovations	5.0
Clinical Equipment	3.0
Deferred Maintenance	8.0
Information Technology Security and Equipment	3.0
Revenue Growth Investment	2.0
Research Capital Use Allowance	8.0
Other / Contingency	5.1
Total UConn Health Operating Funded Projects	\$34.1

*Categories/Projects may be redistributed based on UConn Health Capital Prioritization

UConn Health FY27 Capital Spending Plan Resolution

RECOMMENDATION

That the Board of Trustees approve a capital budget for Fiscal Year 2027 of \$34,100,000 of UConn Health funds. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION

“Be it resolved that the Board of Trustees approve the Fiscal Year 2027 capital budget of \$34,100,000 for the University of Connecticut Health Center.”

UCONN


ATTACHMENT 3



Anthony L. Rini
Vice President of Finance
and Chief Financial Officer

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony Rini 
Executive Vice President for Finance and Chief Financial Officer

RE: Fiscal Year 2027 Spending Plan for the University of Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve the attached Spending Plan for Fiscal Year 2027 of \$1,898.7 million for the University of Connecticut, Storrs and Regional Campuses.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the Fiscal Year 2027 Spending Plan of \$1,898.7 million for the University of Connecticut, Storrs and Regional Campuses.”

BACKGROUND:

The Fiscal Year 2027 spending plan includes \$1,869.5 million in revenue, including state support of \$258.4 million, to cover \$1,898.7 million in expenses and transfers and incorporates a \$29.2 million mitigation plan. That plan contains multiple strategies including departmental spending reductions and utilizing unrestricted one-time funds to balance the budget.

The General Assembly has approved a state budget for FY27 that includes a block grant of \$249.4 million, \$7.5 million for Legislatively Directed Funds and an estimated \$1.5 million of fringe benefit reimbursement for select agricultural grants. We are grateful to the Governor and the General Assembly for their continued support of the University.

UConn will manage its budget closely throughout the fiscal year and continue to focus on protecting academic excellence and promoting holistic student success.

**Office of the Vice President of Finance
and Chief Financial Officer**

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University of Connecticut, Storrs & Regional Campuses

Fiscal Year 2027 Spending Plan

Operating Budget

UConn Storrs & Regional Campuses	FY27 Budget	FY26 Forecast	Variance	% Variance
Total State Support	\$ 258.4	\$ 269.8	\$ (11.3)	-4.2%
Tuition	632.4	604.2	28.2	4.7%
Mandatory/Course Fees	189.9	186.5	3.4	1.8%
Grants & Contracts - Financial Aid	85.7	84.9	0.8	1.0%
Grants & Contracts - Other	259.0	265.6	(6.7)	-2.5%
Auxiliary Revenue	303.2	292.7	10.5	3.6%
Foundation Reimbursement	63.2	58.1	5.1	8.7%
Interest Income	21.5	21.5	(0.0)	-0.2%
Other Revenues	56.1	54.8	1.3	2.4%
Total Revenues	\$ 1,869.5	\$ 1,838.2	\$ 31.2	1.7%
Salary & Wages	\$ 823.9	\$ 792.6	\$ 31.3	3.9%
Fringe Benefits	201.8	183.6	18.2	9.9%
Financial Aid - Tuition Funded	229.9	218.2	11.7	5.4%
Financial Aid - Other	121.6	122.8	(1.2)	-1.0%
Energy	25.8	24.3	1.5	6.0%
Equipment	28.1	27.5	0.6	2.0%
Purchased Services	215.8	210.5	5.4	2.5%
Capital Projects/Debt Payments	102.9	108.9	(6.1)	-5.6%
Other Expenses	149.0	149.3	(0.3)	-0.2%
Total Expense	\$ 1,898.7	\$ 1,837.7	\$ 61.0	3.3%
Gain/(Loss)	\$ (29.2)	\$ 0.5		
Mitigation	29.2			
Net Gain/(Loss)	\$ (0.0)	\$ 0.5		

ATTACHMENT 4

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA
EVP for Health Affairs
Chief Executive Officer for UConn Health



Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer
UConn Health



RE: Fiscal Year 2027 Spending Plan for UConn Health

RECOMMENDATION:

That the Board of Trustees approve a spending plan for Fiscal Year 2027 of \$2,162.8 million for UConn Health.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the Fiscal Year 2027 spending plan of \$2,162.8 million for UConn Health."

BACKGROUND:

The Fiscal Year 2027 spending plan includes \$2,108.5 million of revenue, including estimated state support of \$140.5 million, to cover \$2,162.8 million in expenses. Mitigation plans are currently underway to cover the shortfall. UConn Health will report back to the Board on a quarterly basis to provide updates on the plans.

The General Assembly has approved a Fiscal Year 2027 budget for UConn Health that includes a block grant of \$134.0 million, \$5.7 million for Legislatively Directed Funds and .8 million of fringe benefits for State grants. We are grateful to the Governor and the General Assembly for their continued support of UConn Health.

UConn Health will continue to manage its budget closely monitoring State support, clinical volume and operating costs. We will also continue to focus on providing excellent patient care, protecting academic excellence, and supporting the research mission.

The details of the proposed FY27 Spending Plan is as follows:

Fiscal Year 2027 Proposed Spending Plan


UConn Health	FY2027 Budget	FY2026 Forecast	Variance	% Variance
State Support	\$ 140.5	\$ 144.3	\$ (3.8)	(2.6%)
Tuition and Fees	38.1	36.3	1.8	5.0%
Grants & Contracts	104.1	105.6	(1.5)	(1.4%)
Interns/Residents	113.3	96.1	17.2	17.9%
Net Patient Revenue	1368.4	1215.8	152.6	12.5%
Other Revenue	344.1	306.5	37.7	12.3%
Total Revenues	\$ 2,108.5	\$ 1,904.6	\$ 203.9	10.7%
Salaries & Wages	\$ 778.9	\$ 700.6	\$ 78.3	11.2%
Fringe Benefits	210.6	185.6	25.1	13.5%
Temporary/Contractual Support	268.6	252.2	16.4	6.5%
Drugs/Medical Supplies	441.6	401.0	40.6	10.1%
Resident and Fellow house staff	99.0	82.3	16.7	20.3%
Utilities	17.7	18.8	(1.2)	(6.2%)
Interest Expense on Debt Service	8.0	7.8	0.3	3.3%
Purchased Services	171.1	157.1	14.0	8.9%
Other Expenses	129.3	79.7	49.7	62.3%
Capital Projects/Debt Payments	38.1	24.7	13.3	54.0%
Total Expenses	\$ 2,162.8	\$ 1,909.7	\$ 253.1	13.3%
Net Income/(Loss) Prior to Mitigation Plan	(\$ 54.3)	(\$ 5.1)		
Budget Stabilization Fund	-	5.1		
Mitigation Plan (Work in Progress)	54.3	-		
Net Income/(Loss)	(\$.0)	\$.0		

ATTACHMENT 5



June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Fiscal Year 2027 Capital Budget for the University of Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a capital budget of \$475,000,000, as detailed in Attachment A, for Fiscal Year 2027 which is comprised of \$442,100,000 of UCONN 2000 Bond Funds, \$1,800,000 of Gift Funds, and \$31,100,000 of University funds. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the Fiscal Year 2027 capital budget of \$475,000,000 for the University of Connecticut Storrs and Regional Campuses.”

BACKGROUND:

To manage all capital fund sources in a strategic and transparent manner, UConn is proposing an all-funds capital budget for approval.

The proposed capital budget for FY27 of \$475,000,000 includes \$442,100,000 of UCONN 2000 Bond Funds, \$1,800,000 of Gift funds, and \$31,100,000 of University Funds. The two attached documents reflect the capital budget spending plan detail:

- Attachment A - the proposed FY27 capital budget spending plan
- Attachment B - the UCONN 2000 Phase III State Bond Phasing Plan by Statutory Named Line

The FY27 capital budget does not provide approval for specific projects, per our capital policies and procedures; all capital projects, no matter the fund source, costing

**Office of the Vice President of Finance
and Chief Financial Officer**

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\$500,000 or more are submitted for Board action on a project-by-project basis. Projects costing less than \$500,000 are approved by the internal capital governance committee.

Program & Planning Adjustments:

The University has benefitted tremendously from the UCONN 2000 Infrastructure Improvement Program established by the General Assembly in 1995. We are now in the third phase of this 36-year program, which is designed to modernize, rehabilitate, and dramatically expand the physical plant of the University. This phase includes the NextGenCT and the Bioscience Connecticut initiatives. The Bioscience initiative at UConn Health, completed in 2018 and the NextGenCT program at Storrs and the Regional Campuses is moving along aggressively.

In November 2025, the Governor and Legislature approved Public Act 25-2, authorizing \$390 million in UCONN 2000 bond funding to support the UConn Health Center Joint Venture Initiative. This partnership between the State of Connecticut and UConn Health is intended to preserve access to healthcare, expand the scale and reach of UConn Health, and support the development of a high-quality, lower-cost healthcare network in Connecticut. The legislation authorizes bond funding for hospital acquisitions, deferred maintenance, information technology and equipment, capital improvements, and other capital and operational needs associated with implementing the initiative.

In addition, during the 2026 Legislative session, the UCONN 2000 program increased by \$250.1 million. This increase was inclusive of the shift of existing non-UCONN 2000 bond authorizations and new authorizations into the UCONN 2000 program. At UConn the funding will support information technology security and equipment, digital learning infrastructure at the regional campuses, top tier faculty start up, eminent faculty start up and the athletics Field House and Gampel improvements. At UConn Health, funding will go towards clinical equipment to enhance revenue growth, deferred maintenance and information technology security infrastructure and equipment. The table below reflects the current UCONN 2000 State GO bond authorizations by fiscal year (in millions):

UConn 2000 Bonding Schedule (\$M)		Statute
Phase I	FY96-FY99	\$382.0
Phase II	FY00-FY05	\$580.0
Phase III	FY05-FY26	\$3,664.9
	FY27	\$442.1
	FY28	\$158.5
	FY29	\$156.5
	FY30	\$156.0
	FY31	\$25.0
	Total	\$5,565.0

FY27 is year 13 of the 17-year NextGenCT program. Numerous projects are currently in construction with \$565.1 million of required funding to be allotted in FY27 through FY31 for UConn and \$373.0 million for UConn Health, inclusive of the UConn Health Joint Venture. In FY27, NextGenCT bond funds will be set-aside for Gant repairs and renovations, campus infrastructure renewal and strategic improvements, environmental remediation and underground tank relocations, athletic facility improvements, academic programmatic renovations, surface and garage parking, and equipment repairs and upgrades. At UConn Health funds will be set-aside for deferred maintenance, equipment and the Joint Venture initiative.

We appreciate the State's support of the capital program and the recognition that planned levels of capital funding remain intact to support these projects to avoid additional costs associated with delaying or shutting down projects in construction. Also, while it is critical to have a long-term capital plan with a stable funding source, it is important to recognize that the plan is a live document which is continuously under review by senior leadership. This approach allows the University to be responsive to changing project needs as well as external market factors/drivers.

Indenture Amendments:

The law specifically gives the Board of Trustees the authority to revise project budgets and related indentures. It would be impossible to manage a thirty-six-year capital program without the authority to make such adjustments. These revisions are complex because 1) there are many projects, 2) UConn must operate within statutory annual bond caps, 3) tax-related expenditure requirements must be observed, and 4) the adjustments to numerous lines involve projects that span a number of years. While revisions may affect current projects, given the annual bond caps, they also have a rollout effect over the next decade. The Board of Trustees has the authority to amend

past indentures to reflect changes as project budgets are finalized or other events affect the capital budget for a given prior fiscal year. UConn requests a revision of the 28th supplemental indenture for UConn Health, decreasing deferred maintenance by \$10.8 million and increasing equipment by \$10.8.

University/Gift Funds:

UConn utilizes other fund sources for high priority capital and maintenance initiatives. These requests are reviewed and approved in the same way as bond funded projects. In addition, the University may choose to utilize cash balances to temporarily fund capital projects in advance of the issuance of new UConn Special Obligation bonds or to bridge cash flow for Gift funded projects. The FY27 capital budget includes \$1.8 million of gift funds for the energy program and solar array projects, and \$31.1 million of university funds for the residential refresh program (funded through housing fees) and facilities repairs and improvements program (funded through infrastructure maintenance fees).

University of Connecticut FY27 Capital Budget Spending Plan Proposed Projects by Statutory Named Lines & by Program*

UCONN 2000 Bond Funded Projects by Statutory Named Lines		Total	By Program		
			Academic/ Research	Deferre d Maint.	Other
Academic and Research Facilities		\$28.5			
Gant Repairs & Renovations	23.5		23.5		
Academic Building	5.0		5.0		
Deferred Maintenance		152.5			
Building Renewal Program-Interior and Exterior Repairs, Code Compliance, and Abatement	5.0			5.0	
Campus Roadway Rehabilitation and Resurfacing Program - Horsebarn Hill and Others	5.0			5.0	
Environmental Remediation and Underground Tank Relocations	3.0			3.0	
Field House and Gampel Improvements	76.5				76.5
HVAC Infrastructure Renewal Program- Equipment, Controls, Chillers & Humidity Control Improvements	3.0			3.0	
Northeast Campus Infrastructure Improvements	3.0			3.0	
NW Quad: University 2nd Electrical Feed	3.0			3.0	
Pedestrian Access and Safety Improvement Program-Sidewalk, Ramp, Stair and Entrance Repairs	5.0			5.0	
Programmatic Renovations	33.0		33.0		
Strategic Renovations for Lease Exits and Occupancy Consolidation	5.0			5.0	
Surface & Garage Parking	6.0				6.0
Contingency	5.0		5.0		
Equipment		54.1			
Information Technology & University Safety	15.7				15.7
Faculty Start-up	38.4		38.4		
UCH DM		90.0			
UCH Deferred Maintenance	90.0			90.0	
UCH Equipment		41.0			
UCH Equipment, Library Collections and Telecommunications	6.0			6.0	
UCH System Telecom Infrastructure Upgrades, Improvements	35.0				35.0
UCH Joint Venture		76.0			
Joint Venture - Deferred Maintenance Finance Corp	16.0			16.0	
Joint Venture - Information Technology/Equipment Finance Corp	50.0			25.0	25.0
Joint Venture - Working Capital (or Information Technology/Equipment)	10.0				10.0
Total UCONN 2000 Bond Funded Projects		\$442.1	\$104.9	\$169.0	####
Other Funded Projects (University, Gifts)					
Facilities Repairs & Improvements (University)	11.1			11.1	
Residential Refresh Program (University)	20.0			10.0	10.0
Energy Program & Solar Array (Gifts)	1.8				1.8
Total Other Funded Projects		\$32.9	\$0.0	\$21.1	\$11.8
Grand Total FY27 Capital Budget		\$475.0	\$104.9	\$190.1	####

*Projects less than \$500,000 are approved by UConn administrative committee. Projects costing \$500,000 or more are submitted for Board action on a project by project basis.

UCONN 2000 Bonds				
State General Obligation Bond Phasing Plan by Statutory Named Line as of 6/17/26				
Project	FY05-FY25	FY27	FY28-31	Total Phases I, II, III
Academic and Research Facilities	\$489,704,438	\$28,500,000	\$106,500,000	\$624,704,438
Arjona and Monteith (new classroom buildings)	128,219,871			128,219,871
Avery Point Campus Undergraduate & Library Building	10,461,246			10,461,246
Avery Point Renovation	8,327,448			8,327,448
Beach Hall Renovations	5,146,688			5,146,688
Benton State Art Museum Addition	2,903,509			2,903,509
Biobehavioral Complex Replacement	3,495,807			3,495,807
Bishop Renovation	2,480,141			2,480,141
Deferred Maintenance-Storrs & Regionals	1,065,493,263	152,500,000	196,500,000	1,414,493,263
Engineering Building	92,579,390			92,579,390
Equipment, Library Collections & Telecommunications	219,441,656	54,100,000	27,000,000	300,541,656
Family Studies (DRM) Renovation	2,868,306			2,868,306
Farm Buildings Repairs/Replacement	6,408,304			6,408,304
Fine Arts Phase II	38,792,721			38,792,721
Floriculture Greenhouse	6,691,799			6,691,799
Gant Building Renovations	12,455,770			12,455,770
Gentry Renovation & Completion	9,628,209			9,628,209
Hartford Relocation Acquisition/Renovation	139,027,625			139,027,625
Heating Plant Upgrade	11,877,724			11,877,724
Intramural, Recreational & Intercollegiate Facilities	31,009,921			31,009,921
Jorgensen Renovation	3,899,129			3,899,129
Koons Hall Renovation/Addition	1,461,146			1,461,146
Lakeside Renovation	3,800,000			3,800,000
Law School Renovations/Improvements	16,660,677			16,660,677
Manchester Hall Renovation	772,577			772,577
Mansfield Training School Improvements	3,000,000			3,000,000
Natural History Museum Completion	500,000			500,000
North Hillside Road Completion	6,700,000			6,700,000
Old Central Warehouse Renovation	126,000			126,000
Parking Garage #3	75,214			75,214
Psychology Building Renovation/Addition	24,337,399			24,337,399
Residential Life Facilities	248,538,476			248,538,476
School of Pharmacy/Biology	6,000,000			6,000,000
Stamford Campus Improvements/Housing	1,500,870			1,500,870
Storrs Hall Addition	14,664,091			14,664,091
Student Union Addition	13,000,000			13,000,000
Support Facility (Architectural & Engineering Services)	16,583			16,583
Torrey Life Science Renovation & Completion	1,530,373			1,530,373
Torrington Campus Improvements	369,156			369,156
Waterbury Downtown Campus	1,608,764			1,608,764
West Hartford Campus Renovations/Improvements	6,774,305			6,774,305
Young Building Renovation/Addition	23,651,403			23,651,403
SUBTOTAL FOR STORRS & REGIONAL CAMPUS	\$2,666,000,000	\$235,100,000	\$330,000,000	\$3,231,100,000
CLAC Renovation Biosafety Level 3 Lab	15,901,466			15,901,466
Deferred Maintenance-UCH	66,179,126	90,000,000		156,179,126
Dental School Renovation	3,525,000			3,525,000
Equipment, Library Collections & Telecom-UCH	127,209,961	41,000,000		168,209,961
Library/Student Computer Center Renovation	1,266,460			1,266,460
Main Building Renovation	117,484,316			117,484,316
Medical School Academic Building Renovation	39,578,232			39,578,232
Planning & Design Costs	25,000,000			25,000,000
Research Tower	67,992,229			67,992,229
Joint Venture Initiative-UCH	148,000,000.00	76,000,000	166,000,000	390,000,000
Support Building Addition/Renovation	100,000			100,000
UCH New Construction and Renovation	386,663,210			386,663,210
SUBTOTAL FOR HEALTH CENTER	\$998,900,000	\$207,000,000	\$166,000,000	\$1,371,900,000
GRAND TOTAL	\$3,664,900,000	\$442,100,000	\$496,000,000	\$4,603,000,000


ATTACHMENT 6



Anthony L. Rini
Vice President of Finance
and Chief Financial Officer

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Thirty-fourth Supplemental Indenture Authorizing University of Connecticut General Obligation Bonds

RECOMMENDATION:

That the Board of Trustees (the "Board") approves the Thirty-fourth Supplemental Indenture, substantially in the form attached hereto, authorizing University of Connecticut General Obligation Bonds secured by the State of Connecticut's (the "State") Debt Service Commitment in an amount not to exceed \$442,100,000 plus costs of issuance, plus amounts carried forward from the Amended and Restated Thirty-third Supplemental Indenture, adopted by the Board on of Trustees on December 3, 2025 (the "Thirty-third Supplemental Indenture").

BACKGROUND:

The University of Connecticut's (the "University") General Obligation Bonds authorized by the UCONN 2000 Act (Sections 10a-109a to 10a-109y, inclusive, of the Connecticut General Statutes, as amended) are secured by a Master Indenture of Trust by and between the University and U.S. Bank Trust Company, National Association, dated as of November 1, 1995, as amended (the "Master Indenture") which provides that each new issue of bonds be issued pursuant to a supplemental indenture. For bonds secured by the State Debt Service Commitment, the law sets maximum annual amounts that the University, through its Board, may issue.

The Thirty-fourth Supplemental Indenture authorizes the appropriations for and issuance of bonds in the maximum amount of \$442,100,000 plus costs of issuance to finance fiscal year 2027 capital projects pursuant to Section 10a-109e(a) of the UCONN 2000 Act, as amended effective July 1, 2026, plus amounts carried forward from the Thirty-third Supplemental Indenture. The Thirty-fourth Supplemental Indenture specifies however if the cumulative amount of UCONN 2000 Philanthropic

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and Chief Financial Officer**

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Commitments and Gifts received is less than the target milestone applicable to such Fiscal Year set forth in Section 10a-109f(c)(4) of the UCONN 2000 Act, the total amount of securities authorized herein shall not exceed an amount which shall be calculated in accordance with Section 10a-109f(c)(3) and shall be as set forth in a Certificate of Determination in advance of issuing bonds. The list includes projects which the Board has approved undertaking during Phase III of UCONN 2000 at Storrs and the regional campuses and the UConn Health Center.

The Thirty-fourth Supplemental Indenture also authorizes that the exact amount of the bonds be determined at the time of issuance depending on cash expenditure requirements for twelve months or less following issuance. Appendix A of the Thirty-fourth Supplemental Indenture lists the UCONN 2000 projects that may be financed by the bonds (excluding the projects financed by the carry forward amounts).

This recommendation, if approved, will serve as the Board's resolution for approval of the Thirty-fourth Supplemental Indenture and for the series of bonds to be issued in accordance therewith. The resolution, with supplemental information, as appropriate, will be sent to the Governor for approval. If the Governor chooses not to exercise his statutory authority to approve or disapprove the resolution within 30 days of its submission, it will be deemed approved in accordance with the Act.

Attachment

UNIVERSITY OF CONNECTICUT

as Issuer

and

U.S. BANK TRUST COMPANY, NATIONAL ASSOCIATION

as Trustee

THIRTY-FOURTH SUPPLEMENTAL INDENTURE

AUTHORIZING

THE UNIVERSITY OF CONNECTICUT
GENERAL OBLIGATION BONDS

(Secured by the State Debt Service Commitment)

Dated as of _____, 202_

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**THIRTY-FOURTH SUPPLEMENTAL INDENTURE
AUTHORIZING THE ISSUANCE OF
THE UNIVERSITY OF CONNECTICUT
GENERAL OBLIGATION BONDS
(SECURED BY THE STATE DEBT SERVICE COMMITMENT)**

ARTICLE I

Definitions and Statutory Authority

101. **Thirty-fourth Supplemental Indenture.** This Thirty-fourth Supplemental Indenture authorizing the Bonds is supplemental to, and constitutes a Supplemental Indenture within the meaning of, and is adopted in accordance with Article X of the General Obligation Master Indenture of Trust between the University of Connecticut (the “University”) and the Trustee dated as of November 1, 1995 (the “Master Indenture”) as amended and supplemented to the date hereof, the form of which was approved by the State Bond Commission as required by Section 10a-109g of the General Statutes of Connecticut.

102. **Definitions.** All terms defined, and the rules of construction set forth, in Article I of the Indenture shall have the same meanings in this Thirty-fourth Supplemental Indenture as such terms are given in such Article I except that, as used in this Thirty-fourth Supplemental Indenture, the following terms shall have the following respective meanings, unless the context shall otherwise require:

“**Authorized Officer’s Certificate**” means a copy of a resolution of the Board of Trustees certified by an Authorized Officer.

“**Authorized Officer for Sale Purposes**” means the Authorized Officer, who shall be an officer, official or trustee serving on the financial affairs committee of the Board of Trustees.

“**Bond Insurance Policy**” means the municipal bond insurance policy, if any, issued by the Bond Insurer that guarantees payment of principal of and interest on the Bonds and constitutes a Bond Facility under the Indenture.

“**Bond Insurer**” means a financial guaranty insurance company, if any, or any successor thereto which insures the Bonds as provided in the Certificate of Determination.

“**Bonds**” means any series of bonds or notes issued pursuant to this Thirty-fourth Supplemental Indenture.

“**Certificate of Determination**” means the certificate of determination of the Treasurer required by section 502 hereof and otherwise referenced herein.

“**General Statutes**” means the General Statutes of Connecticut Revision of 1958, as may be amended from time to time.

“**Indenture**” means the General Obligation Master Indenture of Trust between the University and the Trustee dated as of November 1, 1995, as from time to time amended or supplemented.

“Insured Bonds” means any series or certain maturities in any series of bonds to be insured by a municipal bond new issue insurance policy to be issued simultaneously with the delivery of Bonds by the Bond Insurer.

“Official Statement” means the official statement of the University relating to the Bonds.

“Preliminary Official Statement” means the preliminary official statement of the University relating to the Bonds.

“Principal” or **“principal”** means the principal amount of each Bond payable at maturity.

“Principal Amount” means the outstanding principal of a Bond.

“Thirty-third Supplemental Indenture” means the Amended and Restated Thirty-third Supplemental Indenture adopted by the Board of Trustees of the University on December 03, 2025 and approved by the Governor on December 17, 2025 authorizing the Fiscal Year 2025-2026 bonds and notes.

“Thirty-fourth Supplemental Indenture” means this Thirty-fourth Supplemental Indenture as may be amended from time to time, authorizing the Bonds.

“UConn 2000 Philanthropic Commitments and Gifts” means commitments or gifts received by the University or the foundation of the University operating pursuant to section 4-37f of the General Statutes designated to support the construction or renovation of a new life sciences building to replace the George Stafford Torrey Life Sciences Building, the North Wing of the Edward V. Gant Science Complex, the Harry A. Gampel Pavilion, the Hugh S. Greer Field House, the Volleyball Center, the Boathouse or the Tennis Courts, or to support operational expenses associated with departments or programs housed in such facilities. UConn 2000 Philanthropic Commitments and Gifts shall not include more than twenty million dollars of commitments or gifts made prior to July 1, 2024.

“Underwriters” means the initial purchasers of the Bonds pursuant to one or more bond purchase agreements duly executed by the University, the Treasurer and such purchasers.

103. **Authority for the Thirty-fourth Supplemental Indenture.** This Thirty-fourth Supplemental Indenture is entered into by the University and the Trustee pursuant to the provisions of the Act and the Indenture.

ARTICLE II

Authorization, Terms and Issuance of Bonds

201. **Authorization of Fiscal Year 2026-2027 Bonds, Maximum Amount, Delegation, Designation and Pledge.** Bonds for Fiscal Year ending June 30, 2027 entitled to the benefit, protection and security of the Act and Indenture, and constituting Bonds to be secured by the State Debt Service Commitment are hereby authorized to be issued in one or more series under the Indenture and pursuant to the Act in a maximum amount not to exceed \$442,100,000 for the UConn Projects as set forth in Appendix A (attached hereto and hereby made a part hereof) and constituting UConn 2000

Projects (provided nothing herein shall preclude the amendment of Appendix A pursuant to the Act and in accordance with the Indenture and as provided by Appendix A), plus the amount of the Costs of Issuance to be funded from the proceeds of such Bonds, provided, however if the cumulative amount of UConn 2000 Philanthropic Commitments and Gifts received is less than the target milestone applicable to such Fiscal Year as set forth in Section 10a-109f(c)(4) of the General Statutes, the total amount of securities authorized herein shall not exceed an amount which shall be calculated in accordance with Section 10a-109f(c)(3) of the General Statutes and shall be as set forth in the Certificate of Determination. The amount of bonds which may be secured by the State debt service commitment and be issued for Fiscal Year ending 2027 but not authorized herein, if any, are hereby carried forward to be authorized at a future time.

All of the principal amount of bonds authorized but unissued under the Thirty-third Supplemental Indenture, submitted to the Governor on December 10, 2025 and approved by the Governor on December 17, 2025, is carried forward to Fiscal Year 2026-2027 in accordance with the Act. The amount of authorized but unissued bonds carried forward from the Thirty-third Supplemental Indenture is \$182,900,000.

The exact amount of the Bonds to be issued in each series under this Thirty-fourth Supplemental Indenture is hereby delegated to and is to be determined by a certificate of, the Authorized Officer for Sale Purposes in accordance with Section 10a-109g of the General Statutes respecting the anticipated cash expenditure requirements for authorized UConn 2000 Projects within the year following issuance plus not more than twenty (20%) percent in excess thereof, provided that such amount shall not exceed \$442,100,000 (plus Costs of Issuance and any carry forward amounts). The amount of the balance of Bonds herein authorized for Fiscal Year ending 2027 and not funded by the Bonds shall be issued subsequently pursuant to an additional Certificate of Authorized Officer for Sale Purposes as an additional series of Bonds hereunder or pursuant to a Supplemental Indenture or Supplemental Indentures depending on the remaining cash expenditure requirements respecting each UConn 2000 Project theretofore authorized by a Supplemental Indenture.

The Bonds shall be designated as and shall be distinguished from other Bonds by the additional title “20__ Series __” or such other designation or designations of “Series __” inserting the applicable number and letter, respectively, reflecting the year and series issued, as provided in the Certificate of Determination, pursuant to and subject to the terms, conditions and limitations established in the Indenture, this Thirty-fourth Supplemental Indenture, an Authorized Officer’s Certificate and the Treasurer’s Certificate of Determination. In accordance with the Act, the amount of the State Debt Service Commitment in each Fiscal Year is hereby pledged for the punctual payment of the Special Debt Service Requirements on the Bonds as the same arise and shall become due and payable.

202. **Purposes.** The Bonds will be issued and used to provide funds for deposit in the following accounts of the Bond Proceeds Fund: (i) Construction Account, which, pursuant to Section 602 of the Indenture unless otherwise provided by a Supplemental Indenture, shall be held and maintained by the Trustee, for construction and equipping of certain facilities (or reimbursement to the University for funds expended therefor) that are included and that have been authorized as a UCONN 2000 Project by the Board of Trustees and (ii) Cost of Issuance Account, which, pursuant to Section 602 of the Indenture unless otherwise provided by a Supplemental Indenture, shall be held and maintained by the Treasurer, to pay or provide for the Bonds’ costs of issuance. The Treasurer and University shall cause the proceeds from the sale of the Bonds to be so deposited in the Bond Proceeds Fund. Monies in the Construction Account respecting the proceeds of the Bonds heretofore

issued may be disbursed from time to time pursuant to Section 603 of the Master Indenture, particularly paragraph (5) thereof, for any such UConn 2000 Project but not in excess of the aggregate amount authorized for such UConn 2000 Project by the Board of Trustees.

203. **Interest Payments.** The Bonds shall bear interest from their respective dates, payable on the date or dates, and at the rates as shall be determined by the Treasurer in the Certificate of Determination. Except as otherwise may be provided in such Certificates, interest shall be computed on the basis of a 360-day year consisting of 12 months of 30 days each.

204. **Form, Denomination, Numbers and Letters.** The Bonds shall be in fully registered form and shall initially be registered in the name of Cede & Co., as nominee of The Depository Trust Company, New York, New York (“DTC”), which will act as securities depository for the Bonds. The Bonds shall be in denominations to be determined by the Treasurer in the Certificate of Determination. The Bonds shall be lettered “AR-___” or such other letters provided in the Certificate of Determination. Each such letter shall be followed by the number of the Bonds. The Bonds shall be numbered consecutively from one upward in order of issuance.

205. **Places of Payment and Paying Agent.** So long as all of the Bonds are registered in the name of Cede & Co., as nominee of DTC, or any other nominee of DTC or its successor as securities depository, Principal, Sinking Fund Installments, if any, Redemption Price of and interest on the Bonds shall be payable from the Trustee to DTC or its successor as securities depository for the Bonds, as determined by the Treasurer in the Certificate of Determination. If any of the Bonds shall no longer be registered in the name of a nominee of DTC or any successor securities depository or its nominee, interest on the Bonds shall be payable to the registered owners of the Bonds, and Principal, Sinking Fund Installments, if any, or Redemption Price of the Bonds shall be payable at the principal corporate trust office of the Paying Agent for the Bonds.

206. **Sale.** Pursuant to Sections 10a-109g(e) and 10a-109g(b) of the General Statutes, the Treasurer, on behalf of the University is authorized to sell the Bonds by negotiation or public competitive sale, in such manner, at such price or prices, at such time or times, in one or more series, and on such terms and conditions as the Treasurer shall determine to be in the best interests of the State and the University. The terms and particulars of each such sale, the receipt of each proposal and each award of the Bonds and all other action appropriate or necessary in connection therewith shall be set by the Treasurer, including the selection of the Trustee pursuant to Article VIII of the Indenture, in conjunction with the Authorized Officer for Sale Purposes to whom such matters are hereby delegated and shall be recited in the Treasurer’s Certificate of Determination, and confirmed by the Authorized Officer for Sale Purposes.

207. **Execution.** The Bonds shall be signed in the name of the University by the manual or facsimile signature of its President and the seal of the University (or a facsimile thereof) shall be affixed, imprinted, engraved or otherwise reproduced thereon and attested by an Authorized Officer. The Bonds shall be authenticated manually by the Trustee in accordance with the provisions of the Indenture.

208. **Delivery and Application of Bond Proceeds.** After their execution as provided herein and in the Indenture, the Bonds shall be delivered to the Trustee for authentication as provided in the Indenture and shall thereupon be delivered to the Underwriters upon receipt by the Trustee of the purchase price therefor in accordance with the documents of sale and upon satisfaction of the

conditions contained therein and in the Indenture. The proceeds of the Bonds shall be deposited in the Bond Proceeds Fund in the amounts and for the Construction Account and Costs of Issuance Account, as more particularly set forth in the Certificate of Determination of the Treasurer.

209. **Defeasance.** Pursuant to Section 1001(1)(b) of the Master Indenture, for purposes of the Bonds and for any bonds issued under the Master Indenture after the date hereof, Section 1402, of the Master Indenture at the end of the second sentence, item (c) is hereby amended in its entirety as follows.

(c) in the event said Bonds are not by their terms subject to redemption within the next succeeding 60 days, the University shall have given the Trustee in form satisfactory to it irrevocable instructions to mail at least once, or to publish at least twice at an interval of not less than seven days between publications in an Authorized Newspaper, as soon as practicable, a notice to the Holders of such Bonds that the deposit required by (b) above has been made with the Trustee and that said Bonds are deemed to have been paid in accordance with this Section and stating such maturity or redemption date upon which moneys are to be available for the payment of the principal or Redemption Price, if applicable, on said Bonds.

210. **UConn Infrastructure Improvement Program.** Pursuant to Sections 1001(1)(b) and 1001(6) of the Master Indenture, for purposes of the Bonds and any bonds issued under the Master Indenture after the date hereof, Section 909(C) is deleted in its entirety.

211. **Continuing Disclosure Undertaking.** Pursuant to Sections 1001(1) and 1512 of the Master Indenture, for purposes of the Bonds and for any bonds issued under the Master Indenture after the date hereof, Article XV is hereby deleted in its entirety.

ARTICLE III

Form of the Bonds

301. **Form of the Bonds.** The Bonds shall be substantially in the form set forth in the Indenture with such additions or deletions anticipated by this Thirty-fourth Supplemental Indenture as are set forth in the Certificate of Determination.

ARTICLE IV

Tax Covenant

401. **Tax Exemption.** In order to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Bonds, issued as bonds or notes on which the interest is excludable from gross income of the owners thereof for federal income tax purposes (the “Tax Exempt Bonds”), the University hereby covenants to comply with the provisions of the Code, and any regulations or rulings issued thereunder, applicable to the Tax Exempt Bonds. Further, the University covenants that it will not take any action or fail to take any action that would cause the Tax Exempt

Bonds to be “arbitrage bonds” within the meaning of Section 148(a) of the Code. In fulfilling the covenants set forth in this Section, the University hereby agrees to instruct all parties acting by or on behalf of the University or in any manner with respect to the Tax Exempt Bonds regarding all acts necessary to satisfy and fulfill such covenants.

ARTICLE V

Miscellaneous

501. **No Recourse.** No recourse shall be had for the payment of the principal of or interest on the Bonds or for any claim based thereon or on this Thirty-fourth Supplemental Indenture against any member of the Board of Trustees or the State Bond Commission or any officer of the University or the State or any person executing the Bonds and neither the members of the Board of Trustees nor the State Bond Commission nor officers of the University or the State nor any person executing the Bonds, or with respect to execution of documents hereinafter mentioned, including the Preliminary Official Statement, the Official Statement and any Bond Purchase Agreement, Tax Regulatory Agreement or documents in connection with the authorization, issuance and sale of the Bonds shall be liable personally thereon or be subject to any personal liability or accountability by reason of the issuance or execution thereof. Pursuant to Section 10a-109s of the General Statutes, the provisions of Sections 4-165 and 5-141d of the General Statutes shall apply to any employee or official of the University or other State agency who is discharging his duties or acting within the scope of his employment in furtherance of the UCONN 2000 Infrastructure Improvement Program.

502. **Delegation of Authority to the Treasurer and to the Authorized Officer for Sale Purposes or the University’s Chief Financial Officer**

(A) The Treasurer is delegated, pursuant to the Act on behalf of the University and subject in all respects to the Indenture, the authority to determine with respect to the Bonds the date or dates and maturities (provided, however, that the Bonds issued to finance equipment and collections shall mature not later than five (5) years from their dated date and the Bonds issued to finance any other purpose shall mature not later than thirty (30) years from their dated date); provisions for either serial or term bonds, sinking fund requirements, if any; due dates of interest; denominations; the terms, if any, of optional or extraordinary redemption, with or without premium; time or times of sale (subject to the cash flow requirements of the University to cover the cost of the UCONN 2000 Infrastructure Improvement Program) and manner of sale; interest rates and limitations with respect thereto; provisions for receipt and deposit or investment of the good faith deposit pending delivery; and such other terms and conditions of the Bonds and of the issuance and sale thereof as the Treasurer may determine to be in the best interests of the State and University. The Treasurer shall file a Certificate of Determination with the University and Secretary of the State Bond Commission on or before the date of delivery of the Bonds setting forth the details and particulars of the Bonds determined by him or her in accordance with this delegation. Such Certificate of Determination shall be delivered to the Trustee on or before the date of closing of the Bonds.

(B) The Treasurer is also delegated, pursuant to the Act and, in accordance with Section 10a-109d(a)(5) of the General Statutes pursuant to certain provisions of Section 3-20 of the General Statutes of the State of Connecticut, as amended, the authority to enter into agreements in consultation with the University (through an Authorized Officer) with respect to the issuance and sale

of the Bonds, including financial advisory agreements, bond purchase agreements, tax regulatory agreements, and agreements with respect to security for the Bonds.

(C) The Authorized Officer for Sale Purposes or the University's Chief Financial Officer is hereby delegated and the Treasurer is further delegated, pursuant to the Act, the authority to approve the final terms of and publication and distribution of the Official Statement in connection with the offering and sale of the Bonds and to sign and certify that the Preliminary Official Statement is an official statement that the University deems final as of its date for purposes of Rule 15c-2-12 of the Securities and Exchange Commission ("Rule 15c-2-12"), except for certain permitted omissions described in paragraph (b)(1) of Rule 15c-2-12. The mailing, publication and distribution of the Preliminary Official Statement is hereby approved. The Treasurer, in conjunction with the Authorized Officer for Sale Purposes or the University's Chief Financial Officer, is further authorized and directed to sign any amendment or supplement or certificate with respect to the Official Statement or the Preliminary Official Statement that may, in the Treasurer's judgment, be necessary or appropriate on or before the date of delivery of the Bonds.

(D) Subsequent to adoption of the resolution of the Board of Trustees authorizing the Thirty-fourth Supplemental Indenture, the Authorized Officer for Sale Purposes is hereby authorized to make such changes, insertions, deletions or provisions to the Thirty-fourth Supplemental Indenture, not materially inconsistent with the intent of the provisions of the Thirty-fourth Supplemental Indenture as so adopted as may be necessary or appropriate to respond to the requirements of the Governor, the Treasurer, the Underwriters of the Bonds, the Bond Insurer, if any, or the rating agencies with respect to the Thirty-fourth Supplemental Indenture as evidenced by approval of the Certificate of Determination and may rely on a Counsel's Opinion for advice with respect to the foregoing. In addition, any Authorized Officer is authorized and directed to sign other documents ancillary to the authorization, issuance and delivery of the Bonds within the scope of such Authorized Officer's duties at the University and under the Act.

503. **Declaration of Official Intent.** The University reasonably expects to incur expenditures (the "Expenditures") in connection with the Bond projects of which a general functional description is contained in Appendix A attached hereto (collectively, the "Project"). The University reasonably expects to reimburse itself for the cost of Expenditures with respect to the Project with the proceeds of Bonds, tax-exempt obligations to be issued by the University, not later than eighteen (18) months after the later of the date the original Expenditure is paid or the date the Project is placed in service or abandoned, but in no event more than three (3) years after the original Expenditure is paid. The maximum principal amount of such debt with respect to the Project is not expected to exceed the amount as set forth in Appendix A. This declaration of official intent is a declaration of official intent made pursuant to Section 1.150-2 of the Regulations.

504. **State of Connecticut Terms and Conditions.** The provisions of the State of Connecticut Terms and Conditions attached hereto as Appendix B are made a part of this Thirty-fourth Supplemental Indenture and for purposes thereof, "Contractor" shall refer to U.S. Bank Trust Company, National Association.

IN WITNESS WHEREOF, the University of Connecticut has caused this Thirty-fourth Supplemental Indenture to be signed by its President and sealed the same with its seal attested by an Authorized Officer, and the Trustee, for itself and its successor or successors, has caused this Thirty-fourth Supplemental Indenture to be signed and sealed by its duly authorized officer and has by its execution hereof signified its acceptance of the trust hereby created and imposed.

THE UNIVERSITY OF CONNECTICUT

By: _____

Its President

(SEAL)

ATTEST:

By: _____

Its Chief Financial Officer

U.S. BANK TRUST COMPANY, NATIONAL
ASSOCIATION,
as Trustee

Date: _____

By: _____

Name:

Title:

THIRTY-FOURTH SUPPLEMENTAL INDENTURE
UCONN 2000 INFRASTRUCTURE IMPROVEMENT PROGRAM
FISCAL YEAR 2026-2027
UCONN 2000 BOND AUTHORIZATIONS
___SERIES ___ BOND PROJECTS

UCONN 2000 Projects*	UCONN 2000 Phase III Total (\$) Needed -D.S.C. Bonds**	Fiscal Year 2026-2027 Bond Authorization⁽²⁾
<u>--Storrs and Regional Campuses</u>		
Academic and Research Facilities	\$152,797,009.00	\$28,500,000.00
Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities ⁽³⁾	303,752,991.00	152,500,000.00
Equipment, Library Collections & Telecommunications	56,350,000.00	54,100,000.00
<u>Subtotal – Storrs and Regional Campuses</u>		<u>\$235,100,000.00</u>
<u>--Health Center</u>		
Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities – Health Center ⁽³⁾	\$0.00	\$90,000,000.00
Equipment, Library Collections & Telecommunications — Health Center	0.00	41,000,000.00
University of Connecticut Health Center - Joint Venture Initiative	166,000,000.00	76,000,000.00
<u>Subtotal - Health Center</u>		<u>\$207,000,000.00</u>
Total Fiscal Year 2026-2027 Bond Authorization		<u>\$442,100,000.00</u>

*Reflects amendments to project names by Public Act No 02-3 of the May 2002 Special Session and by Public Act No 07-108 of the 2007 Session of the Connecticut General Assembly.

** Effective with the Thirty-third Supplemental Indenture this figure has been updated to reflect only Phase III General Obligation Debt Service Commitment amounts needed from 7/1/2005 forward and does not include \$50 million of Phase II authorizations issued after 7/1/2005 pursuant to the Eleventh Supplemental Indenture.

⁽¹⁾ The Board of Trustees approved the Thirty-fourth Supplemental Indenture on June 17, 2026.

⁽²⁾ The amounts presented herein may vary (1) by resolution of the Board of Trustees provided that such reallocation does not result in the expenditure of proceeds in excess of the total aggregate amount approved as set forth in this supplemental indenture, and (2) by up to 5% upon a written determination by the Chief Financial Officer, as an Authorized Officer pursuant to the Master Indenture as supplemented, including Section 805 thereof, provided any reallocation shall (i) not result in the expenditure of proceeds in excess of the total aggregate amount approved by the Board of Trustees for all projects as set forth in the Master Indenture as supplemented approving such total expenditures; (ii) shall not result in any adverse tax consequences to the University; (iii) be made only that the UCONN 2000 Projects affected by the reallocation can still be completed within the reallocated amounts, together with any other amounts allocated by the Board of Trustees in subsequent supplemental indentures; and (iv) be reported to the Board of Trustees at its next scheduled meeting.

⁽³⁾ Public Act 17-2 passed October 31, 2017 and changed the UCONN 2000 named project formally known as “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum”, to the new UCONN 2000 project name of “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements &

Renovation Lump Sum and Utility, Administrative and Support Facilities” and UConn Health’s UCONN 2000 named project formally known as “Deferred Maintenance/Code/ADA Renovation Sum — Health Center” to the new UCONN 2000 project name of “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities – Health Center. Similarly, Public Act 16-4 effective July 1, 2016 changed the name of UCONN 2000 named project formally known as “Deferred Maintenance/Code/ADA Renovation Lump Sum” to “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum”.

STATE OF CONNECTICUT TERMS AND CONDITIONS


ATTACHMENT 7



Anthony L. Rini
Vice President of Finance
and Chief Financial Officer

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President for Finance and Chief Financial Officer

SUBJECT: Revised Allocation of Bond Authorizations as set forth in the Twenty-Eighth Supplemental Indenture (University of Connecticut General Obligation Bonds)

RECOMMENDATION:

That the Board of Trustees approves the reallocation of bond authorizations among capital projects by amending Appendix A of the Twenty-eighth Supplemental Indenture, as follows:

- Decrease Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities – Health Center by \$10,780,570.77 for a total Fiscal Year 2021-2022 bond authorization for such project of \$14,219,429.23;
- Increase Equipment, Library Collections & Telecommunications – Health Center by \$10,780,570.77 for a total Fiscal Year 2021-2022 bond authorization for such project of \$10,780,570.77.

BACKGROUND:

The Board of Trustees approved the Twenty-eighth Supplemental Indenture on June 30, 2021 supplementing the Master Indenture of Trust dated November 1, 1995. The Twenty-eighth Supplemental Indenture was deemed approved by the Governor on September 06, 2021.

Appendix A, attached hereto, lists the projects and the amount of bond proceeds authorized for each project for Fiscal Year 2021-2022, including this submission, and updates the total amounts of debt service commitment bonds (“DSC Bonds”) needed.

**TWENTY-EIGHTH SUPPLEMENTAL INDENTURE
 UCONN 2000 INFRASTRUCTURE IMPROVEMENT PROGRAM
 FISCAL YEAR 2021-2022
 UCONN 2000 BOND AUTHORIZATIONS
 _____SERIES _____ BOND PROJECTS**

UCONN 2000 Projects*	UCONN 2000 Phase III Total (\$) Needed -D.S.C. Bonds**	Fiscal Year 2022-2023 Bond Authorization ⁽²⁾
--Storrs and Regional Campuses		
Academic and Research Facilities	\$152,797,009.00	\$73,000,000.00
Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities ⁽³⁾	303,752,991.00	86,500,000.00
Equipment, Library Collections & Telecommunications	56,350,000.00	16,000,000.00
Residential Life Facilities	0.00	15,000,000.00
<u>Subtotal – Storrs and Regional Campuses</u>		<u>\$190,500,000.00</u>
Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities – Health Center ⁽³⁾	\$0.00	\$14,219,429.23
Equipment, Library Collections & Telecommunications — Health Center	0.00	10,780,570.77
<u>Subtotal - Health Center</u>		<u>\$25,000,000.00</u>
Total Fiscal Year 2021-2022 Bond Authorization		\$215,500,000.00

*Reflects amendments to project names by Public Act No 02-3 of the May 2002 Special Session and by Public Act No 07-108 of the 2007 Session of the Connecticut General Assembly.

** Includes only Phase III General Obligation Debt Service Commitment amounts needed from 7/1/2005 forward and does not include \$50 million of Phase II Project authorizations issued after 7/1/2005 pursuant to the Eleventh Supplemental Indenture.

⁽¹⁾ The Board of Trustees approved the Twenty-eighth Supplemental Indenture on June 30, 2021 and revised it on June 17, 2026.

⁽²⁾ The amounts presented herein may vary (1) by resolution of the Board of Trustees provided that such reallocation does not result in the expenditure of proceeds in excess of the total aggregate amount approved as set forth in this supplemental indenture, and (2) by up to 5% upon a written determination by the Chief Financial Officer, as an Authorized Officer pursuant to the Master Indenture as supplemented, including Section 805 thereof, provided any reallocation shall (i) not result in the expenditure of proceeds in excess of the total aggregate amount approved by the Board of Trustees for all projects as set forth in the Master Indenture as supplemented approving such total expenditures; (ii) shall not result in any adverse tax consequences to the University; (iii) be made only that the UCONN 2000 Projects affected by the reallocation can still be completed within the reallocated amounts, together with any other amounts allocated by the Board of Trustees in subsequent supplemental indentures; and (iv) be reported to the Board of Trustees at its next scheduled meeting.


⁽³⁾ Public Act 17-2 passed October 31, 2017 and changed the UCONN 2000 named project formally known as "Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum", to the new UCONN 2000 project name of "Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities" and UConn Health's UConn 2000 named project formally known as "Deferred Maintenance/Code/ADA Renovation Sum — Health Center" to the new UConn 2000 project name of "Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities – Health Center. Similarly, Public Act 16-4 effective July 1, 2016 changed the name of UCONN 2000 named project formally known as "Deferred Maintenance/Code/ADA Renovation Lump Sum" to "Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum".


ATTACHMENT 8

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
EVP for Health Affairs
Chief Executive Officer for UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer
UConn Health

RE: Fiscal Year 2027 Capital Budget Spending Plan for UConn Health

RECOMMENDATION:

That the Board of Trustees approve a capital budget spending plan of \$34.1 million for Fiscal Year 2027, which is comprised of UConn Health operating funds.

RESOLUTION:

"Be it resolved that the Board of Trustees approve a capital budget spending plan of \$34.1 million for Fiscal Year 2027 for UConn Health."

BACKGROUND:

The proposed capital budget spending plan for Fiscal Year 2027 of \$34.1 million is comprised of UConn Health operating funds. The UCONN 2000 bond funds for UConn Health of \$134 million and for the Joint Venture Initiative of \$76 million are separately approved as part of the UConn Storrs and Regionals capital budget. To manage all capital fund sources in a strategic and transparent manner, the following chart provides the total all funds capital budget spending plan for UConn Health.

Fiscal Year 2027 Capital Budget Spending Plan


UConn 2000	
Deferred Maintenance	90.0
System telecommunications infrastructure upgrades, improvements and expansions	35.0
Equipment, library collections and telecommunications	6.0
Total UConn 2000	\$131.0
UConn 2000 Bond Funds - Joint Venture Initiative	
Deferred Maintenance Finance Corp	16.0
Information Technology/ Equipment Finance Corp	50.0
Working capital (or Information Technology/ Equipment UCH if needed)	10.0
Total UConn 2000 Bond Funds - Joint Venture Initiative	\$76.0
UConn Health Operating Funds*	
Campus Renovations	5.0
Clinical Equipment	3.0
Deferred Maintenance	8.0
Information Technology Security and equipment	3.0
Revenue Growth Investment	2.0
Research Capital Use Allowance	8.0
Other/Contingency	5.1
Total UConn Health Operating Funds	\$34.1
Grand Total FY27 Capital Budget	\$241.1

*Categories/Projects may be redistributed based on UConn Health Capital Prioritization

ATTACHMENT 9



June 17, 2026

TO: Members of the Board of Trustees
FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer
RE: Fiscal Year 2027 Statement of Work for the UConn Foundation

RECOMMENDATION:

The University recommends that the Board of Trustees approve the resolution below authorizing the University to enter into a Statement of Work ("SOW") for Fiscal Year 2027 with The University of Connecticut Foundation, Incorporated (the "UConn Foundation").

RESOLUTION:

RESOLVED, that the University's President and Chief Financial Officer are authorized to execute and deliver a SOW for Fiscal Year 2027 with the UConn Foundation at a cost of \$15,521,000 on the terms described below and such other terms as may be deemed advisable and in the best interest of the University by the University's President and Chief Financial Officer with notice to the Institutional Advancement Committee of the Board of Trustees; and

RESOLVED, that the University's President and Chief Financial Officer are hereby further authorized to execute, deliver and perform, in the name of and on behalf of the University, such certificates, instruments, documents and agreements as each of them may deem necessary, useful or required in furtherance of the foregoing resolution.

BACKGROUND:

The University has entered into a Second Amended and Restated Master Agreement, as amended by the First Amendment effective June 30, 2025, (the "Master Agreement") with the UConn Foundation in satisfaction of the requirements of Connecticut General Statutes § 4-37f(9). This agreement details the University's relationship with the UConn Foundation and sets forth the UConn Foundation's responsibilities for performing

**Office of the Vice President of Finance
and Chief Financial Officer**

352 Mansfield Road, Unit 1122
Storrs, CT 06269-1122
p: 860-486-3455
finance.uconn.edu

development, investment, and other services in support of the University. The UConn Foundation is a private organization, exempt from taxation under Section 501 (c)(3) of the Internal Revenue Code of 1986, as amended, that operates exclusively to promote the educational, research, cultural, clinical, recreational, and outreach objectives of the University. The Master Agreement currently expires on June 30, 2030.

The Master Agreement requires, among other things, that the University enter into a SOW with the UConn Foundation outlining specific goals and objectives and the financial consideration to be provided by the University. The current SOW expires on June 30, 2026.

The proposed SOW with the UConn Foundation sets forth the fundraising, investment management, alumni relations activities, and other related goals and objectives for Fiscal Year 2027 including, among others, a fundraising goal of \$165 million in new gifts and commitments for the University (including support for UConn Health).

In consideration for the UConn Foundation's performance of these services during the next fiscal year, the University has agreed to pay the UConn Foundation a total of \$15,521,000 which is inclusive of a minimum amount of \$3,093,000 to be devoted specifically to alumni relations activities and services.

Statement of Work FY27

This Statement of Work FY27 (this “SOW”), effective the 1st day of July, 2026, is made between THE UNIVERSITY OF CONNECTICUT (“University” or “UConn”), Connecticut’s land grant university, whose statutory authority is set forth in Chapter 185b of the Connecticut General Statutes, and THE UNIVERSITY OF CONNECTICUT FOUNDATION, INCORPORATED (“Foundation”), a Connecticut nonstock corporation that is exempt from taxation under 501(c)(3) of the Internal Revenue Code of 1986, as amended.

The University and the Foundation have entered into a Second Amended and Restated Master Agreement, as amended by that certain First Amendment effective June 30, 2025 (the “Agreement”) under which the Foundation has responsibility for fundraising efforts for the benefit of the University, management of endowment and other funds designated to benefit the University, and for performing alumni relations activities in support of the University.

The Agreement stipulates that the University and Foundation will from time to time, but in no event less frequently than once every five (5) years, enter statements of work which outline the specific fundraising, investment management and alumni relations activities goals and objectives that the University and Foundation have agreed upon and the consideration to be provided to the Foundation each fiscal year (July 1st through June 30th)(“Fiscal Year”). This SOW covers the period from July 1, 2026 through June 30, 2027 (“Period”).

1. Payments

The University agreed to provide certain in-kind consideration to the Foundation for its services under the terms of the Agreement. In addition to agreeing to provide such in-kind consideration, the University further agrees to provide the following consideration to the Foundation for the Period:

- a) **Annual Service Fee:** The University will pay an annual amount to the Foundation of Fifteen Million Five Hundred Twenty-One Thousand Dollars (\$15,521,000) during the Period for development and alumni activities and related services. Of this total amount, the University and the Foundation agree that during the Period a minimum amount of Three Million Ninety-Three Thousand Dollars (\$3,093,000) will be devoted specifically to alumni relations activities and services.
- b) **Other Fees:** The University agrees that Foundation operations will also be funded during the Period by an advancement fee on endowment funds (“Advancement Fee”), a Gift Fee on non-endowed contributions (“Gift Fee”), and retention of earnings on non-endowed Foundation assets.
 - 1) The Foundation will assess and retain an Advancement Fee, as reasonably determined by the Foundation, on all endowment assets (University and Foundation assets) invested by the Foundation. The Foundation’s Advancement Fee is calculated annually on a quarterly basis (“Calculation Date”) and presently equals one and three-quarter percent (1.75%) of the rolling prior twelve (12) quarter average unitized market value of the long-term pooled investment portfolio multiplied by the number of units held by each endowed fund. The

Advancement Fee owing to the Foundation will be transferred to Foundation operating funds in four equal installments as of the first day of each quarter following the Calculation Date (April 1st, July 1st, October 1st, and January 1st) or as soon as practicable thereafter.

- 2) The Foundation will assess and retain Gift Fees on all non-endowed gifts deposited in the Foundation, as reasonably determined by the Foundation. The Foundation's Gift Fee for non-endowed gifts is presently five percent (5%) of the value of the gift as of the date of receipt. Twenty-five percent (25%) of any non-endowed gift fee (or 1.25%) will be transferred to unrestricted Foundation accounts supporting the school, college or unit supported by the fund to which the original gift was designated. The remaining seventy-five percent (75%) of any non-endowed Gift Fees (3.75%) is retained by the Foundation to support its operations. The school, college or unit may elect to waive its fee allocation, in which case a Gift Fee of only 3.75% will be assessed, to be retained by the Foundation.
 - 3) The Foundation will retain all investment earnings on non-endowed Foundation assets.
- c) **Fee Modifications and Waivers:** The Foundation, from time to time, may change its Advancement Fee and Gift Fee policies and will notify the University, in writing, of any changes made during the Period. The Foundation will also provide written notice to the University of any Advancement or Gift Fee reduction or waiver that is approved during the Period in accordance with its policies for any gift accepted in an amount greater than or equal to Ten Million Dollars (\$10,000,000). Any such modification or waiver will be reported to the Institutional Advancement Committee of the Board of Trustees.

2. Foundation Mission

The UConn Foundation connects people to the University of Connecticut, growing philanthropy, engaging a thriving alumni and donor community, and building a robust endowment to strategically advance UConn and UConn Health's educational, research, and service missions.

We strive to be the best, championing UConn to achieve bold goals and shape a better future for our state, nation, and world. We put students first, foster academic and innovation excellence, support health and wellness of people and planet, and celebrate Husky pride. We champion continual improvement, committed to exceptional care of our donors, alumni, patients, and broader UConn community.

3. Fundraising and Alumni Engagement Goals

In consideration of the support provided to the Foundation by the University under the terms of the Agreement and this SOW, the Foundation, consistent with its mission, agrees as follows:

- a) **Fundraising:** The Foundation will endeavor during the Period to increase total private philanthropic support by raising One Hundred and Sixty-Five Million Dollars (\$165,000,000) in new gifts and commitments (to be calculated in accordance with the Foundation's reasonably established gift counting policy, as amended from time to time) ("New Gifts & Commitments").

The \$165 million in New Gifts & Commitments pursued by the Foundation during the Period are expected to be in furtherance of the following:

- 1) Support for UCONN 2000 infrastructure projects, including contributions made during the Period toward a cumulative fundraising goal of at least Fifty-Four Million Five Hundred Thousand Dollars (\$54,500,000) from July 1, 2022 through the end of the Period to support the construction and renovation (or operating expenses associated with the departments or programs housed in) of the following projects: new Life Sciences Building, Edward V. Gant Science Complex, Harry A. Gampel Pavilion, Hugh S. Greer Field House, volleyball center, boathouse, or tennis courts;
- 2) Three Million Two Hundred Fifty Thousand Dollars (\$3,250,000) in support during the Period for UConn Health;
- 3) Funds to support UConn operational priorities, inclusive of the regional campuses, and to support increased student demand, including but not limited to scholarships;
- 4) Funds to support achieving at least One Billion Dollars (\$1,000,000,000) in total endowment assets (inclusive of support for UConn Health) by the end of the current comprehensive fundraising campaign for the University (“Campaign”), anticipated to be June 30, 2030.

The parties acknowledge and understand that achieving the fundraising goals may be negatively impacted by global financial markets and geopolitical events.

- b) The Foundation will focus its efforts on the following objectives during the Period of this SOW:
 - 1) Aligning fundraising with the University’s stated 2024 Strategic Plan goals and areas of focus:
 - i. “Student Success Journey” by pursuing support for scholarships, wellness initiatives, and student success programs.
 - ii. “Excellence in Research, Innovation and Engagement” and “Wellness of People and Planet” by pursuing support for professorships, graduate fellowships, state-of-the-art academic and laboratory spaces, and interdisciplinary research for the University and UConn Health.
 - iii. “Husky Pride and Resilience” by pursuing support for Athletic scholarships, coaching positions, facilities, and Title IX investment as well as growing new alumni, parent, corporate, foundation and fan engagement.
 - iv. “Seven World-Class Campuses, One Flagship University” and “A Stronger, More Inclusive University” by pursuing growth in support through engagement with industry and individuals in support of all campuses of the State of Connecticut's flagship land and sea-grant university, including initiatives that expand access and community well-being, and that respond to evolving societal needs and global human rights challenges.
 - 2) Increasing the three-year trailing average annual total New Gifts & Commitments over the current three-year trailing average through, without limitation, realigning programs; aligning resources with opportunity; setting growth targets for schools, colleges, and units; raising individual performance expectations for fundraisers; redeploying employees; creating efficiencies of scale and shared services; and increasing sponsorships for Foundation-funded University events.

- 3) Engaging the University in interviewing and selecting two (2) new full-time Foundation development officers to support fundraising, to the extent not previously selected and retained under the FY26 Statement of Work effective July 1, 2025 (the “FY26 Statement of Work”).
 - 4) Creating a high-performing institutionally related foundation by pursuing operational efficiencies and economies of scale through activities such as, without limitation, sharing services with the University, reducing non-essential and non-revenue expenditures, increasing revenue through sponsorship of Foundation events, and redirecting operational budgets to frontline, mission-specific activity as determined by Foundation management in its discretion.
 - 5) As appropriate, aligning Foundation priorities and demonstrating values and objectives consistent with the strategic direction set by the University. The Foundation will collaborate with UConn Health to leverage UConn Health leadership, including, but not limited to, UConn Health physicians and members of its Board of Directors, to create a culture of philanthropy.
 - 6) Fostering relationships and philanthropy from alumni, donors, families, and friends from a diverse spectrum of backgrounds, identities, ethnicities, races, perspectives, and abilities who reflect the whole of our state, country, and global society and share the Foundation and University's values and goals to support a robust inclusive community.
 - 7) Working collaboratively with the University on mutually agreed upon initiatives in furtherance of the University's mission.
- c) **Alumni Engagement**: The Foundation will endeavor during the Period to create a meaningful alumni experience for University alumni as measured by its internal metrics in consideration of aspirational peers with a goal of increasing connectivity among alumni as well as current students. The Foundation will provide budget support for such programs throughout the Period commensurate with the amount of the Annual Service Fee designated to the Foundation's alumni relations responsibilities.

The Foundation will focus on the following alumni engagement objectives during the Period of this SOW:

- 1) Consistently growing the number of alumni and constituents who engage in the University's mission, representing various backgrounds, abilities, and life experiences; utilizing comprehensive alumni data to launch appropriate engagement event strategies with a goal of actively engaging constituents through: athletic, networking, and academic events in Storrs, Hartford, Waterbury, Stamford, Avery Point and key constituent markets across the country; participatory giving; Student mentorship, internship creation, and career development; event sponsorship; guest lectures; and other measurable engagement measures across the University's campuses and in key markets.

- 2) Aligning alumni programs with strategic areas of focus including but not limited to digital engagement; event attendance, including new attendees; post-event surveys; one-to-one interactions; conducting personal visits; and engaging alumni network volunteers.
 - 3) Developing programs for University students to educate them on how to engage as active alumni through programming, volunteering, and giving.
 - 4) Aligning alumni activities and event messaging with the University's stated 2024 Strategic Plan goals and areas of focus (as described above) and the Campaign (i.e., executing outreach and engagement programs that promote the value of philanthropy, constituent giving, and pipeline development).
- d) **Key Performance Indicators**: The Foundation will provide quarterly progress reports and a year-end report on or about August 1, 2027 to the Board of Trustees Institutional Advancement Committee Chair, the University's President and the Chief Financial Officer, outlining progress on the annual New Gifts and Commitments goal of \$165 million and against the following key performance indicators, which it aspires to achieve by the conclusion of the Campaign ("KPI"):
- 1) Deliver a minimum average annual total of New Gifts & Commitments raised per Foundation fundraising full-time employee ("FTE") of Three Million Two Hundred Thousand Dollars (\$3,200,000).
 - 2) Target the amount of cash made available to the University each Fiscal Year to an amount totaling not less than seven (7) times the amount of the Annual Service Fee devoted to development activities paid during the preceding Fiscal Year.
 - 3) Target the total number of qualification meetings at twenty percent (20%) of all donor meetings.
 - 4) Increase the total number of New Gifts & Commitments at the One Million Dollar (\$1,000,000) or higher level by fifteen percent (15%) over the previous Fiscal Year.
 - 5) Target New Gifts & Commitments directed to the endowment and/or to the UCONN 2000 infrastructure projects at thirty percent (30%) of all New Gifts & Commitments.
 - 6) Target at least a 90% outreach rate to contactable alumni, measured by documented outreach activity across multiple channels including email, phone, text, digital outreach, one-to-one interactions, and events.
 - 7) Within the overarching KPIs above, the Foundational shall target forty (40) major gift solicitations of \$100,000 or more; thirty (30) major New Gifts & Commitments of \$100,000 or more; and seventy-five (75) donor qualification meetings for UConn Health.

4. Investment Benchmarks

The Foundation, in its discretion, will establish appropriate investment benchmarks for assets invested for the benefit of the University, both those owned by the Foundation and those owned by the University. The Foundation will provide to the Board of Trustees Institutional Advancement Committee Chair, the University's President and the Chief Financial Officer a summary report of its investment risk and return benchmarks during the Period or as requested. The Foundation will use reasonable efforts to maintain the following benchmarks during the Period:

- a) The target net return on Foundation investments will be five and three-quarter percent (5.75%), plus inflation as measured by an appropriate inflation index.
- b) Volatility is expected to be consistent with the risk associated with exceeding the return of the portfolio benchmarks noted above, calculated as the weighted average performance of the asset class benchmarks defined in the Foundation's Investment Policy Statement.
- c) Risk is expected to be measured by the annualized standard deviation of returns over a market cycle of seven to ten years.

5. Affinity Credit Card Program

Pursuant to Section 6.3(a) of the Agreement, the Foundation hereby consents to any University school, college, department, or other unit offering or entering into an affinity credit card program or similar arrangement without further consent or approval from the Foundation for this Period.

6. State Contract Requirements

Section 10.1 of the Agreement regarding nondiscrimination is hereby deleted in its entirety and replaced with following:

“10.1 Nondiscrimination

- (a) For purposes of this Section, the following terms are defined as follows:
 - i. "Commission" means the Commission on Human Rights and Opportunities;
 - ii. "Contract" and “contract” include any extension or modification of the Contract or contract;
 - iii. "Contractor" and “contractor” include any successors or assigns of the Contractor or contractor;
 - iv. "Gender identity or expression" means a person's gender-related identity, appearance or behavior, whether or not that gender-related identity, appearance or behavior is different from that traditionally associated with the person's physiology or assigned sex at birth, which gender-related identity can be shown by providing evidence including, but not limited to, medical history, care or treatment of the gender-related identity, consistent and uniform assertion of the gender-related identity or any other evidence that the gender-related identity is sincerely held, part of a person's core identity or not being asserted for an improper purpose;
 - v. “good faith" means that degree of diligence which a reasonable person would exercise in the performance of legal duties and obligations;
 - vi. "good faith efforts" includes, but is not limited to, those reasonable initial efforts necessary to comply with statutory or regulatory requirements and additional or substituted efforts when it is determined that such initial efforts will not be sufficient to comply with such requirements;
 - vii. "marital status" means being single, married as recognized by the state of Connecticut, widowed, separated or divorced;
 - viii. "mental disability" means one or more mental disorders, as defined in the most recent edition of the American Psychiatric Association's "Diagnostic and Statistical Manual of Mental Disorders", or a record of or regarding a person as having one or more such disorders;

- ix. "minority business enterprise" means any small contractor (1) fifty-one per cent or more of the capital stock, if any, or assets of which are owned by a person or persons who (a) exercise operational authority over the daily affairs of the enterprise, (b) have the power to direct the management and policies and receive the beneficial interest of the enterprise, (c) possess managerial and technical competence and experience directly related to the principal business activities of the enterprise, and (d) are members of a minority, as defined in C.G.S. § 32-9n, or are individuals with a disability, or (2) which is a nonprofit corporation in which fifty-one per cent or more of the persons who exercise operational authority over the enterprise, (a) possess managerial and technical competence and experience directly related to the principal business activities of the enterprise, (b) have the power to direct the management and policies of the enterprise, and (c) are member of a minority, as defined in C.G.S. § 32-9n, or are individuals with a disability; and
- x. "public works contract" means any agreement (A) for construction, rehabilitation, conversion, extension, demolition or repair of changes or improvements in real property, and (B) that is financed in whole or in part by the state, including, but not limited to, matching expenditures, grants, loans, insurance or guarantees where such funding equals one hundred fifty thousand dollars or more.

For purposes of this Section, the terms "Contract" and "contract" do not include a contract where each contractor is (1) a political subdivision of the state, including, but not limited to, a municipality, unless the contract is a public works contract, (2) any other state, including but not limited to any federally recognized Indian tribal governments, as defined in C.G.S. § 1-267, (3) the federal government, (4) a foreign government, or (5) an agency of a subdivision, state or government described in the immediately preceding enumerated items (1), (2), (3), or (4).

(b) (1) The Contractor agrees and warrants that in the performance of the Contract such Contractor will not discriminate or permit discrimination against any person or group of persons on the grounds of race, color, religious creed, age, marital status, national origin, ancestry, sex, sexual orientation, gender identity or expression, sexual orientation, status as a veteran, status as a victim of domestic violence, status as a victim of sexual assault or status as a victim of trafficking in persons, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by such Contractor that such disability prevents performance of the work involved, in any manner prohibited by the laws of the United States or of the State of Connecticut; and the Contractor further agrees to take affirmative action to ensure that applicants with job-related qualifications are employed and that employees are treated when employed without regard to their race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, sexual orientation, status as a veteran, status as a victim of domestic violence, status as a victim of sexual assault or status as a victim of trafficking in persons, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by the Contractor that such disability prevents performance of the work involved; (2) the Contractor agrees, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, to state that it is an "affirmative action equal opportunity employer" in accordance with regulations adopted by the Commission; (3) the Contractor agrees to provide each labor union or representative of workers with which the Contractor has a collective bargaining Agreement or other contract or understanding and each vendor with which the Contractor has a contract or understanding, a

notice to be provided by the Commission, advising the labor union or workers' representative of the Contractor's commitments under this Section and to post copies of the notice in conspicuous places available to employees and applicants for employment; (4) the Contractor agrees to comply with each provision of this Section and Connecticut General Statutes §§ 46a-68e and 46a-68f and with each regulation or relevant order issued by said Commission pursuant to Connecticut General Statutes §§ 46a-56, 46a-68e, 46a-68f and 46a-86; and (5) the Contractor agrees to provide the Commission with such information requested by the Commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the Contractor as relate to the provisions of this Section and Connecticut General Statutes § 46a-56. If the contract is a public works contract, the Contractor agrees and warrants that he or she will make good faith efforts to employ minority business enterprises as subcontractors and suppliers of materials on such public works projects.

(c) Determination of the Contractor's good faith efforts shall include, but shall not be limited to, the following factors: The Contractor's employment and subcontracting policies, patterns and practices; the timing and value of bids; affirmative advertising, recruitment and training; technical assistance activities and such other reasonable activities or efforts as the Commission may prescribe that are designed to ensure the participation of minority business enterprises in public works projects.

(d) The Contractor shall develop and maintain adequate documentation, in a manner prescribed by the Commission, of its good faith efforts.

(e) The Contractor shall include the provisions of subsection (b) of this Section in every subcontract or purchase order entered into in order to fulfill any obligation of a contract with the State, and in every subcontract entered into in order to fulfill any obligation of a public works contract, and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the Commission. The Contractor shall take such action with respect to any such subcontract or purchase order as the Commission may direct as a means of enforcing such provisions, including sanctions for noncompliance in accordance with Connecticut General Statutes § 46a-56; provided, if such Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Commission, the Contractor may request the State of Connecticut to enter into any such litigation or negotiation prior thereto to protect the interests of the State and the State may so enter.

(f) The Contractor agrees to comply with the regulations referred to in this Section as they exist on the date of this Contract and as they may be adopted or amended from time to time during the term of this Contract and any amendments thereto.

(g) Pursuant to subsection (c) of section 4a-60 of the Connecticut General Statutes, the Contractor, for itself and its authorized signatory of this Contract, affirms that it understands the obligations of this Section and that it will maintain a policy for the duration of the Contract to assure that the Contract will be performed in compliance with the nondiscrimination requirements of such section. The Contractor and its authorized signatory of this Contract demonstrate their understanding of this obligation by (A) having provided an affirmative response in the required online bid or response to a proposal question which asks if the contractor understands its obligations under such sections, (B) signing this Contract, or (C) initialing this nondiscrimination affirmation in the following box:

7. Amendment and Integration

This SOW may be modified or amended in whole or in part by mutual written agreement signed by duly authorized representatives of each of the parties. This SOW, together with the Agreement, constitutes the entire understanding between the parties with respect to the subject matter hereof and supersedes all prior and contemporaneous statements of work, including, without limitation, the FY26 Statement of Work and the Second FY26 Statement of Work.

8. Governing Law

This SOW is governed by the laws of the State of Connecticut. If there shall be any inconsistency between the provisions of this SOW and the Agreement, the provisions of the Agreement shall control.

9. Counterparts and Electronic Signatures

This SOW may be executed by electronic signature and/or in two (2) or more counterparts, each of which will be deemed an original instrument, but all of which will constitute one and the same agreement.

[Signature Page Follows]

FOR THE UNIVERSITY OF CONNECTICUT

Radenka Maric, PhD
President, University of Connecticut

Date

Anthony Rini
Chief Financial Officer, University of Connecticut

Date

FOR THE UNIVERSITY OF CONNECTICUT FOUNDATION, INCORPORATED

Jonathan L. Greenblatt
Chair, The University of Connecticut
Foundation, Incorporated

Date

Amy Yancey
President, The University of Connecticut
Foundation, Incorporated

Date

APPROVED AS TO FORM

Assistant Attorney General,
Connecticut State Attorney General's Office

Date

FIRST AMENDMENT TO THE
SECOND AMENDED AND RESTATED MASTER AGREEMENT

between

THE UNIVERSITY OF CONNECTICUT

and

THE UNIVERSITY OF CONNECTICUT FOUNDATION, INCORPORATED

WHEREAS, the UNIVERSITY OF CONNECTICUT (hereinafter the “University” or “UConn”), Connecticut’s land grant university, whose statutory authority is set forth in Chapter 185b of the Connecticut General Statutes, and THE UNIVERSITY OF CONNECTICUT FOUNDATION, INCORPORATED (hereinafter the “Foundation”), a Connecticut non-stock corporation that is exempt from taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “Code”), entered into an agreement effective July 1, 2014 (the “Original Agreement”) to outline the relationship between the parties and to assure compliance with the provisions of CONN. GEN. STAT. § 4-37e et seq., as they may be amended, and other applicable laws;

WHEREAS, pursuant to the Original Agreement the University designated the Foundation to assume primary responsibility for the University’s development efforts and the investment and administration of endowment funds established to benefit the University, and the Foundation agreed to undertake these responsibilities;

WHEREAS, the University and the Foundation entered into the First Addendum to Master Agreement, effective as of April 1, 2015, pursuant to which, among other things, the University designated the Foundation to assume primary responsibility for performing alumni relations activities in support of the University, and the Foundation agreed to undertake these responsibilities;

WHEREAS, the University and the Foundation entered into the First Amended and Restated Master Agreement, effective July 1, 2015 and, subsequently the Second Amended and Restated Master Agreement, effective July 1, 2020 (“Current Agreement”), whereby the Original Agreement and its Addenda were amended and restated in their entirety to set forth the terms on which the Foundation would continue for a period of five (5) years to support the University by engaging in development efforts, investing and administering endowment and other funds established to benefit the University and performing alumni relations activities;

WHEREAS, the mission of the Foundation is to solicit, receive, invest and administer gifts and financial resources from private sources for the benefit of all campuses and programs of the University (inclusive of the University’s Health Center), and, to this end, to support the University’s alumni relations activities; and the Foundation operates exclusively to promote the educational, research, cultural, and recreational objectives of the University; and as a primary fundraising vehicle to solicit and administer private gifts and grants which will enhance the University’s mission, the Foundation supports the University’s pursuit of excellence in teaching, research and public service;

WHEREAS, the University and the Foundation desire to amend the terms on which the Foundation will continue to support the University by engaging in development efforts, investing and administering endowment and other funds established to benefit the University and performing alumni relations activities and to extend the Current Agreement through June 30, 2030 (“Extension Period”); and

WHEREAS, Section 11.2 of the Current Agreement provides that it may be amended from time to time upon mutual written agreement of the parties, approval of their respective governing boards and approval as to form by the Office of the Attorney General;

NOW, THEREFORE, upon execution of this First Amendment (the “Amendment”) by the parties, the Current Agreement is hereby amended and extended as follows effective as of June 30, 2025:

1. Section 2.2 is hereby amended by deleting the reference to “the UConn Law School Foundation”.
2. Section 3.4 is hereby deleted in its entirety and replaced with “3.4 Intentionally Omitted” for purposes of maintaining section numbering.
3. Section 5.2 is hereby deleted in its entirety and replaced with the following:

“5.2 Annually, the President of the University shall certify to the Foundation a list (which shall be updated as changes occur) of University employees who are authorized to request disbursements from the Foundation (“Authorized Officials”). Requests for disbursements by the Foundation from an Authorized Official, including, but not limited to, any charges applied to a Foundation credit card, shall constitute a representation and certification by the Authorized Official that the disbursement is being made in accordance with University policies and procedures.”
4. Section 5.4 is hereby deleted in its entirety and replaced with the following:

“5.4 The Foundation agrees to provide to the University, on an annual basis, a summary of all fund balances held for the benefit of the University, disbursements provided to the University, and expenditures made on behalf of the University to third parties during the preceding twelve (12) months.”
5. Section 7.1(b) regarding the “Endowment Administrative Fee” assessed by the Foundation on endowed funds is hereby deleted in its entirety and replaced with the following:

“7.1(b) Advancement Fee. The Foundation may assess an endowment administrative fee (“Advancement Fee”) on Foundation endowment and University endowment funds as determined in the Foundation’s discretion. The current rate for such fees will be provided in a SOW.”

6. Section 7.1(f) is added as the new and final subsection of Section 7.1 as follows:

“7.1(f) Other Support: As agreed by the University and Foundation, an SOW may provide for special projects or initiatives and any additional terms related thereto.”

7. Section 10 regarding non-discrimination and Executive Orders is hereby deleted in its entirety and replaced with the following:

“10.1 Nondiscrimination

a. For purposes of this Section, the following terms are defined as follows:

i. “Commission” means the Commission on Human Rights and Opportunities;

ii. “Contract” and “contract” include any extension or modification of the Contract or contract;

iii. “Contractor” and “contractor” include any successors or assigns of the Contractor or contractor;

iv. “Gender identity or expression” means a person’s gender-related identity, appearance or behavior, whether or not that gender-related identity, appearance or behavior is different from that traditionally associated with the person’s physiology or assigned sex at birth, which gender-related identity can be shown by providing evidence including, but not limited to, medical history, care or treatment of the gender-related identity, consistent and uniform assertion of the gender-related identity or any other evidence that the gender-related identity is sincerely held, part of a person’s core identity or not being asserted for an improper purpose.

v. “good faith” means that degree of diligence which a reasonable person would exercise in the performance of legal duties and obligations;

vi. “good faith efforts” shall include, but not be limited to, those reasonable initial efforts necessary to comply with statutory or regulatory requirements and additional or substituted efforts when it is determined that such initial efforts will not be sufficient to comply with such requirements;

vii. “marital status” means being single, married as recognized by the State of Connecticut, widowed, separated or divorced;

viii. “mental disability” means one or more mental disorders, as defined in the most recent edition of the American Psychiatric Association’s “Diagnostic and Statistical Manual of Mental Disorders”, or a record of or regarding a person as having one or more such disorders;

ix. “minority business enterprise” means any small contractor or supplier of materials fifty-one percent or more of the capital stock, if any, or assets of which is owned by a person or persons: (1) who are active in the daily affairs

of the enterprise, (2) who have the power to direct the management and policies of the enterprise, and (3) who are members of a minority, as such term is defined in subsection (a) of Conn. Gen. Stat. § 32-9n; and

x. “public works contract” means any agreement between any individual, firm or corporation and the State or any political subdivision of the State other than a municipality for construction, rehabilitation, conversion, extension, demolition or repair of a public building, highway or other changes or improvements in real property, or which is financed in whole or in part by the State, including, but not limited to, matching expenditures, grants, loans, insurance or guarantees.

For purposes of this Section, the terms “Contract” and “contract” do not include a contract where each contractor is (1) a political subdivision of the state, including, but not limited to, a municipality, unless the contract is a municipal public works contract or quasi-public agency project contract, (2) any other state, including but not limited to any federally recognized Indian tribal governments, as defined in Conn. Gen. Stat. § 1-267, (3) the federal government, (4) a foreign government, or (5) an agency of a subdivision, agency, state or government described in the immediately preceding enumerated items (1), (2), (3), or (4).

b. (1) The Contractor agrees and warrants that in the performance of the Contract such Contractor will not discriminate or permit discrimination against any person or group of persons on the grounds of race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, status as a veteran, status as a victim of domestic violence, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by such Contractor that such disability prevents performance of the work involved, in any manner prohibited by the laws of the United States or of the State of Connecticut; and the Contractor further agrees to take affirmative action to ensure that applicants with job-related qualifications are employed and that employees are treated when employed without regard to their race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, status as a veteran, status as a victim of domestic violence, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by the Contractor that such disability prevents performance of the work involved; (2) the Contractor agrees, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, to state that it is an “affirmative action equal opportunity employer” in accordance with regulations adopted by the Commission; (3) the Contractor agrees to provide each labor union or representative of workers with which the Contractor has a collective bargaining Agreement or other contract or understanding and each vendor with which the Contractor has a contract or understanding, a notice to be provided by the Commission, advising the labor union or workers’ representative

of the Contractor's commitments under this section and to post copies of the notice in conspicuous places available to employees and applicants for employment; (4) the Contractor agrees to comply with each provision of this Section and Conn. Gen. Stat. §§ 46a-68e and 46a-68f and with each regulation or relevant order issued by said Commission pursuant to Conn. Gen. Stat. §§ 46a-56, 46a-68e, 46a-68f and 46a-86; and (5) the Contractor agrees to provide the Commission on Human Rights and Opportunities with such information requested by the Commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the Contractor as relate to the provisions of this Section and Conn. Gen. Stat. § 46a-56. If the contract is a public works contract, municipal public works contract or contract for a quasi-public agency project, the Contractor agrees and warrants that he or she will make good faith efforts to employ minority business enterprises as subcontractors and suppliers of materials on such public works or quasi-public agency projects.

c. Determination of the Contractor's good faith efforts shall include, but shall not be limited to, the following factors: The Contractor's employment and subcontracting policies, patterns and practices; affirmative advertising, recruitment and training; technical assistance activities and such other reasonable activities or efforts as the Commission may prescribe that are designed to ensure the participation of minority business enterprises in public works projects.

d. The Contractor shall develop and maintain adequate documentation, in a manner prescribed by the Commission, of its good faith efforts.

e. The Contractor shall include the provisions of subsection (b) of this Section in every subcontract or purchase order entered into in order to fulfill any obligation of a contract with the State and in every subcontract entered into in order to fulfill any obligation of a municipal public works contract for a quasi-public agency project, and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the Commission. The Contractor shall take such action with respect to any such subcontract or purchase order as the Commission may direct as a means of enforcing such provisions including sanctions for noncompliance in accordance with Conn. Gen. Stat. § 46a-56 as amended; provided if such Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Commission regarding a State contract, the Contractor may request the State of Connecticut to enter into any such litigation or negotiation prior thereto to protect the interests of the State and the State may so enter.

f. The Contractor agrees to comply with the regulations referred to in this Section as they exist on the date of this Contract and as they may be adopted or amended from time to time during the term of this Contract and any amendments thereto.

g. (1) The Contractor agrees and warrants that in the performance of the Contract such Contractor will not discriminate or permit discrimination against any person or group of persons on the grounds of sexual orientation, in any manner prohibited by the laws of the United States or the State of Connecticut, and that employees are treated when employed without regard to their sexual orientation; (2) the Contractor agrees to provide each labor union or representative of workers with which such Contractor has a collective bargaining Agreement or other contract or understanding and each vendor with which such Contractor has a contract or understanding, a notice to be provided by the Commission on Human Rights and Opportunities advising the labor union or workers' representative of the Contractor's commitments under this section, and to post copies of the notice in conspicuous places available to employees and applicants for employment; (3) the Contractor agrees to comply with each provision of this section and with each regulation or relevant order issued by said Commission pursuant to Conn. Gen. Stat. § 46a-56; and (4) the Contractor agrees to provide the Commission on Human Rights and Opportunities with such information requested by the Commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the Contractor which relate to the provisions of this Section and Conn. Gen. Stat. § 46a-56.

h. The Contractor shall include the provisions of the foregoing paragraph in every subcontract or purchase order entered into in order to fulfill any obligation of a contract with the State and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the Commission. The Contractor shall take such action with respect to any such subcontract or purchase order as the Commission may direct as a means of enforcing such provisions including sanctions for noncompliance in accordance with Conn. Gen. Stat. § 46a-56 as amended; provided, if such Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Commission regarding a State contract, the Contractor may request the State of Connecticut to enter into any such litigation or negotiation prior thereto to protect the interests of the State and the State may so enter.

i. Pursuant to subsection (c) of section 4a-60 and subsection (b) of section 4a-60a of the Connecticut General Statutes, the Contractor, for itself and its authorized signatory of this Contract, affirms that it understands the obligations of this section and that it will maintain a policy for the duration of the Contract to assure that the Contract will be performed in compliance with the nondiscrimination requirements of such sections. The Contractor and its authorized signatory of this Contract demonstrate their understanding of this obligation by (A) having provided an affirmative response in the required online bid or response to a proposal question which asks if the contractor understands its obligations under

such sections, (B) signing this Contract, or (C) initialing this nondiscrimination affirmation in the following box:

10.2 Executive Orders and Other Enactments.

a. All references in this Contract to any Federal, State, or local law, statute, public or special act, executive order, ordinance, regulation or code (collectively, “Enactments”) shall mean Enactments that apply to the Contract at any time during its term, or that may be made applicable to the Contract during its term. This Contract shall always be read and interpreted in accordance with the latest applicable wording and requirements of the Enactments. Unless otherwise provided by Enactments, the Contractor is not relieved of its obligation to perform under this Contract if it chooses to contest the applicability of the Enactments or the University’s authority to require compliance with the Enactments.

b. This Contract is subject to the provisions of Executive Order No. Three of Governor Thomas J. Meskill, promulgated June 16, 1971, concerning labor employment practices, Executive Order No. Seventeen of Governor Thomas J. Meskill, promulgated February 15, 1973, concerning the listing of employment openings and Executive Order No. Sixteen of Governor John G. Rowland promulgated August 4, 1999, concerning violence in the workplace, all of which are incorporated into and are made a part of this Contract as if they had been fully set forth in it.

c. This Contract may be subject to Executive Order No. 14 of Governor M. Jodi Rell, promulgated April 17, 2006, concerning procurement of cleaning products and services. If applicable, Executive Order No. 14 is deemed to be incorporated into and made a part of this Contract as if fully set forth in it.”

8. Section 11.1 is hereby amended by deleting the name “UConn Nation Proud” and replacing it with “UConn Strong.”

9. Section 11.5 is hereby amended to extend the term of the Agreement by five (5) years thereby changing the expiration date to June 30, 2030.

[signature page follows]

If there shall be any inconsistency between the provisions of this Amendment and the Current Agreement, this Amendment shall control.

FOR THE UNIVERSITY OF CONNECTICUT



Radenka Maric, PhD
President, University of Connecticut

6.25.25

Date



Jeffrey P. Geoghegan
Executive Vice President for Finance
and Chief Financial Officer, University of Connecticut
and UConn Health

6.25.25

Date

FOR THE UNIVERSITY OF CONNECTICUT FOUNDATION, INCORPORATED

Craig W. Ashmore
Chair, The University of Connecticut
Foundation, Incorporated

Date

Amy Yancey
President, The University of Connecticut
Foundation, Incorporated

Date

APPROVED AS TO FORM

Jeffrey Zeman  Digitally signed by Jeffrey Zeman
Date: 2025.07.01 11:00:49 -04'00'

Assistant Attorney General,
Connecticut State Attorney General's Office

Date

If there shall be any inconsistency between the provisions of this Amendment and the Current Agreement, this Amendment shall control.

FOR THE UNIVERSITY OF CONNECTICUT

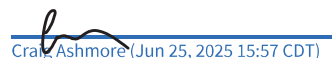
Radenka Maric, PhD
President, University of Connecticut

Date

Jeffrey P. Geoghegan
Executive Vice President for Finance
and Chief Financial Officer, University of Connecticut
and UConn Health

Date

FOR THE UNIVERSITY OF CONNECTICUT FOUNDATION, INCORPORATED



Craig W. Ashmore
Chair, The University of Connecticut
Foundation, Incorporated

06/25/2025
Date



Amy Yancey
President, The University of Connecticut
Foundation, Incorporated

06/25/2025
Date

APPROVED AS TO FORM

Assistant Attorney General,
Connecticut State Attorney General's Office

Date










UConn Foundation - First Amendment to Second Amended MSA

Final Audit Report

2025-06-25

Created:	2025-06-25
By:	Judy Smith (jsmith@foundation.uconn.edu)
Status:	Signed
Transaction ID:	CBJCHBCAABAAWHrmC8H3fqPod6Vt-nYWZf5ApmOxZUPc

"UConn Foundation - First Amendment to Second Amended MSA" History

-  Document created by Judy Smith (jsmith@foundation.uconn.edu)
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-  Document emailed to craig.ashmore7171@gmail.com for signature
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-  Signer craig.ashmore7171@gmail.com entered name at signing as Craig Ashmore
2025-06-25 - 8:57:05 PM GMT- IP address: 97.87.156.54
-  Document e-signed by Craig Ashmore (craig.ashmore7171@gmail.com)
Signature Date: 2025-06-25 - 8:57:07 PM GMT - Time Source: server- IP address: 97.87.156.54
-  Agreement completed.
2025-06-25 - 8:57:07 PM GMT

EXECUTION VERSION

SECOND AMENDED AND RESTATED MASTER AGREEMENT

between

THE UNIVERSITY OF CONNECTICUT

and

THE UNIVERSITY OF CONNECTICUT FOUNDATION, INCORPORATED

WHEREAS, the UNIVERSITY OF CONNECTICUT (hereinafter the "University" or "UConn"), Connecticut's land grant university, whose statutory authority is set forth in Chapter 185b of the Connecticut General Statutes, and THE UNIVERSITY OF CONNECTICUT FOUNDATION, INCORPORATED (hereinafter the "Foundation"), a Connecticut non-stock corporation that is exempt from taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code"), entered into an agreement effective July 1, 2014 (the "Original Agreement") to outline the relationship between the parties and to assure compliance with the provisions of CONN. GEN. STAT. § 4-37e et seq., as they may be amended, and other applicable laws;

WHEREAS, pursuant to the Original Agreement the University designated the Foundation to assume primary responsibility for the University's development efforts and the investment and administration of endowment funds established to benefit the University, and the Foundation agreed to undertake these responsibilities;

WHEREAS, the University and the Foundation entered into the First Addendum to Master Agreement, effective as of April 1, 2015, pursuant to which, among other things, the University designated the Foundation to assume primary responsibility for performing alumni relations activities in support of the University, and the Foundation agreed to undertake these responsibilities;

WHEREAS, the University and the Foundation entered into the First Amended and Restated Master Agreement, effective July 1, 2015, whereby the Original Agreement and First Addendum were amended and restated in their entirety to set forth the terms on which the Foundation would continue for a period of five (5) years to support the University by engaging in development efforts, investing and administering endowment and other funds established to benefit the University and performing alumni relations activities;

WHEREAS, the mission of the Foundation is to solicit, receive, invest and administer gifts and financial resources from private sources for the benefit of all campuses and programs of the University (inclusive of the University's Health Center), and, to this end, to support the University's alumni relations activities; and the Foundation operates exclusively to promote the educational, research, cultural, and recreational objectives of the University; and as a primary fundraising vehicle to solicit and administer private gifts and grants which will enhance the University's mission, the Foundation supports the University's pursuit of excellence in teaching, research and public service;

WHEREAS, the University and the Foundation desire to set forth the terms on which the Foundation will continue to support the University by engaging in development efforts, investing and administering endowment and other funds established to benefit the University and performing alumni relations activities;

WHEREAS, Section 11.2 of the First Amended and Restated Master Agreement provides that it may be amended from time to time upon mutual written agreement of the parties, approval of their respective governing boards and approval as to form by the Office of the Attorney General;

NOW, THEREFORE, the First Amended and Restated Master Agreement is hereby amended and restated in its entirety by the execution of this Second Amended and Restated Master Agreement dated effective July 1, 2020 (this "Agreement"), entered into between the University and the Foundation:

1.0 Relationship of the Parties

- 1.1 The University and the Foundation acknowledge that the University is a constituent unit of the State of Connecticut's system of public higher education, as defined in CONN. GEN. STAT. §10a-1, and is responsible for the governance and administration of all the schools, colleges, divisions and departments of all the University's campuses (including, without limitation, the University Health Center); and the Foundation is an independent Connecticut non-stock corporation exempt from federal taxation under Section 501(c)(3) of the Code, and a "foundation" as defined under CONN. GEN. STAT§ 4-37e(2); that each entity is governed by separate governing boards; that each entity is permitted only to deposit funds to their respective accounts which are properly designated for that specific entity; and that each entity is subject to separate accounting, disbursement, and disclosure requirements as a matter of internal governance regulations and applicable state and federal law.
- 1.2 The Foundation and University are each independent entities and agree that neither shall have any liability for the obligations, acts or omissions of the other party, or the other's trustees, directors, officers, employees and agents.
- 1.3 The Foundation will be governed, in accordance with its bylaws as amended from time to time, by a volunteer board of elected directors, which includes the following ex-officio non-voting (except as otherwise indicated) directors: the President of the University, the University's chief academic officer, a senior administrator from the University Health Center, the chief financial officer of the University, a chief administrator from the Department of Athletics, the Chair of the Institutional Advancement Committee of the University Board of Trustees or any other member of the Institutional Advancement Committee as designated by the Chair of the Institutional Advancement Committee, the President of the Foundation (voting), a student enrolled at the University and elected by enrolled students, and a faculty member of the University (elected by the faculty). With respect to the University positions serving as ex-officio members of the Foundation board of directors, the positions will be identified consistent with titles in the University's

bylaws as amended by the University from time to time. The Foundation reserves all rights and powers granted to it under its charter and bylaws, the Connecticut non-stock corporation law and federal law.

- 1.4 This Agreement provides the terms and conditions of the relationship between the University and Foundation. From time to time, but in no event less frequently than once every five years, the Foundation and University will enter into statements of work (each, a "SOW") which outline the specific fundraising, investment management, alumni relations activities and other related goals and objectives that the University and Foundation have agreed upon and the annual amount agreed to be paid (if any) to the Foundation for each fiscal year (Fiscal Year: July 1 – June 30) in consideration of the Foundation's fundraising, investment management, alumni relations and other related services described in this Agreement.
- 1.5 The University and the Foundation will use their best efforts to ensure that Foundation activities contemplated by this Agreement comply with the Internal Revenue Code, particularly, Section 501(c)(3) and its regulations, and applicable state law, including without limitation CONN. GEN. STAT. § 21a-175 et seq.
- 1.6 The Foundation in its discretion will assign Foundation employees to work primarily with the University's alumni and other potential donors and with the administration and faculty of particular University schools, colleges and programs for the activities contemplated by this Agreement. The Foundation agrees that it will collaborate with the Deans and Directors of such schools, colleges, and programs in establishing objectives and performance expectations of such employees. The employees will also be permitted to perform general advancement and alumni relations work as requested by the school, college and program and agreed to by the Foundation. As an independent organization the Foundation has the authority to hire employees and otherwise develop its own human resources infrastructure and compensation policies to accomplish the mission of the Foundation.
- 1.7 At times the University may request the use of financial services of the Foundation to facilitate special fundraising or alumni events or other University projects, in accordance with best practices, that extend beyond the normal fiscal functions of the Foundation contemplated by this Agreement, to deposit and account for private gifts and to process routine disbursements. In such cases, the University shall request prior approval from the Foundation for the use of these services. The parties agree that the Foundation will be entitled to reasonable and appropriate compensation for such services. The University and the Foundation agree to make no commitment to a third party on behalf of the other without expressed prior written permission of such other party.
- 2.0 Fundraising Services
- 2.1 The University designates the Foundation as the primary entity to raise private financial support, manage philanthropic assets, and steward donors in support of the University. All University fundraising shall be directed by the Foundation. The parties will work

closely to create a culture of philanthropy and provide the transformational support necessary for UConn to achieve its aspirations within all of the University's schools, colleges, athletic programs and the University Health Center. The University will engage the Foundation in strategic planning to develop University and unit priorities, long-range goals and associated fundraising needs. The University will advise and include the Foundation in matters related to the University's marketing, branding and other communications strategies to the extent that they are relevant to the Foundation's mission of supporting the University.

2.2 As set forth in a SOW entered into between the parties from time to time, the Foundation will use its best efforts to increase total voluntary support (gifts raised by the Foundation, the UConn Law School Foundation, and the University (including non-governmental philanthropic research grants)); the Foundation will strengthen its principal, major, planned, and corporate and foundation giving programs; and the Foundation will also use its best efforts to enhance prospect identification, alumni participation rates, donor retention rates, and volunteer engagement.

3.0 Acceptance and Stewardship of Gifts

3.1 The Foundation will in its discretion establish and maintain gift acceptance policies. The Foundation shall make its best efforts to ensure that any monies received by the Foundation and defined in CONN. GEN. STAT. § 4-37g as "funds for deposit and retention in state accounts" are transferred to the University in a timely manner. The University and Foundation will jointly develop and maintain guidelines for determining the proper deposit of funds.

3.2 The Foundation will provide receipts and acknowledgments, as required by the Code, for all private gifts made for the benefit of the University, including gifts that will be assets of the University.

3.3 The Foundation will be responsible for coordinating University and Foundation activities related to thanking, acknowledging and stewarding donors. The University will assist the Foundation in such activity by, without limitation, providing to the Foundation, upon request, appropriate information on the use of charitable funds by the University.

3.4 The Foundation owns a private home located at 61 Scarborough Street in Hartford, Connecticut ("Foundation House"). The primary purpose of Foundation House is to advance the mission of the Foundation in support of the University by supporting fundraising, stewardship and engagement activities. For so long as the Foundation chooses to own Foundation House, it may be made available by the Foundation, in its discretion, to the University in support of University business under the terms of a separate agreement between the parties establishing terms and conditions for Foundation House's use.

3.5 As appropriate, and in the best interest of the University, the Foundation in its discretion and in consultation with University Communications will be responsible for arranging

press conferences, releases, print, web, radio, and television communications to acknowledge significant gifts to all University schools, colleges, departments and units.

4.0 Investment of Funds

4.1 The University and the Foundation entered a separate Endowment Management Agreement, dated April 28, 1996, authorizing the Foundation to manage endowed funds donated directly to the University as the University's agent. This Agreement replaces and supersedes the Endowment Management Agreement in its entirety. The University designates the Foundation as the investment manager of all University endowment and quasi-endowment fund assets. The Foundation will in its sole discretion maintain and modify investment and spending policies for such University endowment fund assets and for all Foundation assets (both endowed and non-endowed) that adhere to applicable federal and state laws, including the Uniform Prudent Investor Act (CONN. GEN. STAT§ 45-541 et seq.) and the Uniform Prudent Management of Institutional Funds Act (CONN. GEN. STAT. § 45a-535 et seq.). The Foundation as agent for the University in managing University endowment fund assets shall also have the following powers:

- (a) To invest and re-invest the University endowment assets in such securities and property as are from time to time legal investments for the Foundation;
- (b) To purchase, manage and sell property;
- (c) To exercise all conversion and subscription rights pertaining to any property;
- (d) To exercise all voting rights with respect to any investment and to grant proxies, discretionary or otherwise;
- (e) To cause any investments to be registered and held in the name of one or more of its nominees, or one or more nominees of any system for the central handling of securities, without increase or decrease of liability;
- (f) To collect and receive any and all money and other property due to the University endowment assets and to give full discharge therefore;
- (g) To commence or defend suits or legal proceedings to protect any interest of the University endowment assets; and to represent the University endowment assets in all suits or legal proceedings in any court or before any other body or tribunal, except that to the extent the interests of the University are implicated in any such suit or proceeding, the Office of the University's General Counsel and the Office of the Attorney General shall be notified of such suit or proceeding and shall provide legal representation to the University in connection therewith;
- (h) To employ agents and depositories, to delegate to them discretionary powers, to compensate them for their services and to reimburse their reasonable expenses; and

- (i) Generally to do all acts, whether or not expressly authorized, which the Foundation may deem necessary or desirable for the protection of the University endowment assets.
- 4.2 The Foundation's current endowment investment and spending policies aim to preserve intergenerational equity (purchasing power) and provide a relatively stable spending stream to meet the needs of the University and comply with donor intent. The Foundation will, in its discretion, establish and achieve a reasonable endowment benchmark rate of return based on prudent levels of risk, targeted spending and an inflation factor calculated over a relevant rolling period. Such returns may also be benchmarked, in the Foundation's discretion, for a risk adjusted return defined by strategic asset allocation policy long-term targets using measurable market and manager benchmarks. Specific benchmarks may be identified in a SOW.
- 4.3 The Foundation's current non-endowed investment policy aims to provide sufficient liquidity and preserve capital for University needs. Specific benchmarks may be identified in a SOW.
- 4.4 The Foundation also agrees that it will act as the University's agent for gifts of securities or other non-cash gifts that are donated to the University with the intention to be liquidated.
- 4.5 The Foundation will maintain such reasonable operating reserve as it determines appropriate to ensure continuity of its business operations in periods of economic uncertainty.
- 5.0 Expenditure of Funds
- 5.1 The University will use its best efforts to ensure that all available Foundation funds are timely utilized in accordance with donor intent. The Foundation will only approve disbursement requests received from the University that are properly authorized and in compliance with Foundation disbursement policies, which may include, without limitation, requirements that the request: complies with all donor imposed restrictions on the fund; supports the University's mission and programs; represents a reasonable, legitimate and arm's length business transaction; is properly authorized in the context of CONN. GEN. STAT. § 4-37e et seq.; and is compliant with all state laws applicable to University employees.
- 5.2 Annually, the President of the University shall certify to the Foundation a list (which shall be updated as changes occur) of University employees who are authorized to request disbursements from the Foundation ("Authorized Officials"). Requests for disbursements by the Foundation from an Authorized Official shall constitute a representation and certification by the Authorized Official that the disbursement is being made in accordance with University policies and procedures.

- 5.3 Requests for disbursement from the Foundation for the benefit of University employees or officers for any salary, fee, fringe benefit, loan or other compensation item (collectively "Compensation Items") must be approved by the University President or his or her delegate, and paid by the Foundation, in accordance with CONN. GEN. STAT. § 4-37i and the University's Policy Regarding Financial Transactions with the Foundation, adopted by the University Board of Trustees, and as amended from time to time ("University's Policy Regarding Financial Transactions with the Foundation") which defines the proper use of the Foundation's fiscal services. Requests for disbursement from the Foundation for the benefit of the University President for any Compensation Item due him or her must be approved by the Chairman of the University Board of Trustees in accordance with CONN. GEN. STAT. § 4-37i and the University's Policy Regarding Financial Transactions with the Foundation.
- 5.4 The Foundation agrees to provide to the University, on a semi-annual basis, a summary of all fund balances held for the benefit of the University, disbursements provided to the University, and expenditures made on behalf of the University to third parties during the preceding six months.
- 5.5 In order to assist the University in its reporting responsibilities, the Foundation agrees to report annually to the University Controller all fixed asset expenditures made on behalf of the University.

6.0 Alumni Relations Activities

- 6.1 Roles and Responsibilities: The University and the Foundation recognize that alumni are key stakeholders of the University who provide valuable perspective to University leaders and are a source of significant support for the University's goals. The Foundation will use its best efforts to foster the continued connection between the University and its alumni and cultivate and steward alumni relationships for the University by organizing programs, activities and communications that are in the best interests of the University and in furtherance of the goals and objectives as may be set forth in a SOW entered into between the parties from time to time.
- 6.2 Alumni Center: The University and the Foundation acknowledge the importance of, and agree to work in good faith to have and maintain, a center for alumni on the University's Storrs campus. The location of and manner in which such center will be used and maintained by the University and the Foundation are set forth in a separate Lease Agreement effective as of October 22, 2015 which documents the terms and conditions for the Foundation's use of the center.
- 6.3 Affinity Relationships: The University acknowledges that the Foundation's performance of alumni relations activities may be supported, in part, by affinity programs (including but not limited to alumni insurance and credit card programs) and corporate sponsorships mutually acceptable to the University and the Foundation. The University agrees to consider, in good faith, use of the University's name, logo, seal, and other marks in

connection with such affinity programs and corporate sponsorships, which such use will be subject to the prior review and written approval of the University.

(a) The University agrees that no other University school, college, department or unit will be authorized to offer an affinity insurance or credit card program without the consent of the Foundation.

(b) The Foundation will be responsible for operating the University license plate program offered through the State of Connecticut Department of Motor Vehicles and will in its sole discretion determine the purpose and use of any revenue generated by the program.

6.4 Trustee Elections: In furtherance of the University's Board of Trustees' designation of the Foundation as the "alumni association" of the University for purposes of participating in elections of University graduates to the University's Board of Trustees pursuant to Connecticut General Statutes § 10a-103, the Foundation will, in coordination with the University, perform the duties, and exercise the powers, as are set forth in Connecticut General Statutes § 10a-103. The University will be responsible for payment of any expenses associated with the production and mailing of ballots required to conduct the election.

7.0 Compensation for Foundation Services

7.1 In consideration for the Foundation's fundraising, investment management, alumni relations and other related services described herein the University will provide the following compensation:

(a) Service Fee: The University will provide a payment to support the Foundation's general operations as agreed upon in a SOW.

(b) Endowment Administrative Fee: The Foundation may assess an endowment administrative fee on Foundation endowment and University endowment funds as determined in the Foundation's discretion. The current rate for such fees will be provided in a SOW.

(c) Gift Fees: The Foundation in its discretion may assess gift fees on new gifts received. The current rate for such fees will be provided in a SOW.

(d) Retained Earnings: The Foundation will retain all investment earnings on non-endowed funds.

(e) Foundation Funds: University schools, colleges, departments, and units that are authorized to expend Foundation funds may, with the agreement of the Foundation, designate such Foundation funds to support Foundation operating expenses supporting the school, college, department or unit.

7.2 The University will also provide the following in-kind support without fee, charge, or reimbursement:

- (a) Alumni Lists: The University agrees to provide an electronic interface to enable the Foundation to extract, on a regular basis and in an automated fashion exclusively for the purpose of enabling the Foundation to achieve its mission, which mission may require, without limitation, the release of such information to third parties, the following: (1) student directory information pertaining to current and past University students consistent with its established Family Educational Rights and Privacy Act of 1974 (20 U.S.C. §1232g; 34 CFR Part 99) (“FERPA”) policy, (2) demographic information and protected health information pertaining to current and past patients of the University’s Health Center (“Patient Information”) consistent with the Health Insurance Portability and Accountability Act (“HIPAA”) of 1996 and related rules and regulations related to institutionally related foundations, as amended from time to time, (3) University employee names and campus contact information consistent with University personnel policies, (4) University students’ parents’ contact information, exclusive of any parents who have opted out of providing such information for Foundation purposes.
- (b) Computer Network & Telecommunications Infrastructure: The University will provide to the Foundation standard University network and telecommunications infrastructure including, but not limited to, networking, internet access (including band width), and server rack space and power in the same manner as are provided to University schools, colleges, departments, and units. The Foundation and University acknowledge and agree that the Foundation may be assessed fees or charges by the University for services other than the standard infrastructure described above, but that such fees or charges will not exceed the rates paid for such services, in accordance with University policy, by University schools, colleges, departments, and units.
- (c) Event Planning: The University will provide standard University Event services to the Foundation to assist in its fundraising and stewardship efforts.
- (d) Facilities: Employees of the Foundation will have the same privileges for parking and the use of University facilities as similarly situated employees of the University. Facilities include, but are not limited to, recreational and library facilities. The University will provide office space, furniture, printers, photocopiers, telephone service, storage space, and utilities used by Foundation employees assigned to fundraise for, and physically work in, the University’s schools, colleges, departments, and units. The Foundation agrees that it will advise Foundation employees against the misuse or abuse of state equipment, including the prohibition against the use of state equipment for personal purposes, and require employees to report any misuse of which they become aware.

Pursuant to a Land Lease dated November 1, 1998, the University leased land located at 2390 Alumni Drive, Storrs, Connecticut to the Foundation for the purpose of constructing the Foundation's main office building, which is owned and operated by the Foundation. The Land Lease remains in effect in accordance with its terms. The University and the Foundation may enter into separate agreements from time to time providing for maintenance, landscaping, and similar services to be provided by the University for the Foundation's main office building.

- (e) University Personnel: The University agrees to allow the Foundation to utilize University employees for the Foundation's fundraising and alumni relations activities without additional compensation or reimbursement from the Foundation (except that out of pocket business expenses incurred thereby may be reimbursed by the Foundation in accordance with its policies) including, without limitation, the President, Provost, Assistant and Associate Vice Provosts, Executive Vice Presidents, Vice Presidents, Associate Vice Presidents, Deans, Director of Athletics, Directors, Associate Directors Department Heads, faculty and support staff. The University also agrees that the Foundation is allowed to utilize University employees (including those of the University Health Center) presently employed in positions that are primarily fundraising and alumni relations positions, for the Foundation's fundraising and alumni relations provided that in the event the incumbents in such primarily fundraising and alumni relations positions are no longer employed in such positions by the University, and the Foundation chooses to hire a new employee to perform the Foundation-related duties of this position, the new hire will be a Foundation employee, subject to restrictions imposed by any applicable collective bargaining agreement.
- (f) Mail Services: To the extent that it can do so, consistent with U.S. Postal Service statutes and regulations, the Foundation may use the University's mail system.
- (g) Intellectual Property: The University agrees that the Foundation may in connection with its lawful business and activities use the name of the University as well as the University's logo, seal, and other marks consistent with University restrictions applicable to University departments; provided that any use of the University's name, logo, seal and other marks in connection with affinity programs and corporate sponsorships is subject to Section 6.3 hereof and, as provided therein, will be subject to the University's prior review and written approval.

7.3 Except as otherwise provided herein or agreed to by the parties, the Foundation will reimburse the University for expenses the University incurs as a result of Foundation operations, if the University would not have otherwise incurred such expenses including, without limitation, expenses related to the maintenance and operation of the Foundation's facilities. The Foundation may in its discretion and subject to its policies make its facilities available to University schools, colleges, departments, and units (and organizations which are affiliated with the University and which support the furtherance

of the University's purpose) for events and programs primarily related to fundraising, alumni relations activities and other meetings. The Foundation may charge any fees for such usage directly to the relevant school, college, department, unit or organization.

8.0 Ownership and Management of Records

- 8.1 The Foundation will maintain appropriate financial and business records related to fundraising, investment, and other Foundation operations in a prudent manner. This will include, without limitation, a comprehensive, secure, state-of-the art electronic prospect management system and donor database, for which the Foundation will establish and maintain data integrity standards.
- 8.2 The University acknowledges and agrees that it does not have any ownership rights with respect to any Foundation information, records, documents or other materials provided to the University, including, but not limited to, donor records, gift records, financial records, or other Foundation business information which may have been derived from or related to information initially provided to the Foundation by the University. Any such Foundation information, records, documents or other materials including, without limitation, those maintained by the University will not be deemed public records and shall not be subject to disclosure pursuant to CONN. GEN. STAT. § 1-210. The Foundation will establish and enforce policies to protect the confidentiality of its records to the fullest extent allowable by law.
- 8.3 The Foundation may release information to third-parties exclusively for the purpose of accomplishing its mission provided that any such release is consistent with Foundation policies and applicable provisions of law, including without limitation, the applicable provisions of FERPA and HIPAA.
- 8.4 Without limiting the foregoing, the Foundation agrees (1) to enter into a data use and confidentiality agreement with any third-parties that will receive Patient Information, requiring such third-parties to hold such Patient Information confidential and to implement safeguards against further disclosure in a manner consistent with HIPAA, or (2) to allow the University to enter into a business associate agreement with such third-parties and permit the University (including the University Health Center) to provide such Patient Information to such third-parties directly. The Foundation agrees that it will include in any fundraising materials sent using Patient Information a description in accordance with HIPAA of how individuals may opt-out of receiving further fundraising communications. The Foundation also agrees to honor opt-out requests received. The Foundation agrees to maintain any Patient Information received from the University in a manner consistent with the requirements of 45 C.F.R. Parts 160 and 164 (the "HIPAA Privacy Rule") pertaining to institutionally related foundations. The Foundation agrees to establish processes and procedures sufficient to limit access to such Patient Information to Foundation personnel with a need to access such information. The University, through the University Health Center's Privacy and Security Offices, agrees to periodically offer, and provide at no cost to the Foundation, training to Foundation personnel on the HIPAA Privacy Rule and its implications for institutionally related foundations and the

Foundation will require Foundation personnel who will have access to Patient Information to attend such HIPAA training.

8.5 The Foundation agrees not to share or disclose information with third parties in a manner inconsistent with this Agreement, unless required to do so by law or other agency regulations.

8.6 The Foundation is aware of and supports the University's Identity Theft Prevention Program as approved by the University's Board of Trustees. The Foundation agrees to report any violations of the University's Identity Theft Prevention Program which it becomes aware of to the University's Audit and Management Advisory Services (AMAS) Office or University Compliance Office as soon as possible.

9.0 Audits and Legal Advice

9.1 The Foundation shall be responsible for retaining and compensating the independent auditing firm required by CONN. GEN. STAT. §4-37f(8). The audit report shall include financial statements, a management letter and an audit opinion which address the conformance of the operating procedures of the Foundation with the provisions of sections 4-37e to 4-37i (including, without limitation, whether funds for deposit and retention in state accounts have been deposited and retained in Foundation accounts in violation of section 4-37g), and recommend any corrective actions needed to ensure such conformance.

9.2 The Foundation will permit the University's AMAS office to conduct, if it so chooses, an annual examination of Foundation disbursements for compliance with the University's Policy Regarding Financial Transactions with the Foundation. The Foundation will also permit AMAS to conduct, if it so chooses, a post-deposit review of any gift, including reviewing checks, gifts, agreements and other supporting documentation for compliance with CONN. GEN. STAT. § 4-37e et seq. and the policy concerning the University Role and Review of Foundation Deposit of Funds, approved by the University and Foundation as of August 2006, as amended from time to time.

9.3 The Foundation shall provide a copy of each audit report completed pursuant to CONN. GEN. STAT. § 4-37f(8) to the President of the University.

9.4 The Foundation shall have its own legal counsel and shall be responsible for all costs for Foundation legal services.

10.0 Non-discrimination and Executive Orders

- 10.1 (a) For purposes of this Section, the following terms are defined as follows:
- i. "Commission" means the Commission on Human Rights and Opportunities;
 - ii. "Contract" and "contract" include any extension or modification of the Contract or contract;

- iii. "Contractor" and "contractor" include any successors or assigns of the Contractor or contractor;
- iv. "Gender identity or expression" means a person's gender-related identity, appearance or behavior, whether or not that gender-related identity, appearance or behavior is different from that traditionally associated with the person's physiology or assigned sex at birth, which gender-related identity can be shown by providing evidence including, but not limited to, medical history, care or treatment of the gender-related identity, consistent and uniform assertion of the gender-related identity or any other evidence that the gender-related identity is sincerely held, part of a person's core identity or not being asserted for an improper purpose.
- v. "good faith" means that degree of diligence which a reasonable person would exercise in the performance of legal duties and obligations;
- vi. "good faith efforts" shall include, but not be limited to, those reasonable initial efforts necessary to comply with statutory or regulatory requirements and ~~additional or substituted~~ efforts when it is determined that such initial efforts will not be sufficient to comply with such requirements;
- vii. "marital status" means being single, married as recognized by the State of Connecticut, widowed, separated or divorced;
- viii. "mental disability" means one or more mental disorders, as defined in the most recent edition of the American Psychiatric Association's "Diagnostic and Statistical Manual of Mental Disorders", or a record of or regarding a person as having one or more such disorders;
- ix. "minority business enterprise" means any small contractor or supplier of materials fifty-one percent or more of the ~~capital stock, if any, or assets of which~~ is owned by a person or persons: (1) who are active in the daily affairs of the enterprise, (2) who have the power to direct the management and policies of the enterprise, and (3) who are members of a minority, as such term is defined in subsection (a) of Conn. Gen. Stat. § 32-9n; and
- x. "public works contract" means any agreement between any individual, firm or corporation and the State or any political subdivision of the State other than a municipality for construction, rehabilitation, conversion, extension, demolition or repair of a public building, highway or other changes or improvements in real property, or which is financed in whole or in part by the State, including, but not limited to, matching expenditures, grants, loans, insurance or guarantees.

For purposes of this Section, the terms "Contract" and "contract" do not include a contract where each contractor is (1) a political subdivision of the state, including, but not limited to, a municipality, unless the contract is a municipal public works contract or quasi-public agency project contract, (2) any other state, including but not limited to any federally recognized Indian tribal governments, as defined in Conn. Gen. Stat. § 1-267, (3) the federal government, (4) a foreign government, or (5) an agency of a subdivision, agency, state or government described in the immediately preceding enumerated items (1), (2), (3), or (4).

(b) (1) The Contractor agrees and warrants that in the performance of the Contract such Contractor will not discriminate or permit discrimination against any person or

group of persons on the grounds of race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, status of a veteran, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by such Contractor that such disability prevents performance of the work involved, in any manner prohibited by the laws of the United States or of the State of Connecticut; and the Contractor further agrees to take affirmative action to ensure that applicants with job-related qualifications are employed and that employees are treated when employed without regard to their race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, status of a veteran, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by the Contractor that such disability prevents performance of the work involved; (2) the Contractor agrees, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, to state that it is an "affirmative action equal opportunity employer" in accordance with regulations adopted by the Commission; (3) the Contractor agrees to provide each labor union or representative of workers with which the Contractor has a collective bargaining Agreement or other contract or understanding and each vendor with which the Contractor has a contract or understanding, a notice to be provided by the Commission, advising the labor union or workers' representative of the Contractor's commitments under this section and to post copies of the notice in conspicuous places available to employees and applicants for employment; (4) the Contractor agrees to comply with each provision of this Section and Conn. Gen. Stat. §§ 46a-68e and 46a-68f and with each regulation or relevant order issued by said Commission pursuant to Conn. Gen. Stat. §§ 46a-56, 46a-68e, 46a-68f and 46a-86; and (5) the Contractor agrees to provide the Commission on Human Rights and Opportunities with such information requested by the Commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the Contractor as relate to the provisions of this Section and Conn. Gen. Stat. § 46a-56. If the contract is a public works contract, municipal public works contract or contract for a quasi-public agency project, the Contractor agrees and warrants that he or she will make good faith efforts to employ minority business enterprises as subcontractors and suppliers of materials on such public works or quasi-public agency projects.

(c) Determination of the Contractor's good faith efforts shall include, but shall not be limited to, the following factors: The Contractor's employment and subcontracting policies, patterns and practices; affirmative advertising, recruitment and training; technical assistance activities and such other reasonable activities or efforts as the Commission may prescribe that are designed to ensure the participation of minority business enterprises in public works projects.

(d) The Contractor shall develop and maintain adequate documentation, in a manner prescribed by the Commission, of its good faith efforts.

(e) The Contractor shall include the provisions of subsection (b) of this Section in every subcontract or purchase order entered into in order to fulfill any obligation of a

contract with the State and in every subcontract entered into in order to fulfill any obligation of a municipal public works contract for a quasi-public agency project, and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the Commission. The Contractor shall take such action with respect to any such subcontract or purchase order as the Commission may direct as a means of enforcing such provisions including sanctions for noncompliance in accordance with Conn. Gen. Stat. § 46a-56 as amended; provided if such Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Commission regarding a State contract, the Contractor may request the State of Connecticut to enter into any such litigation or negotiation prior thereto to protect the interests of the State and the State may so enter.

(f) The Contractor agrees to comply with the regulations referred to in this Section as they exist on the date of this Contract and as they may be adopted or amended from time to time during the term of this Contract and any amendments thereto.

(g) (1) The Contractor agrees and warrants that in the performance of the Contract such Contractor will not discriminate or permit discrimination against any person or group of persons on the grounds of sexual orientation, in any manner prohibited by the laws of the United States or the State of Connecticut, and that employees are treated when employed without regard to their sexual orientation; (2) the Contractor agrees to provide each labor union or representative of workers with which such Contractor has a collective bargaining Agreement or other contract or understanding and each vendor with which such Contractor has a contract or understanding, a notice to be provided by the Commission on Human Rights and Opportunities advising the labor union or workers' representative of the Contractor's commitments under this section, and to post copies of the notice in conspicuous places available to employees and applicants for employment; (3) the Contractor agrees to comply with each provision of this section and with each regulation or relevant order issued by said Commission pursuant to Conn. Gen. Stat. § 46a-56; and (4) the Contractor agrees to provide the Commission on Human Rights and Opportunities with such information requested by the Commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the Contractor which relate to the provisions of this Section and Conn. Gen. Stat. § 46a-56.

(h) The Contractor shall include the provisions of the foregoing paragraph in every subcontract or purchase order entered into in order to fulfill any obligation of a contract with the State and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the Commission. The Contractor shall take such action with respect to any such subcontract or purchase order as the Commission may direct as a means of enforcing such provisions including sanctions for noncompliance in accordance with Conn. Gen. Stat. § 46a-56 as amended; provided, if such Contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the Commission regarding a State contract, the Contractor may request the State of

Connecticut to enter into any such litigation or negotiation prior thereto to protect the interests of the State and the State may so enter.

10.2 This Agreement is subject to the provisions of Executive Order No. Three of Governor Thomas J. Meskill, promulgated June 16, 1971, concerning labor employment practices, Executive Order No. Seventeen of Governor Thomas J. Meskill, promulgated February 15, 1973, concerning the listing of employment openings and Executive Order No. Sixteen of Governor John G. Rowland promulgated August 4, 1999, concerning violence in the workplace, all of which are incorporated into and are made a part of the Agreement as if they had been fully set forth in it. The Agreement may also be subject to Executive Order No. 14 of Governor M. Jodi Rell, promulgated April 17, 2006, concerning procurement of cleaning products and services and to Executive Order No. 49 of Governor Dannel P. Malloy, promulgated May 22, 2015, mandating disclosure of certain gifts to public employees and contributions to certain candidates for office. If Executive Order 14 and/or Executive Order 49 are applicable, they are deemed to be incorporated into and are made a part of the Agreement as if they had been fully set forth in it.

11.0 General

11.1 The Foundation may in its discretion enter into written agreements, for such purposes as it determines necessary or appropriate, with other University affiliates including, without limitation, UConn Nation Proud, as separate tax-exempt 501(c)(4) organization organized by University volunteers to promote the impact the University of Connecticut and its students, faculty, staff and organizations have on the well-being of the residents, culture and economy of the state of Connecticut, .

11.2 This Agreement may be amended from time to time at the request of either party. Any such amendment shall be set forth in writing by the parties and shall require the approval of both governing boards and approval as to form by the Office of the Attorney General.

11.3 This Agreement is governed by the laws of the State of Connecticut.

11.4 No right or duty, in whole or in part, of either party to this agreement may be assigned or delegated without the prior written consent of the other party.

11.5 The term of this Agreement shall commence on July 1, 2020, subject to approval as to form by the Office of the Attorney General, and shall continue for a period of five years (5) years. The term of this Agreement may be extended for an additional period of time with the mutual written agreement of the parties. This Agreement may be terminated by either party upon one year's prior written notice. Upon any expiration or termination of this Agreement, or if the Foundation ceases to exist, or ceases to be a foundation as defined in CONN. GEN. STAT. § 4-37e(2), then (a) the Foundation shall be prohibited from using the name of the University, (b) the records of the Foundation, or copies of such records, shall be made available to and may be retained by the University, provided any such records or copies which are retained by the University shall not be deemed to be

public records and shall not be subject to disclosure pursuant to the provisions of CONN. GEN. STAT. § 1-210, and (c) the Foundation's Board of Directors will, in consultation with the University, dispose of the Foundation's assets, consistent with the Foundation's certificate of incorporation, its bylaws, state and federal laws, and such restrictions as may have been imposed by donors.

FOR THE UNIVERSITY OF CONNECTICUT

Thomas Katsouleas

Thomas Katsouleas (Jul 16, 2020 16:18 EDT)

Thomas C. Katsouleas
President, University of Connecticut

Jul 16, 2020

Date

Scott Jordan

Scott Jordan (Jul 15, 2020 16:19 EDT)

Scott A. Jordan
Executive Vice President for Administration and
Chief Financial Officer, University of Connecticut

Jul 15, 2020

Date

FOR THE UNIVERSITY OF CONNECTICUT FOUNDATION, INCORPORATED

John P. Malfettone

John Malfettone (Jun 30, 2020 15:26 EDT)

John P. Malfettone
Chair, The University of
Connecticut Foundation, Incorporated

Jun 30, 2020

Date

Scott Roberts

Scott Roberts (Jun 30, 2020 15:30 EDT)

Scott M. Roberts
President, The University of
Connecticut Foundation, Incorporated

Jun 30, 2020

Date

APPROVED AS TO FORM

Joseph Rubin, Digitally signed by Joseph
Rubin, Asst. Dep. A.G.
Date: 2020.07.27 13:39:29
-04'00'
Asst. Dep. A.G.

By,
Associate Attorney General,
Connecticut State Attorney General's Office

_____ Date

ATTACHMENT 10

**UNIVERSITY OF CONNECTICUT
BOARD OF TRUSTEES
CONTRACTS AND AGREEMENTS
OF \$1,000,000 OR MORE FOR APPROVAL**

*The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.

**S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based

PROCUREMENT - NEW* (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
RESEARCH									
1	Amerisource Bergen Contract# UCHCFC-179678940	\$1,750,000	07/01/24-04/30/27	UConn Health contract provides for pharmaceutical purchases for Student Health and Pharmacy. This is the first request for approval for spend to surpass \$1mm.	Operating Funds	Student Health & Wellness - Susan Onorator Exec Dir.	UCH Bid	\$885,000	
TECHNOLOGY									
2	iBoss Contract# TBD	\$1,500,000	09/01/26-08/31/29	Consortium contract to provide on-network and cloud security as a service and that is used by Connecticut Education Network (CEN) to protect the services they provide to large portions of their membership (K-12 education, libraries, and municipalities throughout the State of Connecticut). Current agreement is at term. New contract value of \$1,500,000 for a three year initial term contract with option for two 1-year extensions. UConn serves in an administrative capacity; costs are recovered within CEN business operations. Agreement is sourced through a TIPS consortium agreement.	Operating Funds	Haleh Ghaemolsabahi, Interim Vice President and Chief Information Officer	GPO/Consortia	\$0	
3	Teamworks Innovations Inc. Contract # TBD	\$1,250,000	07/01/26-06/30/29	University contract for a SaaS platform providing comprehensive NCAA compliance, communications, nutritional and well-being development, document management, and scouting, recruitment and assessment tools for Athletics operations. Services include third-party administrator support for NIL and revenue-sharing management. The contract was sourced through a UConn RFP.	Multiple Sources	David Benedict, Director of Athletics	University of Connecticut Bid	\$0	
PROCUREMENT - AMENDMENTS* (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
BUSINESS SUPPORT SERVICES									
4	National Sign Corp Contract# MF030122-1	\$1,000,000 (Previous Contract Value \$2,000,000; Total New Contract Value \$3,000,000)	08/01/22-07/31/28 (includes two-year extension)	University contract to provide graphic enhancement goods and services for entire University. Amend to increase contract value by \$1,000,000 for a total new contract value of \$3,000,000. Amend to extend contract term two years through 07/31/28. Contract increase and extension are requested to allow for continued use of graphic enhancement signs and displays throughout the University. Zero extensions remain.	Multiple Sources	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	University of Connecticut Bid	\$1,955,149	C
5	Sign Pro Inc. Contract# MF030122-3	\$500,000 (Previous Contract Value \$700,000; Total New Contract Value \$1,200,000)	08/01/22-07/31/28 (includes two-year extension)	University contract to provide graphic enhancement goods and services for entire University. Amend to increase contract value by \$500,000 for a total new contract value of \$1,200,000. Amend to extend contract term two years through 07/31/28. Contract increase and extension are requested to allow for continued use of graphic enhancement signs and displays throughout the University. Zero extensions remain.	Multiple Sources	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	University of Connecticut Bid	\$379,627	C
6	AMI Graphics Inc. Contract# MF030122-8	\$500,000 (Previous Contract Value \$700,000; Total New Contract Value \$1,200,000)	08/01/22-07/31/28 (includes two-year extension)	University contract to provide graphic enhancement goods and services for entire University. Amend to increase contract value by \$500,000 for a total new contract value of \$1,200,000. Amend to extend contract term two years through 07/31/28. Contract increase and extension are requested to allow for continued use of graphic enhancement signs and displays throughout the University. Zero extensions remain.	Multiple Sources	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	University of Connecticut Bid	\$447,491	
7	CosignCT Contract# UC-23-KA100722J	\$500,000 (Previous Contract Value \$750,000; Total New Contract Value \$1,250,000)	07/01/25-06/30/27 (includes one-year extension)	University contract to provide professional services for the deaf and hard of hearing students across entire University. Amend to increase contract value by \$500,000 for a total new contract value of \$1,250,000. Amend to extend contract term one year through 06/30/27. Contract increase and extension are requested to allow for continued use and support for the students who need deaf and hard of hearing services. There are four (4) one-year extensions remaining.	Multiple Sources	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	University of Connecticut Bid	\$636,025	C
FACILITIES SERVICES									
8	VFS Energy Services, LLC Contract# LM090121	\$2,500,000 (Previous Contract Value \$30,400,000; Total New Contract Value \$32,900,000)	03/01/24-02/28/46 (No Change)	University contract for the installation of fuel cells, which are an integral component of the University's goal of achieving carbon neutrality by 2030. Amend to increase contract value by \$2,500,000 for a total new contract value of \$32,900,000. The increase is required due to location changes, project delays, and increased construction costs. Construction inflation between the original project cost in 2022 and the executed contract costs in 2024-2026 have resulted in increased overall costs. Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	University of Connecticut Bid	\$0	

**UNIVERSITY OF CONNECTICUT
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**S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based										
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based	
FACILITIES SERVICES (Continued)										
9	Trane US Inc. Contract# 3341	\$2,400,000 (Previous Contract Value \$1,900,000; Total New Contract Value \$4,300,000)	09/01/22-08/31/27 (No Change)	Omnia Partners Consortia contract to provide HVAC products, installation, and related products and services. Amend to increase contract value by \$2,400,000 for a total new contract value of \$4,300,000. The requested increase is needed to support the upcoming Stamford Campus chiller replacement project and the Waterbury chiller replacement project. Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	GPO/Consortia	\$900,549		
10	Johnson Controls Contract# 070121-JHN	\$500,000 (Previous Contract Value \$4,250,000; Total New Contract Value \$4,750,000)	08/12/21 - 08/12/26 (No Change)	Sourcewell consortium contract to provide HVAC equipment, installation, service and repair. Amend to increase contract value by \$500,000 for a total new contract value of \$4,750,000. The requested increase is required for current orders, equipment purchases and related services through the end of the contract term. Zero extensions remain.	Operating Funds	Stanley Nolan, AVP Facilities Operations	GPO/Consortia	\$3,514,239		
PROFESSIONAL AND SPECIALIZED SERVICES										
11	Capital Region Development Authority Contract# UC-24-KA120922-B	\$1,501,000 (Contract Value Previously \$999,000; Total New Contract Value \$2,500,000)	07/18/23-06/30/27 (Includes one-year extension)	University contract to provide venue, catering and lodging for the Hartford area. Amend to increase contract value by \$1,501,000 for a total new contract value of \$2,500,000. Amend to extend contract term one year through 6/30/27.	Operating Funds	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	University of Connecticut Bid	951,093	C	
12	Contemporary Services Corporation Contract# UC-22-KA071321-8	\$500,000 (Previous Contract Value \$5,850,000; Total New Contract Value \$6,350,000)	03/14/22-08/31/27 (Includes one-year extension)	University contract for event security management and staffing services across the Storrs campus and regional campuses, including athletic events and commencement activities. The agreement provides trained personnel for crowd management, access control, and overall event security operations. Amend to increase contract value by \$500,000 for a total new contract value of \$6,350,000. Amend to extend contract term one year, through 08/31/27. A one-year extension allowing sufficient time to complete a new competitive solicitation in 2027.	Operating Funds	David Benedict Director of Athletics	University of Connecticut Bid	\$3,725,111		
13	Wellfleet Benefits LLC Contract# UC-25-KA012924	\$9,600,000 (Contract Value Previously \$15,450,000; Total New Contract Value \$25,050,000)	08/01/24-07/31/27 (Includes one-year extension)	University Contract to provide for health insurance for registered University and UCH students, including UCH dental residents and other eligible individuals. Amend to increase contract value by \$9,600,000 for a total new contract value of \$25,050,000. Amend to extend contract term one year through 07/31/27. Initial term of one year with four, one-year extensions. All expenses associated with this agreement are borne by the insured students, not the University. Two one-year extensions remain.	Multiple Sources	Suzanne Onorato, Executive Director of Student Health and Wellness	University of Connecticut Bid	13,403,997		
14	Consumer Product Distributors Inc LLC Contract# UC-20-CK121219-8	\$0 (Contract Value Previously \$1,500,000; Total New Contract Value \$1,500,000)	12/09/20-06/30/27 (Includes one-year extension)	University contract to provide products and merchandise to be sold at the University's Convenience Store located in the Student Union on the Storrs campus. Amend to extend contract term one year, through 06/30/27. No extensions remain.	Auxiliary Services	Nathan Fuerst, Vice President, Student Life & Enrollment	University of Connecticut Bid	\$963,945		
15	Game Point Capital, LLC Contract# UC-24-KA083123	\$2,000,000 (Previous Contract Value \$8,000,000; Total New Contract Value \$10,000,000)	09/01/25-08/31/27 (Includes one-year extension)	University contract used for postseason compensation, travel and award insurance. This agreement is the result of a publicly advertised solicitation that was completed in FY23. The initial term was for one year with four one-year extensions available. Amend to increase contract value by \$2,000,000 for a total new contract value of \$10,000,000. Amend to extend contract term one year, through 08/31/27. One one-year extension remains.	Multiple Sources	David Benedict, Director of Athletics	University of Connecticut Bid	\$5,842,871		
16	Gateway Hardware Contract# UC-20-CK031920-8	\$0 (Contract Value Previously \$1,500,000; Total New Contract Value \$1,500,000)	06/25/20-06/30/27 (Includes one-year extension)	University contract used to purchase Ice Hockey Equipment (Clothing and protective gear) for the Department of Athletics for Men's and Women's Teams. Amend to extend contract term one year through 06/30/27.	Operating Funds	David Benedict, Director of Athletics	University of Connecticut Bid	\$1,003,826		
17	HRP Consulting Group, a division of BRANY (Biomedical Research Alliance of New York) Contract# MF100220	\$0 (Contract Value Previously \$5,800,000; Total New Contract Value \$5,800,000)	03/19/21-03/18/27 (Includes a one-year extension)	University Contract to provide for consulting services and temporary staffing assistance for the OVPR's Sponsored Programs Services and Research Compliance units. Amend to extend contract term one year, through 03/18/27. No extensions remain.	Operating Funds	Julie Schwager, AVP, Office of the Vice President for Research	University of Connecticut Bid	\$3,145,922		
18	EBSCO Industries Contract# UC-17-JL20316	\$0 (Contract Value Previously \$26,000,000; Total New Contract Value \$26,000,000)	07/01/17-06/30/27 (Includes a one-year extension)	University contract for serials subscription management and related library services. This agreement supports the acquisition, renewal, invoicing, and ongoing management of print and electronic journal subscriptions for the University Library. Amend to extend contract term one year through 6/30/27.	Multiple Sources	Anne Langley, Dean of UConn Library	University of Connecticut Bid	\$24,024,377		
RESEARCH										
19	The Village for Families and Children Contract# CA-240162-B	\$1,000,000 (Contract Value Previously \$3,000,000; Total New Contract Value \$4,000,000)	01/01/24-06/30/28 (No Change)	CT State Grant that covers outside contractor services on the CT Early Years grant, managed by PIs Rachel Cohen & Caitlin Lombardi. This vendor has been identified by the sponsor as one of the mandatory contractors. Amend to increase contract value by \$1,000,000 for a total new contract value of \$4,000,000.	Grant - State	InCHIP Tricia Leahey Director Grant PIs Rachel Cohen & Caitlin Lombardi	Sole Source	\$2,506,548		

**UNIVERSITY OF CONNECTICUT
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**S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based

No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
RESEARCH (Continued)									
20	Childrens Community Programs of CT (CCP) Contract# CA-240162-A	\$500,000 (Contract Value Previously \$3,000,000; Total New Contract Value \$3,500,000)	01/01/24-06/30/28 (No Change)	CT State Grant that covers outside contractor services on the CT Early Years CT managed by PIs Rachel Cohen & Caitlin Lombardi. This vendor has been identified by the sponsor as one of the mandatory contractors. Amend to increase contract value by \$500,000 for a total new contract value of \$3,500,000.	Grant - State	InCHIP Tricia Leahey Director Grant PIs Rachel Cohen & Caitlin Lombardi	Sole Source	\$1,088,000	
TECHNOLOGY									
21	GovConnection Inc Contract# UC-19125	\$6,200,000 (Previous Contract Value \$8,000,000; Total New Contract Value \$14,200,000)	05/24/21-08/31/29 (No Change)	University contract to provide information technology hardware, software, supplies and related services for all University of Connecticut campuses. Amend to increase contract value by \$6,200,000 for a total new contract value of \$14,200,000. The request to increase is to cover new three-year Microsoft products subscriptions thru 6/30/29 and other projected yearly spend through 06/30/27. No extensions remain.	Operating Funds	Haleh Ghaemolsabahi, Interim Vice President and Chief Information Officer	University of Connecticut Bid	\$7,330,990	
22	ePlus Technology Contract# SO-19111	\$3,100,000 (Previous Contract Value Previously \$6,250,000; Total New Contract Value \$9,350,000)	03/20/22-07/31/29 (No Change)	Connecticut State Colleges and Universities (CSCU) contract to provide information technology hardware, software, supplies and related services for all University of Connecticut campuses. Amend to increase contract value by \$3,100,000 for a total new contract value of \$9,350,000. The increased amount is to cover the spend through 6/30/27.	Multiple Sources	Haleh Ghaemolsabahi, Interim Vice President and Chief Information Officer	Other/State Bid	\$5,639,839	
23	Course Maven Inc Contract# GLAG173972668	\$200,000 (Previous Contract Value \$900,000; Total New Contract Value \$1,100,000)	08/29/23-08/28/29 (includes three year extension)	University contract for a platform designed to streamline dual and concurrent enrollment programs between colleges used on the Storrs Campus by the Center for Excellence in Teaching and Learning Department. Amend to increase contract value by \$200,000 for a total new contract value of \$1,100,000. Amend to extend contract extension of three years, through 08/28/29. The request to increase is to cover the yearly spend through 08/28/29. No extensions remain.	Operating Funds	Haleh Ghaemolsabahi, Interim Vice President and Chief Information Officer	General Letter 71	\$447,120	
24	EAB Global Inc Contract# A172412118	\$2,566,742 (Previous Contract Value \$433,258; Total New Contract Value \$3,000,000)	08/12/23-09/30/29 (includes two-year extension)	University contract for software used by Student Life and Enrollment that assists in increasing student enrollment. Amend to increase contract value by \$2,566,742 for a total new contract value of \$3,000,000. Amend to extend contract two years through 09/30/2029. The request is to cover two additional modules to further assist in increasing enrollment at UConn. No extensions remain.	Operating Funds	Nathan Fuerst, Vice President for Student Life and Enrollment	Sole Source	\$311,869	

REAL ESTATE AGREEMENTS FOR APPROVAL*

*Not all provisions of all Agreements appearing below have been 100% completed, but the Administration is seeking approval to proceed to execution based on the material terms described below.

UNIVERSITY AS LICENSEE

No.	Licensor	Annual Amount Payable	Term	Purpose	Program Director
1	State of Connecticut, Department of Administrative Services	\$177,480	10 years	An MOU for the use of up to 300 parking spaces located at 155 Morgan Street (also known as the Morgan Street Garage) in Hartford. The parking will be utilized by daily commuters including staff, faculty and students. The rental rate is \$49.30 per parking space per month and may be re-adjusted up or down every two years based on the State's operating costs for the garage.	Mark Overmeyer Valazquez - UConn Hartford Campus Director
2	Pratt Trumbull Development, LLC	\$10,800	1 year	A parking license agreement for 5 parking garage spaces at 64 Pratt Street in Hartford. The parking will be utilized by students living on-site in student housing. The spaces are located beneath the building and the rental rate is \$180 per parking space per month.	Nathan Fuerst, Vice President of Student Life and Enrollment


UNIVERSITY AS LESSEE

No.	Lessor	Annual Amount Payable	Term	Purpose	Program Director
1	Asylum Hill Family Medical Center, Inc. UCHCFC1-89172611-A8	\$22,000	07/01/26-08/31/26	This is an 8th Amendment to extend our current Sublease Agreement for a period of 2 months to allow Sublessor to review, obtain approvals, and finalize a new Sublease through 6/30/29 (as noted above).	Tom Agresta, Chair, Family Medicine
2	Asylum Hill Family Medical Center, Inc. UCHCFC-215635475	\$390,100	09/01/26-06/30/29	Asylum Hill subleases to UConn Health and its affiliates, including the UConn School of Medicine, a portion of leased premises located at 99 Woodland Street in Hartford. The premises consist of 5,577 rentable square feet of building space, and administrative offices used by UConn faculty and staff, and conference rooms for teaching UConn residents and medical students. It an educational site integral to the UConn Family Medicine Department and Residency Program based at Asylum Hill.	Tom Agresta, Chair, Family Medicine

ATTACHMENT 11

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Merlin D. Bishop Center Roof Replacement
(Design: \$1,040,000)

RECOMMENDATION:

That the Board of Trustees approves the Design Budget of \$1,040,000 as detailed in the attached project budget for the Merlin D. Bishop Center Roof Replacement project for construction. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$238,953 in University Funds and \$801,047 in UConn 2000 Bond Funds for the Merlin D. Bishop Center Roof Replacement project."

BACKGROUND:

This project involves the full replacement of the existing roof system on the Merlin D. Bishop Center building. The scope includes removal of the current roofing assembly and installation of a new, fully warranted roof system designed to improve long-term durability, weather resistance, and overall building envelope performance.

The replacement will address areas of deterioration, water infiltration risks, and general wear associated with the existing roof. The new system will enhance thermal performance, support improved energy efficiency, and provide a more reliable barrier against environmental conditions. Associated work may include replacement or repair of flashings, edge conditions, roof drains, and other related components to ensure a complete and watertight assembly.

Upon completion, the upgraded roof system will extend the service life of the building, reduce maintenance requirements, and support the continued protection of interior spaces and building assets.

The Design Phase Budget is attached for your information.

Attachments

**Office of the Vice President of Finance
and Chief Financial Officer**

352 Mansfield Road, Unit 1122
Storrs, CT 06269-1122
p: 860-486-3455
finance.uconn.edu

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: DESIGN

PROJECT NAME: MERLIN D. BISHOP CENTER ROOF REPLACEMENT

<u>BUDGETED EXPENDITURES</u>	APPROVED PLANNING 2/25/2025	PROPOSED DESIGN 6/17/2026
	PRC	
CONSTRUCTION	\$ 110,953.00	\$ 850,000
DESIGN SERVICES	90,000.00	-
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER A/E SERVICES (including Project Management)	-	50,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	25,000
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	5,000.00	10,000
OTHER SOFT COSTS	-	-
SUBTOTAL	\$ 205,953.00	\$ 935,000
PROJECT CONTINGENCY	33,000	\$ 103,953
TOTAL BUDGETED EXPENDITURES	\$ 238,953	\$ 1,038,953
<u>SOURCE(S) OF FUNDING*</u>		
UCONN 2000 BOND FUNDS	\$ -	\$ 801,047
UNIVERSITY FUNDS	238,953	\$ 238,953
TOTAL BUDGETED FUNDING	\$ 238,953	\$ 1,040,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.


ATTACHMENT 12



Anthony L. Rini
Vice President of Finance
and Chief Financial Officer

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Waterbury – Chiller Replacement (Final: \$850,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$850,000 as detailed in the attached project budget for the Waterbury – Chiller Replacement project for construction. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$850,000 in University Funds for the Waterbury – Chiller Replacement project and approve the request for a waiver of the three-stage budget approval process due to long lead items and to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget.”

BACKGROUND:

Facilities Operations has developed a capital plan focused on renewing and refurbishing campus infrastructure to extend asset life cycles.

This project is necessary to replace aging and unreliable chiller equipment at the Waterbury Campus that has reached the end of its useful service life. Completion of this work will improve system reliability, energy efficiency, and overall building performance while reducing the risk of unplanned outages, costly emergency repairs, and operational disruptions. The project also supports the University's strategic initiative, Seven World-Class Campuses and One Flagship University, by advancing sustainable infrastructure renewal, enhancing operational reliability, and strengthening long-term campus resilience. If the project is not completed, the likelihood of equipment failure will continue to increase, potentially resulting in loss of cooling capacity, interruption of facility operations, occupant discomfort, damage to related building systems, and significantly higher future repair and replacement costs.

The Final Budget is attached for your information.

Attachments

**Office of the Vice President of Finance
and Chief Financial Officer**

352 Mansfield Road, Unit 1122
Storrs, CT 06269-1122
p: 860-486-3455
finance.uconn.edu

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: WATERBURY-CHILLER REPLACEMENT

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED FINAL 6/17/2026</u>
CONSTRUCTION	\$ 725,000
DESIGN SERVICES	10,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER A/E SERVICES (including Project Management)	15,000
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	10,000
OTHER SOFT COSTS	-
SUBTOTAL	\$ 760,000
PROJECT CONTINGENCY	90,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 850,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UNIVERSITY FUNDS	<u>\$ 850,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 850,000</u>


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 6.17.26
300342*

ATTACHMENT 13

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Merlin D. Bishop Center Chiller Replacement
(Final: \$950,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$950,000 as detailed in the attached project budget for the Merlin D. Bishop Center Chiller Replacement project for construction. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$950,000 in University Funds for the Merlin D. Bishop Center Chiller Replacement project and approve the request for a waiver of the three-stage budget approval process due to long lead items and to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget."

BACKGROUND:

This project will replace the existing failing rooftop chiller with a new 130-ton chiller unit. The new system will be upsized to provide additional capacity and flexibility, enabling the potential removal of the existing direct expansion (DX) systems serving all air handling units. This approach will reduce reliance on multiple rooftop compressors, minimize equipment load on the roof, and decrease the overall electrical demand on the building.

The upgraded chiller will improve system efficiency and deliver more consistent and reliable cooling temperatures throughout the facility, enhancing occupant comfort and overall system performance. By consolidating cooling production into a more efficient centralized system, the project also supports improved long-term maintainability, operational reliability, and energy efficiency across the building.

The Final Budget is attached for your information.

Attachments

**Office of the Vice President of Finance
and Chief Financial Officer**

352 Mansfield Road, Unit 1122
Storrs, CT 06269-1122
p: 860-486-3455
finance.uconn.edu

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **FINAL**

PROJECT NAME: **MERLIN D. BISHOP CENTER CHILLER REPLACEMENT**

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED DESIGN 2/25/2025</u>	<u>PROPOSED FINAL 6/17/2026</u>
	PRC	
CONSTRUCTION	\$ 347,750	\$ 794,000
DESIGN SERVICES	45,600	75,600
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER A/E SERVICES (including Project Management)	-	-
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	-	-
OTHER SOFT COSTS	-	-
SUBTOTAL	\$ 393,350	\$ 869,600
PROJECT CONTINGENCY	56,650	80,400
TOTAL BUDGETED EXPENDITURES	<u>\$ 450,000</u>	<u>\$ 950,000</u>
<u>SOURCE(S) OF FUNDING*</u>		
UNIVERSITY FUNDS	\$ 450,000	\$ 950,000
TOTAL BUDGETED FUNDING	<u>\$ 450,000</u>	<u>\$ 950,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 6.17.26
FO501781*


ATTACHMENT 14



Anthony L. Rini
Vice President of Finance
and Chief Financial Officer

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Stamford – Chiller Replacement (Final: \$1,500,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$1,500,000 as detailed in the attached project budget for the Stamford – Chiller Replacement project for construction. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$1,500,000 in University Funds for the Stamford – Chiller Replacement project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget.”

BACKGROUND:

Facilities Operations has developed a capital plan focused on renewing and refurbishing campus infrastructure to extend asset life cycles.

This project is necessary to replace aging and unreliable chiller equipment at the Stamford Campus that has reached the end of its useful service life. Completion of this work will improve system reliability, energy efficiency, and overall building performance while reducing the risk of unplanned outages, costly emergency repairs, and operational disruptions. The project also supports the University’s strategic initiative, Seven World-Class Campuses and One Flagship University, by advancing sustainable infrastructure renewal, enhancing operational reliability, and strengthening long-term campus resilience. If the project is not completed, the likelihood of equipment failure will continue to increase, potentially resulting in loss of cooling capacity, interruption of facility operations, occupant discomfort, damage to related building systems, and significantly higher future repair and replacement costs.

The Final Budget is attached for your information.

Attachments

**Office of the Vice President of Finance
and Chief Financial Officer**

352 Mansfield Road, Unit 1122
Storrs, CT 06269-1122
p: 860-486-3455
finance.uconn.edu

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: STAMFORD-CHILLER REPLACEMENT

	PROPOSED FINAL 6/17/2026
<u>BUDGETED EXPENDITURES</u>	
CONSTRUCTION	\$ 1,250,000
DESIGN SERVICES	40,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER A/E SERVICES (including Project Management)	50,000
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	10,000
OTHER SOFT COSTS	-
SUBTOTAL	\$ 1,350,000
PROJECT CONTINGENCY	150,000
TOTAL BUDGETED EXPENDITURES	\$ 1,500,000
<u>SOURCE(S) OF FUNDING*</u>	
UNIVERSITY FUNDS	\$ 1,500,000
TOTAL BUDGETED FUNDING	\$ 1,500,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 6.17.26
300343*


ATTACHMENT 15



Anthony L. Rini
Vice President of Finance
and Chief Financial Officer

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Belimo Foundation South Campus Residence Hall Energy Program
Phase I (Final: \$2,200,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$2,200,000 as detailed in the attached project budget for the Belimo Foundation South Campus Residence Hall Energy Program Phase I for Construction. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$2,200,000 in University Funds for the Belimo Foundation South Campus Residence Hall Phase I project and approve the request for a waiver of the three-stage budget approval process due to long lead items and to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget."

BACKGROUND:

UConn and the Belimo Climate Foundation have completed the Conception Phase of their collaboration to evaluate energy-efficiency opportunities in UConn's South Campus Residential Buildings, supported by a comprehensive audit that identified \$8M in energy related conservation measures. Facilities' Energy Consultant has completed the Energy Analysis & Modeling (ASHRAE Level 4 audit or similar audit) for the South Campus Residence Halls where the energy audit evaluated potential energy conservation opportunities including but not limited to decreasing energy costs, provide capital upgrades, increase the energy efficiency and reliability of the building's mechanical and electrical system and maintain or improve occupant comfort and well-being. This work aligns with UConn's 2024–2034 Strategic Plan and its focus on sustainability, carbon mitigation, and public-private partnerships that advance the Wellness of People and Planet. UConn is prepared to move into the construction phase – developing a detailed project plan, engaging students and campus partners, and implementing improvements over an estimated three to four-year period. This project has multiple phases and the sequence of energy conservation measures within the buildings will vary depending upon the funding availability and building access.

The Final Budget is attached for your information reflecting a Phase I total budget of \$2,200,000.

Attachment

**Office of the Vice President of Finance
and Chief Financial Officer**

352 Mansfield Road, Unit 1122
Storrs, CT 06269-1122
p: 860-486-3455
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CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **FINAL**

PROJECT NAME: **BELIMO FOUNDATION SOUTH CAMPUS RESIDENCE HALL
ENERGY PROGRAM-PHASE I**

	PHASE I PROPOSED FINAL <u>6/17/2026</u>
<u>BUDGETED EXPENDITURES</u>	
CONSTRUCTION	\$ 2,000,000
DESIGN SERVICES	-
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including PM)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	-
OTHER SOFT COSTS	-
	<hr/>
SUBTOTAL	\$ 2,000,000
PROJECT CONTINGENCY	<u>200,000</u>
TOTAL BUDGETED EXPENDITURES	<u><u>\$ 2,200,000</u></u>
<u>SOURCE(S) OF FUNDING*</u>	
UNIVERSITY FUNDS	<u>\$ 2,200,000</u>
TOTAL BUDGETED FUNDING	<u><u>\$ 2,200,000</u></u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BELIMO FOUNDATION
SOUTH CAMPUS RESIDENCE HALL ENERGY PROGRAM PHASE I
Project Budget (FINAL)
JUNE 17, 2026




ATTACHMENT 16



Anthony L. Rini
Vice President of Finance
and Chief Financial Officer

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Discovery Drive Solar Array Pilot (Final: \$2,300,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$2,300,000 as detailed in the attached project budget for the Discovery Drive Solar Array Pilot. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$2,300,000 in University Funds for the Discovery Drive Solar Array Pilot project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget.”

BACKGROUND:

UConn and the UConn Foundation have completed the Preliminary Solar Photovoltaic Array Feasibility Study to evaluate opportunities to install ground mount terrain following fixed tilt solar arrays on the university campuses. This work aligns with UConn’s 2024–2034 Strategic Plan and its focus on sustainability, carbon mitigation, and public-private partnerships that advance the Wellness of People and Planet. UConn is prepared to move into the construction phase – developing a detailed project plan, engaging students and campus partners, and implementing the pilot project with the support of donors Bhal Tulpule, Sharayu Tulpule and Bal Annigeri.

The Final Budget is attached for your information reflecting a Pilot Final total Budget of \$2,300,000.

Attachments

**Office of the Vice President of Finance
and Chief Financial Officer**

352 Mansfield Road, Unit 1122
Storrs, CT 06269-1122
p: 860-486-3455
finance.uconn.edu

CAPITAL PROJECT BUDGET REPORTING FORM

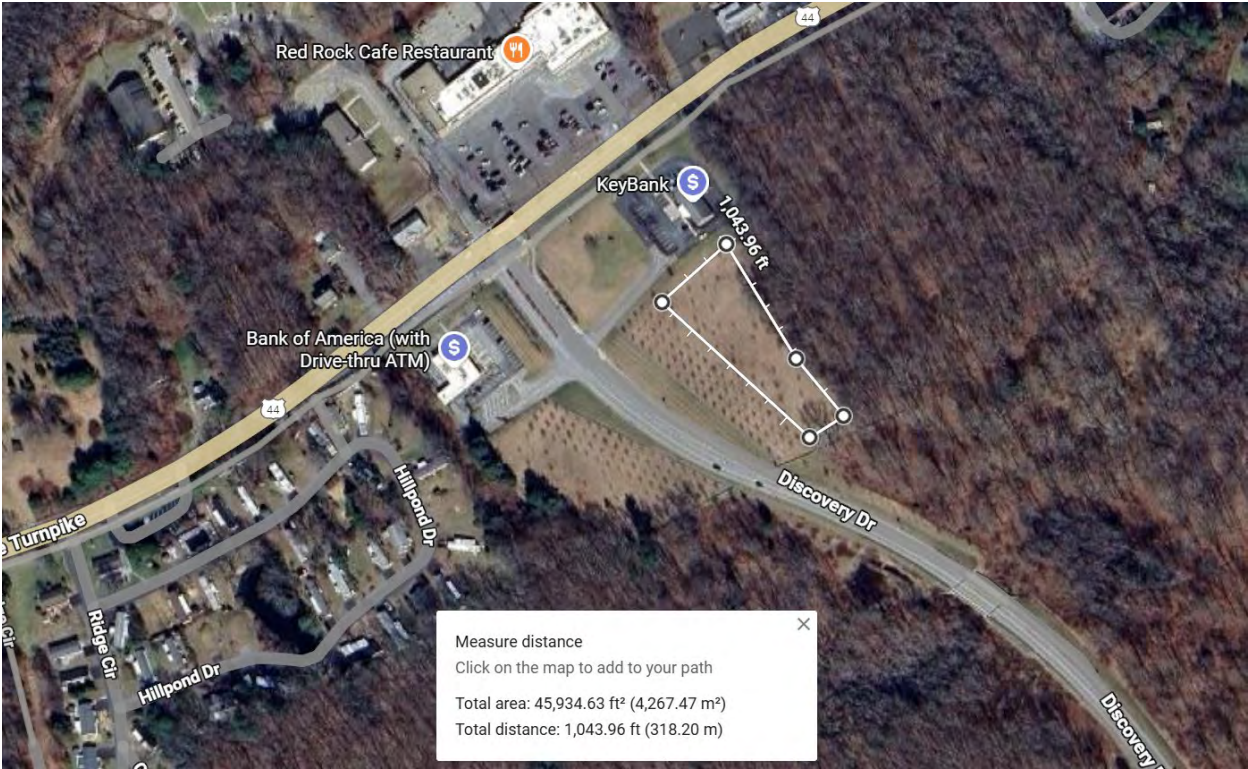
TYPE BUDGET: FINAL

PROJECT NAME: DISCOVERY DRIVE SOLAR ARRAY PILOT

<u>BUDGETED EXPENDITURES</u>	PROPOSED FINAL 6/17/2026
CONSTRUCTION	\$ 1,900,000
DESIGN SERVICES	25,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	57,000
OTHER AE SERVICES (including PM)	120,000
ART	-
RELOCATION	-
ENVIRONMENTAL	27,630
INSURANCE AND LEGAL	-
MISCELLANEOUS	-
OTHER SOFT COSTS	-
SUBTOTAL	\$ 2,129,630
PROJECT CONTINGENCY	170,370
TOTAL BUDGETED EXPENDITURES	\$ 2,300,000
<u>SOURCE(S) OF FUNDING*</u>	
UNIVERSITY FUNDS	\$ 2,300,000
TOTAL BUDGETED FUNDING	\$ 2,300,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

DISCOVERY DRIVE SOLAR ARRAY PILOT
Project Budget (FINAL)
JUNE 17, 2026




ATTACHMENT 17



Anthony L. Rini
Vice President of Finance
and Chief Financial Officer

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Practice Field Upgrades (Revised Final: \$5,345,500)

RECOMMENDATION:

That the Board of Trustees approves the Revised Final Budget of \$5,345,500 as detailed in the attached project budget for the Practice Field Upgrades project for construction. This reflects an increase of \$400,000 to the previously approved Final Budget of \$4,945,500. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$5,345,500 in UCONN 2000 Bond Funds for the Practice Field Upgrades project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget.”

BACKGROUND:

This project supports the upgrade of two existing natural grass practice fields to a synthetic turf system. The existing fields contain native soils with poor drainage that create reoccurring and costly challenges with turfgrass maintenance and performance. The conversion to a synthetic system will provide more durable and consistent conditions for training, conditioning, and practice while increasing opportunities for year-round use by athletic and recreational programs. While a synthetic system is not maintenance-free, it will reduce the need for irrigation and fertilization. This project will also include safety and security improvements to the perimeter and other facility enhancements such as an updated central entrance, conduit runs for a scoreboard and play clocks. These improved fields will offer a naming opportunity for which the UConn Foundation is currently seeking a donor(s).

The Revised Final Budget is attached for your information.

Attachments

**Office of the Vice President of Finance
and Chief Financial Officer**

352 Mansfield Road, Unit 1122
Storrs, CT 06269-1122
p: 860-486-3455
finance.uconn.edu

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **REVISED FINAL**

PROJECT NAME: **PRACTICE FIELD UPGRADES**

	APPROVED DESIGN 2/5/2026	PROPOSED REVISED FINAL 2/26/2025	PROPOSED REVISED FINAL 6/17/2026
<u>BUDGETED EXPENDITURES</u>			
	PRC		
CONSTRUCTION	\$ -	\$ 4,250,000	\$ 4,650,000
DESIGN SERVICES	425,000	425,000	425,000
TELECOMMUNICATIONS	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER A/E SERVICES (including Project Management)	-	25,000	25,000
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	-	-	-
OTHER SOFT COSTS	-	-	-
SUBTOTAL	\$ 425,000	\$ 4,700,000	\$ 5,100,000
PROJECT CONTINGENCY	44,800	245,500	245,500
TOTAL BUDGETED EXPENDITURES	<u>\$ 469,800</u>	<u>\$ 4,945,500</u>	<u>\$ 5,345,500</u>
<u>SOURCE(S) OF FUNDING*</u>			
UConn 2000 BOND FUNDS	<u>\$ 469,800</u>	<u>\$ 4,945,500</u>	<u>\$ 5,345,500</u>
TOTAL BUDGETED FUNDING	<u>\$ 469,800</u>	<u>\$ 4,945,500</u>	<u>\$ 5,345,500</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 6.17.26
300326*


PRACTICE FIELD UPGRADES
Project Budget (REVISED FINAL)
JUNE 17, 2026



ATTACHMENT 18

June 17, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini 
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Andover Infrastructure and Software Upgrade Phases I through VII
(Revised Final: \$5,405,439)

RECOMMENDATION:

That the Board of Trustees approves the Revised Final Budget of \$5,405,439 as detailed in the attached project budget for the Andover Infrastructure and Software Upgrade Phases I through VII for Construction. The increase of \$550,000 to the Project Budget is to establish a sixth phase for FY27, furnishing and installing controllers for five additional facilities at the Storrs campus and Spring Hill Farm. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$5,405,439 in University Funds for the Andover Infrastructure and Software Upgrade Phases I through VII project and approve the request for a waiver of the three-stage budget approval process due to long lead items and to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget."

BACKGROUND:

UConn monitors buildings through the Andover Building Management System. This system controls and monitors the buildings' mechanical and electrical equipment such as ventilation, lighting, power systems, fire systems, and security systems. Its useful life is ending. The system needs to be upgraded to the next-generation EcoStruxure Building Operation System over several years to securely facilitate the exchange of data from both ESC and third-party energy, lighting, HVAC, fire safety, security, and workplace management systems to create future-ready smart buildings.

This project has multiple phases. Currently the cost of the entire project is estimated at around \$8M. The sequence of building upgrades in a particular phase will vary depending upon the funding availability and building access. Seventy-eight campus buildings have already been updated as part of Phases I through VI. Phase VII will add four more facilities and upgrade the main BMS server.

The Revised Final Budget is attached for your information reflecting an increase of \$550,000 to the previously approved Revised Final Budget of \$4,855,439 for a total Budget of \$5,405,439.

Attachment

**Office of the Vice President of Finance
and Chief Financial Officer**

352 Mansfield Road, Unit 1122
Storrs, CT 06269-1122
p: 860-486-3455
finance.uconn.edu

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: ANDOVER INFRASTRUCTURE AND SOFTWARE UPGRADE - PHASES I THRU VII

	PHASES I & II APPROVED FINAL 2/24/2021	PHASES I,II&III APPROVED FINAL 4/27/2022	PHASES I,II & III APPROVED FINAL 6/28/2023	PHASES I Through IV APPROVED FINAL 10/25/2023	PHASES I Through V APPROVED FINAL 6/26/2024	PHASES I Through VI APPROVED FINAL 6/25/2025	PHASES I Through VII PROPOSED REVISED FINAL 6/17/2026
<u>BUDGETED EXPENDITURES</u>							
CONSTRUCTION	\$ 2,314,000	\$ 3,011,400	\$ 3,480,439	\$ 3,503,439	\$ 3,959,000	\$ 4,382,035	\$ 4,865,000
DESIGN SERVICES	-	-	-	-	-	-	-
TELECOMMUNICATIONS	-	-	-	-	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-	-	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-	-	-	-	-
OTHER AE SERVICES (including PM)	-	-	-	-	-	32,000	50,000
ART	-	-	-	-	-	-	-
RELOCATION	-	-	-	-	-	-	-
ENVIRONMENTAL	-	-	-	-	-	-	-
INSURANCE AND LEGAL	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-	-
OTHER SOFT COSTS	-	-	-	-	-	-	-
SUBTOTAL	\$ 2,314,000	\$ 3,011,400	\$ 3,480,439	\$ 3,503,439	\$ 3,959,000	\$ 4,414,035	\$ 4,915,000
PROJECT CONTINGENCY	282,000	334,600	-	352,000	396,439	441,404	490,439
TOTAL BUDGETED EXPENDITURES	\$ 2,596,000	\$ 3,346,000	\$ 3,480,439	\$ 3,855,439	\$ 4,355,439	\$ 4,855,439	\$ 5,405,439
<u>SOURCE(S) OF FUNDING*</u>							
UNIVERSITY FUNDS	\$ 2,596,000	\$ 3,346,000	\$ 3,480,439	\$ 3,855,439	\$ 4,355,439	\$ 4,855,439	\$ 5,405,439
TOTAL BUDGETED FUNDING	\$ 2,596,000	\$ 3,346,000	\$ 3,480,439	\$ 3,855,439	\$ 4,355,439	\$ 4,855,439	\$ 5,405,439

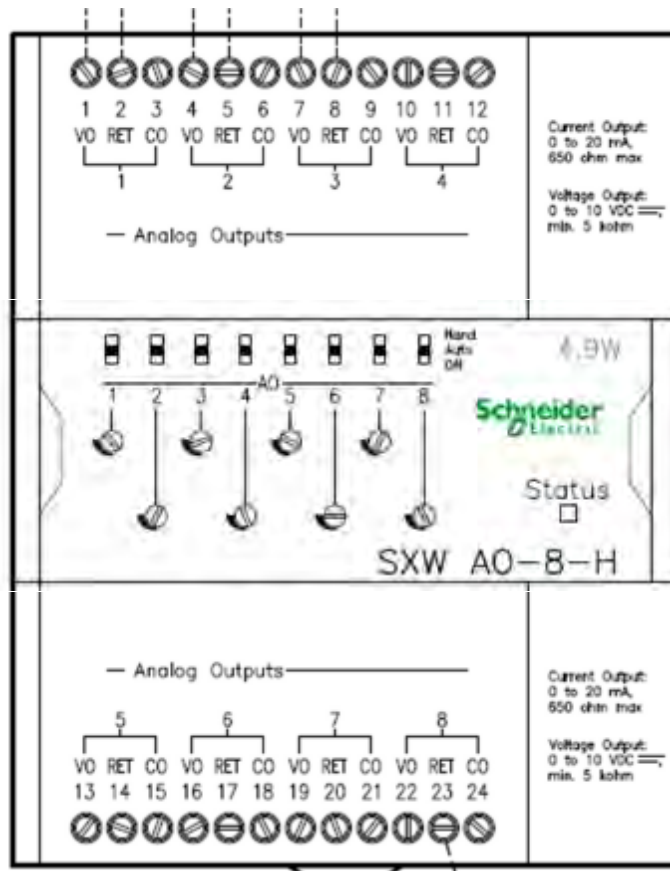
* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

ANDOVER INFRASTRUCTURE AND SOFTWARE UPGRADE

PHASE 1-7

Project Budget (REVISED FINAL)

JUNE 17, 2026




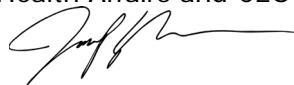
ATTACHMENT 19

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health One Munson Road Clinical Fit-out
(Planning: \$18,000,000)

RECOMMENDATION:

That the Board of Trustees approve the Planning Budget in the amount of \$18,000,000 for the UConn Health One Munson Road Clinical Fit-out project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$18,000,000 from UConn Health Capital and a Fit-out Allowance from Metro Realty (the "Landlord") for the UConn Health One Munson Road Clinical Fit-out project."

BACKGROUND:

UConn Health is working with a developer, Metro Realty, to create a new medical center adjacent to the recently constructed Brain and Spine Institute at 5 Munson Road. The project is in the planning stage and concepts are being examined to determine the best clinical utilization that aligns with UConn Health's Strategic Growth plan. The new medical center will increase clinical revenue and promote the Wellness of People and Planet and a Stronger, More Inclusive University by increasing community access to in-demand clinical services.

The proposed building will be 2 stories with approximately 15,500 rentable sf per floor. The Landlord will be responsible for the design and construction of the Core & Shell as well as the Tenant Fit-Out of the space. The lease terms are still under negotiation. The Landlord has offered an allowance to UConn Health of \$50/square feet (approximately \$1,550,000) to be used for the tenant fit-out. UConn Health is responsible for all construction costs in excess of the allowance.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget was approved by the UConn Health Board of Directors at their meeting on June 8, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

PROJECT NAME: UCONN HEALTH - MUNSON 1 CLINICAL FIT-OUT

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED PLANNING 6/17/2026</u>
CONSTRUCTION	\$ 10,380,000
DESIGN SERVICES	-
TELECOMMUNICATIONS	2,290,000
FURNITURE, FIXTURES AND EQUIPMENT	3,475,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	50,000
RELOCATION	100,000
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	<u>25,000</u>
SUBTOTAL	\$ 16,320,000
PROJECT CONTINGENCY	<u>1,680,000</u>
TOTAL BUDGETED EXPENDITURES	<u><u>\$ 18,000,000</u></u>
 <u>SOURCE(S) OF FUNDING*</u>	
LANDLORD TENANT FIT-OUT ALLOWANCE	\$ 1,550,000
UCONN HEALTH CAPITAL	\$ 16,450,000
TOTAL BUDGETED FUNDING	<u><u>\$ 18,000,000</u></u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH ONE MUNSON ROAD CLINICAL FIT-OUT

Project Budget (PLANNING)

JUNE 17, 2026




Conceptual Rendering of Proposed Building


ATTACHMENT 20

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees 

FROM: Andrew C. Agwunobi, MD, MBA
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Surgery Center Sterile Processing Renovations (Planning: \$1,540,000)

RECOMMENDATION:

That the Board of Trustees approve the Planning Budget in the amount of \$1,540,000 for the UConn Health Surgery Center Sterile Processing Renovations.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$1,540,000 from UConn Health Capital for the UConn Health Surgery Center Sterile Processing Renovations."

BACKGROUND:

The equipment used to wash and sterilize surgical instruments within Central Sterile Processing area serving the Surgery Center located in the Musculoskeletal Institute is outdated and needs to be replaced. This project aligns with UConn's 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet and maintain our standing as Seven World-Class Campuses, One Flagship University by providing safe and reliable sterilizing services to support UConn Health's outpatient surgery center.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget was approved by the UConn Health Board of Directors at their meeting on June 8, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

**PROJECT NAME: UCONN HEALTH - SURGERY CENTER STERILE PROCESSING
RENOVATIONS**

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED PLANNING 6/17/2026</u>
CONSTRUCTION	\$ 500,000
DESIGN SERVICES	75,000
TELECOMMUNICATIONS	25,000
FURNITURE, FIXTURES AND EQUIPMENT	770,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	6,000
ART	-
RELOCATION	12,000
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	<u>2,000</u>
SUBTOTAL	\$ 1,390,000
PROJECT CONTINGENCY	<u>150,000</u>
TOTAL BUDGETED EXPENDITURES	<u><u>\$ 1,540,000</u></u>
 <u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH CAPITAL	\$ 1,540,000
TOTAL BUDGETED FUNDING	<u><u>\$ 1,540,000</u></u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH SURGERY CENTER STERILE PROCESSING
RENOVATIONS
Project Budget (PLANNING)
JUNE 17, 2026




Existing Sterilizer Equipment


ATTACHMENT 21

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health MAA Foam Fire Suppression System Replacement (Planning: \$1,400,000)

RECOMMENDATION:

That the Board of Trustees approve the Planning Budget in the amount of \$1,400,000 for the UConn Health MAA Foam Fire Suppression System Replacement project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$1,400,000 from General Obligation DM Bond funds for the UConn Health MAA Foam Fire Suppression System Replacement project."

BACKGROUND:

The UConn Health Main Accumulation Area building is used to collect, process and store hazardous materials prior to disposal. The MAA building is currently served by a foam fire protection system that must be replaced per CT DEEP requirements. The project will install a new compliant water mist fire protection system as well as expand the MAA building's storage and processing capacity to meet current demands. This project aligns with UConn's 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet and maintain our standing as Seven World-Class Campuses, One Flagship University by providing a safe, reliable and environmentally compliant system for the processing, storage and disposal of hazardous materials.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget was approved by the UConn Health Board of Directors at their meeting on June 8, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

**PROJECT NAME: UCONN HEALTH - MAA FOAM FIRE SUPPRESSION SYSTEM
REPLACEMENT**

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED PLANNING 6/17/2026</u>
CONSTRUCTION	\$ 1,000,000
DESIGN SERVICES	160,000
TELECOMMUNICATIONS	15,000
FURNITURE, FIXTURES AND EQUIPMENT	50,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	5,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	5,000
SUBTOTAL	\$ 1,235,000
PROJECT CONTINGENCY	165,000
TOTAL BUDGETED EXPENDITURES	\$ 1,400,000
 <u>SOURCE(S) OF FUNDING*</u>	
FY 23 GO BOND FUNDS	\$ 1,400,000
TOTAL BUDGETED FUNDING	\$ 1,400,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH MAA FOAM FIRE SUPPRESSION SYSTEM
REPLACEMENT
Project Budget (PLANNING)
JUNE 17, 2026




Existing Foam Fire Suppression System

ATTACHMENT 22

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Underground Fuel Tank D1 Replacement
(Planning: \$1,200,000)

RECOMMENDATION:

That the Board of Trustees approve the Planning Budget in the amount of \$1,200,000 for the UConn Health Underground Fuel Tank D1 Replacement project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$1,200,000 from General Obligation DM Bond funds for the UConn Health Underground Fuel Tank D1 Replacement project."

BACKGROUND:

UConn Health currently has a 30,000 gallon diesel fuel underground storage tank (UST) known as tank D1. The tank serves the central boiler plant and the emergency generator for the Transgenic Animal Facility (building K). The tank is being replaced prior to reaching the CT DEEP Life Expectancy limit. In order to maintain Farmington as part of our Seven World-Class Campuses, One Flagship University and improve the Wellness of People and Planet; the existing tank will be replaced with a new underground storage tank that is compliant with CTDEEP regulations.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget was approved by the UConn Health Board of Directors at their meeting on June 8, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

**PROJECT NAME: UCONN HEALTH - UNDERGROUND FUEL TANK D1
REPLACEMENT**

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED PLANNING 6/17/2026</u>
CONSTRUCTION	\$ 900,000
DESIGN SERVICES	70,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	15,000
ART	-
RELOCATION	-
ENVIRONMENTAL	10,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	-
SUBTOTAL	\$ 995,000
PROJECT CONTINGENCY	<u>205,000</u>
TOTAL BUDGETED EXPENDITURES	<u><u>\$ 1,200,000</u></u>
 <u>SOURCE(S) OF FUNDING*</u>	
FY 23 GO BOND FUNDS	\$ 1,200,000
TOTAL BUDGETED FUNDING	<u><u>\$ 1,200,000</u></u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH UNDERGROUND FUEL TANK D1
REPLACEMENT
Project Budget (PLANNING)
JUNE 17, 2026




Aerial View of Existing Tank Location

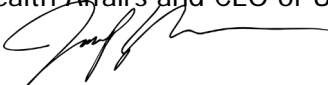
ATTACHMENT 23

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health CT-7 Inpatient & Research Renovations
(Design: \$2,300,000)

RECOMMENDATION:

That the Board of Trustees approve the Design Budget in the amount of \$2,300,000 as detailed in the attached project budget for the UConn Health CT-7 Inpatient & Research Renovations Project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$2,300,000 from UConn Health School of Medicine Operating funds, UCONN 2000 Phase III Deferred Maintenance, UConn Health Capital and UConn Foundation funds for the UConn Health CT-7 Inpatient & Research Renovations Project."

BACKGROUND:

This project will promote improve the Wellness of People and Planet and Excellence in Research, Innovation and Engagement by renovating space to accommodate an enlarged Clean Supply room required for the new Inpatient unit on CT-7 and construct a new metabolic chamber for research studies. A metabolic chamber is a controlled environment where subjects go through various testing scenarios to measure their energy consumption (metabolism). The data gathered through these studies are used for research related to obesity, diabetes and other chronic disorders affecting the body's metabolism.

The Design Budget is attached for your consideration. The Design Budget is based on consultant estimates and may change based on actual bids received. This Design Budget was approved by the UConn Health Board of Directors at their meeting on June 8, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: DESIGN

PROJECT NAME: UCONN HEALTH - CT-7 INPATIENT AND RESEARCH RENOVATIONS

<u>BUDGETED EXPENDITURES</u>	APPROVED PLANNING 6/26/2024	PROPOSED DESIGN 6/17/2026
CONSTRUCTION	\$ 365,000	\$ 1,060,000
DESIGN SERVICES	60,000	107,000
TELECOMMUNICATIONS	20,000	20,000
FURNITURE, FIXTURES AND EQUIPMENT	1,060,000	850,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	5,000	5,000
ART	-	-
RELOCATION	-	30,000
ENVIRONMENTAL	10,000	15,000
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	2,000	2,000
SUBTOTAL	\$ 1,522,000	\$ 2,089,000
PROJECT CONTINGENCY	153,000	211,000
TOTAL BUDGETED EXPENDITURES	\$ 1,675,000	\$ 2,300,000
 <u>SOURCE(S) OF FUNDING*</u>		
UCONN HEALTH SCHOOL OF MEDICINE OPERATING FUNDS	925,000	925,000
UCONN 2000 PHASE III DM	300,000	925,000
UCONN HEALTH CAPITAL	200,000	200,000
UCONN FOUNDATION	250,000	250,000
TOTAL BUDGETED FUNDING	\$ 1,675,000	\$ 2,300,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH CT-7 INPATIENT & RESEARCH
RENOVATIONS
Project Budget (DESIGN)
JUNE 17, 2026




Conceptual Floor Plan

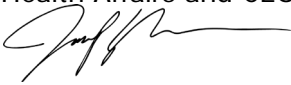
ATTACHMENT 24

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Lab Medicine Multiple Lab Renovation
(Final: \$3,500,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$3,500,000 for the UConn Health New Lab Medicine Multiple Lab Renovation project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$3,500,000 from UCONN 2000 Phase III DM funds and General Obligation DM Bond funds for the UConn Health Lab Medicine Multiple Lab Renovation project."

BACKGROUND:

The existing Lab Medicine Microbiology and Core Lab areas including Hematology, Urinalysis, Bone Marrow and Flow Cytometry are being renovated and enlarged to meet the increased service demand and compliance regulations. This project aligns with UConn's 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet by providing the required medical laboratory services to support UConn Health's clinical operations.

The Final Budget is attached for your consideration. The Final Budget is based upon actual bids received. This Final Budget was approved by the UConn Health Board of Directors at their meeting on June 8, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

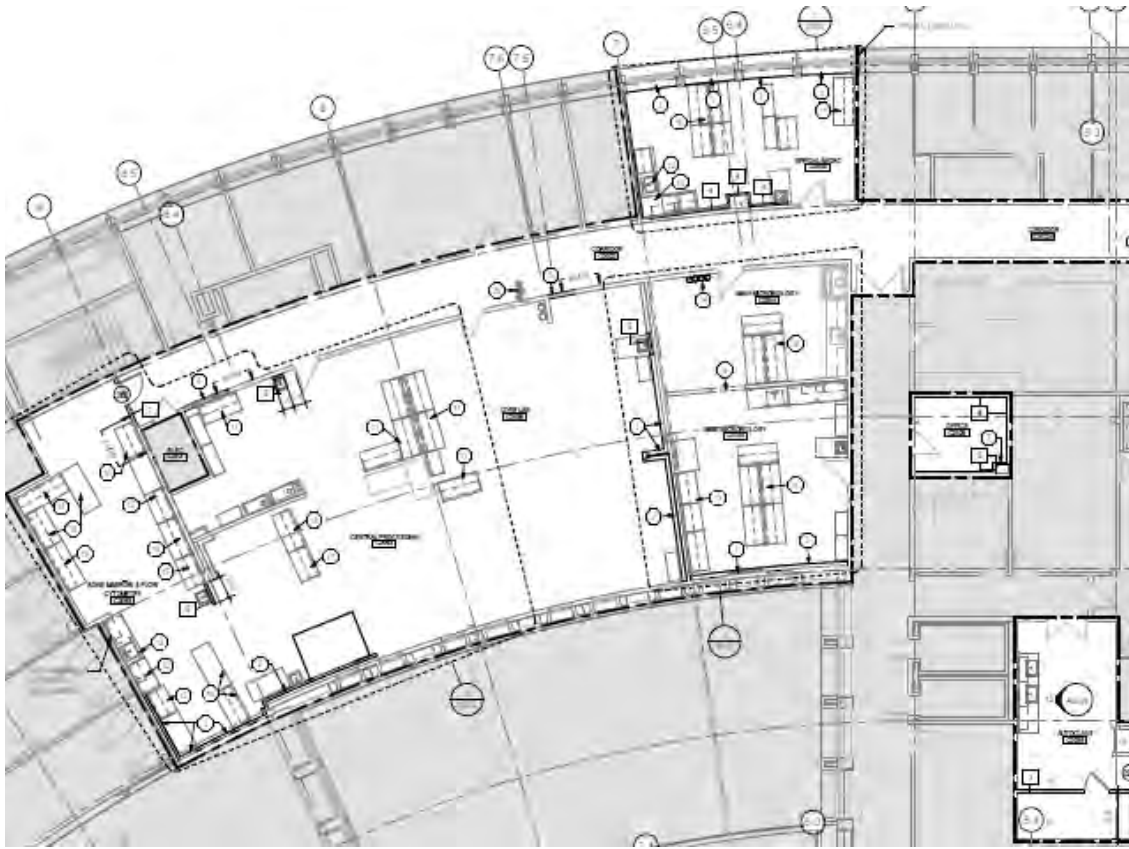
TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH - LAB MEDICINE MULTIPLE LAB RENOVATION

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED PLANNING 12/3/2025</u>	<u>APPROVED DESIGN 2/25/2026</u>	<u>PROPOSED FINAL 6/17/2026</u>
CONSTRUCTION	\$ 3,065,000	\$ 3,100,000	\$ 2,280,000
DESIGN SERVICES	405,000	435,000	450,000
TELECOMMUNICATIONS	30,000	30,000	30,000
FURNITURE, FIXTURES AND EQUIPMENT	72,000	75,000	40,000
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	10,000	10,000	10,000
ART	-	-	-
RELOCATION	-	-	10,000
ENVIRONMENTAL	45,000	5,000	15,000
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	10,000	10,000	20,000
SUBTOTAL	\$ 3,637,000	\$ 3,665,000	\$ 2,855,000
PROJECT CONTINGENCY	363,000	335,000	645,000
TOTAL BUDGETED EXPENDITURES	\$ 4,000,000	\$ 4,000,000	\$ 3,500,000
<u>SOURCE(S) OF FUNDING*</u>			
FY 23 GO BOND FUNDS	\$ 3,595,000	\$ 3,595,000	\$ 3,095,000
UCONN 2000 BOND FUNDS	\$ 405,000	\$ 405,000	\$ 405,000
TOTAL BUDGETED FUNDING	\$ 4,000,000	\$ 4,000,000	\$ 3,500,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH LAB MEDICINE
MULTIPLE LAB RENOVATION
Project Budget (FINAL)
JUNE 17, 2026




Conceptual Floor Plan


ATTACHMENT 25

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Surgery Center Operating Room #6
Renovations (Final: \$3,200,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$3,200,000 as detailed in the attached project budget for the UConn Health Surgery Center Operating Room #6 Renovations.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$3,200,000 from UConn Health Capital for the UConn Health Surgery Center Operating Room #6 Renovations."

BACKGROUND:

This project will promote and improve the Wellness of People and Planet by converting an existing procedure room into an operating room and will replace and upgrade the existing outdated surgical light booms in the 5 existing operating rooms within the Surgery Center located in the Musculoskeletal Institute.

The Final Budget is attached for your consideration. The Final Budget is based on actual bids received. This Final Budget was approved by the UConn Health Board of Directors at their meeting on June 8, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH - SURGERY CENTER OPERATING ROOM #6 RENOVATIONS

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED PLANNING 6/26/2024</u>	<u>APPROVED DESIGN 2/25/2026</u>	<u>PROPOSED FINAL 6/17/2026</u>
CONSTRUCTION	\$ 608,000	\$ 990,000	\$ 1,520,000
DESIGN SERVICES	120,000	120,000	125,000
TELECOMMUNICATIONS	15,000	15,000	15,000
FURNITURE, FIXTURES AND EQUIPMENT	840,000	1,117,000	1,235,000
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	5,000	3,000	10,000
ART	-	-	-
RELOCATION	2,000	2,000	2,000
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	-	-	-
SUBTOTAL	\$ 1,590,000	\$ 2,247,000	\$ 2,907,000
PROJECT CONTINGENCY	160,000	253,000	293,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 1,750,000</u>	<u>\$ 2,500,000</u>	<u>\$ 3,200,000</u>
<u>SOURCE(S) OF FUNDING*</u>			
UCONN HEALTH CAPITAL	1,750,000	2,500,000	3,200,000
TOTAL BUDGETED FUNDING	<u>\$ 1,750,000</u>	<u>\$ 2,500,000</u>	<u>\$ 3,200,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH SURGERY CENTER
OPERATING ROOM #6 RENOVATIONS
Project Budget (FINAL)
JUNE 17, 2026




Conceptual Operating Room Image


ATTACHMENT 26

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Interventional Radiology Equipment Replacement & Renovation (Revised Final: \$10,015,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget in the amount of \$10,015,000 for the UConn Health Interventional Radiology Equipment Replacement & Renovation.

RESOLUTION:

"Be it resolved that the Board of Trustees approves of the use of \$10,015,000 from UConn Health Capital and General Obligation DM Bond funds for the UConn Health Interventional Radiology Equipment Replacement & Renovation."

BACKGROUND:

A Master Plan for the renovation of the Radiology Department located on the Main Level of the Connecticut Tower has been developed to ensure outdated diagnostic radiology imaging equipment can be replaced in a manner that is compliant with current Connecticut Department of Health design/construction guidelines, improve staff workflow and the patient experience. This project will promote and improve the Wellness of People and Planet through the replacement of outdated Interventional Radiology (IR) imaging equipment and renovations of portions of the Radiology Department in accordance with Phases 1, 2 & 3 of the Master Plan.

The current estimated cost to complete the project exceeds the previously approved budget by \$1,315,000. The projected overage is attributed to costs associated with the redesign and relocation of the HVAC unit that serves the renovated area.

The Revised Final Budget is attached for your consideration. The Revised Final Budget was approved by the UConn Health Board of Directors at their meeting on June 8, 2026.

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCONN HEALTH - INTERVENTIONAL RADIOLOGY EQUIPMENT REPLACEMENT & RENOVATION

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED PLANNING 6/28/2023</u>	<u>APPROVED DESIGN 12/11/2024</u>	<u>APPROVED FINAL 2/26/2025</u>	<u>PROPOSED REVISED FINAL 6/17/2026</u>
CONSTRUCTION	\$ 1,500,000	\$ 1,675,000	\$ 4,635,000	\$ 5,940,000
DESIGN SERVICES	200,000	270,000	330,000	350,000
TELECOMMUNICATIONS	50,000	50,000	320,000	320,000
FURNITURE, FIXTURES AND EQUIPMENT	2,500,000	2,135,000	2,490,000	2,490,000
CONSTRUCTION ADMINISTRATION	-	-	-	-
OTHER AE SERVICES (including Project Management)	-	10,000	20,000	20,000
ART	-	-	10,000	10,000
RELOCATION	-	-	5,000	5,000
ENVIRONMENTAL	20,000	5,000	11,000	11,000
INSURANCE AND LEGAL	-	-	-	-
MISCELLANEOUS	-	10,000	16,000	15,000
SUBTOTAL	\$ 4,270,000	\$ 4,155,000	\$ 7,837,000	\$ 9,161,000
PROJECT CONTINGENCY	430,000	545,000	863,000	854,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 4,700,000</u>	<u>\$ 4,700,000</u>	<u>\$ 8,700,000</u>	<u>\$ 10,015,000</u>
<u>SOURCE(S) OF FUNDING*</u>				
FY 23 GO BOND FUNDS			4,000,000	5,315,000
UCONN HEALTH CAPITAL FUNDS	<u>\$ 4,700,000</u>	<u>\$ 4,700,000</u>	<u>\$ 4,700,000</u>	<u>\$ 4,700,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 4,700,000</u>	<u>\$ 4,700,000</u>	<u>\$ 8,700,000</u>	<u>\$ 10,015,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH INTERVENTIONAL RADIOLOGY
EQUIPMENT REPLACEMENT & RENOVATION
Project Budget (REVISED FINAL)
JUNE 17, 2026




Conceptual Floor Plan


ATTACHMENT 27

UConn HEALTH

June 17, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Main Liquid Oxygen Tank Replacement
(Revised Final: \$1,320,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget in the amount of \$1,320,000 for the UConn Health Main Liquid Oxygen Tank Replacement project.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$1,320,000 from General Obligation DM Bond funds for the Main Liquid Oxygen Tank Replacement project.”

BACKGROUND:

A new vendor has been contracted to provide the liquid oxygen tank system which serves UConn Health John Dempsey Hospital and associated clinics recently expired. In order to maintain Farmington as part of our Seven World-Class Campuses, One Flagship University and improve the Wellness of People and Planet; the existing liquid oxygen tank system will be replaced with a new 6,000 gallon system. Currently, oxygen is being supplied to the hospital via a temporary system which is a patient safety concern.

The current estimated cost to complete the project exceeds the previously approved budget by \$395,000. The projected overage is attributed to claims submitted by the contractor for additional work associated with unforeseen underground utilities, extended general conditions and winter weather impacts.

The Revised Final Budget is attached for your consideration. This Revised Final Budget was approved by the UConn Health Board of Directors at their meeting on June 8, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCONN HEALTH - MAIN LIQUID OXYGEN TANK REPLACEMENT

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED FINAL 6/25/2025</u>	<u>PROPOSED REVISED FINAL 6/17/2026</u>
CONSTRUCTION	\$ 750,000	\$ 1,115,000
DESIGN SERVICES	65,000	95,000
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	5,000	5,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	<u>5,000</u>	<u>5,000</u>
SUBTOTAL	\$ 825,000	\$ 1,220,000
PROJECT CONTINGENCY	<u>100,000</u>	<u>100,000</u>
TOTAL BUDGETED EXPENDITURES	<u>\$ 925,000</u>	<u>\$ 1,320,000</u>
 <u>SOURCE(S) OF FUNDING*</u>		
FY 23 GO BOND FUNDS	\$ 925,000	\$ 1,320,000
TOTAL BUDGETED FUNDING	<u>\$ 925,000</u>	<u>\$ 1,320,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH MAIN LIQUID OXYGEN TANK
REPLACEMENT
Project Budget (REVISED FINAL)
JUNE 17, 2026



View of Temporary Oxygen Tank Unit and Location of New Tanks