

**UConn**

UNIVERSITY OF CONNECTICUT

*Board of*



**TRUSTEES**

VOL. 264, APRIL 29, 2026

## AGENDA

### UNIVERSITY OF CONNECTICUT BOARD OF TRUSTEES

**Wilbur Cross Building  
North Reading Room (109)  
233 Glenbrook Road  
Storrs, Connecticut**

**Wednesday, April 29, 2026**

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

*(A recording of the meeting will be available at <http://boardoftrustees.uconn.edu> within seven days of the meeting.)*

Call to order at **9:30 a.m.**

1. Public Participation\*

\* Individuals who wish to speak during the Public Participation portion of the Wednesday, April 29, meeting must do so in person and sign up 24 hours in advance of the meeting's start time (i.e., **9:30 a.m.** on Tuesday, April 28) by emailing [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu). Speaking requests must include a name, topic, and affiliation with the University (i.e., student, employee, member of the public). Per the University By-Laws, the Board may limit the entirety of public comment to a maximum of 30 minutes. The sign-up list may be closed if, due to the number of people seeking to speak, the 30-minute allotment will be exceeded. As an alternative, individuals may submit written comments to the Board via [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu), and all comments will be shared with the Board.

2. Chairman's Report

- (a) Matters Outstanding
  - (b) Board Recognition
  - (c) Minutes of the Meeting of April 6, 2026
  - (d) Committee Reports and Updates
    - (1) Academic Affairs Committee
      - (a) Three Minute Thesis Challenge Presentation
    - (2) Student Life Committee
      - (a) UConn Career Readiness First Destination Report
    - (3) Other
- Item requiring Board discussion and approval:
- (a) Election of Committee Chair

(e) Consent Agenda Items:

- (1) Designation of Authorized Officers for UCONN 2000 General Obligation Bonds (Attachment 1)
- (2) Proposed Easement for UConn Property at 1 South Eagleville Road, Storrs, Connecticut (Attachment 2)
- (3) Transfer/Return of Bergin Correctional Institute and Additional Adjacent Land to the Connecticut Technical Education and Career System (CTECS) (Attachment 3)
- (4) Contracts and Agreements (Attachment 4)
- (5) Project Budget (Final) for Manchester Lot Improvements (Attachment 5)
- (6) Project Budget (Final) for Student Union – Exterior Security Upgrade (Attachment 6)
- (7) Project Budget (Final) for Parking Garage Safety Improvements (Attachment 7)
- (8) Project Budget (Revised Final) for Albert N. Jorgensen and Harriet S. Jorgensen Theatre and Performing Arts Building Envelope Repairs (Attachment 8)
- (9) Promotion and Tenure (Attachment 9)
- (10) Designation of Emeritus Status (Attachment 10)
- (11) Sabbatical Leave Recommendations (Attachment 11)
- (12) Reappointment of Professor Robert Day, Ph.D. to the Robert Cizik Professorship in Manufacturing and Technology Management in the School of Business (Attachment 12)
- (13) Reappointment of Professor David Weber, Ph.D. to the Deloitte Foundation Professorship of Accounting in the School of Business (Attachment 13)
- (14) Reappointment of Professor John Mathieu, Ph.D. as the GE Professor in Business in the School of Business (Attachment 14)
- (15) Reappointment of Professor Timothy B. Folta, Ph.D. to the Thomas John and Bette Wolff Family Chair in Strategic Entrepreneurship in the School of Business (Attachment 15)
- (16) Reappointment of Professor Karolina Heyduk, Ph.D. to the Rosalind Chair in the Department of Ecology and Evolutionary Biology in the College of Liberal Arts and Sciences (Attachment 16)
- (17) Appointment of Professor Steven L. Suib, Ph.D. as the Harold S. Schwenk, Sr. Distinguished Chair in Chemistry in the Department of Chemistry in the College of Liberal Arts and Sciences (Attachment 17)

- (18) Appointment of Professor James Waller, Ph.D. to the Gladstein Family Distinguished Chair in Human Rights in the Gladstein Family Human Rights Institute (Attachment 18)
- (19) Appointment of Professor David L. Richards, Ph.D. to the Wiktor Osiatyński Chair in Human Rights in the Gladstein Family Human Rights Institute (Attachment 19)
- (20) Appointment of Professor Alexis L. Boylan, Ph.D. to the Rhoda Shivers Chair in the School of Fine Arts (Attachment 20)
- (21) Reappointment of Professor Peter Siegelman, Ph.D. as the Phillip I. Blumberg Professor of Law in the School of Law (Attachment 21)
- (22) Reappointment of Professor Ángel Oquendo, J.D., Ph.D. as the George J. and Helen M. England Professor of Law in the School of Law (Attachment 22)
- (23) Reappointment of Professor Richard D. Pomp, J.D. as the Alva P. Loiselle Professor of Law in the School of Law (Attachment 23)
- (24) Reappointment of Professor Steven Wilf, J.D., Ph.D. as the Anthony J. Smits Professor of Global Commerce in the School of Law (Attachment 24)
- (25) New Program: Bachelor of Arts in Linguistics in the College of Liberal Arts and Sciences (Attachment 25)
- (26) New Program: Graduate Certificate in Artificial Intelligence (Attachment 26)
- (27) Program Closure: Master of Fine Arts in Arts Leadership and Cultural Management (Attachment 27)
- (28) Program Closure: Bachelor of Science in Financial Technology in the School of Business (Attachment 28)
- (29) Program Closure: Graduate Certificate in Contaminated Site Remediation (Attachment 29)
- (30) Program Closure: Graduate Certificate in Oceanographic Science and Technology (Attachment 30)
- (31) Establishment of the George L. Minor Quasi-Endowment Fund (Attachment 31)
- (32) Renaming of the Judi and Gary Gladstein Distinguished Chair in Human Rights (Attachment 32)
- (33) Naming Recommendation for Mike Boylan '02 Player Lobby (Attachment 33)
- (34) Naming Recommendation for the Chase-Bear-Dyer Family Classroom (Attachment 34)
- (35) Naming Recommendation for the Chase-Bear-Dyer Advanced Triage Unit at John Dempsey Hospital (Attachment 35)

- (36) Naming Recommendation Norton and Anne Goss II and Family Women's Coaches Locker Room (Attachment 36)
- (37) Naming Recommendation for Toplands Meat Science Teaching and Research Laboratory (Attachment 37)


3. President's Report
4. University Senate Report  
Senate Executive Committee Chair, Dr. Robert Day
5. Other Business
6. Executive Session
7. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

# **ATTACHMENT 1**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini   
Vice President of Finance and Chief Financial Officer

RE: Designation of Authorized Officers for UCONN 2000 General Obligation Bonds

**RECOMMENDATION:**

That the Board of Trustees add additional designated Authorized Officers for certain actions, pursuant to Connecticut General Statutes § 10(a)-109g and the General Obligation Master Indenture of Trust, dated as of November 1, 1995, as amended (the "Indenture"). The Administration recommends that the Board of Trustees adopt the Resolution below.

**RESOLUTION:**

"Be it resolved that the Board of Trustees approve the UConn Health Chief Financial Officer as an Authorized Officer for the purpose of making disbursements only, with respect to the University of Connecticut Health Center Joint Venture Initiative project, under the Indenture; and the UConn Health Vice President for Finance as an Authorized Officer for the purpose of making disbursements only, with respect to the University of Connecticut Health Center Joint Venture Initiative project, under the Indenture."

**BACKGROUND:**

The Authorized Officers are delegated by the Board of Trustees to perform certain actions on behalf of the University under the Indenture, as required under Connecticut General Statutes § 10(a)-109g. Due to the expansion of the UConn 2000 program to include the University of Connecticut Health Center Joint Venture Initiative, it is necessary to delegate authority to additional positions at UConn Health to continue the day-to-day management of the bonding program. Therefore, the following positions have been identified to perform the actions as specified under the Indenture:

- UConn Health Chief Financial Officer: add disbursements only, with respect to the University of Connecticut Health Center Joint Venture Initiative project
- UConn Health Vice President for Finance: add disbursements only, with respect to the University of Connecticut Health Center Joint Venture Initiative project

**RESOLUTION AUTHORIZING ADDITIONAL  
OFFICERS TO PERFORM CERTAIN ACTIONS UNDER THE  
GENERAL OBLIGATION MASTER INDENTURE OF TRUST**

**WHEREAS**, the General Obligation Master Indenture of Trust, dated as of November 1, 1995 by and between the University of Connecticut (the "University") and U.S. Bank National Association, as amended and supplemented (the "Indenture"), defines which University officers are authorized to perform certain actions under the Indenture; and

**WHEREAS**, the Indenture states that an "Authorized Officer" means, in the case of the University, among others, the Chief Financial Officer, the Controller (for the purpose of making disbursements and investments only), the Director of Debt Management (for the purpose of making disbursements only), or any other person duly authorized by the bylaws or resolution of the University to perform the Act or sign the document in question; and

**WHEREAS**, the University desires to designate additional officers authorized to make disbursements under the Indenture.

**NOW THEREFORE, BE IT RESOLVED** by the Board of Trustees of the University as follows:

That the UConn Health Chief Financial Officer shall be an Authorized Officer for the purpose of making disbursements only, with respect to the University of Connecticut Health Center Joint Venture Initiative project, under the Indenture; and the UConn Health Vice President for Finance shall be an Authorized Officer for the purpose of making disbursements only, with respect to the University of Connecticut Health Center Joint Venture Initiative project, under the Indenture.

This Resolution shall take effect upon adoption by the Board of Trustees.

## **ATTACHMENT 2**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Eric A. Kruger, MBA, CHFM *Eric A. Kruger*  
Vice President Facility Services & University Planning

RE: Proposed Easement for UConn Property at 1 South Eagleville Road, Storrs

### RECOMMENDATION

That the Board of Trustees approve the University Administration entering into an easement with the Town of Mansfield to grant use of UConn-owned property for the purpose of constructing, operating, and maintaining pedestrian safety improvements along South Eagleville Road (Route 275). The Administration recommends that the Board of Trustees adopt the Resolution below.

### RESOLUTION

"Be it resolved that the Board of Trustees authorizes the University Administration to enter into an easement with the Town of Mansfield for the use of UConn-owned property located at 1 South Eagleville Road (Route 275) in Storrs."

### BACKGROUND

This easement is to benefit the Town of Mansfield's project to implement pedestrian safety improvements on South Eagleville Road (Route 275), including sidewalk improvements and associated appurtenances such as lighting conduits, wire, foundations, light posts, electrical service, electrical cabinet, and split rail fence. The proposed easement area is shown in Attachment A and is entitled "Town of Mansfield – South Eagleville Road, Mansfield, Connecticut – Easement Plan," prepared by Design Professionals, Inc. and dated February 6, 2026, and depicts a proposed easement in favor of the Town of Mansfield over University property containing approximately 0.144 acres (approximately 6,274 square feet). The final easement language remains subject to final negotiations and approvals.

### SUMMARY

The Board of Trustees' approval of this Resolution will serve to authorize the University Administration to enter into an easement for the use of UConn-owned property by the Town of Mansfield for pedestrian safety improvements along South Eagleville Road.



## **ATTACHMENT 3**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Eric A. Kruger, MBA, CHFM *Eric A. Kruger*  
Vice President Facility Services & University Planning

RE: Transfer/Return of Bergin Correctional Institute and Additional Adjacent Land to the Connecticut Technical Education and Career System (CTECS)

RECOMMENDATION:

That the Board of Trustees amend its December 8, 2021, resolution authorizing the transfer of property to the Connecticut Technical Education and Career System (CTECS), by and through the Office of Policy and Management, to instead authorize the transfer of the property directly to CTECS.

RESOLUTION:

"Be it resolved that the Board of Trustees hereby amends its December 8, 2021 resolution authorizing the transfer of property to the Connecticut Technical Education and Career System (CTECS), by and through the Office of Policy and Management, and authorizes the Administration to enter into an agreement, and any other ancillary documents required, to transfer the property directly to CTECS."

BACKGROUND:

On December 8, 2021, the Board of Trustees approved a resolution authorizing the transfer of the Bergin Correctional Institute and adjacent land to the CTECS, by and through OPM.

Since the Board's approval of that resolution, a restructuring of state agencies has occurred pursuant to which CTECS is no longer administratively housed within OPM. As a result of this change, OPM no longer has a role in effectuating the property transfer previously approved by the Board.

This amended resolution is intended solely to reflect that restructuring and to authorize the transfer of the subject property directly to CTECS, while otherwise preserving the terms, intent, and conditions of the Board's original approval.

# **ATTACHMENT 4**

**UNIVERSITY OF CONNECTICUT  
BOARD OF TRUSTEES  
CONTRACTS, AGREEMENTS AND  
PURCHASE ORDERS OF \$1,000,000 OR MORE FOR APPROVAL**

\*The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.

\*\*S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based

PROCUREMENT - NEW* (Grouped by Family)								
No.	Contractor	Approval Amount	Term	Description/Purpose	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>PROFESSIONAL AND SPECIALIZED SERVICES</b>								
1	Anthony Travel Contract# UC2026-PSS-00168	\$12,000,000	07/01/26-09/30/28	University contract for a full range of general Travel Management Services including, but not limited to, airline, hotel and ground transportation booking services. Includes team charter travel for the Football team, Men's and Women's Basketball teams and all "away" ground transportation for athletic teams. Updates the scope of the current contract to include recent process improvement changes. Utilizes an E&I consortia contract but incorporates the same favorable terms and conditions in the current Anthony Travel agreement. Option of 5 additional 1 year periods.	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	GPO/Consortia	\$0	
<b>RESEARCH</b>								
2	Illumina Contract# UC-DS062024-RES-14	\$1,500,000	07/1/26 thru 12/31/29	Laboratory Supplies and Equipment - OEM - Illumina supplies sequencing instruments and consumables used in research. Their products are exclusive and only sold direct. Option to extend five one-year renewals to 2034.	Rachel O'Neil, Director, Center for Genome Innovations	University of Connecticut Bid		
<b>PROCUREMENT - AMENDMENTS* (Grouped by Family)</b>								
No.	Contractor	Approval Amount	Term	Description/Purpose	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>BUSINESS SUPPORT SERVICES</b>								
3	B&H Foto & Electronics Corp Contract# EI00221	\$600,000 (Previous Contract Value \$1,500,000; Total New Contract Value \$2,100,000)	10/01/22-09/30/27 (No Change)	E&I consortia contract for photography equipment and supplies for entire University. <b>Amend to increase contract value by \$600,000 for a total new contract value of \$2,100,000.</b> Contract value increase is requested to allow for continued purchases of photography equipment for the duration of the contract term.	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	GPO/Consortia	\$1,208,943	
4	DGI Communications Contract# MHEC MC16-B11	\$3,000,000 (Previous Contract Value \$500,000; Total New Contract Value \$3,500,000)	07/01/25-06/30/30 (No Change)	MHEC consortia contract for audio and visual equipment and services for entire University. <b>Amend to increase contract value by \$3,000,000 for a total new contract value of \$3,500,000.</b> Contract value increase is requested to allow for continued A/V upgrades throughout all campuses. There are current pending projects for upgrades at Avery Point, Hartford, and Storrs totaling approximately \$900,000. The additional increase is to allow for continued projects for the duration of the contract term.	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	GPO/Consortia	\$30,035	
5	Jack Porter Inc. Contract# MF030122-11	\$700,000 (Previous Contract Value \$700,000; Total New Contract Value \$1,400,000)	08/01/22-07/31/26 (No Change)	University contract for graphic enhancement goods and services for entire University. <b>Amend to increase contract value by \$700,000 for a total new contract value of \$1,400,000.</b> Contract value increase is requested to allow for brand activation components to be purchased and installed in the Gampel Pavilion's Locker Room which has an anticipated spend of \$860,000. There is a one-year extension remaining on this contract.	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	University of Connecticut Bid	\$206,030	
<b>BUSINESS SUPPORT SERVICES</b>								
6	Xerox Contract# MC15-F07	\$1,500,000 (Previous Contract Value \$800,000; Total New Contract Value \$2,300,000)	01/01/21-12/31/26 (No Change)	This is an MHEC consortia contract for copiers, digital duplicators, printers and fax equipment, supplies and service maintenance. <b>Amend to increase contract value by \$1,500,000 for a total new contract value of \$2,300,000.</b> Contract value increase is requested to allow the UPrint Program to buyout the current leased printer equipment, over 160 devices. The total for this purchase is approximately \$700,000. In addition this request is to allow for continued printer/copier purchases and services for the duration of the contract.	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	GPO/Consortia	\$613,111	
<b>CONSTRUCTION SERVICES - SET ASIDE TRADE LABOR SERVICES</b>								
7	Mattern Construction, Inc. Contract# CA052323	\$1,000,000 (Previous Contract Value \$4,000,000; Total New Contract Value \$5,000,000)	09/01/23-08/31/26 (No Change)	Set-Aside Trade Labor Services Agreement. Provide trade labor services for Academic Renovations to be used at all UConn campuses. <b>Amend to increase contract value \$1,000,000, for a total new contract value of \$5,000,000.</b> Contract term remains the same. Total term length is three (3) years, including an initial term length of one (1) year, plus two (2) options to extend for one (1) year each.	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$3,559,754	S,C

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<b>PROCUREMENT - AMENDMENTS* (Grouped by Family) [CONTINUED]</b>								
No.	Contractor	Approval Amount	Term	Description/Purpose	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>FACILITIES SERVICES</b>								
8	C&W Facility Services Contract# LM120119	\$6,000,000 (Previous Contract Value \$52,000,000; Total New Contract Value \$58,000,000)	07/01/20-06/30/27 (includes an additional 1 year extension, beginning 07/01/2026)	University contract to provide janitorial cleaning services for the Storrs/Depot campus. <b>Amend to increase contract value by \$6,000,000 for a total new contract value of \$58,000,000. Amend to extend contract term one year, through 06/30/27.</b> Contract increase and extension is requested to cover the continued cleaning and additional services for the academic, athletic, administrative facilities and newly included buildings. Three additional one-year extensions remain.	Stanley Nolan, Associate Vice President Facilities Operations	University of Connecticut Bid	\$46,009,398	
9	B-G Mechanical Contract# DS020119-3	\$0 (Previous Contract Value \$1,700,000; Total New Contract Value \$1,700,000)	07/01/19-06/30/27 (includes an additional 1 year extension, beginning 07/01/26)	University contract to provide service, maintenance and repairs to mechanical systems for all University locations. <b>Amend to extend contract term 1 year through 06/30/2027.</b> Zero extensions remain.	Stanley Nolan, Associate Vice President Facilities Operations	University of Connecticut Bid	\$1,077,995	
10	Fastenal Contract# 2018000208	\$2,000,000 (Previous Contract Value \$14,000,000; Total New Contract Value \$16,000,000)	07/01/19-06/30/27 (includes an additional 1 year extension, beginning 07/01/26)	Omnia Partners consortium contract for the maintenance, repair and operational supplies and related services for all University campuses. <b>Amend to increase contract value by \$2,000,000 for a total new contract value of \$16,000,000. Amend to extend contract term one year through 06/30/27.</b> One extension of one-year term remains.	Stanley Nolan, Associate Vice President Facilities Operations	GPO/Consortia	\$12,930,605	
11	Tucker Mechanical Inc Contract# SK030725-2	\$1,500,000 (Previous Contract Value \$500,000; Total New Contract Value \$2,000,000)	07/08/25-06/30/27 (No change)	University contract to provide service, maintenance and repairs to co-generation, water pollution control and central utility plant facilities for all University locations. <b>Amend to increase contract value by \$1,500,000 for a total new contract value of \$2,000,000.</b> Contract increase is requested to cover upcoming repair and maintenance services that will be performed during the current contract term. Contract term remains the same. Three one-year extensions remain.	Stanley Nolan, Associate Vice President Facilities Operations	University of Connecticut Bid	\$54,011	
12	O'Connor Corporation (dba O'Connor Corporation of Connecticut) Contract# SK030725-1	\$1,500,000 (Previous Contract Value \$500,000; Total New Contract Value \$2,000,000)	07/08/25-06/30/27 (No change)	University contract to provide service, maintenance and repairs to co-generation, water pollution control and central utility plant facilities for all University locations. <b>Amend to increase contract value by \$1,500,000 for a total new contract value of \$2,000,000.</b> Contract increase is requested to cover upcoming repair and maintenance services that will be performed during the current contract term. Contract term remains the same. Three one-year extensions remain.	Stanley Nolan, Associate Vice President Facilities Operations	University of Connecticut Bid	\$182,693	
13	North Eastern Rescue Vehicles Contract# AM10-23	\$650,000 (Previous Contract Value \$750,000; Total New Contract Value \$1,400,000)	10/01/23-09/30/27 (No change)	Houston-Galveston Area Council (HGAC) Cooperative contract for the purchase of Ambulances, EMS & Special Service Vehicles. This is a multiple award contract with multiple dealerships and vehicle manufacturers. <b>Amend to increase contract value by \$650,000 for a total new contract value of \$1,500,000.</b> Contract increase is requested for the purchase of replacement ambulances for Public Safety. One one-year extension remains.	Gene Lebonte, Associate Vice President University Safety and Chief of Police	GPO/Consortia	\$467,355	
14	Northeast Flooring and Kitchens LLC. Contract# 20PSX0088	\$0 (Previous Contract Value \$2,000,000; Total New Contract Value \$2,000,000)	06/01/21-05/31/27 (includes an additional 1 year extension, beginning 06/01/2026)	State of Connecticut Department of Administrative Services (DAS) contract for the purchase of carpet, hard surface flooring and related services for all University campuses. <b>Amend to extend contract term one year through 05/31/27</b> to continue purchases of carpet, hard surface flooring materials and related services for all University campuses as necessary. Zero extensions remain.	Stanley Nolan, Associate Vice President Facilities Operations	Other/State Bid	\$1,340,653	S,M,C
<b>PROFESSIONAL AND SPECIALIZED SERVICES</b>								
15	Sardilli Produce & Dairy Inc. Contract# UC-24-KA101323	\$2,700,000 (Contract Value Previously \$6,000,000; Total New Contract Value \$8,700,000)	07/1/24-06/30/27 (includes one-year extension)	University Contract used for fresh fruit and produce, primarily for the department of Dining Services for student meals, catering, and other needs. <b>Amend to increase contract value by \$2,700,000 for a total new contract value of \$8,700,000. Amend to extend contract term by one year, through 06/30/2027.</b> Contract value increase and extension are requested to cover additional anticipated food primarily produce consumed by students, faculty, staff, and guests. Two one-year extensions remain.	Nathan Fuerst, Vice President, Student Life & Enrollment	University of Connecticut Bid	\$3,848,630	C

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No.	Contractor	Approval Amount	Term	Description/Purpose	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>PROFESSIONAL AND SPECIALIZED SERVICES (Continued)</b>								
16	Sysco Food Services of CT LLC Contract# UC-24-KA111822	\$20,000,000; (Contract Value Previously \$50,500,000; Total New Contract Value \$70,500,000)	07/01/23-06/30/27 (includes one-year extension)	University Contract to provide for grocery, frozen foods and food service paper products, primarily for the Department of Dining Services for student meals, catering, and other needs. <b>Amend to increase contract value by \$20,000,000 for a total new contract value of \$70,500,000. Amend to extend contract term one year, through 06/30/27.</b> Contract value increase and extension are requested to cover additional anticipated grocery, frozen foods and food service paper products consumed by students, faculty, staff, and guest. Two One-year extension remains.	Nathan Fuerst, Vice President, Student Life & Enrollment	University of Connecticut Bid	\$45,617,839	C
17	A&R Appliance Parts DBA Keith's Appliances Contract# UC-23-KA123022	\$0; (Contract Value Previously \$2,500,000; Total New Contract Value \$2,500,000)	05/01/23-06/30/27 (includes one-year extension)	University contract to provide household appliances. <b>Amend to extend the contract term for one year, through 06/30/27.</b> Two one-year extensions remain.	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	University of Connecticut Bid	\$670,696	C
18	PowerStation Contract# UC-24-TL110422-D	\$200,000 (Previous Contract Value \$1,500,000; Total New Contract Value \$1,700,000)	08/08/23-06/30/27 (includes one-year extension)	University Contract to provide Event Services and Rentals such as; Audio Visual Services/rentals, technicians, table and chairs, climate control, flooring, event accessories, linens, plant and floral decorations, portable lighting, staging, tent, etc. This contract can be used by any department within the University. <b>Amend to increase contract value by \$200,000 for a new total contract value of \$1,700,000. Amend to extend contract term one year, through 6/30/2027.</b> Contract value increase and extension are requested to cover additional purchases for athletic games including audio visual and sound services. Four one-year extensions remain.	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	University of Connecticut Bid	\$1,099,575	C
19	Mountain Dairy, LLC. Contract# UC-17-LP040717-8	\$0; (Contract Value Previously \$3,000,000; Total New Contract Value \$3,000,000)	07/01/17-06/30/27 (includes one-year extension)	University Contract used to provide milk and dairy products primarily for the Department of Dining Services for student meals, catering and other needs. <b>Amend to extend contract by one year through 06/30/27.</b> No extensions remain.	Nathan Fuerst, Vice President, Student Life & Enrollment	University of Connecticut Bid	\$1,542,171	C
20	Windham Region Transit District Contract# MOU-CTDOT	\$6,000,000 (Previous Contract Value \$4,000,000; Total New Contract Value \$10,000,000)	07/01/23-06/30/29 (includes three-year extension)	State Contract to provide transit services supporting UConn's HuskyGo bus operations, including the operation, maintenance, and management of campus bus routes through WRTD under CTDOT oversight. <b>Amend to increase contract value by \$6,000,000 for a total new contract value of \$10,000,000. Amend to extend contract term three years, through 06/30/29.</b> Contract value and extension are requested for additional length of contract to avoid any disruptions. A majority of the expenses associated with this agreement are borne by the students.	Stanely Nolan, AVP of Facilities Operations	Other/State Bid	\$3,702,679	C
<b>RESEARCH</b>								
21	Triumvirate Environmental Contract# UC-20-CP061919-1	\$650,000 (Previous Contract Value \$3,000,000; Total New Contract Value \$3,650,000)	07/03/20-07/03/27 (includes one-year extension to 07/03/27)	University contract for hazardous waste disposal for all campuses excluding UCH. <b>Amend to increase contract value by \$650,000 for a total new contract value of \$3,650,000. Amend to extend contract term one year, through 07/03/27.</b>	Brent Lewchik, Dir EHS	University of Connecticut Bid	\$2,945,000	
<b>TECHNOLOGY</b>								
22	Assetworks Contract# UC-MF111915	\$1,074,784 (Previous Contract Value \$3,465,216; Total New Contract Value \$4,540,000)	09/01/16-11/30/31 (includes five-year extension)	University contract that provides computerized maintenance management solution (CMMS) is the current work order system at the Storrs campus. This solution is a web-based software with additional reporting features that unifies all departments with a single work order system. <b>Amend to increase contract value by \$1,074,784 for a total new contract value of \$4,540,000. Amend to extend contract term five years, through 11/30/31.</b> Zero extensions remain. The increase will cover the software renewal through FY31.	Stanley L. Nolan, AVP of Facilities Operations and Building Services	University of Connecticut Bid	\$2,988,010	
23	Carahsoft Contract# EI00063-2021MA	\$2,865,000 (Previous Contract Value \$500,000; Total New Contract Value \$3,365,000)	04/01/21-03/31/31 (No Change)	Consortia contract to provide information technology hardware, software, supplies and related services for all University of Connecticut campuses. <b>Amend to increase contract value by \$2,865,000, for a total new contract value of \$3,365,000.</b> The increase will cover anticipated software renewals and hardware purchases. Contract term remains the same.	Ted Laskaris, Interim Chief Information Officer	GPO/Consortia	\$534,093	

**UNIVERSITY OF CONNECTICUT  
BOARD OF TRUSTEES  
CONTRACTS, AGREEMENTS AND  
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\*The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.

\*\*S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based

No.	Contractor	Approval Amount	Term	Description/Purpose	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>TECHNOLOGY (Continued)</b>								
24	CDW Government LLC Contract #UC-19124	\$0 (Previous Contract Value \$5,000,000; Total New Contract Value \$5,000,000)	08/06/21-08/31/30 (includes four-year extension)	University contract to provide information technology hardware, software, supplies and related services for all University of Connecticut campuses. <b>Amend to extend contract term four years, through 08/31/30.</b> The extension will cover anticipated software renewals and hardware purchases.	Ted Laskaris, Interim Chief Information Officer	University of Connecticut Bid	\$2,551,050	
25	Crown Castle Fiber Contract# 20ITZ0021MA B-00-021	\$390,000 (Previous Contract Value \$1,110,000; Total New Contract Value \$1,500,000)	07/01/01-06/30/39 (No Change)	CT DAS contract for the leasing of fiber optic cables for multiple facilities at all University campuses. <b>Amend to increase contract value by \$390,000, for a total new contract value of \$1,500,000.</b> The contract increase will cover anticipated renewal expenditures through 6/30/27. Contract term remains the same.	Ted Laskaris, Interim Chief Information Officer	Other/State Bid	\$1,030,268	
26	Deloitte Consulting LLP Contract# 18PSX0087	\$0 (Previous Contract Value \$1,500,000; Total New Contract Value \$1,500,000)	04/16/20-03/17/27 (includes one-year extension)	CT DAS contract for Information Technology strategic consultant services for all University campuses. <b>Amend to extend contract term one year, through 03/17/27.</b> Contract extension to align with CT State contract extension.	Ted Laskaris, Interim Chief Information Officer	Other/State Bid	\$700,536	
27	KC Installation LLC Contract# SSAG152945956	\$0 (Previous Contract Value \$2,100,000; Total New Contract Value \$2,100,000)	07/01/23-06/30/28 (includes two-year extension)	University contract to perform daily management and maintenance as well as higher level troubleshooting and engineering support for the University's Western Electric SESS telephone switch (to phase out switch for VoIP implementation). <b>Amend to extend contract term two years, through 06/30/28.</b> Contract extension is requested to finish phasing out SESS telephone switch gear to VoIP. KCI is the only firm with an active business unit that provides on-site maintenance and support services.	Ted Laskaris, Interim Chief Information Officer	Sole Source	\$1,268,720	
28	Mainline Information Systems Inc Contract #UC-16-SF071116-I	\$2,000,000 (Previous Contract Value \$20,000,000; Total New Contract Value \$22,000,000)	06/01/17-06/01/27 (includes one-year extension)	University contract providing operating system, network, and security hardware and services for all University campuses. <b>Amend to increase contract value \$2,000,000, for a total new contract value of \$22,000,000. Amend to extend contract term one year, through 06/01/27.</b> Contract value increase is to purchase additional servers and storage equipment to replace outdated equipment needed by ITS (UConn Storrs and UCH). Zero extensions remain.	Ted Laskaris, Interim Chief Information Officer	University of Connecticut Bid	\$18,321,908	
29	Oracle America Inc Contract# A-94-005/94ITZ0005MB	\$3,080,025 (Previous Contract Value \$28,319,975; Total New Contract Value \$31,400,000)	11/27/07-12/31/50 (No Change)	DAS contract for software licenses, maintenance and support for Oracle IT systems for all University campuses. <b>Amend to increase contract value \$3,080,025, for total new contract value of \$31,400,000.</b> Contract term remains the same. Increase to cover FY27 spend. Sourced through a State of Connecticut contract. Future extensions may be exercised at the discretion of the State.	Ted Laskaris, Interim Chief Information Officer	Other/State Bid	\$27,209,717	
30	Pageup People Limited Contract# UC-18-JL041217	\$0 (Previous Contract Value \$2,200,000; Total New Contract Value \$2,200,000)	06/01/18-05/31/31 (includes five-year extension)	University contract for employee recruiting and onboarding software for all University campuses. <b>Amend to extend contract term five years, through 05/31/31.</b> Contract extension is requested to support the software renewal of the recruiting and onboarding system.	Renee Boggis, Interim AVP & Chief Human Resources Officer	University of Connecticut Bid	\$1,605,469	
31	Presidio Holdings Inc Contract# SO-19120	\$2,000,000 (Previous Contract Value \$450,000; Total New Contract Value \$2,450,000)	10/13/22-06/30/27 (No Change)	Connecticut State Colleges and Universities (CSCU) agreement to provide information technology hardware, software, supplies and related services for all University of Connecticut campuses. <b>Amend to increase contract value by \$2,000,000 for a total new contract value of \$2,450,000.</b> Contract increase requested to cover Wi-Fi network upgrade project to all student dorms this summer. Contract term remains the same.	Ted Laskaris, Interim Chief Information Officer	Other/State Bid	\$145,334	
32	SailPoint Technologies Inc Contract# GL171400595	\$985,340 (Previous Contract Value \$814,660; Total New Contract Value \$1,800,000)	07/01/23-06/30/29 (includes three-year extension)	University contract for SailPoint Identity Security Cloud Suites. It is a centralized control enterprise system for managing identity security. <b>Amend to increase contract value \$985,340, for a total new contract value of \$1,800,000. Amend to extend contract term three years, through 06/30/29.</b> Request is to cover cost of renewing identity security cloud software.	Ted Laskaris, Interim Chief Information Officer	Sole Source	\$814,660	
33	Southern NE Telephone Co Contract# UC-19-SF071917	\$300,000 (Previous Contract Value \$4,000,000; Total New Contract Value \$4,300,000)	07/01/18-06/30/27 (includes one-year extension)	University contract for operating system, network, security hardware and services for all University campuses. <b>Amend to increase contract value \$300,000, for a total new contract value of \$4,300,000. Amend to extend contract term one year, through 06/30/27.</b> Contract extension and increase to cover costs while ITS continues to decommissions the SESS (PBX phone switch). No extensions remain.	Ted Laskaris, Interim Chief Information Officer	University of Connecticut Bid	\$3,816,254	C

**UNIVERSITY OF CONNECTICUT  
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\*\*S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based

No.	Contractor	Approval Amount	Term	Description/Purpose	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>TECHNOLOGY (Continued)</b>								
34	State of Connecticut -Bureau of Information Technology Services (BITS fka BEST) Contract# MOA082509	\$450,000 (Previous Contract Value \$8,300,000; Total New Contract Value \$8,750,000)	07/01/04-06/30/27 (No Change)	Memorandum of Agreement for internet services provided through the network operated by the Connecticut Education Agreement (CEN) and for all University campuses, excluding UCH. <b>Amend to increase contract value by \$450,000 for a total new contract value of \$8,750,000.</b> Contract increase is requested to support UConn's broad array of network services for FY 2027. Contract term remains the same.	Ted Laskaris, Interim Chief Information Officer	Other/State Bid	\$7,732,557	C
35	Touchnet Information Systems Inc Contract# WH110804	\$0 (Previous Contract Value \$3,500,000; Total New Contract Value \$3,500,000)	06/01/05-06/30/27 (includes one-year extension)	University contract for credit card processing software, services, and payment integration with PeopleSoft Student Administration System for all University campuses. <b>Amend to extend contract term one year, through 06/30/27.</b> Contract value remains the same. The extension in contract term is requested to support annual renewal requirements for the credit card software. Future extensions may be exercised upon agreement from all parties. No extensions remain.	Ted Laskaris, Interim Chief Information Officer	University of Connecticut Bid	\$2,651,849	
36	University Corporation for Advanced Internet Development, dba Internet2 ("Internet2") Contract# UC-19-004062	\$0 (Previous Contract Value \$1,650,000; Total New Contract Value \$1,650,000)	07/01/19-06/30/27 (includes one-year extension)	University contract for network services for all University campuses. <b>Amend to extend contract term one year, through 06/30/27.</b> Contract value remains the same. Zero extensions remains. The contract extension is requested to provide CEN with continued connectivity of internet services through FY27.	Ted Laskaris, Interim Chief Information Officer	Sole Source	\$1,309,574	
37	Windstream Corporation Contract# SO-18106	\$0 (Previous Contract Value \$2,050,000; Total New Contract Value \$2,050,000)	07/01/18-06/30/27 (includes one-year extension)	Connecticut State Colleges and Universities (CSCU) agreement to provide long distance telephone service for the Storrs campus. <b>Amend to extend contract term one year, through 06/30/27.</b> Future extensions may be exercised at the discretion of CSCU. Increase is requested to cover renewal costs for each year remaining.	Ted Laskaris, Interim Chief Information Officer	GPO/Consortia	\$1,719,442	
<b>REVENUE - NEW* (Grouped by Family)</b>								
No.	Contractor	Approval Amount	Term	Description/Purpose	University of Connecticut Business Owner	Sourcing	Revenue to Date [Actual]	**S/MBE/WBE/CT Based
38	Barnes & Noble College Contract# TBD	Revenue to the University will be a minimum of \$3.25 million in commission payments annually, along with a \$2.2 million execution bonus and \$1.25 million in capital improvements	07/01/26-06/30/31	University contract to operate UConn Bookstore across all campuses. Barnes & Noble has been the UConn partner to manage the bookstore since 2016 and has been chosen to continue through a competitive solicitation. The relationship with BNC has resulted in nearly \$30 million in revenue to the University since 2016. They will run full-service stores managing course materials and merchandise in Storrs, Hartford, Avery Point, Stamford, Waterbury and Farmington.	Kyle Muncy, Director of Brand Partnerships	N/A - Revenue	\$30,000,000	
39	Rally House Stores Inc. Contract# UC-2026-BSS-00045	Revenue will be a minimum of \$220,000 annually to Athletics	07/01/26-06/30/31	Rally House will serve as UConn Athletics' official retail partner for all officially UConn-licensed merchandise at Events, the Team Store, and the Online Store. Rally House will also be opening a physical location in Manchester to service UConn business and will also offer other licensed merchandise of professional teams in the market.	Kyle Muncy, Director of Brand Partnerships	N/A - Revenue		
<b>REVENUE - AMENDMENTS* (Grouped by Family)</b>								
40	Connecticut Department of Social Services Contract# SPS #220034	\$31,838 (Previous Contract Value \$6,072,091; Total New Contract Value \$6,103,929)	10/01/21-09/30/27	Funding support provided by the CT Department of Social Services will be used by UConn Husky Nutrition and Sport to support program delivery for the Husky Reads and the Husky Sport at Wish programs.	Principal Investigator Jennifer McGarry	N/A - Revenue	\$6,072,091	

**UNIVERSITY OF CONNECTICUT  
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**REAL ESTATE AGREEMENTS FOR APPROVAL\***

*\*Not all provisions of all Agreements appearing below have been 100% completed, but the Administration is seeking approval to proceed to execution based on the material terms described below.*

**UNIVERSITY AS LESSEE**

No.	Lessor	Annual Amount Payable	Term	Purpose	Program Director
1	WW SPECTRA 525 LLC	\$0	2 months	An amendment to extend the holdover period in the lease from one month to two months for the Hall Director's unit at 525 Main Street, Hartford. The holdover tenancy in this one unit is at no cost for the period of June 1, 2026 to July 31, 2026. All other units at 525 Main St. will be vacated by May 31, 2026. This provides a smooth transition for the Hall Director from 525 Main St. to 64 Pratt St. when the latter is ready for occupancy in July 2026.	Nathan Fuerst, Vice President of Student Life and Enrollment
2	STAR PARTNER LLC	\$469,992 w/ 3% annual escalation	3 years	An amendment to exercise second renewal option for student housing at 87 Franklin Street, Stamford.	Nathan Fuerst, Vice President of Student Life and Enrollment


**UNIVERSITY AS LESSOR**

3	MANSFIELD TRAINING SCHOOL/DISTRICT 1199 DAY CARE CENTER, INC. d/b/a/ Willow House Preschool and Early Learning Center	\$12,000.00 (Year 1) with 3% annual escalation	5 years w/two 5-year renewal options.	A new lease agreement for the continued use of Willow House Cottage at 1208 Stafford Road, Mansfield, for a licensed daycare center.	Eric Kruger, Vice President of Facility Services and University Planning
4	Connecticut Light and Power Company d/b/a Eversource Energy	No monetary consideration; reciprocal conveyance of equal land areas	Not Applicable; one-time boundary line agreement and conveyance	To approve a Boundary Line Agreement between the University of Connecticut and Connecticut Light and Power Company d/b/a Eversource Energy to revise and formally establish the mutual boundary between UConn owned property at 1499 Storrs Road and Eversource owned property at 140 North Eagleville Road, including the reciprocal conveyance of approximately 4,994 square feet (0.114 acres) by each party, in order to align the legal boundary with existing site conditions and facilitate ongoing environmental monitoring, access, and maintenance activities.	Eric Kruger, Vice President of Facility Services and University Planning

## **ATTACHMENT 5**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini   
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Manchester Lot Improvements (Final: \$1,500,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$1,500,000, as detailed in the attached project budget, for the Manchester Lot Improvements project. This represents an increase of \$1,200,000 over the previously approved design budget of \$300,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$1,500,000 in University Funds for the Manchester Lot Improvements project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project's scope and budget."

BACKGROUND:

This project proposes the reconstruction of the parking lot on Mansfield Road adjacent to Manchester Hall on the Storrs campus, including roadway improvements, parking lot construction, and an erosion and sediment control plan, with all design and construction activities prioritizing the safety of students, faculty, staff, and visitors. Collectively, these upgrades will support the Husky Pride & Resilience strategic initiative by improving accessibility, safety, functionality, and long-term maintenance of the parking facility.

The Final Budget is attached for your information.

Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**           **FINAL**

**PROJECT NAME:**       **MANCHESTER LOT IMPROVEMENTS**

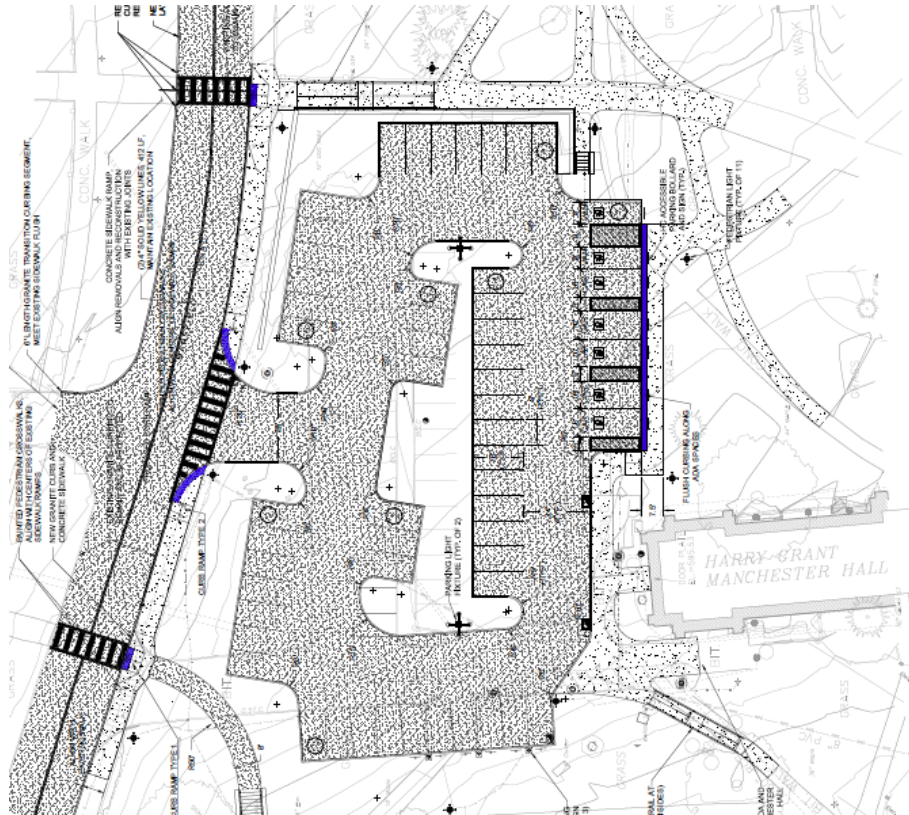
	<b>APPROVED DESIGN 3/25/2026</b>	<b>PROPOSED FINAL 4/29/2026</b>
<b><u>BUDGETED EXPENDITURES</u></b>		
	PRC	
CONSTRUCTION	\$ -	\$ 1,150,000
DESIGN SERVICES	100,000	100,000
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	-
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	50,000	50,000
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	50,000	50,000
OTHER SOFT COSTS	-	-
	<hr/>	<hr/>
<b>SUBTOTAL</b>	\$ 200,000	\$ 1,350,000
PROJECT CONTINGENCY	<hr/> 100,000	<hr/> 150,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<hr/> <b>\$ 300,000</b>	<hr/> <b>\$ 1,500,000</b>
<b><u>SOURCE(S) OF FUNDING*</u></b>		
UNIVERSITY FUNDS	<hr/> \$ 300,000	<hr/> \$ 1,500,000
<b>TOTAL BUDGETED FUNDING</b>	<hr/> <b>\$ 300,000</b>	<hr/> <b>\$ 1,500,000</b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

# MANCHESTER LOT IMPROVEMENTS

## Project Budget (FINAL)

APRIL 29, 2026




*Proposed Design*

## **ATTACHMENT 6**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini   
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Student Union – Exterior Security Upgrade  
(Final: \$600,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$600,000, as detailed in the attached project budget, for the Student Union-Exterior Security Upgrade project. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$600,000 in University Funds for the Student Union – Exterior Security Upgrade project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project’s scope and budget.”

BACKGROUND:

This project strengthens security and access control for the UConn Student Union. Located at 2110 Hillside Road on the Storrs campus, this 250,000-square-foot facility serves as a central hub for student life, offering dining, meeting rooms, recreational activities, and spaces for the UConn community to come together. The project will ensure the building can be securely closed during non-business hours by installing Genetec card readers on all exterior doors and on interior doors for Rooms 315, 106, and the Information Center. Cameras will be deployed throughout interior and exterior public spaces for effective monitoring and incident tracking, people counters and associated cabling will be installed, and a full-capacity central Genetec system will be implemented to control all doors and support future expansion. As an add alternate, card readers may also be installed on interior conference space doors to further enhance access security.

The Final Budget is attached for your information.

Attachments

**Office of the Vice President of Finance  
and Chief Financial Officer**

352 Mansfield Road, Unit 1122  
Storrs, CT 06269-1122  
p: 860-486-3455  
finance.uconn.edu

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**           **FINAL**

**PROJECT NAME:**       **STUDENT UNION- EXTERIOR SECURITY UPGRADE**

<b><u>BUDGETED EXPENDITURES</u></b>	<b>PROPOSED FINAL 4/29/2026</b>
CONSTRUCTION	\$ 450,000
DESIGN SERVICES	50,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	50,000
OTHER SOFT COSTS	-
<b>SUBTOTAL</b>	<b>\$ 550,000</b>
PROJECT CONTINGENCY	50,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 600,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>	
UNIVERSITY FUNDS	\$ 600,000
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 600,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 4.29.26  
300305*


STUDENT UNION – EXTERIOR SECURITY UPGRADE  
Project Budget (FINAL)  
APRIL 29, 2026



# **ATTACHMENT 7**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini   
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Parking Garage Safety Improvements (Final: \$1,950,000)

**RECOMMENDATION:**

That the Board of Trustees approves the Final Budget of \$1,950,000, as detailed in the attached project budget, for the Parking Garage Safety Improvements project. This represents an increase of \$1,850,000 over the previously approved Design Budget of \$100,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

**RESOLUTION:**

“Be it resolved that the Board of Trustees approve the use of \$1,950,000 in UCONN 2000 Bond Funds for the Parking Garage Safety Improvements project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project’s scope and budget.”

**BACKGROUND:**

This project includes the design and installation of additional safety enhancements at the North and South Parking Garages on the Storrs campus, as well as improvements to the Parking Garage on the Waterbury campus, with the aim of improving overall user safety.

The work will be implemented in two phases (Storrs and Waterbury). The scope includes installation of vinyl-coated chain link fencing at all unprotected openings; upper-floor protection is a bid alternate at Storrs and included in the base bid for Waterbury.

Each phase is anticipated to require approximately three months of construction. Storrs is scheduled for Summer 2026, with Waterbury planned for Fall 2026 or Summer 2027, pending final scheduling.

The Final Budget is attached for your information.

Attachments

**Office of the Vice President of Finance  
and Chief Financial Officer**

352 Mansfield Road, Unit 1122  
Storrs, CT 06269-1122  
p: 860-486-3455  
finance.uconn.edu

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**           **FINAL**

**PROJECT NAME:**       **PARKING GARAGE SAFETY IMPROVEMENTS**

	<b>APPROVED DESIGN 2/24/2026</b>	<b>PROPOSED FINAL 4/29/2026</b>
<b><u>BUDGETED EXPENDITURES</u></b>		
	PRC	
CONSTRUCTION	\$ -	\$ 1,650,000
DESIGN SERVICES	85,000	100,000
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	50,000
OTHER AE SERVICES (including Project Management)	-	-
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	5,000	5,000
OTHER SOFT COSTS	-	-
	<hr/>	<hr/>
<b>SUBTOTAL</b>	\$ 90,000	\$ 1,805,000
PROJECT CONTINGENCY	<hr/> 10,000	<hr/> 145,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<hr/> <b>\$ 100,000</b>	<hr/> <b>\$ 1,950,000</b>
<b><u>SOURCE(S) OF FUNDING*</u></b>		
UCONN BOND FUNDS	<hr/> \$ 100,000	<hr/> \$ 1,950,000
<b>TOTAL BUDGETED FUNDING</b>	<hr/> <b>\$ 100,000</b>	<hr/> <b>\$ 1,950,000</b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

**PARKING GARAGE SAFETY IMPROVEMENTS**  
Project Budget (FINAL)  
APRIL 29, 2026



North Garage



South Garage




Waterbury Garage

# **ATTACHMENT 8**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini   
Vice President of Finance and Chief Financial Officer

RE: Project Budget for Albert N. Jorgensen & Harriet S. Jorgensen Theatre and Performing Arts Building Envelope Repairs (Revised Final: \$1,265,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget of \$1,265,000, as detailed in the attached project budget, for the Albert N. Jorgensen & Harriet S. Jorgensen Theatre and Performing Arts Building Envelope Repairs project, for construction. This reflects an increase of \$200,405 to the previously approved Final Budget of \$1,064,595. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$1,265,000 in University Funds for the Albert N. Jorgensen & Harriet S. Jorgensen Theatre and Performing Arts Building Envelope Repairs project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget."

BACKGROUND:

This project will include building envelope repairs and various site improvements over multiple phases and fiscal years. Professional Design has been completed, which has identified and prioritized specific scopes of work which are based on existing condition assessments, previous repairs/work orders and input from stakeholders. The scopes of work are packaged to be bid and stay within the approved fiscal year budget.

The first phase of construction will focus on removal, waterproofing and reinstalling all the roof coping around the entire building. This scope of work will address areas currently allowing water infiltration and building deterioration.

The request for waiver of the 3-stage budget approval process is to support the phase one project timeline (early summer start) and that this is a multi-year/multi-phased specific scope budgeted project.

The envelope repairs are crucial to safeguarding the integrity of the building, ensuring its continued preservation, and significantly prolonging its life as a valued asset for years to come.

This project is specifically funded through the Infrastructure Maintenance Fee which supports operating and maintenance costs of University facilities.

The Revised Final Budget is attached for your information.

Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:      REVISED FINAL**

**PROJECT NAME:      ALBERT N. JORGENSEN & HARRIET S. JORGENSEN THEATRE AND  
PERFORMING ARTS CENTER BUILDING ENVELOPE REPAIRS**

	<b>APPROVED FINAL 6/25/2025</b>	<b>PROPOSED REVISED FINAL 4/29/2026</b>
<b><u>BUDGETED EXPENDITURES</u></b>		
CONSTRUCTION	\$ 899,305	\$ 1,050,000
DESIGN SERVICES	64,595	70,000
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	50,000	50,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	-	5,000
OTHER SOFT COSTS	-	-
<b>SUBTOTAL</b>	<b>\$ 1,013,900</b>	<b>\$ 1,175,000</b>
PROJECT CONTINGENCY	50,695	90,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 1,064,595</u></b>	<b><u>\$ 1,265,000</u></b>
<b><u>SOURCE(S) OF FUNDING *</u></b>		
UNIVERSITY FUNDS	\$ 1,064,595	\$ 1,265,000
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 1,064,595</u></b>	<b><u>\$ 1,265,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

**ALBERT N. JORGENSEN & HARRIET S. JORGENSEN  
THEATRE AND PERFORMING ARTS CENTER  
BUILDING ENVELOPE REPAIRS  
Project Budget (REVISED FINAL)  
APRIL 29, 2026**



## **ATTACHMENT 9**

**UNIVERSITY OF CONNECTICUT – COLLEGE OF AGRICULTURE, HEALTH & NATURAL RESOURCES**  
**PROMOTION AND TENURE RECOMMENDATIONS**  
**PRESENTED TO THE BOARD OF TRUSTEES - April 29, 2026**

**NAME**

**DEPARTMENT**

**PROMOTION TO PROFESSOR**

Amalaradjou, Mary Anne	Animal Science
Andreyeva, Tatiana	Agricultural and Resource Economics
Raudales, Rosa	Plant Science and Landscape Architecture
Reed, Sarah	Animal Science
Rittenhouse, Tracy	Natural Resources and the Environment

**PROMOTION TO ASSOCIATE PROFESSOR AND TENURE**

Brandt, Jessica	Natural Resources and the Environment
Connolly, Cristina	Agricultural and Resource Economics
Glaviano, Neal	Kinesiology
Knighton, James	Natural Resources and the Environment
Kwon, Oh Sung	Kinesiology
Srinivasan, Sudha	Kinesiology

**PROMOTION TO ASSOCIATE PROFESSOR IN-RESIDENCE (NON-TENURE TRACK)**

Smith, James	Kinesiology
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**PROMOTION TO SENIOR COOPERATIVE EXTENSION EDUCATOR (NON-TENURE TRACK)**

Dickson, David	Extension
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**UNIVERSITY OF CONNECTICUT - SCHOOL OF BUSINESS**  
**PROMOTION AND TENURE RECOMMENDATIONS**  
**PRESENTED TO THE BOARD OF TRUSTEES - April 29, 2026**

**NAME**

**DEPARTMENT**

**PROMOTION TO PROFESSOR**

Bergman, David	Operations & Information Management
Gu, Zheyin (Jane)	Marketing

**PROMOTION TO ASSOCIATE PROFESSOR AND TENURE**

Cardonha, Carlos	Operations & Information Management
Murphy, Francis	Accounting
Xu, Fasheng	Operations & Information Management

**TENURE AS ASSOCIATE PROFESSOR**

Baloria, Vishal	Accounting
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**UNIVERSITY OF CONNECTICUT – NEAG SCHOOL OF EDUCATION**  
**PROMOTION AND TENURE RECOMMENDATIONS**  
**PRESENTED TO THE BOARD OF TRUSTEES - April 29, 2026**

**NAME**

**DEPARTMENT**

**PROMOTION TO PROFESSOR**

Back, Michele

Curriculum and Instruction

Stewart, Saran

Educational Leadership

**PROMOTION TO ASSOCIATE PROFESSOR AND TENURE**

Caemmerer, Jacqueline

Educational Psychology

Collier, Zachary

Educational Psychology

Lynch, Kathleen

Educational Psychology



**UNIVERSITY OF CONNECTICUT – SCHOOL OF FINE ARTS**  
**PROMOTION AND TENURE RECOMMENDATIONS**  
**PRESENTED TO THE BOARD OF TRUSTEES - April 29, 2026**

**NAME**

**DEPARTMENT**

**PROMOTION TO ASSOCIATE PROFESSOR AND TENURE**

Benbrahim, Dina Art & Art History

Sancomb, Christopher Art & Art History

**PROMOTION TO ASSOCIATE PROFESSOR IN-RESIDENCE (NON-TENURE TRACK)**

Goldberg, Daniel Music

Mastroianni, John Music

Worwood, Matthew Digital Media & Design

**UNIVERSITY OF CONNECTICUT – SCHOOL OF LAW**  
**PROMOTION AND TENURE RECOMMENDATIONS**  
**PRESENTED TO THE BOARD OF TRUSTEES - April 29, 2026**

**NAME**

**PROMOTION TO PROFESSOR AND TENURE**

Faucon, Casey

**PROMOTION TO CLINICAL PROFESSOR (NON-TENURE TRACK)**

Reeves, Rachel



**PROMOTION TO ASSOCIATE CLINICAL PROFESSOR (NON-TENURE TRACK)**

Yantz, Christine

Psychological Sciences

**UNIVERSITY OF CONNECTICUT – UCONN LIBRARY**  
**PROMOTION AND TENURE RECOMMENDATIONS**  
**PRESENTED TO THE BOARD OF TRUSTEES - April 29, 2026**

**NAME**

**PROMOTION TO LIBRARIAN 3**

Flynn, Kara

Schaefer, Jennifer

**UNIVERSITY OF CONNECTICUT – ELISABETH DELUCA SCHOOL OF  
NURSING  
PROMOTION AND TENURE RECOMMENDATIONS  
PRESENTED TO THE BOARD OF TRUSTEES - April 29, 2026**

**NAME**

**PROMOTION TO ASSOCIATE PROFESSOR AND TENURE**

Xu, Wanli

**PROMOTION TO ASSOCIATE CLINICAL PROFESSOR (NON-TENURE TRACK)**

DiLeone, Christine

McNeil, Brenda

Parekh de Campos, Amisha

**UNIVERSITY OF CONNECTICUT – SCHOOL OF PHARMACY AND  
PHARMACEUTICAL SCIENCES  
PROMOTION AND TENURE RECOMMENDATIONS  
PRESENTED TO THE BOARD OF TRUSTEES - April 29, 2026**

**NAME**

**DEPARTMENT**

**PROMOTION TO PROFESSOR**

Bahal, Raman	Pharmaceutical Sciences
Hernandez-Diaz, Adrian	Pharmacy Practice
Sobieraj, Diana	Pharmacy Practice

**PROMOTION TO ASSOCIATE PROFESSOR AND TENURE**

Li, Na	Pharmaceutical Sciences
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**UNIVERSITY OF CONNECTICUT – SCHOOL OF SOCIAL WORK**  
**PROMOTION AND TENURE RECOMMENDATIONS**  
**PRESENTED TO THE BOARD OF TRUSTEES - April 29, 2026**

**NAME**

**PROMOTION TO ASSOCIATE PROFESSOR AND TENURE**

Iacono, Gio

Parekh, Rupal

**PROMOTION TO RESEARCH PROFESSOR (NON-TENURE TRACK)**

Matarese, Marlene

## **ATTACHMENT 10**

**University of Connecticut Department of Human Resources**

**Emeritus Retirees**

**April 29, 2026 Board of Trustees Meeting**

<b><u>NAME</u></b>	<b><u>TITLE</u></b>	<b><u>DEPARTMENT</u></b>	<b><u>SCHOOL/COLLEGE</u></b>	<b><u>RETIRED</u></b>	<b><u>HIRED</u></b>
<i>Faculty meeting "automatic" criteria for emeritus status</i>					
McMahon, Ann (Nancy)	Clinical Professor	Speech, Language, and Hearing Sciences	College of Liberal Arts & Sciences	3/1/2026	8/23/2013

# **ATTACHMENT 11**

**University of Connecticut Office of the Provost**  
**Sabbatical Leave Recommendations Requiring Board of Trustees Approval**  
**April 29, 2026, Board of Trustees Meeting**

**SABBATICAL MODIFICATIONS/POSTPONEMENTS**

<b><u>NAME</u></b>	<b><u>TITLE</u></b>	<b><u>DEPARTMENT</u></b>	<b><u>SCHOOL/COLLEGE</u></b>	<b><u>PAY</u></b>	<b><u>PERIOD</u></b>
Harel, Ofer	Dean	Liberal Arts and Sciences	Liberal Arts and Sciences	Full Change to Full	Fall 2025 Spring 2028
Kuzovkina-Eischen, Yulia	Department Head & Professor	Plant Sci and Landscape Arch	Agriculture, Health, Natural Rcs	Full Change to Full	Fall 2025 Fall 2026
Park, Stephen	Assoc Professor	Marketing	Business	Half Change to Full	AY 2026-2027 Spring 2027

**SABBATICAL LEAVE REQUESTS**

<b><u>NAME</u></b>	<b><u>TITLE</u></b>	<b><u>DEPARTMENT</u></b>	<b><u>SCHOOL/COLLEGE</u></b>	<b><u>PAY</u></b>	<b><u>PERIOD</u></b>
Brenick, Alaina	Assoc Professor	Human Dev and Family Sciences	Liberal Arts and Sciences	Full	Spring 2027
Bilal, Osama	Asst Professor	Mechanical Aerospace Mfg Engr	Engineering	Full	Fall 2026
Carbone, Francesco	Asst Professor	Mechanical Aerospace Mfg Engr	Engineering	Full	Fall 2026
Cerrai, Diego	Asst Professor	Civil and Environ Engineering	Engineering	Full	Fall 2026
Cohen, Matthew	Professor	Dramatic Arts	Fine Arts	Full	Spring 2027
Csizmadia, Annamaria	Assoc Professor	Human Dev and Family Sciences	Liberal Arts and Sciences	Full	Spring 2027
Fitch, Roslyn	Professor & Director	Psychological Sciences	Liberal Arts and Sciences	Full	Spring 2027
Gordon, Jane	Professor Department Head & Dist	Political Science	Liberal Arts and Sciences	Full	Fall 2027
Gordon, Lewis	Professor	Philosophy	Liberal Arts and Sciences	Full	Fall 2027

<b><u>NAME</u></b>	<b><u>TITLE</u></b>	<b><u>DEPARTMENT</u></b>	<b><u>SCHOOL/COLLEGE</u></b>	<b><u>PAY</u></b>	<b><u>PERIOD</u></b>
Kaufman, Douglas	Assoc Professor	Ed Curriculum and Instruction	Education	Full	Spring 2027
Kaufmann, Johanna	Assoc Professor	Linguistics	Liberal Arts and Sciences	Full	Spring 2027
Kaufmann, Stefan	Assoc Professor	Linguistics	Liberal Arts and Sciences	Full	Spring 2027
Leahey, Tricia	Director & U Professor	Allied Health Sciences	Agriculture, Health, Natural Rcs	Half	AY 2027-2028
Libal, Kathryn	Professor & Director	Social Work Instruct and Rsrch	Social Work	Full	Fall 2026
Mauldin, Laura	Assoc Professor	Social and Critical Inquiry	Liberal Arts and Sciences	Full	Spring 2027
Mitra, Debanjan	Professor	Marketing	Business	Full	Fall 2027
Prescod, Diandra	Assoc Professor	Educational Psychology	Education	Full	Fall 2026
Qin, Yang	Assoc Professor	Chem and Biomolecular Engr	Engineering	Full	Spring 2027
Robinson, Victoria	Assoc Professor	Molecular and Cell Biology	Liberal Arts and Sciences	Full	Spring 2027
Russell, Beth	Professor	Human Dev and Family Sciences	Liberal Arts and Sciences	Full	Spring 2027
Shrestha, Roman	Assoc Professor	Allied Health Sciences	Agriculture, Health, Natural Rcs	Half	AY 2027-2028
Snyder, William	Department Head & Professor	Linguistics	Liberal Arts and Sciences	Full	Spring 2027
Showers, Fumilayo	Asst Professor	Sociology	Liberal Arts and Sciences	Full	Spring 2027
Vernal, Fiona	Assoc Professor	History	Liberal Arts and Sciences	Full	Spring 2027
Werkmeister Rozas, Lisa	Professor	Social Work Instruct and Rsrch	Social Work	Full	Fall 2026
Zhang, Na	Asst Professor	Human Dev and Family Sciences	Liberal Arts and Sciences	Full	Spring 2027

## **ATTACHMENT 12**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Reappointment of Professor Robert Day, Ph.D. to the Robert Cizik Professorship  
in Manufacturing and Technology Management in the School of Business



RECOMMENDATION:

That the Board of Trustees approve the reappointment of Professor Robert Day, Ph.D. to the Robert Cizik Professorship in Manufacturing and Technology Management in the School of Business for the period August 23, 2026, through August 22, 2029.

RESOLUTION:

"Be it resolved that the University of Connecticut Board of Trustees reappoint Professor Robert Day, Ph.D. to the Robert Cizik Professorship in Manufacturing and Technology Management in the School of Business for the period August 23, 2026, through August 22, 2029."

BACKGROUND:

The Robert Cizik Professorship in Manufacturing and Technology Management in the School of Business was established to support a professor who is nationally and internationally eminent in manufacturing and technology who will foster leadership development, educate manufacturing professionals with engineering and business skills as well as collect a cohort of multi-disciplinary faculty to advance the Connecticut region as leaders in global manufacturing competitiveness.

The decision to reappoint was made following the recommendation of Interim Dean Greg Reilly. His recommendation is based on consultation with the relevant associate deans, department heads, and the Department Head of Accounting in the School of Business.

Professor Day received his Ph.D. from University of Maryland, College Park, and joined the UConn faculty in 2004. He was promoted to the rank of Professor in 2020. His research examines auctions, combinatorial (Package) auctions, airport landing-slot auctions, bidding languages, core allocations, matching and allocation problems, healthcare management, operations research, mathematical programming, and optimization. His research has been published in many of the top journals including Management Science, Production and

Operations Management, Operation Research, Decision Support Systems, and many other leading academic journals. He has served as the President of INFORMS Section of Auctions and Market Design and has won several best paper, service, and teaching awards throughout his career including the INFORMS Computing Society Prize in 2008 and the Dantzig Dissertation Award in 2005.

In addition to research, Professor Day served as the Associate Dean for Undergraduate Programs in the School of Business and teaches operations management and project management to undergraduate, masters, and Ph.D. level students. Professor Day previously served as the Director of the Management and Engineering for Manufacturing (MEM) Program offered jointly by the School of Business and the College of Engineering. Professor Day also serves on UConn's Delta General Education committee, a multi-year committee tasked with redesigning the Universities general education curriculum. He has most recently served as the chair of the University Senate Executive Committee.

## **ATTACHMENT 13**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Reappointment of Professor David Weber, Ph.D. to the Deloitte Foundation Professorship of Accounting in the School of Business for the period August 23, 2026, through August 22, 2029



**RECOMMENDATION:**

That the Board of Trustees approve the Professor David Weber, Ph.D. to the Deloitte Foundation Professorship of Accounting in the School of Business for the period August 23, 2026, through August 22, 2029.

**RESOLUTION:**

“Be it resolved that the University of Connecticut Board of Trustees reappoint Professor David Weber, Ph.D. to the Deloitte Foundation Professorship of Accounting in the School of Business for the period August 23, 2026, through August 22, 2029.”

**BACKGROUND:**

The Deloitte Foundation Professorship of Accounting was established to recognize a researcher, scholar, and teacher who has made significant contributions to the field of accounting. The decision to reappoint Professor Mathieu was made following the recommendation of Interim Dean Greg Reilly. His recommendation is based on consultation with the relevant associate deans, department heads, and the Department Head of Accounting in the School of Business.

Professor Weber received his Ph.D. from the University of Colorado and joined the UConn faculty in 2005. He received tenure in 2013, and was promoted to Professor in 2021. His academic interests center on financial reporting and taxation, and he has been honored with awards for both his research and his teaching. His research has been published in leading journals such as *Journal of Accounting Research*, *The Accounting Review*, *Contemporary Accounting Research*, *Review of Accounting Studies*, and others. He has served on the Editorial Board of the *Journal of the American Taxation Association* and as a Trustee of the American Taxation Association. He is a member of the American Accounting Association, the American

Taxation Association, the National Tax Association, and the American Institute of Certified Public Accountants. Professor Weber is also a CPA and worked in public accounting prior to his academic career.

In addition to his research, Professor Weber is an outstanding teacher and has received the Undergraduate Accounting Teaching Award, 2014–2015, 2007–2008, and named Beta Alpha Psi Professor of the Year, 2021–2022. He is actively engaged in the training and research of Ph.D. students and has served on twelve doctoral dissertation committees, chairing or co-chairing five.

**ATTACHMENT 14**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Reappointment of Professor John Mathieu, Ph.D. as the GE Professor in Business  
in the School of Business



RECOMMENDATION:

That the Board of Trustees approve the reappointment of Professor John Mathieu, Ph.D. as the GE Professor in Business in the School of Business for the period August 23, 2026, through August 22, 2029.

RESOLUTION:

"Be it resolved that the University of Connecticut Board of Trustees reappoint Professor John Mathieu, Ph.D. as the GE Professor in Business in the School of Business from August 23, 2026, through August 22, 2029."

BACKGROUND:

The GE Professor in Business was established in 2001 to support a professor who is a nationally recognized researcher, scholar, teacher, or business leader who has made significant contributions to the field of commerce. The decision to reappoint Professor Mathieu was made following the recommendation of Interim Dean Greg Reilly. His recommendation is based on consultation with the relevant associate deans, department heads, and the Department Head of Accounting in the School of Business.

Professor Mathieu received his Ph.D. from Old Dominion University and joined the UConn faculty in 1999. In 2016, he was awarded as a Board of Trustees Distinguished Professor of Management. His research focuses on the dynamics of teamwork; the management of new organizational forms (e.g., complex teams arrangements, Multi-Team Systems); interfaces with various forms of technology (e.g., virtuality, space flight, team optimization routines); and an emphasis on the Scientist/Practitioner model of learning and application. His research has been published in many of the top journals including Journal of Clinical Oncology, Journal of Management, Military Psychology, Academy of Management Journal and Journal of Applied

Psychology. He was named the recipient of the Academy of Management, Research Methods Division, Career Award. This is a prestigious award recognizing a lifetime achievement for advancing research methods, analysis, and inference.

In addition to research, Professor Mathieu is a mentor to Ph.D. students in a scientist/practitioner model whereby he engages them in his research and prepares them to conduct their own with the intention to contribute both to the scientific literature and to the welfare of organizations and their employees. He has received nearly all career awards in his field and remarkably has hit an h-index of 100, solidifying him as a top researcher in the world.

## **ATTACHMENT 15**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Reappointment of Professor Timothy B. Folta, Ph.D. to the Thomas John and Bette Wolff Family Chair in Strategic Entrepreneurship the School of Business

**RECOMMENDATION:**

That the Board of Trustees approve the reappointment of Professor Timothy B. Folta, Ph.D. to the Thomas John and Bette Wolff Family Chair in Strategic Entrepreneurship the School of Business for the period August 23, 2026, through August 22, 2029.

**RESOLUTION:**

"Be it resolved that the University of Connecticut Board of Trustees reappoint Professor Timothy B. Folta, Ph.D. to the Thomas John and Bette Wolff Family Chair in Strategic Entrepreneurship the School of Business for the period August 23, 2026, through August 22, 2029."

**BACKGROUND:**

The Thomas John and Bette Wolff Family Chair in Strategic Entrepreneurship was established to support a faculty member that is renowned in the field of strategic entrepreneurship who will provide leadership for teaching and research in the area of strategic entrepreneurship. The decision to recommend this reappointment was made following the School of Business policy; Interim Dean Reilly is making his recommendation based on consultation with the associate deans and department heads in the School of Business.

Professor Folta received his Ph.D. from Purdue University and joined the UConn faculty in August of 2013 as a Professor of Management and was appointed the Thomas John and Bette Wolff Family Chair in Strategic Entrepreneurship in the School of Business. Professor Folta research is in entrepreneurship, real options, and firm performance. He has received several awards honoring his research. He is a strong participant in the University's entrepreneurship effort and has an international reputation in his field. He co-founded the Entrepreneurship and Innovation Policy Virtual Research Seminar Series and has assembled a team of scholars and

policy makers from places like Stanford, NYU, ESADE (Barcelona), Instituto de Empresa (Madrid), Copenhagen Business School, Rutgers University, Oregon University, University of Washington, Cornell, University of Kansas, National Science Foundation, U.S. Patent Office, and Imperial College (London). He is active in research with publications over the last few years in top journals including *Management Science* and *Academy of Journal Review*.

He served as the Academic Director of Connecticut Center for Entrepreneurship and Innovation and was the Co-Founding Director of the Entrepreneurship Consortium at UConn. Further, he has made outstanding contributions to UConn through the Accelerate UConn programs.

## **ATTACHMENT 16**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Reappointment of Professor Karolina Heyduk, Ph.D. to the Rosalind Chair in the Department of Ecology and Evolutionary Biology in the College of Liberal Arts and Sciences



**RECOMMENDATION:**

That the Board of Trustees approve the reappointment of Professor Karolina Heyduk, Ph.D. to the Rosalind Chair in the Department of Ecology and Evolutionary Biology in the College of Liberal Arts and Sciences through December 31, 2027.

**RESOLUTION:**

"Be it resolved that the University of Connecticut Board of Trustees reappoint Professor Karolina Heyduk, Ph.D. to the Rosalind Chair in the Department of Ecology and Evolutionary Biology in the College of Liberal Arts and Sciences through December 31, 2027."

**BACKGROUND:**

The Rosalind Chair, originally known as the Titania Chair, was established in September 2019 to support a nationally or internationally recognized researcher, scholar and teacher who will have made significant contributions in the field of Ecology and Evolutionary Biology. The endowment name change from Titania to Rosalind was requested and approved under a separate action item for the Board of Trustees on the date of December 9, 2020.

Professor Heyduk held this appointment for a three-year term from January 1, 2023 to December 31, 2025. Upon review and the recommendation of the department head, the Dean has recommend Professor Heyduk's appointment be extended for an additional two years, bringing the conclusion of her term to December 31, 2027.

Dr. Karolina Heyduk was recruited to UConn from the University of Hawaii in January 2023 as the inaugural Rosalind Endowed Chair. An evolutionary physiologist, she studies variation in photosynthetic pathways in flowering plants and is advancing fundamental knowledge of plant

diversification and adaptation. Since arriving at UConn, Dr. Heyduk has maintained an exceptionally productive research trajectory. She has published in leading journals and secured significant external funding from the National Science Foundation. As Rosalind Chair, Dr. Heyduk has built a dynamic research program that includes undergraduate and graduate students, postbaccalaureate researchers, technicians, and postdoctoral scholars. Professor Heyduk's integrative scholarship enhances the department's national profile and enriches the academic experience of students.

**ATTACHMENT 17**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Appointment of Professor Steven L. Suib, Ph.D. as the Harold S. Schwenk, Sr. Distinguished Chair in Chemistry in the Department of Chemistry in the College of Liberal Arts and Sciences



**RECOMMENDATION:**

That the Board of Trustees approve the appointment of Professor Steven L. Suib, Ph.D. as the Harold S. Schwenk, Sr. Distinguished Chair in Chemistry in the Department of Chemistry in the College of Liberal Arts and Sciences for the period August 23, 2026, through August 22, 2031.

**RESOLUTION:**

"Be it resolved that the University of Connecticut Board of Trustees appoint Professor Steven L. Suib, Ph.D. as the Harold S. Schwenk, Sr. Distinguished Chair in Chemistry in the Department of Chemistry in the College of Liberal Arts and Sciences for the period August 23, 2026, through August 22, 2031."

**BACKGROUND:**

The Harold S. Schwenk, Sr. Distinguished Chair in Chemistry was established in 1996 by Harold S. Schwenk, Jr. and Paula H. J. Schwenk in order to support the research and academic activities of a faculty member in the Department of Chemistry who would build a reputation among top national and international educators and enhance the visibility of the Department of Chemistry within the business community.

The appointment of Professor Suib as the next Harold S. Schwenk, Sr. Distinguished Chair in Chemistry for a five-year term is recommended, following the endorsement of the Department of Chemistry and with the support of the College of Liberal Arts and Sciences. This recommendation reflects strong confidence in Professor Suib's ability to advance the Department's research excellence, visibility, and strategic priorities.

Professor Suib has an outstanding record of publications, patents, national and international recognition, and sustained external funding. His work focuses on developing new approaches to solve fundamental problems, specifically in the field of catalysis and materials science and involves the synthesis of novel porous semiconductors used to make new chemicals for use in lithium batteries, oil spills, and other applications. Professor Suib currently serves as the Director of the Institute of Material Science at the University.

His leadership and extensive collaborative network position him to elevate the department's research profile through multi-investigator initiatives, stronger industry partnerships, and the mentorship of mid-career faculty. Professor Suib will use the chair resources to support shared infrastructure, foster collaboration, and advance programmatic initiatives that will strengthen the department's overall visibility and impact. His appointment is also expected to deepen connections across campus, particularly with the Institute of Materials Science, and further elevate the department's national standing.

In 2000, the Board of Trustees appointed Professor Robert Birge as the Harold S. Schwenk, Sr. Distinguished Chair in the Department of Chemistry in the College of Liberal Arts and Sciences. Professor Birge retired in 2016. Professor Fabris became the second chair holder from 2020 – 2024, and then again from 2024 – 2026 having received a one and a half-year extension, supported by the Department and College, in recognition of COVID-19 impact. Professor Suib will be the third chair holder for a five-year term starting in 2026.

## **ATTACHMENT 18**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Appointment of Professor James Waller, Ph.D. to the Gladstein Distinguished Chair in Human Rights in the Gladstein Family Human Rights Institute



**RECOMMENDATION:**

That the Board of Trustees approve the appointment of Professor James Waller, Ph.D. to the Gladstein Distinguished Chair in Human Rights in the Gladstein Family Human Rights Institute for the period August 23, 2026, through August 22, 2031.

**RESOLUTION:**

"Be it resolved that the University of Connecticut Board of Trustees appoint Professor James Waller, Ph.D. to the Gladstein Distinguished Chair in Human Rights in the Gladstein Family Human Rights Institute for the period August 23, 2026, through August 22, 2031."

**BACKGROUND:**

The Gladstein Distinguished Chair in Human Rights supports distinguished scholarship, teaching, and public engagement in the field of human rights within the University of Connecticut's Gladstein Family Human Rights Institute. The individual appointed to the Gladstein Distinguished Chair will be a nationally or internationally recognized researcher, scholar, and teacher who has made significant contributions to the study and advancement of human rights. The appointment of Professor James Waller follows the recommendation of the Gladstein Family Human Rights Institute and the Vice President for Global Affairs.

Professor Waller was the inaugural Christopher J. Dodd Chair in Human Rights Practice and serves as Acting Director of the Gladstein Family Human Rights Institute at the University of Connecticut. He holds a joint appointment in the Department of Literatures, Cultures, and Languages and the Gladstein Family Human Rights Institute.

Professor Waller is an internationally recognized scholar in the fields of Holocaust and genocide studies, perpetrator behavior, and genocide prevention. His research and teaching focus on

understanding the causes of mass atrocities and advancing strategies for prevention, with a particular emphasis on education, policy engagement, and applied human rights practice.

He has an extensive record of scholarship, including multiple books and numerous peer-reviewed publications, and has lectured widely at academic institutions and professional forums around the world. His work has also informed training and policy development for governmental and international organizations, including the United Nations and agencies of the United States government.

In addition to his academic contributions, Professor Waller has played a leading role in advancing human rights practice through program development and public engagement. As Director of the Dodd Human Rights Impact Programs, he has helped bridge scholarship and real-world application in the areas of atrocity prevention and human rights education.

Professor Waller's distinguished record of scholarship, teaching, and leadership in human rights makes him exceptionally well qualified to hold the Gladstein Distinguished Chair in Human Rights.

## **ATTACHMENT 19**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Appointment of Professor David L. Richards, Ph.D. to the Wiktor Osiatyński Chair  
in Human Rights in the Gladstein Family Human Rights Institute



RECOMMENDATION:

That the Board of Trustees approve the appointment of Professor David L. Richards, Ph.D. to the Wiktor Osiatyński Chair in Human Rights in the Gladstein Family Human Rights Institute for the period August 23, 2026, through August 22, 2029.

RESOLUTION:

“Be it resolved that the University of Connecticut Board of Trustees appoint Professor David L. Richards, Ph.D. to the Wiktor Osiatyński Chair in Human Rights in the Gladstein Family Human Rights Institute for the period August 23, 2026, through August 22, 2029.”

BACKGROUND:

The Wiktor Osiatyński Chair in Human Rights supports distinguished scholarship, teaching, and public engagement in the field of human rights within the University of Connecticut’s Gladstein Family Human Rights Institute. The individual appointed to the Wiktor Osiatyński Chair will be a nationally or internationally recognized researcher, scholar, and teacher who has made significant contributions to the study and advancement of human rights.

The appointment of Professor David L. Richards follows the recommendation of a three-person committee of tenured faculty affiliated with the Gladstein Family Human Rights Institute, as well as the recommendation of the Acting Director of the Gladstein Family Human Rights Institute, James Waller and the Vice President for Global Affairs, Dan Weiner. Professor Richards is an Associate Professor at the University of Connecticut, with appointments in both the Department of Political Science and the Gladstein Family Human Rights Institute, where he serves as Director of Graduate Studies.

Professor Richards earned his Ph.D. from the State University of New York at Binghamton. He is a leading scholar in the field of human rights, with an extensive body of research addressing topics such as gender-based violence, torture, and the measurement of government respect for human rights. His work has contributed to numerous scholarly studies and has informed research, policy, and practice globally.

Professor Richards is co-founder and co-director of the Cingranelli-Richards (CIRI) Human Rights Data Project and a co-director of the CIRIGHTS Human Rights Data Project, which provide widely used data on government respect for human rights across countries. These datasets have been utilized by international organizations, governments, scholars, and practitioners around the world.

His scholarship has been widely cited and published in leading journals, with significant contributions to understanding patterns of human rights practices, including physical integrity rights, globalization, and legal protections against violence. He has also authored reports and consulted for governments and international organizations on human rights issues.

Professor Richards' research, teaching, and service reflect a sustained commitment to advancing the study and practice of human rights, making him exceptionally well qualified to hold the Wiktor Osiatyński Chair in Human Rights.

## **ATTACHMENT 20**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Appointment of Professor Alexis L. Boylan, Ph.D. to the Rhoda Shivers Chair in the School of Fine Arts



RECOMMENDATION:

That the Board of Trustees approve the appointment of Professor Alexis L. Boylan, Ph.D. to the Rhoda Shivers Chair in the School of Fine Arts for the period August 23, 2026, through August 22, 2031.

RESOLUTION:

"Be it resolved that the University of Connecticut Board of Trustees appoint Professor Alexis L. Boylan to the Rhoda Shivers Chair in the School of Fine Arts for the period August 23, 2026, through August 22, 2031."

BACKGROUND:

The Rhoda Shivers Chair was established in September 2021 in recognition of the generosity of Jay S. Shivers, Ph.D., retired UConn professor, and his son and daughter -in-law, Jed Shivers, '81 MBA, and Sandra E. Shivers, Ph.D.

The individual appointed to the Rhoda Shivers Chair in the Art & Art History Department within the University's School of Fine Arts will be a nationally or internationally recognized researcher, scholar, and teacher and will have made significant contributions to the field of nineteenth century art, with demonstrated expertise and the ability to teach courses in impressionism.

The appointment of Professor Alexis L. Boylan follows the unanimous recommendations of Dean Deanna Fitzgerald, the Department Heads of Art & Art History, Dramatic Arts, and Music, and the Associate Dean of the School of Fine Arts.

Professor Boylan earned a B.A. in History from Bryn Mawr College, and an M.A. and Ph.D. in Art History from Rutgers University. She joined UConn in 2010, having previously taught at the

University of Tennessee and at Lawrence University in Wisconsin. She holds a joint appointment in the Department of Art and Art History and the Africana Studies Institute, and is also Affiliate Faculty in American Studies, the Women, Gender, and Sexuality Studies Program, and the Sustainable Global Cities Initiative. She served as Associate Director and then Director of Academic Affairs of the University of Connecticut Humanities Institute from 2016 to 2023.

Professor Boylan is a highly respected and widely published historian of art and broader visual culture from the eighteenth century to the present day, with particular expertise in the nineteenth and twentieth centuries. She is the author of *Visual Culture* (MIT Press, 2020), and of *Ashcan Art, Whiteness, and the Unspectacular Man* (Bloomsbury Academic, 2017); she is co-author of *Furious Feminisms: Alternate Routes on Mad Max: Fury Road* (University of Minnesota, 2020), and editor of *Thomas Kinkadee, The Artist in the Mall* (Duke University Press, 2011), and of *Ellen Emmet Rand: Gender, Art, and Business* (Bloomsbury Academic, 2020). Her scholarship on American art has focused on artists and art movements that stood alongside and responded to impressionism (even if at times to oppose its influence), and she brings a deep knowledge of both European and American impressionism to her original scholarship and inspiring teaching.

Professor Boylan's analytical approach to art as visual culture brings an innovative and provocative interdisciplinarity to her work. In 2020, she was awarded a prestigious Luce Foundation grant for an exhibition project in collaboration with the American Museum of Natural History in New York: *Seeing Truth: Art, Science, Museums, and Making Knowledge*. The result was three unique stagings of the project, in Storrs, CT, London, UK, and Heidelberg, Germany. This was her second Luce Foundation grant, the first having been awarded to help fund an exhibition and edited collection on Ellen Emmet Rand. During her tenure at the University of Connecticut's Humanities Institute, Professor Boylan was also co-principal investigator on two successful grants funded by the Mellon Foundation, awarded to promote interdisciplinary humanities collaboration.

## **ATTACHMENT 21**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Reappointment of Professor Peter Siegelman, Ph.D. as the Phillip I. Blumberg Professor of Law in the School of Law



RECOMMENDATION:

That the Board of Trustees approve the reappointment of Professor Peter Siegelman, Ph.D. as the Phillip I. Blumberg Professor of Law in the School of Law for the period August 23, 2026, through August 22, 2031.

RESOLUTION:

"Be it resolved that the University of Connecticut Board of Trustees reappoint Professor Peter Siegelman, Ph.D. as the Phillip I. Blumberg Professor of Law in the School of Law for the period August 23, 2026, through August 22, 2031."

BACKGROUND:

The Philip Blumberg Professorship was endowed by Dean Emeritus Philip Blumberg to advance the scholarly mission of the Law School. Dean Blumberg, who served in that role from 1974 to 1984, was responsible for the profound changes in the Law School that led to its present stature. He attracted the first group of faculty with national reputations and accomplished the acquisition and move of the Law School to its beautiful campus in the West End of Hartford. The School of Law enthusiastically supports the reappointment of Professor Peter Siegelman as the Phillip I. Blumberg Professor of Law.

The recommendation to reappoint Professor Wilf was made following a recommendation from Dean Eboni S. Nelson. Dean Nelson appointed a five-person committee that was comprised of one endowed professor and four named professors, all of whom are full professors in the School of Law. Following consideration of Professor Wilf's materials, the committee unanimously recommended to Dean Nelson that Professor Siegelman be reappointed as the Phillip I. Blumberg Professor of Law. Dean Nelson strongly supports the committee's recommendation.

Professor Siegelman has held this endowed professorship since 2015. An internationally recognized economist with expertise in employment discrimination, insurance law and economics, and contracts, his scholarly contributions since his reappointment in 2020 include eleven peer-reviewed articles and book chapters covering economics, employment law, and civil procedure. Professor Siegelman's recent work *No Adjudication*, published in the *Journal of Empirical Legal Studies*, presents empirical findings about the near disappearance of adjudication in federal civil cases, documenting that judges decide the merits in fewer than 40 percent of filed cases, which has important implications for access to justice and the rule of law. Through his work, Professor Siegelman challenges conventional wisdom and introduces new frameworks for analyzing legal and societal issues ranging from sex-differentiated physical fitness testing for police officers to insuring against human-caused risks. He also translates his scholarly insights into accessible public discourse by contributing to op-eds on various issues such as immigration court efficiency and other pressing policy issues.

Professor Siegelman has taken an active role in elevating the stature of the Insurance Law Center at the School of Law. Through his service as Acting Director and co-organizer of the Insurance Law Workshop, he has provided invaluable leadership and mentorship that have greatly contributed to the Center's progress and success.

## **ATTACHMENT 22**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Reappointment of Professor Ángel Oquendo, J.D., Ph.D. as the George J. and Helen M. England Professor of Law in the School of Law



RECOMMENDATION:

That the Board of Trustees approve the reappointment of Professor Ángel Oquendo, J.D., Ph.D. as the George J. and Helen M. England Professor of Law in the School of Law for the period August 23, 2026, through August 22, 2031.

RESOLUTION:

“Be it resolved that the University of Connecticut Board of Trustees reappoint Professor Ángel Oquendo, J.D., Ph.D. as the George J. and Helen M. England Professor of Law in the School of Law for the period August 23, 2026, through August 22, 2031.”

BACKGROUND:

The George J. and Helen M. England Professor of Law was established in 2008 by George and Helen England endowed the professorship in their names in 2008, calling for the Dean of the Law School to use it to support the work of a tenured full-time member of the Law School faculty. The School of Law enthusiastically supports the reappointment of Professor Ángel Oquendo as the George J. and Helen M. England Professor of Law.

The recommendation to reappoint Professor Oquendo was made following a recommendation from Dean Eboni S. Nelson. Dean Nelson appointed a five-person committee that was comprised of one endowed professor and four named professors, all of whom are full professors in the School of Law. Following consideration of Professor Oquendo’s materials, the committee unanimously recommended to Dean Nelson that Professor Oquendo be reappointed to the George J. and Helen M. England Professorship. Dean Nelson strongly supports the committee’s recommendation.

Professor Oquendo has held this endowed professorship since 2010. An internationally recognized scholar with expertise in transnational and comparative law, international litigation, human rights, business law, and European and Latin American Law, his scholarly contributions since his reappointment in 2020 include fourteen articles and book chapters and three casebooks. Professor Oquendo's well-received 2022 legal and philosophical book *Through Thick and Thin: From Human-Rights Principles to Politics in the Americas and Beyond* was featured in the Cambridge University Press series on globalization and human rights. He is currently working on a legal novel about linguistic discrimination among other projects.

In 2022, Professor Oquendo served as the Fulbright Distinguished Chair in Legal Theory Studies at Catholic University of Rio de Janeiro. During the summer of that year, he served as a fellow at the Max Planck Institute for Comparative Public Law and International Law in Heidelberg. He is an active member of the Yale Latin American Seminar on Constitutional and Political Theory and is often invited to participate in scholarly conferences and present keynote addresses throughout the world. Such achievements and invitations evidence his scholarly contributions and global impact. These honors and experiences also enrich Professor Oquendo's classroom teaching as he prepares students to effectively practice law in a global society.

**ATTACHMENT 23**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Reappointment of Professor Richard D. Pomp, J.D. as the Alva P. Loiselle Professor of Law in the School of Law



RECOMMENDATION:

That the Board of Trustees approve the reappointment of Professor Richard D. Pomp, J.D. as the Alva P. Loiselle Professor of Law in the School of Law for the period August 23, 2026, through August 22, 2031.

RESOLUTION:

"Be it resolved that the University of Connecticut Board of Trustees reappoint Professor Richard D. Pomp, J.D. as the Alva P. Loiselle Professor of Law in the School of Law for the period August 23, 2026, through August 22, 2031."

BACKGROUND:

The Alva P. Loiselle Professorship was established by a gift in 1991 by the late Connecticut Supreme Court Justice Loiselle. Justice Loiselle arose from a modest background in eastern CT to attend UConn earning his BA in 1934 and JD in 1943. He served in many judicial capacities before being named to the Supreme Court. He was a key figure in the determination of the Dean Search Committee in 1974 that selected Philip Blumberg, a choice that led to UConn Law's eventual rise to be the highest ranked public law school in the Northeastern United States. The School of Law enthusiastically supports the reappointment of Professor Richard D. Pomp as the Alva P. Loiselle Professor of Law.

The recommendation to reappoint Professor Pomp was made following a recommendation from Dean Eboni S. Nelson. Dean Nelson appointed a five-person committee that was comprised of one endowed professor and four named professors, all of whom are full professors in the School of Law. Following consideration of Professor Wilf's materials, the committee unanimously recommended to Dean Nelson that Professor Pomp be reappointed as the Alva P. Loiselle Professor of Law. Dean Nelson strongly supports the committee's recommendation.

Professor Pomp has held this endowed professorship since 1992. An internationally recognized expert in state, federal, and Indian taxation, his scholarly contributions since his reappointment in 2020 include one monograph, one report, more than twenty articles, and eight amicus briefs. In 2022, the State Tax Research Institute published his comprehensive monograph *Resisting the Siren Song of Gross Receipts Taxes: From the Middle Ages to Maryland's Tax on Digital Advertising*. He has been a frequent guest on national podcasts and is a sought after speaker and panelist at conferences throughout the world. Professor Pomp's commitment to excellence in teaching, mentorship, and service has resulted in numerous UConn Law students being accepted into the prestigious NYU Law Graduate Tax LLM Program and winning national tax related awards.

In recognition of Professor Pomp's distinguished career and sustained record of scholarly achievement and accomplishments, successful teaching and mentorship of law students, and impactful leadership and service within and outside the School of Law, he was named a UConn Board of Trustees Distinguished Professor in 2022. He also received the UConn Law School Alumni Association Distinguished Service Award in 2023 and the 2024 Office of the Provost Distinguished Faculty Research Scholar Award. In 2023, he was elected as a Fellow of the prestigious American College of Tax Counsel, which demonstrates his global reputation and high regard in his field.

**ATTACHMENT 24**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Reappointment of Professor Steven Wilf, J.D., Ph.D. as the Anthony J. Smits Professor of Global Commerce in the School of Law



RECOMMENDATION:

That the Board of Trustees approve the reappointment of Professor Steven Wilf, J.D., Ph.D. as the Anthony J. Smits Professor of Global Commerce in the School of Law for the period August 23, 2026, through August 22, 2031.

RESOLUTION:

"Be it resolved that the University of Connecticut Board of Trustees reappoint Professor Steven Wilf, J.D., Ph.D. as the Anthony J. Smits Professor of Global Commerce in the School of Law for the period August 23, 2026, through August 22, 2031."

BACKGROUND:

The Anthony Smits Professorship was established by his friends and colleagues after his untimely death early in his career. Earning his LL.M. from UConn in 1997, Anthony Smits was considered one of the 25 best insolvency lawyers in the world before turning 40. His compassion, integrity, loyalty and good humor inspired others who joined in endowing this professorship to be awarded to a nationally or internationally recognized researcher who has made significant contributions to the field of global commerce. The School of Law enthusiastically supports the reappointment of Professor Steven Wilf as the Anthony J. Smits Professor of Global Commerce.

The recommendation to reappoint Professor Wilf was made following a recommendation from Dean Eboni S. Nelson. Dean Nelson appointed a five-person committee that was comprised of one endowed professor and four named professors, all of whom are full professors in the School of Law. Following consideration of Professor Wilf's materials, the committee unanimously recommended to Dean Nelson that Professor Wilf be reappointed to the Anthony J. Smits Professorship. Dean Nelson strongly supports the committee's recommendation.


Professor Wilf has held this endowed professorship since 2013. An internationally recognized scholar with expertise in intellectual property, legal history, and historical jurisprudence, his scholarly contributions since his reappointment in 2020 include seven published and forthcoming articles and book chapters. He also published *Patent Cultures: Diversity and Harmonization in Historical Perspective* (edited with Graeme Gooday; Cambridge University Press, 2020), which provides a comparative study of patent practice across the globe. In addition, Professor Wilf has two books under contract with Cambridge University Press and Yale University Press, two prestigious and well-regarded publishers. His current projects, which examine intractable problems in copyright subject matter through deploying tools developed in the humanities, demonstrate his ambitious and interdisciplinary approach to his work.

In 2022, Professor Wilf served as a research fellow at the Centre d'Etudes Internationales de la Propriete Intellectuelle (CEIPI) in Strasbourg, one of the world's leading intellectual property research institutes. He was also a Fulbright-Schuman Innovation Scholar from 2020-2022. Such achievements evidence his scholarly contributions and global impact.

Professor Wilf is a dedicated classroom teacher who is committed to ensuring that his students possess the skills to make them truly excellent attorneys.

**ATTACHMENT 25**

April 29, 2026

TO: Members of the Board of Trustees 

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: New Program: Bachelor of Arts in Linguistics in the College of Liberal Arts and Sciences

**RECOMMENDATION:**

That the Board of Trustees approve the Bachelor of Arts in Linguistics in the College of Liberal Arts and Sciences.

**RESOLUTION:**

“Be it resolved that the University of Connecticut Board of Trustees approves the Bachelor of Arts in Linguistics in the College of Liberal Arts and Sciences.”

**BACKGROUND:**

The new Bachelor Arts (B.A.) in Linguistics will be awarded through the College of Liberal Arts and Sciences, offered in-person at the Storrs campus. Linguistics is relevant for a wide variety of careers, including artificial intelligence, natural language processing, translating and interpreting, and computational fields related to the interaction of language and technology. Interest in the field is demonstrated by Google search volume related to linguistics programs, with over 32,000 annual searches, a number that increased 8% over the previous year. New student enrollment in the field has also increased year on year across the US.<sup>1</sup>

The Department of Linguistics currently offers two joint majors that pair the study of linguistics with philosophy or psychology. In academic year 24-25, there were 13 completions between the two majors. This contrasts with peer institutions offering a

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<sup>1</sup> Data on searches and enrollments taken from Gray DI Program Overview Report for Linguistics CIP code 16.0102.

stand-alone linguistics major: UMass Amherst – 46 undergraduate degree completions in 2024; SUNY Stony Brook – 44; and Rutgers New Brunswick – 40. The new UConn major will offer three areas of concentration: General Linguistics, Linguistics/Philosophy, and Linguistics/Psychology. Crucially, students interested in linguistics will no longer be required to study this in combination with other disciplines. The updated curricular structure is anticipated to result in increased completions that match those of peer institutions within the next four years. Over the same period, enrollment in the program is projected to increase to 100 students, up from 42 in Fall '25. The program can be offered through increasing enrollment in courses currently being taught and requires no new resources.<sup>2</sup>

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<sup>2</sup> Data on program completions draws on Lightcast summary data from February 2026, which is based on IPEDS reported completions.

Linguistics  
Bachelor of Arts  
New program proposal November 2025  
(approved by the CLAS Curriculum Committee, 4/2025)  
Department of Linguistics, College of Liberal Arts & Sciences  
CIP code: 16.0102  
Planned effective term: Fall 2026 if possible; otherwise Fall 2027.

### Introduction

Linguistics is the scientific study of human language. It seeks to understand and explain the properties of language in a clear and formal manner.

The core subfields of linguistics are phonology (the grammar of sounds), syntax (the organization of phrases and sentences), and semantics (the construction of meaning).

Many other vital areas of linguistic study build on these, including morphology (the structure of words), acquisition of language by children, language change, experimental and computational linguistics, and language variation, as do important cross-disciplinary areas involving other fields of study at UConn including psycholinguistics and the philosophical study of meaning.

We presently have two existing joint majors with other departments: (i) Linguistics and Psychology and (ii) Linguistics and Philosophy. The Linguistics and Psychology major does not require any coursework in the core areas identified above. The Linguistics and Philosophy major requires a course in semantics, but no other linguistics core course. This limits the kinds of upper-level courses we can offer to undergraduates. It also means that we do not prepare students for graduate work in linguistics in the way that peer institutions do.

The new major will include these two existing majors as parallel concentrations and add a third, General Linguistics, that focuses on the core areas of the discipline.

The two existing majors are currently underenrolled and have low completion rates. We expect those rates to improve once students can pursue the same specializations and others within a single major.

Turning to the long-term benefits of the revised major, the study of linguistics prepares students for careers which utilize insight into the workings of language including artificial intelligence, natural language processing, language instruction, translation and interpreting, speech pathology, anthropology, the reconstruction of prehistory, and various computational fields related to the interaction of language and technology. Academic careers of linguistic research and teaching are also possible after further training at the graduate level. In addition, a major in linguistics offers students a liberal education and develops verbal and analytical skills that are valuable in a variety of less directly related careers such as journalism, literary study, and the law.

In our region Yale, Harvard, MIT, and the University of Massachusetts offer BA degrees in linguistics. We do not anticipate competing with them for students, because undergraduates

usually learn of linguistics from courses they take after beginning their college studies. This is a consequence of the fact that linguistic instruction is still a rarity before the university level.

### Program Information

The linguistics BA program is taught only in person on the Storrs campus.

### Catalog Description

Linguistics is the scientific study of human language. It seeks to understand and explain the properties of language in a clear and formal manner.

The study of linguistics prepares students for careers which utilize insight into the workings of language including artificial intelligence, natural language processing, language instruction, translation and interpreting, speech pathology, anthropology, the reconstruction of prehistory, and various computational fields related to the interaction of language and technology. This major also provides background for students who wish to pursue linguistics graduate work leading to academic careers.

The major in Linguistics provides students with three concentrations

- General Linguistics
- Linguistics/Philosophy
- Linguistics/Psychology

Below is the plan of study for Concentration 1. Concentrations 2 and 3 are outlined below and each requires 36 credit hours consistent with the College of Arts and Sciences requirements.

### Concentration 1: General Linguistics

The following courses are required:

LING 2010Q: The Science of Linguistics

LING 3310Q: Phonology

LING 3410Q: Semantics

LING 3511Q: Syntax

A Writing Intensive Linguistics course at the 2000-level or above. One of the following Information Literacy courses:

3000Q Introduction to Computational Linguistics *or*

3110 Experimental linguistics

Beyond this the requirements are to complete 6 credits of linguistics electives and 12 related courses from other departments, all at the 2000-level or above.

Concentration 1: General Linguistics Plan of Study

Name: \_\_\_\_\_ Student ID Number: \_\_\_\_\_

Please list the semester and year that you currently intend to graduate: \_\_\_\_\_

Please remember to check the prerequisites for each course. We only list the prerequisites for the required courses below. Elective courses may have additional prerequisites.

**Required courses:**

<u>Course Number</u>	<u>Notes</u>	<u>Semester/Year</u>	<u>Credits</u>
LING 2010Q	_____	_____	3
LING 3310Q	_____	_____	3
LING 3410Q	_____	_____	3
LING 3511Q	_____	_____	3
LING ____W	_____	_____	3
LING 3000Q or 3110	_____	_____	3

**Electives:** At least 6 credits in linguistics at the 3000+ level.

<u>Course Number</u>	<u>Course Title</u>	<u>Semester/Year</u>	<u>Credits</u>
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

**Related Courses:** At least 12 credits at the 2000-level or above, related to language or linguistics, from a department that is not Linguistics. Each course must be approved by the major advisor, and it is recommended that they constitute a focus area.

<u>Course Number</u>	<u>Course Title</u>	<u>Semester/Year</u>	<u>Credits</u>
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

Concentration 2: Linguistics-Psychology Plan of Study

Name: \_\_\_\_\_ Student ID Number: \_\_\_\_\_

Please list the semester and year that you currently intend to graduate: \_\_\_\_\_

This is a fillable pdf. If you open it in a pdf viewer (acrobat, preview, etc), you can type directly into it.

**Linguistics** required courses:

<u>Course Number</u>	<u>Notes</u>	<u>Semester/Year</u>	<u>Credits</u>
LING 2010Q	_____	_____	3
LING 3310Q	_____	_____	3
LING 3410Q	_____	_____	3
LING 3511Q	_____	_____	3
LING ____W	_____	_____	3
LING 3000Q or 3110	_____	_____	3

**Psychology:** At least 18 credits at the 2000 level or above, one of which is Psyc 3500. Psyc 1100 and 1101 or 1103 are prerequisites for all other psychology classes.

<u>Course Number</u>	<u>Notes</u>	<u>Semester/Year</u>	<u>Credits</u>
PSYC 1100	Prerequisite for 2100WQ and 2100Q	_____	3
PSYC 1101 or PSYC 1103	Prerequisite for 2100WQ and 2100Q	_____	3
PSYC 3500	<u>The Psychology of Language</u>	_____	3
_____	_____	_____	3
_____	_____	_____	3
_____	_____	_____	3
_____	_____	_____	3
_____	_____	_____	3

Concentration 3: Linguistics-Philosophy Plan of Study

Name: \_\_\_\_\_ Student ID Number: \_\_\_\_\_

Please list the semester and year that you currently intend to graduate: \_\_\_\_\_

This is a fillable pdf. If you open it in a pdf viewer (acrobat, preview, etc), you can type directly into it.

**Linguistics:** The courses below.

**Required courses:**

<u>Course Number</u>	<u>Notes</u>	<u>Semester/Year</u>	<u>Credits</u>
LING 2010Q	_____	_____	3
LING 3310Q	_____	_____	3
LING 3410Q	_____	_____	3
LING 3511Q	_____	_____	3
LING ___W	_____	_____	3
LING 300Q or 3110	_____	_____	3

**Philosophy:** At least 18 credits at the 2000 level or above including [PHIL 3241](#).

<u>Course Number</u>	<u>Course Title</u>	<u>Semester/Year</u>	<u>Credits</u>
PHIL 3241	<u>Philosophy of Language</u>	_____	3
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

Teach out Plan

The existing majors - Linguistics/Philosophy and Linguistics/Psychology - will be incorporated into the new Linguistics degree structure, and therefore no teach-out plan is needed for students currently enrolled. All courses required for the associated concentrations will continue to be offered without modification across the Departments of Linguistics, Philosophy, and Psychological Sciences.

# Student Learning Outcomes Assessment Plan

Last updated: 10/31/2025

School/College: CLAS

Department: **Linguistics**

Academic Program & Degree: BA

Contact Person (name, email): **Vicki Carstens (vicki.carstens@uconn.edu)**

## Mission of the Program

The major in Linguistics provides students with a three-course foundation in core areas of the discipline and beyond that, flexibility to build greater expertise in those same or additional areas including many applied and cross-disciplinary fields informed by the core such as linguistics and psychology, linguistics and philosophy, computational or experimental linguistics, field linguistics and many more. The study of linguistics prepares students for careers which utilize insight into the workings of language including artificial intelligence, natural language processing, language instruction, translation and interpreting, speech pathology, anthropology, the reconstruction of prehistory, and various computational fields related to the interaction of language and technology. This major also provides background for students who wish to pursue linguistics graduate work leading to academic careers.

**Responsibility for Assessing Outcomes and Reviewing Results** Faculty or committee responsible for reviewing results of student learning assessments and making recommendations or decisions about program improvements based on the findings

Director of undergraduate studies and ad hoc committee

## Program-Level Learning Objectives

1. Demonstrate knowledge of the basic principles of formal linguistic reasoning including hypothesis creation and testing
2. Analyze data and solve linguistic problems
3. Design and conduct a quasi-experiment (statistical hypothesis-testing) using search tools on a large database.
4. Describe and document primary linguistic data from an unfamiliar language, following the conventions of the discipline

Program Learning Objective	LING 2010Q*	LING 3310Q	LING 3410Q	LING 3510Q	LING 3000Q	LING 3110	LING 3700W	Assessment Methods	Performance Targets
1. Demonstrate knowledge of the basic principles of formal linguistic reasoning including hypothesis creation and testing.	I	M	M	M				<ul style="list-style-type: none"> <li>*Many non-majors; not to be assessed</li> <li>• Assignments or test questions on hypothesis testing</li> </ul>	<ul style="list-style-type: none"> <li>• 75% score <math>\geq</math> 75% on selected questions</li> </ul>
2. Analyze data and solve linguistic problems.	I	M	M	M				<ul style="list-style-type: none"> <li>• Test questions, in-class problem set, or homework assignment on data analysis</li> </ul>	<ul style="list-style-type: none"> <li>• 75% score <math>\geq</math> 75% on selected questions</li> </ul>
3. Design and conduct a quasi-experiment (statistical hypothesis-testing) using search tools on a large database.					M	M		<ul style="list-style-type: none"> <li>• In-lab exercises; final project (lab notebook &amp; written report)</li> </ul>	<ul style="list-style-type: none"> <li>• 80% achieve <math>\geq</math> 80%</li> </ul>
4. Describe and document primary linguistic data from an unfamiliar language, following the conventions of the discipline.							I	<ul style="list-style-type: none"> <li>• Essay assignment describing an aspect of the structure of the Field Methods language</li> </ul>	<ul style="list-style-type: none"> <li>• 80% achieve <math>\geq</math> 80%</li> </ul>

I=Introduced; R=Reinforced; M=Mastered

**Plan for Assessing Student Learning Objectives**

Student Learning Objective	Assessment Methods	Responsible Individual	Timeline
1. Demonstrate knowledge of the basic principles of formal linguistic reasoning including hypothesis creation and testing.	3310Q, 3410Q, 3510Q: Assignments or test questions on hypothesis testing	Director of undergraduate studies and ad hoc committee	3310Q, 3510Q: Fall 3410Q: Spring
2. Analyze data and solve linguistic problems.	3310Q, 3410Q, 3510Q: Test questions, in-class problem set, or homework assignment on data analysis	Director of undergraduate studies and ad hoc committee	3310Q, 3510Q: Fall 3410Q: Spring
3. Design and conduct a quasi-experiment (statistical hypothesis-testing) using search tools on a large database.	3000Q, 3110: In-lab exercises; final project (lab notebook & written report)	Director of undergraduate studies and ad hoc committee	3110: Fall 3000Q: Spring
4. Describe and document primary linguistic data from an unfamiliar language, following the conventions of the discipline.	3700W: Essay assignment describing an aspect of structure in the Field Methods language	Director of undergraduate studies and ad hoc committee	Spring

## Plan for assessing key performance indicators

Key Performance Indicator	Data Source	Performance Target	Responsible Individual	Timeline
Student experience	Internal survey	Majority of students (>50%) rate their experience as a Linguistics major as a positive aspect of their UConn experience and career goal development	Director of undergraduate studies and ad hoc committee	AY 27-28
Enrollment and graduation numbers	Number of majors and graduates each year	Meeting UConn enrollment and completion targets	Director of undergraduate studies and ad hoc committee	AY 27-28

For assistance with developing an assessment plan, please contact the Office of Academic Program Assessment at [assessment@uconn.edu](mailto:assessment@uconn.edu)

Graduate Outcomes

The study of linguistics prepares students for careers which utilize insight into the workings of language including artificial intelligence, natural language processing, language instruction, translation and interpreting, speech pathology, anthropology, the reconstruction of prehistory, and various computational fields related to the interaction of language and technology. This major also provides background for students who wish to pursue linguistics graduate work leading to academic careers. Currently, approximately 18% of those who graduated from our two existing degree programs have continued their education at the graduate level.

Among students who have joined the workforce, some of our top employers are the New England Center for Children, Connecticut Department of Energy and Environmental Protection, Apple Rehab and RSW Group.

Projected enrollment, resources, and evaluation

Prospective students for this program will be both STEM and non-STEM interested students who are considering careers where the understanding of phonology (the grammar of sounds), syntax (the organization of phrases and sentences), and semantics (the construction of meaning) are central to the mission of the organization.

Given our experience with our two interdisciplinary programs coupled with data from institutions across New England with similar profile (e.g., UMASS) housing a Linguistics major, we can project enrollment projections based on educated estimates and understanding of our existing institutional realities. For many of our students, Linguistics will be a discovery major like many other degree programs at UConn. Some of our students have been eager to join disciplines with a combination of qualitative and quantitative approaches relative to knowledge acquisition and application of these skills in a meaning-construction and data-driven landscape. However, many of our academic plans or majors in various academic areas across the institution are structured differently.

The new major should appeal to the same students as the old ones did as well as some with greater interest in linguistics as a stand-alone discipline. Consequently, this new bachelor’s degree in Linguistics will (1) consolidate two existing degrees as parallel concentrations within the Linguistics major and (2) provide students with a degree option that would align with realities at our peer institutions and strengthen our students’ core disciplinary background and career opportunities, while still availing students of the flexibility to also double major with other disciplines.

This major will subsume two small existing joint majors: Linguistics & Psychology and Linguistics & Philosophy.

Here are their program completion and enrollment figures:

<b>Program Completion</b>	2020-21	2021-22	2022-23	2023-24	2024-25	<b>5-yr sum</b>
Linguistics/ Philosophy	2	4	9	3	5	<b>23</b>
Linguistics/Psychology	11	10	8	3	7	<b>39</b>

<b>Program Enrollment</b>	Fall 20	Fall 21	Fall 22	Fall 23	Fall 24	Fall 25
Linguistics/ Philosophy	19	15	13	14	18	12
Linguistics/Psychology	53	58	67	43	34	30

Based on this distribution, we would estimate around 100 students in the program once it has been established after accounting for attrition due to students’ scholastic standing with the institution or degree program changes.

We expect an additional cohort of 40-50 students per semester on top of existing number of majors that is documented in the tables above.

Overall, we expect approximately 100-150 students in the program at maturity. The New England Regional Tuition Break program may also bring an additional 10-20 students as part of this number since Linguistics is not offered in all the various states within our region.

A larger and more robust degree program is expected to emerge from consolidating the two existing majors. This consolidation will also support stronger degree completion outcomes. Over the past five years, the combined total of completions in the programs being merged is 62. Adding a Linguistics concentration, together with targeted student outreach and marketing, should help us meet our goals for both enrollment and completion. Peer institutions such as UMass Amherst, Rutgers, and Stony Brook are common comparators for us and they report 40–46 completions annually for their Linguistics concentrations, and they are all experiencing upward trends in their completion numbers.

We will recruit and welcome students with interdisciplinary interests and explicitly help them develop skills from foci under the umbrella of the new single major. It will also be easier for students to focus purely on linguistics if they wish to, unlike within the framework of the existing majors.

The courses in the new major are already taught on a regular basis by existing faculty. There will be no new hires needed. Apart from 2010Q for which some sections are taught by GAs, all courses are taught by full-time UConn faculty.

Advising for the existing majors is done by UConn faculty in the linguistics department; this will continue and the College Academic Services Center will continue provide support to both students and faculty as it relates to institutional policies, requirements and services.

Budget Projections

This will be a traditional tuition-based program. As noted above, all courses are already taught on a regular basis by existing faculty. We anticipate no new costs, and probably no new revenue. This will be a traditional tuition-based program. As noted above, all courses are already taught on a regular basis by existing faculty. We anticipate no new costs.

However, with the expected increase in enrollment and credit hours across the various concentrations in the degree program the program will generate additional revenues, particularly if the university decides to change to the new budget model under current discussion.

Program Evaluation

One Key Performance Indicator for this program will be its success at exceeding the completion and enrollment numbers in the two existing majors that it subsumes. We would like to see these numbers more than doubled within the first seven years after that discontinuation.

A second KPI will be student satisfaction, to be evaluated in surveys of graduating seniors in the major on an annual basis.

## Linguistics (16.0102)

# Contents

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## About Lightcast

Lightcast is a labor market analytics firm that is passionate about providing meaningful data for colleges and their students.

Our data is trusted by a breadth of users including researchers at colleges and universities, economic development organizations, and Fortune 500 companies.

Lightcast data offers a three-pronged approach to labor market information:

1. Our traditional LMI combines dozens of government sources from agencies like the Bureau of Economic Analysis, U.S. Census Bureau, and Bureau of Labor Statistics into one dataset that details industries, occupations, demographics, academic programs, and more.
2. Lightcast’s job posting analytics give a real-time look into the needs of employers in today’s labor market. Each month, millions of postings are scraped from employer sites and job boards, de-duplicated, and compiled into an actionable dataset.
3. Lightcast also leverages workforce profiles—an innovative database of more than 100 million resumés and professional profiles that are aggregated from the open web. These profiles unify information for workers—such as education, employment history, skills, and more—to reveal robust detail on what is happening in today’s workforce.

Together, these data related to labor market demand, relevant skills, and the competitive landscape help colleges and universities make informed decisions about their program offerings.

# Program Definition

**Institution:**

Code	Description
129020	University of Connecticut

**Program in Question:**

Code	Description
16.0102	Linguistics

# Competitive Landscape

## Institution Sectors:

Description	Description
Administrative Unit Only	Private not-for-profit, 2-year
Public, 4-year or above	Private for-profit, 2-year
Private not-for-profit, 4-year or above	Public, less-than-2-year
Private for-profit, 4-year or above	Private not-for-profit, less-than-2-year
Public, 2-year	Private for-profit, less-than-2-year

## Education Levels:

Description
Bachelor's Degree

## Program Type:

Description	Description
Distance Offered (Includes Hybrid & Mixed Modality Programs)	Non-Distance Offered Programs

## Region:

Code	Description
0	United States

Student Charges Type:Tuition & Fees

Student Charges Grad Status:Undergraduate

Student Charges Residency:In-State

## Program Overview

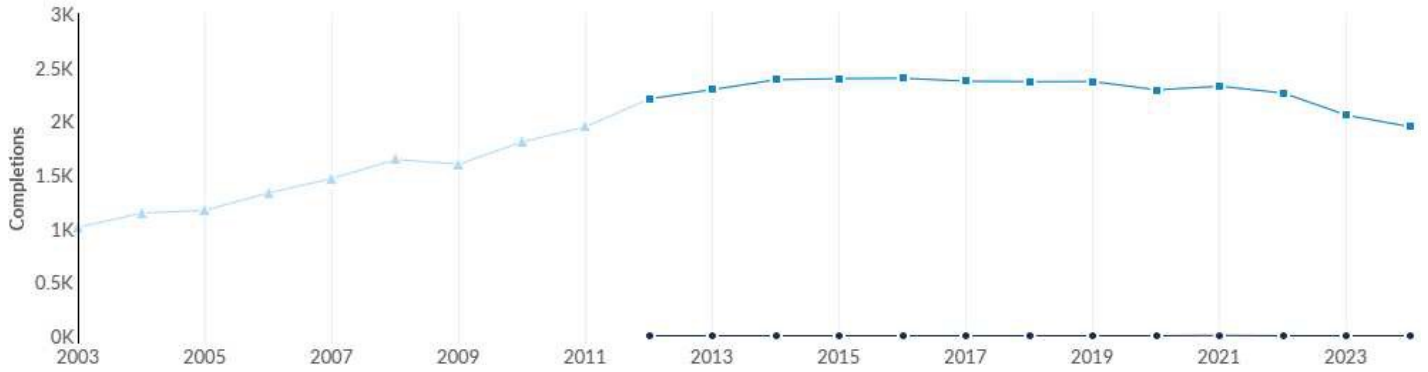


		Completions (2024)	% Completions	Institutions (2024)	% Institutions
A	All Programs	1,946	100%	132	100%
A	Distance Offered Programs	0	0%	0	0%
A	Non-Distance Offered Programs	1,946	100%	132	100%

## Completions by Institution

Institution	Bachelor's Degree Completions (2024)	Growth % YOY (2024)	Market Share (2024)	IPEDS Tuition & Fees (2023)	Completions Trend (2020-2024)
University of California-Santa Barbara	66	-7.0%	3.4%	\$14,965	
University of Washington-Seattle Campus	51	-3.8%	2.6%	\$12,643	
University of California-Berkeley	49	-22.2%	2.5%	\$14,850	
Brigham Young University	47	-2.1%	2.4%	\$6,496	
University of Massachusetts-Amherst	46	4.5%	2.4%	\$17,357	
University of California-Riverside	44	0.0%	2.3%	\$14,170	
Stony Brook University	44	12.8%	2.3%	\$10,560	
University of California-Santa Cruz	40	-9.1%	2.1%	\$14,560	
Rutgers University-New Brunswick	40	2.6%	2.1%	\$17,239	
University of Florida	38	-24.0%	2.0%	\$6,381	

## Regional Trends



	2012 Completions	2024 Completions	% Change
<b>A</b> Distance Offered Programs	0	0	0.0%
<b>■</b> Non-Distance Offered Programs	2,206	1,946	-11.8%
<b>C</b> All Programs	2,206	1,946	-11.8%

# Labor Market Demand

## Labor Market Area Selection:

Code	Description
0	United States

## Target Occupations:

Code	Description	Code	Description
27-3091	Interpreters and Translators	19-3099	Social Scientists and Related Workers, All Other
25-1099	Postsecondary Teachers	29-1127	Speech-Language Pathologists

Degree Levels:Any

Completions Year (default):2024

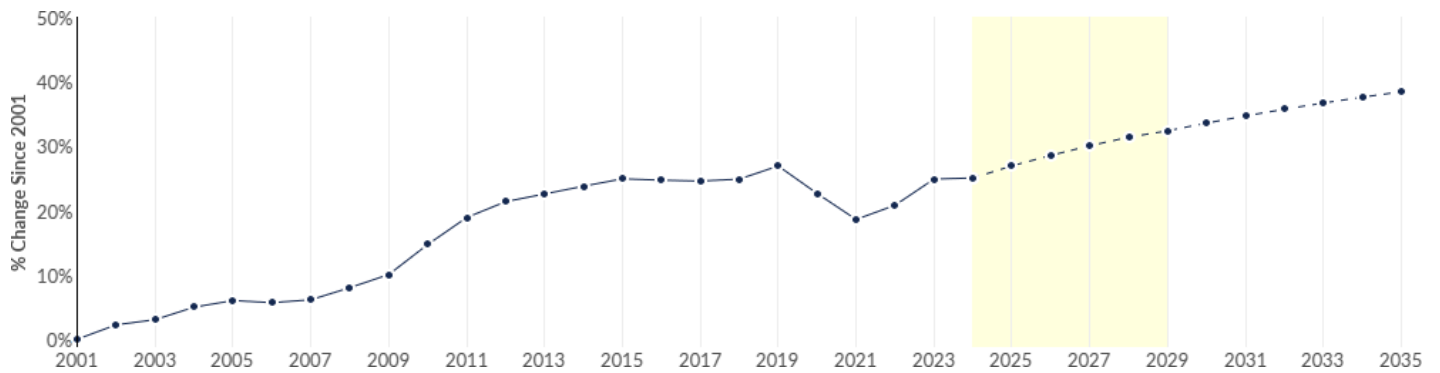
Jobs Year (default):2024

## Target Occupations

<h1>2.13M</h1> <p>Jobs (2024)</p>	<h1>+5.9%</h1> <p>% Change (2024-2029)</p>	<h1>\$40.67/hr</h1> <h2>\$84.6K/yr</h2> <p>Median Earnings</p>	<h1>194,970</h1> <p>Annual Openings</p>
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Occupation	2024 Jobs	Annual Openings	Median Earnings	Growth (2024 - 2029)
Postsecondary Teachers	1,809,593	166,822	\$40.36/hr	+5.31%
Speech-Language Pathologists	189,410	15,128	\$45.62/hr	+12.32%
Interpreters and Translators	82,567	8,813	\$28.45/hr	+4.40%
Social Scientists and Related Workers, All Other	44,509	4,206	\$48.00/hr	+3.46%

## Regional Trends



Region	2024 Jobs	2029 Jobs	Change	% Change
A Region	2,126,079	2,250,645	124,566	5.9%

## Occupation Gender Breakdown



	Gender	2024 Jobs	2024 Percent
A	Males	967,252	45.5%
A	Females	1,158,826	54.5%








## Occupation Age Breakdown




	Age	2024 Jobs	2024 Percent
A	14-18	4,039	0.2%
A	19-24	184,993	8.7%
A	25-34	443,374	20.9%
A	35-44	448,086	21.1%
A	45-54	400,685	18.8%
A	55-64	379,956	17.9%
A	65+	264,947	12.5%

## Occupation Race/Ethnicity Breakdown



Race/Ethnicity	2024 Jobs	2024 Percent
<b>A</b> White	1,413,305	66.5% 
<b>A</b> Asian	268,210	12.6% 
<b>A</b> Hispanic or Latino	202,618	9.5% 
<b>A</b> Black or African American	155,987	7.3% 
<b>A</b> Two or More Races	78,778	3.7% 
<b>A</b> American Indian or Alaska Native	5,554	0.3% 
<b>A</b> Native Hawaiian or Other Pacific Islander	1,627	0.1% 

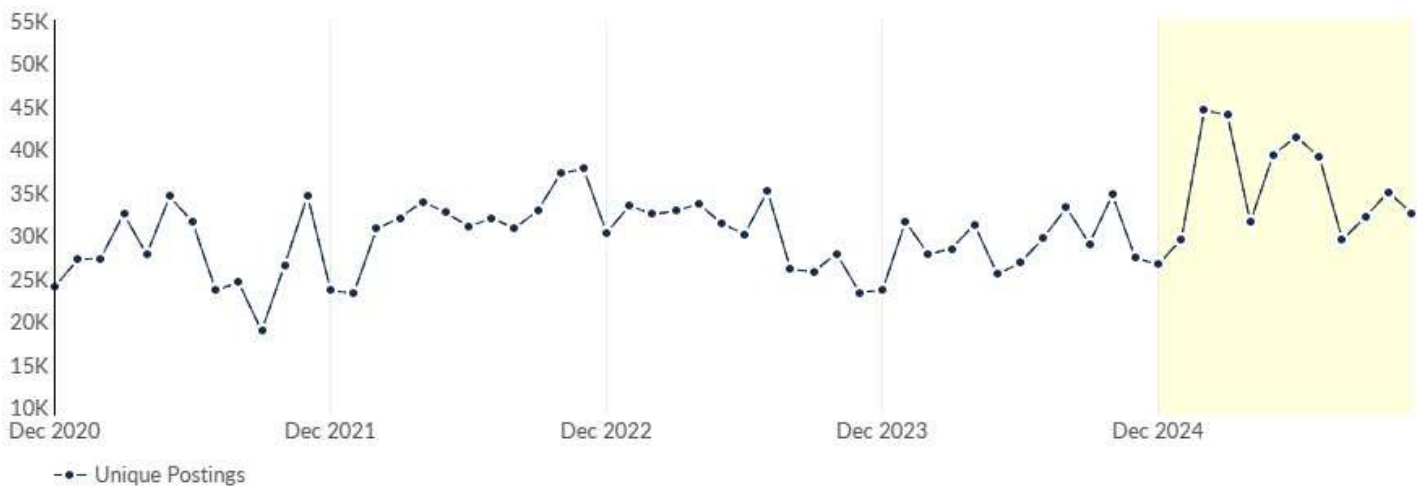
## Job Postings Summary

<p><b>425,149</b> Unique Postings 1.03M Total Postings</p>	<p><b>2 : 1</b> Posting Intensity  Regional Average: 3 : 1</p>	<p><b>19,122</b> Employers Competing 944,306 Total Employers</p>	<p><b>31 days</b> Median Posting Duration Regional Average: 24 days</p>
--------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------	---------------------------------------------------------------------------------

There were 1.03M total job postings for your selection from December 2024 to November 2025, of which 425,149 were unique. These numbers give us a Posting Intensity of 2-to-1, meaning that for every 2 postings there is 1 unique job posting.

This is close to the Posting Intensity for all other occupations and companies in the region (3-to-1), indicating that they are putting average effort toward hiring for this position.

## Unique Postings Trend



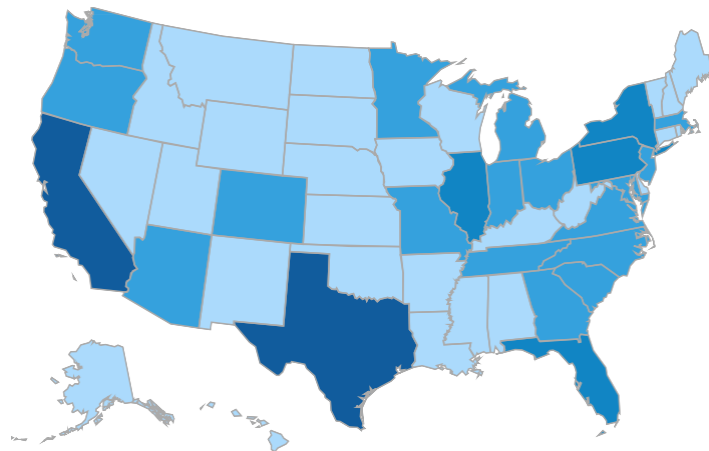
Month	Unique Postings	Posting Intensity
Nov 2025	32,564	2 : 1
Oct 2025	35,034	2 : 1
Sep 2025	32,067	3 : 1
Aug 2025	29,448	2 : 1
Jul 2025	39,097	2 : 1

Month	Unique Postings	Posting Intensity
Jun 2025	41,446	2 : 1
May 2025	39,400	2 : 1
Apr 2025	31,502	3 : 1
Mar 2025	43,994	2 : 1
Feb 2025	44,522	2 : 1
Jan 2025	29,505	3 : 1
Dec 2024	26,570	3 : 1
Nov 2024	27,322	3 : 1
Oct 2024	34,683	3 : 1
Sep 2024	28,993	3 : 1
Aug 2024	33,171	3 : 1
Jul 2024	29,664	2 : 1
Jun 2024	26,779	2 : 1
May 2024	25,420	2 : 1
Apr 2024	31,205	2 : 1
Mar 2024	28,434	2 : 1
Feb 2024	27,752	2 : 1
Jan 2024	31,575	2 : 1
Dec 2023	23,578	2 : 1
Nov 2023	23,321	2 : 1
Oct 2023	27,845	2 : 1
Sep 2023	25,704	3 : 1
Aug 2023	26,042	4 : 1
Jul 2023	35,128	3 : 1
Jun 2023	30,072	3 : 1
May 2023	31,379	3 : 1

Month	Unique Postings	Posting Intensity
Apr 2023	33,637	3 : 1
Mar 2023	32,797	3 : 1
Feb 2023	32,419	3 : 1
Jan 2023	33,414	4 : 1
Dec 2022	30,268	4 : 1
Nov 2022	37,713	3 : 1
Oct 2022	37,167	2 : 1
Sep 2022	32,815	2 : 1
Aug 2022	30,789	2 : 1
Jul 2022	31,971	2 : 1
Jun 2022	30,975	2 : 1
May 2022	32,649	2 : 1
Apr 2022	33,898	2 : 1
Mar 2022	31,989	2 : 1
Feb 2022	30,725	2 : 1
Jan 2022	23,189	2 : 1
Dec 2021	23,546	2 : 1
Nov 2021	34,569	2 : 1
Oct 2021	26,535	3 : 1
Sep 2021	18,833	3 : 1
Aug 2021	24,482	3 : 1
Jul 2021	23,563	4 : 1
Jun 2021	31,476	3 : 1
May 2021	34,500	3 : 1
Apr 2021	27,738	3 : 1
Mar 2021	32,459	4 : 1











Month	Unique Postings	Posting Intensity
Feb 2021	27,299	5 : 1
Jan 2021	27,148	5 : 1
Dec 2020	23,985	4 : 1

### Job Postings Regional Breakdown













State	Unique Postings (Dec 2024 - Nov 2025)
California	53,022
Texas	37,868
Florida	22,948
New York	20,287
Illinois	20,198





## Top Companies Posting

Company	Total/Unique (Dec 2024 - Nov 2025)	Posting Intensity	Median Posting Duration
Soliant Health	110,186 / 69,425	2 : 1 	32 days
Encompass Health	10,716 / 5,376	2 : 1 	17 days
AMN Healthcare	13,722 / 3,911	4 : 1 	28 days
Cayuse Holdings	5,907 / 3,859	2 : 1 	26 days
ProCare Therapy	4,726 / 3,678	1 : 1 	17 days
Amergis	8,401 / 3,619	2 : 1 	32 days
Genesis HealthCare	9,601 / 2,781	3 : 1 	21 days
Care Options For Kids	14,627 / 2,213	7 : 1 	18 days
University of Pennsylvania	11,866 / 2,119	6 : 1 	34 days
HealthPRO Heritage	5,434 / 2,084	3 : 1 	31 days










## Top Cities Posting

City	Total/Unique (Dec 2024 - Nov 2025)	Posting Intensity	Median Posting Duration
New York, NY	12,362 / 5,104	2 : 1 	30 days
Chicago, IL	18,353 / 4,485	4 : 1 	31 days
Houston, TX	13,862 / 4,466	3 : 1 	31 days
Philadelphia, PA	16,537 / 4,040	4 : 1 	32 days
Los Angeles, CA	8,969 / 3,541	3 : 1 	29 days
Boston, MA	6,831 / 2,673	3 : 1 	32 days
San Antonio, TX	5,571 / 2,198	3 : 1 	29 days
Phoenix, AZ	5,308 / 2,096	3 : 1 	27 days
Cincinnati, OH	9,881 / 2,082	5 : 1 	31 days
Columbus, OH	6,314 / 2,034	3 : 1 	28 days

## Top Posted Occupations

Occupation (SOC)	Total/Unique (Dec 2024 - Nov 2025)		Posting Intensity	Median Posting
				Duration
Speech-Language Pathologists	471,796	202,131	2 : 1 	31 days
Postsecondary Teachers	473,734	180,800	3 : 1 	31 days
Interpreters and Translators	71,970	37,792	2 : 1 	27 days
Social Scientists and Related Workers, All Other	10,956	4,426	2 : 1 	24 days

## Top Posted Job Titles

Job Title	Total/Unique (Dec 2024 - Nov 2025)		Posting Intensity	Median Posting
				Duration
Speech Language Pathologists	246,159	109,057	2 : 1 	31 days
School Speech Language Pathologists	49,761	25,904	2 : 1 	32 days
Travel Speech Language Pathologists	59,342	12,629	5 : 1 	20 days
Adjunct Faculties	25,997	10,203	3 : 1 	31 days
Speech Therapists	19,955	8,213	2 : 1 	21 days
Pediatric Speech Language Pathologists	9,806	5,325	2 : 1 	27 days
Home Health Speech Language Pathologists	12,888	4,926	3 : 1 	20 days
Sign Language Interpreters	8,278	4,781	2 : 1 	23 days
Speech Language Pathologist Clinical Fellows	11,109	4,495	2 : 1	31 days
Interpreters	7,504	3,635	2 : 1 	31 days

## Rank as a Talent Provider

Lightcast's workforce profile data shows University of Connecticut has 5,709 alumni working regionally in the occupations *Interpreters and Translators, Postsecondary Teachers, Social Scientists and Related Workers, All Other, and Speech-Language Pathologists*. These 5,709 alumni represent 0.35% of regional profiles working in these occupations, which ranks your institution 60th among regional talent providers.

<p><b>5,709</b></p> <p>Your Alumni in Region Working in Target Occupations</p>	<p><b>0.35%</b></p> <p>Percent of Regional Profiles Working in Target Occupations</p>	<p><b>60</b></p> <p>Your Rank as a Regional Talent Provider</p>
------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------	---------------------------------------------------------------------

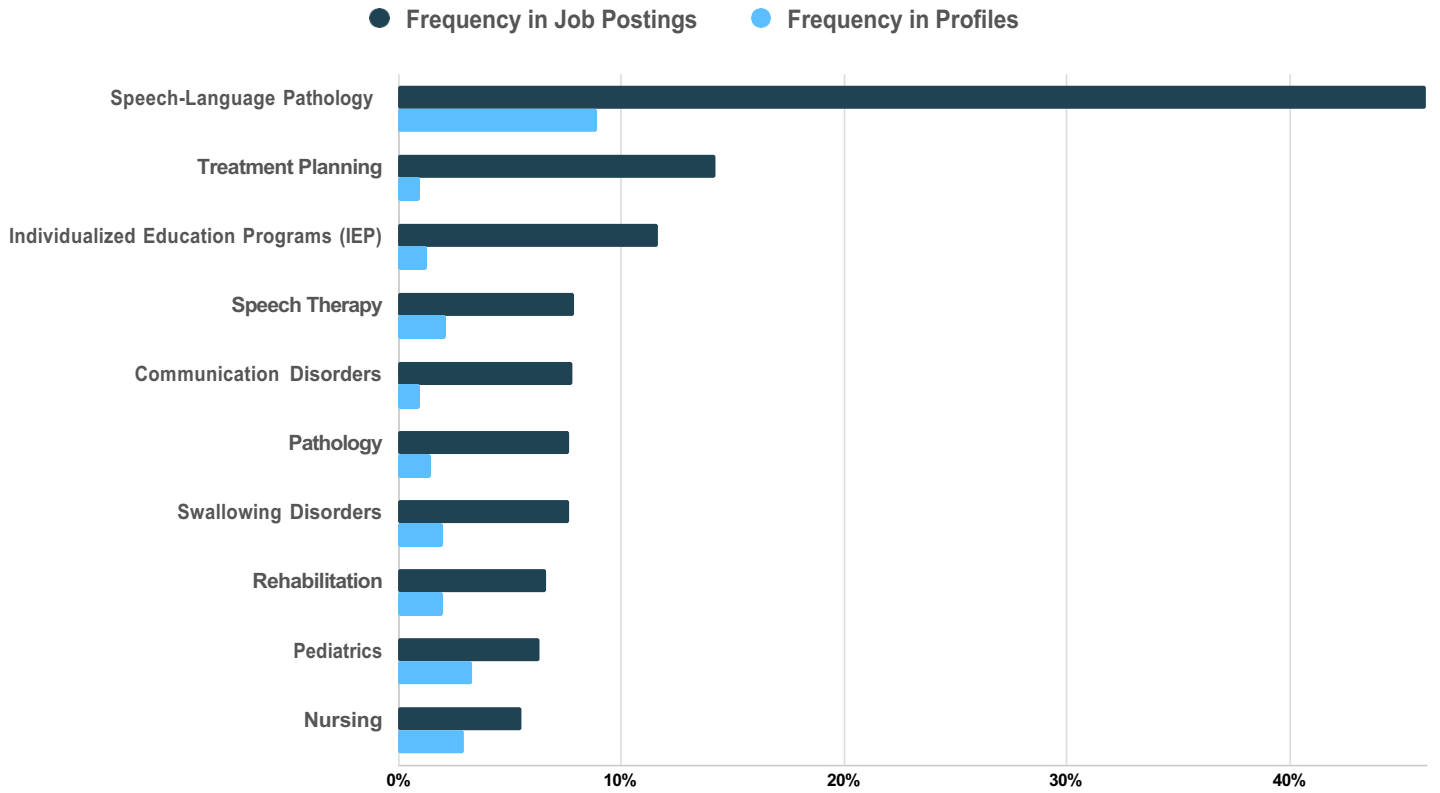
## Top Talent Providers

The top regional institutions supplying the labor market with workers employed in the target occupations listed above, based on Lightcast's workforce profile data.

School	Profiles	Percent
Harvard University	23,846	1.46%
University of Michigan-Ann Arbor	17,026	1.04%
Columbia University in the City of New York	16,630	1.02%
New York University	16,494	1.01%
University of California-Los Angeles	16,288	1.00%
University of California-Berkeley	16,054	0.98%
The University of Texas at Austin	13,662	0.84%
University of Wisconsin-Madison	13,381	0.82%
Ohio State University-Main Campus	13,328	0.82%
University of Illinois Urbana-Champaign	13,007	0.80%

# Relevant Skills

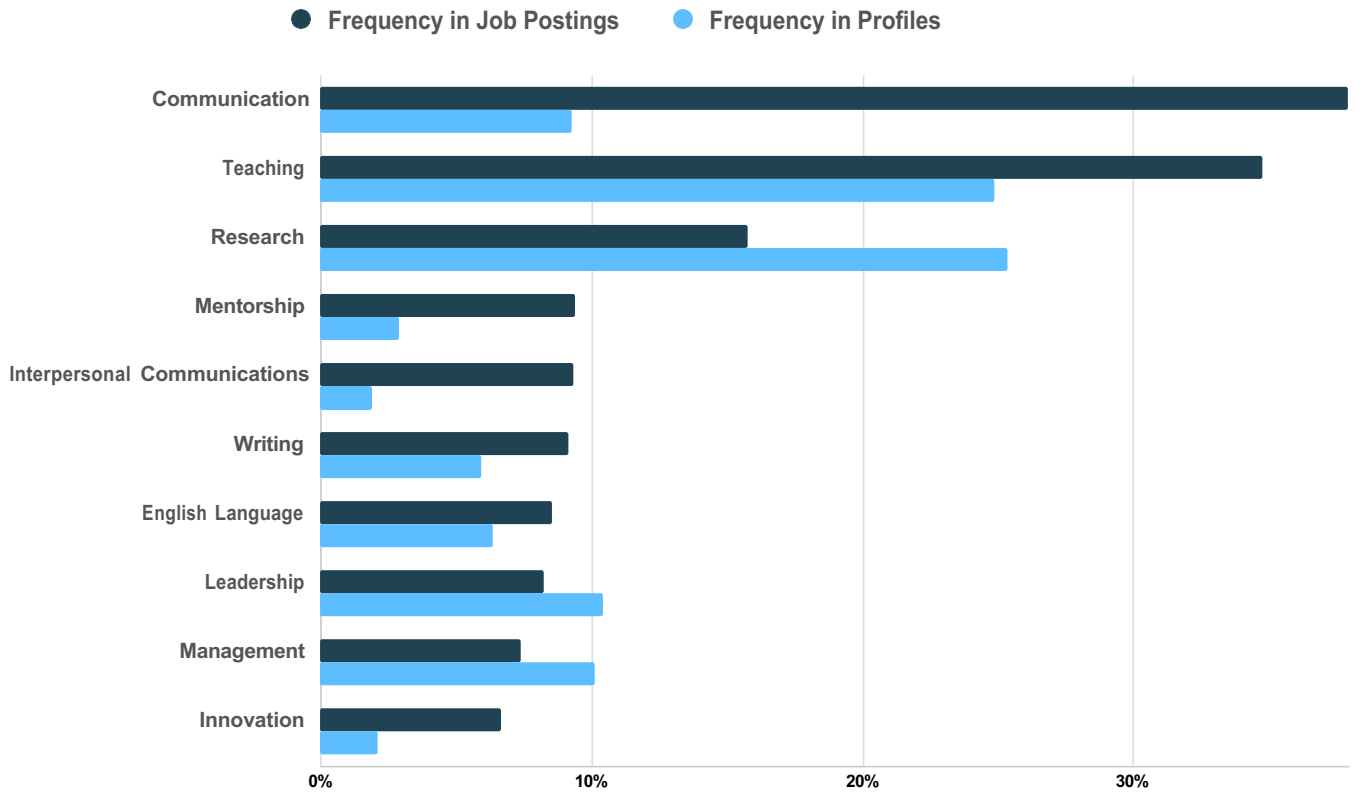
## Top Specialized Skills



Skills	Postings	% of Total Postings	Profiles	% of Total Profiles	Projected Skill Growth	Skill Growth Relative to Market
Speech-Language Pathology	196,246	46%	127,653	9%	+6.5%	Stable
Treatment Planning	60,607	14%	14,138	1%	+6.7%	Stable
Individualized Education Programs (IEP)	49,673	12%	18,007	1%	+16.4%	Growing

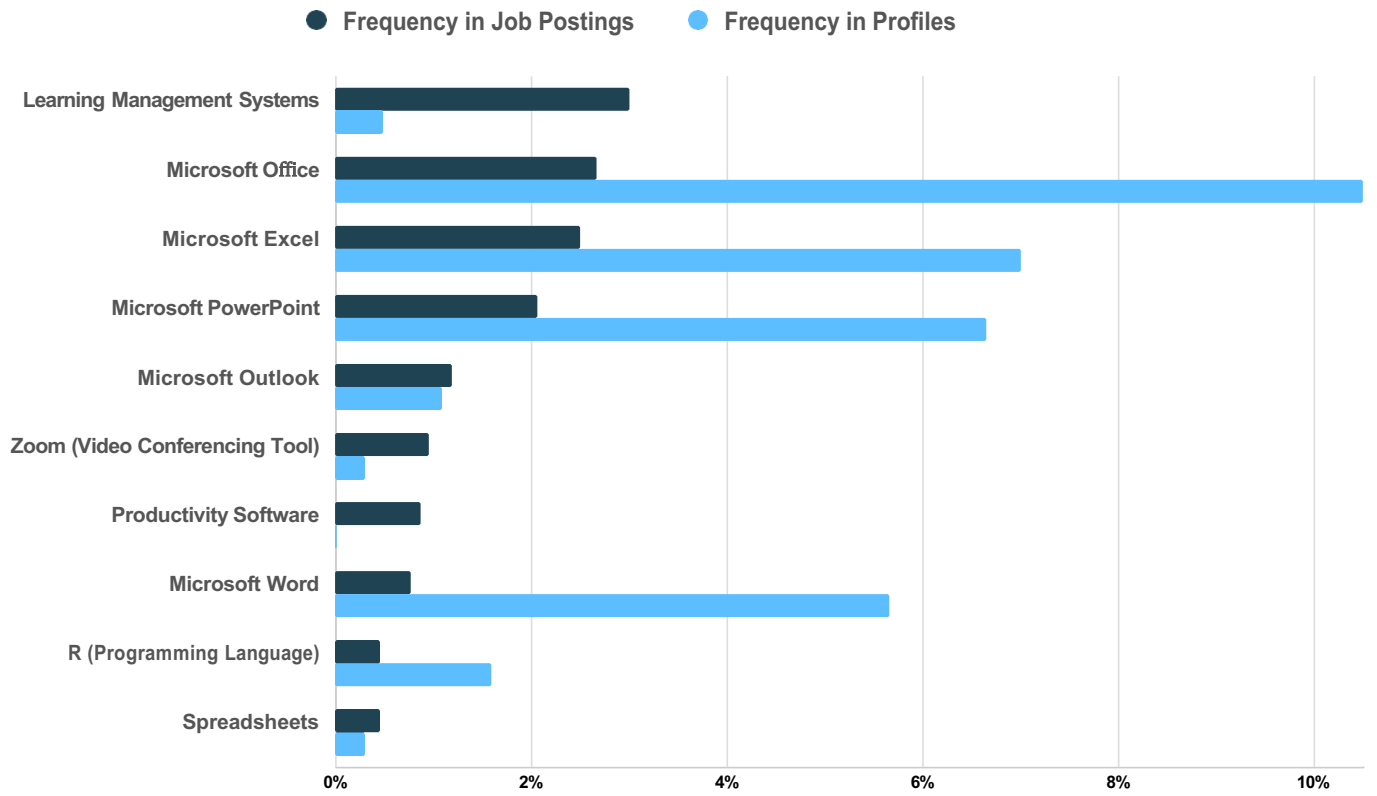
Speech Therapy	33,477	8%	30,834	2%	+8.0%	Stable
Communication Disorders	33,203	8%	13,799	1%	+0.6%	Lagging
Pathology	32,664	8%	20,706	1%	+10.8%	Growing
Swallowing Disorders	32,538	8%	28,902	2%	+4.6%	Stable
Rehabilitation	28,371	7%	28,541	2%	+6.4%	Stable
Pediatrics	26,883	6%	47,582	3%	+11.2%	Growing
Nursing	23,411	6%	42,015	3%	+20.1%	Rapidly Growing

## Top Common Skills



Skills	Postings	% of Total Postings	Profiles	% of Total Profiles	Projected Skill Growth	Skill Growth Relative to Market
Communication	161,253	38%	132,962	9%	+3.6%	
Teaching	147,836	35%	356,544	25%	+18.8%	<span style="background-color: red; color: white; border-radius: 10px; padding: 2px 5px;">Growing</span>
Research	67,077	16%	362,995	25%	+17.2%	<span style="background-color: #008000; border-radius: 10px; width: 20px; height: 10px;"></span>
Mentorship	40,012	9%	41,906	3%	+16.5%	<span style="background-color: #008000; border-radius: 10px; width: 20px; height: 10px;"></span>
Interpersonal Communications	39,762	9%	27,017	2%	+12.5%	<span style="background-color: #008000; border-radius: 10px; width: 20px; height: 10px;"></span>
Writing	39,078	9%	85,301	6%	+11.8%	<span style="background-color: #008000; border-radius: 10px; width: 20px; height: 10px;"></span>
English Language	36,401	9%	91,547	6%	+15.3%	<span style="background-color: #008000; border-radius: 10px; width: 20px; height: 10px;"></span>
Leadership	34,984	8%	149,643	10%	+8.5%	<span style="background-color: #008000; border-radius: 10px; width: 20px; height: 10px;"></span>
Management	31,486	7%	144,946	10%	+5.3%	<span style="background-color: #cccccc; border-radius: 10px; width: 20px; height: 10px;"></span>
Innovation	28,354	7%	29,993	2%	+25.8%	<span style="background-color: #008000; border-radius: 10px; width: 20px; height: 10px;"></span>

## Top Software Skills




Skills	Postings	% of Total Postings	Profiles	% of Total Profiles	Projected Skill Growth	Skill Growth Relative to Market
Learning Management Systems	12,771	3%	6,986	0%	+6.6%	Stable
Microsoft Office	11,363	3%	150,397	11%	+18.5%	<div style="width: 100%; height: 10px; background-color: #008000;"></div>
Microsoft Excel	10,615	2%	100,315	7%	+17.7%	<div style="width: 100%; height: 10px; background-color: #008000;"></div>
Microsoft PowerPoint	8,807	2%	95,299	7%	+26.1%	<div style="width: 100%; height: 10px; background-color: #008000;"></div>
Microsoft Outlook	5,083	1%	15,756	1%	+25.0%	<div style="width: 100%; height: 10px; background-color: #008000;"></div>
Zoom (Video Conferencing Tool)	4,103	1%	4,357	0%	+13.1%	Growing
Productivity Software	3,687	1%	239	0%	+11.8%	<div style="width: 100%; height: 10px; background-color: #008000;"></div>
Microsoft Word	3,288	1%	81,097	6%	+7.2%	<div style="width: 100%; height: 10px; background-color: #cccccc;"></div>
R (Programming Language)	1,961	0%	22,795	2%	+20.3%	<div style="width: 100%; height: 10px; background-color: #008000;"></div>
Spreadsheets	1,947	0%	4,313	0%	+22.2%	<div style="width: 100%; height: 10px; background-color: #008000;"></div>

## Top Qualifications

Qualification	Postings with Qualification
Certificate Of Clinical Competence In Speech-Language Pathology (CCC-SLP)	79,365
Speech-Language Pathology License	63,480
Basic Life Support (BLS) Certification	18,107
Cardiopulmonary Resuscitation (CPR) Certification	17,698
Valid Driver's License	16,966
Registered Nurse (RN)	15,728
Board Certified/Board Eligible	12,258
Teaching Certificate	7,663
Medical License	3,848
Master Of Business Administration (MBA)	3,649

**ATTACHMENT 26**

April 29, 2026

TO: Members of the Board of Trustees 

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: New Program: Graduate Certificate in Artificial Intelligence

**RECOMMENDATION:**

That the Board of Trustees approve the Graduate Certificate in Artificial Intelligence in The Graduate School.

**RESOLUTION:**

"Be it resolved that the University of Connecticut Board of Trustees approves the Graduate Certificate in Artificial Intelligence in The Graduate School."

**BACKGROUND:**

To support the needs of employers in Connecticut and beyond, The Graduate School has developed an interdisciplinary graduate certificate in artificial intelligence (AI). This will support the need to provide non-AI specialists with the AI skillset needed in a range of workplaces. The interdisciplinary structure is designed so that concentrations can be offered in a range of disciplines. The certificate will begin with courses offered by the School of Business, but it is anticipated that other schools and colleges will develop courses so that further concentrations will be available to students within the next two years. This will be a fee-based certificate. The certificate is approved to be offered at the Storrs and Hartford campuses, and online. In academic year 26-27, courses will be available online, or as a hybrid program with some courses offered in-person at the Hartford campus.

Offering a graduate certificate in AI fits with the growth of AI-related graduate education, and significant needs of employers to build workforce skills that will support the potential of AI within a range of industries. This 12-credit certificate will enable students to integrate AI into their field, support data-informed decision-making, and

respond effectively to the growing role of AI in the workplace. The certificate is projected to enroll 30 students by the third year, with the same number of completions. Courses in the School of Business have already been developed. No new faculty are required, and there are no significant costs for the initial launch of the program.

Artificial Intelligence

Graduate Certificate

New Program Proposal, April 2026

Graduate School (Interdisciplinary)

CIP Code: 11.0102 (Artificial Intelligence)

Planned effective term: Fall 2026

## Introduction

Supporting the needs of employers and students, the Graduate School plans to offer an interdisciplinary certificate in artificial intelligence (AI). This will support the need to upskill non-AI specialists with the AI skillset needed in a range of workplaces. The interdisciplinary structure is designed so that concentrations can be offered in a range of disciplines. The certificate will begin with courses offered by the School of Business, but it is anticipated that other schools and colleges will develop courses so that further concentrations will be available to students within the next year or two. This will be a fee-based certificate.

Offering a graduate certificate in AI fits with the growth of AI-related graduate education, and significant needs of employers to build workforce skills that will support the potential of AI within a range of industries.<sup>1</sup> This 12-credit certificate will enable students to integrate AI into their field, support data-informed decision-making, and respond effectively to the growing role of AI in the workplace.

Since the initial public release of ChatGPT by OpenAI in November 2022 we have witnessed the rapid rise of large-language models (LLMs) and widespread use of generative AI across a range of sectors. Recently, attention has shifted to the growth of agentic AI – systems that can act autonomously – which is the next wave of AI adoption.<sup>2</sup> The use of AI across sectors is growing rapidly, with “high-earning computer-based occupations” seeing the highest exposure.<sup>3</sup>

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<sup>1</sup> Deloitte. (2026). The state of AI in the enterprise. <https://www.deloitte.com/us/en/what-we-do/capabilities/applied-artificial-intelligence/content/state-of-ai-in-the-enterprise.html> Accessed April 21, 2026.

<sup>2</sup> Ransbotham, S., Kiro, D., Khodabandeh, S., Iyer, S., & Das, A. (2025). The emerging agentic enterprise: How leaders must navigate a new age of AI. *MIT Sloan Management Review*. <https://sloanreview.mit.edu/projects/the-emerging-agentic-enterprise-how-leaders-must-navigate-a-new-age-of-ai/> Accessed April 20, 2026.

Galvin, C. (March 2026). UConn engineering offering AI short course for workforce development. *UConn Today*. [UConn Engineering Offering AI Short Course For Workforce Development - UConn Today](https://www.uconn.edu/newsroom/2026/03/01/uconn-engineering-offering-ai-short-course-for-workforce-development/) Accessed April 20, 2026.

<sup>3</sup> Gimbel, M., Kendall, J. & Kulsakdinun, R. (2026). Labor market AI exposure: What do we know? *The Budget Lab at Yale*. <https://budgetlab.yale.edu/research/labor-market-ai-exposure-what-do-we-know> Accessed April 20, 2026

Connecticut's economy is projected to see significant impacts from AI, with finance and insurance, healthcare, professional services (e.g., law, accounting, consulting), life sciences, and defense manufacturing all being high-exposure fields.<sup>4</sup>

Despite widespread discussion of AI-driven job losses, data demonstrates that many highly exposed fields are also seeing high adaptability within the workforce. Instead of simply displacing workers, in these areas, AI is driving productivity gains. This is demonstrated by analysis of job market data, which has shown that there has been a shift in job postings requiring AI skills. By 2024, 51% of job postings requiring AI skills were outside IT and computer science occupations showing the rapid growth of AI in non-tech sector occupations.<sup>5</sup>

Significant demand for graduate education in AI is evidenced by over half a million relevant google searches in the last 12 months.<sup>6</sup> This program will allow UConn to stay on the cutting edge of education, joining peer and aspirant institutions offering graduate certificates in this field. Analysis of UConn enrollment has demonstrated that the majority of students are drawn from Connecticut or surrounding regions. This certificate is intended to directly address Connecticut workforce needs, and will be the only graduate certificate in AI offered in the state. Outside the state, those on offer that are comparable to UConn's new certificate are Boston University's online Applied AI & Machine Learning Graduate Certificate, Harvard Extensions School's online Artificial Intelligence Graduate Certificate, and Purdue University's online Foundations of Artificial Intelligence Graduate Certificate.

Addressing this rapid growth area, the Graduate School will offer the Graduate Certificate in Artificial Intelligence as an interdisciplinary certificate for those seeking to build foundational knowledge and practical skills in AI relevant to their field. Shared program learning objectives provide a general framework for AI, while simultaneously allowing the scaffolding of field-specific knowledge and skills. The certificate will provide a cross-disciplinary introduction to AI concepts, methods, and system capabilities, and will support students in learning to apply and evaluate AI in professional and disciplinary contexts.

At the core of the certificate, all students will begin with a common foundational course that establishes core knowledge of AI as well as its ethical, societal, and operational implications. The framework for this class (GRAD 5300) can be taught from a range of disciplines. Further classes for the certificate will be chosen by students depending on their interests. The certificate will launch in Fall 2026 with the first concentration focused on business applications of AI.

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<sup>4</sup> Schendstok, M., & Wertz, S. S. (2024). Occupational exposure to artificial intelligence by geography and education. *Office of Economic Policy Working Paper, 2*. <https://home.treasury.gov/system/files/136/AI-Combined-PDF.pdf> Accessed April 20, 2026.

Scanlon, S. (2025). Connecticut Economic Update, December 2025. *Office of the State Comptroller*. <https://osc.ct.gov/wp-content/uploads/2025/12/December-1-2025-Economic-Update.pdf> Accessed April 20, 2026

<sup>5</sup> Lightcast. (2025). *Beyond the Buzz: Developing the AI Skills Employers Actually Need*. <https://lightcast.io/resources/research/beyond-the-buzz-developing-the-ai-skills-employers-actually-need> Accessed April 20, 2026.

<sup>6</sup> Data is taken from Gray DI reporting, April 2026.

## Program Information

### Locations / Modalities

The program is approved to be offered online, and in-person at the Hartford and Storrs campuses.

However, at launch in Fall 2026, the Foundations course, GRAD 5300, will be taught online. The Business concentration courses can be taken fully online or in hybrid form with in-person courses available at Hartford.

### Catalog Description

The Graduate School offers a Certificate in Artificial Intelligence for those seeking to build foundational knowledge and practical skills in artificial intelligence relevant to their field. The program provides a cross-disciplinary introduction to AI concepts, methods, and system capabilities, while helping students learn to apply and evaluate AI in professional and disciplinary contexts.

Students begin with a common foundational course that establishes core knowledge of AI as well as its ethical, societal, and operational implications. They then complete a concentration aligned with their interests. The certificate will offer a range of disciplinary tracks, including a concentration focused on business applications of AI.

This 12-credit certificate prepares students to integrate AI into their field, support data-informed decision-making, and respond effectively to the growing role of AI in the workplace. The Foundations course, GRAD 5300, is taught online. The Business concentration courses can be taken fully online or in hybrid form with in-person courses available at Hartford.

### Plan of Study

Course	Title	Credits
<b>Required Course</b>		
<a href="#">GRAD 5300</a>	Foundations of Artificial Intelligence	3
<b>Required Electives</b>		
Three of the following:		9
<a href="#">OPIM 5509</a>	Introduction to Deep Learning	
<a href="#">OPIM 5515</a>	Generative AI for Business	
<a href="#">OPIM 5517</a>	Building Advanced Generative AI Systems	

Course	Title	Credits
<a href="#">OPIM 5518</a>	AI Governance: A Risk Management Framework for Trustworthy and Responsible AI	
<a href="#">OPIM 5603</a>	Statistics in Business Analytics	
<a href="#">OPIM 5604</a>	Predictive Modeling	
<b>Total Credits</b>		<b>12</b>

### Program Learning Objectives

- Explain foundational AI concepts, methods, and system capabilities.
- Explain what AI "knowledge" is.
- Analyze the suitability of AI approaches for discipline-specific problems.
- Apply AI tools and techniques in professional and disciplinary contexts.
- Evaluate the effectiveness, trustworthiness, and limitations of AI systems.
- Assess the ethical, societal, and operational implications of AI use.
- Assess the impact of learning from AI agents on human knowledge.

### Assessment Plan

Learning outcomes will be assessed through the Graduate School. As graduate-level assessments are currently focused on master’s and doctoral programs, assessment measures for interdisciplinary graduate certificates will be developed as graduate-level assessment is more widely implemented over the next five years. However, specific concentrations may integrate with field-specific programmatic accreditation where relevant (e.g., AACSB for the School of Business).

### Graduate Outcomes

This graduate certificate is intended to develop skills that students can deploy in a wide range of careers.

Information provided here is intended to support reporting for the Connecticut Office of Higher Education Postsecondary Credential Registry. It is not exhaustive in relation to student outcomes for this certificate and is largely tailored to initial certificate offerings.

**Standard Occupational Codes (SOC)** that match potential outcomes for graduates:

- 11-0000 [Management Occupations](#)
- 11-1020 General and Operations Managers
- 11-1021 [General and Operations Managers](#)

- 11-2000 Advertising, Marketing, Promotions, Public Relations, and Sales Managers
- 11-2010 Advertising and Promotions Managers
- 11-2011 [Advertising and Promotions Managers](#)
- 11-2020 Marketing and Sales Managers
- 11-2021 [Marketing Managers](#)
- 11-2022 [Sales Managers](#)
- 11-3000 Operations Specialties Managers
- 11-3020 Computer and Information Systems Managers
- 11-3021 [Computer and Information Systems Managers](#)
- 11-3030 Financial Managers
- 11-3031 [Financial Managers](#)
- 11-3050 Industrial Production Managers
- 11-3051 [Industrial Production Managers](#)
- 11-3060 Purchasing Managers
- 11-3061 [Purchasing Managers](#)
- 11-3070 Transportation, Storage, and Distribution Managers
- 11-3071 [Transportation, Storage, and Distribution Managers](#)
- 11-3110 Compensation and Benefits Managers
- 11-3111 [Compensation and Benefits Managers](#)
- 11-3120 Human Resources Managers
- 11-3121 [Human Resources Managers](#)
- 11-3130 Training and Development Managers
- 11-3131 [Training and Development Managers](#)
- 11-9000 Other Management Occupations
- 11-9110 Medical and Health Services Managers
- 11-9111 [Medical and Health Services Managers](#)
- 11-9199 [Managers, All Other](#)
- 13-0000 Business and Financial Operations Occupations
- 13-1000 Business Operations Specialists
- 13-1080 Logisticians and Project Management Specialists
- 13-1081 [Logisticians](#)
- 13-1082 [Project Management Specialists](#)
- 13-1110 Management Analysts
- 13-1111 [Management Analysts](#)
- 13-1140 Compensation, Benefits, and Job Analysis Specialists
- 13-1141 [Compensation, Benefits, and Job Analysis Specialists](#)
- 13-1160 Market Research Analysts and Marketing Specialists
- 13-1161 [Market Research Analysts and Marketing Specialists](#)
- 13-1190 Miscellaneous Business Operations Specialists
- 13-1199 [Business Operations Specialists, All Other](#)
- 13-2000 Financial Specialists
- 13-2010 Accountants and Auditors
- 13-2011 [Accountants and Auditors](#)
- 13-2030 Budget Analysts
- 13-2031 [Budget Analysts](#)
- 13-2040 Credit Analysts
- 13-2041 [Credit Analysts](#)
- 15-0000 Computer and Mathematical Occupations
- 15-1200 Computer Occupations
- 15-1210 Computer and Information Analysts
- 15-1211 [Computer Systems Analysts](#)
- 15-1212 [Information Security Analysts](#)

- 15-1220 Computer and Information Research Scientists
- 15-1221 [Computer and Information Research Scientists](#)
- 15-1240 Database and Network Administrators and Architects
- 15-1242 [Database Administrators](#)
- 15-1250 Software and Web Developers, Programmers, and Testers
- 15-1251 [Computer Programmers](#)
- 15-1252 [Software Developers](#)
- 15-1253 [Software Quality Assurance Analysts and Testers](#)
- 15-1254 [Web Developers](#)
- 15-1255 [Web and Digital Interface Designers](#)
- 15-1290 Miscellaneous Computer Occupations
- 15-1299 [Computer Occupations, All Other](#)
- 15-2030 Operations Research Analysts
- 15-2031 [Operations Research Analysts](#)
- 15-2040 Statisticians
- 15-2041 [Statisticians](#)
- 15-2050 Data Scientists
- 15-2051 [Data Scientists](#)
- 15-2090 Miscellaneous Mathematical Science Occupations
- 15-2099 [Mathematical Science Occupations, All Other](#)

**North American Industry Classification System (NAICS)** codes that match potential areas of employment for graduates of the program include:

- Transportation and Warehousing (NAICS 48-49)
- Utilities (NAICS 22)
- Information (NAICS 51)
- Data Processing, Hosting, and Related Services (NAICS 518)
- Other Information Services (NAICS 519)
- Finance and Insurance (NAICS 52)
- Insurance Carriers and Related Activities (NAICS 524)
- Funds, Trusts, and Other Financial Vehicles (NAICS 525)
- Professional, Scientific, and Technical Services (NAICS 54)
- Management of Companies and Enterprises (NAICS 55)
- Educational Services (NAICS 61)

Gray DI data projects that post-entry median wages for certificate graduates in relevant fields is currently \$126,619. This projection matches the highly skilled graduate occupations in which students are expected to be working.

## Projected Enrollment, Resources, and Evaluation

### Staffing

Instructional faculty will be supported from academic units offering courses for the certificate. Students will receive advising and support from the academic home of their concentration. The

resources for faculty and other support will expand on any other AI curriculum development being undertaken by these units.

### Students

As discussed in the introductory section, there is significant demand for AI programs. Projecting enrollment and completions is complicated, as the new development of programs and the rapid growth of interest means that historic completion data, which lags by 1-2 years, does not provide the basis on which to model enrollment.

Graduate certificate completions vary widely across UConn, with a mean of six completions per certificate in AY 24-25. Successful online graduate certificate programs that closely match employment needs sustain around 30+ completions per year. However, most graduate certificate programs include a mix of students who are simultaneously enrolled in master’s or doctoral programs alongside those enrolled solely in a certificate. The Graduate Certificate in Artificial Intelligence is expected to have the same combined enrollment, which will grow as curricular concentrations are added that will support AI skill development across further professional and research fields. Projections are based on this combined enrollment and are provided with the caveat that offering additional concentrations is likely to alter projections.

	AY2026/27	AY2027/28	AY2028/29	AY2029/30	AY2030/31	AY2031/32
Net new enrollments (duplicated headcount)	10	20	30	30	30	30
Total students enrolled	10	25	35	35	35	35
Anticipated completions	5	20	30	30	30	30

### Budget Projections

Centralizing graduate education in AI within an interdisciplinary certificate reduces costs, as fewer courses are required overall. This is an effective model in maximizing the courses available for students.

Course development costs will be supported by academic units offering coursework related to specific fields. The School of Business has already developed the relevant courses needed for the first concentration, which is ready to be offered in Fall 2026.

The Budget Transformation Initiative (BTI) may impact the revenue distribution from the program. However, at present, it is not possible to fully evaluate how this will impact the program.

### International Students

The program is designed to meet state-based workforce needs and will not support international student recruitment.

## Program Evaluation

The Graduate School will monitor enrollment and completion. These figures will be reviewed within the Provost's Office ongoing monitoring of program completion metrics. As the program grows over the first few years, the trajectory of enrollment and completion figures will be evaluated to ensure that these are growing. Over time, if the program does not maintain sufficient completions over a rolling five-year period, it will be subject to review by the Office of the Provost.

The certificate is designed to meet significant current needs for AI skill development. However, a decade from now, this need may be very different. There will be need for ongoing evaluation and curriculum assessment to understand if the certificate is able to continue to meet workforce needs. The Graduate School will coordinate central discussions, including employer engagement and data on graduate outcomes, to engage in continuous improvement of the program.

**ATTACHMENT 27**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Program Closure: Master of Fine Arts in Arts Leadership and Cultural Management



**RECOMMENDATION:**

That the Board of Trustees approve the closure of the Master of Fine Arts in Arts Leadership and Cultural Management in the Graduate School.

**RESOLUTION:**

“Be it resolved that the University of Connecticut Board of Trustees approve the closure of the Master of Fine Arts in Arts Leadership and Cultural Management in The Graduate School.”

**BACKGROUND:**

The Arts Leadership and Cultural Management (ALCM) Master of Fine Arts (MFA) program has been closed to new admissions since March 2023. Established initially as Arts Administration in 2011 situated within Dramatic Arts, this interdisciplinary degree had been slated to become an independent school-level program in the School of Fine Arts (SFA). When the Director decided to leave UConn early in 2023, however, the entire future of the program became uncertain. Given increasingly challenging resource and recruitment issues with the program, and the broader UConn budget environment, Interim Dean Frogley, in consultation with The Graduate School and current students, decided to suspend admissions, appoint an Interim Director, and institute a teach-out plan for the remaining students, leaving a final decision on the long-term future of the degree until the appointment of a new permanent Dean.

After her arrival at UConn in 2024, incoming Dean Fitzgerald reviewed the program and concluded that, despite the program’s many strengths, SFA did not have the resources to provide the ALCM MFA with adequate ongoing support, and that it should therefore close permanently, once all remaining students had completed their studies. Now that this has been accomplished, SFA wishes to formalize the closure process. This decision was fully supported by the outgoing Interim Director of the program, all Department Heads in SFA, and other leadership within the school.

Students were last admitted into the program in February 2023. There are no current students in the program, therefore no teach-out plan is required. The program will be removed from the Connecticut Office of Higher Education inventory of academic programs after the current academic year.

**ATTACHMENT 28**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Program Closure: Bachelor of Science in Financial Technology in the School of Business



**RECOMMENDATION:**

That the Board of Trustees approve the closure of the Bachelor of Science in Financial Technology in the School of Business.

**RESOLUTION:**

"Be it resolved that the University of Connecticut Board of Trustees approve the closure of the Bachelor of Science in Financial Technology in the School of Business."

**BACKGROUND:**

An undergraduate major in Financial Technology in the School of Business was approved by the University of Connecticut Board of Trustees in 2023. The program was approved to be offered only at the Stamford campus. The School of Business set a goal to have a cohort of 20 students by Fall 2024. However, the program did not meet this goal and currently has three students enrolled. New concentrations in Financial Technology will be offered in the Business Data Analytics Major and the Financial Management major. This will allow students to develop specialist knowledge of the field, tied to either operations or finance, which the School of Business has identified as more appropriate to the career progression of students entering the financial technology sector.

Any student newly matriculating into the program at the start of the Fall 2026 semester will be able to complete the major. The major will be closed to new students from September 1, 2026. As relevant courses will be offered within the Business Data Analytics and Financial Management majors, current students will be able to use these courses to complete. Seven students are currently enrolled in the major. A teach-out plan is attached. The program will be removed from the Connecticut Office of Higher Education after AY 31/32 or, if sooner, after all students completing the degree through the teach-out plan have completed the program.

**ATTACHMENT 29**

April 29, 2026

TO: Members of the Board of Trustees 

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Program Closure: Graduate Certificate in Contaminated Site Remediation

**RECOMMENDATION:**

That the Board of Trustees approve the closure of the Graduate Certificate in Contaminated Site Remediation in The Graduate School.

**RESOLUTION:**

"Be it resolved that the University of Connecticut Board of Trustees approves the closure of the Graduate Certificate in Contaminated Site Remediation in The Graduate School."

**BACKGROUND:**

The Graduate Certificate in Contaminated Site Remediation was approved in December 2017, at which time it was anticipated it would enroll 10 students per year. It was developed as part of the College of Engineering's Brownfields Initiative, which helped the College receive funding opportunities, including a large EPA grant. The Certificate was developed with the support and input of engineering firms working in contaminated site remediation. However, only one student has ever completed the Certificate, and only a handful of students have ever enrolled in the program.

There is currently no strong industry interest for this type of curriculum, and the faculty lead for the Certificate recently left UConn. Given these facts, the College of Engineering have decided to close the program. As there are no students currently enrolled in the program, no teach-out plan is required. The program will be removed from the Connecticut Office of Higher Education inventory of academic programs after the current academic year.

**ATTACHMENT 30**

April 29, 2026

TO: Members of the Board of Trustees 

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Program Closure: Graduate Certificate in Oceanographic Science and Technology

**RECOMMENDATION:**

That the Board of Trustees approve the closure of the Graduate Certificate in Oceanographic Science and Technology in The Graduate School.

**RESOLUTION:**

“Be it resolved that the University of Connecticut Board of Trustees approves the closure of the Graduate Certificate in Oceanographic Science and Technology in The Graduate School.”

**BACKGROUND:**


The Graduate Certificate in Oceanographic Science and Technology was approved by the Board of Trustees in March 2022. It was developed to support the education and training of engineers and environmental scientists engaging in the growing fields of marine technology, ocean engineering, and marine renewable energy and was intended to address immediate needs of industry partners for workforce education. The interdisciplinary curriculum for the online certificate combined courses in Marine Sciences, Mechanical Engineering, and Electrical & Computer Engineering. These courses build competency in ocean fluid dynamics, oceanographic data analysis, underwater acoustics, and underwater sensing systems analysis and design. At the time of approval, it was anticipated that 10-15 students would enroll within the first few years the program was offered.

However, the program has only ever enrolled a single student, and no students have completed the program. Leadership in the College of Engineering and College of Liberal Arts and Sciences have mutually agreed to close the program due to lack of demand. No teach-out plan is required for the program as there are no students currently enrolled. The program will be removed from the Connecticut Office of Higher Education inventory of academic programs after the current academic year.

**ATTACHMENT 31**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Anthony L. Rini   
Vice President of Finance and Chief Financial Officer

RE: Establishment of the George L. Minor Quasi-Endowment Fund

RECOMMENDATION:

That the Board of Trustees establish a quasi-endowment fund to be known as the George L. Minor Fund, with a principal of \$3,000,000 to be managed and administered according to applicable policy pertaining to University endowments; and

That the Board further direct that distributions from the George L. Minor Fund be made for benefit of the College of Agriculture, Health and Natural Resources ("CAHNR") at the discretion of the Dean of CAHNR, subject to the control and oversight of the President and/or his/her designee.

RESOLUTION:

"Be it resolved that the Board of Trustees establish a quasi-endowment fund to be known as the George L. Minor Fund, with the principal sum of \$3,000,000 received as a bequest from the late Mr. Minor; and

Be it further resolved those distributions from the George L. Minor Fund be made for benefit of the College of Agriculture, Health and Natural Resources, at the discretion of the Dean of the College of Agriculture, Health and Natural Resources, subject to the control and oversight of the President and/or his/her designee."

BACKGROUND:

Alumnus George Leigh Minor grew up on his family's farm and began helping at a young age. He graduated from Bristol High School and later earned a degree from the UConn School of Agriculture, dedicating his entire life to a career in farming.

The University recently received a distribution from Mr. Minor's estate in the amount of \$6,273,964.95. Mr. Minor's bequest, which conveyed that "*... all the rest, residue and remainder of my estate, real, personal, and mixed, of whatsoever the same may consist of and wheresoever situated, I give, devise and bequeath to the University of Connecticut, Storrs, Connecticut, said bequest to be used for the benefit of the College of Agriculture, Health and Natural Resources,*" was distributed directly to the University and deposited into a University gift account.

By endowing \$3,000,000 of Mr. Minor's bequest and depositing the remaining balance in a separate spendable account, the University hopes to honor Mr. Minor's legacy and his desire to support CAHNR.

On April 22, 2026, the Institutional Advancement Committee recommended approval to the full Board. The Financial Affairs Committee will consider this recommendation at its meeting on April 29, 2026.

**ATTACHMENT 32**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric *Radenka Maric*

RE: Renaming of the Judi and Gary Gladstein Distinguished Chair in Human Rights

RECOMMENDATION:

That the Board of Trustees authorize renaming the "Judi and Gary Gladstein Distinguished Chair in Human Rights", previously approved by the Board of Trustees on August 2, 2005, as the "Gladstein Family Distinguished Chair in Human Rights."

BACKGROUND:


The Gladsteins have a long history of philanthropy and involvement with the University of Connecticut and have provided funds for the human rights programs since its inception. In 2023, the Trustees honored the family with renaming this Institute the Gladstein Family Human Rights Institute. Mr. Gladstein is also a former member of the UConn Foundation Board of Directors (1998-2008). He received a BA in Economics from the University of Connecticut's College of Liberal Arts and Sciences in 1966.

In 2005, Judi and Gary Gladstein established the Judi and Gary Gladstein Distinguished Chair in Human Rights to support the University by providing financial support for an endowed faculty position in the University's College of Liberal Arts and Sciences. The donor has requested the name change to the "Gladstein Family Distinguished Chair in Human Rights" to reflect the family's ongoing philanthropy to the University. The individual appointed to this endowed faculty position will continue to be an internationally recognized researcher, scholar, and teacher and would have made significant contributions to the field of human rights.

On April 22, 2026, the Institutional Advancement Committee recommended approval to the full Board.

**ATTACHMENT 33**

April 29, 2026

TO: Members of the Board of Trustees  
FROM: Dr. Radenka Maric   
RE: Naming Recommendation for Mike Boylan '02 Player Lobby

RECOMMENDATION:

That the Board of Trustees authorize naming the L1B1 player lobby in the Toscano Family Ice Forum located on the Storrs campus in recognition of Mike Boylan '02.

BACKGROUND:

The Toscano Family Ice Forum is a state-of-the-art 2,600-seat ice hockey arena on the Storrs campus, home of UConn men's and women's ice hockey teams. The arena opened in January 2023. The facility presently includes full Division I training and support for the women's and men's ice hockey teams; team lounges, dry locker area and locker rooms with video displays; locker rooms for visiting teams; training space with a hydrotherapy area; strength and conditioning room; and other areas such as coaches' offices, a press box, and a large center-hung display scoreboard with perimeter ribbon boards designed to create an outstanding experience for fans. L1B1 player lobby area is the area where both the men and women enter their hallway for their locker rooms, strength and conditioning, and their athletic training it is approximately 150 square feet.


Mr. Michael Boylan is a principal and Co-Manager of BBH Capital Partners (BBHCP) Private Equity at BBH Capital Partners. He received his bachelor's degree in finance from the School of Business in 2002 as Summa Cum Laude, and an Honors Scholar. Mr. Boylan was a student athlete on the Men's Ice Hockey team. His first gift was in 1999 and he has continued to support UConn Athletics. Signage will be posted in the player entry area acknowledging Mike Boylan '02.

Mr. Boylan has pledged a gift amount consistent with the amount recommended under the University's *Named Gift Guidelines*.

On April 22, 2026, the Institutional Advancement Committee recommended approval to the full Board.

**ATTACHMENT 34**

April 29, 2026

TO: Members of the Board of Trustees  
FROM: Dr. Radenka Maric   
RE: Naming Recommendation for the Chase-Bear-Dyer Family Classroom

RECOMMENDATION:

That the Board of Trustees authorizes naming the classroom located in Room 110 on the first floor in Cheryl A. Chase Hall on the campus of the UConn School of Law as the "Chase-Bear-Dyer Family Classroom."

BACKGROUND:

Cheryl A. Chase Hall (Chase Hall) was named by the Board of Trustees in recognition of a major gift from the Chase Family in June 2005. Chase Hall houses the Law School Dean's Office, several administrative and faculty offices, and two large classrooms, one on each of the first and second floors. The classroom in Room 110 comprises 1,376 square feet on the first floor of Chase Hall.

Ms. Cheryl Chase is a well-known and highly respected businesswoman and graduate of the UConn School of Law, Class of 1978. She is a principal, co-president and general counsel of Chase Enterprises, based in Hartford. She is vice-chair of the Board of Directors at UConn Health and chairs the Clinical Affairs Subcommittee. She is a former trustee of the UConn School of Law Foundation and a former member of the Law School Advisory Council. The Honorable Stuart Bear practiced law for many years in New Haven before joining the Connecticut bench as a Superior Court judge. He was later appointed to the Connecticut Appellate Court, from which he retired and continued to serve as a Judge Trial Referee. Ms. Chase's daughter, Mrs. Dara Chase Dyer, is a graduate of the UConn School of Law School, Class of 2010. The Chase family has a longstanding history of philanthropic support for the University of Connecticut, with contributions focusing on the School of Law and UConn Health.


The Chase family has pledged a gift amount consistent with the amount recommended under the University's *Named Gift Guidelines*.

On April 22, 2026, the Institutional Advancement Committee recommended approval to the full Board.

**ATTACHMENT 35**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric 

RE: Naming Recommendation for The Chase-Bear-Dyer Advanced Triage Unit at John Dempsey Hospital

RECOMMENDATION:

That the Board of Trustees authorizes the naming of the UConn Health Emergency Department's Advanced Triage Unit located within the clinical space on the UConn Health Campus in Farmington as "The Chase-Bear-Dyer Advanced Triage Unit."

BACKGROUND:

UConn Health is renovating a portion of its existing emergency department waiting and administrative area to create the Advanced Triage Unit: seven specialized evaluation bays designed for "vertical" patients – those who can be safely assessed in chairs or recliners. This initiative will enhance surge capacity when patient volumes are high; improve flow and efficiency; and improve patient experience.


Ms. Cheryl Chase is a well-known and highly respected businesswoman and graduate of the UConn School of Law, Class of 1978. She is a principal, co-president and general counsel of Chase Enterprises, based in Hartford. She is vice-chair of the Board of Directors at UConn Health and chairs the Clinical Affairs Subcommittee. She is a former trustee of the UConn School of Law Foundation and a former member of the Law School Advisory Council. The Honorable Stuart Bear practiced law for many years in New Haven before joining the Connecticut bench as a Superior Court judge. He was later appointed to the Connecticut Appellate Court, from which he retired and continued to serve as a Judge Trial Referee. Ms. Chase's daughter, Mrs. Dara Chase Dyer, is a graduate of the UConn School of Law School, Class of 2010. The Chase family has a longstanding history of philanthropic support for the University of Connecticut, with contributions focusing on the School of Law and UConn Health.

The Chase family has pledged a gift amount consistent with the amount recommended under the University's *Named Gift Guidelines*.

On April 22, 2026, the Institutional Advancement Committee recommended approval to the full Board.

**ATTACHMENT 36**

April 29, 2026

TO: Members of the Board of Trustees  
FROM: Dr. Radenka Maric   
RE: Naming Recommendation for the Norton and Anne Goss II and Family Women's Coaches Locker Room

RECOMMENDATION:

That the Board of Trustees authorize naming the Women's Coaches Locker Room in the Bailey Student-Athlete Success Center on the Storrs campus as the "Norton and Anne Goss II and Family Women's Coaches Locker Room."

BACKGROUND:

The Bailey Student-Athlete Success Center is expected to be a state-of-the-art student-athlete performance and academic support center on the Storrs campus. The proposed locker room will be located on the first floor in the Field Hockey, Tennis, Coaches, and Support Suite of the Bailey Center. The locker room will total approximately 421 square feet.


Mr. and Mrs. Goss are 1974 graduates of the College of Liberal Arts and Sciences. Mr. Goss served as Senior Vice President and General Auditor at Webster Bank before retiring in 2012. He made his first gift to UConn in 1997, and the Goss family has continued to provide consistent philanthropic support for UConn Athletics. They are avid supporters and hold season tickets for football, men's and women's basketball, and men's ice hockey. The Goss family has pledged a gift totaling an amount consistent with the recommended amount for under the University's *Named Gift Guidelines*.

On April 22, 2026, the Institutional Advancement Committee recommended approval to the full Board.

**ATTACHMENT 37**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric 

RE: Naming Recommendation for the Toplands Meat Science Teaching and Research Laboratory

RECOMMENDATION:

That the Board of Trustees authorize the naming of the laboratory space located in the Ratcliffe Hicks building on the Storrs campus as the "Toplands Meat Science Teaching and Research Laboratory."

BACKGROUND:

The Meat Science Teaching and Research Laboratory is expected to be a 2,850 square foot laboratory space in the Ratcliffe Hicks building located on Storrs campus, designed for teaching, research, and extension. Recently, both students and industry have demonstrated an increased demand for a local meat science program, and this new lab will meet demand for the meat science program, future butchers hoping to study in New England, and help a thriving local industry facing an oncoming wave of retirements.

Growing up on Toplands Farm, Dudley Diebold is a lifelong 4-H supporter and advocate of the local agricultural community. In 2024, Dudley Diebold expressed interest in advancing the region's farm-to-table market by supporting the development of a university meats laboratory—an essential resource for teaching, research, and workforce training that helps support high-quality, locally raised products reaching New England tables. Gifts from Dudley Diebold and the Diebold Foundation will be used to rebuild the only university meats lab in New England.

The Diebolds' deep commitment to strengthening local farms has inspired both their personal philanthropy and their family foundation's giving to this newly renovated meats lab.

The Diebold Foundation has pledged gift amount consistent with the amount recommended under the *University's Named Gift Guidelines*.

On April 22, 2026, the Institutional Advancement Committee recommended approval to the full Board.

# INFORMATIONAL ITEMS

**University of Connecticut Department of Human Resources  
Hires Processed from January 31, 2026 to March 31, 2026  
Presented to the Board of Trustees for Information on Professional Employees**

<b>NAME</b>	<b>TITLE</b>	<b>DEPARTMENT</b>	<b>DATE</b>
Amara,Amrutha	Research Asst 2	CT Transportation Institute	2/6/2026
Armstrong IV,William Patrick	Postdoctoral Research Assoc	Physiology and Neurobiology	1/31/2026
Baez Terrero,Miguel Armando	Information Security Analyst 2	CT Education Network ASC	2/20/2026
Butremovic,Molly Rae	Admin Program Support 2	Athletics Compliance Office	2/20/2026
Chalise,Reyusha	Research Asst 1	InCHIP	2/6/2026
Clarady,Carrie Kaylynn	Admin Program Support 4	Human Research Protection Prog	3/20/2026
Cruz,AnaAlicia	Ed Program Assistant 2	Dept of Extension Tolland	3/20/2026
Cullerton,Mari Elizabeth	Research Asst 2	Dept of Extension Middlesex	2/20/2026
Dilaj,Kristin Amanda	Assoc Clinical Professor	Speech, Lang and Hearing Sci	3/9/2026
Droe,Anj Lee	Research Asst 2	Social Work Instruct and Rsrch	3/20/2026
Dunn,Brady Marie	Student Services Prog Assist 2	Experiential Global Learning	3/6/2026
English,Kelly Anne	ASST EXT PROF 11 MO	Innovations Institute	2/20/2026
Fahey,Rebecca	Ed Program Assistant 2	Dept of Extension Tolland	3/20/2026
Fish,Jeremy Charles	Research Asst 1	CT Transportation Institute	4/6/2026
Gilani,Syeda Fajar	Student Services Prog Coord	Stamford Campus	2/20/2026
Griffith,Michael Bryce Joseph	Postdoctoral Research Assoc	Molecular and Cell Biology	1/31/2026
Hearin,Mary Claire	Specialist IA	Athletics WI Soccer	4/6/2026
Hsu,Ya-Chu	Postdoctoral Research Assoc	Material Science and Engr	2/20/2026
Hubelbank,Sarah Grace	eLearning Developer 1	UConn eCampus	2/20/2026
Hughes,Kimberly Ann	Ed Program Assistant 2	Dept of Extension Tolland	3/20/2026
Jones,Alyssa Morelli	Ed Program Assistant 2	Dept of Extension Tolland	3/20/2026
Kripko,Aron	Postdoctoral Research Assoc	Physics	3/6/2026
Li,Yang	Postdoctoral Research Assoc	Natural Resources and Environ	3/6/2026
Mandaliya,Madhusudan Bipinbhai	Research Asst 1	CT Transportation Institute	2/6/2026
Martin,Valerie Rose	Research Asst 1	CT Transportation Institute	3/20/2026
Morenson,Melanie Anne	Student Services Prog Coord	Student Union	3/6/2026

**University of Connecticut Department of Human Resources  
Hires Processed from January 31, 2026 to March 31, 2026  
Presented to the Board of Trustees for Information on Professional Employees**

<b>NAME</b>	<b>TITLE</b>	<b>DEPARTMENT</b>	<b>DATE</b>
Noga, Eric Richardson	Information Security Analyst 1	CT Education Network ASC	2/13/2026
Piccione, Anna Joy	Computer Support Specialist 2	Campus Technology Services	3/20/2026
Qiu, Enchao	Postdoctoral Research Assoc	Biomedical Engineering	3/6/2026
Redgate, Annika Shannon	U Ed Asst 2	President	2/25/2026
Regan, Brenna Evelyn	Ed Program Assistant 2	Dept of Extension Tolland	3/20/2026
Ren, Yuying	Postdoctoral Research Assoc	Animal Science	2/20/2026
Reynolds, Jason Michael	Admin Program Support 2	Dining Services	3/6/2026
Rini, Anthony Lawrence	Chief Financial Officer and VP	Exec VP Finance and CFO	4/27/2026
Rodriguez-Echevarria, Shariel	Student Services Prog Coord	Ctr for Access Postsec Success	3/6/2026
Safaltin, Serzat	Postdoctoral Research Assoc	Material Science and Engr	2/6/2026
Schaefer, Joseph John	Specialist IIA	Athletics MI Football	2/20/2026
Tian, Cong	Admin Program Support 4	Research Integrity	3/20/2026
Velasquez, Roger	Asst Mngr Ath Equip Facilities	Athletics Equipment Center	3/2/2026
Wallace, Anna Elizabeth	U Staff Professional 1	Dining Services	2/20/2026
Wen, Yeting	Asst Research Professor	Materials Science Institute	2/6/2026
Ybanez, Andrea Faith	Academic Advisor 2	Education	2/20/2026

**University of Connecticut Department of Human Resources  
 Separations Processed from January 31, 2026 to March 31, 2026  
 Presented to the Board of Trustees for Information on Professional Employees**

<b>NAME</b>	<b>TITLE</b>	<b>DEPARTMENT</b>	<b>SEPARATION REASON</b>	<b>DATE</b>
Abu-Hasaballah,Suhaib Khamis	Financial Assistant 1	Academic Affairs Business Svcs	Separation	2/11/2026
Altermatt,Rebecca Joan	Librarian 2	Law Library and Technology	Separation	3/4/2026
Anthony,Stephen	Dining Services Manager 2	Dining Services	Retirement	3/1/2026
Bannerman,William Ian	Laboratory Technician 2	Chemistry	Separation	3/6/2026
Bertz,Andrew	Specialist IA	Athletics MI Football	Separation	2/2/2026
Branagan,Ashley	Student Services Prog Assist 2	Athletics	Separation	2/24/2026
Caldwell,Owen	Asst Mngr Ath Equip Facilities	Athletics Equipment Center	Separation	2/9/2026
Chacon Benitez,Ana Violeta	Postdoctoral Research Assoc	InCHIP Rudd Center	Separation	3/8/2026
Choi,Hongbin Xu	Postdoctoral Research Assoc	Materials Science Institute	Separation	2/23/2026
Constant,Charles David	U Staff Professional 2	Audit and Mgmt Advisory Svcs	Separation	2/2/2026
Dahl,Christina M	Computer Support Technician 2	Campus Technology Services	Retirement	3/1/2026
Diabate,Siriki	Specialist IIA	Athletics MI Football	Separation	1/11/2026
DiBenedetto,Anthony James	IT Manager	CT Education Network ASC	Separation	1/24/2026
Eiss,Laura G	Clinical Instructor	Nursing Instruct and Research	Separation	1/23/2026
Garcia-Rodriguez,Kelly	Research Asst 1	InCHIP	Separation	1/14/2026
Goldberg,Jake Alexander	Research Asst 1	InCHIP	Separation	3/5/2026
Gordina,Maria	Professor	Mathematics	Retirement	2/1/2026
Green,Nicholas	Specialist IA	Athletics MI Football	Separation	3/3/2026
Guild,Julie	U Staff Professional 1	University Compliance	Separation	2/20/2026
Guity,Gabrielle	Academic Advisor 1	Htfd Student and Business Svcs	Separation	3/6/2026
Harkins,Timothy John	Specialist IA	Athletics MI Football	Separation	1/17/2026
Hazell,Kyle	Specialist IA	Athletics MI Football	Separation	1/21/2026
Healey,Marshall W	Grants and Contracts Spec	PW Inst Advanced Systems Engr	Separation	3/14/2026
Hefter,Theodore	Specialist IA	Athletics MI Football	Separation	1/17/2026
Hendrickson,Kathy G	Student Services Prog Mngr 2	Career Readiness Life Skills	Retirement	2/1/2026
Hernon,Edward Joseph	Specialist IA	Athletics MI Football	Separation	2/2/2026
Khawar,Obaidullah	Postdoctoral Research Assoc	Clean Energy Engineering Ctr	Separation	3/10/2026
Kornegay,Shawn	Publicity/Marketing Admin	Education	Separation	2/28/2026

**University of Connecticut Department of Human Resources  
Separations Processed from January 31, 2026 to March 31, 2026  
Presented to the Board of Trustees for Information on Professional Employees**

<b>NAME</b>	<b>TITLE</b>	<b>DEPARTMENT</b>	<b>SEPARATION REASON</b>	<b>DATE</b>
Lahl,Sarah Jane	Specialist IA	Athletics WI Field Hockey	Separation	3/12/2026
Leifheit,Matthew Scott	Specialist IA	Athletics MI Football	Separation	1/17/2026
Levin,Leslie C	Professor - LAW	Law Instruction and Research	Retirement	2/1/2026
Lewis,LaTroy	Specialist IIA	Athletics MI Football	Separation	2/12/2026
Lin,Rong-Chien	Postdoctoral Research Assoc	Ecology and Evolutionary Bio	Separation	1/13/2026
Maneggia,Donalyn D	Research Asst 2	InCHIP Rudd Center	Separation	2/1/2026
Mayfield,Brock	Contract Specialist 1	Procurement	Separation	1/23/2026
McMahon,Ann C	Clinical Professor	Speech, Lang and Hearing Sci	Retirement	3/1/2026
McMillian,Ryan	U Staff Professional 1	Tech Comm and Industry Rltns	Separation	1/24/2026
Monsalve,Santiago	Postdoctoral Research Assoc	Pathobiology	Separation	2/1/2026
Morrow,Justin Ross Cummings	Specialist IA	Athletics MI Football	Separation	1/16/2026
Njeh,Fabrice Mongwe	Data Administrator 3	Enterprise Applications	Separation	3/4/2026
Palacios,Lillian	Admin Program Support 3	Student Activities	Retirement	3/1/2026
Paul,Sharat Chandra	Postdoctoral Research Assoc	Materials Science Institute	Separation	3/10/2026
Peterson,Cole	Specialist IA	Athletics MI Football	Separation	3/4/2026
Piela,Angela M	Admin Program Support 2	Bursar	Separation	1/31/2026
Polen,Samuel Charles	Specialist IA	Athletics MI Football	Separation	1/17/2026
Powell,Martina Felicia	Asst Professor in Res	Women, Gender and Sexuality	Separation	1/16/2026
Proctor,Lucas Scott	Postdoctoral Research Assoc	Anthropology	Separation	2/1/2026
Ramakrishnan,Vivek	U Staff Professional 1	Tech Comm and Industry Rltns	Separation	1/31/2026
Ren,Jinglei	Postdoctoral Research Assoc	Psychological Sciences	Separation	1/10/2026
Sackett,Benjamin	Asst Mngr Ath Equip Facilities	Athletics Equipment Center	Separation	3/14/2026
Shaver,Kendrick	Specialist IA	Athletics MI Football	Separation	1/12/2026
Sifat,Iram	Postdoctoral Research Assoc	Clean Energy Engineering Ctr	Separation	1/20/2026
Sokol,Daniel P.	IT Team Lead 2	Institutional Research	Retirement	3/1/2026
Sorrentino,Demian A	Research Asst 3	CT Transportation Institute	Separation	2/7/2026
Sousa,Barbara	U Staff Professional 3	Education	Retirement	3/1/2026
Swingle,Ryan Joseph	Specialist IA	Athletics MI Football	Separation	1/17/2026

**University of Connecticut Department of Human Resources  
 Separations Processed from January 31, 2026 to March 31, 2026  
 Presented to the Board of Trustees for Information on Professional Employees**

<b>NAME</b>	<b>TITLE</b>	<b>DEPARTMENT</b>	<b>SEPARATION REASON</b>	<b>DATE</b>
Thornton, Staci Nicole	Postdoctoral Research Assoc	InCHIP	Separation	3/17/2026
Tsai, Sarah Shehua	Research Asst 1	InCHIP	Separation	3/1/2026
Vallejo, Isaias	Postdoctoral Research Assoc	Physics	Separation	2/1/2026
Wilk, Hailey Sarah Chamberlin	U Ed Asst 2	Provost Academic Affairs	Separation	2/14/2026
Wolanin, Donald J.	Asst Professor in Res	Chemistry	Separation	1/22/2026
Wunderlich, Yannick Moritz Albert Paul	Postdoctoral Research Assoc	Physics	Separation	2/21/2026
Wyse, Lawrence A	Software Developer 3	Enterprise Applications	Retirement	2/1/2026
Zoni, Mariel A	Student Services Prog Mngr 2	Engineering Undergrad Programs	Separation	2/18/2026

# **COMMITTEE AGENDAS**

## AGENDA

### University of Connecticut Board of Trustees

### Committee on Compensation Monday, March 16, 2026, at 4:00 p.m. Special Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://techsupport.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

Call to order at **4:00 p.m.**

1) Public Participation (limited to agenda items)\*

\*Individuals who wish to speak during the Public Participation portion of the Monday, March 16, meeting, limited to agenda items, must do so 24 hours in advance of the meeting's start time (i.e., 4:00 p.m. on Friday, March 13) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

2) Minutes from the November 21, 2025, Special Meeting

3) Executive Session

4) Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

## AGENDA

### University of Connecticut Board of Trustees

#### Committee for Diversity, Equity and Inclusion Thursday, April 30, 2026, at 1:00 p.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **1:00 p.m.**

1. Public Participation\*

\*Individuals who wish to speak during the Public Participation portion of the Thursday, April 30, meeting, must do so 24 hours in advance of the meeting's start time (i.e., 1:00 p.m., on Wednesday, April 29) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

2. Minutes from the February 10, 2026, Meeting

3. Report from Vice President, Office for Inclusion and Civil Rights

4. Report from Vice President, Student Life and Enrollment

5. Office for Inclusion and Civil Rights Updates

6. Report from University Senate Representative

7. Other Business

8. Executive Session (as needed)

9. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

## AGENDA

### University of Connecticut Board of Trustees

#### Financial Affairs Committee Wednesday, March 25, 2026, at 8:30 a.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

Call to order at **8:30 a.m.**

1) Public Participation\*

\*Individuals who wish to speak during the Public Participation portion of the Wednesday, March 25, meeting, must do so 24 hours in advance of the meeting's start time (i.e., 8:30 a.m. on Tuesday, March 24) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

2) Minutes from the February 25, 2026, Meeting

3) Executive Session

4) Adjournment

## AGENDA

### University of Connecticut Board of Trustees

#### Institutional Advancement Committee Wednesday, April 22, 2026, at 1:00 p.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **1:00 p.m.**

1. Public Participation\*

\*Individuals who wish to speak during the Public Portion of the Wednesday, April 22, 2026, meeting must sign up 24 hours in advance of the meeting's start time (1:00 p.m. on Tuesday, April 21, 2026) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

2. Minutes from February 18, 2026, Meeting  
**Attachment 1**

Dr. Dennis-LaVigne

3. Naming Resolutions  
**Attachment 2**

Ms. Yancey

- Establishment of the George L. Minor Quasi-Endowment Fund
- Renaming of the Judi and Gary Gladstein Distinguished Chair in Human Rights
- Naming Recommendation for the Mike Boylan '02 Player Lobby
- Naming Recommendation for the Chase-Bear-Dyer Advanced Triage Unit
- Naming Recommendation for the Chase-Bear-Dyer Family Classroom
- Naming Recommendation for the Norton & Anne Goss II and Family Women's Coaches Locker Room
- Naming Recommendation for the Toplands Meat Science Teaching and Research Laboratory
- Named Gift Opportunities for the Gant Science Complex
- Named Gift Opportunities for the Harry A. Gampel Pavilion
- Named Gift Opportunities for the Practice Football Fields

4. UConn Foundation Update

Ms. Yancey

5. Governmental Relations Update

Ms. Lombardo

6. University Communications Update  
**Attachment 3**

Mr. Kirk

7. University Senate Representative Report

Dr. Timothy Folta

8. Other Business

9. Executive Session (as needed)

10. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

## AGENDA

University of Connecticut Board of Trustees  
 University of Connecticut Health Center Board of Directors  
**Joint Audit & Compliance Committee**  
**Virtual Meeting**

**Thursday, March 26, 2026**

10:00 am – 10:45 am - Executive Session / 10:45 am – 12:00 pm - Public Session

Public Streaming Link (with live captioning upon request): <https://techsupport.uconn.edu/bot/>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

<b>AGENDA</b>		
<b>CALL TO ORDER</b>		
<b>EXECUTIVE SESSION</b>		
<b>PUBLIC PARTICIPATION</b>		
Individuals who wish to speak during the Public Participation portion of the Thursday, March 26, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Wednesday, March 25) by emailing <a href="mailto:BoardCommittees@uconn.edu">BoardCommittees@uconn.edu</a> . Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comments to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ( <a href="mailto:BoardCommittees@uconn.edu">BoardCommittees@uconn.edu</a> ), and all comments will be transmitted to the Committee.		
Agenda Items	Proposed Action	Attachment
<b>MINUTES OF THE PRIOR MEETING</b>		
Minutes of December 11, 2025, Meeting	Approval	1.1
<b>EXTERNAL AUDIT ACTIVITIES</b>		
Status of External Audit Engagements	Update	2.1
CBIZ CPAs P.C. - UConn 2000 Infrastructure Program Agreed Upon Procedures Report for FYE June 30, 2025	Presentation	2.2
Approval to Extend the Appointment of Clifton Larson Allen, LLP (CLA) – UConn Health Audit Services	Approval	2.3
<b>SIGNIFICANT INTERNAL AUDIT ACTIVITIES</b>		
Status of Audit Assignments	Update	3.1
Status of Audit Observations	Update	3.2
AMAS Organizational Chart/Staffing	Update	3.3
AMAS Strategic Plan	Informational	3.4
<b>COMPLIANCE ACTIVITIES</b>		
Significant Compliance Activities	Update	4.1
HealthCare Compliance & Privacy Dashboard	Informational	4.2
HealthCare Compliance & Privacy Work Plan CY2026	Informational	4.3
Informational/Educational Items	Informational	4.4
<b>INFORMATION TECHNOLOGY</b>		
UConn	Update	5.1
UConn Health	Update	5.2
<b>OTHER BUSINESS</b>		
<b>ADJOURNMENT</b>		

NOTE: If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.

## AGENDA

### University of Connecticut Board of Trustees

#### Committee for Research, Entrepreneurship and Innovation Thursday, April 16, 2026, at 1:00 p.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **1:00 p.m.**

1. Public Participation\*

\*Individuals who wish to speak during the Public Participation portion of the Thursday, April 16, meeting, must sign up 24 hours in advance of the meeting's start time (i.e., 1:00 p.m. on Wednesday, April 15) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of the public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments via [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

2. Minutes from the February 19, 2026, Meeting

3. Office of the Vice President for Research Updates – Dr. Michelle Williams

4. Update from Dr. Abhijit Banerjee, Associate Vice President, Research, Innovation & Entrepreneurship

5. Presentation by Xiao-Dong Zhou, Ph.D., Professor, Director, Center for Clean Energy Engineering (C2E2)

6. University Senate Representative Report

7. Other Business

8. Executive Session (as needed)

9. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

## AGENDA

### University of Connecticut Board of Trustees

#### Student Life Committee Thursday, April 23, 2026, at 4:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **4:00 p.m.**

1) Public Participation\*

\*Individuals who wish to speak during the Public Participation portion of the Thursday, April 23, meeting, must sign up 24 hours in advance of the meeting's start time (i.e., 4:00 p.m. on Wednesday, April 22) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

2) Minutes from the February 19, 2026, Meeting (Attachment 1)

3) Standing Updates:

- Vice President for Student Life and Enrollment
- Student Trustees

4) Campus Climate Update  
Fany DeJesús Hannon, Ed.D., Dean of Students

5) Sense of Belonging and Student Outcomes  
Liza Boritz, Director of Planning, Assessment, and Evaluation

6) University Senate Representative Report

7) Other Business

8) Executive Session (as needed)

9) Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

# Academic Affairs

## AGENDA

### University of Connecticut Board of Trustees

#### Academic Affairs Committee Tuesday, April 28, 2026, at 8:30 a.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **8:30 a.m.**

1. Public Participation\*

\* Individuals who wish to speak during the Public Participation portion, of the Tuesday, April 28, meeting, must do so 24 hours in advance of the meeting's start time (i.e., 8:30 a.m. on Monday, April 27) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

### ACTION ITEMS

2. Minutes from the February 10, 2026, Meeting (Attachment 1)
3. Promotion & Tenure (Attachment 2)
4. Designation of Emeritus Status (Attachment 3)
5. Sabbatical Leave Recommendations (Attachment 4)
6. Reappointment of Professor Robert Day, Ph.D. to the Robert Cizik Professorship in Manufacturing and Technology Management in the School of Business (Attachment 5)
7. Reappointment of Professor David Weber, Ph.D. to the Deloitte Foundation Professorship of Accounting in the School of Business (Attachment 6)
8. Reappointment of Professor John Mathieu, Ph.D. as the GE Professor in Business in the School of Business (Attachment 7)

9. Reappointment of Professor Timothy B. Folta, Ph.D. to the Thomas John and Bette Wolff Family Chair in Strategic Entrepreneurship in the School of Business (Attachment 8)
10. Reappointment of Professor Karolina Heyduk, Ph.D. to the Rosalind Chair in the Department of Ecology and Evolutionary Biology in the College of Liberal Arts and Sciences (Attachment 9)
11. Appointment of Professor Steven L. Suib, Ph.D. as the Harold S. Schwenk, Sr. Distinguished Chair in Chemistry in the Department of Chemistry in the College of Liberal Arts & Sciences (Attachment 10)
12. Appointment of Professor James Waller, Ph.D. to the Gladstein Family Distinguished Chair in Human Rights in the Gladstein Family Human Rights Institute (Attachment 11)
13. Appointment of Professor David L. Richards, Ph.D. to the Wiktor Osiatyński Chair in Human Rights in the Gladstein Family Human Rights Institute (Attachment 12)
14. Appointment of Professor Alexis L. Boylan, Ph.D. to the Rhoda Shivers Chair in the School of Fine Arts (Attachment 13)
15. Reappointment of Professor Peter Siegelman, Ph.D. as the Phillip I. Blumberg Professor of Law in the School of Law (Attachment 14)
16. Reappointment of Professor Ángel Oquendo, J.D., Ph.D. as the George J. and Helen M. England Professor of Law in the School of Law (Attachment 15)
17. Reappointment of Professor Richard D. Pomp, J.D. as the Alva P. Loiselle Professor of Law in the School of Law (Attachment 16)
18. Reappointment of Professor Steven Wilf, J.D., Ph.D. as the Anthony J. Smits Professor of Global Commerce in the School of Law (Attachment 17)
19. New Program: Bachelor of Arts in Linguistics in the College of Liberal Arts and Sciences (Attachment 18)
20. New Program: Graduate Certificate in Artificial Intelligence (Attachment 19)
21. Program Closure: Master of Fine Arts in Arts Leadership and Cultural Management (Attachment 20)
22. Program Closure: Bachelor of Science in Financial Technology in the School of Business (Attachment 21)
23. Program Closure: Graduate Certificate in Contaminated Site Remediation (Attachment 22)
24. Program Closure: Graduate Certificate in Oceanographic Science and Technology (Attachment 23)

## **INFORMATIONAL ITEMS**

25. University Senate Representative Report

26. Academic Program Inventory

(Attachment A)

27. Faculty Consulting Program

(Attachment B)

- The University of Connecticut Consulting Program FY25 Annual Report
- Report on the University of Connecticut's compliance with CGS 1-84(r)  
Faculty Consulting Program: Report Issued by the Faculty Consulting Oversight Committee

28. Other Business

29. Executive Session (as needed)

30. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

**ATTACHMENT A**

April 29, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Academic Program Inventory



**BACKGROUND:**

In accordance with Connecticut General Statutes § 185-10a-35a, authority over establishment of new academic programs, the Board of Trustees for The University of Connecticut is provided with the authority, "to review and approve recommendations for the establishment of new academic programs at the university." These programs are reported to the Office of Higher Education, which maintains an inventory of approved academic programs offered by public and independent colleges and universities in Connecticut.

Core information provided on these program listings including credential type, locations and modalities in which programs are offered, program names, and CIP (Classification of Instructional Programs) codes is vital for students and for external reporting.

The Provost presents changes to the name or CIP code of programs, and the addition or removal of locations or modalities to the Board for informational purposes. Such changes have already been approved through appropriate shared governance bodies in schools and colleges and by the Council of Deans.

**ACADEMIC INVENTORY CHANGES:**

Elisabeth DeLuca School of Nursing:

- Accelerated CEIN/BS in Nursing Track
  - Name change for the CEIN acronym from "Certificate Entry Into Nursing" to "Career Entry into Nursing." This is a degree-awarding program for students who already have a bachelor's degree in another field. The updated name more accurately reflect that students earn a BS in Nursing and that this pathway is designed for individuals pursuing a career change. Effective catalog year: 2026 – 2027
  - Suspension of program at the Stamford campus. Several challenges have impacted the Stamford campus including the increasingly competitive landscape in the Stamford region, limited availability of clinical placements

at nearby hospital agencies, faculty to student ratios (decline in number of students each year), growing resource demands, and the impact of very low first-time pass rates. As part of this process, the DeLuca School of Nursing will be conducting a comprehensive root cause analysis to better understand the multifaceted issues impacting campus performance. This will help guide future decisions and ensure that any actions taken are informed, equitable, and aligned with the school's mission. Effective term: admissions suspended for January 2027 cohort.

#### The Graduate School:

- Psychological Sciences (Clinical Psychology) (PhD), CIP code change *from* 42.2705 (Personality Psychology) to 42.2801 (Clinical Psychology).
  - This program is currently a concentration within the larger PhD program in Psychological Sciences but is separately accredited by the American Psychological Association and leads to licensure in the field of clinical psychology. It is reported out on the Office of Higher Education program inventory as a separate concentration. For unknown reasons, many years ago it was assigned the CIP code for personality psychology. However, the clinical psychology CIP code identifies programs that prepare students “for the independent professional practice of clinical psychology,” and is the appropriate code for this accredited licensure program.

#### Program Pauses:

*These are short-term pauses that are not a full suspension of a program. They are intended to manage admissions cycles to address budget limitations and ensure that programs admit cohorts that will support minimum class sizes.*

#### The Graduate School:

- MFA Art. Admission pause effective: AY 2026 – 2027 (single admissions cycle). Admissions will resume for AY 2027 – 2028 in December 2026.

**ATTACHMENT B**

# The University of Connecticut Faculty Consulting Program

## Fiscal Year 2025 Annual Report

### Overview

The University of Connecticut (UConn) is a leading research university with national and international connections. External activities (“faculty consulting”) are a vital route through which faculty bolster connections outside the institution, whether that be for purposes of research, professional practice, or connections with industry. These types of activities are vital for a thriving research university. The policy and procedures related to faculty consulting at UConn are structured to ensure adherence to relevant Connecticut State Statutes and are generally comparable to those of other public research universities.

Updates to the Policy and Procedures on Consulting for Faculty and Members of the Faculty Bargaining Unit were approved by the Board of Trustees on June 29, 2022. Concomitant to procedural updates was the implementation of the InfoEd platform for the approval of consulting requests. This system is also used for financial conflicts of interest reporting and across research-related activities. Fiscal year 2025 (FY25) was the third full year of InfoEd use.

Oversight for faculty consulting across the university is managed by Faculty Consulting Offices (FCOs) at UConn Storrs/regional campuses and UConn Health. These offices review and approve faculty consulting requests and provide extensive support to faculty. The FCOs collaborate closely with the Office of the Vice President for Research, University Compliance, and, at UConn Health, the Clinical Conflict of Interest Committee. This collaboration is particularly focused on regulatory issues for active researchers, including elements such as consulting requests with high-risk countries, as well as procedures related to faculty affiliated companies.

The FCOs provide extensive support to faculty through information provided on the faculty consulting website and by offering training sessions at different points throughout the year, including those for new faculty at the University. In FY25, the FCOs supported the 741 faculty who submitted requests, provided training to groups of faculty (e.g., new hires) to educate about the requirements of the Policy and Procedures on Faculty Consulting, and supported department heads and deans as approvers. Whenever needed, support for these faculty and approvers includes individual meetings, sometimes in partnership with other relevant offices, which allow faculty to receive advice tailored to the context of their activities.

The faculty consulting website was overhauled in FY22. As part of ongoing continuous improvement efforts, new content continues to be added, or existing content is revised to better support faculty needs and current issues. For example, recently, a [new page was added](#) to provide more detailed guidance on requests related to fee-for-service research.

## **FY25 Reporting Period**

This report provides an overview of faculty consulting activities on all UConn campuses for FY25. For UConn Health this covers all requests relating to activity during the standard fiscal year of the institution, July 1, 2024 through June 30, 2025. For Storrs/regional campuses this covers all requests relating to activity from May 23, 2024 through May 22, 2025. This reporting year is aligned to the nine-month faculty contractual year. This allows faculty to simplify summer requests, which can be submitted on a single request. Reconciliation deadlines remain the same for all campuses. This FY25 report covers the seventeenth full year of operation of the University's faculty consulting approval program.<sup>1</sup>

Each year the UConn Faculty Consulting Oversight Committee files an annual report to the UConn Board of Trustees and subsequently provides this to the joint standing committees of the General Assembly having cognizance of matters relating to higher education and government administration. The Consulting Oversight Committee may make recommendations to the University Board of Trustees related to policies and procedures. Based on the FY24 annual report and review of the prior year audit, the Oversight Committee report issued in February 2025 did not offer any recommendations. It noted that the FCOs have consistently responded to audit findings and engaged in continuous improvement throughout the years the faculty consulting approval process has been in place. The Oversight Committee continues to monitor all audit reports related to the program and will issue its next report early in 2026.

## **Faculty Consulting Office Staffing and Support**

Faculty consulting is under the oversight of the Provost. Approvals and support for faculty are handled by two different "Faculty Consulting Offices" (FCOs), which are offices in name only. One office covers the UConn Storrs and regional campuses (Avery Point, Hartford, the School of Law, Stamford, and Waterbury). The other office covers UConn Health. In total, 1,814 consulting requests were submitted across all campuses in FY25, involving 741 unique faculty members.

For Storrs and regional campuses, the responsibilities for the FCO represent a small portion of the Assistant Vice Provost for Academic Affairs role. The Storrs FCO handled 59% of the total consulting requests submitted in FY25, involving 68% of the unique faculty across UConn who submitted requests. Although staff support for the FCO was not available in FY25, a new staff member began work on August 8, 2025; Clare Melchiorre (Faculty Activity & Policy Coordinator), with significant responsibilities for faculty consulting.

The final staffing change of note also occurred after the close of FY25 consulting activities but is relevant to oversight of this annual report. Vice Provost for Academic Affairs, Gladis Kersaint, stepped down from her role in the Office of the Provost on November 14, 2025.

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<sup>1</sup> The consulting program was first implemented mid-way through fiscal year 2008.

Following her departure, Vice Provost for Academic Operations, Daniel Schwartz, became the Provost's designee.

The UConn Health FCO consists of 0.25 FTE for the FCO role and 0.4 FTE for administrative support.<sup>2</sup> Together, they reviewed, approved, or otherwise processed 41% of the total consulting requests submitted in FY25 (over 700 in total), involving 32% of the unique faculty. The proportions of requests and faculty supported at each Storrs regionals and UConn Health have remained stable between FY24 and FY25.

Beyond processing requests, FCOs collaborate on continuous improvement efforts to enhance the administration of the faculty consulting program, including continued updates of the InfoEd faculty consulting form and workflow in partnership with the OVPR electronic research support (eRA) help desk, providing training materials and presentations for faculty, and updating the faculty consulting website. The FCOs also lead investigations of consulting violations when needed, working with University Labor Relations and Compliance as appropriate.

### **Performance Outcomes: Storrs and Regional Campus Faculty**

In FY25, the UConn Storrs FCO received 1,072 consulting requests. These were submitted by 501 unique individuals, which is approximately 30% of the full-time faculty eligible to consult (Table 1).<sup>3</sup> Of these, 735 were approved and reconciled (69% of the total); 221 (21%) were provided exceptions as low conflict of interest risk activities submitted after the fact or for slow processing as they worked through the approval process; 65 (6%) were withdrawn;<sup>4</sup> five received sanctions (0.5%); five were denied (0.5%); five requests were created but not submitted (0.5%) and 35 requests (3.3%) were stuck in the consulting system, meaning required actions were not taken.<sup>5</sup> Sanctions and exceptions are documented with formal letters, which are uploaded into the InfoEd system and are stored by the FCO.

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<sup>2</sup> Although support is in place for 0.25 FTE for the FCO role, the FCO only currently has 0.1 FTE for their faculty consulting related work.

<sup>3</sup> The total number eligible faculty was obtained from the UConn 2025 Fact Sheet. This proportion has remained stable from the FY23 and FY24 annual reports.

<sup>4</sup> A withdrawal is usually at the request of the faculty member (e.g., duplicates, something has changed), or a request is withdrawn after discussion with a faculty member makes clear that the work is not consulting. For instance, faculty sometimes submit requests where there is no remuneration, and they may be directed to report necessary expenses or gifts to the State as the appropriate pathway for their activity.

<sup>5</sup> InfoEd sends automated reminders when requests are awaiting approval. However, some requests remain with an approver or returned to the faculty for modification and then not resubmitted. In some cases, staffing limitations have created a backlog issue with some Storrs and regional requests, and limit capacity for repeated email follow up on issues such as resubmitting requests when modifications have been requested. This staffing issue has largely been resolved, and these 35 remaining requests are the end of a multi-year backlog. We anticipate that these will reach an end stage no later than the end of January.

The mean amount of time faculty spent consulting during normal work time was 1.3 days, with a maximum of 50 days.<sup>6</sup> Four faculty spent 30 or more days of normal work time consulting (0.8% of total faculty who submitted consulting requests at Storrs regionals); these requests may have been counting partial days as a single day. Nineteen faculty members (3.8% of those who consulted) indicated in reconciliation that they used more time during the normal work hours than originally estimated (Table 2), with a mean of 1 additional day. Where variance existed between approved consulting during normal work time and reconciled data, reconciliation showed that faculty spent less time on average than they had estimated in their original submission.

## **Performance Outcomes: UConn Health Faculty**

In FY25, the UConn Health FCO received 742 consulting requests. These requests were submitted by 240 unique faculty (Table 3). Six hundred and seventy-four of these were approved (90.8% of the total), 28 (3.8%) were withdrawn or system errors, 6 (0.8%) requests were withdrawn because faculty left the university, and 12 (1.6%) were related to consulting associates with Faculty Affiliated Companies with no effort, four (0.5%) were denied. One request received exception (0.1%) and 17 (2.3%) were sanctioned. Of the 674 approved requests, 589 occurred (87.4%) and 85 (12.6%) did not occur. Ten faculty had 10 or more submissions.

Thirteen faculty members of the total 240 faculty (5.4%) used more time during normal work hours than originally estimated and approved (Table 4). The range of variance of the average was 0.1 to 2 days.

The UConn Health FCO issued 17 written counseling (sanctions) to 14 faculty members. These sanctions were for unreported activity or late submissions received after the activity occurred. The FCO determined that all 17 of these requests would have been approved had they been submitted on time.

## **Update on FY24 Audit Findings**

By State statute, the consulting program must be audited by the Office of Audit and Management Advisory Services.<sup>7</sup> The audit covering FY24 was issued on March 27, 2025. The auditors' overall conclusions were that the University is in compliance with CGS 1-84(r) and the University's Policy on Consulting. The auditors also concluded that the data provided in the FY24 Annual Report of the Faculty Consulting Office was materially correct.

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<sup>6</sup> This figure was across a full year and we confirmed that this counted partial days (Friday 9:00 AM to 1:00 PM) as full days, but was in fact 20.8 days of consulting.

<sup>7</sup> All finalized audit reports, FCO annual reports, and Oversight Committee annual reports are posted on the University's consulting web site: <https://consulting.uconn.edu/>

The original audit schedule was twice a year but starting in FY13 the requirement was revised to once each year.

The auditors identified four findings, two of which were low risk, two of which were moderate risk.

The first finding related to system workflows and data integrity, which was rated as moderate risk. This finding included the following components:

- Approval of submitted consulting requests by delegates on behalf of an approver.
  - A [Guideline on Delegate and Proxy Approvals of Faculty Consulting Requests](#) was published by the Provost's Office on February 22, 2025, which documented requirements related to the use of delegates and proxies for approvals. This guideline was aligned with prior practice in use by the FCOs. A delegate is an individual who is designated to independently review and approve consulting requests, and who has the appropriate authority to take such actions separately from the approver (e.g., an associate dean on behalf of a dean). A proxy is an individual who takes actions only in conjunction with verbal or written instructions from an approver or designated delegate approver.
- There is a misconfiguration in the low-COI risk routing in InfoEd resulting in a total of 26 requests for writing or reviewing publications (1.4% of FY24 requests) were routed through this pathway, which should have been routed through full approval (i.e., they were only approved by a department head rather than then also being approved by the dean, FCO, and Provost's designee). Addressing this routing requires a technical change in the system that has yet to be implemented, however, none of these approved requests resulted in a sanction or should not have been approved.
- One individual approved their own consulting request, due to a routing issue in InfoEd. This issue has been identified again in FY25. It impacts <1% of all requests and relates to the fact that the underlying data structure used by the system. When this issue is identified, the FCO can resolve the individual circumstance by working with eRA support to create individual routing rules. In these rare instances, the FCO sends PDFs of the request to all appropriate approvers prior to approving reconciliation. This will continue to be an ongoing rare issue unless there are improvements in the structure of employee data used for routing.
- The University's Malign Foreign Talent Program Participation Policy was implemented on August 7, 2024. At the time of the FY24 audit, routing had not been introduced in InfoEd to ensure that Export Control reviewed all requests related to high-risk countries (although relevant requests were identified and shared with Export Control for review prior to approval). This routing was put in place during FY25, which placed this review into the workflow of InfoEd. Procedures will be updated to reflect this fact when next updated.
- As there is no normalization of entity names in InfoEd, there were inaccuracies (i.e., spelling errors) and multiple name variations for several entities. Addressing this issue would require a system change in InfoEd, which is outside of the control of the FCOs. None of these names have been identified as having caused an issue in relation to the review of faculty consulting requests.
- The procedures for faculty consulting were not updated when requests moved into InfoEd, at which time the consulting form did not require full address information for

entities to be submitted. This change was implemented because the address information (other than the country-level information) is redundant for the FCOs and created unnecessary administrative burden in faculty consulting request submission. Country information (US vs. non-US entities, and the country of all non-US entities) is collected in the system. Procedures will be updated to reflect this fact when next updated.

The second finding related to compliance with the faculty consulting policy, which was rated as moderate risk. This finding related to the fact that there was a backlog of consulting requests due to staffing issues, which included requests that were not fully reviewed, others not fully reconciled, and some reconciliations not fully reviewed and finalized at the FCO stage. A lack of staff support on the Storrs and regional campus FCO stage resulted in these delays and backlog. Although the Storrs/regional FCO handles around two thirds of total consulting requests, staff support did not adequately reflect the workload required to review these requests, provide support to faculty, and to follow up with reconciliation issues. Simultaneously, compliance needs in relation to higher risk components of the faculty consulting program required more time to be spent on a smaller portion of higher-risk cases.

- FCO staff support was not available in FY25 itself, but a newly appointed Faculty Activity & Policy Coordinator, Clare Melchiorre, began work on August 8, 2025. As reported above, this means that as of December 1, 2025, just 3.3% of Storrs/regional FY25 requests require any further review or modification before reaching an end stage (reconciliation approved, sanction, or exception). As the backlog was not addressed until after the close of FY25, this shows the significant progress made between September and December 2025. Moving these final requests to an end stage requires further discussion and 1:1 engagement with faculty members or approvers. This time spent on individual requests means that complete resolution of the backlog has taken a few months.

The third finding related to faculty who did not sufficiently report or who may potentially have failed to report material use of University resources upon submission of new consulting requests, which was rated as low risk. This included the following components:

- A single faculty member under-reimbursed the University by \$139 for use of material resources, based on a miscalculation by an academic unit. This was not due to the error of the faculty member, and when identified, the additional \$139 was paid to cover the billing error.
- A small number of submissions (<1% of Storrs/regionals and <2% of UConn Health requests) checked that there was “material use of University resources,” but did not then provide the required additional material use information. However, in several cases, this option had been checked in error, meaning that this information did not need to be supplied (e.g., the request included allowed use of idle, non-consumable resources, such as sitting in a faculty office while engaged in consulting activity). There are no indications of any misuse of University resources while consulting in these requests. The FCOs have become more rigorous in sending requests back (therefore requiring the full approval flow to be followed again) in cases where this question has

been answered inaccurately, or ensure that the relevant information is provided when appropriate. The FCOs note that they do not have the expertise to oversee contractual arrangements regarding the material use of resources. Required information uploaded to the faculty consulting request attests to the appropriate rate of payment for the resources and provides the University official who is responsible for managing the contractual arrangement and payment. This creates a record for audit checks to verify that payment has been made.

- A further 10 consulting submissions were identified related to 10 faculty members who had engaged in international travel and had overlapping consulting activities in these locations. This finding only relates to Storrs/regional faculty, where the Concur Travel System allows for comparison. The Storrs/regionals FCO communicated with all 10 faculty, resulting in three 1:1 follow-up meetings with faculty, to ensure clarity on differentiating personal (including consulting) and University travel. No instance of the misuse of University funds was identified. The FCOs continue to work to educate consulting approvers (usually department heads and deans) on the need to differentiate consulting and University travel. These reviewers are the individuals who see both consulting and travel approvals. We plan to develop on-demand resources that will further support the differentiation and appropriate reporting of any overlapping consulting and University travel, which has been delayed while waiting for approval of the updated University Travel Policy.

The fourth finding related to faculty affiliated companies (FACs) and 57 missing submissions where faculty had identified an interest in a FAC but had not submitted a related consulting request for FY24, which was rated as low risk. Failure to reconcile the FAC list against consulting requests is primarily a Storrs/regionals FCO issue, related to the same workload issues discussed above.

- Reconciliation of the current FAC list with FY25 (the year covered by this annual report) and FY26 (the current reporting year) faculty consulting submissions is complete. Communication is being sent to all faculty currently identified as not in compliance, which will allow a window of time to correct any information if they think there are any errors. Sanctions will then be issued for faculty who are not in compliance with the policy.
- Tailored advice is often provided directly to faculty to address their unique situations. Demonstrating the reach of this advice, the Storrs/regionals FCO has held 19 meetings with faculty between August 8 and December 18, 2025, to provide individualized advice related to consulting with FACs.
- The FCOs also note that concerns related to FACs have been consistently raised via faculty consulting audits for many years, going back at least to FY14. The FCOs continue to work closely with the OVPR and University Compliance to address cross-cutting areas of responsibility related to FACs. Reconciliation of the FAC list with consulting requests will not fully address the issues with compliance across multiple areas of relevant policy and procedures. These issues must be addressed by multiple university offices who collaborate on cross-cutting areas of responsibility related to FACs.

- The FCOs have worked with University Compliance and OVPR on guidance for FACs in areas of common issues. In January 2026 University Compliance will be sending out a series of compliance-related emails to educate faculty in relation to matters of compliance related to FACs, including the requirement to submit faculty consulting requests.

### **Action Items for FY26**

- The Storrs/regional FCOs will clear the small remaining backlog of requests and will ensure compliance with the requirement to submit consulting requests for relevant FACs in early 2026.
- The Storrs/regionals FCO will develop an annual communication plan, implemented from Spring 2026 onward, which will ensure that faculty are alerted to key deadlines for the submission of requests for the new fiscal year. This will include emails tailored to best address the tight timeline for reconciliation between the resumption of the 9-month standard faculty contract on August 23 and the final reconciliation deadline of September 15.
- The FCOs at all campuses will continue to work closely with relevant areas in the OVPR (financial conflicts of interest, eRA support, research security, sponsored program services, tech transfer) and University Compliance to improve the accuracy of submitted consulting requests and to improve systematic information sharing between relevant areas.

D. Schwartz

S. Croucher

C. Rash

*January 8, 2026*

**Table 1: Storrs and Regional Campuses, Total Number of Submitted Consulting Requests, FY25**

<b>Requests</b>	<b>Total</b>	ATHL	BUS	CAHNR	CLAS	ED	ENG	SFA	LAW	NURS	PHARM	SW	Other
<b>#</b>	<b>1072</b>	18	48	103	347	80	122	147	21	60	86	11	29
<b>%</b>	<b>100%</b>	1.7%	4.5%	9.6%	32.3%	7.5%	11.4%	13.7%	2%	5.6%	8%	1%	2.7%
<b>Unique faculty</b>	<b>Total</b>	ATHL	BUS	CAHNR	CLAS	ED	ENG	FA	LAW	NURS	PHARM	SW	Other
<b>#</b>	<b>501</b>	7	31	40	175	36	58	46	16	37	28	7	20
<b>%</b>	<b>100%</b>	1.4%	6.2%	8%	34.8%	7.2%	11.6%	9.2%	3.2%	7.4%	5.6%	1.4%	4%
<b>Requests per faculty member</b>	<b>Total</b>	ATHL	BUS	CAHNR	CLAS	ED	ENG	FA	LAW	NURS	PHARM	SW	Other
<b>mean</b>	<b>2.1</b>	2.6	1.5	2.6	2.0	2.2	2.1	3.2	1.3	1.6	3.1	1.6	1.5
<b>10 or more requests</b>	<b>8</b>	0	0	1	0	0	1	3	0	0	2	0	0

**Table 2: Storrs and Regional Campuses Reconciliation Report Variance for Time During “Normal Work Time”**

<b>Effort During “Normal Work Time”</b>	
# of faculty with extra days	19
% of faculty with extra days	3.8%
Minimum variance	0.1
Maximum variance	3

**Table 3: UConn Health, Total Number of Submitted Consulting Requests, FY25**

<b>Requests</b>	<b>Total</b>	<b>SoM</b>	<b>SoDM</b>
#	742	606	136
%		81.7%	18.3%
<b>Individual faculty</b>	<b>Total</b>	<b>SoM</b>	<b>SoDM</b>
#	240	200	40
%		83.3%	16.7%
<b>Requests/faculty</b>	<b>Total</b>	<b>SoM</b>	<b>SoDM</b>
mean	3.1	3.0	3.4
10 or more requests	10	10	0

**Table 4: UConn Health Reconciliation Report Variance for Time During “Normal Work Time”**

<b>Exceeding Approved Normal Work Time</b>	
# of faculty with extra days	13
% of faculty with extra days	5.4%
Minimum variance	0.1
Maximum variance	2

**REPORT ON THE UNIVERSITY OF CONNECTICUT'S  
COMPLIANCE WITH CGS 1-84(r)  
FACULTY CONSULTING PROGRAM**

**February 23, 2026**

**Report Issued by the Faculty Consulting Oversight Committee**

**SUMMARY**

Since December 2007, in accordance with CGS 1-84(r), the University of Connecticut has had a continuously approved Policy and Procedures on Consulting for Faculty and Members of the Faculty Bargaining Unit. This policy is approved by the Board of Trustees of the University and is overseen and operationalized by the Office of the Provost. The Board of Trustees approved the latest revisions to the policy and procedures in June 2022. “Faculty Consulting Offices” (FCOs) at Storrs and UConn Health oversee the consulting request and approval process and provide training to faculty and approvers.

Since the inception of the University faculty consulting program, as required by CGS 1-84(r), additional controls are provided by the Faculty Consulting Oversight Committee. This committee reviews implementation of the consulting policy and the annual audits conducted by the University’s Office of Audit and Management Advisory Services (AMAS). The Oversight Committee includes members appointed by the Governor, Legislature, and one member of the Citizens’ Ethics Advisory Board.

Implementing this program required development of policies, procedures, forms and databases; identification and training of staff; and awareness and training of faculty, department heads, and deans. AMAS audits have identified areas where there are deficiencies, resulting in a program of continuous improvement. For many years, there has been strong compliance across the University with the faculty consulting policy and procedures. The FCOs continue to develop improvements addressing new risks and better utilizing available technology in conjunction with partner units across the institution, particularly the Office of the Vice President for Research (OVPR).

**The Faculty Consulting Oversight Committee has determined that the University of Connecticut complies with CGS 1-84(r).** The oversight required by the Act, including the Faculty Consulting Oversight Committee itself and the audits, has and will continue to perform ongoing review, assessment and improvements to the program.

The Oversight Committee has no recommendations related to the policy and procedures for the Board of Trustees and has concluded that the University has made a committed effort to oversee the process and implement improvements.

**BACKGROUND**

Public Act (PA) 07-166 (Section 12)<sup>1</sup>, approved on June 19, 2007, created a carve out from the portion of the State Ethics Code dealing with consulting. Participating in appropriate consulting

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<sup>1</sup> See <http://consulting.uconn.edu/state-statutes/>

activities is viewed as being mutually beneficial for the University and its faculty and the intent of the Act is to enable such activities.

This carve out applies to faculty and members of the faculty bargaining unit (hereafter “faculty”) of a constituent unit of the State system of higher education. In the context of the Act, “consulting” represents situations in which faculty are compensated for services rendered while not acting as a Connecticut State employee. The request to consult must be based on the faculty member’s expertise in a field or prominence in such field and not due to the State position held. Faculty must receive prior approval before such consulting begins. No other State agency requires prior approval or any such mandated disclosure of outside employment activities.

The Act transfers final authority for approval of such activities to the University. Faculty of the University can seek approval to enter into a consulting agreement with a public or private entity, provided such agreement or project does not conflict with the individual’s employment as determined by policies established by the Board of Trustees for such constituent unit. Approval of activities by the University is required to include disclosure, review and management of conflicts of interest relating to faculty consulting.

Approval for faculty consulting activities, as per relevant Connecticut State statutes, is predicated on a set of requirements being met including significant institutional oversight. The University of Connecticut Board of Trustees (BOT) approved the University’s “Policy on Consulting for Faculty and Members of the Faculty Bargaining Unit,” and reviewed the operational procedures for implementation, on September 25, 2007. The Policy and Procedures define a consistent set of rules for consulting for all the faculty of the University. These documents have been reviewed and revised by the BOT several times since 2007 in order to make improvements to the program.<sup>2</sup> The most recent updates to the policy and procedures were approved on June 29, 2022. These changes ensured that the language is clear and easy to read and were timed to coincide with the implementation of the InfoEd system for consulting approvals.

The faculty consulting approval system became fully operational on December 15, 2007. All faculty consulting requests are submitted through an online request system. The online form and approval workflow is subject to continuous improvement in response to audit findings, feedback from users, and newly identified risks. Since fiscal year 2023 the faculty consulting approval process utilizes the InfoEd platform administered by Office for the Vice President for Research, with the intent of continued improvements for data sharing.

Requests to consult must be reviewed and approved by each faculty member’s department head, dean, and the provost’s designees (one for each campus). A subset of straightforward consulting activities with clearly established low risk of conflict of interest are eligible for an accelerated approval process that only requires the approval of the department head.

At the end of the fiscal year, each faculty member reconciles each approved consulting request, indicating variances from the requested time spent consulting during the normal work time and confirming any and all appropriate reimbursements for use of University resources, if any.

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<sup>2</sup> The policy and procedures governing consulting may be found at: <https://policy.uconn.edu/>

Violations of the University’s consulting policy and procedures are subject to sanctions issued by the University. Most commonly this is a counseling process due to late submission of a request where the work would have been approved if submitted on time. However, disciplinary action can result from more serious cases where the request would have been denied or where other material non-compliance with the policy and procedures has occurred. Where violations of the policy and procedures relate to activities that would not be approved by the University, or where other potential violations of the Connecticut Code of Ethics have occurred, the Office of State Ethics retains jurisdiction and may determine whether additional sanctions are justified.

**AUDITS**

As required in CGS 1-84(r), AMAS has conducted audits on the University’s faculty consulting program.<sup>3</sup> Per standard practice, management has had the opportunity to provide responses to each audit finding and recommendation. These audits are reviewed by the Joint Audit and Compliance Committee of the Board of Trustees as well as by the Faculty Consulting Oversight Committee.<sup>4</sup>

**FACULTY CONSULTING OVERSIGHT COMMITTEE**

As required in CGS 1-84(r), the Faculty Consulting Oversight committee meets on an on-going basis to review the University’s compliance with CGS 1-84(r), and to file annual reports regarding such compliance with the University’s Board of Trustees and to the Legislature. This document is the fifteenth in a series of such reports.<sup>5</sup> The Committee’s responsibility is to ensure that the University complies with the provisions of the Act and the University’s policies and procedures on consulting. It may also make recommendation for improvements to the consulting program.

The membership of the Faculty Consulting Oversight Committee is:

<b>Name</b>	<b>Background</b>
Dennis-Lavigne, A.	Member, UConn Board of Trustees
Chiusano, C.	Citizen’s Ethics Advisory Board
Cobb, C.	Professor, Neag School of Education
Fox, K.	Professor Emerita, School of Business
Freedman, J. (chair)	Former Legislator
Govoni, K.	Associate Dean, College of Agriculture, Health, and Natural Resources
Krist, I.	Former UConn Administrator
Purkayastha, B.	Associate Dean, College of Liberal Arts and Sciences
Siegle, D.	Professor, Neag School of Education

The Committee last met on February 11, 2026, and reviewed and approved this annual report by email on February 23, 2026. It has reviewed the FY 24 AMAS audit report and the FY 25 annual report of the Faculty Consulting Offices (attached).<sup>6</sup> The former was previously presented to the

<sup>3</sup> Initially, audits were required twice a year, but legislative changes reduced this to an annual schedule from FY12 onward.

<sup>4</sup> Copies of past audits may be found at: <https://consulting.uconn.edu/policy-oversight-and-archives/audits/>

<sup>5</sup> Past reports may be found at: <https://consulting.uconn.edu/policy-oversight-and-archives/audits/>

<sup>6</sup> The Office of Audit and Managerial Services has found this report to be materially correct.

Joint Audit and Compliance Committee of the University's Board of Trustees. The FY 25 annual report will be reviewed at the next meeting of the University of Connecticut Board of Trustees along with this report from the Oversight Committee.

The Committee believes the faculty consulting program was effectively initiated and through ongoing revisions has been improved. In fact, in many regards the program is more rigorous than those governing other State employees not covered by CGS 1-84(r), especially through the requirement for approval prior to the consulting activities taking place.

Annual audits have led to improvements to the faculty consulting program including revisions to the consulting request form, enhancements to the training program, improving the clarity and predictability of decision making, and assuring sufficient information is available to inform the decision making of the approvers. As described above, an online request form/approval process has been operational since FY12 and continues to be updated on a regular basis. This system has successfully addressed its objectives. All these actions support compliance with CGS 1-84(r).

Implementation of the faculty consulting program, both in terms of logistics and compliance, has consistently met or exceeded expectations. During the 16 years the faculty consulting program has been operational, audit processes have consistently identified any deficiencies in compliance with CGS 1-84(r) and the University's Policy and Procedures and have reported them to senior management and to the Faculty Consulting Oversight Committee. Audit findings have always been willingly addressed by management, consistent with their full support and keen awareness of the need to fully comply with CGS 1-84(r). Improved staffing, proactive continuous improvements, and a collaborative relationship with AMAS in addressing issues support minimal risks identified in the FY24 audit.

The Committee takes note that the number and severity of audit findings has decreased over time. This demonstrates management's commitment to operate the program optimally and in full compliance with the Legislature's intent for the program. The Committee also takes notes that the two Faculty Consulting Offices (Storrs/regional campuses and at UConn Health) work closely together, and partner closely with OVPR and the Office of University Compliance where relevant, creating a consistent and reliable approach to consulting across all the units of the University.

The Oversight Committee did not issue recommendations for improvement based on the audit from FY 2024.

### **VOLUME OF CONSULTING ACTIVITIES**

In FY 25, the seventeenth full year of operations, the FCO on the Storrs Campus received 1,072 consulting requests from 501 individuals. The UConn Health FCO received 742 consulting requests from 240 individuals. The FY25 annual report of the University's faculty consulting program is attached.

# Financial Affairs

**AGENDA  
UNIVERSITY OF CONNECTICUT  
BOARD OF TRUSTEES**

**FINANCIAL AFFAIRS COMMITTEE**

**Wilbur Cross Building  
North Reading Room (109)  
233 Glenbrook Road  
Storrs, Connecticut**

**Wednesday, April 29, 2026**

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

Call to order at **8:30 a.m.**

1) Public Participation\*

\* Individuals who wish to speak during the Public Participation portion of the Wednesday, April 29, meeting must do so in person and sign up 24 hours in advance of the meeting's start time (i.e., **9:30 a.m.** on Tuesday, April 28) by emailing [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu). Speaking requests must include a name, topic, and affiliation with the University (i.e., student, employee, member of the public). Per the University By-Laws, the Board may limit the entirety of public comment to a maximum of 30 minutes. The sign-up list may be closed if, due to the number of people seeking to speak, the 30-minute allotment will be exceeded. As an alternative, individuals may submit written comments to the Board via [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu), and all comments will be shared with the Board.

**ACTION/PRESENTATION ITEMS:**

**TAB**

2) Minutes of the Financial Affairs Committee April 6, 2026, Meeting	1
3) UConn and UConn Health Budget Update [Presentation]	2
4) Establishment of the George L. Minor Quasi-Endowment Fund	3
5) Designation of Authorized Officers for UCONN 2000 General Obligation Bonds	4
6) Proposed Easement for UConn Property at 1 South Eagleville Road, Storrs	5
7) Transfer/Return of Bergin Correctional Institute and Additional Adjacent Land to the Connecticut Technical Education and Career System (CTECS)	6
8) Contracts and Agreements for Approval	7

**CAPITAL PROJECT BUDGETS FOR APPROVAL:**

<b><u>STORRS BASED PROGRAMS</u></b>	<b><u>Phase</u></b>	<b><u>Budget</u></b>	
9) Manchester Lot Improvements	Final	\$1,500,000	8
10) Student Union – Exterior Security Upgrade	Final	\$600,000	9
11) Parking Garage Safety Improvements	Final	\$1,950,000	10
12) Albert N. Jorgensen & Harriet S. Jorgensen Theatre and Performing Arts Center Envelope and Various Site Improvements	Revised Final	\$1,265,000	11

**INFORMATION ITEMS:**

- 13) University Senate Representative Report
- 14) Contracts and Agreements for Information 12
- 15) Construction Project Status Report  
<https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2026/04/Construction-Status-Report-4.29.26.pdf>
- 16) Capital Expenditure Report  
<https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2026/04/Cap-Proj-Exp-Report-3-31-26.pdf>
- 17) Other Business
- 18) Executive Session (as needed)
- 19) Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

**ATTACHMENT A**

**UNIVERSITY OF CONNECTICUT  
BOARD OF TRUSTEES  
CONTRACTS, AGREEMENTS AND  
PURCHASE ORDERS OF \$1,000,000 OR MORE FOR INFORMATION**

\*The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.

\*\*S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based

PROCUREMENT - NEW* (Grouped by Family)						
No.	Contractor	Approval Amount	Term	Description/Purpose	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>CONS</b>						
1	Lee Kennedy Company Contract# UC-2026-CON-00085	\$3,978,569	02/11/26-04/15/27	Project No. 300280 NW Residential Area Thermal Comfort Improvements (Batterson Hall). Provide General Contractor Services for the replacement HVAC equipment in Batterson Hall, overseen by Facility Services and University Planning. <b>(Revised Final Budget Phase approved by the BOT on 9/17/25 - \$22,750,000)</b>	\$3,978,569	
2	The Whiting-Turner Contracting Company Contract# UC-2026-CON-00071	\$5,124,933	01/30/26-06/30/27	Project No. 300280 NW Residential Area Thermal Comfort Improvements (Hanks & Goodyear Halls). Provide General Contractor Services for the replacement HVAC equipment in Hanks & Goodyear Halls, overseen by Facility Services and University Planning. <b>(Revised Final Budget Phase approved by the BOT on 9/17/25 - \$22,750,000)</b>	\$5,124,933	
3	The Whiting-Turner Contracting Company Contract# UC-2026-CON-00076	\$4,401,841	02/06/26-04/15/27	Project No. 300280 NW Residential Area Thermal Comfort Improvements (Russell Hall). Provide General Contractor Services for the replacement HVAC equipment in Russell Hall, overseen by Facility Services and University Planning. <b>(Revised Final Budget Phase approved by the BOT on 9/17/25 - \$22,750,000)</b>	\$4,401,841	
<b>PROFESSIONAL AND SPECIALIZED SERVICES</b>						
4	PPC Event Services Contract# UC-2026-PSS-00088	\$600,000	01/20/26-01/19/31 (Includes 2 one-year extensions)	University contract to provide the commencement tent for the School of Law.	\$0	
<b>PROCUREMENT - AMENDMENTS* (Grouped by Family)</b>						
No.	Contractor	Approval Amount	Term	Description/Purpose	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>BUSINESS SUPPORT SERVICES</b>						
5	Transfer Enterprises Inc. Contract# 16PSX0118	\$499,999 (Previous Contract Value \$500,000; Total New Contract Value \$999,999)	08/04/16-09/30/26 (No Change)	This is a DAS contract the University uses for the purchase or rental of pre-owned furniture throughout campus. <b>Amend to increase contract value by \$499,999 for a total new contract value of \$999,999.</b> Contract value increase is requested to allow for continued purchase and rental of furniture for the University. This increase will allow for purchases to continue for the duration of the contract term.	\$523,887	
<b>CONSTRUCTION PROFESSIONAL SERVICES</b>						
6	Amenta Emma Architects, P.C. Contract# 300260	\$4,700,292 (Includes an additional \$33,967)	10/11/23-Completion	Provide additional professional design services for Project 300260 New School of Nursing located at the Storrs Campus, overseen by the Facility Services and University Planning department. <b>Amend to increase contract value \$33,967, for total new contract value of \$4,700,292.</b> Contract term remains the same. <b>(Final Budget Phase approved by the BOT 10/30/24 - \$100,000,000)</b>	\$4,700,292	S,C
7	Asplundh Engineering Services, LLC Contract# 300136	\$1,427,579 (Includes an additional \$95,960)	06/06/22-Completion	Provide additional design services for Project No. 300136 Eversource Second Electrical Feed located at the Storrs Campus, overseen by the Facility Services and University Planning department. <b>Amend to increase contract value \$95,960, for total new contract value of \$1,427,579.</b> Contract term remains the same. <b>(Final Budget Phase - approved by the BOT - 9/27/23 - \$15,000,000)</b>	\$1,427,579	

**UNIVERSITY OF CONNECTICUT  
BOARD OF TRUSTEES  
CONTRACTS, AGREEMENTS AND  
PURCHASE ORDERS OF \$1,000,000 OR MORE FOR INFORMATION**

\*The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.

\*\*S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based

No.	Contractor	Approval Amount	Term	Description/Purpose	Spend to Date [Actual]	**S/MBE/WBE/ CT Based
<b>CONSTRUCTION PROFESSIONAL SERVICES (Continued)</b>						
8	Goody Clancy & Associates Inc. Contract# 901803	\$17,503,664 (Includes an additional \$171,255)	08/03/15-12/31/27	Provide additional professional design services for Project 901803 Gant Building Renovation - STEM located at the Storrs Campus, overseen by the Facility Services and University Planning department. <b>Amend to increase contract value \$171,255, for total new contract value of \$17,503,664.</b> Contract term remains the same. <b>(Revised Final Budget Phase approved by the BOT 09/17/25 - \$278,500,000)</b>	\$17,503,664	
9	S-L-A-M Collaborative Inc Contract# 300284	\$4,421,916 (Includes an additional \$466,016)	05/21/25-08/01/27	Provide additional professional design services for Project 300284 Gampel Pavilion Renovation located at the Storrs Campus, overseen by the Facility Services and University Planning department. <b>Amend to increase contract value \$466,016, for total new contract value of \$4,421,916.</b> Contract term remains the same. <b>(Revised Final Budget Phase approved by the BOT 12/03/25 - \$99,400,000)</b>	\$4,421,916	
10	QA+M Architecture Contract# 009.1-11-NV-043024	No Value	05/01/21-04/30/24	Provide continued small project architectural design and project administration support services to the Facility Services & University Planning department. Specifically for the ongoing 300246 Coventry Boathouse project located at the Storrs Campus. <b>This is a no value contract that is being reported for informational purposes to report spend to date for exceeding \$500K.</b>	\$547,391	S,C
<b>TECHNOLOGY</b>						
11	Cardinal Tracking Inc. Contract# AG142021294	\$0 (Previous Contract Value \$600,000; Total New Contract Value \$600,000)	03/15/21-06/30/27 (includes one-year extension)	The University contract provides software and hardware the parking management software solution, including permits, ticketing, paying fines, payroll deduction of permit fees. <b>Amend to extend contract term one year, through 06/30/27.</b> Contract extension is requested to cover software operating costs through the extended term to allow for sufficient time for completion of the new solicitation and resulting agreement. Zero extensions remain.	\$474,910	
12	Minuteman Contract# MW112024-02	\$450,000 (Previous Contract Value \$450,000; Total New Contract Value \$900,000)	03/11/25-02/28/28 (No Change)	University contract to provide security systems infrastructure hardware and related services service agreement used by all campuses. <b>Amend to increase contract value by \$450,000 for a total new contract value of \$900,000.</b> Contract term remains the same. Two 1-year extensions remain. Increase requested to cover costs for FY27.	\$418,078	

**ATTACHMENT B**

**CONSTRUCTION PROJECTS STATUS REPORT**  
**BOARD OF TRUSTEES MEETING -April 29, 2026**

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/15/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
<b>Planning Budget Phase</b>								
Energy Services Performance Contract	FO502072	\$500,000	\$0	P	University Funds	12/06/23		
<b>Design Budget Phase</b>								
Avery Point Housing Development	300306	\$750,000	\$700,000	P	University Funds	04/23/25		
COGEN Emergency Generators	300320	\$1,000,000		D	University Funds	12/03/25		
New Commissary Building	300172	\$2,500,000	\$239,052	D	University Funds	12/03/25		
Storrs Primary Electrical Feed 5P Upgrade	300317	\$8,800,000		D	UCONN 2000 Bond Funds	12/03/25		
<b>Final Budget Phase</b>								
Alumni Center Wood Shake Roof Replacement	FO500132	\$782,000	\$394,922	F	University Funds	06/25/25	COMPLETE August 2026	Phase 1: 100% Phase 2: 0%
Alumni Residence Halls Roof Replacement	300298	\$2,375,000	\$2,346,818	F	UCONN 2000 Bond Funds University Funds	02/26/25	March 2026	Phase 1: 99%
COGEN Cooling Towers 7-8-9	300322	\$3,000,000		F	University Funds	12/03/25		0%
Cooling Water Pumps Upgrade	300321	\$2,300,000		F	University Funds	12/03/25		0%
Coventry Boathouse	300246	\$4,950,000	\$457,060	F-\$2.65M RF-\$4.95M	UCONN 2000 Bond Funds University Funds	12/11/24 12/03/25	January 2027	0%
Electric System Protective Relay Replacement	FO503107	\$750,000	\$0	F	University Funds	12/03/25		0%
Environmental Land Use Restrictions (ELUR) Lots F&C	300285	\$1,225,000	\$223,158	F	UCONN 2000 Bond Funds	12/03/25	Fall 2026	0%
Foster Hall Flood Damage Abatement & Restoration	FO503125	\$1,365,100	\$1,295,813	F	University Funds	09/17/25	March 2026	99%
Gampel Pavilion Enhancements	300271	\$10,000,000	\$9,892,855	F	State GO Bonds	04/17/24	June 2026	95%
Gampel Pavilion Renovation	300284	\$99,400,000	\$10,315,161	RP-\$1.6M D-\$9.0M F-\$36M RF-\$99.4M	UCONN 2000 Bond Funds	10/30/24 02/26/25 06/25/25 12/03/25	March 2026-Ph 1 Phase 2- Fall 2027	99%-Phase 1 0%- Phase 2
Gilbert Road Site Preparation	300235	\$6,600,000	\$4,918,091	RD-\$1.25M F-\$6.6M	UCONN 2000 Bond Funds	06/29/22	COMPLETE March 2026	Phase 1: 100% Phase 2: 99%
Housing Refresh Program Summer 2025	FO502796	\$12,000,000	\$11,086,360	F	University Funds	02/26/25	June 2026	85%
Housing Refresh Program Summer 2026	FO503123	\$14,000,000	\$380,000	F	University Funds	09/17/25	September 2027	0%
Hydrogen Fuel Dispenser	FO502031	\$835,500	\$805,836	F	University Funds	09/27/23	December 2027	5%
IPB Renovations for Center for Clean Energy Engineering (C2E2)	300264/	\$20,000,000	\$17,523,593	P-\$1.4M F-\$5.4M F - \$20.0M	UCONN 2000 Bond Funds	10/25/23 12/06/23 06/26/24	March 2026	99%
Jorgensen Envelope and Site Repairs	FO501954	\$1,265,000	\$127,998	F-\$1.1M RF-\$1.265M	University Funds	06/25/25 04/29/26-pending	October 2026	Phase 1: 0%
Manchester Lot Improvements	300305	\$1,500,000		F-1.5M	University Funds	04/29/26-pending		
McMahon Residence Hall & Dining Facility Roof Replacements	300299	\$1,965,000	\$406,815	F-\$1.965M	UCONN 2000 Bond Funds University Funds	02/26/25	August 2026	Phase 1: 0%
Mirror Lake Improvements	300174	\$11,500,000	\$10,245,532	D-\$1.6M RD-\$2.6M RD- \$4.0M F- \$11.5M	UCONN 2000 Bond Funds	10/27/21 03/30/22 04/19/23 06/26/24	Spring 2026	95%
Motor Pool Fuel Tank Replacement	300301	\$3,100,000	\$184,465	D-\$525k	UCONN 2000 Bond Funds	06/25/25	Fall 2026	0%

**CONSTRUCTION PROJECTS STATUS REPORT**  
**BOARD OF TRUSTEES MEETING -April 29, 2026**

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/15/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
				F-\$3.1M			02/25/26	

**CONSTRUCTION PROJECTS STATUS REPORT**  
**BOARD OF TRUSTEES MEETING -April 29, 2026**

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/15/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
<b>Final Budget Phase - continued</b>								
Parking Garage Safety Improvements	300329	\$1,950,000		F-\$1.95M	UCONN 2000 Bond Funds	04/29/26-pending		
Parking Lot L Paving	300316	\$1,255,000	\$121,500	F-\$1.25	University Funds	02/25/26	Fall 2026	0%
PBB Research Support Expansion	300249	\$10,000,000	\$991,556	D-\$1M F-\$1M	UCONN 2000 Bond Funds	06/26/24 06/25/25	Winter 2027	0%
Peace Garden	300267	\$1,240,000	\$926,924	D-\$800k F-\$1.24M	University Funds Gift Funds	12/11/24 04/23/25	Winter 2026	92%
Practice Field Upgrades	300326	\$4,945,500	\$50,000	F-\$4.95	UCONN 2000 Bond Funds	02/25/26	Fall 2026	0%
School of Nursing Building	300260	\$100,000,000	\$85,687,095	P-\$2M D-\$5.4M F-\$100.0M	UCONN 2000 Bond Funds State GO Bond Funds Gift Funds	06/28/23 10/25/23 10/30/24	Winter 2027	40%
SHaW Suite at Avery Point Campus	300276	\$850,000	\$191,044	F	University Funds	06/25/25	Fall 2026	0%
Student Union-Exterior Security Upgrade	300305	\$600,000		F	University Funds	04/29/26-pending		
VOIP Implementation and 5ESS Decommissioning		\$4,000,000	\$644,433	F	UCONN 2000 Bond Funds	06/25/25	July 2027	3%
Whitney Road Steam Improvements E-8 to Q-8	300281	\$8,500,000	\$7,878,944	F	UCONN 2000 Bond Funds	12/11/24	Winter 2026	90%
<b>Revised Final Phase</b>								
Academic & Research Facilities - Gant Building Renovations - STEM	901803	\$278,500,000	\$242,873,695	P-\$1M RP-\$5M D-\$15M F-\$85M RF-\$170M RF-\$191.5M RF-278.5M	UCONN 2000 Bond Funds University Funds	11/13/13 09/30/15 08/10/16 02/22/17 06/26/19 02/26/25 09/17/25	COMPLETE COMPLETE COMPLETE November 2027	MOB-100% Phase 1-100% Phase 2-100% Phase 3-20%
Andover Infrastructure and Software Upgrade- Phase I, II, III	FO500073	\$4,855,439	\$4,761,866	F-\$2.6M F-\$3.346M RF-\$3.48M RF-\$3.48M RF-\$3.855M RF-\$4.355M RF-\$4.855M	University Funds	09/30/20 02/24/21 04/27/22 06/28/23 10/25/23 06/26/24 06/25/25	COMPLETE COMPLETE COMPLETE COMPLETE January 2026 June 2026	Phase - 1 100% Phase - 2 100% Phase -3 100% Phase - 4 100% Phase -5 98% Phase -6 5%
Avery Point Parking Lots A&B Upgrades	300315	\$2,410,000	\$162,310	F-1.0M RF-\$2.41M	University Funds	02/26/25 02/25/26	August 2026	0%
Babbidge Library HVAC Equipment Upgrade Phase 1 & 2	FO501861	\$1,220,000	\$928,683	F-\$820k RF-\$1.22M	University Funds	02/26/25 09/17/25	COMPLETE August 2026	Phase 1-100% Phase 2-50%
Babbidge Library Stairs and Doors	FO502282	\$1,004,300	\$932,999	F-\$772k RF-\$1.0M	University Funds	06/26/24 12/11/24	COMPLETE March 2026	Phase 1: 100% Phase 2: 99%
Boiler Plant Equipment Replacement and Utility Tunnel Connection	300151	\$46,500,000	\$42,141,029	RP-\$1.25M D-\$2.3M F-\$40M RF-\$43M RF-\$46.5M	UCONN 2000 Bond Funds	04/24/19 08/14/19 02/26/20 06/28/23 06/25/25	Summer 2026	97%

**CONSTRUCTION PROJECTS STATUS REPORT**  
**BOARD OF TRUSTEES MEETING -April 29, 2026**

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/15/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
<b>Revised Final Budget Phase - continued</b>								
Branford House Exterior Repairs, Phases 1, 2 & 3	FO500106	\$1,725,600	\$1,575,465	F-\$800k	University Funds	02/22/23	COMPLETE	Phase1-100%
				RF-\$838K		09/25/24	COMPLETE	Phase 2-100%
				RF-\$1.35M		02/26/25	March 2026	Phase3-85%
				RF-\$1.645M		06/25/25		
				RF-\$1.725M		12/03/25		
Field House- Old Rec Center Renovation	300209	\$90,000,000	\$79,567,723	RP-\$3M	UCONN 2000 Bond Funds	06/29/22	Fall 2026-Ph.1	Phase 1-15%
				D-\$4.5M	University Funds	06/28/23	Winter 2027-Ph. 2	Phase 2- 32%
				RD-\$8.5M	Gift Funds	12/06/23		
				F-\$15.5M		04/17/24		
				RF-\$90.0M		10/30/24		
Gampel Pavilion Generator Replacement	FO500063	\$643,000	\$563,957	RF-\$595k	University Funds	02/26/25	March 2026	95%
				RF-\$643k		02/25/26		
George C. White Building Roof & Drainage System	FO500127	\$1,485,800	\$986,555	F-\$985k	University Funds	09/25/24	COMPLETE	Phase 1: 100%
				RF-\$1.485M		12/03/25	COMPLETE	Phase 2: 100%
Jones Annex Renovation	300203/ TL2540	\$9,850,000	\$7,552,264	D-\$940k	University Funds	09/28/22	April 2026	75%
				F-\$4.94M		12/06/23		
				RF-\$9.5M		04/23/25		
				RF-\$9.85		10/29/25		
Northwest Residential Area-Thermal Comfort Improvements	300280	\$22,750,000	\$19,189,176	D-\$800k	University Funds	10/30/24	March 2026	99%-Ph.1
				F-\$6.75M		12/11/24	Fall 2026	0%- Ph.2
				RF-\$22.75M		09/17/25		
Stamford Abutting Property Remediation	300149	\$2,850,000	\$2,547,596	F-\$2.5M	UCONN 2000 Bond Funds	04/24/19	Summer 2026	99%
				RF-\$2.85		04/23/25		
South Campus Infrastructure-Phase I, II, III	300241	\$89,500,000	\$84,333,558	RP-\$1.25M	UCONN 2000 Bond Funds	03/30/22	Winter 2026	95%
				D-\$1.750M		06/29/22		
				RD- \$4.5M		09/28/22		
				F-\$11.0M		12/07/22		
				RF-\$44M		04/19/23		
				RF-\$82M		06/28/23		
UConn Tennis Facility	300257	\$3,550,000	\$3,261,187	F-\$3.45M	UCONN 2000 Bond Funds	09/25/24	Winter 2026	90%
				RF-3.55M	Gift Funds	12/03/25		
University 2nd Electrical Feed	300136	\$16,500,000	\$12,812,392	D-\$3M	UCONN 2000 Bond Funds	12/08/21	Summer 2030	0%
				F-\$15M		09/27/23		
				RF-\$16.5M		06/25/25		
<b>Recently Completed Projects <sup>(1)</sup></b>								
Buckley Hall LED Lighting Upgrade	FO502343	\$278,000	\$259,060	F	University Funds	04/17/24	COMPLETE	100%
Dining Hall Facilities Ventilation Upgrades	FO500010	\$892,700	\$854,266	F	University Funds	02/21/18	COMPLETE	100%
Electric Vehicle Charging Infrastructure & Service Upgrades	FO502039	\$957,200	\$439,213	F	University Funds	09/27/23	COMPLETE	100%
Gampel Ground Floor KSI Heat Laboratory	TL2582	\$975,000	\$952,300	F	University Funds	09/25/24	COMPLETE	100%
Hartford Café	300262	\$1,100,000	\$863,184	F	University Funds	12/11/24	COMPLETE	100%

**CONSTRUCTION PROJECTS STATUS REPORT**  
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Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/15/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
<b>Recently Completed Projects-continued <sup>(1)</sup></b>								
Music Building Roof Replacement	FO500131	\$759,000	\$758,118	F-\$664.4k RF-\$759k	University Funds	02/26/25 04/23/25	COMPLETE	Phase 1: 100%
Nathan L Whetten Graduate Center 3rd Floor Renovation	TL2572	\$648,000	\$644,845	F	University Funds	02/26/25	COMPLETE	100%
North & South Parking Garages Restoration, Phase I & II	FO500056	\$2,970,790	\$2,970,790	F-\$1.0M RF-\$2.0M RF\$3.0M RF-\$4.0M	University Funds	10/28/20 06/30/21 12/07/22 12/06/23	COMPLETE COMPLETE COMPLETE COMPLETE	Phase 1- 100% Phase 2- 100% Phase 3-100% Phase 4 - 100%
Storrs Campus-UST Replacement	FO502851	\$580,000	\$52,191	F-\$580k	University Funds	04/23/25	COMPLETE	100%
Werth Residence Hall High Humidity Mitigation	300251	\$11,100,000	\$10,971,800	RP-\$925 D-\$1.5M F-\$8.5M RF-\$11.1M	UCONN 2000 Bond Funds University Funds	12/06/23 02/28/24 06/26/24 02/26/25	COMPLETE	100%
Wired Access Layer Infrastructure - Cabling FY24	Various	\$2,000,000	\$1,973,961	F	UCONN 2000 Bond Funds	06/26/24	COMPLETE	100%

<b>Planning Budget Phase</b>								
UCH- Connecticut Tower Infrastructure Upgrade	24-601.11	\$34,300,000	\$53,500	P	FY23 State GO Bonds FY24 State GO Bonds	(06/09/25)* 06/25/25		
UCH - CT-7 Inpatient and Research Renovations	23-007	\$1,675,000	\$73,849	P	UCONN 2000 Bond Funds UConn Health Capital Funds UConn Health Operating Funds UConn Foundation	(06/10/24)* 06/26/24		
UCH - Main Building (L) Lab Renovations - 1st Floor	24-035	\$11,900,000	\$0	P	FY23 State GO Bond Funds UConn Health Research IDC Capital UConn Health Operating Funds	(06/10/24)* 06/26/24		
UCH-New PET/CT Scanner Installation	21-032	\$5,675,000	\$2,049,257	P	UConn Health Capital Funds	(09/08/25)* 09/17/25		
UCH-SODM 24/7 Student Random Access Lab Renovation	24-032	\$830,000	\$0	P	UConn Health Capital Funds	(09/09/24)* 09/25/24		
UCH-University Tower (UT) 7th Floor Pharmacy Fit-Out	23-024	\$10,250,000	\$114,308	P	UCONN 2000 Bond Funds UConn Health Capital Funds	(09/11/23)* 09/27/23		

<b>Design Budget Phase</b>								
UCH-Lab Medicine Multiple Lab Renovation	24-601.05	\$4,000,000	\$448,487	P	FY23 State GO Bond Funds UCONN 2000 Bond Funds	(12/10/25)* 12/03/25 (03/09/26)* 02/25/26		
UCH-Main Lobby Entrance Renovation	23-601.10	\$2,100,000		P	UCONN 2000 Bond Funds FY23 GO Bond Funds	(03/09/26)* 02/25/26		
UCH - Surgery Center Operating Room #6 Renovations	24-018	\$2,500,000	\$102,400	P	UConn Health Capital Funds	(06/10/24)* 06/26/24 (03/09/26)* 02/25/26		

**CONSTRUCTION PROJECTS STATUS REPORT**  
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Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/15/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
<b>Final Budget Phase</b>								
UCH - ASB Data Center Generator and Power Improvements	23-601.04	\$3,180,000	\$2,057,119	P D-\$960k D-\$3.15M F-\$3.18M	UCONN 2000 Bond Funds State GO Bond Funds	(06/10/24)* 06/26/24 (09/09/24)* 09/25/24 (03/10/25)* 02/26/25	February 2027	15%
UCH - CGSB Chemical Storage Area Renovation	23-601.17	\$690,000	\$585,405	F-\$690K	FY23 State GO Bond Funds	(09/08/25)* 09/17/25	March 2026	25%
UCH-Connecticut Tower-2nd Floor Geriatric Psychology Relocation	26-010	\$1,500,000	\$105,664	F-\$1.M	UConn Health Capital	(12/10/25)* 12/03/25	TBD	0%
UCH-Energy Improvements:Steam Pipe and Trap Insulation	26-700.01	\$925,000		F-\$925k	UCH Energy Conservation Pool CNG Rebate	(03/09/26)* 02/25/26	TBD	0%
UCH - Interventional Radiology Equipment Replacement & Renovation	20-001	\$8,700,000	\$6,604,023	P-\$4.7M D-\$4.7M F-\$8.7M	UConn Health Capital Funds FY23 State GO Bond Funds	(06/12/23)* 06/28/23 (12/09/24)* 12/11/24 (03/10/25)* 02/26/25	September 2026	15%
UCH - IT Critical Equipment Redundancy Room	23-601.06	\$1,600,000	\$1,151,900	P-\$1.37M D-\$1.37M F-\$1.6M	UCONN 2000 Bond Funds	(06/10/24)* 06/26/24 (09/09/24)* 09/25/24 (03/10/25)* 02/26/25	March 2026	90%
UCH- Labor & Delivery Infant Protection System Replacement	21-022	\$760,000	\$351,188	P-\$760k F-\$760k	UCONN 2000 Bond Funds FY23 State GO Bond Funds	(03/11/24)* 02/28/24 (09/08/25)* 09/17/25	June 2026	0%
UCH- Main Liquid Oxygen Tank Replacement	24-601.07	\$925,000	\$804,966	95206	FY23 State GO Bond Funds	(06/09/25)* 06/25/25	May 2026	50%
UCH - 16 Munson Road Emergency Lighting & Egress Upgrades	21-010	\$1,900,000	\$116,000	D-\$935k F-\$1.9M	UCONN 2000 Bond Funds FY23 State GO Bond Funds	(12/06/21)* 12/08/21 (09/11/23)* 09/27/23	TBD	0%
<b>Revised Final Phase</b>								
UCH-BB013 Animal Research MRI Renovation	24-023	\$1,042,000	\$963,874	P-\$2.57M D-\$620k F-\$620k RF-1.042M	State GO Bond Funds UConn Health Research IDC Capital UConn Health Operating Funds	(09/09/24)* 09/25/24 (06/09/25)* 04/23/25 (06/09/25)* 06/25/25 (09/08/25)* 09/17/25	April 2026	20%

**CONSTRUCTION PROJECTS STATUS REPORT**  
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Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/15/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
<b>Revised Final Budget Phase - continued</b>								
UCH - Building E & Building K Roof Replacement	22-601.01	\$4,560,000	\$3,272,606	P-\$630K D-\$2.16M F-\$2.16M RF-\$4.56M	UCONN 2000 Bond Funds FY23 State Go Bond Funds	(12/06/21)* 12/08/21 (06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (03/10/25)* 02/26/25	Complete May 2026	Bldg. E 100% Bldg. K - 50%
UCH - Central Sterile Washer & Sterilizer Replacement	21-034	\$8,425,000	\$7,710,591	P-\$1.9M D-\$3.985M F-\$4.97M RF-\$6.34M RF-\$7.605M RF-\$7.965M RF-\$8.425M	UCONN 2000 Bond Funds UConn Health Capital Funds FY23 State GO Bond Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/13/23)* 12/06/23 (03/10/25)* 02/26/25 (12/10/25)* 12/3/25 (03/09/26)* 2/25/26	March 2025 March 2026	Phase 1-100% Phase 2-95%
UCH - TM416 MRI Upgrade and Mobile Unit	25-013	\$2,360,000	\$1,247,327	P-\$1.56M D-\$1.56M F-\$1.88M RF-\$2.36M	UConn Health Capital Funds	(06/09/25)* 04/23/25 (06/09/25)* 06/25/25 (09/08/25)* 09/17/25 (03/09/26)* 02/25/26	June 2026	0%
UCH-Torrington Clinical Practice Relocation	24-028	\$4,920,000	\$4,267,215	P F-\$4.8M RF-\$4.92M	UConn Health Capital Funds Landlord Fit-Out Allowance	(12/09/24)* 12/11/24 (06/09/25)* 06/25/25 (03/09/26)* 02/25/26	March 2026 March 2026	98% Blood Draw-25%
<b>Recently Completed Projects <sup>(1)</sup></b>								
UCH- Building F & Building M Roof Replacement	22-601.05	\$1,615,000	\$1,204,785	D F-\$1.615M	FY23 State GO Bond Funds	(03/11/24)* 02/28/24 (06/10/24)* 06/26/24	Complete Complete	Bldg F 100% Bldg M-100%
UCH - Connecticut Tower-6th Floor Infusion Center	25-020	\$1,400,000	\$1,141,422	F-\$600K RF-\$1.4M	UConn Health Capital Funds	(09/08/25)* 09/17/25 (12/10/25)* 12/03/25	Complete	Phase 1 -100%

**CONSTRUCTION PROJECTS STATUS REPORT**  
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Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/15/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
<b>Recently Completed Projects-continued <sup>(1)</sup></b>								
UCH - Cryo Electron Microscope Installation	22-055	\$2,086,000	\$186,760	P-\$960k D-\$960k F-\$2.086M	UConn Health Research IDC Capital	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (09/09/24)* 09/25/24	Withdrawn	0%
UCH-Emergency Department Low Acuity Expansion	23-025	\$1,350,000	\$1,017,025	P-\$1.26M D-\$1.35M F-\$1.35M	UConn Health Capital Funds	(09/09/24)* 09/25/24 (06/09/25)* 04/23/25 (06/09/25)* 06/25/25	Complete	100%
UCH - Hybrid OR#2 Fit-Out	23-035	\$6,750,000	\$5,638,841	P-\$7.1M D-\$7.1M F-\$6.75M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/09/24)* 09/25/24 (12/09/24)* 12/11/24	Complete	100%
UCH - KB034-036 Research Lab Renovation	24-011	\$2,100,000	\$1,679,829	F RF-\$1.975 RF-\$2.1M	UCONN 2000 Bond Funds UConn Health Operating Funds	(03/11/24)* 02/28/24 (06/10/24)* 06/26/24 (09/08/25)* 09/17/25	Complete	100%
UCH-Linac Unit Replacement	20-058	\$5,580,000	\$5,222,694	P-\$5.22M D-\$4.985M F-\$5.58M	UConn Health Capital Funds	(06/12/23)* 04/19/23 (03/11/24)* 02/28/24 (03/10/25)* 02/26/25	Complete	100%
UCH - New England Sickle Cell Institute Renovation	21-063	\$5,960,000	\$5,819,548	P-\$3M D-\$4.865M F-\$4.865M RF-\$5.27M RF-\$5.8M RF-\$5.96M	UCONN 2000 Bond Funds UConn Health Capital Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (09/09/24)* 09/25/24 (12/09/24)* 12/11/24 (09/08/25)* 09/17/25	COMPLETE	100%

**CONSTRUCTION PROJECTS STATUS REPORT**  
**BOARD OF TRUSTEES MEETING -April 29, 2026**

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/15/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
<b>Recently Completed Projects-continued <sup>(1)</sup></b>								
UCH - Outpatient Pavilion 3rd Floor Backfill	22-060	\$4,250,000	\$3,133,845	P-\$3.3M D-\$3.3M F-\$4.25M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24	COMPLETE COMPLETE	Phase 1-100% Phase 2 - 100%
UCH - Outpatient Pavilion X-Ray & Blood Draw Relocation	22-046	\$1,925,000	\$1,495,859	P-\$650k D-\$850k F-\$1.925M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24	July 2025	100%
UCH - Parking Lots L1 & A5 Repavement	22-601.08	\$1,390,000	\$1,086,909	D- \$1.02M F-\$1.19M RF-\$1.390M	FY23 State GO Bond Funds	(06/10/24)* 06/26/24 (06/09/25)* 04/23/25 (09/08/25)* 09/17/25	COMPLETE	100%
UCH - Psychiatry Seclusion Suite & Nurse Station Security Renovation	21-050	\$1,470,000	\$1,380,557	D-\$790k F-\$1.042M RF-\$1.197M RF-\$1.31M RF-\$1.47M	UConn Health Capital Funds	(06/13/22)* 06/29/22 (12/05/22)* 12/07/22 (09/09/24)* 09/25/24 (06/09/25)* 06/25/25	July 2025	100%
UCH - Southington Clinic Expansion	23-045	\$1,900,000	\$1,834,528	D-\$1.32M F-\$1.9M	UConn Health Capital Funds	(03/11/24)* 02/28/24 (09/09/24)* 09/25/24	July 2025	100%
UCH-Underground Fuel Tank C1 Removal & Replacement	24-601.03	\$925,000	\$750,815	F-\$925k	UCONN 2000 Bond Funds	(03/10/25)* 02/26/25	COMPLETE	100%
P = Planning Budget		RD = Revised Design Budget						
RP = Revised Planning Budget		F = Final Budget						
D = Design Budget		RF = Revised Final Budget						
* UConn Health Board of Directors Reviewed and Recommended for Board of Trustees Approval								
<sup>(1)</sup> Completed projects assume "Completed, Commissioned and Occupied". Projects continue to be included in this report for 1 year after completion to accommodate initial financial closeout adjustments.								

**ATTACHMENT C**

**University of Connecticut  
Capital Project Expenditure Report - All Funding Sources  
Fiscal Year 2026 as of 3/31/2026**

Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Fiscal Year to Date Expenditures By Funding Source			
				Total Fiscal Year Expenditures	UCONN 2000 Bonds	University Operating	Other Funding**
<b>Storrs and Regional Campuses</b>							
<b>Academic and Research Facilities</b>							
Academic & Research Facilities - Gant Building Renovations - STEM	258,500,000	174,004,693	Construction	20,086,106	20,086,106		
Academic & Research Facilities - School of Nursing Building	100,000,000	20,846,416	Construction	15,994,513	8,822,307		7,172,206
Academic & Research Facilities - STEM Research Center Science 1	175,500,000	172,258,009	Substantially Complete	61,511	61,511		
<b>Academic and Research Facilities Total</b>				<b>36,142,130</b>	<b>28,969,924</b>	<b>-</b>	<b>7,172,206</b>
<b>Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements &amp; Renovation Lump Sum and Utility, Administrative and Support Facilities</b>							
Alethia Drive Complex Wayfinding	50,000	45,507	Substantially Complete	45,507		45,507	
Alumni & Hollister Residence Halls Facade Repairs	65,000	-	Planning/Design	-			
Alumni Center Wood Shake Roof Replacement	782,000	396,579	Substantially Complete	36,019		36,019	
Alumni Residence Halls Elevator Door Upgrades	115,352	115,352	Completed	115,352		115,352	
Alumni Residence Halls Roof Replacement	2,450,000	2,085,286	Substantially Complete	2,045,705	1,990,409	55,296	
Andover Infrastructure & Software Upgrade	4,855,439	4,618,414	Substantially Complete	403,399		403,399	
Apartment Complex Stove Replacements	900,000	249,556	Construction	249,556		249,556	
Athletics District Wayfinding Improvements	200,000	72,500	Construction	72,500		72,500	
Atwater Lab #2 Elevator Modernization	150,000	149,607	Substantially Complete	149,607		149,607	
Avery Point Building #19 Brandt Lab Renovation (TL2607)	494,500	50,915	Planning/Design	15,585	15,585		
Avery Point Community Professional Building 303 / 306a Renovation	151,800	-	Planning/Design	-			
Avery Point CUP Steam Condensation Line Replacement	180,000	-	Construction	-			
Avery Point Housing Development	750,000	700,000	Planning/Design	700,000		700,000	
Avery Point Lots A&B Upgrades	2,410,000	116,483	Planning/Design	107,183		107,183	
Avery Point SHaW Suite Renovation	850,000	85,255	Planning/Design	31,245		31,245	
Babbidge Library HVAC Equipment Upgrades Phase 1	1,220,000	540,668	Construction	252,883		252,883	
Babbidge Library Lab HVAC Upgrade	250,000	107,454	Construction	61,106		61,106	
Babbidge Library Staircase Installation	1,004,300	907,972	Substantially Complete	204,375		204,375	
Baseball & Softball Dugout Overhead Heaters	23,190	23,190	Completed	23,190	23,190		
Beach Hall 109, 111 & 113A Geosciences Labs	375,000	365,025	Substantially Complete	324,624		324,624	
Beecher & Vinton Halls Remediation & Refurbishment	900,000	680,789	Substantially Complete	642,095		642,095	
Benton Museum Exterior Brick and Loading Dock Repairs	360,000	955	Planning/Design	955		955	
Birch Grove Enhancements - Phase 2	67,241	-	Construction	-			
Boiler Plant Equipment Replacement and Utility Tunnel Connection	46,500,000	38,871,841	Substantially Complete	1,514,642	1,514,642		
Bousfield Basement Lab Renovation	229,813	229,759	Substantially Complete	54,880		54,880	
Bousfield Card Access Upgrades	342,602	342,602	Completed	6,074		6,074	
Branford House Exterior Repairs	1,725,600	1,149,546	Substantially Complete	266,249		266,249	
Buckley Hall Events Center	100,000	84,060	Planning/Design	84,060		84,060	
Buckley Hall LED Lighting Upgrade	256,649	256,649	Completed	13,034		13,034	
Buckley Hall Remediation & Refurbishment - Phase 2	1,920,000	1,482,510	Substantially Complete	1,159,685		1,159,685	
Buckley Residence Hall Facade Repairs	115,000	-	Planning/Design	-			
Budds Sewer Abatement & Restoration	196,778	196,778	Completed	196,778		196,778	
Burton Football Complex Steam Line Replacement	425,000	387,515	Substantially Complete	24,395		24,395	
Busby Suites - Fire Alarm Field Device Replacement	210,000	137,000	Construction	137,000		137,000	
C2E2 to IPB Phase 1 Office & Lab Renovation (TL2547)	20,000,000	15,954,729	Construction	7,009,465	7,009,465		
Charter Oak Apartments - Building Envelope Refurbishment	1,150,000	918,510	Substantially Complete	741,808		741,808	
Charter Oak Apartments - Hoisington Hall Improvements	500,707	500,707	Completed	481,958		481,958	
Charter Oak Apartments Facade Repairs	100,000	-	Planning/Design	-			
Chemistry 4th Floor Teaching Lab Renovation	345,000	225,308	Construction	61,287		61,287	
Chemistry Fire Panel & Device Upgrade	300,000	260,071	Substantially Complete	122,937		122,937	
Cogen Cooling Towers 7-8-9	3,000,000	-	Planning/Design	-			
Cogen Emergency Generators Replacement	1,000,000	-	Planning/Design	-			
Cogeneration Facility Cybersecurity Upgrade	384,595	-	Planning/Design	-			
Connecticut Hall Mailroom Modernization	350,000	343,654	Substantially Complete	14,929		14,929	
Cooling Water Pumps Upgrades	2,300,000	-	Planning/Design	-			
Coventry Boathouse Upgrades	4,950,000	1,449,718	Planning/Design	1,238,064	1,220,268	17,796	
CUP Equipment Replacement and Pumping Improvements	16,250,000	15,320,129	Substantially Complete	-			
Dining Hall Facilities Ventilation Upgrades	854,266	854,266	Completed	29,537		29,537	
Drama Music Building Roof Replacement	450,000	15,726	Planning/Design	15,726		15,726	
Eastwood Lift Stations-Underground Storage Tank Replacement	125,000	93,032	Substantially Complete	83,611		83,611	
Electric Vehicle Charging Infrastructure & Service Upgrades	957,200	439,323	Construction	90,088		90,088	
Electrical Systems Protective Relay Replacement	750,000	-	Planning/Design	-			
Energy Savings Performance Contract Phase 2	500,000	-	Planning/Design	-			
F and C Lot Environmental Land Use Restrictions	1,225,000	88,954	Construction	78,025	78,025		

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Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Fiscal Year to Date Expenditures By Funding Source			
				Total Fiscal Year Expenditures	UCONN 2000 Bonds	University Operating	Other Funding**
Facilities Code Remediation	196,757	183,608	Substantially Complete	15,911		15,911	
Facilities Expensed Deferred Maintenance Projects	4,902,418	3,221,838	Construction	2,283,729		2,277,988	5,741
Field House - Old Recreation Center Renovation	90,000,000	27,994,216	Construction	20,669,360	13,876,495	81,829	6,711,036
Foster Hall Flood Damage Abatement & Restoration	1,295,813	1,295,813	Completed	1,295,813		1,295,813	
Foundation 117A & 120 Office Renovation	114,950	105,865	Substantially Complete	38,345		38,345	
Freitas Renovation	3,250,000	3,212,391	Substantially Complete	100,736	97,755		2,981
Gampel Pavilion 109 KSI Heath Chamber Renovation	975,000	923,539	Substantially Complete	334,588		334,588	
Gampel Pavilion Dome Post Occupancy Evaluation	101,523	101,523	Completed	-			
Gampel Pavilion Electrical Generator Replacement	643,000	494,338	Substantially Complete	313,838		313,838	
Gampel Pavilion Enhancements	10,000,000	9,892,855	Substantially Complete	3,234,861			3,234,861
Gampel Pavilion Entry Plaza Upgrade	300,000	-	Planning/Design	-			
Gampel Pavilion Hydrotherapy Mechanical Room Upgrade	200,000	200,000	Completed	16,454		16,454	
Gampel Pavilion Renovations	59,550,000	8,268,913	Construction	6,799,379	6,799,379		
Gampel Pavilion Temporary Dehumidification	400,000	224,197	Substantially Complete	-			
Gilbert Road Site Preparation	6,000,000	4,891,492	Substantially Complete	552,633	552,633		
Golf Practice Facility	100,000	54,308	Planning/Design	54,308			54,308
Hale & Ellsworth Residence Halls Bathroom Renovations	1,100,000	199,086	Construction	15,476		15,476	
Hartford Campus - 10 Prospect Entrance Steps & Ramp Repairs	150,000	-	Planning/Design	-			
Hartford Campus - 38 Prospect Street - Air Handling Unit Replacement	89,000	83,750	Substantially Complete	-			
Hartford Campus - 38 Prospect Street - Perimeter Heat Loop	40,000	6,200	Planning/Design	-			
Hartford Public Library Renovation	142,450	103,137	Construction	103,137		103,137	
Hartford SHaW Suite Renovation	45,527	45,527	Completed	84		84	
HEEP Pavilion and Pollinator Garden	50,000	11,912	Planning/Design	-			
Hicks & Grange Residence Halls Roof and Facade Repairs	165,000	-	Planning/Design	-			
High Power Engineering Laboratory Building	495,000	-	Planning/Design	-			
High Voltage Distribution Switching Control System	311,033	311,033	Completed	311,033		311,033	
Hilltop Apartments Community Center Mailroom Modernization	200,000	97,613	Construction	95,701		95,701	
Holcomb & Whitney Residence Halls Facade Repairs	65,000	-	Planning/Design	-			
Holcomb, Whitney & Sprague Residence Halls Bathroom Renovations	1,600,000	263,633	Construction	133,982		133,982	
Homer Babbidge Library 2153 Classroom Renovation	100,000	94,971	Substantially Complete	71,905		71,905	
Homer Babbidge Library ITS Relocation Phase 1	215,000	45,007	Construction	45,007	45,007		
Human Development Center Child Labs Upgrade Phase 2	114,950	103,338	Substantially Complete	16,519		14,088	2,431
Husky Village Exterior Refurbishment	5,045,000	1,616,239	Construction	1,527,513		1,527,513	
Hydrogen Fuel Dispenser Installation	835,500	480,168	Construction	93,934		93,934	
I-Lot Improvements	7,000,000	6,828,058	Substantially Complete	834	834		
Innovation Partnership Building FLAME Center Lab Renovation	150,000	101,559	Planning/Design	101,559		101,559	
Jones Annex Renovation	9,850,000	6,190,478	Construction	4,652,313	3,252,313		1,400,000
Jones Parking Lot Development	24,900	24,900	Completed	9,160		9,160	
Jorgensen Building Envelope & Site Improvements	1,064,595	87,466	Planning/Design	28,223		28,223	
Kellogg Dairy Center HVAC Replacement	12,500	12,250	Planning/Design	-			
Law School Mackenzie Hall Renovation	172,695	153,249	Substantially Complete	46,965	46,965		
Main Campus Parking Development	250,000	19,158	Planning/Design	19,158	19,158		
Manchester Hall Interior Space Refurbishments	425,000	337,808	Construction	306,775		306,775	
McHugh Lecture Hall 101-102 Lighting System Upgrade	150,000	92,370	Substantially Complete	16,520		16,520	
McMahon Roof Replacement	1,965,000	118,708	Planning/Design	28,081	22,681		5,400
Merlin D. Bishop Center Chiller Replacement	450,000	371,455	Substantially Complete	345,062		345,062	
Merlin D. Bishop Center Roof Replacement	238,953	88,095	Planning/Design	81,295		81,295	
Mirror Lake Improvements	11,500,000	8,963,695	Substantially Complete	5,087,128	5,087,128		
Monteith 211 & 212 Multi-Purpose Room Renovation	95,150	51,478	Construction	51,478		51,478	
Motor Pool Fuel Tank Replacement	3,100,000	64,638	Planning/Design	64,638	64,638		
Music Building Hypalon Roof Replacement	759,000	661,744	Substantially Complete	603,926		603,926	
N. Eagleville Road and Discovery Drive Intersection Improvements	2,251,553	2,251,553	Completed	115,480	115,480		
New Commissary Building	2,500,000	181,584	Planning/Design	181,584		181,584	
North & South Parking Garages Kiosk Demo	47,900	47,900	Completed	43,100		43,100	
North & South Parking Garages Restoration	2,970,790	2,970,790	Completed	245		245	
North Campus Abatement, Flooring and Paint	2,550,000	-	Planning/Design	-			
North Campus Wellness Space Improvements	590,000	495,857	Substantially Complete	472,950		472,950	
Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	53,500,000	51,642,018	Substantially Complete	-			
Northwest Residential Area - Thermal Comfort Improvements	21,573,233	5,602,553	Construction	4,678,013		4,678,013	
Northwest Science Quad Supplemental Utility Plant	67,000,000	62,523,442	Substantially Complete	793,453	793,453		
Parking Lot D Restoration	450,000	2,895	Planning/Design	1,995		1,995	
Parking Lot L Paving	1,255,000	89,186	Construction	67,987		67,987	

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				Total Fiscal Year Expenditures	UCONN 2000 Bonds	University Operating	Other Funding**
PBB Research Support Expansion	10,000,000	814,130	Construction	288,097	288,097		
Pharmacy Biology Vivarium Room 027 Conditioning (FO503208)	25,000	-	Planning/Design	-			
Phillips Communication Sciences Building 227A Lab Renovation	95,000	79,695	Substantially Complete	79,695		79,695	
Practice Field Upgrades	4,945,500	33,750	Planning/Design	33,750	33,750		
Public Safety Risk Assessment and Design Guideline	176,747	176,747	Completed	(1,982)	(1,982)		
Ratcliffe Hicks 009 Sensory Lab Renovation	120,000	5,750	Planning/Design	-			
Ratcliffe Hicks Arena Lab Renovation	250,000	85,140	Construction	85,140			85,140
Ratcliffe Hicks Arena Upgrades	145,690	123,811	Substantially Complete	16,491		5,946	10,545
Ratcliffe Hicks LA VR Lab & Support Space Renovation	247,000	214,914	Substantially Complete	82,443		82,443	
Reflection Garden	1,240,000	1,044,650	Substantially Complete	951,176	75,000		876,176
Residential Life Hall Director Apartments Renovations Phase 1	50,000	14,900	Construction	14,900		14,900	
Rosebrooks Hall Sprinkler Replacement	758,372	758,372	Completed	713,318		713,318	
Route 195 Crosswalks Flashing Beacon Installations	100,000	-	Construction	-			
School of Business Classroom Upgrades	131,507	131,507	Completed	64,947		64,947	
School of Fine Arts Complex Acoustical Improvements	475,000	460,247	Substantially Complete	50,794		50,794	
Sewer Slip Lining Installation - Route 195	61,348	61,348	Completed	61,348		61,348	
Shipee Hall & Dining Facility Fire Alarm Control Panel Upgrade	170,000	104,469	Construction	104,469		104,469	
Shipee Mailroom Modernization	250,000	234,567	Substantially Complete	3,909		3,909	
South Campus Infrastructure	89,500,000	73,750,633	Construction	12,844,535	12,844,535		
Stamford Abutting Property Restoration	2,850,000	2,538,433	Substantially Complete	96,181	96,181		
Stamford Campus - 1201 Washington Blvd - Wireless Network Extension	304,229	-	Planning/Design	-			
Stamford IT Room 251 - Replace AC Split Units	45,301	45,301	Completed	45,301	45,301		
Stamford Main Building Roof Replacement	57,054	52,622	Planning/Design	-			
Storrs & Waterbury Garages - Perimeter Safety Improvements	100,000	-	Planning/Design	-			
Storrs Campus Primary Electrical Feed	8,800,000	-	Planning/Design	-			
Student Recreation Center - Pool Repairs	139,542	109,789	Substantially Complete	15,452			15,452
Student Recreation Center - Saniglaze Floors	55,000	53,040	Substantially Complete	25,370			25,370
Student Union Theater Classroom Renovation (TL2631)	485,000	15,569	Construction	15,569	15,569		
Surplus Building HVAC Upgrades - Fine Arts	335,000	164,389	Construction	149,099	14,207		134,892
Tennis & Pickleball Court Renovation - North Campus	350,000	-	Construction	-			
Torrey Life Sciences Greenhouses Improvements	450,000	55,559	Planning/Design	-			
Towers Residence Halls Roof Repairs	75,000	25,490	Planning/Design	11,684	11,684		
UConn Hartford Cafe	1,100,000	800,912	Substantially Complete	650,398		650,398	
UConn Stamford Mill River Remediation	450,000	357,646	Planning/Design	828	828		
UConn Stamford Nursing Simulation Lab	175,000	78,144	Planning/Design	9,744	9,744		
UConn Tennis Facility	3,550,000	2,506,319	Substantially Complete	1,645,250	1,645,250		
UConn Waterbury at 36 North Main	1,250,000	1,189,948	Substantially Complete	351,643	351,643		
University Safety - Emergency Dispatch Center	400,000	10,209	Planning/Design	8,545		8,545	
University Second Electrical Feed	18,000,000	4,153,230	Construction	581,585	581,585		
Water Resource Recovery Facility Clarifier Repairs	360,000	-	Planning/Design	-			
Waterbury Campus - Parking Garage Repairs	100,000	1,110	Planning/Design	1,110		1,110	
Waterbury Campus 3rd Floor Chemistry Lab Renovation	297,000	20,720	Construction	20,720		20,720	
Waterbury Chemistry 301B & 303 Lab Improvements	20,000	17,300	Substantially Complete	3,400		3,400	
Waterbury Room 125 Alterations (TL2627)	75,000	33,257	Construction	33,257	33,257		
Waterbury Server Room 110 - AC Upgrades	98,905	27,905	Construction	27,905	27,905		
Werth Basketball Center - Heater Replacements	160,000	106,201	Construction	106,201		106,201	
Werth Residence Hall High Humidity Mitigation	11,100,000	9,886,376	Substantially Complete	4,875,880	2,831,228	2,044,652	
Whetten 3rd Floor Office Renovation	648,000	644,845	Substantially Complete	29,229		29,229	
Whetten Graduate Center Office Renovation - 1st Floor (TL2647)	40,000	-	Construction	-			
White Building Clean Steam Generator Replacement	135,000	79,985	Construction	72,784		72,784	
White Building Roof & Drainage System Replacement	1,485,800	953,315	Substantially Complete	39,404		39,404	
Whitney Residence Hall First Floor Renovations	175,000	138,243	Substantially Complete	138,243		138,243	
Whitney Road Steam Improvements E-8 to Q-8	8,500,000	5,591,744	Construction	4,346,360	4,346,360		
Wilbur Cross 1st & 2nd Floor Office Renovations (TL2614)	230,000	207,117	Substantially Complete	141,383	141,383		
Wilbur Cross One Stop Student Services (TL2590)	490,000	473,704	Substantially Complete	31,371		31,371	
Windham & New London Residence Halls Concrete Repairs	115,000	-	Planning/Design	-			
WPCF SCADA Upgrade	300,000	105,590	Construction	28,894		28,894	
WPCF Underground Storage Tank Replacement	580,000	521,191	Substantially Complete	512,520		512,520	
XL Center Academic Space Renovation	986,558	986,558	Completed	84,102			84,102
<b>DM/Code/ADA/Infrastructure/Renovation/Utility/Administrative/Support Facilities Total</b>				<b>104,319,728</b>	<b>66,017,028</b>	<b>25,659,665</b>	<b>12,643,035</b>
<b>Equipment, Library Collections &amp; Telecommunications - Phase III</b>							
Academic Capital Equipment	21,969,024	20,863,958	Underway	280,523	280,523		

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				Total Fiscal Year Expenditures	UCONN 2000 Bonds	University Operating	Other Funding**
ITS Capital Equipment	54,106,215	42,208,313	Underway	4,870,202	1,603,928		3,266,274
Public Safety Capital Equipment	28,178,257	27,231,767	Underway	1,339,413	1,339,413		
Wired Access Layer (ITS) - All Phases	8,331,710	5,853,103	Underway	935,746	935,746		
<b>Equipment, Library Collections &amp; Telecommunications - Phase III Total</b>				<b>7,425,884</b>	<b>4,159,610</b>	<b>-</b>	<b>3,266,274</b>
<b>Intramural, Recreational &amp; Intercollegiate Facilities</b>							
UConn Hockey Arena	70,000,000	69,256,200	Substantially Complete	140,661		(387,777)	528,438
<b>Intramural, Recreational &amp; Intercollegiate Facilities Total</b>				<b>140,661</b>	<b>-</b>	<b>(387,777)</b>	<b>528,438</b>
<b>Mansfield Training School Improvements</b>							
Mansfield Training School - Cottage Demolition - Columbia	68,249	68,249	Completed	888	888		
<b>Mansfield Training School Improvements Total</b>				<b>888</b>	<b>888</b>	<b>-</b>	<b>-</b>
<b>Residential Life Facilities</b>							
Res Life Facilities - Mansfield Apartments Redevelopment	10,600,000	10,184,782	Substantially Complete	27,097	27,097		
Res Life Facilities - South Campus Residence Halls Improvements	202,503,656	198,674,923	Substantially Complete	736,956	736,956		
<b>Residential Life Facilities Total</b>				<b>764,053</b>	<b>764,053</b>	<b>-</b>	<b>-</b>
<b>School of Pharmacy / Biology</b>							
Pharmacy Building HVAC & BMS Equipment Replacement	170,667	170,667	Completed	42,075	42,075		
<b>School of Pharmacy / Biology Total</b>				<b>42,075</b>	<b>42,075</b>	<b>-</b>	<b>-</b>
<b>Sub Total - Storrs &amp; Regional Campuses:</b>				<b>148,835,419</b>	<b>99,953,578</b>	<b>25,271,888</b>	<b>23,609,953</b>
<b>UConn Health Center (Projects With Budgets Over \$500K)</b>							
<b>Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements &amp; Renovation Lump Sum and Utility, Administrative and Support Facilities - UCH</b>							
16 Munson Road Emergency Lighting & Egress	1,900,000	95,500	Planning/Design	-			
5 Munson Road Clinical Fit-Out	6,068,103	5,496,211	Substantially Complete	-			
Anatomic Pathology and Autopsy Renovation	1,175,000	933,370	Substantially Complete	154,011	152,785	1,226	
Animal Research MRI Renovation	1,042,000	187,733	Substantially Complete	128,008		128,008	
ASB Data Center Generator and Power Improvements	3,180,000	146,522	Construction	56,604			56,604
Building D & Building N Roof Replacement	2,400,000	2,202,602	Substantially Complete	47,968	47,968		
Building E & Building K Roof Replacement	4,560,000	1,163,713	Substantially Complete	61,109	61,109		
Building F & Building H Hot Water Tank Replacement	625,200	579,534	Substantially Complete	-			
Building F & Building M Roof Replacement	-	-	Substantially Complete	-			
Cadaver Lab Renovation and Air Handling Unit Replacement	2,960,000	2,464,442	Substantially Complete	41,605			41,605
Canzonetti Building F Wound Care Center Renovation	1,330,000	1,198,907	Substantially Complete	45		45	
Cell & Genome Science Chemical Storage Area Renovation	690,000	196,621	Construction	167,102	12,452		154,650
Cell & Genome Sciences Building Data Center Cooling System Upgrade	840,000	835,856	Substantially Complete	87,163	87,163		
Central Sterile Washer & Sterilizer Replacement	8,425,000	7,104,920	Planning/Design	3,646,348	1,574,598	1,253,335	818,415
CGSB and ARB Autoclave and Washer Replacement	1,192,441	1,111,796	Substantially Complete	-			
Chilled Water Pump 4 Replacement	557,603	549,030	Construction	25,555	25,555		
Connecticut Tower - 2nd Floor Geriatric Psychology Relocation	-	-	Planning/Design	-			
Connecticut Tower - 6th Floor Infusion Center Relocation	1,400,000	1,038,571	Construction	1,038,571			1,038,571
Connecticut Tower 7th Floor Inpatient / Observation Unit Renovation	2,500,000	1,888,229	Substantially Complete	(16,433)		(16,433)	
Connecticut Tower Infrastructure Upgrade	24,300,000	43,650	Planning/Design	-			
Cryo Electron Microscope Installation	999,082	158,418	Substantially Complete	-			
CT-7 Inpatient and Research Renovations	1,425,000	13,892	Substantially Complete	12,445		12,445	
Electro Physiology Lab Equipment Replacement & Renovation	6,430,000	5,481,657	Substantially Complete	363,327		363,327	
Emergency Department Low Acuity Expansion	1,260,000	917,468	Substantially Complete	843,618			843,618
Energy Improvements: Steam Pipe and Trap Insulation	-	-	Planning/Design	-			
Fluoroscopy Equipment Replacement and Renovation	1,020,000	973,418	Substantially Complete	187,667		187,667	
Health Information Management Workplace Improvements	763,000	662,251	Construction	-			
Hybrid Operating Room 2 Fit-out	6,749,664	5,258,194	Planning/Design	5,069,794		5,069,794	
Interventional Radiology Equipment Replacement & Renovation	8,700,000	356,526	Construction	84,653		84,653	
IT Disaster Recovery Room	1,600,000	1,059,384	Substantially Complete	1,016,584	1,016,584		
KB034-036 Research Lab Renovation	2,100,000	1,652,928	Construction	1,463,568	876,057		587,511
Lab Medicine - Lab Renovations	-	-	Planning/Design	-			
Labor & Delivery Infant Protection System Replacement	760,000	143,070	Planning/Design	13,511	13,511		
Main Building Lab Area Renovations - 1st Floor	-	-	Substantially Complete	-			
Main Building Lab Renovations - 2nd Floor	10,200,000	10,027,582	Substantially Complete	76,143		76,143	
Main Liquid Oxygen Tank Replacement	925,000	364,243	Substantially Complete	297,781	297,781		
Main Lobby Entrance Renovation	-	-	Planning/Design	-			
MRI Upgrade and Temporary Mobile MRI Unit	1,880,000	77,143	Construction	77,143		77,143	
Muscular Skeletal Institute Chiller Replacement	444,307	444,307	Substantially Complete	-			
Musculoskeletal Institute Rehabilitation Expansion	1,010,000	849,502	Substantially Complete	79,676		79,676	

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New England Sickle Cell Institute Renovation	5,960,000	5,788,979	Substantially Complete	690,218	686,843	3,375	
New PET / CT Scanner Installation	5,675,000	-	Planning/Design	-			
Outpatient Pavilion 3rd Floor Backfill	3,175,000	3,090,179	Substantially Complete	1,205,551		1,205,551	
Outpatient Pavilion X-Ray & Blood Draw Relocation	1,800,000	1,461,214	Substantially Complete	368,995		368,995	
Parking Lots L1 and A5 Repaving	1,220,000	1,056,389	Substantially Complete	979,145			979,145
Psychiatry Seclusion Suite & Nurse Station Security Renovation	1,470,000	1,366,123	Substantially Complete	240,724		240,724	
School of Dental Medicine - Student Random Access Lab Renovation	-	-	Construction	-			
Simsbury Clinical Practice Relocation to 836 Hopmeadow Street	4,729,000	4,647,176	Substantially Complete	2,257		2,257	
Southington Clinic Expansion	1,900,000	1,813,618	Substantially Complete	1,626,282		1,626,282	
Surgery Center Operating Room #6 Renovations	2,500,000	58,551	Construction	58,551		58,551	
TB-121 Blood Bank Relocation	1,125,000	957,271	Construction	(113,150)		(113,150)	
Tomotherapy Unit Replacement	5,580,000	5,213,001	Substantially Complete	4,774,178		4,774,178	
Torrington Clinic Practice Relocation	4,920,000	3,235,399	Construction	3,064,659		3,064,659	
Transitional Nursery Renovation	1,001,169	1,001,169	Substantially Complete	298		298	
Underground Fuel Tank C1 Removal and Replacement	925,000	674,474	Substantially Complete	396,517	396,517		
University Tower 7th Floor Pharmacy Fit-Out	120,000	111,308	Substantially Complete	-			
<b>DM/Code/ADA/Infrastructure/Renovation/Utility/Administrative/Support Facilities - UCH Total</b>				<b>28,317,791</b>	<b>5,248,923</b>	<b>19,136,260</b>	<b>3,932,608</b>
<b>Sub Total - UConn Health Center (Projects With Budgets Over \$500K):</b>				<b>28,317,791</b>	<b>5,248,923</b>	<b>19,136,260</b>	<b>3,932,608</b>
<b>Total - Storrs, Regional Campuses and UConn Health Center - Current Year Expenditures:</b>				<b>\$ 177,153,210</b>	<b>\$ 105,202,501</b>	<b>\$ 44,408,148</b>	<b>\$ 27,542,561</b>
<b>Adjustment for Timing and Transfers Between Fund Sources***:</b>				<b>\$ -</b>	<b>\$ (3,915,264)</b>	<b>\$ 4,443,702</b>	<b>\$ (528,438)</b>
<b>Adjusted Total - Storrs, Regional Campuses and UConn Health Center - Current Year Expenditures:</b>				<b>\$ 177,153,210</b>	<b>\$ 101,287,237</b>	<b>\$ 48,851,850</b>	<b>\$ 27,014,123</b>

\* - Current Funded Budget may be less than the approved budget, and represents the current funding available for the project

\*\* - Other funding sources include State Bond Funds, Gifts, Grants and Federal Funds

\*\*\* - UConn 2000 expenditures at the Health Center are reimbursed by the University as submitted. A timing difference is created since the reimbursements are not on the same fiscal year basis as this report. Additionally, transfers between funding sources may occur periodically, which creates a negative balance in the report if the transfer includes expenses paid in a previous fiscal year. This adjustment corrects for these timing differences.

**University of Connecticut  
Capital Project Financial and Funding Summary by Status  
Fiscal Year 2026 as of 3/31/2026**

<b>Financial Summary of FY26 Projects by Project Status</b>				
<b>Project Status</b>	<b>Funded Budget - FY26 Projects</b>	<b>Cumulative Project Expenditures - FY26 Projects</b>	<b>Total Project Count By Status</b>	<b>Total Fiscal Year Expenditures</b>
Planning / Design / Bidding:	97,631,365	16,521,642	61	11,551,053
Construction:	734,128,831	358,902,532	58	108,559,932
Underway (Equipment Only):	112,585,206	96,157,141	4	7,425,884
Substantially Complete:	805,973,022	758,117,790	96	44,772,419
Completed:	13,535,698	13,535,698	24	4,843,922
<b>Totals:</b>	<b>1,763,854,122</b>	<b>1,243,234,803</b>	<b>243</b>	<b>177,153,210</b>

<b>FY26 Expenditures by Status and Funding Source</b>				
<b>Project Status</b>	<b>UCONN 2000 Bonds</b>	<b>University Operating</b>	<b>Revenue Bonds</b>	<b>Other Funding*</b>
Planning / Design / Bidding:	2,986,445	7,689,805		872,723
Construction:	79,034,676	14,465,568		16,758,840
Underway (Equipment Only):	4,159,610			3,266,274
Substantially Complete:	18,796,818	18,894,540		6,560,622
Completed:	224,952	3,358,235		84,102
<b>Totals:</b>	<b>105,202,501</b>	<b>44,408,148</b>	<b>-</b>	<b>27,542,561</b>

\* - Other funding sources include State Bond Funds, Renewal & Replacement Funds, Gifts, Grants and Federal Funds

**University of Connecticut**  
**Capital Project Analytics: By Status and Department**  
**Fiscal Year 2026 as of 3/31/2026**

<b>Fiscal Year Expenditures by Status and Department</b>						
<b>Project Status</b>	<b>Departments</b>					<b>Totals</b>
	<b>UPDC</b>	<b>Facilities Ops</b>	<b>Health Center</b>	<b>Academic Reno</b>	<b>All Others**</b>	
Planning / Design / Bidding:	2,494,427	225,414	8,729,653	101,559	-	<b>11,551,053</b>
Construction:	86,740,699	3,439,686	5,923,256	12,456,291	-	<b>108,559,932</b>
Underway (Equipment Only):	-	-	-	-	7,425,884	<b>7,425,884</b>
Substantially Complete:	17,631,686	12,169,228	13,664,882	1,306,623	-	<b>44,772,419</b>
Completed:	197,684	4,574,898	-	71,340	-	<b>4,843,922</b>
<b>Totals:</b>	<b>107,064,496</b>	<b>20,409,226</b>	<b>28,317,791</b>	<b>13,935,813</b>	<b>7,425,884</b>	<b>177,153,210</b>

<b>Cumulative Project Expenditures by Status and Department</b>						
<b>Project Status</b>	<b>Departments</b>					<b>Totals</b>
	<b>UPDC</b>	<b>Facilities Ops</b>	<b>Health Center</b>	<b>Academic Reno</b>	<b>All Others**</b>	
Planning / Design / Bidding:	3,152,511	614,425	12,645,334	109,372	-	<b>16,521,642</b>
Construction:	321,526,697	5,334,819	8,930,813	23,110,203	-	<b>358,902,532</b>
Underway (Equipment Only):	-	-	-	-	96,157,141	<b>96,157,141</b>
Substantially Complete:	660,863,322	28,664,504	64,575,894	4,014,070	-	<b>758,117,790</b>
Completed:	3,561,908	9,690,179	-	283,611	-	<b>13,535,698</b>
<b>Totals:</b>	<b>989,104,438</b>	<b>44,303,927</b>	<b>86,152,041</b>	<b>27,517,256</b>	<b>96,157,141</b>	<b>1,243,234,803</b>

<b>Funded Budget by Status and Department</b>						
<b>Project Status</b>	<b>Departments</b>					<b>Totals</b>
	<b>UPDC</b>	<b>Facilities Ops</b>	<b>Health Center</b>	<b>Academic Reno</b>	<b>All Others**</b>	
Planning / Design / Bidding:	30,679,729	18,283,297	47,809,664	858,675	-	<b>97,631,365</b>
Construction:	659,055,474	15,116,154	27,815,603	32,141,600	-	<b>734,128,831</b>
Underway (Equipment Only):	-	-	-	-	112,585,206	<b>112,585,206</b>
Substantially Complete:	691,143,656	32,718,351	77,886,302	4,224,713	-	<b>805,973,022</b>
Completed:	3,561,908	9,690,179	-	283,611	-	<b>13,535,698</b>
<b>Totals:</b>	<b>1,384,440,767</b>	<b>75,807,981</b>	<b>153,511,569</b>	<b>37,508,599</b>	<b>112,585,206</b>	<b>1,763,854,122</b>

<b>Project Count by Status and Department***</b>						
<b>Project Status</b>	<b>Departments</b>					<b>Totals</b>
	<b>UPDC</b>	<b>Facilities Ops</b>	<b>Health Center</b>	<b>Academic Reno</b>	<b>All Others**</b>	
Planning / Design / Bidding:	26	22	10	3	0	<b>61</b>
Construction:	16	18	12	12	0	<b>58</b>
Underway (Equipment Only):	0	0	0	0	4	<b>4</b>
Substantially Complete:	20	29	34	13	0	<b>96</b>
Completed:	5	18	0	1	0	<b>24</b>
<b>Totals:</b>	<b>67</b>	<b>87</b>	<b>56</b>	<b>29</b>	<b>4</b>	<b>243</b>

\*\* This category includes project managed by ITS, as well as projects managed centrally.

\*\*\* Project Count for Facilities Operations reported above includes a single project for Facilities Expensed Deferred Maintenance Projects. For Q2 FY26 this single project was comprised of 95 Facilities Operations and 22 Academic Renovations sub-projects.

# Joint Audit & Compliance

# **Audit of UConn 2000 Projects**

## **Informational Only**

The attached report is being provided pursuant to Section 10a-109aa of the Connecticut General Statutes. As required by CGS Section 10a-109z, CBIZ CPAs P.C. completed the independent annual audit of UConn 2000 projects for the fiscal year ended June 30, 2025.

No significant issues were identified in the report.

**Agreed-Upon Procedures:  
UConn 2000 Infrastructure Program  
as Required by Sec. 10a-109z of  
the Connecticut General Statutes**

**University of Connecticut**

**Year Ended June 30, 2025**

**UNIVERSITY OF CONNECTICUT**

***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by  
Sec. 10a-109z of the Connecticut General Statutes***

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CBIZ CPAs P.C.

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*Independent Accountants' Report on Applying Agreed-Upon Procedures*

To the Board of Trustees and Joint Audit and Compliance Committee  
University of Connecticut  
Storrs, Connecticut

We have performed the procedures enumerated below on the UConn 2000 Infrastructure Program as required by Sec. 10a-109z of the Connecticut General Statutes for the fiscal year ended June 30, 2025 to assist the University of Connecticut (the "University"), the University of Connecticut Health Center ("UConn Health"), its Board of Trustees and the Joint Audit and Compliance Committee (collectively, the "Responsible Parties") with meeting the requirements under Connecticut General Statutes Section 10a-109z (the "Subject Matter"). The University's management is responsible for meeting the aforementioned requirements.

The Responsible Parties have agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of meeting the requirements of the Subject Matter. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and the associated results are described on pages 2 through 20 of this report.

We were engaged by the University to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the AICPA. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on the Subject Matter. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the Responsible Parties and to meet our other ethical responsibilities in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely for the information and use of the Board of Trustees, the Joint Audit and Compliance Committee, General Assembly of the Connecticut State Legislature and management of the University and UConn Health and is not intended to be and should not be used by anyone other than these specified parties.

*CBIZ CPAs P.C.*

March 10, 2026  
Boston, Massachusetts

# UNIVERSITY OF CONNECTICUT

## ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

Our procedures and results related to UConn 2000 Infrastructure Program as required by Connecticut General Statutes Section 10a-109z are as follows:

### **Expenditure Testing:**

Procedure:

1. Obtain a report of total UConn 2000 general obligation bond expenditures by project from UConn for Fiscal Year June 30, 2025. To ensure completeness, this report will also include non-UConn 2000 funded expenditures for Fiscal Year June 30, 2025 on projects where any amount of UConn 2000 general obligation bond funded expenditures are present.

Result:

1. We obtained a report of total UConn 2000 general obligation bond expenditures by project from the UConn management team for Fiscal Year June 30, 2025. The report included non-UConn 2000 funded expenditures for Fiscal Year June 30, 2025 on projects where any amount of UConn 2000 general obligation bond fund expenditures were present. We observed that when an invoice for work completed in the current fiscal year is received in the subsequent fiscal year, the transaction is included in the subsequent fiscal year report.

Procedure:

2. From the report obtained in Procedure 1, select all projects, including capital equipment groups/projects, with total fiscal year expenditures greater than \$500,000.

Result:

2. From the report we obtained as part of Procedure 1, all projects including capital equipment groups/projects with total fiscal year expenditures greater than \$500,000 were selected for testing. There were 22 construction projects that met this criteria and 3 capital equipment groups/projects. See Appendix A for this listing.

Procedure:

3. For the construction projects selected in Procedure 2, obtain a report of inception-to-date expenditures. Additionally, obtain the Board of Trustees ("BoT") budget approval for each construction project. Compare the total expenditures to the BoT approved budget; if expenditures exceed the BoT budget, this is an exception.

Result:

3. We noted 22 construction projects that were selected in Procedure 2. For each selected construction project, a report of inception-to-date expenditures was obtained and compared to the Board of Trustees approved budget. All projects were within the BoT approved budget.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

#### Procedure:

4. For projects selected in Procedure 2, aggregate duplicate e-doc numbers per project and select all expenditures greater than \$100,000, including expenditure transactions where offsetting credits reduce the aggregated transaction below \$100,000. For projects without any expenditures greater than \$100,000, select the highest dollar value expenditure.

#### Result:

4. For all projects that were selected in Procedure 2, duplicate e-doc numbers per project were aggregated and all expenditures greater than \$100,000 were selected, including expenditures where offsetting credits reduced the aggregate transaction below \$100,000. For any projects without any expenditures greater than \$100,000, the highest dollar value was selected. There were 144 expenditures that met these parameters.

#### Procedure:

5. For all expenditures selected in Procedure 4, identify if the expenditure is to an external source supported by a third-party invoice (identified by Kuali Financial System ("KFS") Payment Request ("PREQ")), or an internal/related party source (identified by KFS Internal Billing ("IB") / Distribution of Income and Expense ("DI") / Journal Voucher ("JV") / General Ledger Transfer ("GLT") and Disbursement Vouchers ("DVCA")).

#### Result:

5. We identified the expenditures as follows: Of the 144 expenditures that met the parameters of Procedure 4, 125 were PREQ, 5 were IB, 7 were DI, 3 were GLT and 4 were DVCA. We did not identify any expenditures that were coded as JV.

#### Procedures:

6. For all selected expenditures in Procedure 5 made to external sources that are supported by third-party invoices (PREQ):
  - a. Locate the corresponding transaction within the HuskyBuy procurement and payment system.
  - b. Inspect the addressee of the supporting invoice for evidence the invoice is addressed to UConn Health, the University of Connecticut or UConn.
  - c. Inspect the invoice for the Vendor, Invoice Number or Payment Application Number, Invoice Date, and Invoice Amount, and compare the attributes to the HuskyBuy Invoice for agreement. If vendor names do not agree, determine if the difference is due to a merger, acquisition, DBA or other business combination and is therefore valid. For construction Payment Applications, refer to UConn procedures pertaining to the assignment of invoice numbers and date to AIA Applications for Payment. Invoice amounts can disagree up to \$5.00, or by any amount if an intentional short payment occurred.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

- d. Obtain a list from UConn identifying approved authorizers and their authorized designees based on UConn authorization thresholds and payment types.
- e. Inspect the Approvals and/or History tabs within the HuskyBuy Invoice and compare authorizations to the list of authorized approvers obtained in Procedure 6.d and determine the electronic approvals match based on authorization guidelines. Approval may alternatively be located in the "Comments" tab of the Invoice if ad-hoc routing was not obtained.
- f. Mathematically check the amount of the supporting invoice.

#### Results:

6.
  - a. We located the corresponding transaction within the HuskyBuy procurement and payment system for each of the 125 expenditures that were supported by third-party invoices (PREQ) without exception.
  - b. We inspected the addressee of the supporting invoice noting that they were addressed to UConn Health, the University of Connecticut or UConn without exception.
  - c. We inspected the invoices noting vendor, invoice number or payment application number, invoice date and invoice amount and compared to the HuskyBuy invoice without exception.
  - d. We obtained a list from UConn identifying approved authorizers and their authorized designees based on the UConn authorization thresholds and payment types.
  - e. Using the list obtained in Procedure 6.d, we inspected the approvals and/or history tabs within the HuskyBuy invoice system noting that the approvals agreed to approved authorizers without exception.
  - f. We mathematically checked the amount of the supporting invoices without exception.

#### Procedures:

7. For all selected expenditures in Procedure 6 governed by AIA construction contracts that are not procured using Stipulated Sum contracts, identify the related purchase order and obtain copies of all current fiscal year construction payment applications from HuskyBuy, regardless of value. Utilizing the construction payment applications:
  - a. If applicable, obtain documentation to support the actual costs of the Contractors' performance and payment bonds, noting these undergo a final reconciliation at the end of the project. Compare to the amounts billed, noting any variances from the contract terms.
  - b. If applicable, obtain documentation to support the actual costs of insurances charged, and compare to the amounts billed, noting any variances from the contract terms.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

- c. Obtain a job cost report from the contractor which reconciles to its current fiscal year billings.
- d. Review the job cost report to identify any duplicate charges.

#### Results:

- 7.
  - a. We identified 83 expenditures from Procedure 6 that were governed by AIA contracts. We obtained documentation that support the actual costs of the contractor's performance and payment bonds. There was one project in which the contractor was unable to produce the performance and payment bond invoice support for approximately \$940. UConn management has indicated the University expects a subsequent credit for the bond amount will be applied to the project's next application for payment. No other exceptions identified.
  - b. We obtained documentation supporting actual costs of insurances charged and compared to the amounts billed and identified two exceptions. There were two projects in which the contractor was unable to produce the insurance invoice support totaling approximately \$22,300. UConn management has indicated the University expects subsequent credits for the insurance amounts will be applied to the project's next application for payment. No other exceptions identified.
  - c. We obtained job cost reports for projects governed by AIA construction contracts in order to reconcile the job cost report to current fiscal year billings. We identified one job cost report that was provided as of July 31, 2025. This job cost report was unable to be reconciled to billings, with the job cost report being approximately \$110 less than the billings. No other exceptions identified.
  - d. We examined the job cost reports obtained as part of Procedure 7.c and identified two duplicate charges totaling approximately \$440. UConn management has indicated the University expects to receive a credit for these amounts on future billings. No other exceptions were noted.

#### Procedures:

- 8. For all selected expenditures in Procedure 5 made to internal/related party sources that are supported by internal documents (IB/DI/JV/GLT and DVCA):
  - a. Obtain the KFS e-doc.
  - b. Obtain a list from UConn identifying approved authorizers and their authorized designees with corresponding approval thresholds for the type of e-doc.
  - c. For IB/DI/JV/GLT transactions, inspect the Route Log approvals in the KFS e-doc and compare authorizations to the list obtained in Procedure 8.b and determine whether the electronic approvals match based on transaction type and authorized dollar thresholds. Approval may alternatively be located in the "Notes" section of the e-doc if ad-hoc routing was not obtained.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

- i. Compare the support within the KFS e-doc to the entry in KFS and check for agreement, noting this can take a variety of forms, including references to source transactions.
- d. For DVCA transactions, locate the corresponding transaction within the HuskyBuy procurement and payment system. Inspect the Approvals and/or History tab within the HuskyBuy Invoice and compare authorizations to the list obtained in Procedure 8.b and determine if the electronic approvals match based on transaction type and authorized dollar thresholds. Approval may alternatively be located in the "Comments" tab of the Invoice if ad-hoc routing was not obtained.
  - i. Compare the support within the HuskyBuy "Attachments" tab to the entry in HuskyBuy and check for agreement, noting this can take a variety of forms.
  - ii. For DVCA transactions that specify reimbursement to UConn Health in the "Entry Description":
    1. Obtain the official reimbursement letter and verify the reimbursement has been authorized by the UConn Health Controller or another authorized designee.
    2. Obtain the reimbursement summary which lists the individual expenditures being reimbursed and obtain the detailed supporting backup.
      - a. For expenditures to an external third party, select all individual expenditures greater than \$100,000, locate the related invoice within the detailed supporting backup and a) verify addressee of the supporting invoice for evidence the invoice is addressed to UConn Health, the University of Connecticut or UConn, and b) compare the Vendor and Invoice Amount to the amount per the summary, noting certain projects are allocated to multiple funding sources. In instances of multiple funding sources, verify whether there is an allocation included within the detailed supporting backup, and compare the allocated amount submitted for reimbursement to the amount per the summary.
      - b. For expenditures to an internal source, select all individual expenditures greater than \$100,000 and compare the amount per the supporting documentation to the amount per the summary.

#### Results:

8.
  - a. For all selected expenditures, which totaled 19, we obtained the corresponding KFS e-doc.
  - b. We obtained a list from UConn identifying approved authorizers and their authorized designees with corresponding approval thresholds for the applicable type of e-doc.
  - c. We identified 15 IB/DI/JV/GLT transactions. For each of those transactions, we inspected the Route Log approvals in the KFS e-doc and compared authorizations to the list obtained in 8.b and determined the electronic approvals matched based on the transaction type and authorized dollar thresholds.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

- i. As applicable, we compared the support within the KFS e-doc “attachments” section to the entry in KFS and checked for agreement noting no exceptions.
- d. For 4 DVCA transactions, we located the corresponding transaction within the HuskyBuy procurement and payment system. We inspected the approvals and/or history tab within the HuskyBuy invoice and compared authorizations to the list obtained in Procedure 8.b. We determined the electronic approvals matched based on the transaction type and authorized dollar thresholds.
  - i. We compared the support within the HuskyBuy “Attachments” noting agreement.
  - ii. We identified 4 DVCA transactions that specified reimbursement to UConn Health in the “Entry Description”.
    - 1. For the DVCA transactions, the reimbursement letter was viewed for authorization by the UConn Health Controller or another authorized designee.
    - 2. For each DVCA transaction, the reimbursement summary and detailed supporting backup was obtained.
      - a. For the 22 external transactions over \$100,000, we verified the supporting invoice was addressed to UConn Health, the University of Connecticut, or UConn. We also compared the vendor and invoice amount to the summary without exception. For invoices that had multiple funding sources, we verified if there was an allocation within the detailed supporting backup and compared the allocated amount to the summary without exception.
      - b. We did not identify any internal transactions over \$100,000.

#### Procedures:

- 9. For selected expenditures in Procedure 8 supported by a DI e-doc that specify “management fee” or “payroll allocation” in the Explanation field of the DI e-doc:
  - a. Inspect the backup documents in the “attachments” section to identify the Project ID of the expenditure selected and compare the Project ID to the report obtained in Procedure 1 for agreement.
  - b. Inspect the DI e-doc to identify the Project ID and compare the Project ID to the backup document obtained in Procedure 9.a for agreement, excluding DI e-doc that specify “management fee” or “payroll allocation” for capital equipment as these do not have Project IDs.
  - c. Inspect the DI e-doc to identify the amount shown for the Project ID selected and compare the amount to the “management fee/payroll” amount shown in the backup document obtained in Procedure 9.a for agreement. Mathematically check the amount of the “management fee” or “payroll allocation” selected by multiplying the percentage and period expenses in the backup document obtained in 9.a.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

#### Results:

9. We identified 1 expenditure in Procedure 8 that was supported by a DI e-doc that specified “management fee” or “labor allocation” in the explanation field of the DI e-doc.
  - a. We inspected the backup documents in the “attachments” section and identified the Project ID of the expenditure selected and compared the Project ID to the report obtained in Procedure 1 noting agreement.
  - b. We inspected the DI e-doc identifying the Project ID and compared the Project ID to the backup document obtained in Procedure 9.a noting no exceptions. DI e-docs that specified “management fee” or “labor allocation” for capital equipment were excluded.
  - c. We inspected the DI e-doc identifying the amount shown for the Project ID selected and compared the amount to the “management fee/labor allocation” amount shown in the backup document obtained in Procedure 9.a noting agreement. We mathematically checked the amount of the “management fee” or “labor allocation” selected by multiplying the percentage and period expenses in the backup document that was obtained in 9.a noting no exceptions.

#### **Contract Testing:**

##### Procedure:

1. Obtain a report of total UConn 2000 general obligation bond expenditures by project for Fiscal Year June 30, 2025 from UConn. To ensure completeness, this report will also include non-UConn 2000 funded expenditures for Fiscal Year June 30, 2025 on projects where any amount of UConn 2000 general obligation bond funded expenditures are present.

##### Result:

1. We obtained a report of total UConn 2000 general obligation bond expenditures by project for Fiscal Year June 30, 2025 from the UConn management team. This report included non-UConn 2000 funded expenditures for Fiscal Year June 30, 2025 on projects where any amount of UConn 2000 general obligation bond funded expenditures were present. We observed that when an invoice for procedures completed in the current fiscal year is received in the subsequent fiscal year, the transaction is included in the subsequent fiscal year report.

##### Procedure:

2. From the report obtained in Procedure 1, select all projects with total fiscal year expenditures greater than \$500,000.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

Result:

2. Using the report obtained in Contracts Procedure 1, all projects with total fiscal expenditures greater than \$500,000 were selected. See Appendix A for further detail of the projects selected.

Procedure:

3. For projects selected in Procedure 2, identify those where a construction contractor has been engaged. Perform Contract Testing Procedures 4 - 9 on construction contracts initiated in the current fiscal year and Contract Change Order Testing Procedures 10 - 19 on all projects identified with construction contracts.

Result:

3. We identified 20 projects where a construction contractor has been engaged. Construction contracts for 11 of the identified projects were initiated in the current fiscal year which will be tested in Procedures 4 - 9 and Procedures 10 - 19, and 9 contracts which will be tested only in Procedures 10 - 19.

Procedure:

4. For construction contracts initiated in the current fiscal year identified in Procedure 3, obtain the Contract Approval Request Form ("CAR") or "Electronic Workflow Approval" ("EWA") for the contract.

Result:

4. For 11 of the construction projects identified in Procedure 3, we obtained a CAR or EWA noting no exceptions.

Procedure:

5. Inspect the CAR or EWA obtained in Procedure 4 for the Vendor, Project Name, and Project ID and compare the attributes to the report obtained in Procedure 1 for agreement. In limited instances, projects may have sub-projects and the Project Name and/or Project ID of the sub-project may differ from the report; these are not exceptions.

Result:

5. For 11 of the construction projects for which we obtained the CAR or EWA in Procedure 4, we inspected the CAR or EWA for the Vendor, Project Name and Project ID and compared the attributes to the report obtained in Contracts Procedure 1 for agreement without exception.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

Procedure:

6. Obtain a list of approved authorizers or their authorized designees based on project type and contract value and the associated approval dollar thresholds.

Result:

6. We obtained from management a list of approved authorizers or their authorized designees based on project type and contract value and the associated approval dollar thresholds.

Procedure:

7. Inspect the CAR or EWA obtained in Procedure 4 for authorizations and compare to the list of approved authorizers or their authorized designees provided by UConn for agreement based on approval dollar thresholds.

Result:

7. For 11 of the construction projects for which we obtained the CAR or EWA in Procedure 4, we inspected the CAR or EWA for authorizations and compared the authorizations to the list of approved authorizers or their authorized designees provided by UConn for agreement based on approval dollar thresholds without exception.

Procedure:

8. Obtain the executed contract and President's Contract Signing Authority Delegation letter. For projects with construction contracts initiated in the current fiscal year identified in Procedure 3, inspect the executed contract to identify the title of the person who signed the owner's authorization and compare it to the President's Contract Signing Authority Delegation letter for agreement based on approval dollar thresholds. Inspect the executed contract to identify the Contractor signature line has been signed by the Contractor.

Results:

8. We obtained the executed contract and President's Contract Signing Authority Delegation letter. For projects selected in Contracts Procedure 3, we performed the following:
  - a. Inspected the executed contract and identified the title of the person who signed the owner's authorization and compared that signature to the President's Contract Signing Authority Delegation letter for agreement based on approval dollar thresholds without exception.
  - b. Inspected the executed contract observing the Contractor signature line had been signed by the Contractor without exception.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

#### Procedures:

9. Inspect the executed contract obtained in Procedure 8 to identify the initial contract amount and compare the amount to the initial HuskyBuy purchase order (or increase if pre-existing purchase order) for agreement.
  - a. If amounts do not match by more than \$5.00, then inspect the CAR/EWA and/or Unifier Unfunded Commits document and/or the Notes section of the HuskyBuy PO e-doc for written comments identifying the amounts which are to be designated as "Allocated", "Obligated" and/or "Future Funding".
  - b. Mathematically add all amounts designated as "Allocated", "Obligated" and/or "Future Funding" to the PO amount and compare the result to the initial contract amount identified in the executed contract for agreement.

#### Results:

9. We inspected the executed contracts, identifying the initial contract amount and compared the amount to the initial HuskyBuy purchase order noting agreement.
  - a. We did not identify any differences in excess of \$5.00.
  - b. We mathematically added all amounts designated as "Allocated", "Obligated" and/or "Future Funding" to the PO amount and compared the result to the initial contract amount identified in the executed contract without exception.

#### Procedure:

10. For all projects where a construction contractor has been identified in Procedure 3, obtain a Change Order ("CO") Analysis report from UConn, if applicable.

#### Result:

10. For the projects selected in Contracts Procedure 3, we obtained a CO Analysis report from UConn for the projects.

#### Procedures:

11. Inspect the CO Analysis to identify the total amount of the contract. Compare the amount identified to the PO total in the Purchase Order screen in HuskyBuy as of the date of the analysis. If the identified amount from the CO Analysis exceeds the total from the Purchase Order screen in HuskyBuy, proceed to Procedures 11.a and 11.b.
  - a. If amounts do not match by more than \$5.00, then inspect the CAR/EWA and/or Unifier Unfunded Commits Document and/or the Notes section of the HuskyBuy PO e-doc for written comments identifying the amounts which are to be designated as "Allocated", "Obligated" and/or "Future Funding".

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

- b. Mathematically add all amounts designated as “Allocated”, “Obligated” and/or “Future Funding” and add the total to the PO amount and compare the results to the total on the CO Analysis for agreement.

Result:

11. For the projects selected in Procedure 10, we inspected the CO Analysis and identified the total amount of the contract. We then compared the amount identified in the CO Analysis to the PO total in the Purchase Order screen in HuskyBuy based on the date the CO Analysis was completed. No items were identified in which the CO analysis exceeded the total from the Purchase Order screen in HuskyBuy; as such, Procedures 11.a and 11.b were not required.

Procedure:

12. From the CO Analysis, select all change orders greater than \$100,000 (including credit change orders) where the Purchase Order Revision within HuskyBuy was fully approved in the fiscal year under review. For projects without any change orders greater than \$100,000, select the largest value change order (including credit change orders) fully approved within HuskyBuy in the fiscal year under review.

Result:

12. From the CO Analysis, we selected all change orders greater than \$100,000 where the Purchase Order Revision within HuskyBuy was fully approved in the fiscal year under review. For projects without any change orders greater than \$100,000, we selected the highest dollar value change order that was fully approved within HuskyBuy for the fiscal year ended June 30, 2025 resulting in 26 change orders. No exceptions noted. See Appendix B for listing of change orders selected.

Procedure:

13. For change orders selected in Procedure 12, obtain the EWA and executed change order documents from KFS, HuskyBuy and/or Unifier.

Result:

13. For change orders selected in Procedure 12, we obtained the EWA and executed change order documents from KFS, HuskyBuy and/or Unifier without exception.

Procedure:

14. Inspect the executed change order to identify the Vendor, Project Name, Project ID and Amount and compare the attributes to the EWA for agreement within \$5.00. In limited instances, projects may have sub-projects and the Project Name and/or Project ID of the sub-project may differ from the EWA and CO Analysis; these are not exceptions.

Result:

14. We inspected the executed change orders to identify the Vendor, Project Name, Project ID and Amount and compared the attributes to the EWA for agreement noting no exceptions.

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### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

For Procedures 15 through 19, if the selected change order is comprised of Unifier bundled Potential Change Order (PCO) and/or Construction Change Directive (CCD) transactions, obtain at least 75% coverage of the total change order value and include all individual PCO and/or CCD transactions greater than \$50,000; otherwise obtain 100% coverage of the total change order value.

Procedure:

15. Inspect the executed change order documentation to identify the prime contractor markups on allowable cost components used for changes in the work and compare the overhead and profit percentages to the executed contract for agreement.

Result:

15. We inspected the executed change order documentation and identified the prime contractor markups used for insurance, bonds and overhead and profit (if applicable), and compared the percentages to the executed contract for agreement and allowability under the contract. No exceptions identified.

Procedure:

16. Inspect the executed change order documentation to identify the subcontractor markups on allowable cost components used for changes in the work and compare the overhead and profit percentages to the executed contract for agreement.

Result:

16. We inspected the executed change order documentation to identify the subcontractor markups for insurance, bonds and overhead and profit (if applicable) and compared the percentages to the executed contract for agreement and allowability under the contract. We identified two exceptions where the cost of safety, which is intended to be covered by overhead and profit markup, was incorrectly included resulting in a total difference of approximately \$4,000. UConn management has indicated the University has communicated both exceptions to the applicable contractors for credit. No other exceptions identified.

Procedure:

17. Inspect the executed change order documentation to identify the labor rates utilized within the change order and compare to the approved rates.

Result:

17. We inspected the executed change order documentation and identified the labor rates utilized within the change order and compared them to the approved rates. No exceptions identified.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

Procedure:

18. Inspect the EWA for authorizations and compare them to the list of approved authorizers or their authorized designees provided by UConn and determine authorizations agree based on approval dollar thresholds.

Result:

18. We inspected the EWA for authorizations and compared them to the list of approved authorizers or their authorized designees provided by UConn and determined authorizations agreed based on approval dollar thresholds without exception.

Procedure:

19. Mathematically check the amount of the change orders.

Result:

19. We mathematically checked the amount of the change orders for accuracy. No exceptions identified.

### **Contract Testing – UConn Health:**

Procedure:

1. Obtain the UConn Health DM/Equipment reimbursements in Expenditure Testing – UConn Procedure 8.d.ii., identify those projects having reimbursements of \$500,000 or more. These are the in-scope projects.

Result:

1. We obtained the UConn Health DM/Equipment reimbursements in Expenditure Testing – UConn Procedure 8.d.ii. Four projects with reimbursements of \$500,000 or more were identified. See Appendix A for further detail of the projects identified.

### **Authorized Budget Evaluation**

Procedure:

2. Obtain the UConn Health Reimbursement Detail report to identify the Construction Contract Number(s), UConn 2000 Fund Code(s) and Organization Code(s) associated with each in-scope project.

Result:

2. We obtained the UConn Health Reimbursement Detail report and identified the Construction Contract Number(s), UConn 2000 Fund Code(s) and Organization Code(s) for each in-scope project.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

#### Procedure:

3. Obtain the Board of Trustees Capital Projects Budget List (“BoT Budget Report”) for each in-scope project.

#### Result:

3. We obtained the Board of Trustees Capital Projects Budget List for each in-scope project.

#### Procedures:

4. Obtain the Ellucian Grant Inception to Date report(s) (ITD Report) for each in-scope project. Note that a project may have a single “Project-Level” ITD Report or several “Fund Code Level” ITD reports that aggregate to the Project Level values. In addition, a project may have an ITD report with a non-UConn 2000 Fund Code.
  - a. Identify the total project budget by aggregating the “Adjusted Budget” figure on all related ITD Reports for the project. If the total project budget exceeds the Budget figure listed in the BoT Budget Report, this is an exception.
  - b. Identify the total project spend by aggregating the “Activity” figure on all related ITD Reports for the project. If the total project spend exceeds the total project budget, this is an exception.
  - c. For projects with multiple Fund Code Level ITD Reports, identify the reports with UConn 2000 Fund codes (as listed in the Reimbursement Detail report obtained in Procedure 2). If the fund-level spend exceeds the fund-level budget for any UConn 2000 fund code, this is an exception.

#### Results:

4. We obtained the Ellucian Grant Inception to Date report for each in-scope project.
  - a. We identified the total project budget for all in-scope projects by aggregating “Adjusted Budget” figure on all related ITD reports. For each in-scope project, the total project budget did not exceed the Budget figure listed in the BoT Budget Report.
  - b. We identified the total project spend by aggregating the “Activity” figure on all related ITD Reports for the in-scope projects. For each in-scope project, the total project spend for each of the in-scope projects was within the total project budget.
  - c. Three of the four in-scope projects had multiple Fund Code Level ITD reports. For these three projects, we identified the reports with UConn 2000 Fund codes, noting that fund activity was within the UConn 2000 fund code.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

#### Purchase Order (“PO”) & Purchase Requisition (“PR”) Approvals Evaluation

##### Procedure:

5. For each Fund code associated with an in-scope project, including any non-UConn 2000 funds identified in Procedure 4, obtain the Signature Authorization – Fund/Org Lookup (Signature Authorization) Reports.

##### Result:

5. We obtained the Signature Authorization – Fund/Org Lookup (Signature Authorization) Reports for all in-scope projects for both UConn 2000 and non-UConn 2000 funds noting no exceptions.

##### Procedures:

6. For each Construction Contract associated with an in-scope project, obtain the related documents listed below:
  - a. The executed Contract or Agreement
  - b. The Signature Authorization – Fund/Org Lookup (Signature Authorization Reports) for each UConn 2000 and non-UConn 2000 Fund code
  - c. The HuskyBuy Campus Planning Purchase Requisition Workflow (PR Workflow), which applies to projects associated with Organization Code 61033
  - d. The HuskyBuy Purchase Order Workflow (PO Workflow), which lists authorized PO approvers and dollar thresholds
  - e. The Change Order Analysis

##### Results:

6. For each Construction Contract associated with in-scope projects, the related documents below were obtained without exception:
  - a. The executed Contract or Agreement
  - b. The Signature Authorization – Fund/Org Lookup for each UConn 2000 and non-UConn 2000 Fund
  - c. The HuskyBuy Campus Planning PR Workflow for projects associated with Organization Code 61033
  - d. The HuskyBuy PO Workflow
  - e. The Change Order Analysis

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

#### Procedures:

7. For each Purchase Order relating to each Construction Contract associated with in-scope projects, obtain the related PO documents from HuskyBuy (HB):
  - a. The PO Revision List
  - b. The PO Summary, which is the current version of the PO
  - c. The PO for each version of the PO listed on the PO Revision List (including “original”)
  - d. The PO History for the current version of the PO
  - e. The Purchase Requisition (PR) History for each PR

#### Results:

7. We obtained the following related PO documents from HuskyBuy for each Purchase Order relating to each Construction Contract associated with in-scope projects without exception:
  - a. The PO Revision List
  - b. The PO Summary, which is the current version of the PO
  - c. The PO for each version of the PO listed on the PO Revision List (including “original”)
  - d. The PO History for the current version of the PO
  - e. The PR History for each PR

#### Procedure:

8. Inspect the Original PO and Identify the PO Value. Inspect the PO History and identify the Step of “Purchasing” and Action of “PO Approved”. Compare the approver in this step to the person authorized to sign for the PO Value in the PO Workflow document obtained in Procedure 6.d. If the approver isn't listed in the PO Workflow, obtain the Job title for the approver at the time of signing and compare it to the job titles in the PO Workflow for agreement.

#### Result:

8. We inspected the Original PO and identified the PO Value. We inspected the PO History and identified the Step of “Purchasing” and Action of “PO Approved”. We compared the approver identified in the PO to the PO Workflow document obtained in Procedure 6.d. No exceptions identified.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

Procedure:

9. Inspect the original PO and each PO revision and identify the associated Requisition Number (PR#) for each. Inspect the PR History for each PR# to identify the associated Fund and Organization Codes, and the person who approved the "Department Approval" Step(s). Compare the Departmental approver to the approvers listed in the Signature Authorization Reports and/or the PR Workflow obtained in Procedures 6.b and 6.c for agreement. If the PR approver isn't listed in the Signature Authorization Reports and/or the PR Workflow, obtain the Job title for the approver at the time of signing and compare to the job titles in the Signature Authorization Reports and/or the PR Workflow for agreement.

Result:

9. We inspected the original PO and each PO revision and identified the associated PR#. We inspected the PR History for each PR# to identify the associated Fund and Organization Codes, and the person who approved the "Department Approval" Step(s). We compared the Departmental Approver to the Signature Authorization Reports and/or PR Workflow obtained in Procedures 6.b and 6.c. No exceptions identified.

Procedure:

10. Inspect the HuskyBuy PO Summary obtained in Procedure 7.b to identify the supplier/contractor and Project Number (and/or Project Name) and compare these values to the original executed contract for agreement.

Result:

10. We inspected the HuskyBuy PO Summary obtained in Procedure 7.b and identified the supplier/contractor and Project Number (and/or Project Name) and compared these values to the original executed contract for agreement. No exceptions identified.

Procedure:

11. Inspect the PO Summary to identify the final PO value and compare it to the Contract value for agreement within \$5.00.

Result:

11. We inspected the PO Summary and identified the final PO value and compared it to the Contract value for agreement without exception.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

Procedure:

12. From the Change Order Analysis obtained in Procedure 6.e, select all change orders greater than \$100,000 (including credit change orders) where the Purchase Order Revision within HuskyBuy was fully approved in the fiscal year under review. For projects without any change orders greater than \$100,000, select the largest value change order (including credit change orders) fully approved within HuskyBuy in the fiscal year under review.

Result:

12. From the CO Analysis obtained in Procedure 6.e, we selected all change orders greater than \$100,000 (including credit change orders) where the Purchase Order Revision within HuskyBuy was fully approved in the fiscal year under review. For projects without any change orders greater than \$100,000, we selected the largest value change order (including credit change orders) fully approved within HuskyBuy in the fiscal year under review. The aforementioned criteria resulted in 7 change orders. See Appendix B for listing of change orders selected.

Procedure:

13. Obtain the Change Order documentation for each Change Order selected in Procedure 12.

Result:

13. We obtained the Change Order documentation for each Change Order selected in Procedure 12.

Procedure:

14. Obtain the UConn Health Contract Signature Authorization list and compare it to the signatures on the Change Order documentation for agreement.

Result:

14. We obtained the UConn Health Contract Signature Authorization list and compared it to the signatures on the Change Order documentation for agreement. No exceptions identified.

Procedure:

15. Inspect the Change Order documentation to identify the contractor/supplier and dollar values and compare these attributes to the PO Revisions from Procedure 7.c for agreement.

Result:

15. We inspected the Change Order documentation and identified the contractor/supplier and dollar values. We compared these attributes to the PO Revisions from Procedure 7.c for agreement. No exceptions identified.

## UNIVERSITY OF CONNECTICUT

### ***Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes***

Procedure:

16. Inspect the Change Order documentation to identify the contractor/subcontractor markups on allowable cost components used for changes in the work and compare the overhead and profit percentages to the executed contract for agreement.

Result:

16. We inspected the Change Order documentation and identified the contractor/subcontractor markups on allowable cost components used for changes in the work and allowability under the contract. We compared the overhead and profit percentages to the executed contract. We noted exceptions on six change orders totaling approximately \$25,000 of overbillings. Additionally, there were three PCO's that did not have backup to support contractor costs totaling \$9,000. UConn Health management has indicated for open contracts the University has communicated the exceptions to the applicable contractors for credit. No other exceptions identified.

Procedure:

17. Inspect the Change Order documentation and verify mathematical calculations.

Result:

17. We inspected the Change Order documentation and verified the mathematical calculations. Four exceptions were identified, approximately \$410 relating to overbillings and approximately \$1,225 relating to underbilling's. UConn Health management has indicated for open contracts the University has communicated the exceptions to the applicable contractors for credit. No other exceptions identified.

## Appendix A

### FY25 UConn 2000 AUP: University of Connecticut (Storrs and Regional Campuses) and UConn Health - Expenditure and Contract Testing Summary

Summary of FY25 UConn 2000 AUP Testing - UConn and UConn Health		
<b>Expenditure Testing Summary - UConn (Storrs and Regionals) and UConn Health Reimbursements</b>		
Total UConn 2000 FY25 Expenditures and Reimbursements	\$	108,830,082
UConn 2000 Expenditures and Reimbursements in AUP Defined Population	\$	106,175,161
UConn 2000 Expenditures Excluded from AUP Defined Population <sup>1</sup>	\$	2,654,921
Expenditures and Reimbursements Tested - UConn 2000	\$	92,508,809
Expenditures and Reimbursements Tested - All Fund Sources <sup>2</sup>	\$	93,811,942
Percent Tested of the Total UConn 2000 FY25 Expenditures and Reimbursements		85%
Percent Tested of the UConn 2000 AUP Defined Population		87%
Number of Expenditure and Reimbursement Transactions Tested - UConn 2000 Funded		133
Number of Expenditure and Reimbursement Transactions Tested - All Fund Sources		144
<b>Expenditure Testing Summary - UConn Procedure 8.d.ii.2 on UConn Health Reimbursements</b>		
Total UConn Health Reimbursements in UConn 2000 FY25 Expenditures and Reimbursements	\$	6,097,543
Reimbursements Tested Per Procedure 8.d.ii.2.	\$	4,004,159
Percent of UConn Health Reimbursements Tested of the Total Reimbursements		66%
Number of UConn Health Reimbursements Tested in UConn AUP Procedure 8.d.ii.2.		22
<b>Contract and Change Order Testing Summary - UConn (Storrs and Regionals)</b>		
Number of UConn 2000 Initial Contracts Tested - UConn		12
Value of UConn 2000 Initial Contracts Tested - UConn	\$	185,718,114
Total FY25 UConn 2000 Change Orders Executed - UConn	\$	7,163,001
Value of Change Orders Tested	\$	6,559,677
Percent of Change Orders Tested of the Total Change Orders Executed		92%
Number of Change Orders Tested		26
<b>Contract and Change Order Testing Summary - UConn Health</b>		
Number of UConn 2000 Initial Contracts Tested - UConn Health		3
Value of UConn 2000 Initial Contracts Tested - UConn Health	\$	8,482,392
Total FY25 UConn 2000 Change Orders Executed - UConn Health	\$	1,276,831
Value of Change Orders Tested	\$	894,191
Percent of Change Orders Tested of the Total Change Orders Executed		70%
Number of Change Orders Tested		7

<sup>1</sup> Value represents aggregated costs on projects with less than \$500,000 of current fiscal year expenditures. Population for AUP expenditure testing is defined in UConn Expenditure Testing Procedures 1-2.

<sup>2</sup> Per UConn AUP Expenditure Testing Procedure 4, all transactions on in-scope projects are tested, regardless of fund source. For FY25, this included (\$70.7M) of Operating transactions, \$71.0M of Student Fee Revenue Bond transactions and \$1.0M of Foundation transactions.

**Appendix A - Continued**

**FY25 UConn 2000 AUP: UConn (Storrs and Regional Campuses)**

**UConn 2000 Construction Projects (Storrs and Regional Campuses) With Over \$500K In Expenditures**

<b>Project Number</b>	<b>Project Name</b>	<b>UConn 2000 Expenditures Per Project</b>	<b>UConn 2000 Expenditures Tested Per Project</b>	<b>Construction Contract Testing Selections</b>
300025	Northwest Science Quad Supplemental Utility Plant	\$ 2,082,329	\$ 1,109,506	Initiated in Prior Year
300050	Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	1,246,582	1,137,550	Initiated in Prior Year
300136	University Second Electrical Feed	1,385,847	724,045	Initiated in Prior Year
300149	Stamford Abutting Property Restoration	681,555	618,791	Tested in FY25
300151	Boiler Plant Equipment Replacement and Utility Tunnel Connection	2,248,462	1,482,870	Initiated in Prior Year
300174	Mirror Lake Improvements	977,708	869,747	Tested in FY25
300200	Res Life Facilities - South Campus Residence Halls Improvements	23,811,531	21,962,772	Initiated in Prior Year
300203	Jones Annex Renovation	777,978	388,241	Tested in FY25
300209	Field House - Old Recreation Center Renovation	3,435,413	3,135,552	Tested in FY25
300235	Gilbert Road Site Preparation	1,226,738	751,990	Initiated in Prior Year
300241	South Campus Infrastructure	28,846,393	27,842,365	Initiated in Prior Year
300249	PBB Research Support Expansion	526,033	109,135	N/A - In Design Phase
300251	Werth Residence Hall High Humidity Mitigation	4,131,300	4,031,004	Tested in FY25
300252	Freitas Renovation	115,093	-	Initiated in Prior Year
300257	UConn Tennis Facility	713,994	528,143	Tested in FY25
300260	Academic & Research Facilities - School of Nursing Building	3,283,992	2,555,269	Tested in FY25
300264	C2E2 to IPB Phase 1 Office & Lab Renovation (TL2547)	8,147,564	6,996,324	Tested in FY25
300275	UConn Waterbury at 36 North Main	838,305	443,967	N/A - T&M Only
300281	Whitney Road Steam Improvements E-8 to Q-8	1,245,384	948,219	Tested in FY25
300284	Gampel Pavilion Renovations	1,469,535	1,300,955	Tested in FY25
901802	Academic & Research Facilities - STEM Research Center Science 1	2,309,221	2,126,291	Initiated in Prior Year
901803	Academic & Research Facilities - Gant Building Renovations - STEM	1,130,906	270,617	Tested in FY25 <sup>3</sup>
		\$ 90,631,863	\$ 79,333,353	

<sup>3</sup> Gant is a multi-phased project; Phases 1 and 2 were completed and subjected to AUP procedures in prior years. Construction on Phase 3 commenced in the current fiscal year; therefore, the contract testing is limited to Phase 3 only.

**UConn 2000 Capital Equipment (Storrs and Regional Campuses) With Over \$500K In Expenditures**

<b>Project Name</b>	<b>UConn 2000 Expenditures per Initiative</b>	<b>UConn 2000 Expenditures Tested Per Initiative</b>	<b>Note: Equipment Not Subject to AUP Contract Testing</b>
Public Safety Capital Equipment	\$ 3,773,795	\$ 3,454,785	
ITS Capital Equipment	2,639,444	2,321,485	
Wired Access Layer (ITS) - Ongoing Cabling Refresh	3,032,516	1,301,643	
	\$ 9,445,755	\$ 7,077,913	

## Appendix A - Continued

### FY25 UConn 2000 AUP: UConn Health

#### UConn 2000 UConn Health Deferred Maintenance Construction Projects With Over \$500K In Reimbursements

Project Number	Project Name	UConn 2000 Reimbursements Per Project	UConn 2000 Reimbursements Tested Per Project	Construction Contract Testing Selections
23-601.07	Cell & Genome Building Data Center Cooling System Upgrade	\$ 544,862	\$ 302,785	Tested in FY25
22-013	Main Building Lab Renovations - 2nd Floor	711,351	708,880	Tested in Prior Year
21-034	Central Sterile Washer & Sterilizer Replacement	1,228,936	1,009,891	Tested in FY25
21-063	New England Sickle Cell Institute Renovation	1,523,080	1,439,270	Tested in FY25
		\$ 4,008,229	\$ 3,460,826	4

#### UConn 2000 UConn Health Deferred Maintenance and Equipment Reimbursement Summary

Named Line	Total UConn 2000 Reimbursements to UConn Health	Total UCH Reimbursements Tested Per Procedure 8.d.ii.2.	Note: Equipment Not Subject to AUP Contract Testing
UCH Deferred Maintenance	\$ 6,097,543	\$ 4,004,159	4
	\$ 6,097,543	\$ 4,004,159	

<sup>4</sup> The reimbursements selected for testing are defined within UConn Expenditure Testing Procedure 8.d.ii.2., while the construction contracts selected for testing are defined within UConn Health Contract Testing Procedure 1. This resulted in a difference between the testing on reimbursements and the total reimbursements when aggregated by in-scope project.

## Appendix B

### FY25 UConn 2000 AUP: UConn (Storrs and Regional Campuses)

#### UConn Construction Projects (Storrs and Regional Campuses): Change Orders Tested In Accordance With Agreed-Upon Procedures

Project Name	Contractor Name	Original Contract Value	Change Order Number	Change Order Value
Northwest Science Quad Supplemental Utility Plant	Bond Brothers, Inc.	51,377,284	24	(233,899)
Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	Dimeo Construction Company	35,124,612	57	103,438
Stamford Abutting Property Restoration	Standard Demolition Services, Inc.	1,843,312	8	484,194
Boiler Plant Equipment Replacement and Utility Tunnel Connection	Bond Brothers, Inc.	29,873,543	26	268,087
Boiler Plant Equipment Replacement and Utility Tunnel Connection	Bond Brothers, Inc.	29,873,543	27	1,142,989
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	15	687,864
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	16	997,207
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	17	587,246
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	18	145,313
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	19	556,964
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	20	(1,358,405)
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	21	440,207
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	22	547,075
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	23	360,279
Field House - Old Recreation Center Renovation	Daniel O'Connells Sons, Inc.	39,874,873	1	151,820
Gilbert Road Site Preparation	Sarazin General Contractors, Inc.	6,091,000	10	51,213
South Campus Infrastructure	O&G Industries	72,878,684	15	233,438
South Campus Infrastructure	O&G Industries	72,878,684	20	610,386
Freitas Renovation	Sarazin General Contractors, Inc.	666,500	7	83,304
UConn Tennis Facility	Mattern Construction, Inc.	2,881,803	1	4,090
Academic & Research Facilities - School of Nursing Building	Lee Kennedy Company	76,410,919	3	6,521
C2E2 to IPB Phase 1 Office & Lab Renovation (TL2547)	Whiting-Turner Contracting	13,921,341	1	49,225
Whitney Road Steam Improvements E-8 to Q-8	Loureiro Contractors, Inc.	7,217,650	1	4,479
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	56	246,124
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	60	238,575
Academic & Research Facilities - Gant Building Renovations - STEM	The Whiting-Turner Contracting Co. (Pre-con)	199,254	7	151,943

**Value of Change Orders Tested - UConn \$ 6,559,677**  
**Number of Change Orders Tested - UConn 26**

### FY25 UConn 2000 AUP: UConn Health

#### UConn Health Construction Projects: Change Orders Tested In Accordance With Agreed-Upon Procedures

Project Name	Contractor Name	Original Contract Value	Change Order Number	Change Order Value
Cell & Genome Building Data Center Cooling System Upgrade	Sarazin General Contractors	\$ 599,000	2	\$ 31,358
Main Building Lab Renovations - 2nd Floor	PAC Group, LLC	8,383,297	6	79,457
Central Sterile Washer & Sterilizer Replacement	O&G Industries	4,192,360	2	147,339
Central Sterile Washer & Sterilizer Replacement	O&G Industries	4,192,360	3	215,839
Central Sterile Washer & Sterilizer Replacement	O&G Industries	4,192,360	4	179,419
New England Sickle Cell Institute Renovation	Nosal Builders	3,691,032	2	117,689
New England Sickle Cell Institute Renovation	Nosal Builders	3,691,032	5	123,090

**Value of Change Orders Tested - UConn Health \$ 894,191**  
**Number of Change Orders Tested - UConn Health 7**