

UConn

UNIVERSITY OF CONNECTICUT

Board of



TRUSTEES

VOL. 262, FEBRUARY 25, 2026

AGENDA

UNIVERSITY OF CONNECTICUT BOARD OF TRUSTEES

Wilbur Cross Building
North Reading Room (109)
233 Glenbrook Road
Storrs, Connecticut

Wednesday, February 25, 2026

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be available at <http://boardoftrustees.uconn.edu> within seven days of the meeting.)

Call to order at **9:30 a.m.**

1. Public Participation*

* Individuals who wish to speak during the Public Participation portion of the Wednesday, February 25, meeting must do so in person and sign up 24 hours in advance of the meeting's start time (i.e., **9:30 a.m.** on Tuesday, February 24) by emailing boardoftrustees@uconn.edu. Speaking requests must include a name, topic, and affiliation with the University (i.e., student, employee, member of the public). Per the University By-Laws, the Board may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Board via boardoftrustees@uconn.edu, and all comments will be shared with the Board.

2. Chairman's Report

(a) Matters Outstanding

(b) Minutes of the Meeting of December 3, 2025

(c) Committee Reports and Updates

(1) Election of Committee Chair

(d) Consent Agenda Items:

(1) Contracts and Agreements (Attachment 1)

(2) Project Budget (Final) for Parking Lot L Paving (Attachment 2)

(3) Project Budget (Final) for Motor Pool Fuel Tank Replacement (Attachment 3)

(4) Project Budget (Final) for Practice Field Upgrades (Attachment 4)

(5) Project Budget (Final) for Façade & Roof Repairs Program (Attachment 5)

- (6) Project Budget (Revised Final) for Gampel Pavilion Generator Replacement (Attachment 6)
- (7) Project Budget (Revised Final) for Avery Point Parking Lots A and B Upgrades (Attachment 7)
- (8) Project Budget (Design) for the UConn Health Main Lobby Entrance Renovation (Attachment 8)
- (9) Project Budget (Design) for the UConn Health Lab Medicine Multiple Lab Renovation (Attachment 9)
- (10) Project Budget (Design) for the UConn Health Surgery Center Operating Room #6 Renovations (Attachment 10)
- (11) Project Budget (Final) for the UConn Health Energy Improvements: Steam Pipe and Trap Insulation (Attachment 11)
- (12) Project Budget (Revised Final) for the UConn Health TM416 MRI Upgrade and Mobile Unit (Attachment 12)
- (13) Project Budget (Revised Final) for the UConn Health Torrington Clinical Practice Relocation (Attachment 13)
- (14) Project Budget (Revised Final) for the UConn Health Central Sterile Washer and Sterilizer Replacement (Attachment 14)
- (15) Designation of Emeritus Status (Attachment 15)
- (16) Sabbatical Leave Recommendations (Attachment 16)
- (17) Proposal to Rename the School of Pharmacy to the School of Pharmacy and Pharmaceutical Sciences (Attachment 17)
- (18) Appointment of Professor Euiyong Park to the Stuart and Joan Sidney Professor in Mathematics in the College of Liberal Arts and Sciences (Attachment 18)
- (19) Appointment of Professor George Plesko to the KPMG Professorship in Accounting in the School of Business (Attachment 19)
- (20) Program Modification: Addition of Location and Modality for the Graduate Certificate in Child and Youth Behavioral Health in The Graduate School (Attachment 20)
- (21) Program Closure: Graduate Certificate in Life Story Research in The Graduate School (Attachment 21)
- (22) Naming Recommendation for the Lisa Lavorato '85 Exercise Lab (Attachment 22)
- (23) Naming Recommendation for the Bertie '82 and Jackie Chuong Faculty Office (Attachment 23)

- (24) Naming Recommendation for the Dan DiFiore Class of 1972 Hitting Bay (Attachment 24)
 - (25) Naming Recommendation for the Connelly Sleep Lab (Attachment 25)
 - (26) Naming Recommendation for the Jim and Jane Mitchell Coaches History Wall (Attachment 26)
 - (27) Renaming of the Urman Peace Garden (Attachment 27)
- 3. President's Report
 - (a) Item requiring Board discussion and approval:
 - (1) Honorary Degrees (Attachment 28)
 - (b) Strategic Assessment of Regional Campuses
 - 4. University Senate Report
Senate Executive Committee Chair, Dr. Robert Day
 - 5. Other Business
 - 6. Executive Session (as needed)
 - 7. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

ATTACHMENT 1

**UNIVERSITY OF CONNECTICUT
BOARD OF TRUSTEES
CONTRACTS, AGREEMENTS AND
PURCHASE ORDERS OF \$1,000,000 OR MORE FOR APPROVAL**

**The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.*

****S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned, C= CT-Based**

PROCUREMENT-NEW* (Grouped by Family)

No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
BUSINESS SUPPORT SERVICES									
1	GHP Media Contract# UC-2026-BSS-00022	\$3,000,000	03/30/26-03/29/32	University contract to provide printing for student recruitment publications. This contract was sourced from a UConn RFP. The term of this agreement will be six years with a contract value of \$3 million.	Multiple Sources	Michael Kirk, VP of University Communications	Storrs Bid	\$0	C
PROFESSIONAL AND SPECIALIZED SERVICES									
2	International Studies Institute Contract# TBD	\$15,000,000	5 years upon execution	University contract for tuition, accommodations, visa and other immigrations documentation, emergency phone lines, and other services for the University's Italy study abroad program at the International Studies Institute and the Umbra Institute. All expenses associated with this contract will be borne by the participating students, not by the University. The term of this agreement will be for five years and will commence upon execution, contingent upon approval by the Board of Trustees.	Auxiliary Services	Daniel Weiner, PHD Vice President of Global Affairs	Non-Competitive Purchase		
3	University of Grenada Contract# TBD	\$5,000,000	4 years upon execution	University contract for tuition, accommodations, visa and other immigrations documentation, emergency phone lines, and other services for the University's Italy study abroad program at the International Studies Institute and the Umbra Institute. All expenses associated with this contract will be borne by the participating students, not by the University. The term of this agreement will be for four years and will commence upon execution, contingent upon approval by the Board of Trustees.	Auxiliary Services	Daniel Weiner, PHD Vice President of Global Affairs	Non-Competitive Purchase		

PROCUREMENT-AMENDMENTS* (Grouped by Family)

No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
BUSINESS SUPPORT SERVICES									
4	NBI New England Inc. Contract# 15PSX0160	\$2,000,000 (Previous Contract Value \$500,000; Total New Contract Value \$2,500,000)	07/01/24-11/30/26 (No Change)	DAS contract for floor to ceiling wall systems for all University campuses. Amend to increase contract value by \$2,000,000 for a total new contract value of \$2,500,000. The increase is requested to support a \$2M purchase of floor to ceiling walls for the new simulation lab being built for the School of Nursing. Contract term remains the same.	Multiple Sources	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	GPO/Consortia	\$7,992	
5	Sauder Manufacturing Co DBA: Sauder Education Contract# CNR01451	\$4,000,000 (Previous Contract Value \$12,600,000; Total New Contract Value \$16,600,000)	12/01/17-11/30/27 (No change)	E&I Contract to provide renewable and sustainable furniture to all University campuses. Amend to increase contract value by \$4,000,000 for a total new contract value of \$16,600,000. Contract value increase is requested to support a furniture refresh of the dorm buildings at Storrs for \$1.5 million. This will be an annual request until all dorms have been upgraded accordingly. The request is to allow for the current pending request and for the future request through the end of the contract term. Contract term remains the same.	Multiple Sources	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	GPO/Consortia	\$11,554,539	
CONSTRUCTION PROFESSIONAL SERVICES									
6	Gilbane Building Company Contract# 013-OC.PMO27-04	\$1,000,000 (Previous Contract Value \$1,000,000; Total New Contract Value \$2,000,000)	05/01/24-04/30/27 (no change)	On-Call Project Management Oversight services to be used at all UConn campuses to provide project support as needed. Amend to increase contract value \$1,000,000 for a total new contract value of \$2,000,000. Contract term remains the same.	Multiple Sources	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$794,881	
FACILITIES SERVICES									
7	Connecticut Natural Gas Corporation Contract#6133-CNG-A	\$5,000,000 (Previous Contract Value \$16,800,000; Total New Contract Value \$21,800,000)	04/01/06-03/31/31 (includes five-year extension)	University Contract with Connecticut Natural Gas Corp.Firm Transportation Service. The original 20-year agreement supported the construction, operation, and maintenance of a natural gas supply pipeline serving the UConn Cogeneration Facility. All debt service associated with the construction of the Cogeneration Facility was fully satisfied as of December 2025. The proposed contract extension provides for continued operation and maintenance of the pipeline for an additional five years at a total cost of \$4,290,000 (\$858,000 annually). Amend to increase contract value \$5,000,000 for a total new contract value of \$21,800,000. Amend to increase contract term five years through 3/31/31.	Operating Funds	Stanley Nolan, Associate Vice President Facilities Operations	Non-Competitive Purchase	\$16,660,000	N/A
8	Sonepar Mgmt. US, Inc.(dba Northeast Electrical Distributors) Contract# 19PSX0239	\$0 (Previous Contract Value: \$6,500,000; Total New Contract Value: \$6,500,000)	01/01/21-12/31/26 (includes one-year extension)	DAS contract to provide electrical supplies for all University campuses. Amend to extend contract term by one year, through 12/31/2026 to align with the DAS contract term extension.	Operating Funds	Stanley Nolan, Associate Vice President Facilities Operations	Other/State Bid	\$5,205,183.	

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PROCUREMENT-AMENDMENTS* (Grouped by Family) - Continued

FACILITIES SERVICES [Continued]

No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WB E/CT Based
9	US Electrical Services Inc. (Hampden Zimmerman) Contract# MC15-G19	\$1,510,000 (Previous Contract Value: \$990,000; Total New Contract Value: \$2,500,000)	07/01/24-06/30/29 (no change)	MHEC contract to provide the purchase of various electrical supplies for all University campuses. Amend to increase contract value by \$1,510,000 for a total new contract value of \$2,500,000. Contract value increase is requested to cover electrical supply purchases for the current term of the contract. Zero extensions remain. Contract term remains the same.	Operating Funds	Stanley Nolan, Associate Vice President Facilities Operations	GPO/Consortia	\$799,654	
10	New England Yankee Const. LLC Contract#20PSX0154	\$500,000 (Previous Contract Value: \$750,000; Total New Contract Value: \$1,250,000)	07/26/21-7/30/26 (no change)	DAS contract for the rehabilitation, abatement, and removal of asbestos, PCB's, lead, mold & pathogens. Amend to increase contract value by \$500,000 for a total new contract value of \$1,250,000. Contract term remains the same. Five one-year extensions remain.	Operating Funds	Stanley Nolan, Associate Vice President Facilities Operations	Other/State Bid	\$711,762	S,C
11	The Granite Group Wholesalers Contract#SK072123-2	\$500,000 Previous Contract Value: \$900,000; Total New Contract Value: \$1,400,000)	03/11/24-12/31/26 (no change)	University contract to provide hvac and plumbing supplies for all University campuses. Amend to increase contract value by \$500,000 for a total new contract value of \$1,400,000. Contract term remains the same. No extensions remain.	Multiple Sources	Stanley Nolan, Associate Vice President Facilities Operations	University of Connecticut Bid	\$752,237	
12	C & C Janitorial Services Contract#21PSX0163AA	\$3,000,000 (Previous Contract Value \$750,000; Total New Contract Value \$3,750,000)	03/01/22-02/29/28 (no change)	DAS contract for cleaning products, programs, equipment and supplies. This contract is used by all University campuses. Amend to increase contract value by \$3,000,000 for a total new contract value of \$3,750,000. Contract term remains the same.	Multiple Sources	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	Other/State Bid	\$126,313	C,S,M
13	Sanitrol Septic Services Contract#17PSX0189	\$300,000 (Previous Contract Value \$950,000; Total New Contract Value \$1,250,000)	12/22/17-12/31/26 (no change)	DAS contract for statewide septic services. Amend to increase contract value by \$300,000 for a total new contract value of \$1,250,000. Contract term remains the same.	Operating Funds	Stanley Nolan, Associate Vice President Facilities Operations	Other/State Bid	\$914,711	C
14	Solar Turbines Inc. Contract#28486-2021	\$17,000,000 (Previous Contract Value \$17,000,000; Total New Contract Value \$34,000,000)	05/01/21-04/30/31 (includes five-year extension)	University contract for the service, repair and maintenance of the three turbine generator systems in the Co-Generation facility. Amend to increase contract value by \$17,000,000 for a total new contract value of \$34,000,000. Amend to increase term for 5 additional years. Zero extensions remain.	Operating Funds	Stanley Nolan, Associate Vice President Facilities Operations	Sole Source	\$12,368,747	
15	FieldTurf USA, Inc. Contract #CNR01447	\$4,945,500 (Previous Contract Value \$900,000 Total New Contract Value \$5,845,500)	12/01/17-11/30/27 (No change)	E& I Cooperative Services contract for synthetic turf, running tracks, indoor flooring, tennis courts, and sports surfacing. This includes project design, development, construction management, professional services, maintenance and field care. Amend to increase contract value by \$4,945,500. for a total new contract value of \$5,845,500. Contract term remains the same.	Multiple Sources	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	GPO/Consortia	\$764,974	N/A
16	Tuxis-Ohrs Fuel Inc. Contract #24PSX0224	\$2,500,000 (Previous Contract Value \$500,000 Total New Contract Value \$3,000,000)	07/01/25-06/30/28 (No change)	Department of Administrative Services (DAS) contract for the purchase of #2 ultra low-sulfur heating fuel for the Central Utility Plant and CoGeneration Facility. Amend to increase contract value by \$2,500,000 for a total new contract value of \$3,000,000. The increase is necessary to meet the University's fuel consumption needs during periods of curtailment from Connecticut Natural Gas. Contract term remains the same.	Operating Funds	Stanley Nolan, Associate Vice President Facilities Operations	Other/State Bid	\$76,746	N/A

PROFESSIONAL AND SPECIALIZED SERVICES

17	Johnson Health Tech Contract# UC-19-KA082718-8B	\$300,000 (Previous Contract Value \$800,000; Total New Contract Value \$1,100,000)	04/29/19-06/30/27 (no change)	University contract to provide athletic and recreational equipment, installation, training and maintenance across all university campuses. Amend to increase contract value by \$300,000 for a total new contract value of \$1,100,000. Contract term remains the same.	Operating Funds	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	University of Connecticut Bid	\$751,386	
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RESEARCH

18	Laerdal Medical Corporation Contract# MHEC MC13-D32	\$1,500,000 (Previous Contract Value \$500,000; Total New Contract Value \$2,000,000)	08/01/22-07/31/27 (no change)	MHEC contract for medical health and safety equipment, supplies and services for all University campuses and UConn Health. Amend to increase contract value \$1,500,000 for a total new contract value of \$2,000,000. Contract term remains the same.	Multiple Sources	Victoria Vaughan Dickson, Dean School Nursing	GPO/Consortia	\$224,506.83	
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REVENUE-AMENDMENTS* (Grouped by Family)

No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Revenue to Date [Actual]	**S/MBE/WBE/CT Based
19	Connecticut Department of Education /American Rescue Plan Act of 2021	\$3,691,100 (Previous Contract Value \$10,252,804; Total New Contract Value \$13,943,904)	07/01/22-6/30/28 (no change)	This revenue generating Memorandum of Agreement (MOA) is a partnership between the Connecticut Department of Education and the Center for Behavioral Education and Research in the Neag School of Education to continue implementation of the Connecticut K-3 Literacy Initiative (CK3LI). Amend to increase contract value by \$3,691,100. (Amendment 4) for a new contract value of \$13,943,904.	Revenue Generating	Michael Coyne, Principal Investigator	Collaborative Grant (Pass-through)	\$10,252,804	
20	Connecticut Department of Transportation (CTDOT)	Not to exceed \$12,000,000 (draft SPS approved budget of \$11,951,635)	07/01/26-6/30/31 (no change)	SPS# 260686. Renewal of the Connecticut Department of Transportation's Partnership Establishing the Connecticut Transportation Safety Research Center: Years -15-19. The Connecticut Transportation Safety Research Center (CTSRC), a nationally recognized leader in crash data systems, proposes to continue its strategic partnership with the Connecticut Department of Transportation (CTDOT) for the July 1, 2026–June 30, 2031, period. Building on a decade of impactful work, this renewal prioritizes crash data quality, analytical tool development, and expanding training and enforcement support systems. Key initiatives include the maintenance and modernization of the Connecticut Crash Data Repository (CTCDR), full implementation of MMUCC 6th Edition standards, enhanced support for ad hoc and legislative data analysis, and deeper integration of linked data sources to inform policy and programming. New in this cycle is staff to support the statewide Drug Recognition Expert (DRE) training initiative and support for law enforcement "green labs" to build capacity in impaired driving detection.	Connecticut Department of Transportation (CTDOT)	Eric Jackson, Principal Investigator, Research Professor Civil Engineering	N/A - Revenue	\$0	
21	CT Department of Social Services (DSS) SPS#241577	\$332,596 (Previous Contract Value \$67,548,786; Total New Contract \$67,881,382)	07/01/15-06/30/28	This revenue generating Memorandum of Agreement (MOA) is a partnership between the Connecticut Department of Social Services (DSS) and UConn School of Social Work whereby UConn will provide training, staff development, project/program development services, and vendor management support to DSS. Amend to increase contract value by \$332,596 for a new total of \$67,881,382. Extensions to this MOA may be exercised by written agreement of all parties.	Grant - State	Principal Investigator Laura Curran	N/A - Revenue	\$67,548,785	

REAL ESTATE AGREEMENTS FOR APPROVAL*

**Not all provisions of all Agreements appearing below have been 100% completed, but the Administration is seeking approval to proceed to execution based on the material terms described below.*

UNIVERSITY AS LESSEE

No.	Lessor	Annual Amount Payable	Term	Purpose	Fund Source	Program Director
1	DP 26 LLC, ET AL	\$60,882	03/01/26-02/28/27	A lease amendment to extend the lease term at 1351 Washington Boulevard in Stamford for an additional 12 months until UConn-owned space on campus is ready for occupancy.	Operating Funds	Jennifer Orlikoff, Campus Dean and Chief Administrative Officer, Stamford Campus
2	Day Kimball Medical Group Inc.	\$68,250	04/21/26-04/20/27	This is a 1-year extension of the current agreement under which Day Kimball provides UMG with approximately 1,100 square feet of fully furnished medical office space (including reception area, exam rooms, and common areas) located at 346 Pomfret Street, Unit 2, Putnam, CT. This extension allows UConn Health to continue to use the space for 4-hour sessions at a cost of \$131.25 per session.	Operating Funds	Anne Horbatuck, VP/COO, Ambulatory Svcs, UMG Administration
3	Waterbury Health Operations Corp. DBA Uconn Health Waterbury Hospital	\$12,000	10 Year, with two (2) 10-year renewal options	Leasing of Main Hospital Campus commonly known as 64 Robbins Street, Waterbury, CT. Portions thereof may be subleased.	Operating Clinical	Jeffrey P. Geoghegan, EVP for Finance and CFO
4	Waterbury Health Operations Corp. DBA Uconn Health Waterbury Hospital	\$12,000	10 Year, with two (2) 10-year renewal options	Leasing of Unit No. 7 of the 305 Church Street Condominium located at 305 Church Street, Naugatuck, Connecticut. Portions thereof may be subleased.	Operating Clinical	Jeffrey P. Geoghegan, EVP for Finance and CFO
5	Waterbury Health Operations Corp. DBA Uconn Health Waterbury Hospital	\$12,000	10 Year, with two (2) 10-year renewal options	Lease of 88 Grandview Ave, Waterbury, Connecticut. Portions thereof may be subleased.	Operating Clinical	Jeffrey P. Geoghegan, EVP for Finance and CFO

ATTACHMENT 2

February 25, 2026

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Project Budget for Parking Lot L Paving (Final: \$1,255,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$1,255,000 as detailed in the attached project budget, for the Parking Lot L Paving project. This reflects an \$805,000 increase over the previously approved budget of \$450,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$1,255,000 in UCONN 2000 Bond Funds for the Parking Lot L Paving project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project's scope and budget"

BACKGROUND:

This project proposes improvements to the existing gravel parking lot located on Discovery Drive across from the Central Warehouse. The scope of work includes new paving, granite curbs, pavement markings, signage, sidewalks, landscaping, and safety improvements to the pedestrian crossing and intersection. Additional enhancements include the addition of new lighting to enhance safety and visibility, and improvements to the existing drainage system to mitigate standing water and erosion. Collectively, these upgrades will support the Husky Pride & Resilience strategic initiative by improving accessibility, safety, functionality, and long-term maintenance of the parking facility.

The Final Budget is attached for your information.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: PARKING LOT L PAVING

<u>BUDGETED EXPENDITURES</u>	APPROVED DESIGN 1/15/2025	PROPOSED FINAL 2/25/2026
	PRC	
CONSTRUCTION	\$ 285,000	\$ 985,000
DESIGN SERVICES	100,000	115,400
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	-
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	10,000	60,000
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	5,000	5,000
OTHER SOFT COSTS	-	-
SUBTOTAL	\$ 400,000	\$ 1,165,400
 PROJECT CONTINGENCY	 50,000	 89,600
TOTAL BUDGETED EXPENDITURES	<u>\$ 450,000</u>	<u>\$ 1,255,000</u>
 <u>SOURCE(S) OF FUNDING*</u>		
 UNIVERSITY FUNDS	 <u>\$ 450,000</u>	 <u>\$ 1,255,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 450,000</u>	<u>\$ 1,255,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

PARKING LOT L PAVING
Project Budget (FINAL)
February 25, 2026



Existing Conditions



Plan

RESOLUTION RE:
PROJECT BUDGET FOR PARKING LOT L PAVING (FINAL: \$1,255,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves of the use of \$1,255,000 in UCONN 2000 Bond Funds for the Parking Lot L Paving project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project's scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 3

February 25, 2026

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Project Budget for Motor Pool Fuel Tank Replacement (Final: \$3,100,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$3,100,000, as detailed in the attached project budget, for the Motor Pool Fuel Tank Replacement project. This reflects a \$2,575,000 increase over the previously approved design budget of \$525,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$3,100,000 in UCONN 2000 Bond Funds for the Motor Pool Fuel Tank Replacement project."

BACKGROUND:

Provide planning, permitting, specifications, and construction administration services for the removal and replacement of underground fuel storage tanks at the Motor Pool in Storrs, Connecticut. The project involves replacement of two (2) existing 10,000-gallon underground storage tanks (diesel and gasoline) and associated fueling infrastructure, including pumps, controls, and piping, in compliance with applicable UST regulations.

The scope also includes an accelerated feasibility study evaluating the potential relocation of the Motor Pool and fueling station within campus, as well as an assessment of the environmental, operational, and long-term sustainability benefits of transitioning to above-ground fuel storage. Based on the results of this study, tank replacement or relocation will proceed as a separate, standalone construction phase.

Engineering planning and design services will advance concurrently and may include civil, environmental, structural, and electrical disciplines. The construction phase will incorporate contingencies for environmental conditions and the use of temporary fuel storage systems during an extended construction period.

This project supports the institution's strategic goal of promoting the wellness of both people and the planet by enhancing environmental protection, regulatory compliance, operational safety, and long-term sustainability.

The Final Budget is attached for your information.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: MOTOR POOL FUEL TANK REPLACEMENT

<u>BUDGETED EXPENDITURES</u>	APPROVED PLANNING 2/25/2025	APPROVED DESIGN 6/25/2025	PROPOSED FINAL 2/25/2026
	PRC		
CONSTRUCTION	\$ -	\$ -	\$ 2,500,000
DESIGN SERVICES	225,000	370,000	370,000
TELECOMMUNICATIONS	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	-	-	-
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	25,000	40,000	65,000
INSURANCE AND LEGAL		5,000	5,000
MISCELLANEOUS	10,000	10,000	10,000
OTHER SOFT COSTS	-	-	-
SUBTOTAL	\$ 260,000	\$ 425,000	\$ 2,950,000
 PROJECT CONTINGENCY	 40,000	 100,000	 150,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 300,000</u>	<u>\$ 525,000</u>	<u>\$ 3,100,000</u>
 <u>SOURCE(S) OF FUNDING*</u>			
UCONN 2000 BOND FUNDS	<u>\$ 300,000</u>	<u>\$ 525,000</u>	<u>\$ 3,100,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 300,000</u>	<u>\$ 525,000</u>	<u>\$ 3,100,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

MOTOR POOL FUEL TANK REPLACEMENT
Project Budget (FINAL)
February 25, 2026



RESOLUTION RE:
PROJECT BUDGET FOR MOTOR POOL FUEL TANK REPLACEMENT (FINAL: \$3,100,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves of the use of \$3,100,000 in UCONN 2000 Bond Funds for the Motor Pool Fuel Tank Replacement project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 4

February 25, 2026

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Project Budget for Practice Field Upgrades (Final: \$4,945,500)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$4,945,500 as detailed in the attached project budget for the Practice Field Upgrades project. This reflects an increase of \$4,475,700 to the previously approved Design budget of \$469,800. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$4,945,500 in UCONN 2000 Bond Funds for the Practice Field Upgrades project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget. "

BACKGROUND:

This project supports the upgrade of two existing natural grass practice fields to a synthetic turf system. The existing fields contain native soils with poor drainage that create reoccurring and costly challenges with turfgrass maintenance and performance. The conversion to a synthetic system will provide more durable and consistent conditions for training, conditioning, and practice while increasing opportunities for year-round use by athletic and recreational programs. While a synthetic system is not maintenance-free, it will reduce the need for irrigation and fertilization. This project will also include safety and security improvements to the perimeter and other facility enhancements such as conduit runs for a future scoreboard and play clocks.

The Final Budget is attached for your information.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **FINAL**

PROJECT NAME: **PRACTICE FIELD UPGRADES**

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED DESIGN 2/5/2026</u>	<u>PROPOSED FINAL 2/25/2026</u>
	PRC	
CONSTRUCTION	\$ -	\$ 4,250,000
DESIGN SERVICES	425,000	425,000
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER A/E SERVICES (including Project Management)	-	25,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	-	-
OTHER SOFT COSTS	-	-
SUBTOTAL	\$ 425,000	\$ 4,700,000
PROJECT CONTINGENCY	44,800	245,500
TOTAL BUDGETED EXPENDITURES	<u>\$ 469,800</u>	<u>\$ 4,945,500</u>
<u>SOURCE(S) OF FUNDING*</u>		
UCONN 2000 BOND FUNDS	<u>\$ 469,800</u>	<u>\$ 4,945,500</u>
TOTAL BUDGETED FUNDING	<u>\$ 469,800</u>	<u>\$ 4,945,500</u>

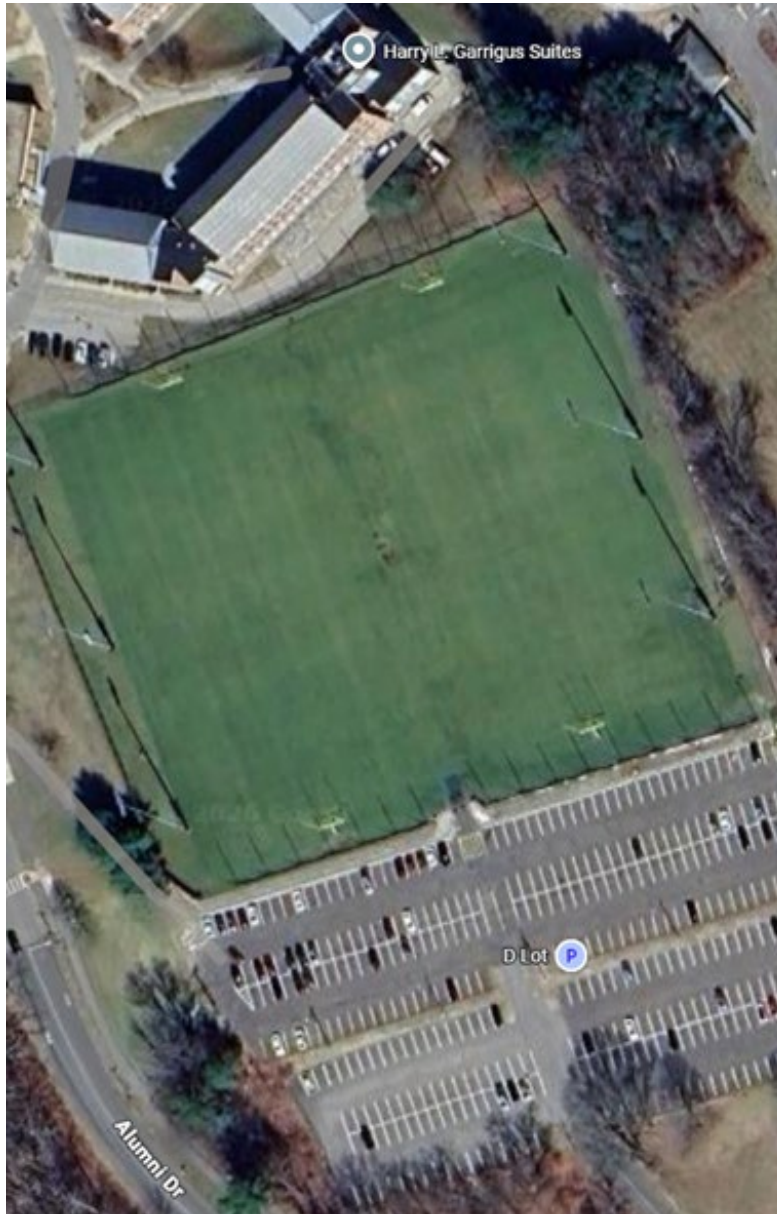
* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 2.25.26
300326*

PRACTICE FIELD UPGRADES

Project Budget (FINAL)

February 25, 2026



RESOLUTION RE:
PROJECT BUDGET FOR PRACTICE FIELD UPGRADES (FINAL: \$4,945,500)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves of the use of \$4,945,500 in UCONN 2000 Bond Funds for the Practice Field Upgrades project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 5

February 25, 2026

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Project Budget for Façade and Roof Repairs Program (Final: \$10,000,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$10,000,000 as detailed in the attached project budget for the Façade and Roof Repairs Program. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$10,000,000 in UCONN 2000 Bond Funds for the Façade and Roof Repairs Program and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget. "

BACKGROUND:

There is a need to address a series of high-criticality facade and roof repair projects identified across multiple facilities. These conditions include deteriorated building envelopes, compromised roofing systems, loose or failing facade elements, water infiltration, and other deficiencies that impact building performance and long-term asset integrity. In several cases, the issues have progressed to a point where deferred action could result in interior damage, mold development, structural deterioration, or unplanned system failures.

The identified projects span buildings of varying age and construction type, many of which are experiencing age-related wear, weather exposure impacts, and material degradation. Collectively, these deficiencies present escalating risks if not addressed in a timely manner. Prompt remediation will help mitigate liability, prevent further building envelope deterioration, and avoid more costly emergency repairs in the future.

This Proposed Final Budget includes design, construction, and contingency for the Façade and Roof Repairs Program.

The program includes the work on the following buildings:

- Charter Oak Apartments
- Hicks and Grange Halls
- Windham and New London Hall (North)
- Buckley Hall
- McMahon Hall
- Whitney Hall
- Alumni Hall and Ryan Commons
- Holcomb Hall
- West Campus - Hollister

The Final Budget is attached for your information.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: FAÇADE AND ROOF REPAIRS PROGRAM

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED FINAL 2/25/2026</u>
CONSTRUCTION	\$ 7,300,000
DESIGN SERVICES	730,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER A/E SERVICES (including Project Management)	500,000
ART	-
RELOCATION	-
ENVIRONMENTAL	450,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	20,000
OTHER SOFT COSTS	-
SUBTOTAL	\$ 9,000,000
PROJECT CONTINGENCY	<u>1,000,000</u>
TOTAL BUDGETED EXPENDITURES	<u>\$ 10,000,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UCONN 2000 BOND FUNDS	<u>\$ 10,000,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 10,000,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

RESOLUTION RE:
PROJECT BUDGET FOR FAÇADE AND ROOF REPAIRS PROGRAM (FINAL: \$10,000,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves of the use of \$10,000,000 in UCONN 2000 Bond Funds for the Façade and Roof Repairs Program and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 6

February 25, 2026

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Project Budget for Gampel Pavilion Generator Replacement
(Revised Final: \$643,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget of \$643,000 as detailed in the attached project budget for the Gampel Pavilion Generator Replacement project. This reflects an increase of \$48,000 to the previously approved Revised Final Budget of \$595,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$643,000 in University Funds for the Gampel Pavilion Generator Replacement project."

BACKGROUND:

The project was originally intended to replace the existing 200 kW generator at Gampel Pavilion with a 350 kW unit relocated from the Depot Campus. Following a comprehensive assessment of the existing equipment and additional engineering evaluation of Gampel Pavilion's operational needs, the University determined that procurement of a new 500 kW generator is the most appropriate long-term solution. The project also includes replacement of the existing concrete equipment pad, installation of a new snow and ice protection structure, and upgrades to electrical distribution, including a new 800 A generator distribution panel and associated feeders. By strengthening the long-term reliability and resilience of this critical campus facility, the project directly supports the University's strategic commitment to excellence in research, innovation, and engagement. An additional funding request is being submitted to complete the project closeout.

The Revised Final Budget is attached for your information.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **REVISED FINAL**

PROJECT NAME: **GAMPEL PAVILION GENERATOR REPLACEMENT**

	APPROVED FINAL 2/24/2020	APPROVED REVISED FINAL 2/26/2025	PROPOSED REVISED FINAL 2/25/2026
<u>BUDGETED EXPENDITURES</u>			
	PRC		
CONSTRUCTION	\$ 205,455	\$ 511,091	\$ 600,000
DESIGN SERVICES	21,818	21,818	25,000
TELECOMMUNICATIONS	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER A/E SERVICES (including Project Management)	-	8,000	8,000
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	-	-	-
OTHER SOFT COSTS	-	-	-
SUBTOTAL	\$ 227,273	\$ 540,909	\$ 633,000
PROJECT CONTINGENCY	22,727	54,091	10,000
TOTAL BUDGETED EXPENDITURES	\$ 250,000	\$ 595,000	\$ 643,000
<u>SOURCE(S) OF FUNDING*</u>			
UNIVERSITY FUNDS	\$ 250,000	\$ 595,000	\$ 643,000
TOTAL BUDGETED FUNDING	\$ 250,000	\$ 595,000	\$ 643,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

GAMPEL PAVILION GENERATOR REPLACEMENT
Project Budget (REVISED FINAL)
February 25, 2026



RESOLUTION RE:
PROJECT BUDGET FOR GAMPEL PAVILION GENERATOR REPLACEMENT
(FINAL: \$643,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves of the use of \$643,000 in University Funds for the Gampel Pavilion Generator Replacement project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 7

February 25, 2026

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Project Budget for Avery Point Parking Lots A & B Upgrades
(Revised Final: \$2,410,000)

RECOMMENDATION:

That the Board of Trustees approves the Revised Final Budget of \$2,410,000, as detailed in the attached project budget, for Avery Point Parking Lots A & B Upgrades. This reflects a \$ 1,410,000 increase over the previously approved budget of \$1,000,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$2,410,000 in University Funds for the Avery Point Parking Lots A & B Upgrade project."

BACKGROUND:

This project encompasses the comprehensive design and reconstruction of Student Parking Lots A and B and aligns with the Strategic Plan initiative of Husky Pride and Resilience. The project will include new pavements, curbing, striping, accessible parking, and new sidewalks to direct pedestrians safely to the campus. Electrical and communication improvements include new lighting, a new emergency phone, and new surveillance cameras. Stormwater and landscape improvements include a more efficient parking layout that converts impervious paved areas to landscape areas without reducing the number of parking spaces. Some of these new landscape areas will become rain gardens to treat stormwater before it enters Long Island Sound. The project will begin after Commencement, 2026 and be completed before the return of the students in late August 2026.

The Revised Final Budget is attached for your information.

Attachments

Budds Building, First Floor
STORRS, CT 06269-1135
PHONE 860.486.2434
reka.wrynn@uconn.edu

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **REVISED FINAL**

PROJECT NAME: **AVERY POINT PARKING LOTS A & B UPGRADES**

<u>BUDGETED EXPENDITURES</u>	APPROVED FINAL <u>2/26/2025</u>	PROPOSED REVISED FINAL <u>2/25/2026</u>
CONSTRUCTION	\$ 745,455	\$ 1,950,000
DESIGN SERVICES	72,727	190,000
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	35,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	90,909	-
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	60,000
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	-	45,000
OTHER SOFT COSTS	-	-
SUBTOTAL	\$ 909,091	\$ 2,280,000
PROJECT CONTINGENCY	<u>90,909</u>	<u>130,000</u>
TOTAL BUDGETED EXPENDITURES	<u>\$ 1,000,000</u>	<u>\$ 2,410,000</u>
<u>SOURCE(S) OF FUNDING*</u>		
UNIVERSITY FUNDS	<u>\$ 1,000,000</u>	<u>\$ 2,410,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 1,000,000</u>	<u>\$ 2,410,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 2.25.26
FO502081/300315*

AVERY POINT PARKING LOTS A & B UPGRADES
Project Budget (REVISED FINAL)
February 25, 2026



Site Plan Issued for Bid Showing Areas of Reduced Pavement

RESOLUTION RE:
PROJECT BUDGET FOR AVERY POINT PARKING LOTS A & B UPGRADES
(REVISED FINAL: \$2,410,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves of the use of \$2,410,000 in University Funds for the Avery Point Parking Lots A & B Upgrade project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary


Date

ATTACHMENT 8

UConn HEALTH

February 25, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Main Lobby Entrance Renovation
(Design: \$2,100,000)

RECOMMENDATION:

That the Board of Trustees approve the Design Budget in the amount of \$2,100,000 for the UConn Health Main Lobby Entrance Renovation project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$2,100,000 from UCONN 2000 phase III DM funds and General Obligation DM Bond funds for the Main Lobby Entrance Renovation project and; approve the request for a waiver of the three-stage budget approval process to allow the project to proceed with bidding once the design is completed."

BACKGROUND:

The existing revolving door unit that serves the Main Entrance of the UConn Health Clinic building has suffered from operational issues and has been shut down as a safety precaution. In order to maintain Farmington as part of our Seven World-Class Campuses, One Flagship University and improve the Wellness of People and Planet; the existing revolving door unit will be removed and a new vestibule system installed to ensure public and staff comfort and safety.

The Design Budget is attached for your consideration. The Design Budget is based on consultant estimates and may change based upon actual bids received. This Design Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on March 09, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: DESIGN

PROJECT NAME: UCH - MAIN LOBBY ENTRANCE RENOVATION

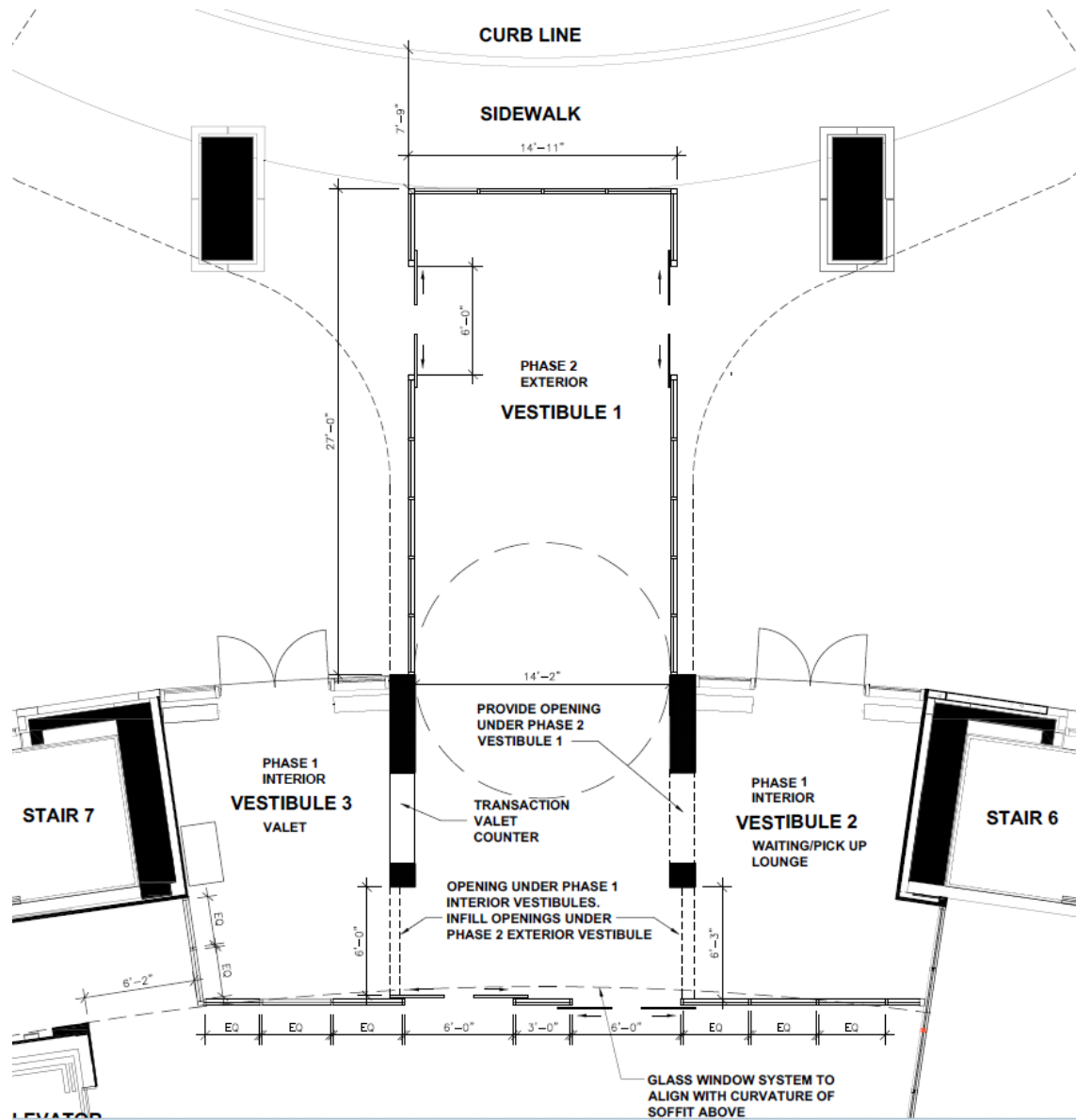
<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED DESIGN 2/25/2026</u>
CONSTRUCTION	\$ 1,400,000
DESIGN SERVICES	190,000
TELECOMMUNICATIONS	110,000
FURNITURE, FIXTURES AND EQUIPMENT	40,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	25,000
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	5,000
SUBTOTAL	\$ 1,770,000
PROJECT CONTINGENCY	330,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 2,100,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UCONN 2000 BOND FUNDS	\$ 100,000
FY23 STATE GO BOND FUNDS	2,000,000
TOTAL BUDGETED FUNDING	<u>\$ 2,100,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH MAIN LOBBY ENTRANCE RENOVATION

Project Budget (DESIGN)

February 25, 2026



Conceptual Floor Plan

RESOLUTION RE:
PROJECT BUDGET FOR THE UCONN HEALTH MAIN LOBBY ENTRANCE RENOVATION
(DESIGN: \$2,100,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation of use of \$2,100,000 from UCONN 2000 phase III DM funds and General Obligation DM Bond funds for the Main Lobby Entrance Renovation project and; approve the request for a waiver of the three-stage budget approval process to allow the project to proceed with bidding once the design is completed.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary


Date


ATTACHMENT 9

UConn HEALTH

February 25, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Lab Medicine Multiple Lab Renovation
(Design: \$4,000,000)

RECOMMENDATION:

That the Board of Trustees approve the Design Budget in the amount of \$4,000,000 for the UConn Health New Lab Medicine Multiple Lab Renovation project.

RESOLUTION:

“Be it resolved that the Board of Trustees approve of the use of \$4,000,000 from UCONN 2000 phase III DM funds and General Obligation DM Bond funds for the UConn Health Lab Medicine Multiple Lab Renovation project.”

BACKGROUND:

The existing Lab Medicine Microbiology and Core Lab areas including Hematology, Urinalysis, Bone Marrow and Flow Cytometry are being renovated and enlarged to meet the increased service demand and compliance regulations. This project aligns with UConn’s 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet by providing the required medical laboratory services to support UConn Health’s clinical operations.

The Design Budget is attached for your consideration. The Design Budget is based on consultant estimates and may change based upon actual bids received. This Design Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on March 9, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: DESIGN

PROJECT NAME: UCH - LAB MEDICINE MULTIPLE LAB RENOVATION

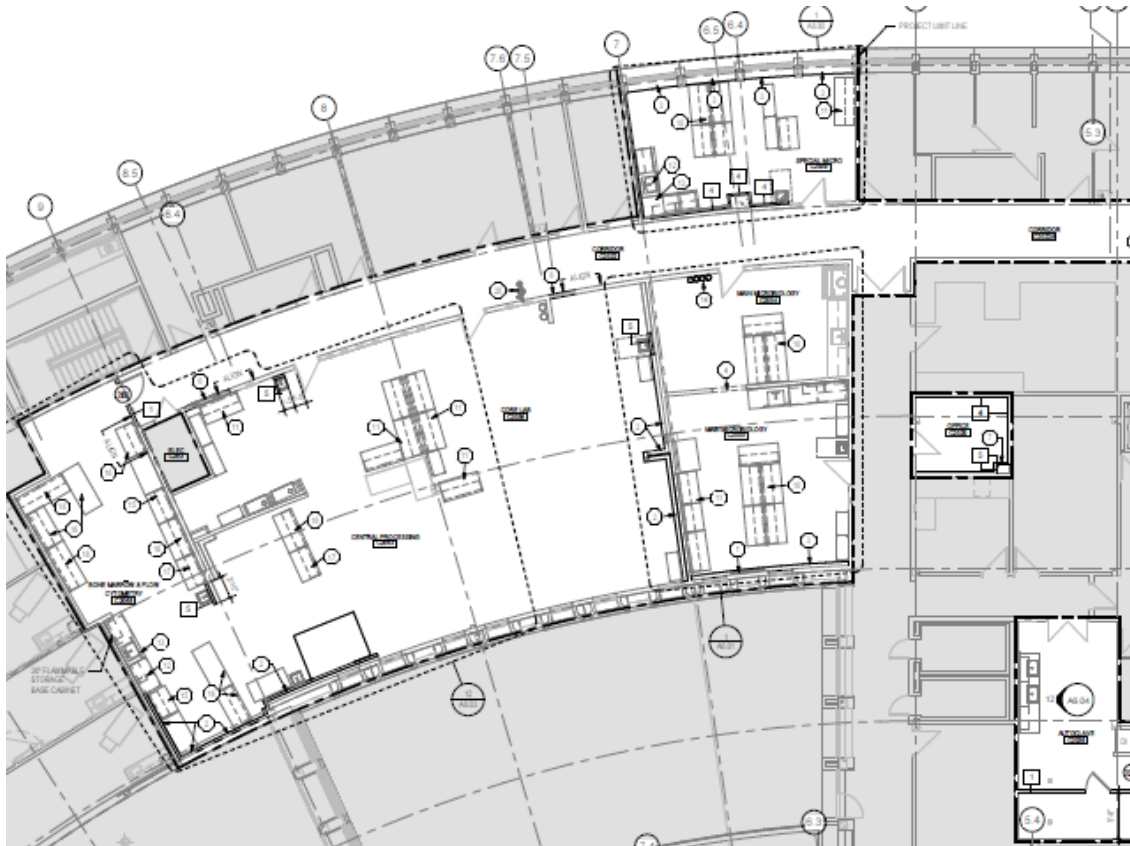
<u>BUDGETED EXPENDITURES</u>	<u>APPROVED PLANNING 12/3/2025</u>	<u>PROPOSED DESIGN 2/25/2026</u>
CONSTRUCTION	\$ 3,065,000	\$ 3,100,000
DESIGN SERVICES	405,000	435,000
TELECOMMUNICATIONS	30,000	30,000
FURNITURE, FIXTURES AND EQUIPMENT	72,000	75,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	10,000	10,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	45,000	5,000
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	10,000	10,000
SUBTOTAL	\$ 3,637,000	\$ 3,665,000
PROJECT CONTINGENCY	363,000	335,000
TOTAL BUDGETED EXPENDITURES	\$ 4,000,000	\$ 4,000,000
 <u>SOURCE(S) OF FUNDING*</u>		
FY23 STATE GO BOND FUNDS	\$ 3,595,000	\$ 3,595,000
UCONN 2000 BOND FUNDS	405,000	405,000
TOTAL BUDGETED FUNDING	\$ 4,000,000	\$ 4,000,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH LAB MEDICINE MULTIPLE LAB RENOVATION

Project Budget (DESIGN)

February 25, 2026



Conceptual Floor Plan

RESOLUTION RE:
PROJECT BUDGET FOR THE UCONN HEALTH LAB MEDICINE
MULTIPLE LAB RENOVATION (DESIGN: \$4,000,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation of use of \$4,000,000 from UCONN 2000 Phase III DM funds and General Obligation DM Bond funds for the UConn Health Lab Medicine Multiple Lab Renovation project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary


Date

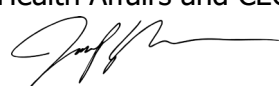
ATTACHMENT 10

UConn HEALTH

February 25, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Surgery Center Operating Room #6
Renovations (Design: \$2,500,000)

RECOMMENDATION:

That the Board of Trustees approve the Design Budget in the amount of \$2,500,000 as detailed in the attached project budget for the UConn Health Surgery Center Operating Room #6 Renovations.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$2,500,000 from UConn Health Capital for the UConn Health Surgery Center Operating Room #6 Renovations."

BACKGROUND:

This project will promote and improve the Wellness of People and Planet by converting an existing procedure room into an operating room and will replace and upgrade the existing outdated surgical light booms in the 5 existing operating rooms within the Surgery Center located in the Musculoskeletal Institute.

The Design Budget is attached for your consideration. The Design Budget is based on consultant estimates and may change based on actual bids received. This Design Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on March 9, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: DESIGN

PROJECT NAME: UCONN HEALTH - SURGERY CENTER OPERATING ROOM #6 RENOVATIONS

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED PLANNING 6/26/2024</u>	<u>PROPOSED DESIGN 2/25/2026</u>
CONSTRUCTION	\$ 608,000	\$ 990,000
DESIGN SERVICES	120,000	120,000
TELECOMMUNICATIONS	15,000	15,000
FURNITURE, FIXTURES AND EQUIPMENT	840,000	1,117,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	5,000	3,000
ART	-	-
RELOCATION	2,000	2,000
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	-	-
SUBTOTAL	\$ 1,590,000	\$ 2,247,000
PROJECT CONTINGENCY	160,000	253,000
TOTAL BUDGETED EXPENDITURES	\$ 1,750,000	\$ 2,500,000
 <u>SOURCE(S) OF FUNDING*</u>		
UCONN HEALTH CAPITAL	1,750,000	2,500,000
TOTAL BUDGETED FUNDING	\$ 1,750,000	\$ 2,500,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH SURGERY CENTER
OPERATING ROOM #6 RENOVATIONS
Project Budget (DESIGN)
February 25, 2025



Conceptual Operating Room Image

RESOLUTION RE:
PROJECT BUDGET FOR THE UCONN HEALTH SURGERY CENTER
OPERATING ROOM #6 RENOVATIONS
(DESIGN: \$2,500,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation of use of \$2,500,000 from UConn Health Capital for the UConn Health Surgery Center Operating Room #6 Renovations.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary


Date

ATTACHMENT 11

UConn HEALTH

February 25, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Energy Improvements: Steam Pipe and Trap Insulation (Final: \$925,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$925,000 for the UConn Health Energy Improvements: Steam Pipe and Trap Insulation project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$925,000 from UConn Health Energy Conservation Pool for the UConn Health Energy Improvements: Steam Pipe and Trap Insulation project with partial reimbursement from Connecticut Natural Gas and; approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after quotes received have been evaluated for conformance with the project scope and budget."

BACKGROUND:

UConn Health continuously works with our energy providers to identify energy savings opportunities. The Steam Pipe and Trap Insulation project will install specialized insulation blankets around valves, traps and piping sections that were previously uninsulated due to operational requirements. The specialized insulation can be easily removed and replaced to allow operational access to the valves and traps. The project is projected to generate \$97,000 of energy savings annually. In addition, Connecticut Natural Gas will provide a rebate of approximately \$700,000 once the insulation project is completed. This project will maintain Farmington as part of our Seven World-Class Campuses, One Flagship University and improve the Wellness of People and Planet; through continued energy savings.

The Final Budget is attached for your consideration. The Final Budget is based on quotes received. This Final Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on March 9, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: UCH - ENERGY IMPROVEMENTS: STEAM PIPE AND TRAP INSULATION

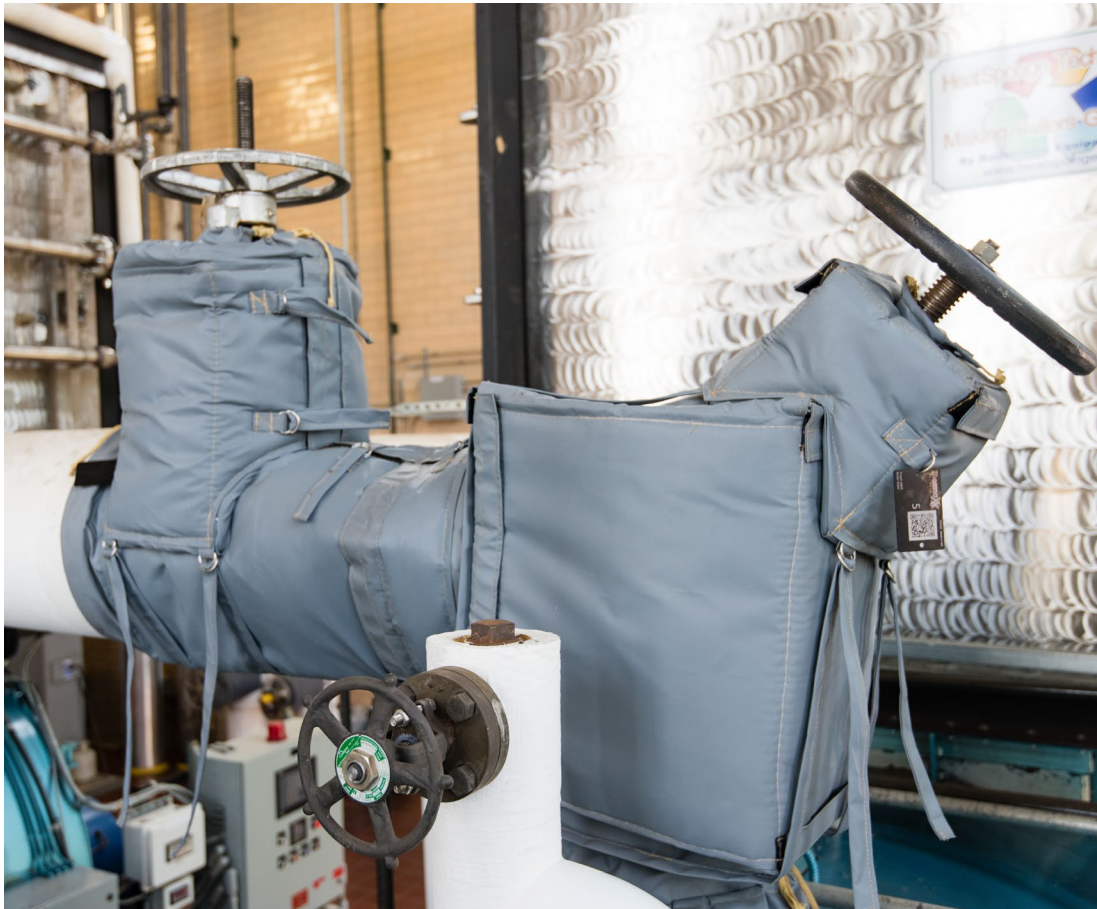
<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED FINAL 2/25/2026</u>
CONSTRUCTION	\$ 800,000
DESIGN SERVICES	40,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	-
SUBTOTAL	\$ 840,000
PROJECT CONTINGENCY	85,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 925,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UConn HEALTH ENERGY CONSERVATION POOL	\$ 225,000
CONNECTICUT NATURAL GAS REBATE	700,000
TOTAL BUDGETED FUNDING	<u>\$ 925,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH ENERGY IMPROVEMENTS: STEAM PIPE AND TRAP INSULATION

Project Budget (FINAL)

February 25, 2026



Sample Valve Insulation

RESOLUTION RE:
PROJECT BUDGET FOR THE UCONN HEALTH ENERGY IMPROVEMENTS: STEAM PIPE
AND TRAP INSULATION (FINAL: \$925,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation of use of \$925,000 from UConn Health Energy Conservation Pool for the UConn Health Energy Improvements: Steam Pipe and Trap Insulation project with partial reimbursement from Connecticut Natural Gas and; approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after quotes received have been evaluated for conformance with the project scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary


Date

ATTACHMENT 12

UConn HEALTH

February 25, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health TM416 MRI Upgrade and Mobile Unit
(Revised Final: \$2,360,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget in the amount of \$2,360,000 for the UConn Health TM416 MRI Upgrade and Mobile Unit project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$2,360,000 from UConn Health Capital for the UConn Health TM416 MRI Upgrade and Mobile Unit project."

BACKGROUND:

The existing MRI unit that serves the John Dempsey Hospital is near end of life and recently has experienced more downtime than usual. The MRI downtime is a major patient safety issue as well as loss of potential revenue. This project aligns with UConn's 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet by upgrading the existing MRI unit to extend the system life and improve imaging capabilities and workflow. To eliminate the MRI downtime during the upgrade a temporary MRI trailer will be required.

The Revised Final Budget is attached for your consideration. The Revised Final Budget is based on actual bids received. This Revised Final Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on March 9, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCH - TM416 MRI UPGRADE AND MOBILE UNIT

<u>BUDGETED EXPENDITURES</u>	APPROVED PLANNING 4/23/2025	APPROVED DESIGN 6/25/2025	APPROVED FINAL 9/17/2025	PROPOSED REVISED FINAL 2/25/2026
CONSTRUCTION	\$ 375,000	\$ 375,000	\$ 475,000	\$ 1,035,000
DESIGN SERVICES	41,000	41,000	125,000	125,000
TELECOMMUNICATIONS	5,000	5,000	10,000	10,000
FURNITURE, FIXTURES AND EQUIPMENT	994,000	994,000	1,018,000	1,018,000
CONSTRUCTION ADMINISTRATION	-	-	-	-
OTHER AE SERVICES (including Project Management)	3,000	3,000	3,000	4,000
ART	-	-	-	-
RELOCATION	-	-	-	-
ENVIRONMENTAL	-	-	3,000	3,000
INSURANCE AND LEGAL	-	-	-	-
MISCELLANEOUS	-	-	-	-
SUBTOTAL	\$ 1,418,000	\$ 1,418,000	\$ 1,634,000	\$ 2,195,000
PROJECT CONTINGENCY	142,000	142,000	246,000	165,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 1,560,000</u>	<u>\$ 1,560,000</u>	<u>\$ 1,880,000</u>	<u>\$ 2,360,000</u>
<u>SOURCE(S) OF FUNDING*</u>				
UCONN HEALTH CAPITAL FUNDS	<u>\$ 1,560,000</u>	<u>\$ 1,560,000</u>	<u>\$ 1,880,000</u>	<u>\$ 2,360,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 1,560,000</u>	<u>\$ 1,560,000</u>	<u>\$ 1,880,000</u>	<u>\$ 2,360,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH TM416 MRI UPGRADE AND MOBILE UNIT
Project Budget (REVISED FINAL)
February 25, 2026



MRI Trailer Diagram

RESOLUTION RE:
PROJECT BUDGET FOR THE UCONN HEALTH TM416 MRI UPGRADE AND MOBILE UNIT
(REVISED FINAL: \$2,360,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation of use of \$2,360,000 from UConn Health Capital for the UConn Health TM416 MRI Upgrade and Mobile Unit project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary


Date

ATTACHMENT 13

UConn HEALTH

February 25, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Torrington Clinical Practice Relocation
(Revised Final: \$4,920,000)

RECOMMENDATION:

That the Board of Trustees note a report of a Revised Final Budget in the amount \$4,920,000 per the approval of the Executive Vice President for Finance and Chief Financial Officer, for the UConn Health Torrington Clinical Practice Relocation project.

RESOLUTION:

"Be it resolved that the Board of Trustees note the previous approval of \$4,920,000 from UConn Health Capital and a Landlord Fit-out Allowance of approximately \$320,000 for the UConn Health Torrington Clinical Practice Relocation project."

BACKGROUND:

Due to space limitations, UConn Health plans to relocate and expand the Torrington clinical practice from 4 examination rooms to 16 examination rooms. The expansion will increase clinical revenue and promote the Wellness of People and Planet and a Stronger, More Inclusive University by increasing community access to Internal Medicine and extremely busy Multispecialty practices. The medical services provided at the new location will include Internal Medicine, on-site x-ray, and an expansion of specialty services to include Orthopedics, OB, Vascular Surgery, Pulmonary and possibly General Surgery.

The current estimated cost to complete the project exceeds the previously approved budget by \$120,000. The projected overage is attributed to change order work to add a 2 chair Phlebotomy unit on the 1st floor of the clinic.

On January 26, 2026, the Executive Vice President for Finance and Chief Financial Officer approved an increase of \$120,000 (2.50% of the previous approved Final Budget) for a Revised Final Budget of \$4,920,000.

Board of Trustees policy permits the Executive Vice President for Finance and Chief Financial Officer to approve changes up to 5% of the project budget, providing that funding is available, and the BOT is subsequently notified of the revised project budget.

The Revised Final Budget is attached for your consideration. This Revised Final Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on March 9, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCH - TORRINGTON CLINICAL PRACTICE RELOCATION

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED PLANNING 12/11/2024</u>	<u>APPROVED FINAL 6/25/2025</u>	<u>PROPOSED REVISED FINAL 2/25/2026</u>
CONSTRUCTION	\$ 2,400,000	\$ 2,940,000	\$ 3,208,500
DESIGN SERVICES	175,000	240,000	246,500
TELECOMMUNICATIONS	525,000	480,000	481,500
FURNITURE, FIXTURES AND EQUIPMENT	1,100,000	750,000	771,000
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	15,000	-	-
ART	15,000	25,000	21,000
RELOCATION	35,000	10,000	10,000
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	5,000	5,000	31,500
SUBTOTAL	\$ 4,270,000	\$ 4,450,000	\$ 4,770,000
PROJECT CONTINGENCY	530,000	350,000	150,000
TOTAL BUDGETED EXPENDITURES	\$ 4,800,000	\$ 4,800,000	\$ 4,920,000
<u>SOURCE(S) OF FUNDING*</u>			
UCONN HEALTH CAPITAL FUNDS	\$ 4,500,000	\$ 4,479,870	\$ 4,599,870
LANDLORD FIT-OUT ALLOWANCE	300,000	320,130	320,130
TOTAL BUDGETED FUNDING	\$ 4,800,000	\$ 4,800,000	\$ 4,920,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH TORRINGTON CLINICAL PRACTICE
RELOCATION
Project Budget (REVISED FINAL)
February 25, 2026



Example Clinical Fit-Out Concept

RESOLUTION RE:
PROJECT BUDGET FOR THE UCONN HEALTH TORRINGTON CLINICAL PRACTICE
RELOCATION (REVISED FINAL: \$4,920,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees note the previous approval of \$4,920,000 from UConn Health Capital and a Landlord Fit-out Allowance of approximately \$320,000 for the UConn Health Torrington Clinical Practice Relocation project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary


Date


ATTACHMENT 14

UConn HEALTH

February 25, 2026

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Central Sterile Washer & Sterilizer Replacement (Revised Final: \$8,425,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget in the amount of \$8,425,000 as detailed in the attached project budget for the UConn Health Central Sterile Washer & Sterilizer Replacement Project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$8,425,000 from UConn Health Capital, UCONN 2000 Phase III DM funds and General Obligation DM Bond funds for the UConn Health Central Sterile Washer & Sterilizer Replacement Project."

BACKGROUND:

Central Sterile Services located in the basement level of the Connecticut Tower provides instrument sterilization services for the medical and dental clinics and outpatient surgical services. The main washer and sterilizer equipment is outdated and prone to downtime which significantly impacts clinical operations. This project will replace outdated equipment and supporting infrastructure.

The current estimated cost to complete the project exceeds the previously approved budget by \$460,000. The projected overage is attributed to additional unforeseen work associated with the installation of Reverse Osmosis (RO) water system to support the new sterilizers and instrument washers and claims for extended general conditions.

The Revised Final Budget is attached for your consideration. This Revised Final Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on March 9, 2026.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCH - CENTRAL STERILE WASHER & STERILIZER REPLACEMENT

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED PLANNING 6/29/2022</u>	<u>APPROVED DESIGN 6/28/2023</u>	<u>APPROVED FINAL 9/27/2023</u>	<u>APPROVED REVISED FINAL 12/6/2023</u>	<u>APPROVED REVISED FINAL 2/26/2025</u>	<u>APPROVED REVISED FINAL 12/3/2025</u>	<u>PROPOSED REVISED FINAL 2/25/2026</u>
CONSTRUCTION	\$ 565,000	\$2,400,000	\$3,005,000	\$4,377,000	\$5,340,000	\$5,842,316	\$6,316,000
DESIGN SERVICES	95,000	165,000	170,000	170,000	213,000	264,386	264,500
TELECOMMUNICATIONS	2,000	50,000	50,000	50,000	100,000	120,687	141,200
FURNITURE, FIXTURES AND EQUIPMENT	991,000	990,000	1,260,000	1,260,000	1,490,000	1,481,967	1,473,000
CONSTRUCTION ADMINISTRATION	-	-	-	-	-	-	-
OTHER AE SERVICES	-	-	10,000	12,000	25,000	41,850	45,700
ART	-	-	-	-	-	-	-
RELOCATION	-	-	5,000	5,000	75,000	80,000	70,000
ENVIRONMENTAL	-	15,000	15,000	20,000	-	3,664	3,700
INSURANCE AND LEGAL	-	-	-	-	-	-	-
MISCELLANEOUS	3,000	2,000	-	6,000	2,000	6,480	9,100
SUBTOTAL	\$1,656,000	\$3,622,000	\$4,515,000	\$5,900,000	\$7,245,000	\$7,841,350	\$8,323,200
PROJECT CONTINGENCY	249,000	363,000	455,000	440,000	360,000	123,650	101,800
TOTAL BUDGETED EXPENDITURES	<u>\$1,905,000</u>	<u>\$3,985,000</u>	<u>\$4,970,000</u>	<u>\$6,340,000</u>	<u>\$7,605,000</u>	<u>\$7,965,000</u>	<u>\$8,425,000</u>
<u>SOURCE(S) OF FUNDING*</u>							
UCONN HEALTH CAPITAL FUNDS	\$1,905,000	\$2,135,000	\$2,135,000	\$3,505,000	\$3,505,000	\$3,505,000	\$3,505,000
FY23 STATE GO BOND FUNDS	-	-	-	-	1,265,000	1,625,000	2,085,000
UCONN 2000 BOND FUNDS	-	1,850,000	2,835,000	2,835,000	2,835,000	2,835,000	2,835,000
TOTAL BUDGETED FUNDING	<u>\$1,905,000</u>	<u>\$3,985,000</u>	<u>\$4,970,000</u>	<u>\$6,340,000</u>	<u>\$7,605,000</u>	<u>\$7,965,000</u>	<u>\$8,425,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH CENTRAL STERILE WASHER &
STERILIZER REPLACEMENT
Project Budget (REVISED FINAL)
February 25, 2026



New Surgical Instrument Washers

RESOLUTION RE:
PROJECT BUDGET FOR THE UCONN HEALTH CENTRAL STERILE WASHER &
SANITIZER REPLACEMENT (REVISED FINAL: \$8,425,000)

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves of the use of \$8,425,000 from UConn Health Capital, UCONN 2000 Phase III DM funds and General Obligation DM Bond funds for the UConn Health Central Sterile Washer & Sterilizer Replacement Project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 15

University of Connecticut Department of Human Resources

Emeritus Retirees

February 25, 2026 Board of Trustees Meeting

<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	<u>SCHOOL/COLLEGE</u>	<u>RETIRED</u>	<u>HIRED</u>
<i>Faculty meeting "automatic" criteria for emeritus status</i>					
Caravella, Mary	Associate Professor-in-Residence	Marketing	School of Business	1/1/2026	8/23/2007
Olgac, Nejat	Professor	Mechanical, Aerospace, and Manufacturing Engineering	College of Engineering	1/1/2026	9/1/1981
Olson, Sherri	Professor	History	College of Liberal Arts & Sciences	1/1/2026	9/1/1988
Rollins, Kimberly	Professor	Agricultural and Resource Economics	College of Agriculture, Health, and Natural Resources	12/18/2025	8/23/2019
Gordina, Maria (Masha)	Professor	Mathematics	College of Liberal Arts & Sciences	2/1/2026	8/23/2002
Levin, Leslie C	Professor	Law Instruction and Research	Law School	2/1/2026	7/1/1994

ATTACHMENT 16

University of Connecticut Office of the Provost
Sabbatical Leave Recommendations Requiring Board of Trustees Approval
February 25, 2026, Board of Trustees Meeting

SABBATICAL MODIFICATIONS/POSTPONEMENTS

<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	<u>SCHOOL/COLLEGE</u>	<u>PAY</u>	<u>PERIOD</u>
Lefkowitz, Eva S.	Department Head & Professor	Human Development and Family Sciences	Liberal Arts and Sciences	Full Change to Full	Fall 2026 Spring 2027

SABBATICAL LEAVE REQUESTS


<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	<u>SCHOOL/COLLEGE</u>	<u>PAY</u>	<u>PERIOD</u>
Adamson, Douglas	Professor	Chemistry	Liberal Arts and Sciences	Full	Spring 2027
Bahal, Raman	Assoc Professor	Pharmaceutical Science	Pharmacy	Full	Spring 2027
Bar, Haim	Assoc Professor	Statistics	Liberal Arts and Sciences	Full	Spring 2027
Bar, Talia	Assoc Professor	Economics	Liberal Arts and Sciences	Full	Spring 2027
Bar-On, Dorit	Professor	Philosophy	Liberal Arts and Sciences	Half	CY 2027
Berrah, Nora	Distinguished Professor	Physics	Liberal Arts and Sciences	Half	CY 2027
Brueggemann, Brenda	Professor	English	Liberal Arts and Sciences	Full	Spring 2027
Caemmerer, Jacqueline	Asst Professor	Educational Psychology	Education	Full	Spring 2027
Carstens, Vicki	Department Head & Professor	Linguistics	Liberal Arts and Sciences	Full	Spring 2027
Casa, Tutita	Assoc Professor	Curriculum and Instruction	Education	Full	Spring 2027
Chen, Kun	Professor	Statistics	Liberal Arts and Sciences	Full	Spring 2027
Coltrain, James	Assoc Professor	Digital Media and Design	Fine Arts	Half	AY 2026-2027

<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	<u>SCHOOL/COLLEGE</u>	<u>PAY</u>	<u>PERIOD</u>
Cutter, Martha	Professor & Director	English	Liberal Arts and Sciences	Full	Spring 2027
Feng, Ran	Assoc Professor	Earth Sciences	Liberal Arts and Sciences	Full	Fall 2026
Folta, Timothy	Professor	Boucher Management and Entrepreneurship	Business	Full	Fall 2026
Fuchs, Kenneth	Professor	Music	Fine Arts	Full	Fall 2026
Gans-DeLuca, Kim	Professor	Human Development and Family Sciences	Liberal Arts and Sciences	Full	Spring 2027
Kan, Christina	Assoc Professor	Marketing	Business	Half	CY 2027
Large, Edward	Professor	Psychological Sciences	Liberal Arts and Sciences	Half	AY 2027-2028
Lee, Frederick	Assoc Professor	Political Science	Liberal Arts and Sciences	Half	AY 2026-2027
Li, Na	Asst Professor	Pharmaceutical Science	Pharmacy	Full	Spring 2027
Lin, Senjie	Professor	Marine Sciences	Liberal Arts and Sciences	Full	Fall 2026
May, Eric	Professor	Molecular and Cell Biology	Liberal Arts and Sciences	Full	Spring 2027
Meng, Liansu	Assoc Professor	Literatures, Cultures, and Languages	Liberal Arts and Sciences	Full	Fall 2026
Oquendo, Angel	Professor - LAW	Law Instruction and Research	Law	Half	AY 2026-2027
Parekh, Rupal	Asst Professor	Social Work Instruction and Research	Social Work	Half	AY 2026-2027
Park, Stephen	Assoc Professor	Marketing	Business	Half	AY 2026-2027
Silverstein, Sara	Assoc Professor	History	Liberal Arts and Sciences	Full	Spring 2027
Simmons, Keith	Professor	Philosophy	Liberal Arts and Sciences	Half	CY 2027
Sun, Jianjun	Professor	Physiology and Neurobiology	Liberal Arts and Sciences	Full	Spring 2027
Tabor, Whitney	Assoc Professor	Psychological Sciences	Liberal Arts and Sciences	Half	CY 2027

<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	<u>SCHOOL/COLLEGE</u>	<u>PAY</u>	<u>PERIOD</u>
Tufts, Jennifer	Professor	Speech, Language and Hearing Sciences	Liberal Arts and Sciences	Full	Fall 2026
Wang, Xueju	Assoc Professor	Materials Science and Engineering	Engineering	Full	Fall 2026
Wogenstein, Sebastian	Assoc Professor	Literatures, Cultures, and Languages	Liberal Arts and Sciences	Full	Spring 2027
Wuosmaa, Alan	Professor	Physics	Liberal Arts and Sciences	Half	CY 2027
Zhang, Yi	Assoc Professor	Biomedical Engineering	Engineering	Full	Fall 2026
Zou, Youli	Assoc Professor	Accounting	Business	Full	Spring 2027

ATTACHMENT 17

February 25, 2026

TO: Members of the Board of Trustees 

FROM: Pamir Alpay, Ph.D.
Interim Provost and Executive Vice President for Academic Affairs

RE: Proposal to Rename the School of Pharmacy to the School of Pharmacy
and Pharmaceutical Sciences

RECOMMENDATION:

That the Board of Trustees approve the recommendation to rename the School of Pharmacy to the School of Pharmacy and Pharmaceutical Sciences.

RESOLUTION:

“Be it resolved that the University of Connecticut Board of Trustees approves the recommendation to rename the School of Pharmacy to the School of Pharmacy and Pharmaceutical Sciences.”

BACKGROUND:

The School of Pharmacy has a long-standing and distinguished history at the University of Connecticut, with a comprehensive academic mission that encompasses professional pharmacy education, graduate education, and a nationally recognized research enterprise in the pharmaceutical sciences. Over time, the scope, scale, and impact of the School’s research and graduate programs in pharmaceutics, medicinal chemistry, pharmacology and toxicology, outcomes research, regulatory science, and related fields have expanded significantly.

While these pharmaceutical sciences activities are central to the School’s identity, impact, and external reputation, they are not explicitly reflected in the current name. As the School continues to grow its research portfolio, interdisciplinary collaborations, and graduate training programs, the existing name no longer fully captures the breadth of its academic mission.

The proposed name more accurately reflects the full scope of the School's academic mission and aligns with the University's strategic priorities related to academic excellence, research innovation, interdisciplinary collaboration, workforce development, and societal impact. As the School continues to expand its research portfolio and graduate training programs, the revised name enhances clarity and visibility among peer and aspirational institutions, supports faculty and student recruitment, and strengthens engagement with external partners, funding agencies, alumni, and donors.

The proposed change has received unanimous support from the School's faculty, who voted in favor of the renaming in September 2025. The renaming will not require additional resources and will have minimal operational or financial impact. There are no changes to academic programs, accreditation status, faculty appointments, governance, or organizational structure, and required updates to signage, communications, and official materials will be implemented in a phased manner within existing resources. The proposed name change does not affect accreditation by the Accreditation Council for Pharmacy Education or other regulatory bodies and can be implemented without disruption to existing programs.

Executive Summary

This proposal requests approval to rename the University of Connecticut's (UConn) **School of Pharmacy** as the **School of Pharmacy and Pharmaceutical Sciences** (hereinafter "the School"). The proposed name more accurately reflects the School's comprehensive mission encompassing professional pharmacy education, graduate education, and a nationally recognized research enterprise in the pharmaceutical sciences. The change aligns with the UConn's strategic priorities related to academic excellence, research innovation, interdisciplinary collaboration, workforce development, and societal impact.

The School's faculty voted unanimously in September 2025 to support the name change, as documented in the official faculty meeting minutes. The proposed change entails minimal operational or financial impact, does not affect accreditation or academic programs, and will enhance clarity, visibility, and competitiveness among peer institutions and external stakeholders.

Proposal to Rename the School of Pharmacy

Proposed Name

School of Pharmacy and Pharmaceutical Sciences

Submitted by

Philip M. Hritcko, Pharm.D., FCPA
Dean & Clinical Professor, UConn School of Pharmacy

Purpose of the Proposal

The purpose of this proposal is to formally request approval to change the name of the **School of Pharmacy** to the **School of Pharmacy and Pharmaceutical Sciences**. This proposed name more accurately reflects the full scope, mission, and contemporary activities of the School, encompassing professional pharmacy education, graduate education, and a broad and nationally recognized portfolio of pharmaceutical sciences research.

Background and Context

Since its founding, the School of Pharmacy has evolved into a comprehensive academic unit with dual and deeply integrated missions: (1) the education and training of future pharmacists and (2) the advancement of pharmaceutical sciences through research,

graduate education, and translational innovation. Today, the School houses robust programs in pharmaceuticals, medicinal chemistry, pharmacology and toxicology, outcomes research, regulatory science, and related disciplines, alongside the professional Doctor of Pharmacy (PharmD) program.

While these pharmaceutical sciences activities are central to the School's identity, impact, and reputation, they are not explicitly conveyed in the current name. As the School continues to expand its research enterprise, interdisciplinary collaborations, and graduate training programs, the existing name no longer fully captures the breadth of its academic mission.

Rationale for the Name Change

The proposed name change is grounded in several key considerations that align closely with the University of Connecticut's strategic plan and institutional priorities:

1. **Academic Excellence and Comprehensive Mission**

The inclusion of *Pharmaceutical Sciences* explicitly recognizes the School's broad academic portfolio, including professional education, graduate training, and a strong foundation of basic, translational, and applied research. This more accurately represents the School's full contribution to UConn's academic enterprise.

2. **Research, Scholarship, and Innovation**

The revised name highlights the School's significant and growing role in discovery, innovation, and translational science, key pillars of UConn's research strategy. It underscores faculty leadership in securing extramural funding, advancing interdisciplinary research, and translating discoveries to improve health outcomes.

3. **Interdisciplinary Collaboration and Workforce Development**

Explicit recognition of pharmaceutical sciences strengthens the School's visibility as a hub for interdisciplinary collaboration across UConn and with external partners in academia, industry, and government. It also clarifies the School's role in training a highly skilled biomedical and pharmaceutical workforce aligned with state, national, and global needs.

4. **Visibility, Reputation, and External Engagement**

A name that clearly conveys the School's dual focus enhances institutional reputation, supports faculty and student recruitment, and strengthens engagement with alumni, donors, industry partners, and funding agencies. It positions the School competitively among peer and aspirational institutions.

5. **Strategic Alignment and Future Growth**

The proposed name supports UConn's long-term goals related to innovation, economic development, public impact, and global engagement, while preserving the School's strong identity in professional pharmacy education.

Faculty Support and Governance

The proposed name change has received unanimous support from the faculty of the School of Pharmacy. A formal vote was held during the School's faculty meeting in September 2025, and the outcome is documented in the official September 2025 faculty meeting minutes. This consensus reflects broad faculty agreement that the revised name is timely, appropriate, and beneficial to the School's mission and future direction.

Impact on Resources and Operations

The proposed name change is expected to have minimal impact on resources and operations:

- **Academic Programs:** No changes are proposed to existing degree programs, curricula, accreditation status, or academic requirements. All current programs will continue unchanged under the revised name.
- **Faculty and Staff Appointments:** Faculty titles, appointments, and departmental structures will remain unchanged. The name change does not alter governance, reporting lines, or organizational structure.
- **Budgetary Impact:** Costs associated with the name change are expected to be modest and manageable within existing resources. These may include phased updates to signage, websites, marketing materials, and official documents, which can be implemented over time to minimize expense.
- **Accreditation and Compliance:** The proposed name change does not affect accreditation by the Accreditation Council for Pharmacy Education (ACPE) or other regulatory or accrediting bodies. Required notifications and updates will be handled through established institutional processes.
- **External Relationships:** The revised name is expected to enhance clarity and recognition among external stakeholders, including funding agencies, alumni, industry partners, and collaborators, without disrupting existing relationships.

Implementation Considerations

Upon approval, the School will work in coordination with University leadership and relevant administrative offices to: Update official University records and publications; revise digital and print communications in a phased manner; notify accrediting bodies, external partners, and stakeholders as appropriate; and ensure consistency in branding and messaging across platforms.

Conclusion

Renaming UConn's School of Pharmacy to the **School of Pharmacy and Pharmaceutical Sciences** is a strategic, faculty-endorsed initiative that aligns with the University of Connecticut's mission and strategic plan. The proposed change more accurately reflects the School's academic breadth, research intensity, and societal impact, while positioning

it for continued growth, innovation, and national leadership. The name change can be implemented with minimal operational or financial impact and without disruption to existing programs or accreditation.

Letter of Support for the Proposed Renaming of the UConn School of Pharmacy

From Mary Inguanti, Chair, Dean's Advisory Board & President, School of Pharmacy Alumni Board

To: Office of the Provost University of Connecticut

January 14, 2026

I am writing in my capacities as Chair of the Dean's Advisory Board and President of the School of Pharmacy Alumni Board to convey formal support for the proposal to rename the UConn School of Pharmacy as the UConn School of Pharmacy and Pharmaceutical Sciences.

Both advisory bodies I represent have had extensive engagement with the School's leadership, faculty, and strategic planning efforts. Based on this work, we concur that the proposed name more accurately reflects the School's comprehensive academic mission and its significant contributions to the University's research and innovation portfolio. The current name, while historically meaningful, no longer captures the breadth of the School's activities in pharmaceutical sciences, graduate education, and interdisciplinary research.

The School's faculty voted unanimously in September 2025 to endorse the name change, demonstrating clear internal consensus that the revised name is timely, appropriate, and aligned with the School's trajectory. The proposed name acknowledges the nationally recognized research enterprise in pharmaceuticals, medicinal chemistry, pharmacology and toxicology, outcomes research, and regulatory science, all of which are central to the School's identity and impact.

From the perspective of the Dean's Advisory Board, the revised name strengthens the School's alignment with UConn's institutional priorities in academic excellence, research innovation, economic development, and global engagement. It enhances the School's visibility among peer institutions, supports competitive faculty and student recruitment, and reinforces its role as a key contributor to the University's research mission.

From the vantage point of the Alumni Board, the proposed name provides clarity and distinction for more than a century of graduates whose careers span clinical practice, industry, academia, and government service. A name that reflects the full scope of the School's academic and scientific enterprise strengthens alumni engagement, supports philanthropic initiatives, and elevates the School's reputation among external partners and stakeholders.

Importantly, the proposed change carries minimal operational or financial impact. It does not alter academic programs, accreditation status, faculty appointments, or organizational structure. Required updates to signage, communications, and official materials can be implemented in a phased and cost-effective manner.

For these reasons, and with the full support of both advisory bodies, I respectfully and strongly endorse the renaming of the School as the UConn School of Pharmacy and Pharmaceutical Sciences. This change accurately reflects the School's academic breadth, research intensity, and societal contributions, and positions it for continued growth and national leadership.

Thank you for your consideration of this recommendation.

Sincerely,

Mary Inguanti R.Ph., MPH, FACHE

Chair, Dean's Advisory Board

President, School of Pharmacy Alumni Board

RESOLUTION RE:
PROPOSAL TO RENAME THE SCHOOL OF PHARMACY TO THE SCHOOL OF PHARMACY
AND PHARMACEUTICAL SCIENCES

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation to rename the School of Pharmacy to the School of Pharmacy and Pharmaceutical Sciences. It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 18

February 25, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.
Interim Provost and Executive Vice President for Academic Affairs

RE: Appointment of Professor Euiyong Park to the Stuart and Joan Sidney
Professorship in Mathematics in the College of Liberal Arts and Sciences



RECOMMENDATION:

That the Board of Trustees approve the appointment of Professor Euiyong Park to the Stuart and Joan Sidney Professorship in Mathematics in the College of Liberal Arts and Sciences.

RESOLUTION:

"Be it resolved that the University of Connecticut Board of Trustees approves the recommendation to appoint Professor Euiyong Park to the Stuart and Joan Sidney Professorship in Mathematics in the College of Liberal Arts and Sciences."

BACKGROUND:

The Stuart and Joan Sidney Professorship in Mathematics was endowed in 2009 by the four children of Stuart and Joan Sidney for the purpose of supporting an internationally recognized research mathematician with a particular commitment to teaching. Professor Michael Neumann was honored to hold the inaugural Sidney Professorship in Mathematics from 2010 to 2011. Professor Jerzy Weyman was the second holder from 2013-2018 and again from 2018-2023.

The recommendation is made by Dean Ofer Harel along with the endorsement of the Department Head and Faculty of the Department of Mathematics. The appointment will be effective for a one-year term beginning March 1, 2026 through February 28, 2027.

Professor Euiyong Park is a visiting professor from the University of Seoul and exceptional and influential mathematician whose work has significantly shaped contemporary research in representation theory and related areas. He has played a central role in advancing the monoidal categorification of cluster algebras through quantum affine algebras, an area at the forefront of current mathematical inquiry. His leadership in advancing foundational mathematical theory and his continued scholarly productivity make him highly deserving of this visiting professorship. His appointment will enhance the department and College's external collaborations through meaningful engagement with a leading international scholar.

RESOLUTION RE:
APPOINTMENT OF PROFESSOR EUIYONG PARK TO THE STUART AND JOAN SIDNEY
PROFESSOR IN MATHEMATICS IN THE COLLEGE OF LIBERAL ARTS AND SCIENCES

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation to appoint Professor Euiyong Park to the Stuart and Joan Sidney Professor in Mathematics in the College of Liberal Arts and Sciences.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 19

February 25, 2026

TO: Members of the Board of Trustees 

FROM: Pamir Alpay, Ph.D.
Interim Provost and Executive Vice President for Academic Affairs

RE: Appointment of Professor George Plesko to the KPMG Professorship in
Accounting in the School of Business

RECOMMENDATION:

That the Board of Trustees approve the appointment of Professor George Plesko to the KPMG Professorship in Accounting in the School of Business.

RESOLUTION:

“Be it resolved that the University of Connecticut Board of Trustees approves the recommendation to appoint of Professor George Plesko to the KPMG Professorship in Accounting in the School of Business.”

BACKGROUND:

The KPMG Professorship in Accounting was established in December 2025 through the generosity of KPMG and the KPMG Foundation to support excellence in accounting education, research, and professional engagement within the School of Business. The professorship recognizes distinguished faculty members who demonstrate sustained scholarly impact, leadership in the discipline, and meaningful engagement with the accounting profession.

The recommendation to appoint Professor Plesko as the inaugural holder of the KPMG Professorship is made by the Interim Dean of the School of Business following a review conducted by a faculty committee and with the endorsement of the Department of Accounting. Professor Plesko is a tenured full professor and has served as Head of the Accounting Department since 2015. His leadership was instrumental in strengthening the School’s relationship with KPMG and in securing the endowment that established

this professorship. The appointment will be made in accordance with University policies governing endowed professorships and will be effective March 1, 2026 through February 28, 2031.

Professor Plesko is a nationally recognized scholar in tax policy and accounting, with an extensive record of publications in leading academic journals, significant impact on public policy, and sustained service to the University and the profession. His appointment to the KPMG Professorship recognizes these contributions and aligns with the intent of the endowment to support faculty excellence and advance the mission and reputation of the School of Business.

RESOLUTION RE:
APPOINTMENT OF PROFESSOR GEORGE PLESKO TO THE KPMG PROFESSORSHIP IN
ACCOUNTING IN THE SCHOOL OF BUSINESS

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation to appoint Professor George Plesko to the KPMG Professorship in Accounting in the School of Business.


It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 20

February 25, 2026

TO: Members of the Board of Trustees 

FROM: Pamir Alpay, Ph.D.
Interim Provost and Executive Vice President for Academic Affairs

RE: Program Modification: Addition of Location and Modality for the Graduate Certificate in Child and Youth Behavioral Health in The Graduate School

RECOMMENDATION:

That the Board of Trustees approve the addition of a location and modality for the Graduate Certificate in Child and Youth Behavioral Health in The Graduate School.

RESOLUTION:

“Be it resolved that the University of Connecticut Board of Trustees approves the addition of the Stamford campus as a location and an online modality for the Graduate Certificate in Child and Youth Behavioral Health in The Graduate School.”

BACKGROUND:

In February 2025, the Board of Trustees approved the establishment of a Graduate Certificate in Child and Youth Behavioral Health, designed to be offered to students enrolled in the Master of Social Work (MSW) program at the Hartford campus. The University now seeks approval to expand the approved location and modality to offer the certificate to MSW students at both the Hartford and Stamford campuses, as well as through an online modality. The Graduate Certificate in Child and Youth Behavioral Health requires a total of 17 credits, consisting of 8 credits of practicum and 9 credits of coursework.

RESOLUTION RE:
PROGRAM MODIFICATION: ADDITION OF LOCATION AND MODALITY FOR THE
GRADUATE CERTIFICATE IN CHILD AND YOUTH BEHAVIORAL HEALTH IN THE
GRADUATE SCHOOL

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the addition of the Stamford campus as a location and an online modality for the Graduate Certificate in Child and Youth Behavioral Health in The Graduate School.


It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 21

February 25, 2026

TO: Members of the Board of Trustees 

FROM: Pamir Alpay, Ph.D.
Interim Provost and Executive Vice President for Academic Affairs

RE: Program Closure: Graduate Certificate in Life Story Research in The
Graduate School

RECOMMENDATION:

That the Board of Trustees approve the closure of the Graduate Certificate in Life Story Practice in The Graduate School.

RESOLUTION:

“Be it resolved that the University of Connecticut Board of Trustees approves the closure of the Graduate Certificate in Life Story Practice in The Graduate School.”

BACKGROUND:

The School of Nursing offers a 12-credit, fully online graduate certificate in Life Story Practice and Research designed to prepare graduate students and professionals with knowledge and skills related to life story interventions and research. The curriculum includes coursework on written and oral narratives, reminiscence, life review, autobiographical memory, and guided autobiography, along with fieldwork experiences that allow students to apply these methods under expert mentorship.

The certificate has had no student enrollment since Fall 2022, and there are no students currently enrolled. Closure of the program will not affect student progress, faculty appointments, or accreditation. Because there are no enrolled students, a teach-out plan is not required. Approval of this action will allow the School to align its academic offerings and instructional resources with current and anticipated demand.

RESOLUTION RE:
PROGRAM CLOSURE: GRADUATE CERTIFICATE IN LIFE STORY RESEARCH IN THE
GRADUATE SCHOOL

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the closure of the Graduate Certificate in Life Story Practice in The Graduate School.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 22

February 25, 2026

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric 

RE: Naming Recommendation for the Lisa Lavorato '85 Exercise Lab

RECOMMENDATION:

That the Board of Trustees authorizes the naming of the Exercise Lab located on the 5th Floor in the Nursing Research Center of DeLuca Hall within the Elisabeth DeLuca School of Nursing located on the Storrs campus the "Lisa Lavorato '85 Exercise Lab."

BACKGROUND:

The proposed Exercise Lab is planned as a 670 sq. ft. space in the Nursing Research Center in DeLuca Hall within the Elisabeth DeLuca School of Nursing located on the Storrs campus. It is expected to be equipped to provide an ideal setting for hands-on training, clinical evaluations, and scientific studies related to physical activity, health, and wellness.

The late Lisa Lavorato graduated with a bachelor's in nursing from the School of Nursing in 1985. She spent much of her career at Stamford Hospital as a critical care certified registered nurse, and then as a nurse educator. Lisa was passionate about helping others and learning about the latest advances in nursing. Physical fitness was a core component of her life. Lisa passed away in 2021 at the age of 58. Her noble career and interests inspired her family, Julie and Vincent '79 Cavaliere, to name the Exercise Lab in her honor. Through their gift, their beloved sister's memory lives on to serve and inspire future nurses.

The Cavalieres have pledged a gift amount consistent with the amount recommended under the University's *Named Gift Guidelines*.

On February 18, 2026, the Institutional Advancement Committee recommended approval to the full Board.

RESOLUTION RE:
LISA LAVORATO '85 EXERCISE LAB

BE IT RESOLVED, that the Board of Trustees authorizes the naming of the Exercise Lab located on the 5th Floor in the Nursing Research Center of DeLuca Hall within the Elisabeth DeLuca School of Nursing located on the Storrs campus the "Lisa Lavorato '85 Exercise Lab."


It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 23

February 25, 2026

TO: Members of the Board of Trustees
FROM: Dr. Radenka Maric 
RE: Naming Recommendation for the Bertie '82 and Jackie Chuong Faculty Office

RECOMMENDATION:

That the Board of Trustees authorizes the naming of the Simulation Director's faculty office located in the Simulation Learning Center of DeLuca Hall within the Elisabeth DeLuca School of Nursing located on the Storrs Campus as the "Bertie '82 and Jackie Chuong Faculty Office."

BACKGROUND:

This Faculty Office is a planned small (approx. 90 sq. ft.) space in the Simulation Learning Center in DeLuca Hall within the Elisabeth DeLuca School of Nursing located on the Storrs campus. It is expected to be equipped to provide a dedicated space for faculty to work and meet with students.

Roberta "Bertie" Chuong graduated with a Master of Science from the School of Nursing in 1982 after receiving her Bachelor of Nursing from Cornell. Now retired, Bertie served Yale New Haven Hospital for over 40 years in a variety of leadership roles. She is the 1997 recipient of the Elisabeth DeLuca School of Nursing Alumni Award and a former member of the School's Alumni Advisory Board. Her husband, Dr. Jackie "Jack" Chuong was a senior partner in Digestive Disease Associates and clinical professor at Yale University School of Medicine. Avid UConn Women's Basketball fans, Bertie and Jackie enjoyed supporting the teams through many championships. Jackie passed away in May of 2020, and Bertie carries forward their proud support of UConn Women's Basketball and UConn Nurses.

Dr. and Mrs. Chuong have a long history of philanthropic support to UConn, including establishing the Bertie Chuong Endowed Fund for Nursing. The Fund provides programmatic support for cutting edge technology that enhances the education and preparation of nursing students.

Mrs. Chuong has pledged a gift amount consistent with the amount recommended under the University's *Named Gift Guidelines*.

On February 18, 2026, the Institutional Advancement Committee recommended approval to the full Board.

RESOLUTION RE:
BERTIE '82 AND JACKIE CHUONG FACULTY OFFICE

BE IT RESOLVED, that the University of Connecticut Board of Trustees authorizes the naming of the Simulation Learning Center of DeLuca Hall within the Elisabeth DeLuca School of Nursing located on the Storrs Campus as the "Bertie '82 and Jackie Chuong Faculty Office.


It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 24

February 25, 2026

TO: Members of the Board of Trustees
FROM: Dr. Radenka Maric 
RE: Naming Recommendation for the Dan DiFiore Class of 1972 Hitting Bay

RECOMMENDATION:

That the Board of Trustees authorizes naming a hitting bay in the golf practice facility on the Storrs campus as the "Dan DiFiore Class of 1972 Hitting Bay."

BACKGROUND:

The new state of the art Golf Facility aims to provide UConn's Golf Program the tools and space necessary to continue its trajectory as a top tier program in collegiate athletics. The building plans include team meeting spaces, a locker room, coaches offices, indoor and outdoor chipping and putting, and three 10' x 25' hitting bays to allow for long range practice. Additionally, this space is expected to offer a full outdoor driving range equipped with both turf and grass tee boxes. The facility is slated to be completed in 2027/2028.

Each bay is expected to have technology for simulated indoor driving and its own door to permit outdoor use. The bays are also expected to connect to the sound system in the short game area.

Mr. Daniel DiFiore earned his bachelor's degree in English from UConn's College of Liberal Arts and Sciences in 1972. A retired Head of Independent Channel at Voya Financial, Mr. DiFiore and his wife, Judith, have been longstanding supporters of UConn Athletics, with significant engagement in the golf program over the past five years. He also participates annually in the Joe Giannelli Golf Tournament in support of the UConn Men's Golf Team.

Mr. DiFiore has pledged a gift consistent with the University's *Named Gift Guidelines*.

On February 18, 2026, the Institutional Advancement Committee recommended approval to the full Board.

RESOLUTION RE:
DAN DIFIORE CLASS OF 1972 HITTING BAY

BE IT RESOLVED, that the Board of Trustees authorizes naming a hitting bay in the golf practice facility on the Storrs campus as the "Dan DiFiore Class of 1972 Hitting Bay."

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 25

February 25, 2026

TO: Members of the Board of Trustees
FROM: Dr. Radenka Maric 
RE: Naming Recommendation for the Connelly Sleep Lab

RECOMMENDATION:

That the Board of Trustees authorizes the naming of the Sleep Lab located on the 5th Floor of DeLuca Hall within the Elisabeth DeLuca School of Nursing located on the Storrs campus the "Connelly Sleep Lab."

BACKGROUND:

This Sleep Lab is one of two approximately 200 sq. ft. spaces designated for sleep research and hands-on learning within the Nursing Research Center on the 5th floor of DeLuca Hall within the Elisabeth DeLuca School of Nursing located on the Storrs campus. It is expected to provide a state-of-the-art environment for students and faculty to monitor, advance, and promote sleep health.

Kevin and Denise Connelly are proud UConn alumni who have dedicated their lives in honorable service to the United States. Kevin was a ROTC student who graduated from the College of Agriculture and Natural Resources in 1978. He served in the U.S. Army for over 40 years and retired as a Colonel. Denise graduated with a Bachelor of Nursing in 1979 and served in the Army Nurse Corp for nearly 30 years. Their children, Mike and Lauren, were in the ROTC at their respective universities (Penn State and UConn) and served in the US. Army as Rangers.

The Connelly's have donated a gift amount consistent with the amount recommended under the University's *Named Gift Guidelines*.

On February 18, 2026, the Institutional Advancement Committee recommended approval to the full Board.

RESOLUTION RE:
CONNELLY SLEEP LAB

BE IT RESOLVED, that the Board of Trustees authorizes the naming of the Sleep Lab located on the 5th Floor of DeLuca Hall within the Elisabeth DeLuca School of Nursing located on the Storrs campus the "Connelly Sleep Lab."

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 26

February 25, 2026

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric 

RE: Naming Recommendation for the Jim and Jane Mitchell Coaches History Wall

RECOMMENDATION:

That the Board of Trustees authorizes the naming of the Coaches History Wall located in the Main Concourse, 2nd Floor, of the Toscano Family Ice Forum located on the Storrs campus as the "Jim and Jane Mitchell Coaches History Wall."

BACKGROUND:

The Toscano Family Ice Forum is a state-of-the-art 2,600-seat ice hockey arena on the Storrs campus, home to UConn men's and women's ice hockey teams. The arena opened in January 2023. The facility includes full Division I training and support for the women's and men's ice hockey teams; team lounges, dry locker area and locker rooms with video displays; locker rooms for visiting teams; training space with a hydrotherapy area; strength and conditioning room; and other areas such as coaches' offices, a press box, and a large center-hung display scoreboard with perimeter ribbon boards designed to create an outstanding experience for fans. The Coaches History Wall is located in the Main Concourse on the 2nd Floor of the Toscano Family Ice Forum.

James Mitchell is a real estate developer based out of Rocky Hill, CT. James and his wife, Jane, both graduated from UConn in 1983. James is a graduate of UConn the School of Business and Jane is a graduate of the College of Agriculture and Natural Resources. The Mitchells made their first gift to UConn in 1984 and continue to be staunch supporters of the University.

The Mitchells have pledged a gift totaling an amount consistent with that recommended for naming this area under the University's *Named Gift Guidelines*.

On February 18, 2026, the Institutional Advancement Committee recommended approval to the full Board.

RESOLUTION RE:
JIM AND JANE MITCHELL COACHES HISTORY WALL

That the Board of Trustees authorizes the naming of the Coaches History Wall located in the Main Concourse, 2nd Floor, of the Toscano Family Ice Forum located on the Storrs campus as the "Jim and Jane Mitchell Coaches History Wall."


It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 27

February 25, 2026

TO: Members of the Board of Trustees
FROM: Dr. Radenka Maric 
RE: Renaming of the Urman Peace Garden

RECOMMENDATION:

That the Board of Trustees authorizes renaming the Urman Peace Garden on the Storrs campus, previously approved by the Board of Trustees on June 25, 2025, as the "Marian Urman Peace Garden" in memory of Dr. Jeffrey Urman's late wife.

BACKGROUND:

The approximate 12,000 square foot space proposed for the Peace Garden is located along Academic Way between the east side of the Homer Babbidge Library and the Weston A. Bousfield Psychology Building. The Garden was jointly conceived by Dr. Jeffrey D. Urman, '67 and his friend and former UConn classmate, Dr. Lewis M. Cohen, '66.

The design is expected to incorporate a sculpture that features three stainless steel columns at the center of a spiral-shaped lawn to create a reflective space to promote tolerance and open-mindedness.

Dr. Jeffrey D. Urman earned his Bachelor of Science degree from the University's School of Pharmacy in 1967. After earning his medical degree from Cornell University, Dr. Urman returned to UConn for a residency, which he completed in 1977. A Founders Society member, Dr. Urman's UConn philanthropy has established endowments and provided operating funds for the design and construction of the garden space. Dr. Cohen and Dr. Urman have requested that the space be renamed in honor of Dr. Urman's late wife.

The donors' gifts are consistent with the University's *Named Gift Guidelines*.

On February 18, 2026, the Institutional Advancement Committee recommended approval to the full Board.

RESOLUTION RE:
RENAMING OF THE URMAN PEACE GARDEN

BE IT RESOLVED, that the University of Connecticut Board of Trustees authorizes renaming the Urman Peace Garden on the Storrs campus, previously approved by the Board of Trustees on June 25, 2025, as the "Marian Urman Peace Garden" in memory of Dr. Jeffrey Urman's late wife.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on February 25, 2026.

Bryan K. Pollard, Secretary

Date

ATTACHMENT 28

May 2026 Commencement Recommended Honorary Degree Recipients

Name	Honorary Degree	Ceremony
Toni Boucher*	Doctor of Letters - Litt.D.	School of Business May 9, 2026
Kevin Burns*	Doctor of Humane Letters - L.H.D.	College of Agriculture, Health and Natural Sciences May 9, 2026
Gerald Chan	Doctor of Science - Sc.D.	UConn Health May 11, 2026
Elisabeth DeLuca*	Doctor of Humane Letters - L.H.D.	School of Nursing May 9, 2026
Scot X. Esdaile	Doctor of Laws - LL.D.	School of Social Work May 9, 2026
Frank Fillipetti*	Doctor of Fine Art - D.F.A.	School of Fine Arts May 9, 2026
Anita McBride*	Doctor of Humane Letters - L.H.D.	College of Liberal Arts and Sciences - CLAS 2 May 10, 2026
Indra Nooyi*	Doctor of Humane Letters - L.H.D.	College of Liberal Arts and Sciences - CLAS 1 May 10, 2026
Matthew Olander*	Doctor of Science - Sc.D.	School of Engineering May 9, 2026
Barbara Smith*	Doctor of Letters - Litt.D.	College of Liberal Arts and Sciences - CLAS 3 May 10, 2026
Bryan Stevenson	Doctor of Laws - LL.D.	UConn Law School May 17, 2026
Stanley Wittingham	Doctor of Science - Sc.D.	Doctoral Ceremony May 11, 2026

The Honorable Antonietta “Toni” Boucher, MBA ’02, is a distinguished public servant, business leader, and philanthropist whose career spans more than four decades in Connecticut and beyond. She currently serves as First Selectwoman of Wilton, Connecticut, and leads the Boucher Family Foundation. A former Connecticut State Senator representing the 26th District and a 12-year State Representative, she has played a significant role in shaping education, fiscal, and municipal policy. Her leadership includes service on the Wilton Board of Education, the Connecticut State Board of Education, and numerous civic and national nonprofit boards. In the private sector, she held senior leadership roles at Commonfund and was inducted into the UConn School of Business Hall of Fame in 2024.

Mrs. Boucher’s connection to UConn is deep and enduring. She has served on the UConn Foundation Board of Directors and its Finance Committee, supported the Center for Continuing Studies and the Nonprofit Leadership Institute, and, with her family, has established scholarships and endowed funds. She is nominated in recognition of her transformative public service, philanthropic leadership, and unwavering commitment to UConn and the state of Connecticut.

Kevin R. Burns is a distinguished executive whose career spans the food, health, and technology sectors. He currently serves as President and Chief Operating Officer of Chobani, America's leading yogurt brand, where he has twice been called upon to guide the company through pivotal periods of growth and transformation. Widely recognized for operational excellence and strategic leadership, Burns helped scale Chobani into a diversified, mission-driven food company producing dairy and plant-based products distributed to 95,000 retail locations worldwide. He previously served as CEO of Alto Pharmacy and JUUL Labs and held global operational leadership roles at TPG Capital, as well as senior positions at Solectron/Flextronics, Westinghouse, and McKinsey & Company. He has also served on multiple public company boards across industries.

A proud UConn alumnus and member of the College of Engineering's Academy of Distinguished Engineers, Burns has established scholarships. He is nominated in recognition of his transformative industry leadership, commitment to expanding access to nutritious food, and enduring dedication to advancing opportunity and innovation at UConn.

Gerald L. Chan is a scientist, entrepreneur, and global philanthropist whose career bridges biomedical research and transformative educational investment. Born in Hong Kong in 1951, he earned engineering degrees from the University of California, Los Angeles before completing advanced degrees in medical radiological physics and radiation biology at Harvard University. After postdoctoral research at the Dana-Farber Cancer Institute, he co-founded the Morningside Group in 1986, building a global investment platform focused on biotechnology and life sciences innovation. Through the Morningside Foundation, Dr. Chan has made historic gifts to advance public health, interdisciplinary design, and biomedical research, including transformative support for universities worldwide.

Dr. Chan's nomination to the University of Connecticut recognizes his leadership in uniting scientific rigor with philanthropic purpose. His investments in biotechnology have accelerated therapies and diagnostics with global health impact, while his philanthropy has expanded research capacity, scholarships, and cross-disciplinary collaboration. Honoring Dr. Chan affirms UConn's commitment to global engagement, innovation, and ethical leadership in science and education.

Elisabeth C. DeLuca, née Adomat, is a distinguished philanthropist and 1969 graduate of the University of Connecticut School of Nursing whose life reflects an enduring commitment to healthcare, education, and public service. Born in East Prussia in 1947, she immigrated to Bridgeport, Connecticut, as a child and became the first in her family to pursue higher education. After earning her nursing degree, she served as a medical-surgical and intensive care nurse at Bridgeport Hospital, rising to head nurse of the ICU. Today, she is president of the Elisabeth C. DeLuca Foundation and remains active in the Frederick A. DeLuca Foundation, directing transformative investments in health, conservation, and opportunity.

Her connection to UConn is both personal and historic. In 2023, she made a major gift to support a new School of Nursing building, expanded enrollment, and scholarships for students with financial need. She is nominated in recognition of her extraordinary philanthropy, steadfast dedication to nursing education, and profound impact on healthcare access and student opportunity in Connecticut and beyond.

Scot X. Esdaile is a lifelong New Haven resident and nationally respected civil rights leader whose career has advanced social justice, community empowerment, and systemic reform. As President of the Connecticut State Conference of NAACP Branches for more than 21 years—and previously President of the Greater New Haven NAACP—he became the youngest State Conference President in the nation at the time of his election. He also serves on the National Board of Directors of the NAACP and chairs its National Criminal Justice Committee. Under his leadership, Connecticut launched the NAACP One Million Jobs Campaign pilot, advanced the “Nothing About Us Without Us” criminal justice reform movement, and led national efforts challenging prison gerrymandering. He has championed landmark reforms including abolishing the death penalty in Connecticut, limiting Taser use, and establishing the Minority Health Advisory Council.

Mr. Esdaile maintains a strong partnership with the University of Connecticut and UConn Health, including collaboration with the Cato T. Laurencin Institute for Regenerative Engineering. He is nominated in recognition of his transformative leadership, enduring advocacy for equity, and sustained impact on public policy, health equity, and educational opportunity across Connecticut and the nation

Frank Filipetti is a seven-time Grammy Award–winning record producer, audio engineer, and mixer whose work has shaped the sound of popular music, film, and Broadway for nearly five decades. A Bristol, Connecticut native and 1971 graduate of the University of Connecticut (B.A. in Psychology), he began his career as a songwriter and session musician before becoming chief engineer at Right Track Studios, helping build it into New York’s largest dedicated recording facility. A pioneer in fully digital recording and surround-sound mixing, he has earned more than 500 album credits and worked with artists including Billy Joel, Barbra Streisand, and Elton John. His Grammy-winning Broadway recordings include *Wicked* and *The Book of Mormon*. A founding member of METAlliance, he is also dedicated to mentoring the next generation of audio professionals.

Filipetti is nominated in recognition of his groundbreaking contributions to music production, his commitment to education and innovation, and his embodiment of UConn’s creative and entrepreneurial spirit as a distinguished alumnus.

Anita B. McBride is a distinguished public servant and educator whose White House career spanned more than two decades and three presidential administrations. She served as Assistant to President George W. Bush and Chief of Staff to First Lady Laura Bush from 2005 to 2009, overseeing policy, communications, scheduling, and strategic initiatives focused on human rights, women's empowerment, global health, and education. Earlier, she directed White House Personnel under Presidents Reagan and George H. W. Bush and held senior roles at the U.S. Department of State, participating in U.S. delegations to the United Nations on issues including the Status of Women and HIV/AIDS. She later served on the J. William Fulbright Foreign Scholarship Board and today is Executive in Residence at American University's School of Public Affairs.

A graduate of the University of Connecticut with a B.A. in International Studies, McBride previously received UConn's President's Award of Distinction. She is nominated in recognition of her exemplary public service, global leadership, and as an accomplished alumna whose career reflects the impact of a UConn education and offers meaningful opportunities for renewed engagement with the University.

Indra Nooyi is a global business leader best known for transforming corporate strategy through a commitment to sustainable and socially responsible growth. Born in Chennai, India, she earned her undergraduate degree from Madras Christian College, an MBA from the Indian Institute of Management Calcutta, and a master's degree from the Yale School of Management. After early roles at Johnson & Johnson and the Boston Consulting Group, she joined PepsiCo in 1994 and rose to become Chairman and CEO in 2006. During her tenure, she launched the influential "Performance with Purpose" strategy, integrating profitability with nutrition, environmental sustainability, and community investment. Under her leadership, PepsiCo's revenues grew more than 80 percent while advancing global commitments to health and stewardship.

Her nomination to the University of Connecticut recognizes a career that exemplifies principled leadership, innovation, and service. Nooyi's emphasis on data-driven strategy grounded in values mirrors UConn's commitment to preparing ethical, globally minded leaders who advance business and society together.

Matthew Olander is a visionary engineering leader whose career at General Dynamics Electric Boat spans over 25 years, shaping the design, innovation, and strategic execution of the nation's most advanced submarines. Appointed Senior Vice President of Programs and Planning in 2025, he leads Electric Boat's Program Office, integrating cross-disciplinary expertise and advancing critical initiatives. Previously as Vice President for Design and Engineering, Olander oversaw more than 4,000 engineers and designers, directing Independent Research and Development (IRAD) and Concept Formulation (CONFORM) programs that drove breakthroughs in nuclear submarine technology and digital engineering. His leadership earned the General Dynamics Technology Excellence Award and advanced multiple platforms, including Virginia-class, Seawolf, SSN(X), and AUKUS programs.

A double UConn alumnus, Olander earned bachelor's degrees in Mechanical Engineering and Metallurgy and later completed a master's at Rensselaer Polytechnic Institute. He was inducted into the UConn Academy of Distinguished Engineers in 2023 and serves on the College of Engineering Advisory Board and the National Institute for Undersea Vehicle Technology. He is nominated in recognition of his technical excellence, mentorship, and lasting contributions to UConn, engineering innovation, and national security.

Barbara Smith is a pioneering feminist, activist, author, publisher, and public intellectual whose work has shaped Black feminist thought for more than five decades. A former PhD student in English at the University of Connecticut (1981, ABD), Smith sharpened the theoretical and literary foundations that would inform her enduring scholarship and activism. In 1974, she co-founded the Combahee River Collective, and co-authored its landmark 1977 statement, now one of the most cited texts in feminist studies. She later co-founded Kitchen Table: Women of Color Press, expanding opportunities for writers of color, including publishing groundbreaking works by Audre Lorde.

Smith's activism spans civil rights, anti-war, anti-apartheid, voting rights, and abolition movements. Elected to the Albany Common Council in 2005 and nominated for the Nobel Peace Prize that same year, she has received numerous honors, including a Lambda Literary Publishing Professional Award and the Harriet Tubman Lifetime Achievement Award. An honorary doctorate from UConn would recognize her profound intellectual contributions, deep ties to the university, and unparalleled impact on feminist studies, Black studies, and social justice movements worldwide.

Bryan Stevenson is the Aronson Family Professor of Criminal Justice and University Professor at New York University School of Law and the founder of the Equal Justice Initiative in Montgomery, Alabama. For decades, Stevenson has led groundbreaking litigation challenging excessive sentencing, racial bias, and the wrongful conviction of death row prisoners. He has argued and won multiple cases before the U.S. Supreme Court, including a landmark 2012 decision banning mandatory life without parole for children. Under his leadership, EJI opened the Legacy Museum and the National Memorial for Peace and Justice, transforming national understanding of slavery, lynching, and mass incarceration. He is the author of *Just Mercy*, adapted into a major motion picture, and the recipient of the MacArthur Fellowship, the National Humanities Medal, and numerous international honors.

Stevenson's ties to the University of Connecticut include receiving the 2019 Thomas J. Dodd Prize in International Justice and Human Rights and serving as the Connecticut Law Review's Day Pitney Visiting Scholar. His nomination recognizes a career that exemplifies UConn's highest ideals: using education, law, and moral courage to advance justice, dignity, and human rights worldwide.

M. Stanley Whittingham is a pioneering materials chemist whose discoveries launched the modern era of rechargeable energy storage. Born in Nottingham, England, he earned his B.A., M.A., and D.Phil. in chemistry from University of Oxford before completing postdoctoral research at Stanford University. In the 1970s, while at Exxon, Whittingham developed the first rechargeable lithium battery and introduced the concept of intercalation electrodes using titanium disulfide—an innovation that became foundational to lithium-ion battery technology. Since 1988, he has served at Binghamton University, where he directs the Institute for Materials Research and has led major Department of Energy initiatives in chemical energy storage. He has authored more than 400 publications, holds numerous patents, and was awarded the 2019 Nobel Prize in Chemistry. In 2024, he was knighted for services to chemical research.

His nomination to the University of Connecticut recognizes scientific work that underpins renewable energy integration and electrified transportation. Honoring Dr. Whittingham affirms UConn's commitment to research excellence, sustainability, and innovation that advances global public good.

INFORMATIONAL ITEMS

**University of Connecticut Department of Human Resources
Hires Processed from 10/31/2025 to 01/31/2026
Presented to the Board of Trustees for Information on Professional Employees**

NAME	TITLE	DEPARTMENT	DATE
Adrianzen Yndigoyen,Camila Cristina	Admin Program Support 2	One Stop Student Services	1/23/2026
Anderson,Jehu	Specialist IIA	Athletics MI Football	1/16/2026
Ayers,Christopher	Specialist IA	Athletics MI Golf	1/9/2026
Barszcz,Meredith Catherine	Grants and Contracts Assistant	SPS Preaward	1/23/2026
Baskin,Christine Schneider	Academic Advisor 2	Engineering Undergrad Programs	1/9/2026
Behandish,Morad	Assoc Professor	Mechanical Aerospace Mfg Engr	1/1/2026
Bell-Souder,Donald Carl	Postdoctoral Research Assoc	Electrical and Computer Engr	11/14/2025
Bichey,Bradley Joseph	Specialist IIA	Athletics MI Football	12/29/2025
Blackwell,Marquel Malcolm	Specialist IIA	Athletics MI Football	12/29/2025
Blum,Alison Perry	Career Consultant	Law	1/9/2026
Buttermore,Bo	Specialist IA	Athletics MI Football	1/7/2026
Campanile,Nunzio	Specialist IIA	Athletics MI Football	12/29/2025
Canbolat,Sercan	Asst Professor in Res	Political Science	1/1/2026
Candle,Jason Tyler	SPECIALIST IVA	Athletics MI Football	12/9/2025
Carr,Jodi Lynn	Functional Analyst	Education	1/9/2026
Cashmore,Patrick	Specialist IIA	Athletics MI Football	12/29/2025
Chance,Roderick Martez	Specialist IIA	Athletics MI Football	1/6/2026
Cohen,Patric	Information Security Analyst 3	CT Education Network ASC	1/23/2026
Cole,Nathan Jerry Lamar	Specialist IIA	Athletics MI Football	12/29/2025
Collins,Jasper Frankie	Specialist IA	Athletics MI Football	12/29/2025
Danielewicz,Magdalena Maria	Research Asst 1	Institutional Innovation	1/9/2026
Del Valle,Dorothy Marie	U Ed Asst 3	Audit and Mgmt Advisory Svcs	12/12/2025
DeSanto-Madeya,Susan A	Assoc Dean & Assoc Professor	Nursing Instruct and Research	12/1/2025
DeVona,Kiah Melissa	Postdoctoral Research Assoc	Educational Leadership	12/29/2025
Dixon,Kerry	Specialist IIA	Athletics MI Football	12/29/2025
Dobbyn,Samantha Lee	Research Asst 1	CT Transportation Institute	12/12/2025

**University of Connecticut Department of Human Resources
Hires Processed from 10/31/2025 to 01/31/2026
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NAME	TITLE	DEPARTMENT	DATE
Douville, Craig	Dining Serv Area Asst Manager	Dining Services	12/29/2025
Dvorak, Michelle Theresa	Postdoctoral Research Assoc	Earth Sciences	1/23/2026
Ely, Daryl Wayne	Specialist IA	Athletics MI Football	12/30/2025
Enyong, Bemie	Career Consultant	Career Readiness Life Skills	12/29/2025
Esperance, Todd	Mental Health Clinician	Student Health and Wellness	11/14/2025
Felten, Grace	Research Asst 3	Social Work Instruct and Rsrch	1/9/2026
Fiorito, Michael Lawrence	Specialist IA	Athletics MI Football	1/7/2026
Fried, Ian Lawrence	Specialist IA	Athletics MI Football	1/12/2026
Gan, Linghui	Postdoctoral Research Assoc	Linguistics	1/23/2026
Gardsbane, Anne Dee	U Staff Professional 1	Human Resources	12/1/2025
Gilbert, Kelli-Ann McKeon	Nurse Clinical Coordinator	Student Health and Wellness	2/6/2026
Gobin, Toni Marie	Admin Program Support 2	Clean Energy Engineering Ctr	11/14/2025
Goldman, Jessica Adelle	Ed Program Assistant 1	Dept of Extension Middlesex	12/12/2025
Gossett, Jessika	U Staff Professional 1	University Compliance	11/14/2025
Green, Corbin	Specialist IA	Athletics MI Football	1/16/2026
Gryken, Erin L	Clinical Instructor	Nursing Instruct and Research	1/1/2026
Guard, Phillip	Specialist IA	Athletics MI Football	1/23/2026
Harrison, Anthony Scott	Specialist IA	Athletics MI Football	12/29/2025
Hazell, Kyle	Specialist IA	Athletics MI Football	1/7/2026
Hernandez, Brittney Anne	Postdoctoral Research Assoc	Ed Psychology Gift and Talent	12/12/2025
Hogan, Nancy E	Nurse	Student Health and Wellness	2/6/2026
Hosein, Cassidy	Admin Program Support 2	Stamford Campus	1/23/2026
Hutchinson, Jessica Diane	Clinical Instructor	Nursing Instruct and Research	1/9/2026
Jacobs, Michael Rymer	Specialist IIA	Athletics MI Football	1/20/2026
Jenkins, Brooks	Specialist IA	Athletics MI Football	1/2/2026
Johnson, Keith Donald	U Staff Professional 1	Institutional Equity	2/6/2026

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NAME	TITLE	DEPARTMENT	DATE
Jones, Stanley Ulysses	Equipment Technician 2	Nursing	11/14/2025
Kaya Yavas, Cansu	Grants and Contracts Assistant	SPS Preaward	12/1/2025
Kessel, Niklas	Specialist IA	Athletics MI Football	1/23/2026
Kingsbury, Laurie S	Admin Program Support 2	Student Health and Wellness	1/9/2026
Klinec, Christian Joseph	Specialist IA	Athletics MI Football	12/29/2025
Kotikot, Susan Malaso	Asst Research Professor	Geog, Sustain, Comm Urban Stds	10/8/2025
Kuiti, Samadrita	Grants and Contracts Associate	Materials Science Institute	11/14/2025
Lamothe, Tracey M	Research Asst 3	Educational Psychology	12/12/2025
Lewis, LaTroy	Specialist IIA	Athletics MI Football	12/29/2025
Love, Robert	Facilities Manager 1	Dining Services	1/9/2026
Mahmoud, Sara	Admin Program Support 3	Global Affairs	10/31/2025
Mamo, Kiminad Abebe	Postdoctoral Research Assoc	Physics	1/23/2026
Manalac, Ryan Joseph	Specialist IIA	Athletics MI Football	12/31/2025
Martino, Desiree	Career Consultant	Career Readiness Life Skills	12/29/2025
Mathie, Stephen James	Specialist IA	Athletics MI Football	12/29/2025
McCarthy, Margaret McKeever	Assoc Professor	Nursing Instruct and Research	1/1/2026
Miller, Abigail Carreno	Grants and Contracts Spec	SPS Faculty Shared Services	12/1/2025
Mitchell, Jonathan	Research Asst 1	CT Transportation Institute	12/12/2025
More, Alexander Ian	Postdoctoral Research Assoc	Psychological Sciences	1/9/2026
Morookian, John Paul	Specialist IIA	Athletics MI Football	12/29/2025
Nguyen, Nguyen Thi	Postdoctoral Research Assoc	Materials Science Institute	1/9/2026
Nyame, Sita Baaba	Postdoctoral Research Assoc	Eversource Energy Center	1/8/2026
Ocone, Alisa Marie	Admissions Officer 1	Waterbury Campus	1/23/2026
Ojha, Amar	Postdoctoral Research Assoc	Psychological Sciences	1/23/2026
Patel, Isha	Nurse	Student Health and Wellness	12/12/2025
Piatek, Sara	Nurse	Student Health and Wellness	1/9/2026

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NAME	TITLE	DEPARTMENT	DATE
Potter,Zachary Brian	U Staff Professional 3	Athletics MI Football	12/29/2025
Rumery,Steven Michael	Assoc Research Professor	Psychological Sciences	1/1/2026
Safari,Kosar	Postdoctoral Research Assoc	Mechanical Aerospace Mfg Engr	1/9/2026
Sains,Skyler Christian	Network Administrator 1	Telecommunications	12/29/2025
Shemer,Mayan	Postdoctoral Research Assoc	Anthropology	11/14/2025
Skinner,Sean Michael	U Staff Professional 1	Audit and Mgmt Advisory Svcs	12/12/2025
Sladewski Jr,Thomas E	Asst Research Professor	Molecular and Cell Biology	1/1/2026
smith,Joseph d	Build Inspec and Compl Offic	Fire Marshal and Bldg Inspect	11/14/2025
Song,Ge	Postdoctoral Research Assoc	PW Inst Advanced Systems Engr	1/9/2026
Sylvester,Haleigh	Ed Program Coordinator	Educational Technology	12/12/2025
Temraoui,Laila	Student Services Prog Assist 2	Residential Life	12/12/2025
Terwilliger,Andrew Joseph	Specialist IA	Athletics MI Football	12/29/2025
Tomarelli,Alexis Katrina	Clinical Instructor	Nursing Instruct and Research	1/1/2026
Tu, Jiachen	Postdoctoral Research Assoc	PW Inst Advanced Systems Engr	1/9/2026
Velez,Veronica	Business Ops Specialist 1	Student Health and Wellness	12/12/2025
Viju,Leya Susan	Postdoctoral Research Assoc	Agriculture,Health,Natural Rcs	1/9/2026
Weiner,Robert Jacob	Specialist IA	Athletics MI Football	12/29/2025
Whiteley,Margaret Anne	Admin Program Support 2	Ntl Inst Undersea Vehicle Tech	11/14/2025
Whitley,Kevin	Postdoctoral Research Assoc	Physics	1/9/2026
Williams,Christine Elizabeth	Student Services Prog Coord	Dean of Students	12/1/2025
Wray,Maxwell Barnes	Specialist IA	Athletics MI Football	12/29/2025
Yavuz,Emine	Ed Program Coordinator	Quantitative Center	1/9/2026
Ziano,Taylor Grant	Research Asst 1	CT Transportation Institute	12/12/2025
Zwierewicz,Dorian	U Staff Professional 3	CT Small Bus Development Ctr	11/14/2025

**University of Connecticut Department of Human Resources
 Separations Processed from October 31, 2025 to January 31, 2026
 Presented to the Board of Trustees for Information on Professional Employees**

NAME	TITLE	DEPARTMENT	SEPARATION REASON	DATE
Acquah, Moses Amoasi	Postdoctoral Research Assoc	Eversource Energy Center	Separation	12/14/2025
Arnum, Wendy M.	U Staff Professional 3	Social Work Instruct and Rsrch	Retirement	1/1/2026
Balcom, Nancy C	Sr Coop Ext Edu	Department of Extension	Retirement	11/1/2025
Ballough, Sarah	Clinical Instructor	Nursing Instruct and Research	Separation	12/12/2025
Banas, Ellen Marie	Research Asst 3	InCHIP	Separation	12/1/2025
Berriault, Janice E	Financial Assistant 1	Human Dev and Family Sciences	Retirement	1/1/2026
Brock, Matthew Clayton	Specialist IIA	Athletics MI Football	Separation	1/1/2026
Brown, Tyson David	Specialist IIA	Athletics MI Football	Separation	1/2/2026
Bureau, Paul J	Lecturer 11 Mo	Allied Health Sciences	Retirement	1/1/2026
Bynum, Shelton D	Specialist IA	Athletics MI Football	Separation	1/2/2026
Caravella, Mary	Assoc Professor in Res	Marketing	Retirement	1/1/2026
Chen, Xiaoling	Research Asst 3	Pharmaceutical Science	Separation	1/1/2026
Cheng, Gang	Postdoctoral Research Assoc	Eversource Energy Center	Separation	1/1/2026
Chistyakova, Marina	Research Assoc 1	Psychological Sciences	Separation	1/7/2026
D'Alleva, Anne	Provost & Exec Vice President	Provost Academic Affairs	Separation	11/1/2025
Davenport, William Preston	Asst Coop Ext Edu	Dept of Extension Litchfield	Separation	11/18/2025
De Vos, Marc	Research Assoc 1	CT Inst Resilience and Adapt	Separation	11/15/2025
Dejesus, Luis A	Senior Facilities Professional	FO Business Service Center	Retirement	1/1/2026
Delaney, Nicholas A	Student Services Prog Mngr 2	Engineering Undergrad Programs	Separation	1/23/2026
Disharoon, Cheryl L	Sen Ed Program Administrator	Social Work	Retirement	1/1/2026
Djaba, Theophilus	Institutional Resrch Analyst 2	Budget, Plan and Inst Research	Separation	11/11/2025
Donegan, Lisa Danielle McAdam	Research Assoc 2	Ntl Inst Undersea Vehicle Tech	Separation	12/3/2025
Dunn, John Kevin	Visiting Asst Professor	Gladstein Fam Human Rights Ins	Separation	1/1/2026
Dzis, Alissa M	Admin Program Support 4	Research Integrity	Separation	11/11/2025
Ercolano, Joseph	U Staff Professional 3	CT Small Bus Development Ctr	Separation	11/6/2025
Erlandsen, Heidi	Asst Research Professor	Pharmaceutical Science	Separation	10/22/2025
Fazzino, Zachary Alessandro	Research Asst 1	Psychological Sciences	Separation	12/13/2025
Fehrs, Griffin Charles	Procurement Specialist 1	Procurement	Separation	11/14/2025
Frain, John	Executive Director	UConn Recreation	Separation	1/1/2026

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NAME	TITLE	DEPARTMENT	SEPARATION REASON	DATE
Garmendia, Antonio E	Professor	Pathobiology	Retirement	11/1/2025
Giangos, Karina Alejandra	Nurse	Student Health and Wellness	Separation	12/13/2025
Gillman, Haley Turner	Business Ops Specialist 3	CLAS Grant Management	Separation	12/16/2025
Grace, Michelle	Specialist IA	Athletics MI Football	Separation	12/29/2025
Gu, Chanyuan	Postdoctoral Research Assoc	Psychological Sciences	Separation	12/23/2025
Guerrero, William	U Staff Professional 3	Athletics	Separation	1/3/2026
Gunter, Courtney Lee	Grants and Contracts Associate	CLAS Grant Management	Separation	11/26/2025
Hamrick, James W	Postdoctoral Research Assoc	Intrnl Insights and Innovation	Separation	1/1/2026
Hanthige, Gayan Sapumal	Research Asst 3	Chemistry	Separation	11/20/2025
Hill, Carson Christopher	Research Asst 2	CT Inst Resilience and Adapt	Separation	12/26/2025
Hilliard, Amalia Paige	Specialist IA	Athletics MI Football	Separation	1/1/2026
Hilliard, Dalton	Specialist IIA	Athletics MI Football	Separation	1/1/2026
Huey, Bryan	Department Head & Professor	Material Science and Engr	Separation	1/2/2026
Hunt, Taylor Michele	Student Services Prog Assist 2	Waterbury Campus	Separation	1/3/2026
Jahnke-Brown, Finnian	Student Services Prog Assist 2	Experiential Global Learning	Separation	10/18/2025
Johnson, Jett Doxey	Specialist IA	Athletics MI Football	Separation	1/3/2026
Jones, Dawn D	Functional Coordinator	Admissions	Retirement	11/1/2025
Jones, Durante Sherrod	Specialist IA	Athletics MI Football	Separation	1/1/2026
Jones, Sydnee Alexis	Academic Advisor 2	Education	Separation	11/1/2025
Kalichman, Moira	Research Asst 3	InCHIP	Separation	12/1/2025
Kubisek, Carlie Madison	Student Services Prog Assist 2	One Stop Student Services	Separation	11/28/2025
Kurtzman, Aimee Nicole	Nurse	Student Health and Wellness	Separation	1/9/2026
Li, Huijie	Postdoctoral Research Assoc	Materials Science Institute	Separation	11/1/2025
MacLachlan, Hillary Elizabeth	Financial Assistant 2	Clean Energy Engineering Ctr	Separation	12/24/2025
Maiden, Sydney Kendall-Cheryl	Residence Hall Director	Residential Life	Separation	12/16/2025
Massotto, Jacob Michael	Software Developer 2	CT Transportation Institute	Separation	12/6/2025
Mathieu, Glen	Facilities Manager 3	FO Business Service Center	Separation	12/6/2025
McCabe, Francis	Procurement Specialist 2	Procurement	Separation	11/29/2025
McClendon, Kenneth Dominique Austin	Specialist IIA	Athletics MI Football	Separation	1/3/2026

**University of Connecticut Department of Human Resources
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NAME	TITLE	DEPARTMENT	SEPARATION REASON	DATE
McCoach,Dorothy E	Professor	Educational Psychology	Separation	1/1/2026
Miller,Santana Kelly	Ed Program Assistant 2	Inst for Municipal & Rgnl Plcy	Separation	11/29/2025
Moore,Kashif	Specialist IIA	Athletics MI Football	Separation	1/5/2026
Mora,James Lawrence	Head Coach (Specialist IVA)	Athletics MI Football	Separation	11/26/2025
Moussette,Elizabeth A	Finance Manager 2	Education	Separation	12/5/2025
Neary,Douglas	Software Developer 2	Library Collections Discovery	Retirement	1/1/2026
Nguyen,Khiem Quoc	Postdoctoral Research Assoc	Pharmaceutical Science	Separation	1/4/2026
Olgac,Nejat	Professor	Mechanical Aerospace Mfg Engr	Retirement	1/1/2026
Olson,Sherri L	Professor	History	Retirement	1/1/2026
Ortiz,Maribel	Admin Program Support 4	Payroll	Retirement	12/1/2025
O'Toole,Richard	Computer Support Technician 1	Fine Arts	Retirement	1/1/2026
Pace,Christian	Specialist IIA	Athletics MI Football	Separation	12/30/2025
Posa,Julia A	Admin Program Manager 1	Registrar	Retirement	1/1/2026
Price,Heather A	Admin Program Support 4	Waterbury Campus	Separation	11/20/2025
Pudlo,Laurie N	Business Ops Specialist 3	Vice President for Research	Retirement	11/1/2025
Roberts,Lisa M	Admin Program Support 4	Research Integrity	Retirement	1/1/2026
Rollins,Kimberly S	Department Head & Professor	Agricultural and Resource Econ	Separation	12/18/2025
Romaine-Blochowski,Kristin	U Staff Professional 2	University Compliance	Separation	11/7/2025
Rosa,Lisa Marie	Admin Program Manager 1	Financial Aid	Separation	12/12/2025
Sahoo,Sanjubala	Asst Research Professor	Materials Science Institute	Separation	1/1/2026
Sammis,Gordon Ryan	Specialist IIA	Athletics MI Football	Separation	1/2/2026
Savino,Melanie J	Admin Program Support 4	Procurement	Retirement	12/1/2025
Sawstrom van Schalkwyk,Birgit E	Admin Program Support 2	Biomedical Engineering	Separation	1/3/2026
Schenck,April	Grants and Contracts Spec	SPS Faculty Shared Services	Separation	10/28/2025
Senna,Kayllyn Michelle	Laboratory Technician 1	Molecular and Cell Biology	Separation	12/20/2025
Shearer,Douglas M	Specialist IIA	Athletics MI Football	Separation	12/28/2025
Shellenberger,Kimberly B.	Student Services Program Admin	Stamford Campus	Separation	1/1/2026
Shkempi,Bruno	Research Asst 1	InCHIP	Separation	12/1/2025
Smith,Lara W	Sr Student Services Prog Admin	Students with Disabilities Ctr	Separation	1/9/2026

**University of Connecticut Department of Human Resources
 Separations Processed from October 31, 2025 to January 31, 2026
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NAME	TITLE	DEPARTMENT	SEPARATION REASON	DATE
Smith,Melissa Kathleen	Asst Clinical Professor - LAW	Law Instruction and Research	Separation	1/7/2026
Stearns,Carolyn Virginia	Research Asst 1	InCHIP	Separation	12/1/2025
Stefanelli Jr,Andrew Paul	Specialist IA	Athletics Strength Center	Separation	1/3/2026
Sualeh Khurshid,FNU	Asst Research Professor	Mechanical Aerospace Mfg Engr	Separation	11/1/2025
Summers,Shelby Louise	Student Services Prog Mngr 2	Law	Separation	1/9/2026
Swanson,Cody Benjamin	Specialist IA	Athletics MI Football	Separation	1/2/2026
Tamrakar,Sonam	Research Asst 3	Ctr Open Research Resrcs/Equip	Separation	12/31/2025
Tang,Rong	Postdoctoral Research Assoc	Allied Health Sciences	Separation	12/30/2025
Thompson,Donna Maria	Academic Asst 3	Provost Academic Affairs	Separation	12/1/2025
Tingley,Christopher A	Network Administrator 1	CT Education Network ASC	Separation	12/31/2025
Tracy,Pryce James	Specialist IIA	Athletics MI Football	Separation	1/1/2026
Violette,Karen E	Admin Program Support 2	Audit and Mgmt Advisory Svcs	Retirement	11/1/2025
Visen,Neeraj	U Staff Professional 1	Tech Comm and Industry Rltns	Separation	11/15/2025
Walker II,Roger Craig	Postdoctoral Research Assoc	Materials Science Institute	Separation	10/18/2025
Warren,Tristyn	Nurse	Student Health and Wellness	Separation	12/1/2025
Wilcox,Curtis Antonio	Specialist IIA	Athletics MI Football	Separation	1/3/2026
Wilson,Sarah Lucas	Student Services Prog Coord	Student Union	Separation	10/23/2025
Wulf,Elizabeth Jeanne	Specialist IA	Athletics WI Ice Hockey	Separation	1/5/2026
Yeh,Tien Tien	Postdoctoral Research Assoc	Physics	Separation	11/16/2025

Strategic Assessment of UConn's Regional Campuses Strengthening Identity, Excellence, and Sustainability

Executive Summary

The purpose of this document is to provide a framework for strategic decision making and resource allocation at the regional campuses. Potential strategies for strengthening the regional campuses are also presented.

As a land- and sea-grant university, UConn's mission is to promote education, research, and service in support of community health and wellness and economic development. UConn works to ensure access and opportunity for all Connecticut residents.

Under the President's leadership, UConn has identified five operational priorities that guide institutional execution: enhancing our academic and research profile, improving enrollment outcomes, strengthening financial and enterprise effectiveness, advancing fundraising and engagement, and championing athletic and institutional excellence. These priorities focus on ensuring that the University operates with the distinction, engagement, visibility, and stability required to compete as a leading public research university.

Within that operational context, the University's strategy for advancing its academic mission is anchored in three interdependent priorities as articulated in the strategic plan:

- **Students First:** Student success, as measured by retention and graduation rates and post-graduation outcomes
- **Reputation, Recognition, Rankings:** Significant improvement in national and international rankings, with the goal of being recognized as a Top 25 public university
- **Research excellence** through generating innovative, high-quality scholarship that advances knowledge, addresses complex societal challenges, and elevates the institution's global reputation. This requires fostering interdisciplinary collaboration, translating research into meaningful societal, economic, or educational outcomes, and attracting competitive funding and top research talent.

Gains in each of these priority areas promote gains in the others. For example, improvements in student success directly strengthen our rankings and competitiveness. Advances in our rankings improve our ability to build external research portfolios and attract top students, faculty, and staff. Research excellence likewise improves our rankings and our ability to support student success and educational outcomes. **All decisions about UConn's academic enterprise will be evaluated through the lens of these priorities.**

Institutional decisions must also consider the **significant demographic and fiscal challenges facing UConn and particularly our regional campuses**, including Connecticut's shrinking population of high school graduates, the expansion of free community college and guaranteed

admission policies, and competition from other public and private institutions, including the Connecticut State Colleges and Universities System.

The University's priorities coupled with its demographic and fiscal challenges require us to reexamine the role, identity, and sustainability of our regional campuses, which are our most diverse campuses with high proportions of first generation and Pell-eligible students. Historically, regional campuses primarily served as pathways to Storrs. Hartford and Stamford have evolved into distinct destinations offering unique academic and geographic strengths. Avery Point and Waterbury make essential contributions to UConn's mission but face stronger headwinds. To remain competitive, **UConn must differentiate, not compete, by reinforcing what a UConn degree represents: consistent academic quality, faculty distinction, research that drives impact, national reputation, and strong student outcomes that lead to career and lifelong success.** Our goal is to define and elevate the value of a UConn education across all campuses and ensure that all our faculty, staff, and students share a consistent UConn experience. This means prioritizing investments in the quality, rigor, and reputation that make UConn Connecticut's flagship university.

The presence of UConn campuses throughout the state is a strength that responds to student and community needs. Strategic decision making will strengthen the ability of the regional campuses to serve Connecticut while advancing UConn's ability to operate more holistically and efficiently as a university.

A System-Level Strategy for One Flagship University

As outlined in Envisioning 2034, UConn is defined by seven world-class campuses united as one flagship university, advancing excellence in education, research, and outreach. The **regional campuses – Avery Point, Hartford, Stamford, and Waterbury – extend UConn's reach and impact**, and they must operate in concert with UConn Storrs as an integrated and interconnected system, not as four standalone institutions.

At times, **Storrs-based strategies do not fully align with the realities of the regional campuses.** Strategic decisions at Storrs should be made in ways that advance the mission of UConn and the sustainability of the regional campuses, ensuring they are partners in shared success rather than instruments for closing budget gaps. A coordinated, system-level approach allows UConn to strengthen access and opportunity statewide while enhancing its reputation.

Strategic decision making related to the regional campuses must acknowledge **key pressures:**

- **Demographic contraction:** Fewer high school graduates statewide and regionally
- **Structural financial constraints:** Regional campuses, due to their smaller enrollments, are unable to fully benefit from economies of scale when providing basic services as compared to Storrs
- **Resource gaps:** Advising, student support, learning communities, and percentage of full-time faculty at regional campuses lag behind Storrs

- **Infrastructure challenges:** Deferred maintenance at all campuses presents concerns and highlights the need for continued attention and investment.

Without strategic, targeted investment systemwide, UConn risks eroding its competitiveness, rankings, and its R1 research standing, and compromising its long-term financial sustainability.

Strategic Approach: Differentiation, Not Duplication

UConn operates in a landscape transformed by policy and competition.

The Connecticut State Community College system's free tuition program, transfer pathway initiative and recent stabilization of the CSCUs enrollments through efforts such as the Pell Promise program (offering full tuition coverage for Pell-eligible students) and the Connecticut Automatic Admissions Program (offering early and simplified entry to 10 universities) have intensified the challenge of attracting in-state students. As the market for higher education tightens, competition for students among regional, small private, and other non-flagship institutions is becoming acute.

UConn's regional campuses thus face two main challenges: out-of-state competitors offering large discounts and admit offers to students previously outside of their admit pool, and the quantity of public options in our state. As prices across the market segment approach a floor, institutions will increasingly compete for students on non-financial factors such as student experience, career outcomes, location convenience, and program offerings.

UConn's goal is not to compete on price or convenience, but on quality.

As Connecticut's flagship university, UConn's role is to set the standard for academic excellence, not to chase enrollment through incentives that compromise that standard. Competing in markets defined primarily by cost or accessibility risks diluting the university's mission and the value of its degree. Our focus must remain on attracting students who seek challenge, opportunity, and distinction—those who are prepared to thrive in a rigorous, research-driven environment and contribute to UConn's culture of excellence.

A UConn degree must be synonymous with **excellence, opportunity, and prestige**. Strengthening the UConn brand means focusing on quality: ensuring every student on every campus experiences the same rigorous academics, engaged learning, and positive outcomes that define a flagship education.

Each regional campus should have a distinct identity and academic portfolio that can generate market pull by responding to student needs and aspirations. **Differentiation – not duplication – will drive reputation and growth.**

The Path Forward for our Regional Campuses

UConn's enrollment and academic strategy must shift from recruitment-driven growth to reputation-driven growth and be guided by data, fiscal discipline, and brand differentiation.

Implementing the five strategies below will ensure that UConn remains a top-tier flagship and will strengthen its academic reputation across all campuses:

1. Sharpen the identity of each regional campus

Define clear academic and geographic niches for each regional campus that align with workforce needs and institutional strengths and that leverage existing courses and infrastructure when possible. Distinct focal areas of each campus include:

- **Avery Point:** Coastal and marine sciences; sea grant research and extension work, coastal resilience research, and community support; Tribal Education Initiative.
- **Hartford:** Public policy, social work, law; business, and urban engagement; insurance-tech sector; development of cooperative learning models.
- **Stamford:** Business, finance, AI for the fintech sector; computer science; digital media and design and public relations; development of cooperative learning models. Leverage and integration with place-based opportunities in Stamford and New York City.
- **Waterbury:** Health sciences, aligned with workforce demand.

2. Invest in academic excellence and student experience

Prioritize investments that directly impact student success, including professional advising, mental health support, and high-impact practices such as research, internships, and community engagement. Ensure consistency in academic quality across campuses through shared curriculum and access to full-time instructors, so that students can thrive whether they remain at a regional campus or campus change to Storrs.

3. Elevate the UConn brand and reputation

Recommit to the metrics that drive national standing: student success, faculty distinction, research output, and post-graduate outcomes. Communicate clearly: **A UConn education, at any campus, is a premier education.**

4. Leverage partnerships rather than compete

As the State's public flagship research university, UConn serves as the cornerstone of Connecticut's public higher education ecosystem in which every higher education institution in the state has a vital role to play. We are committed to strengthening partnerships with CT State community colleges and Connecticut State Colleges & Universities (CSCU) to build seamless academic pathways and clear articulation agreements that support student mobility and expand opportunity. By working in partnership rather than competition, we can ensure that students across Connecticut are connected to the right institution, at the right time, to meet their educational and career goals while advancing the long-term health, social wellbeing, and economic vitality of our state.

5. Align growth with mission and sustainability

Growth must be intentional, data-driven, and focused on areas where there is demonstrated student demand, alignment with workforce and industry needs, and a clear return on investment. Decisions about new programs or campus expansions must strengthen UConn's academic reputation and long-term financial health to ensure that growth enhances excellence rather than dilutes resources.

Additional Strategies for Regional Campus Success

The following institutional strategies will further accelerate performance and differentiate UConn's regional campuses within the statewide higher education ecosystem:

1. **Market the value of a regional campus education.** Develop additional marketing around the affordability and opportunity our regional campuses offer. The cost of attending these campuses is often equal or lower than other public options, but for first generation students and others navigating the higher education landscape, this may not be clear. Given the net price and return on investment that a UConn degree offers, clear communication strategies may help retain additional high achieving students in-state.
2. **Promote the Individualized Majors Program at all campuses.** The Individualized Majors Program allows students to design interdisciplinary degrees using courses already offered at their campuses, thereby expanding degree pathways without requiring new resource investments. The program is well positioned to support destination identity at campuses with more limited program arrays.
3. **Increase philanthropic engagement in regional excellence.** Philanthropic support for regional campus priorities continues to grow, reflecting deepening community investment and confidence in UConn's impact. Ongoing partnerships with the UConn Foundation could accelerate targeted investments in scholarships, capital improvements, and high-impact learning spaces that strengthen retention and reputation.
4. **Ensure equitable delivery of student success supports.** Establishing baseline expectations for the student experience across all campuses will drive belonging, persistence, and timely graduation. All students, regardless of campus, must have access to strong advising, mental health support, and opportunities to engage in high-impact practices like learning communities and first year programs. Support levels need to be continuously evaluated to match enrollment trends.
5. **Enhance data-informed decision making.** Consistent reporting of program costs, revenue contribution, enrollment demand, and performance metrics will support effective resource allocation and capacity-driven planning across the system.

Implementing these strategies through coordinated action, transparency in data collection and decision-making, and shared leadership among our campuses will strengthen our system-level approach to advancing excellence and sustainability.

Financial Constraints

UConn's structural deficit, reduced state funding, and reduction in federal research awards has resulted in the development of a long-term financial sustainability plan. This plan is driven by three key elements: growth in net tuition revenue through changes in enrollment, tuition rate and residency mix; identification of opportunities for shared services; and resource reallocation. The latter element requires university-wide rescissions across all schools, colleges, centers/institutes, and units. Through this ongoing process, only a limited amount of rescinded funds can be redirected to our highest priorities. UConn's priority is ensuring structural stabilization, which limits the ability to make significant reinvestments. Consequently, while some support is provided to enrollment-impacted units, the available resources are not adequate to address broader institutional needs.

Given the current financial constraints – partly impacted by limited economies of scale at the regional campuses – **any new commitments within the UConn system must demonstrate a clear, data-driven return on student success, enrollment, research, or workforce impact.** Within these parameters, investments should be thoughtfully directed to support academic quality and enhance brand differentiation, with the goal of achieving long-term improvements in reputation and competitiveness. Moreover, while each campus has its own list of desired action items, investment decisions must consider the priorities of the institution as a whole, including some broader initiatives that will benefit all campuses (e.g., improvements in the information technology network; expansion of existing and creation of new fully online degree programs; maintenance and repair of all facilities; research growth).

Conclusion

UConn's future success depends on its ability to make data-informed, system-wide decisions that strengthen its academic reputation and financial stability. The **regional campuses are essential to UConn's land- and sea-grant mission. Their strength will come from having a distinct identity and value proposition within a unified, high-quality UConn brand.** By sharpening campus identities and investing in academic excellence, we can ensure that every UConn degree represents the quality, opportunity, and pride that define Connecticut's flagship university.

EVERY POINT

UConn Avery Point serves as a **center of excellence in marine and coastal research and climate resilience**. Located on Long Island Sound, and on traditional Indigenous lands, the campus is home to Connecticut Sea Grant, the Connecticut Institute for Resilience and Climate Adaptation (CIRCA), the Connecticut National Estuarine Research Reserve (CTNERR), CT Initiative on Environmental Research of Offshore Wind (CIEROW), and UConn's nationally recognized Marine Sciences program. With proximity to the U.S. Coast Guard Academy, NOAA affiliates, and maritime industries, it is **well positioned to address educational and workforce needs in local sectors including shipbuilding, blue technologies, offshore wind and energy, environmental consulting, and related business enterprises**. The campus is also **proximal to three of the five recognized Tribes in Connecticut**: the Mashantucket Pequot Tribal Nation, the Mohegan Tribe, and the Eastern Pequot Tribal Nation, and plays a role in UConn's Tribal Education Initiative, a partnership with the federally and state-recognized tribes.

UConn Avery Point has the **most active research enterprise of any of our regional campuses**, supporting more than \$7 million in annual sponsored research activity (\$35 million in active research awards). This work centers largely on marine and coastal ecosystem science, climate adaptation, ocean observation technologies, and coastal resilience policy. The campus is **essential to fulfilling UConn's Sea Grant mission**, to achieve healthy coastal and marine ecosystems and related public benefits through integrated, locally and nationally relevant research, outreach, and education programs in partnership with community and industry stakeholders.

The campus has a **small and connected undergraduate community**, with students reporting a strong sense of belonging. Academic offerings include marine sciences and a newly established psychological sciences major, with most students pursuing these or other majors within the College of Liberal Arts and Sciences (CLAS, ~50-70% of Avery Point students). These plans of study are complemented by high-impact student success initiatives such as undergraduate research experiences, field-based learning, and partnerships with Project Oceanology, the Mystic Aquarium, and local maritime organizations (~50 students per semester in total). It also is our **only regional campus to offer athletics**, supporting approximately 60 student-athletes annually across three sports competing in the junior college conference, with women's sailing representing UConn Avery Point in the Inter-Collegiate Sailing Association.

UConn Avery Point is **facing structural challenges that make undergraduate enrollment stabilization increasingly difficult**. The demographic cliff, limited access to public transportation, and rising rental costs in the surrounding area, have been identified as major barriers to enrollment growth. Together with increased competition from the Connecticut State Colleges and Universities (CSCU) system, and state regional colleges offering increasingly competitive financial packages, the campus has experienced a marked decline (31%) in undergraduate enrollment in the past 10 years, while the graduate student population has held relatively constant.

UConn recently explored the viability of potential public-private partnership models for on-campus undergraduate student housing at Avery Point. In response to a Request for Information process in 2024, a proposal for an approximately 250-bed residence hall was considered, which would require the undergraduate population to nearly double (from approximately 400 to 800 students) to reach ~90% occupancy. Increasing the student population to this size would require additional student support services and financial aid, and the potential expansion of academic programs to attract new students would require investments in classroom and laboratory space. Even at that occupancy, the project would result in a net loss once all costs, including operational expenses, are factored in, making on-campus housing not possible at this time.

As the higher education landscape in Connecticut and across the country continues to shift, **Avery Point’s strategic direction rests not on scaling undergraduate enrollment, but rather centers on distinctive, mission-driven growth rooted in coastal and marine excellence, a robust research enterprise, graduate education, and community partnerships.** Avery Point has the opportunity to lead as UConn’s coastal steward—advancing place-based learning, Tribal and regional partnerships, marine and climate research, and blue-economy workforce pathways that serve Connecticut’s shoreline communities. By strengthening belonging and retention for commuter students, ensuring seamless transitions for undergraduates who wish to complete their degrees in Storrs, deepening industry and community collaborations, and securing external funding for coastal innovation, research capacity, and infrastructure, Avery Point can deliver a high-impact, sustainable model aligned with UConn’s public mission.

EVERY POINT’S PATH FORWARD

1. Stabilize Undergraduate Enrollment Through Targeted, Low-Cost Program

Diversification. Stabilize enrollment in strategic areas that complement Marine Sciences and meet regional workforce needs to meet SEM Plan projection of nearly 450 undergraduates by 2030. Add the **Business Fundamentals minor** in FY27 and use it as a foundation for Individualized Majors and Tribal business pathways. Prioritize **selective “micro-expansions”** rather than new full majors unless funded by external partners. **Cost/Resources:** ~\$90,000/year for Business Fundamentals; individualized majors—no new resources.

2. Strengthen Retention Through High-Impact and Place-Based Learning Experiences. The SEM Plan calls for a +10-percentage point increase in retention in 3 years. To meet this goal, we must invest in **high-impact practices** shown to drive commuter student persistence. Top priorities for Avery Point include introduction of a Learning Community on campus (Marine & Environmental Sciences, Native American and Indigenous Studies), Success Coaching, Academic Recovery, and access to Career Readiness staffing. **Cost/Resources:** Variable. Each initiative will be evaluated against key student-success metrics (retention, persistence, graduation) and carefully assessed for net new staffing or resource requirements. Given the expected ~20% budget reduction between FY22–FY28, whether these costs can be absorbed by existing staff and faculty or require new resources will need to be examined.

3. Advance the Campus's Role as UConn's Coastal Research, Climate, and Marine Innovation Hub. Lean into Avery Point's **research and graduate mission, shifting growth expectations from undergraduate expansion to graduate enrollment**, research activity, and external partnerships (state, federal, industry, Tribes). Explore expanding M.S./Ph.D. Oceanography and developing **stackable credentials** in Marine Technology, Offshore Wind, Ocean Data, Diving/Boating Safety, and Coastal Resilience—packaged for summer, professional learners, and industry upskilling. **Cost/Resources:** Graduate assistantships + modest instructional; pursue grants/industry funding.

4. Build Out Workforce Pipelines with Maritime Industries and Tribal Nations. Position Avery Point as the talent engine for southeastern Connecticut's maritime, blue economy, and Tribal enterprise workforce needs. Formalize aligned pathways (e.g., shipbuilding, ocean engineering tech, marine policy, hospitality for Tribal-owned enterprises) through **experiential learning, Work+ placements, and summer institutes**. **Cost/Resources:** Partnership-driven; scalable via philanthropy and state/federal workforce grants.

5. Support the Tribal Education Initiative and Pathway to NASI Designation. Deepen engagement with the federally and state-recognized Tribes in Connecticut to expand and amplify current curricular offerings (e.g., a certificate program focused on the five Tribes). Build toward Native American Serving Institution (NASI) eligibility by increasing enrollment of Native American and Indigenous students, programming, and exploring curricular alignment with topics such as Indigenous Knowledge and Water Studies, Museum Studies, Food Studies and Food Sovereignty. **Cost/Resources:** Modest programming and staffing; potential external funding.

6. Reinvest Strategically in Marine & Research Infrastructure to Protect Core Strength Avery Point's brand and research capacity rely on functional marine infrastructure. Prioritize **critical repairs and modernization** of core assets (e.g., floating docks, Rankin Seawater Lab, environmental chambers, HVAC) to prevent research loss and reputational damage. **Cost/Resources:** Capital need of ~\$2.175M across priority repairs.

7. Pursue External Funding Aligned to Avery Point's Niche. Avery Point's growth opportunities (marine tech, Tribal partnerships, shipbuilding workforce, climate resilience) are in alignment with the community's economic priorities. Focus development strategy on a small number of catalytic initiatives with multi-partner appeal (e.g., Coastal Resilience Student Success Fund, Marine Technology Innovation Hub, Tribal Water Knowledge & Leadership Program). **Cost/Resources:** Requires internal coordination with the Institute of the Environment and Energy, CLAS, CAHNR, Engineering, and the Foundation to build case support and strengthen external network.

HARTFORD

UConn Hartford is a vibrant, city-engaged campus that deepens the University's footprint in Connecticut's capital and **advances UConn's public mission through academic excellence, urban engagement, and inclusive opportunity**. The campus enhances access for first-generation, underrepresented undergraduate students and serves as a hub for graduate programs (MA, PhD) in public policy, social work, business, and education. Leveraging its downtown location and strong state and community partnerships, **UConn Hartford is an anchor institution** that attracts students seeking an urban campus experience with UConn quality. In addition, our proximity to Storrs provides pathways for students who begin their academic journey in Hartford and later transition to the main campus, ensuring that students can find the environment that best supports their growth and goals. As UConn Hartford continues to evolve, **our goal is to make it a true destination campus, one that elevates the University's equity and access mission while deepening our engagement with the Hartford community**. Building on our strengths in undergraduate and graduate education, UConn Hartford embodies how a public urban university can drive inclusive excellence in the capital city.

UConn Hartford serves **one of the University's most diverse and equity-centered undergraduate student populations**, aligned with its access mission and community-based identity. Approximately 60% of students identify as BIPOC; the campus holds federal MSI status (including AANAPISI and HSI) with one of the largest AAPI student populations in New England (17%); 26% of students identify as Hispanic/Latino; and a large proportion of students are first-generation (49%) and Pell-eligible (50%). With ~90% of students commuting, the campus plays a vital role as an urban access point for diverse talent in Connecticut's capital region and requires a student life model that meaningfully supports both commuter and residential learners.

There is excitement in the region about the investments UConn in partnership with the state and city, has made in its Hartford footprint including the recent acquisition of research and community engagement space in the PeoplesBank Arena (PBA), and the construction of the new residence hall on Pratt Street (opening fall 2026). This has created opportunities for an **infusion of philanthropic support, almost \$8 million in FY25 alone**, with major gifts to support student success initiatives. However, despite these investments, undergraduate enrollment dipped in fall 2025 when the option to live on the Storrs campus as a UConn Hartford student was discontinued. Undergraduate enrollment is projected to stabilize once the new residence hall opens, but strategic development and promotion is necessary in the meantime.

UConn Hartford features **our most robust graduate offerings of any of the regional campuses**. Master's and doctoral degrees in Education, Social Work, Public Policy, Public Administration, and Business attract more than 1,100 graduate students to Hartford. Many of these programs are nationally ranked, such as the School of Public Policy's programs in Public Finance & Budgeting and in Public Affairs ranked 9th and 39th in the country, respectively, the School of Social Work that is in the top 10% of all programs in the county, and UConn's Flex MBA program that is ranked #33 nationally. Issues on the horizon include locating new space for the Graduate Business Learning

Center, currently housed in Constitution Plaza. **UConn has assessed the viability of graduate university run student housing** for our UConn Hartford, Law School, and students on the UConn Health Farmington campus. Recent student survey results indicate there is not a market for such housing, and university run housing is not financially viable.

As we look towards the future of the campus, with 200+ UConn Hartford undergraduates soon to be living downtown with proximity to business, government, arts, and not-for-profit organizations, we need to continue to assess the right mix of academic programming offered and whether it is responsive to workforce development needs and student demand. Equally important is ensuring that students receive a well-rounded educational experience that integrates experiential learning, interdisciplinary study, civic engagement, and opportunities for personal and professional growth. Embedding these best practices into our programs will help students develop the adaptability, critical thinking, and collaborative skills essential for success in today's dynamic world.

The campus should build on its strengths as **Connecticut's capital-city campus, advancing public impact, access, and workforce-aligned education** through civic partnerships, community-engaged learning, and integrated pathways from undergraduate to graduate study and into careers. Priorities center on strengthening belonging and student success, leveraging Hartford's location to elevate academic distinction, and developing the infrastructure, partnerships, and identity needed to support a partially residential, urban campus model. Recommendations are based on the growth trajectory outlined in the SEM Plan that calls for 10% enrollment growth over current levels in the next 3 years, which will bring the campus back to a total enrollment of 1,459 in fall 2028. A 5-point increase in retention during that same period is also a SEM target.

HARTFORD'S PATH FORWARD

1. Strengthen Student Belonging, Experience & Retention in an Urban Campus Model.

Enhance the student experience for commuter and emerging residential populations by expanding high-impact practices (e.g., Living & Learning Communities, success coaching, Work+ UConn, and culturally sustaining programming) and scaling student support services to match enrollment.

Cost/Resources: Variable; prioritize no/low-cost and philanthropy-sponsorable pilots. Each initiative will be evaluated against key student-success metrics (retention, persistence, graduation) and carefully assessed for net new staffing or resource requirements. Given the expected ~20% budget reduction between FY22–FY28, whether these costs can be absorbed by existing staff and faculty or require new resources will need to be examined.

2. Position Hartford as UConn's Capital-City Public Impact & Workforce Pathways Hub.

Integrate civic, public service, and employer-connected learning across undergraduate and graduate programs by leveraging proximity to state agencies, school districts, nonprofits, employers, and the State Capitol. Build pathways from undergraduate → graduate → career in fields such as Social Work, Public Policy, Business, Urban Education, and Human Services, supported through signature “Capital City Advantage” experiences (e.g., Co-Op Program, Public Service Fellows, Capitol

Semester, Civic Scholars, Legislative Internship Corps). **Cost/Resources:** Variable; prioritize no/low-cost and philanthropy-sponsorable pilots. Each initiative will be evaluated against key student-success metrics (retention, persistence, graduation) and carefully assessed for net new staffing or resource requirements. Given the expected ~20% budget reduction between FY22–FY28, whether these costs can be absorbed by existing staff and faculty or require new resources will need to be examined.

3. Align Academic Portfolio with Capital-City Strengths. Evaluate new majors selectively based on mission alignment, student demand, workforce relevance, and financial viability. Market individualized majors (e.g., Criminal Justice, Consumer Behavior, Small Business Operations) that require no new resources. Strengthen 4+1, stackable credentials, and graduate pipeline pathways connected to the capital-city ecosystem. **Cost/Resources:** Varies by program—each proposal must demonstrate net new demand and sustainable staffing.

4. Expand Undergraduate Residential Experience & Student-Life Infrastructure. Leverage the Pratt Street residence hall to establish a vibrant residential identity, integrating city-as-campus engagement, safety and support, evening/weekend programming, and wellness and recreation options. Explore partnerships with local fitness and recreation facilities to provide affordable access for students. **Cost/Resources:** Moderate; may require additional student-life staffing, partnership agreements, and targeted programming funds.

5. Enhance Athletics & Alumni Engagement to Strengthen Identity and Student Experience. Develop a more intentional collaboration with UConn Athletics so that athletic events and programs are consistently promoted to Hartford students as part of the campus engagement experience. Increased Athletics visibility also provides a platform for the UConn Foundation to strengthen alumni relationships and foster increased alumni giving through coordinated outreach, shared events, and aligned campus identity efforts. **Cost/Resources:** Primarily staff time; may require coordination across Student Activities, Athletics, and the Foundation.

6. Optimize Space & Infrastructure for Hartford’s Graduate Education Mission. Ensure space planning supports academic priorities and student-facing services for graduate education. Explore co-locating graduate programs, research, and community partnerships at PBA or a consolidated graduate hub to enhance interdisciplinary collaboration and presence. **Cost/Resources:** TBD; may require reallocation of space and targeted capital investments.

STAMFORD

UConn Stamford is positioned to evolve into the University's **second flagship campus**—a high-impact, industry-embedded urban hub that expands UConn's academic reach, reputation, and market. Located in one of Connecticut's fastest-growing cities and within direct proximity to New York City, Stamford attracts a diverse student population (~75% of students identify as BIPOC; 56% first generation; and 55% Pell-eligible) seeking an undergraduate experience with access to global employers, cultural capital, and professional pathways. Demand has surged, with **first-year enrollment increasing by 55% from 2023 to 2025** and total undergraduate enrollment now at 2,598 students, making it the only regional campus with an upwards enrollment trajectory.

Stamford's distinctive value proposition lies in its **urban and global profile**, industry-aligned academic programs, and direct pipeline to high-ROI job markets across business, technology, media, data, public policy, and finance. Transforming Stamford into a second flagship will elevate UConn's brand, expand access to a metropolitan learning experience, enhance statewide impact, and alleviate enrollment pressures in Storrs—while drawing more out-of-state and international students seeking an affordable alternative to a New York City education. Recent investments signal strong momentum, including **new workforce-aligned academic programs, expanded employer partnerships, and enhanced student experience initiatives**. For example, seven majors have been added in the past 10 years, and the campus has developed partnerships with Synchrony, Stamford Health, NBC Sports, WWE, and Live Girl supporting internships, site visits, and career fair exposure to connect with students with industry. The campus has also launched numerous initiatives to support student success and create a deepened sense of belonging, such as the Center for Academic Success and Engagement, La Comunidad Intelectual (Learning Community), the Commuter Experience lounge, South Beach (the Engineering Hub), as well as a Local Eateries meal plan.

Continued strategic investments in **academic infrastructure and program expansion, industry-embedded experiential learning, broader recruitment pipelines, and student support structures tailored to an urban campus environment** are warranted. As Stamford attracts more out-of-state and international undergraduate students (18% in Fall 2025), residential life, student support services, and co-curricular engagement must scale to sustain quality, belonging, and retention. A coordinated approach across academic units, Student Life & Enrollment, Global Affairs, and external partners, including housing model enhancements to support a growing residential population, will be essential to sustaining growth.

UConn's Strategic Enrollment Management (SEM) Plan calls for **~20% growth in undergraduate enrollment over the next three years**, increasing by 590 students (3,188 total) from Fall 2025 to Fall 2028. Growth will be driven by expanded out-of-state and international recruitment, targeted program development, and continued enhancement of the student experience. Potential new programs in Media Industries, Public Relations, Computer Science AI, and Nutrition, Exercise & Sports Sciences (NESS), among others, will meet regional workforce needs and student demand. While first-year retention is projected to increase by five points over the same period (82% to 87%),

historically lower retention among out-of-state students has depressed overall rates, underscoring the need for strengthened advising and student support staffing.

Stamford's **graduate offerings are more modest** with ~300 students pursuing master's degrees, concentrated in business (79%), with smaller cohorts in Neag's teaching certification program (Curriculum and Instruction and Educational Psychology MA), Public Administration, Quantitative Economics, and Social Work.

UConn Stamford should strategically advance its role as **UConn's metropolitan gateway to high-impact careers**, anchored in New York City proximity, industry immersion, and a rapidly growing residential student experience. Sustaining momentum will require delivering a campus experience that matches student expectations for an urban university—strengthening belonging and retention for commuter and residential students, expanding academic and physical capacity including instructional space and housing, and investing in signature programs and partnerships that elevate Stamford as a **destination campus** for career-focused learners from Connecticut and beyond. Aligning resources with intentional and sustainable enrollment growth (20% enrollment growth and 5% increase in retention projected in 3 years) will be key to ensuring that Stamford remains a **high-demand, high-ROI destination campus and strengthens UConn's national and international profile**.

STAMFORD'S PATH FORWARD

1. Establish Stamford as UConn's Urban Career & Industry-Embedded Campus.

Expand employer-connected learning, including co-ops, Work+ models, micro-internships, experiential learning, and NYC-linked partnerships, to strengthen pathways to high-ROI careers in business, technology, media, finance, and AI-driven fields. **Cost/Resources:** Primarily staff time; may require dedicated employer relations/corporate partnership staffing.

2. Strengthen Belonging and Retention for a Diverse, Metropolitan Student Body.

Scale high-impact student success practices such as Learning Communities, Success Coaching, and peer leadership, and provide targeted support for out-of-state and international students to improve belonging, well-being, and persistence. **Cost/Resources:** Variable; prioritize no/low-cost and philanthropy-sponsorable pilots. Each initiative will be evaluated against key student-success metrics (retention, persistence, graduation) and carefully assessed for net new staffing or resource requirements. Given the expected ~20% budget reduction between FY22–FY28, whether these costs can be absorbed by existing staff and faculty or require new resources will need to be examined.

3. Expand Physical Infrastructure to Sustain Stamford's Growth Trajectory.

Stamford **operates near full capacity with fewer than one classroom seat per student and the lowest assignable square footage (ASF) per person (54 sq ft)** among regional campuses. Increase instructional space, especially for STEM and high-demand majors; expand **Biology and Chemistry laboratory capacity**; add student support and faculty/staff capacity; and explore corporate

partnerships for shared facilities and modernized instructional design. Address physical infrastructure needs associated with a growing residential population—including housing, parking, and recreation access. Address deferred maintenance to ensure a safe, high-quality learning and living environment. **Cost/Resources:** Moderate to high; ~\$4M one-time for lab build-out; phased operating and capital needs; explore hybrid and tech-enhanced models to mitigate cost. Prioritized deferred maintenance projects totaling ~\$5,127M; phased capital and operating model required.

4. Elevate the Residential Experience and Urban Campus Life.

Develop a student-life model that delivers a “city campus” experience, expanding evening/weekend engagement, dining, recreation, wellness, and cultural programming that integrates the city as part of the campus experience while ensuring commuters remain fully included. Identify cost-efficient recreational services through local fitness partnerships and evaluate outdoor space for adaptation. Continue to scale residential program to accommodate student enrollment growth, decommission leases operating at losses, and consider university affiliated entities to accelerated cost-neutral/beneficial expansion. **Cost/Resources:** Moderate to high depending on service model; student activity fee review may be needed.

5. Pursue Targeted Academic Portfolio Growth Aligned to Market Demand.

Explore new high-demand programs (e.g., NESS, Media Industries, Public Relations, Computer Science with AI) based on market trends, student demand, and financial viability. Market individualized majors (e.g., Crime & Justice, Criminal Behavior, Consumer Behavior) that can be completed with no additional resources. **Cost/Resources:** Variable by program; NESS requires new investment; others can scale through shared or phased approaches; each proposal must be assessed for net new demand, staffing, Student to Faculty ratio, class size, and infrastructure needs.

6. Build Student Support Capacity to Match Enrollment Growth.

Evaluate staffing levels across student support units (e.g., CSD, SHaW, Student Activities) to meet benchmarks for student success and service quality as enrollment expands. **Cost/Resources:** Staffing costs TBD.

WATERBURY

UConn Waterbury delivers accessible, high-quality education to primarily first-generation, underrepresented, and place-bound students, fostering career readiness and upward economic mobility. The downtown Waterbury campus provides commuter access to students from western and central Connecticut and serves as a center for urban engagement, workforce development, and applied community-based learning. With one of the highest concentrations of underrepresented college students in the state (64% of undergraduates are students of color, 58% are first-generation, 56% Pell-eligible), UConn Waterbury plays a vital role in expanding opportunities and strengthening Connecticut's workforce. Through personalized support, innovative programs, and strong community partnerships, UConn Waterbury advances UConn's public mission. Independent national measures rank UConn Waterbury as **#1 in Connecticut** and **Top 25 nationally** for [economic mobility](#) and [return on investment](#) (ROI; Third Way, and Georgetown Univ rankings, 2022-2025) indicate high value for students' career success.

Over the past decade, UConn Waterbury has advanced targeted facility enhancements, added one major (Allied Health Sciences in 2020), and expanded student support through university initiatives implemented across at regional campuses such as the Resilience, Inclusion, Success, and Equity (RISE; with the exception of Avery Point), Student Health and Wellness (SHaW), and Husky Harvest, positioning the campus as a key contributor to workforce and regional development. The campus expanded downtown presence and its overall footprint by 25% with the opening of the Rectory Building in 2016, which currently houses SHaW, a cafe, and classrooms. This year, with the addition of the renovated Neil O'Leary Building, the campus added another 25% in footprint. The facility primarily houses the much-needed Nursing simulation and skills training space, Allied Health faculty offices and labs, the Waterbury Robotics Institute (supporting Waterbury Public Schools and community partners), and research facilities that will be equipped through new DeLuca Foundation funding.

The campus is positioned to offer **health-aligned degree pathways** that respond to regional and statewide workforce demands, leveraging proximity to UConn Health in Farmington and as of 2026 UConn Health at Waterbury Hospital, and partnerships with healthcare (e.g., St. Mary's Hospital), judicial, nonprofit, and government employers. The addition of the **Allied Health Sciences (AHS) major** in 2020 is a career-relevant program and is now the largest major at Waterbury. Building on this success, the campus launched an **AHS-to-Nursing Pathway** pilot in 2024, which allows AHS majors to complete their undergraduate degree in 3.5 years and, upon meeting all prerequisites, enter into UConn's Accelerated Second Degree Nursing program (CEIN/BS; 1 year), helping to address statewide workforce shortages in healthcare. The pilot went from 1 student in Year 1 to 11 in Year 2, showing strong potential for growth. The CEIN program has also grown from 20+ to 40+ students this fall. With a recent \$5M philanthropic commitment to nursing in Waterbury, the CEIN program will expand to yearly cohorts of ~60 students, and beginning in fall 2026, undergraduate students (25 per year) will be able to complete the first two years of nursing at UConn Waterbury

and then finish their degree in Storrs. Further, through repurposing current resources, the campus started **two Early Childhood Specializations** in Human Development and Family Sciences (HDFS) in 2024, and **Public Health and Health Promotion concentration** in AHS in 2025, both critical programs that address workforce needs in Connecticut. Finally, **UConn Health’s recent acquisition of Waterbury Hospital**, one of Connecticut’s key regional health assets, reinforces the campus’s strategic alignment with workforce development, health-innovation credentials, and deepened community impact.

Since **2022**, UConn Waterbury has launched **35+ initiatives** (e.g., WISHfest, the Waterbury Robotics Institute, Neurovariability Initiative, Ideas + Impact, and Learning Communities), largely **without new base funding to the campus**, by repurposing funding, reorganizing staff effort and adding on new responsibilities, and securing grants/philanthropy, all while operating amid a projected ~20 % campus budget reduction for FY22–FY28. Further, \$11+M in grants since 2022 and \$3+M in philanthropy have been secured since 2019.

Over the past decade, **Waterbury’s enrollment has followed a gradual downward trajectory**, reflecting broader demographic and regional trends in higher education. Total undergraduate enrollment has **declined by roughly 20%** since its peak (Fall 2017 to Fall 2025, but note Torrington closed in 2016). The overall pattern indicates a gradual contraction of the campus student base. During this same time period, retention has also declined by ~8% to 76%. The many new student-success initiatives that have launched or been significantly expanded (largely through internal reallocations and program consolidation) started in 2024 or 2025, so their full impact on enrollment and retention is yet to be realized. Nonetheless, these trends underscore the need for targeted recruitment, strengthened retention strategies, clear program differentiation, and coordinated marketing to ensure enrollment stabilization as outlined in the SEM Plan.

To stabilize enrollment and amplify its mission impact, UConn Waterbury should align around a clear through-line: **“Health + Innovation, In Person”** integrating health-aligned programs with hands-on research, paid internships, and employer-embedded learning. At the same time, the campus must close documented STEM outcome gaps and expand health-related academic pathways across healthcare, business, engineering, and emerging interdisciplinary fields. By scaling proven student-success levers, STEM bridge programs (from middle/high school through early college), active-learning course redesign, proactive advising and mentoring, and paid research and internship experiences on campus and in the community, UConn Waterbury can improve retention, persistence, and degree completion.

WATERBURY’S PATH FORWARD

1. Strengthen Student Belonging, Success & Retention Through High-Impact Practices.

Expand high-impact student success models, including success coaching, Academic Recovery Program, Learning Communities, experiential learning, Work+ UConn, Husky Prep Academy (Dual

Enrollment + Summer Bridge), course redesign, CUREs, and culturally sustaining programming, to improve retention, persistence, and graduation. **Cost/Resources:** Variable; prioritize no/low-cost and philanthropy-sponsorable pilots. Each initiative will be evaluated against key student-success metrics (retention, persistence, graduation) and carefully assessed for net new staffing or resource requirements. Given the expected ~20% budget reduction between FY22–FY28, whether these costs can be absorbed by existing staff and faculty or require new resources will need to be examined.

2. Develop Waterbury as a Health & Nursing Education Pathway Hub. Expand partnership with the Elisabeth DeLuca School of Nursing to support greater access to nursing education in the region through both the 4-year traditional pre-licensure pathway and the Accelerated Second Degree Nursing program (Certificate Entry into Nursing, CEIN). Actions include: (a) expanding nursing course offerings at Waterbury for Years 1–2, (b) supporting student success and seamless change-of-campus to Storrs for pre-licensure students, and (c) completing simulation space to increase CEIN enrollment by ~50% (~60 students by 2030). **Cost/Resources:** Largely philanthropically funded; UConn commitment of ~\$150K annually through FY31, increasing to ~\$325K annually thereafter.

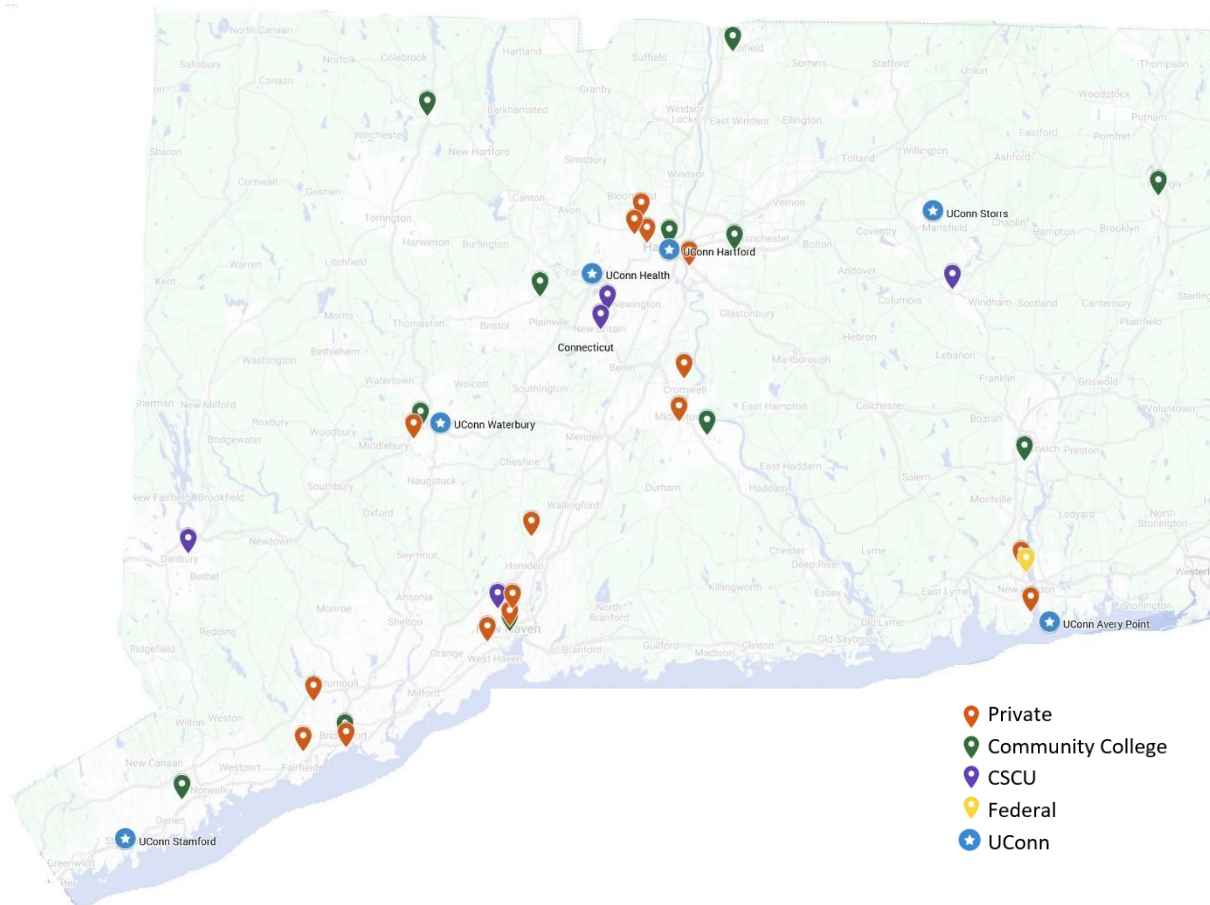
3. Expand Academic Pathways that Advance Waterbury’s “Health + Innovation, In Person” Identity. Evaluate new majors selectively based on student demand, workforce relevance, and financial viability. Priority areas include Health Care Management, Public Health Fast Track, and Economics. Promote Individualized Majors requiring no new resources (e.g., Criminal Behavior, Consumer Behavior, Human Health & Development) to expand access to tailored academic pathways. **Cost/Resources:** Low to moderate; each new program requires assessment of demand, staffing, Student:Faculty ratio, class size, and gen-ed costs.

4. Advance Signature Innovation & Community Impact Initiatives. Elevate Waterbury’s distinctiveness through launch and scaling of initiatives such as the Neurovariability Initiative and the Financial Empowerment Studio. These efforts expand student success, support diverse learners, increase community engagement, and strengthen Waterbury’s identity in health + innovation. **Cost/Resources:** Neurovariability seed-funded through philanthropy (~\$100K annually, FY25–28); Financial Empowerment Studio requires staffing (Director + Coordinator) and partnership funding; philanthropic and corporate support needed for long-term sustainability.

APPENDIX

HIGHER EDUCATION CONTEXT

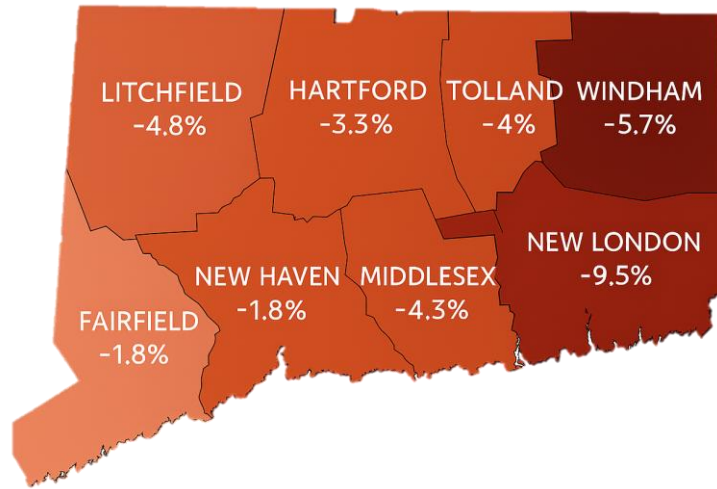
Connecticut is saturated with higher education options. UConn’s regional campuses operate within a broader statewide higher education ecosystem to ensure geographic access to undergraduate and graduate education across Connecticut. The following graphic provides an overview of public and private higher education institutions across the State to contextualize the environment in which UConn campuses serve students.



The demographic decline in the state impacts enrollment. The decline in Connecticut high school graduates since 2021 reflects a structural demographic shift that affects all in-state institutions. Data from the U.S. Department of Education’s National Center for Education Statistics (NCES) indicate that the number of public high school graduates in Connecticut peaked in 2013-2014 and is projected to decline by approximately ~17% by 2026-2027¹. This reflects a sustained structural contraction in the state’s traditional college-going population. Our regional campuses are particularly vulnerable to this trend, as they draw primarily from in-state high school graduates.

¹ **Source:** U.S. Department of Education, National Center for Education Statistics (NCES), *Digest of Education Statistics*, Table 219.20. Percent change reflects the projected cumulative change in the number of public high school graduates in Connecticut from 2012–13 to 2026–27. Projections exclude equivalency certificate recipients (e.g., GED).

Similar demographic pressures are projected across much of the Northeast, with some state-level variation.



Our regional campuses ensure access and opportunity. As Connecticut’s public flagship and land- and sea-grant institution, UConn’s responsibility extends beyond a single campus. Our regional campuses are central to that mission, expanding access and opportunity across the state and serving a significant proportion of first-generation and Pell-eligible students. They advance the University’s impact through undergraduate and graduate education, distinctive research, and community engagement tailored to regional needs and strengths. The following data provides context on enrollment trends and student composition at each regional campus within this broader statewide landscape.

Incoming First-Year Undergraduates

Term	Avery Point	Hartford	Stamford	Storrs	Waterbury
Fall 2021	209	555	764	3,663	272
Fall 2022	182	616	657	4,069	240
Fall 2023	174	545	622	4,189	243
Fall 2024	164	646	935	4,478	234
Fall 2025	167	472*	962	4,663	229
Change Fall 2024 to Fall 2025	1.8%	-26.9%	2.9%	4.1%	-2.1%
Change Fall 2021 to Fall 2025	-20.1%	-15.0%	25.9%	27.3%	-15.8%

Total Undergraduate Enrollment (Degree & Non-Degree)

Term	Avery Point	Hartford	Stamford	Storrs	Waterbury
Fall 2021	522	1,548	2,405	18,567	795
Fall 2022	493	1,535	2,297	18,983	768
Fall 2023	474	1,494	2,240	19,388	760
Fall 2024	477	1,544	2,482	20,056	745
Fall 2025	477	1,328	2,653	21,042	691
Change Fall 2024 to Fall 2025	0%	-14.0%	6.9%	4.9%	-7.2%
Change Fall 2021 to Fall 2025	-8.6%	-14.2%	+10.3%	+13.3%	-13.1%

Faculty and Staff Summary

	Avery Point	Hartford*	Stamford	Waterbury
Staff	92	116	67	43
Tenured	25	19	25	7
Tenure-Track	5	8	10	3
Non-Tenure Track	20	26	47	17
Total	142	169	149	70
Adjuncts	25	48	116	39

*Does not include School of Social Work

Note: Faculty and staff counts reflect primary campus assignment based on administrative and funding designations. In some cases, employees may be physically located at one campus while funded or assigned to another. As a result, totals may not fully reflect on-site staffing levels.

UConn AVERY POINT

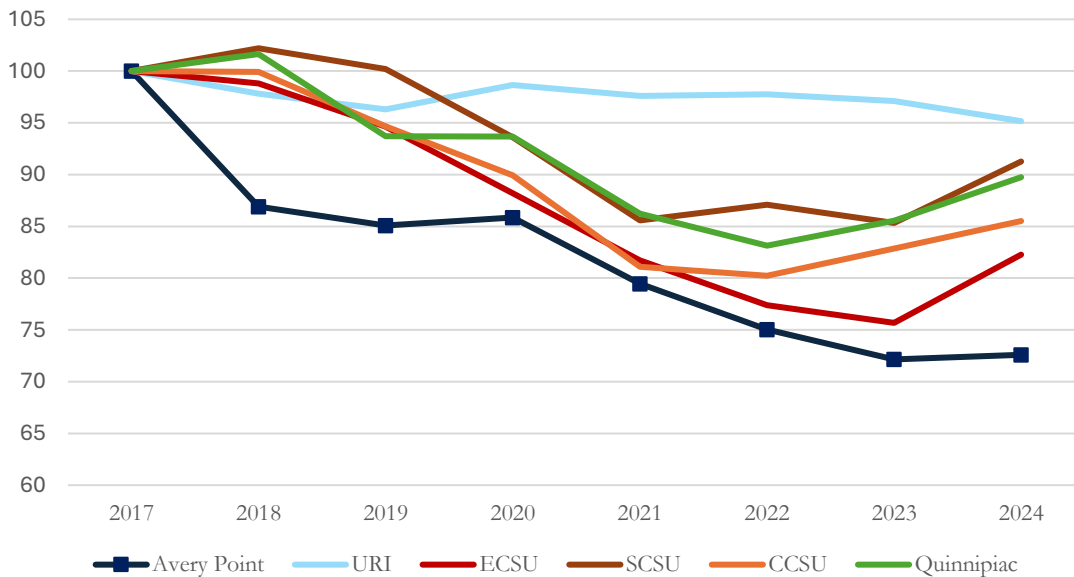
Avery Point: Undergraduate Enrollment Profile and Trends

UConn Avery Point is highly exposed to demographic and competitive enrollment pressures due to its smaller local population base, limited access to public transit and local amenities, limited housing and student life services, and strong competition from regional public and private institutions. As the higher education market tightens, institutions are increasingly competing on non-financial factors such as campus experience, convenience, distinctiveness of academic programs, and residential offerings. Avery Point currently lacks several of these non-financial inducements, contributing to declining yield and enrollment.

Yield on *in-state first-choice admits* has decreased from 48% in Fall 2023 to 40% in Fall 2024 and 35% in Fall 2025, signaling growing difficulty in converting student interest into enrollment. While second-choice yield has held steady, the number of admits has declined by 10% over the same period, indicating a shrinking recruitment pool. Competitors increasingly include regional publics offering deep tuition discounting and more comprehensive student life experiences, as well as Connecticut community colleges offering free tuition for eligible students.

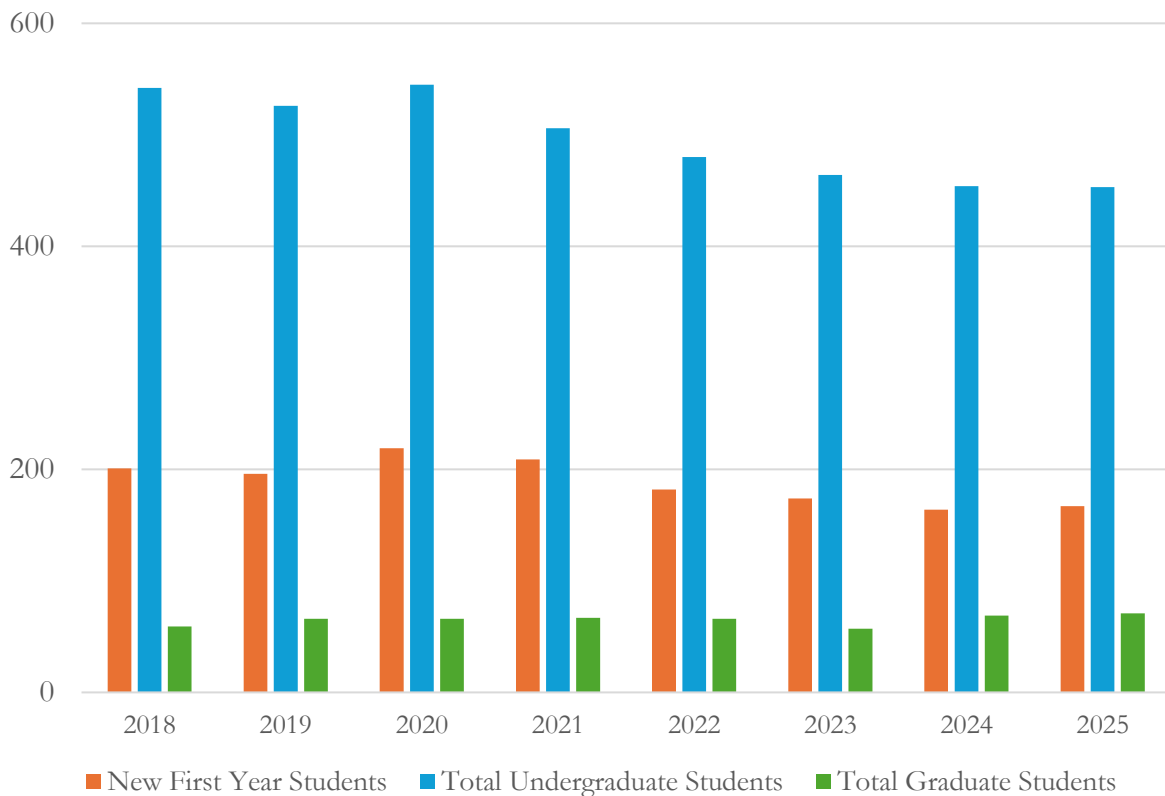
Avery Point's top competitors for *in-state students* include ECSU, URI, SCSU, CCSU, and Quinnipiac. For Marine Sciences majors, Avery Point competes against coastal institutions with strong program identity and residential options, including University of New England, Roger Williams, and Stony Brook (Southampton)—all of which offer waterfront access, research experiences, and student housing aligned with the major. The chart below shows enrollment trends since Fall 2017 for Avery Point and selected regional public institutions. Each institution is shown relative to its own 2017 baseline to allow comparison of trajectory rather than scale.

Change Since 2017: Avery Point & Select Regional Institutions



Undergraduate enrollment has declined from 542 in 2018 to 453 in 2025—a 16% decrease. Primary drivers include demographic contraction in southeastern Connecticut (-9.5% decline from 2015-2021), intensified competition for the same student population. The region’s small population base (119,000 residents within 10 miles vs. 609,000 near UConn Hartford) and limited public transportation options further constrain enrollment growth potential.

Enrollment Outlook (Degree-Seeking Only)



First-Year Degree-Seeking Avery Point Enrollees by Residency Mix

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	% Change 2018-2025
Connecticut	198	191	215	205	177	167	153	154	-22.2%
International	3	4	2	3	2	1	1	4	+33.3%
Out-of-State	0	1	2	1	3	6	10	9	~
Total	201	196	219	209	182	174	164	167	-16.9%

First-Year Degree Seeking Avery Point Enrollees by Demographics

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	Change 2018-2025 (PP)
First Gen	47.8%	40.8%	45.2%	41.6%	40.7%	45.4%	43.9%	52.7%	+4.9 pts
Pell-Eligible	41.3%	36.2%	37.4%	35.4%	35.7%	34.5%	39.0%	44.3%	+3.0 pts
URM	24.4%	23.0%	24.2%	31.1%	20.3%	29.3%	32.3%	44.3%	+19.9 pts

Total Undergraduate Degree-Seeking Avery Point Enrollees by Residency Mix

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	% Change 2018-2025
Connecticut	526	511	525	494	465	445	422	419	-20.3%
International	5	9	10	6	6	4	2	8	+60%
Out-of-State	11	6	10	6	9	15	30	26	+136.4%
Total	542	526	545	506	480	464	454	453	-16.4%

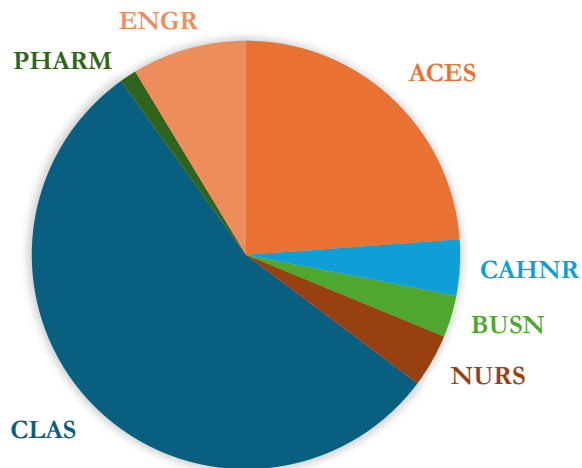
Total Undergraduate Degree Avery Point Seeking Enrollees by Demographics

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	Change 2018-2025 (PP)
First Gen	38.1%	37.8%	36.3%	40.3%	42.3%	43.3%	40.1%	43.5%	+5.4 pts
Pell-Eligible	35.4%	34.0%	33.0%	34.8%	33.3%	35.6%	34.8%	36.0%	+0.6 pts
URM	20.1%	24.1%	24.4%	28.3%	25.4%	24.6%	28.4%	34.2%	+14.1

Fall 2025 Undergraduate Program Enrollment Summary – Avery Point

Duplicated headcount including full-time and part-time bachelor’s degree, double major, and minors.

UNDERGRADUATE MAJORS BY SCHOOL/COLLEGE



Fall 2025 Detailed Enrollment at Avery Point by School/College and Plan Description (Full-Time and Part-Time)

Plan Description	Bachelor's	Double Major	Minor	Grand Total
ACES	113			113
Exploratory	90			90
Pre-Bachelor of Social Work	3			3
Pre-Individualized	1			1
Pre-Sport Management	9			9
Pre-Teaching	10			10
Agriculture, Health & Natural Resources	20			20
Allied Health Sciences	8			8
Animal Science	8			8
Landscape Architecture	1			1
Natural Resources	1			1
Pathobiology	2			2
Agriculture/Liberal Arts			1	1
Global Environmental Change			1	1

Business	15			15
Accounting	1			1
Analytics and Info Management	1			1
Finance	7			7
Marketing	2			2
Business-Undecided	4			4
Engineering	41			41
Biomedical Engineering	2			2
Chemical Engineering	2			2
Civil Engineering	3			3
Computer Engineering	4			4
Computer Science	6			6
Computer Science and Engineering	3			3
Data Science and Engineering	1			1
Electrical Engineering	3			3
Engineering Physics	1			1
Mechanical Engineering	15			15
MGMT & ENGR for Manufacturing	1			1
Liberal Arts & Sciences	240	2	18	260
American Studies	1			1
Anthropology	2		1	3
Biological Sciences	14			14
Chemistry	3			3
Classics/Ancient Mediterranean Std	1			1
Climate Science			1	1
Communication	4			4
Earth Sciences	1			1
Ecology/Evolutionary Biology			2	2
Economics	5			5
Engineering Physics	1			1
English*	12		3	15
General Studies*	10			10
Global Studies			1	1
History	5			5
Human Development & Family Sciences	6		2	8
Human Rights	1			1
Individualized	3	1		4
Journalism	2			2
Linguistics			1	1
Linguistics/Philosophy	1			1
Marine Biology*			1	1
Marine Sciences*	82			82
Maritime Archaeology*			1	1

Maritime Studies*	13	1		14
Mathematics	3			3
Mathematics/Actuarial Science	2			2
Mathematics-Physics	1			1
Molecular and Cell Biology	3			3
Physics	4			4
Physiology & Neurobiology	5			5
Political Science	6			6
Psychological Sciences*	42		2	44
Sociology	7		1	8
Statistics			1	1
Women's Gender & Sexuality St			1	1
Nursing	19			19
Nursing (CEIN)*	19			19
Pharmacy	6			6
Pharmacy Studies, Pre-Prof	6			6
Grand Total	454	2	19	475

* Program can be completed at Avery Point Campus

Avery Point: Graduate Enrollment Profile

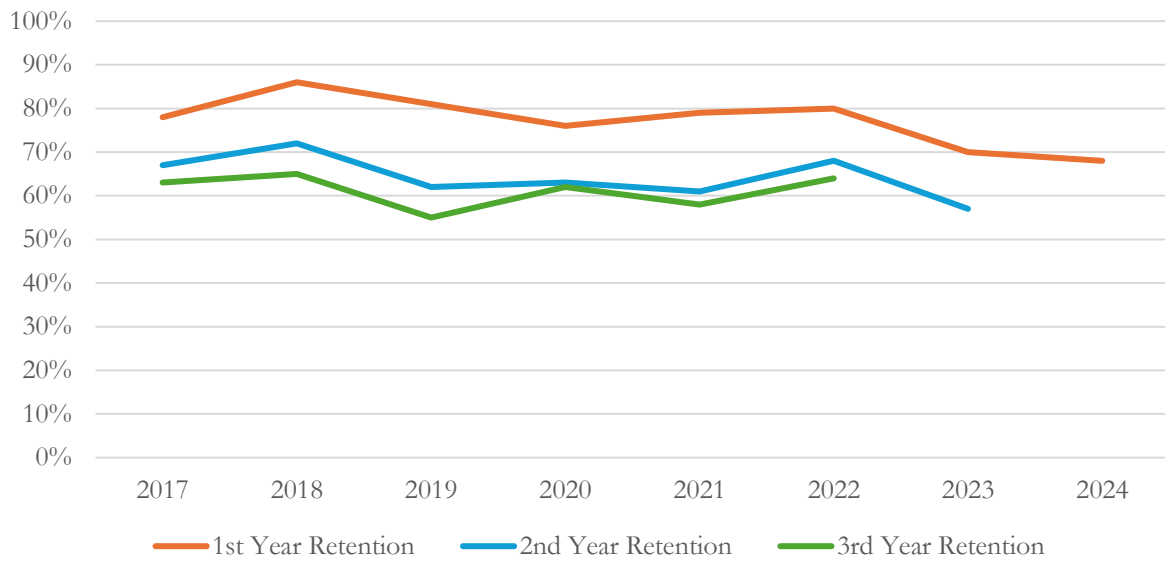
Plan Description	Doctoral	Master's	Grand Total
Education		13	13
Curriculum and Instruction MA		5	5
Educational Psychology MA		8	8
Liberal Arts & Sciences	25	13	38
Oceanography MS		13	13
Oceanography PhD	25		25
Grand Total	25	26	51

Avery Point: Retention and Graduation Outcomes

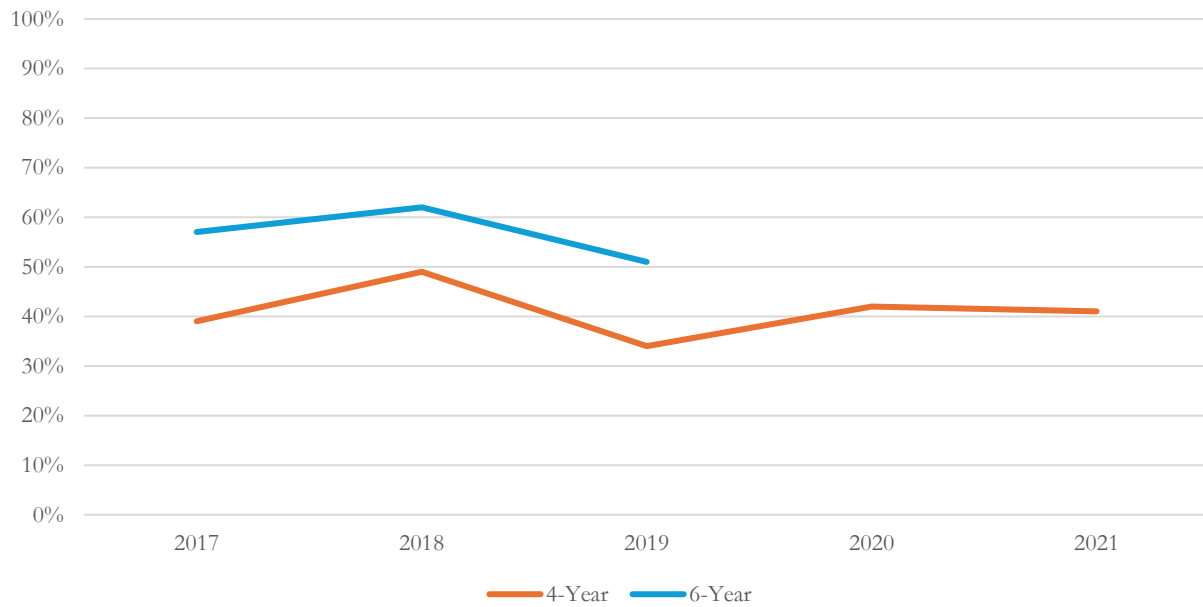
The University's Strategic Enrollment Management (SEM) Plan calls for an aggressive increase in first-year retention at Avery Point over the next three years, the most significant improvement target among the regional campuses. Achieving this will require targeted investment in academic support, instructional capacity, advising, student engagement, and wraparound services that address the unique needs of commuter and place-bound students. Retention and graduation rates below are based on the retention of a student at UConn regardless of campus, program, or school/college.

Retention and graduation rates reflect full-time, first-time, first-year students only and include continued enrollment or graduation at UConn, regardless of campus, school/college, or major.

Undergraduate Retention Rates



Undergraduate Graduation Rates



1 st Year Class	1 st Year Retention	2 nd Year Retention	3 rd Year Retention	Graduation in 4 Years	Graduated in 6 Years
2024	68%				
2023	70%	57%			
2022	80%	68%	64%		
2021	79%	61%	58%	41%	
2020	76%	63%	62%	41%	
2019	81%	62%	55%	34%	51%
2018	86%	72%	65%	49%	62%
2017	78%	67%	63%	39%	57%

Avery Point: Academic Portfolio and Capacity

Undergraduate Programs
English
General Studies
Marine Science
Maritime Studies
Psychological Sciences (as of Fall 2026)
Graduate Programs (Degrees & Certificates)
Certificate of Entry in Nursing (CEIN)
Marine Sciences
Oceanography
Teacher Certificate

Current Academic Offerings

Undergraduate: Marine Sciences, Maritime Studies, English, and General Studies are the campus's core undergraduate offerings. The department of Marine Sciences awards Bachelor of Science (BS) and Bachelor of Arts (BA) in marine sciences and two undergraduate minors, one in marine biology and the other in marine sciences. It also offers a 4+1 program that awards a BS in marine sciences and non-thesis Master of Science degree in oceanography over a five-year course of study. A new psychological sciences B.A. launches in Fall 2026, expanding academic breadth with limited new cost. UConn is one of only three US universities, and the only one in the Northeast, to offer a four-year Social Science- and Humanities-based Maritime Studies degree (the other two are Texas A&M Galveston and University of West Florida). Offered only at the Avery Point campus, the Maritime Studies Program offers a BA degree and provides critical upper-level electives for Marine Science undergraduate students. Across all majors, in a typical entering class, over 60% will leave Avery Point to finish their studies at Storrs or another campus.

Some concerning trends have emerged with the Bachelor of General Studies (BGS) enrollment at Avery Point, which has declined sharply over the past decade-plus, dropping from 161 students in 2011 when it was the second-largest major on campus to just 10 students in Fall 2025. Historically,

the program served a diverse population of adult and part-time learners, including a substantial number of veterans, and played a key role in campus enrollment strength. As BGS enrollment declined, instructional capacity was reallocated to better support the needs of the traditional undergraduate population (e.g, earlier daytime schedules). Afternoon and evening course offerings have been reduced to approximately 52% of their 2011 levels, resulting in fewer 2000- and 3000-level courses and less variety of courses for students who begin their studies at Avery Point and intend to stay through their sophomore and junior years. This decline in mid-level course availability negatively affects time to degree completion and contributes to student attrition. Rebuilding 2000- and 3000-level offerings that align with BGS degree requirements would support enrollment recovery in the program and simultaneously benefit students completing upper-division major and general education (Common Curriculum) requirements, including those pursuing individualized majors—a targeted growth area for the campus. Additionally, with one recently commissioned survey finding that “More than 50 Percent of College Stop-Outs Were at Least Halfway to Finishing at the Time of Withdrawal” reestablishing the BGS degree at Avery Point would be an important piece to providing options for a changing workforce.

Post-baccalaureate and graduate: The largest graduate program on campus is the Marine Sciences program in Oceanography, offering MSc degrees (thesis and non-thesis option) and a PhD degree (note: the only program in the state to offer both degree options). Enrollment in this program has increased over the past 5 years with 40 to 50 students working on their graduate degree every year. The School of Nursing’s accelerated second degree (CEIN/B.S.) program and the Neag School of Education's Teacher Certification Program for College Graduates (TCPCG) are both offered on the campus with ~20 students each per year.

Future Considerations

Industry partners: University and campus leadership have had extensive discussions with industry partners and constituents throughout the state, about local workforce needs. Given the proximity to General Dynamics Electric Boat, UConn has explored the feasibility of offering undergraduate degrees in Electrical and Computer Engineering at Avery Point. These programs would require \$22 million in start-up over seven years and approximately \$4 million/year operating cost for an estimated cohort of ~10-20 students per year. The scale of investment is not feasible without sustained external partnership or dedicated funding. We will be launching a Business Fundamentals minor in fall 2027 to build students’ skills in analytics, supply chain, and entrepreneurship (~\$90k/year).

Graduate education: It is worth exploring the financial implications and feasibility of reimagining the campus as a Marine Science Field Station, supporting graduate education, research, and workforce trainings similar to operations at University of Rhode Island’s Narragansett Bay Campus, Rutgers University, etc. At the graduate level, there is opportunity to explore expanding M.S./Ph.D. Oceanography and develop stackable credentials in Marine Technology, Offshore Wind, Ocean Data, Diving/Boating Safety, and Coastal Resilience. These programs could be packaged for summer, professional learners, and industry upskilling.

The Tribal Educational Initiative (TEI) advances UConn’s land-grant mission, building upon its legacy through an institutional commitment to building generative partnerships, extending access, and serving all populations in the State of Connecticut. At the core of the initiative is the establishment of a formal partnership with the five recognized Tribes in Connecticut (Eastern

Pequot, Golden Hill Paugussett, Mashantucket Pequot, Mohegan, and Schaghticoke) institutionalized through the formation of a Tribal University Advisory Board (TUAB) and active Working Groups tasked with aligning Indigenous and University priorities. Stronger Tribal–University partnerships will create opportunities for new research, expand educational pathways, and support workforce vitality and economic development across the State. The TEI has actively envisioned the Avery Point campus as a space for co-creating a vibrant future for higher education that leverages their unique location on the Long Island Sound and proximity to Tribal Nations. Growing national interest in interdisciplinary studies that blend science, humanities, and the arts align with current Tribal, University, and industry needs and priorities. For example, existing **courses at Avery Point** in allied health, environmental studies, and **energy policy**, reflect Tribal commitments to develop their health and pharmaceutical infrastructure, **study alternative energies**, strengthen Indigenous food sovereignty, and to ensure healthy waterways and **coastline resilience**. The TEI will continue to seek external funds to support these programs; other **initiatives** include developing trainings/certificates for anyone seeking to deepen their knowledge, particularly as it relates to working effectively with Tribes in Connecticut and/or meet the new curricular state mandates for K-12 education.

Classroom Capacity: UConn Avery Point’s campus footprint totals approximately 199,000² assignable square feet (ASF), excluding Project Oceanology. Avery Point includes 21 classrooms totaling 18,822 ASF with seating for 1,120 students, equating to **2.0 classroom seats per student**, and six teaching labs totaling 5,308 ASF with capacity for 108 students.

While the overall footprint is adequate for current enrollment, space available for classroom and laboratory instruction is limited. Student spaces total 15,517 ASF, primarily consisting of study and library areas. Event capacity is limited to the Branford House. Physical education and recreation areas account for 24,297 ASF.

Avery Point: Student Success and Support Initiatives

UConn Avery Point provides an integrated network of academic and student support programs that emphasize personalized learning, access, and student success. Avery Point leverages small class sizes, close faculty engagement, and strong community partnerships to foster belonging and achievement. Some specific efforts are highlighted below.

- Over 51% of the student body utilized services as APAC in FY 24/25
- Development of Campus Change program that has become a model for the university.
- 82% of the incoming class enrolled in the First Year Experience Seminars
- Approximately 12% of undergraduate students engaged in our newest Student Leadership Development Certificate Series this past Fall 2025
- Approximately 18% of Avery Point students are registered with Center for Students with Disabilities with a 31% increase from last year

² Data regarding ASF, classroom capacity and teaching lab metrics are provided by University Planning, Design, and Construction as of Fall 2024.

Undergraduate advising at UConn Avery Point serves approximately 270 students through a combination of professional advising centers and faculty advisors. National best practices suggest advising caseloads at regional campuses should average around 200 students per professional advisor, suggesting room to absorb enrollment growth.

Type	# of FTE	Total Caseload	Average per advisor
Avery Point Advising	2	205	103
CAPS	1	69	69
Faculty advising	15	187	13

High impact practices under consideration for investment include:

- Launch **Learning Communities** in targeted interest areas, such as Marine Sciences, Environmental Studies, Native American Studies, to foster belonging and academic success, ~\$35,000/year per community for faculty director stipend, programming, and student worker.
- Implement **Success Coaching**, a targeted student support program designed to advance persistence, graduation, and post-graduation preparation utilizing analytics, student supplemental advising, and resource coordination to achieve measurable student success outcomes, ~\$82,000/year (1 Coaches – salary & fringe; operating costs).
- Redesign **Academic Support Program** for better alignment with other academic support centers across the UConn system, which includes UConn Connects and co-locates Q and W Center supports in a singular space.
- Build an **Academic Recovery Program** that integrates advising, peer mentoring, curricular engagement, and co-curricular programming to help students return to good academic standing, persist in their enrollment, and make progress towards timely graduation, ~\$120,000 (1 Academic Recovery Advocate salary & fringe, costs for peer mentors, training, programming, and operations).
- Re-establish on-site presence for UConn’s Center for Career Readiness and Life Skills: Staff the campus with access to a **Career Consultant** to expand internship coordination and employer partnerships in southeastern Connecticut.
- Implement **Affinity Group/Cultural Center Programming** to promote students’ sense of belonging, which will contribute to new student recruitment and enrolled students’ persistence and graduation, ~\$30,000/year (student staffing, programming, training costs).

- Explore **Innovation and Makerspace Initiatives:** Examine the student and industry interest and cost of establishing a coastal innovation hub or makerspace to connect academic programs with workforce and sustainability projects.
- Expand **Work+ UConn program** to increase on-campus and community-based student employment while providing students the ability to develop professional and transferable skills, empower them to take ownership of their work opportunities, and prepare them for post-graduation success, which promotes retention and persistence to graduation, ~\$25,000/year

Avery Point: Detailed Information on Current Student Success and Support Infrastructure

Academic Enrichment and Curricular Engagement

- **First Year Experience (FYE):** UConn Avery Point's First Year Experience (FYE) seminar helps commuter students build study skills, establish campus connections, and develop a sense of belonging. Approximately 88% of first-year students participate annually. Instructors collaborate with Academic Affairs and Student Success staff to identify and support students in need of early intervention.
- **Transition Year Experience (UNIV 1820):** The Transition Year Experience course supports campus-change students preparing to transition to Storrs or another regional campus. The course connects students with **FIRST Peer Mentors**, strengthens study habits, and promotes resource awareness to ease the transition process.
- **Honors and Enrichment Programs:** Avery Point students have access to Honors and Enrichment Programs, which provide advising for individualized research, independent study, and preparation for national scholarships and fellowships. The Associate Director of Honors Programs at the Regional Campuses/Director of Regional Campuses, Enrichment Programs dedicates one day every two weeks to on-campus engagement, ensuring programmatic needs are met through consultation with advising and coordination of Honors events. Students also receive guidance for connecting with the Office of Undergraduate Research (OUR) and the Office of National Scholarships & Fellowships (ONSF). Avery Point currently has four Honors students and five students participating in the Individualized Majors program. Over the past four years (2022, 2023, 2024, and 2025), staff in ONSF have had 19 appointments with eight unique students who were enrolled at Avery Point at the time the appointment took place. Currently, there are 3 Presidential Scholars at Avery Point who would get outreach from ONSF about using their Enrichment award:
- **Undergraduate Research and Experiential Learning:** Students are encouraged to participate in faculty-mentored research and experiential projects, particularly in marine

sciences and environmental studies. Avery Point's proximity to the Long Island Sound and local marine institutions creates unique opportunities for hands-on learning and community engagement. At least two-thirds of Marine Sciences students engage in research during their undergraduate career. In addition, The Avery Point campus has had 10 students funded by the Office of Undergraduate Research between 2022 and 2025. Additionally, six Avery Point students have participated in OUR's Frontiers and Fall Frontiers program during that same time period. Maritime Studies offers two Summer internships: a museum studies internship, often coordinated through UConn Avery Point's MOU with Mystic Seaport Museum, and a tall ships internship. It also offers internships during the school year.

- **Veterans Affairs and Military Programs (VAMP):** Provides benefits navigation and transition support for veteran and military-affiliated students. The Avery Point campus currently serves 45 military-affiliated students (roughly 10%) at the Avery Point Campus. This includes students who are dependents/spouses using VA benefits.
- **The Avery Point Global Café** is an interdisciplinary learning community that promotes campus-wide dialogue on real-world issues. Through discussions and events, it creates opportunities for connection, addresses student concerns, and helps participants link ideas across courses while engaging as “local environments, global citizens.” The 2024–2025 Theme: *Ways of Belonging, Mattering, and Living with Purpose* responded to rising concerns about loneliness and disconnection. Events centered on practical strategies, shared resources, and conversations that connect personal well-being with broader social, economic, and political forces.

Academic Support

- **Avery Point Academic Center (APAC):** The **Avery Point Academic Center (APAC)** offers tutoring, writing assistance, and study skills workshops designed to strengthen academic performance. Peer tutors provide support across a variety of disciplines, with particular emphasis on writing and quantitative coursework. The APAC had 1,275 total check-ins during AY 24/25 and 233 unique students utilized APAC services.
- **ACES Advising:** The **Academic Center for Exploratory Students (ACES)** provides exploratory advising to help students select majors aligned with their interests and stay on track toward degree completion.
- **Early Academic Intervention:** Avery Point uses early alert systems and midterm progress reports to identify students needing additional support. Staff in APAC and advising units provide targeted outreach and referrals to tutoring or success programs.

Student Life, Wellness, and Career Readiness

- **Student Activities and Leadership Development:** Student Activities at Avery Point provides advising for student organizations, leadership opportunities, and campus-wide events that enhance student engagement and belonging within a commuter environment.
- **Career Readiness and Life Skills Center (CCRLS):** Avery Point currently **does not have an on-site Career Consultant**, but students have access to all virtual and regional career readiness services offered through the Center for Career Readiness and Life Skills. These services include one-on-one career coaching, resume and cover letter reviews, and virtual employer engagement events.
- **Student Health and Wellness (SHaW):** Student Health and Wellness provides integrated physical and mental health support to Avery Point students through the regional SHaW model, emphasizing prevention, early intervention, and community-based care.
 - Services include individual mental health assessments, brief treatment, health consultation and screening, wellness education, and case management for referrals to community providers.
 - Avery Point's on-site staffing includes:
 - 1.0 FTE Nurse Navigator
 - 1.0 FTE Mental Health Clinician
 - 1.0 FTE Medical Office Coordinator
 - Regional SHaW leadership provides oversight and consultation for operations, clinical nursing, and case management.
 - Benchmarking from the American College Health Association indicates that campuses serving between 1,000–1,500 students typically require 1.0–1.5 RN FTEs under a Nurse Navigator model. Avery Point's staffing meets this minimum threshold but would require additional investment to expand toward a more comprehensive health clinic structure.
- **Student Care and Concern:** The campus' case management services offer non-clinical support to students experiencing personal, financial, or academic difficulties, ensuring that students remain connected and able to persist toward degree completion.

Accessibility, Access, and Basic Needs

- **Center for Students with Disabilities (CSD):** CSD ensures equal access to academic programs and services for students with disabilities. Avery Point's **Disability Services Professional (DSP)** role is shared with Hartford and supports approximately **70 students**, overseeing all local CSD functions. Responsibilities include intake, faculty coordination, testing accommodations, assistive technology, and individualized support. Unlike Storrs,

where functions are distributed across specialized teams, the Avery Point DSP independently manages all components of service delivery for the campus.

- **College Access and Transition Programs:** Avery Point hosts several pre-college and transition programs designed to improve educational access and college readiness:
 - **CAPS Summer Bridge Program:** Provides summer bridge programming, advising, and transition support for first-generation and limited-income students.
 - **Dual Enrollment:** Partnership with **New London High School**, allowing students to earn college credit while in high school.
 - **Connecticut College Access & Preparation (ConnCAP):** State-funded college preparation program serving **New London High School** and **Norwich Free Academy**, providing year-round tutoring, college preparation, and summer coursework.
 - **Upward Bound:** Federal TRIO program with academic-year and summer components focused on college readiness (Norwich Free Academy).
 - **Upward Bound Math & Science:** TRIO program emphasizing STEM preparation (New London High School and Norwich Free Academy).

- **Basic Needs Initiatives:** Avery Point offers several programs to address students' basic needs:
 - **Husky Harvest:** A campus pantry addressing food insecurity.
 - **Students First Fund:** Provides emergency aid and meal assistance to students experiencing financial hardship.

Avery Point: Student Life, Housing, and the Campus Experience

Housing: In 2024, an analysis was conducted to assess the feasibility of developing student housing at Avery Point. As part of this review, the University issued a Request for Proposals (RFP) to explore whether a third-party partner would construct and operate housing at a net-neutral cost to the University. No viable proposals were received.

Based on projected enrollment and demand assumptions, current modeling indicates that University-financed housing would not generate sufficient occupancy to cover construction, financing, and operating costs. Under current conditions, the project would be expected to operate at a sustained loss. The estimate below reflects projected occupancy and financial performance based on current enrollment trends.

Capital (in millions)				
Total Capital Cost	\$50.0			Includes housing (4 stories, 78,400 sqft, dining, recreation, student support, etc.)
Operating (in millions)				
Beds Available	254	254	254	Reflects sensitivity of occupancy. Based on current enrollment, housing demand estimate is only 130-140 beds. Rates inflated for FY29 opening.
Beds Occupied	229	203	152	
Vacancy Rate	10%	20%	40%	
Revenue from Beds	\$2.6	\$2.4	\$1.8	
Maintenance & Utilities	(1.0)	(1.0)	(1.0)	Custodial, elevator, pest control, landscaping, trash, insurance, snow removal, water, sewer, electric, gas
Residential Staffing	(0.3)	(0.3)	(0.3)	Resident Director + 8 RA's
Rent Subsidy	(0.2)	(0.2)	(0.2)	Student Aid/scholarships
Dining Net Expenses	(0.1)	(0.2)	(0.5)	Meal plan revenue net of staffing & commodity costs
University Safety/Security	(0.8)	(0.8)	(0.8)	24 hr security
Student Support Positions (5)	(0.6)	(0.6)	(0.6)	Academic Advisor, Student Success Coach, Disability Service Professional, Student Activities, Health Services
Subtotal	(\$0.3)	(\$0.7)	(\$1.6)	Loss for housing/dining + other costs
FY26 operating loss est.	(13.3)	(13.3)	(13.3)	Existing loss from campus operations (not adjusted)
Total	(\$13.6)	(\$14.0)	(\$14.9)	Excludes cost to repay \$50M of capital

Adding housing at Avery Point would divert funds from housing projects at Storrs, where housing is in great demand, and student satisfaction with housing options is on the decline. It is also unclear at this time what the demand will be for Hartford’s new dorm coming online in fall 2026. It is prudent to evaluate the demand and success of this project before committing to a residence hall at Avery Point.

Dining: Mort’s Café serves as Avery Point’s primary dining venue, offering breakfast and lunch on weekdays during the academic year and operating as a central student gathering space. The café provides a mix of hot and grab-and-go options and is a frequent hub for club meetings, informal study breaks, and commuter socialization, promoting community and belonging on a predominantly day-time campus. Future opportunities include expanded hours and programming to better support evening students, part-time learners, and co-curricular engagement.

Recreation: Avery Point offers one of the strongest recreation footprints among the regional campuses, featuring an Athletic Center with a fitness gym, indoor pool, and gymnasium available to students. These facilities typically support 55 student-athletes across three teams. Open-rec hours, intramurals, and club sport use create a built-in wellness and community hub for commuters between classes. This asset provides a strong foundation for wellness programming, marine-themed recreation, and outdoor waterfront fitness opportunities.

Students also have direct access to the waterfront, walking paths, patios, and outdoor gathering spaces with views of Fishers Island Sound, creating a sense of calm, belonging, and connection to the natural environment that enhances mental health and student quality of life.

Library: The Avery Point Library provides research support, quiet and collaborative study spaces, computer workstations, and access to UConn’s full digital collections and Interlibrary Services. Its holdings and services are enriched by specialized resources in marine and coastal studies, supporting coursework and research aligned with the campus’s academic strengths. Librarians offer research consultations, instruction sessions, and support for data, writing, and interdisciplinary inquiry.

Bookstore: Within the campus's Academic Building is a bookstore that serves Avery Point students, strengthening campus identity by providing branded merchandise and academic materials within walking distance of student hubs.

Avery Point: Research Landscape

UConn Avery Point is a hub of research excellence. Home to several of UConn's research centers and institutes, as well as the research activities of the Department for Marine Sciences, the research conducted at UConn Avery Point includes efforts to support communities against adverse weather effects along Connecticut's coastline, protect coastal and marine ecosystems, better understand the physics, chemistry, and biology of near-shore and offshore environments, and collaborate with maritime industries in southeastern Connecticut. Investigators at UConn Avery Point expended more than \$7 million for research activities in FY25 with \$35 million in active research awards.

The research centers and institutes at UConn Avery Point include the Connecticut Institute for Resilience and Climate Adaption (CIRCA), Connecticut Sea Grant, the Connecticut National Estuarine Research Reserve (CT NERR), and the CT Initiative on Environmental Research of Offshore Wind (CIEROW). CIRCA is a partnership between UConn and the Connecticut Department of Energy and Environmental Protection (DEEP) to foster the resilience and sustainability of vulnerable communities along Connecticut's coast and inland waterways. The Sea Grant College Program is a unique partnership between the nation's universities and the National Oceanic and Atmospheric Administration's (NOAA). UConn's Connecticut Sea Grant program collaborates with maritime industries and coastal communities to work toward achieving healthy coastal and marine ecosystems and consequential public benefits by supporting integrated locally and nationally relevant research, outreach, and education programs. CT NERR is one of 30 Research Reserves in the country focused on research, education, and stewardship of estuarine ecosystems. With more than 50,000 acres of marsh, upland, and open water in Long Island Sound, Fishers Island Sound, and the lower Connecticut and Thames Rivers, the Reserve provides essential habitat for wildlife, offers educational opportunities for students, teachers and the public, and serves as a living laboratory for scientists. CIEROW is conducting targeted research in marine environments potentially impacted by the burgeoning offshore wind-energy industry. Utilizing the operational capacity of UConn's Marine Sciences enterprise (see below), the research program is examining a range of factors at wind-turbine construction sites and at sites not under construction.

UConn's Department of Marine Sciences carries out cutting-edge research in oceanography using cross-disciplinary approaches. Faculty lead several state and national programs, and students, staff and faculty work on important global issues including biogeochemistry, climate change, sea-level rise, ocean acidification, offshore wind development, and anthropogenic contaminants in the oceans. The department maintains general and specialized laboratory spaces, a fleet of small boats, the 39-foot R/V Lowell Weicker, the flagship R/V Connecticut (a custom designed 90-foot steel single screw research vessel) and an active SCUBA diving program for underwater research.

UConn's Maritime Studies Program has forged cooperative relationships with numerous regional institutions or organizations, including Mystic Seaport Museum, Mystic Aquarium, Thames River

Heritage Park, the Groton Shellfish Commission, the New London County Historical Society, the Custom House Maritime Museum (New London), the John Gardner Chapter of the Traditional Small Craft Association, and the Stellwagen Bank National Marine Sanctuary. The MOU (Memorandum of Understanding) with Mystic Seaport Museum has been especially fruitful in terms of student and faculty internships and fellowships, shared faculty, shared grants, collaborative research and publications, and experiential education and research opportunities for Avery Point students.

UConn Avery Point is also an active and founding member of the Connecticut Blue Economy Coalition, a consortium of partners from the business and non-profit sector embracing innovation aimed at accelerating and empowering a sustainable future for blue economic growth in the coastal, marine and maritime sectors of Connecticut. The Avery Point campus serves as the location of the Blue Economy Educational Workshop to be convened in February 2026, which aims to showcase Connecticut's maritime and marine focused educational resources.

The Laboratory for Astrophysics (LNS) at UConn Avery Point is involved in research on stellar evolution. Undergraduate students work together with graduate students to develop and implement radiation detection technologies to design, construct, and test detectors of nuclear particles. These detectors are used to simulate and measure nuclear reactions in stars at various nuclear accelerator facilities in the U.S., Europe, Israel, and elsewhere.

In addition to these activities at the Avery Point campus, UConn has launched a transformative UConn Shipbuilding Initiative designed to strengthen the nation's undersea capabilities through a strategic blend of applied and basic research, workforce development, international collaboration, and regional economic growth. At the heart of this initiative is the "National Institute for Undersea Vehicle Technology" (NIUVT), a university-industry partnership between UConn, URI and GDEB. NIUVT accelerates the research, development, and transition of key enabling technologies for the next generation of undersea vehicles. Its mission includes conducting applied research in areas such as acoustics, advanced materials, cybersecurity, and unmanned underwater systems, while supporting a technically skilled and innovative workforce through Navy-focused STEM education and graduate programs.

Complementing NIUVT's research mission are robust workforce development programs, such as ANCHOR (Advanced Naval Careers through Higher-Ed Outreach and Research) and the UConn-URI Navy STEM Coalition. These programs, supported by the U.S. Navy and General Dynamics Electric Boat, have engaged students across southern New England since 2017. They build a K-16 pipeline that introduces students to naval engineering and skilled trades, offers hands-on learning experiences, and prepares a diverse talent pool to meet the growing demands of the submarine industrial base. Through the AUKUS Scholars Program, UConn students participate in international exchanges with institutions in Australia and the UK, gaining interdisciplinary training in undersea vehicle technology. This trilateral partnership enhances global defense and collaboration and provides students with immersive experiences in systems engineering, hydrodynamics, and propulsion technologies critical to national security.

These efforts position UConn as a national leader in undersea vehicle innovation, workforce development, and strategic collaboration – ensuring continued U.S. dominance in undersea warfare

and supporting the long-term vitality of the shipbuilding sector. UConn is exploring options to integrate the National Institute for Undersea Vehicle Technologies (NIUVT) and the UConn Shipbuilding Initiative work into the UConn Avery Point campus to support the U.S. Navy's efforts to produce submarines equipped with innovative technology using advanced manufacturing techniques. These initiatives work closely with General Dynamics Electric Boat, the University of Rhode Island, and the Naval Undersea Warfare Center. UConn's research activities related to NIUVT and shipbuilding currently take place at the UConn Storrs campus and expended over \$20 million in research in FY25.

Avery Point: Philanthropy and Development

Fundraising in support of UConn Avery Point during the campaign period to-date (starting July 1, 2019) totals \$517,168 in gifts and pledge commitments, including deferred gifts. Recent awards include the Thomas and Eileen Marston Scholarship Fund and the Lloyd G. Balfour Foundation funding to support transition and academic year engagement for underrepresented students at UConn Avery Point (shared with all Regional Campuses). UConn Avery Point also benefits from collaboration with regional employers (Electric Boat, Pfizer, Eversource, Ørsted, etc.). There has been concentrated industry outreach over the past 18 months on behalf of the University to secure major support to stand up new academic programs. Those efforts will continue but have not yet been successful.

The campus will benefit from continued partnership with the UConn Foundation to accelerate fundraising efforts around student success initiatives. It is important to note that prior to the campaign, the three-year average for fundraising in Avery Point was approximately \$69,000. The recent \$517,168 during the campaign period is a significant achievement, however, it's important to recognize that this level of giving may not be immediately repeatable within a similar timeframe given the current pipeline. The individual giving base in Avery Point is promising but remains in an early stage of development. Continued investment in alumni and donor engagement and stewardship of existing funds will be essential to build a more sustainable and scalable philanthropic foundation for the campus.

Avery Point: Budget Outlook and Infrastructure

Operating Budget³

Category	FY22	FY23	FY24	FY25
Total Revenues	\$9.05	\$9.14	\$9.62	\$9.74
Graduate Tuition Revenue	\$0.78	\$0.65	\$0.45	\$0.40
Undergraduate Tuition Revenue	\$6.27	\$6.32	\$6.44	\$6.60
Fee Revenue	\$0.49	\$0.30	\$0.33	\$0.39
Other Revenue	\$1.50	\$1.87	\$2.40	\$2.35
Total Expenses	\$21.45	\$22.93	\$22.91	\$22.05
Faculty Salary & Fringe	\$6.45	\$7.33	\$7.14	\$6.94
Staff Salary & Fringe	\$5.94	\$5.95	\$6.18	\$5.98
Temporary Salary & Fringe	\$3.13	\$3.17	\$2.70	\$2.55
Financial Aid	\$1.76	\$1.79	\$1.94	\$1.86
All Other Expenses	\$4.17	\$4.69	\$4.94	\$4.72
Net Operating Result	(\$12.40)	(\$13.80)	(\$13.30)	(\$12.30)

Personnel costs including faculty, staff, and temporary positions account for nearly 70% of total expenditures. Financial aid has grown modestly but remains a small share of overall expenses.

Other revenues include sales and services, donations, Branford House rentals, athletics, and boat accounts. Other expenses include utilities, purchased services, equipment, supplies, transportation, etc.

Operational spending has held steady, with minor increases tied to inflation and facility maintenance. Overall, the campus's financial position reflects a stable academic operation, sufficient physical and instructional capacity exists, but student demand and tuition revenue do not justify expansion or significant reinvestment without clear evidence of program growth.

Capital Expenditures to Date (FY16–FY25)

Fund Source	Total Investment (\$M)
UC Bonds	\$10.02
State Funds	--
Operating Funds	\$4.09
Gift Or Grant Funds	--
Total	\$14.11

³ **Important Note:** These numbers provide a directional view, not an exact picture. Current reporting is complex—expenses and staff can be coded to different accounts, and indirect costs (such as facilities and safety) are allocated separately. This represents the net gain(loss) prior to adding any additional central administrative costs, such as HR, Finance, etc. Improving clarity and consistency will be a priority going forward.

Current Projects and Deferred Maintenance

Capital planning at Avery Point is focused on preserving existing facilities, addressing health and safety priorities. Since FY16, approximately \$14.1 million has been invested at Avery Point through UCONN 2000 and operating funds. These investments have supported projects such as seawall restoration, building renovations and roof replacements, new faculty lab construction, and demolition of outdated facilities.

Prioritized project funding totals at least \$2.0 million, focused on office and lab renovations, building, parking, and roof repairs, and HVAC repairs.

Priority Deferred Maintenance

Project Name	Building	Equipment / Building Component	Project Description	Estimated Cost
Avery Point Library ADA Restroom	Avery Point Campus Library	Restroom	Create ADA code compliant bathrooms in the Library bldg (1 All-gender/ 2 ladies'/ 2 men's)	\$60,000
Avery Point Student Parking Lots (A & B) & Facilities Resurfacing	N/A	Pavement	Realign pedestrian and vehicular pathways and resurface and restripe	
Avery Point Rankin Lab/Library Masonry Doors	John S. Rankin Building/Avery Point Campus Library	Doors	Replace 4 rotted frames and doors, water intrusion/security issue	\$80,000
Academic Building Steam Header	CPB	Steam Header Pipe	Replace Steam Header due to multiple steams issues and age of system	\$85,000
Project O Building / Exterior Painting & Rot Repair	Project O Building	Paint	Building Exterior Paint is failing. Due to weather and coastal location, various trim around building is rotted.	\$100,000
Repair Trough & Brick Walls	Rankin Lab	Exterior Trough and brick walls	Repair Trip Hazard and Deteriorating Brick Walls	\$100,000
Avery Point Academic Classroom 211 AC replacement	Academic Building	AC	AC replacement	
Avery Point Dock Repairs	N/A	Dock	8 of 12 dock sections that are broken.	\$25,000
Avery Point Dock Repairs DESIGN	N/A	Dock	Jack-up, repour/create cable trays for conduits (MEP) - tripping hazard	\$20,000
Avery Point Public Safety Emergency Generator Replacement	Police Substation	Generator	Replace 1997 15kW Olympian emergency generator, LPG	
Avery Point Hardscape Repairs and Replacements	N/A	Hardscape	Replace sidewalks / stairs other pedestrian surfaces annually	\$50,000

Avery Point Academic Building ADA Restroom	Academic Building	Restroom	Create ADA code compliant bathrooms in the Academic bldg	N/A
Avery Point Underground Steam Line Leak from Vault near Astrophysics to MSB - High Pressure	Astrophysics	Steam Line	Investigate where steam leak is coming from and repair as needed. 8" High Pressure Steam. Some of the piping from vault was replaced within 10yrs but leak occurred 2-3 years after repair.	N/A
R22 Replacement Program	MSB	Refrigerant System	Replace R22 Refrigerant System with new Environmental Friendly Refrigerant in addition to cost savings	\$100,000
Refurbished Pool Dehumidification System - Option 2	Athletic Building	Dehumidification System	The humidity in the Gym Pool Area is high making the windows sweat pooling water in locker rooms.	\$150,000
Avery Point refurbished pool dehumidification system (option 1)	Athletic Building	Dehumidification System	The humidity in the Gym Pool Area is high making the windows sweat pooling water in locker rooms	\$400,000
Avery Point MSB Lab Research Clean Air HEPA Filter replacement	MSB	HEPA Filters	Replace HEPA Filters	\$50,000
Avery Point Marine Science Building Roof	MSB	Roof	Coating of all flat asphalt roofing	\$100,000
Project O Building / Roof	Project O Building	Roof	Coating of all flat asphalt roofing	\$100,000
Replace Steam Header	CPB	Building Steam Header	Replace out of date steam header for the Community Professional Building	\$25,000
Avery Point Dock Repairs CONST	N/A	Dock	Jack-up, repour/create cable trays for conduits (MEP) - tripping hazard	N/A
Avery Point Marine Science Flood Doors Emergency Drains	Marine Science	Flood and Emergency Doors	Seven Interior Flood Doors & emergency floor drain stops per FM Global	\$400,000
Avery Point Campus Access Control Upgrades	Facilities Building	Keys and Access Controls	Re-key Campus and Add Card Access for Facilities Buildings	\$250,000
Slate and Gutter Repair	All Buildings	Gutters	Replace broken and missing slate repair flashing & gutters	\$80,000
Total Estimated Identified DM Need				~\$2,175,000

Avery Point - Full Deferred Maintenance Backlog

Project Type	Estimated Cost
Building Exteriors	\$15,678,088
Electrical	\$7,951,611
HVAC	\$26,799,391
Interiors	\$9,282,734
Plumbing	\$2,886,593
Roofing	\$2,814,430
SMALL Building Renovation	\$1,986,106
Modernizations	\$4,520,654
Total Estimated Cost	~\$71,919,607

UCONN HARTFORD

Hartford: Undergraduate Enrollment Profile and Trends

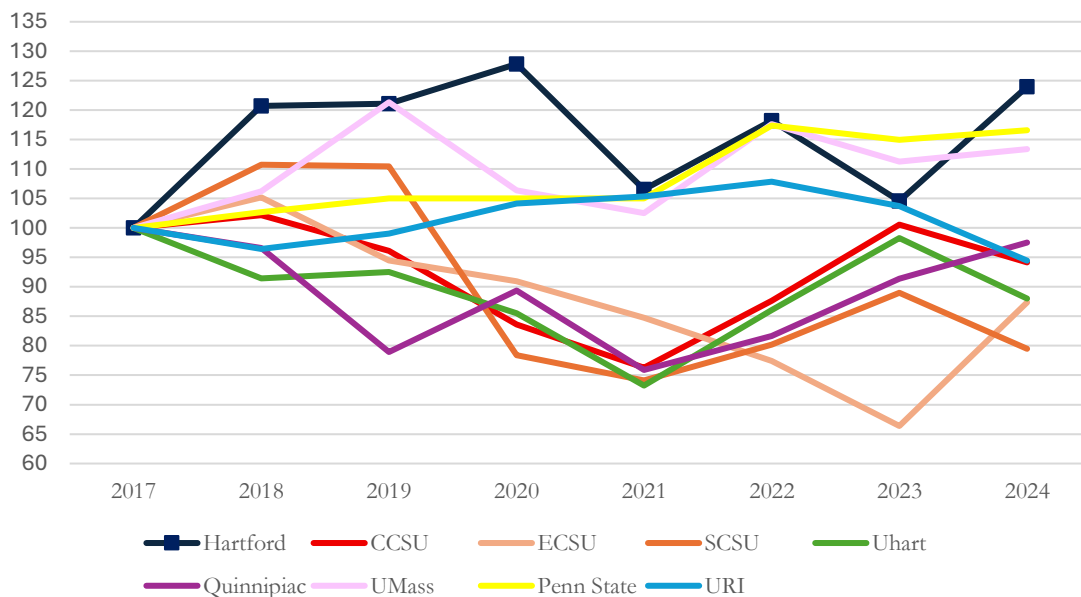
UConn Hartford is moderately exposed to demographic-driven enrollment risk due to limited residential capacity, fewer campus amenities, and strong competition within its local higher education market.

Yield on *in-state first-choice admits* has declined each year from 42% in Fall 2023 to 32% in Fall 2024 and 29% in Fall 2025 indicating increasing difficulty converting admitted students into enrollees. This downward trend reflects competitive headwinds that extend beyond the discontinuation of the Storrs housing option, suggesting that enhancements to the Hartford student experience, campus identity, and engagement model will be critical to strengthening yield.

Despite yield declines, interest in the campus remains strong. Both first- and second choice in-state admits increased from Fall 2023 to Fall 2025 by 17% and 10%, respectively, demonstrating that more students are considering Hartford as a viable option. The opening of the new Pratt Street residence hall in Fall 2026 is expected to reshape demand and enrollment patterns, similar to the surge Stamford experienced when residential housing became available, drawing new students from both inside and outside the UConn system.

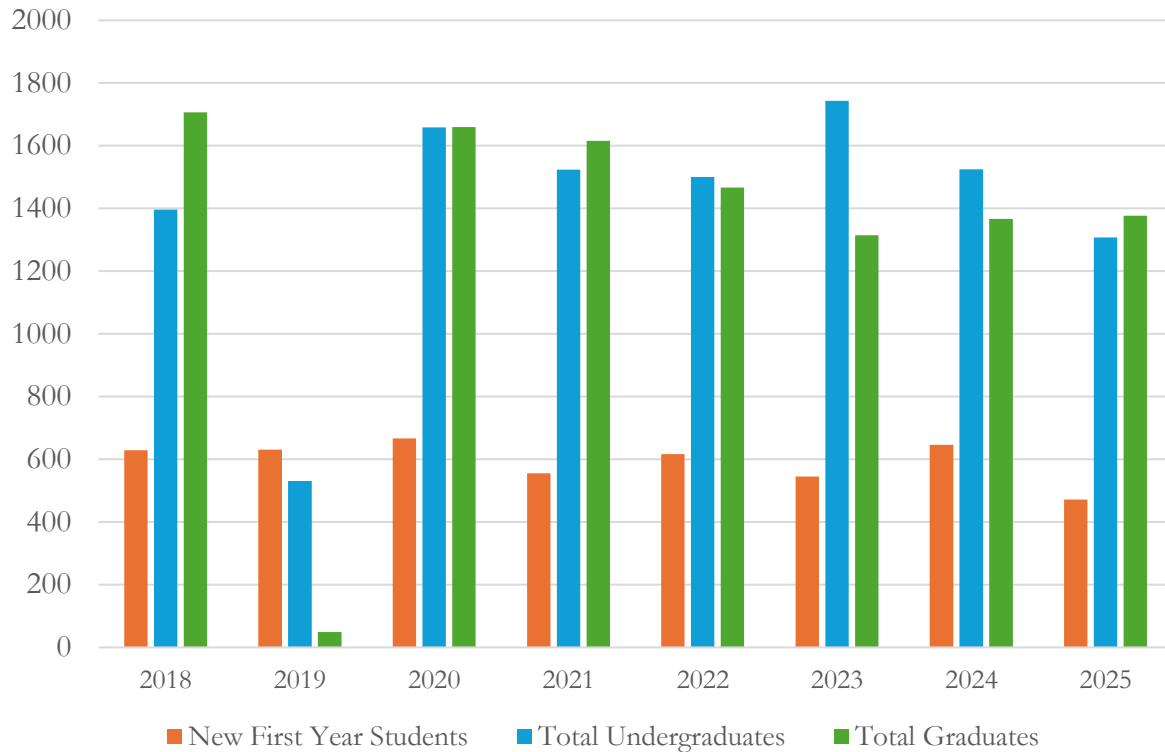
Hartford competes directly with nearby public and private institutions that provide residential experiences, robust student life, and campus amenities. Top competitors for *in-state students* include CCSU, ECSU, University of Hartford, Quinnipiac, and SCSU, while *out-of-state competition* is led by UMass Amherst, Penn State, and URI.

Change Since 2017: Hartford & Select Regional Institutions



In total, 63% of UConn Hartford students identify as BIPOC, positioning Hartford as UConn’s most diverse campus. The campus is a federally designated MSI, including AANAPISI status, with one of the largest AAPI student populations in New England (17%) and HSI, with 26% of students identifying as Hispanic/Latino. 49% of students are first-generation college students and 51% are Pell recipients, reflecting strong service to limited-income students. Over 90% of students are commuters, underscoring the need for an urban student life model that engages both residential and commuter students. This demographic profile represents a core institutional strength and positions Hartford as a critical access point for diverse talent in Connecticut’s capital region. However, to convert growing applicant interest into enrollment, the campus must enhance belonging, student support services, and co-curricular programming—particularly as it transitions to a partially residential campus.

UConn Hartford Enrollment Outlook (Degree-Seeking Only)



First-Year Degree-Seeking Hartford Enrollees by Residency Mix

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	% Change 2018-2025
Connecticut	612	613	642	543	594	533	615	455	-25.7%
International	12	12	17	7	14	7	17	12	0%
Out-of-State	5	6	7	5	8	5	17	5	0%
Total	629	631	666	555	616	545	646	472	-25.0%

First-Year Degree Seeking Hartford Enrollees by Demographics

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	Change 2018–2025 (PP)
First Gen	48.6%	46.6%	47.6%	43.6%	46.3%	43.9%	41.3%	52.8%	+4.2 pp
Pell-Eligible	46.1%	40.4%	40.8%	46.1%	44.2%	41.5%	46.1%	53.8%	+7.7 pp
URM	30.7%	29.9%	33.5%	36.9%	33.9%	31.2%	38.1%	46.0%	+15.3 pp

Total Undergraduate Degree-Seeking Hartford Enrollees by Residency Mix

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	% Change 2018-2025
Connecticut	1,366	1,489	1,606	1,483	1,454	1,433	1,465	1,261	-7.7%
International	21	30	37	31	28	25	35	29	38.1%
Out-of-State	9	12	16	10	18	15	25	17	88.8%
Total	1,396	1,531	1,659	1,524	1,500	1,473	1,525	1,307	-6.4%

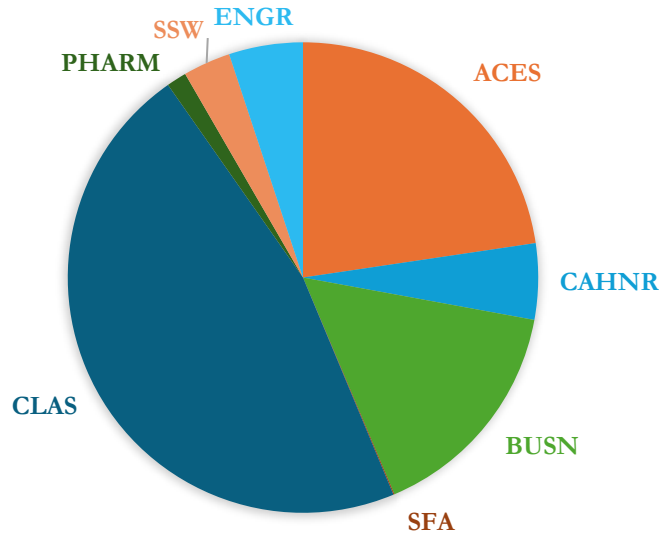
Total Undergraduate Degree Seeking Hartford Enrollees by Demographics

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	Change 2018–2025 (PP)
First Gen	46.6%	46.4%	45.0%	44.6%	47.4%	46.2%	44.9%	49.3%	+2.7 pp
Pell-Eligible	48.4%	42.7%	40.4%	45.0%	44.2%	43.1%	45.9%	50.5%	+2.1 pp
URM	34.8%	33.3%	35.1%	37.5%	36.3%	35.3%	37.6%	43.5%	+8.7 pp

Fall 2025 Undergraduate Program Enrollment Summary – Hartford

Duplicated headcount including full-time and part-time bachelor’s degree, double major, and minors.

Undergraduate Majors By School/College



Fall 2025 Detailed Undergraduate Enrollment at Hartford by School/College and Plan Description:

Plan Description	Bachelor's	Double Major	Minor	Grand Total
ACES	184			184
Exploratory	143			143
Pre-Bachelor of Social Work	15			15
Pre-Individualized	2			2
Pre-Sport Management	13			13
Pre-Teaching	11			11
Agriculture, Health & Natural Resources	61		1	62
Agri, Hlth, Natrl Resources	1			1
Allied Health Sciences	26			26
Animal Science	11			11
Busn Management and Marketing			1	1
Econ of Sus Develpmnt and Mgmt	1			1
Env and Nat Resource Econ	1			1
Environmental Studies	1			1
Landscape Architecture	6			6
Natural Resources	2			2
Nutritional Sciences	9			9
Pathobiology	3			3
Business	170		10	180

Accounting	4		4	8
Business Administration	3			3
Business Data Analytics*	56			56
Business Fundamentals			1	1
Digital Marketing and Analytic			1	1
Finance	4			4
Financial Management	18			18
Hartford-Business-Undecided	40			40
Management			1	1
Marketing	2			2
Marketing Management*	43			43
Personal Brand Entrepreneurship			1	1
Real Estate			1	1
Supply Chain			1	1
Engineering	64		2	66
Biomedical Engineering	3			3
Chemical Engineering	1			1
Civil Engineering	6			6
Computer Engineering	3			3
Computer Science	13		2	15
Computer Science & Engineering	10			10
Data Science and Engineering	2			2
Electrical Engineering	8			8
Environmental Engineering	1			1
Mechanical Engineering	14			14
MGMT & ENGR for Manufacturing	1			1
Robotics Engineering	2			2
Fine Arts			1	1
Studio Art			1	1
Interdisciplinary			1	1
Writing			1	1
Liberal Arts & Sciences	510	5	47	562
American Sign Lang & Deaf Cult			1	1
Anthropology	7			7
Applied Mathematical Sciences	1			1
Astrophysics			1	1
Biological Sciences	65		1	66
Chemistry	9			9
Cognitive Science	2			2
Communication	28	2	3	33
Crime and Justice			3	3
Earth Sciences	3			3
Ecology & Evolutionary Biology	5		2	7

Economics	42			42
English*	25	1	2	28
Environmental Sciences	3			3
Film Studies			1	1
French and Francophone Studies	1			1
General Studies*	13			13
Geography	2			2
History	14		1	15
Human Dev & Family Sciences*	25		7	32
Human Rights	3		1	4
Individualized*	1			1
Journalism	7			7
Linguistics/Psychology	4			4
Marine Sciences	2			2
Mathematics	2			2
Mathematics/Actuarial Science	7			7
Mathematics/Statistics	2			2
Mathematics-Physics	3			3
Molecular and Cell Biology	20			20
Neuroscience			3	3
Philosophy	6			6
Physiology & Neurobiology	21			21
Political Science	49		3	52
Pre-Statistical Data Science	3			3
Psychological Sciences*	103		6	109
Public Policy			3	3
Social Justice Organizing			1	1
Sociology	15		4	19
Spanish as a Second		1		1
Speech, Language & Hearing Sci	3			3
Statistics	1			1
Structural Biology/Biophysics	1			1
Urban and Community Studies*	12		3	15
Urban Studies as Second		1		1
Women's Gender & Sexuality St			1	1
Pharmacy	19			19
Pharmacy Studies, Pre-Prof	19			19
Social Work	35			35
Social Work*	35			35
Grand Total	1,043	5	62	1,110

*Program can be completed at Hartford Campus

Hartford: Graduate Enrollment Profile and Trends

Graduate programs remain a core strength at UConn Hartford, with stable enrollment across Social Work, Public Policy, Business, and Education. However, dispersed facilities and limited shared spaces dilute Hartford’s identity as UConn’s professional and public-impact campus. Strategically, Hartford must leverage its location in the state capital to enhance value beyond cost—through civic and employer-embedded learning pathways, integrated undergraduate-to-graduate pipelines, and a more cohesive campus experience that elevates belonging, visibility, and student success for both commuter and graduate learners.

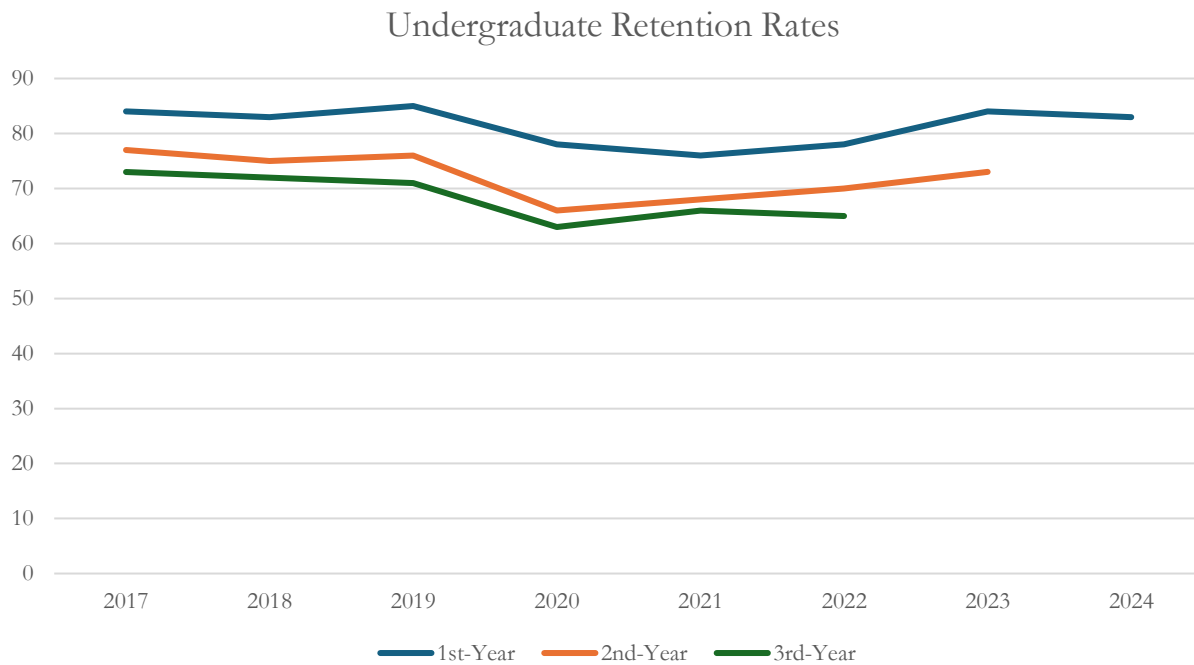
Program Description	Doctoral	Graduate Certificate	Master's	SYD/Post Master's	Grand Total
Business		43	491		534
ABC Digital Marketing Strategy		1			1
ABC in Business Analytics		1			1
ABC in Financial Technology		2			2
ABC in Health Care Analytics		1			1
ABC in Hlth Care Fin and Ins		1			1
ABC in HRM		1			1
ABC in Project Management		3			3
ABC Supply Chain Analytics		1			1
Adv Bus Cert in Soc Resp Busn		1			1
Business Administration MBA			327		327
Busn Analytics & Project Man MS			123		123
Corp and Regulat Compl (Cert)		2			2
Fin and Entrprise Risk Mgmt MS			1		1
Financial Technology MS			10		10
Human Resource Management MS			13		13
Long-Term Health Care Mgmt		29			29
Social Resp and Imp MS			11		11
Supply Chain Management MS			6		6
Education	51	17	30	51	149
Curriculum and Instruction MA			21		21
Educational Administration				51	51
Educational Leadership EdD	51				51
Educational Psychology MA			9		9
Executive Leadership Program		17			17
Liberal Arts & Sciences		16	165		181
Int Indig, Race, Ethn, Pol MA			1		1
Leadership and Public Mgmt		2			2
Nonprofit Management		8			8
Public Administration MPA			115		115
Public Financial Mgmt		2			2
Public Policy MPP			46		46

Survey Research Certificate		4			4
Survey Research Data An MA			3		3
Social Work	26		486		512
Social Work MSW			486		486
Social Work PhD	26				26
UConn Health			1		1
Public Health MPH			1		1
Grand Total	77	76	1,173	51	1,377

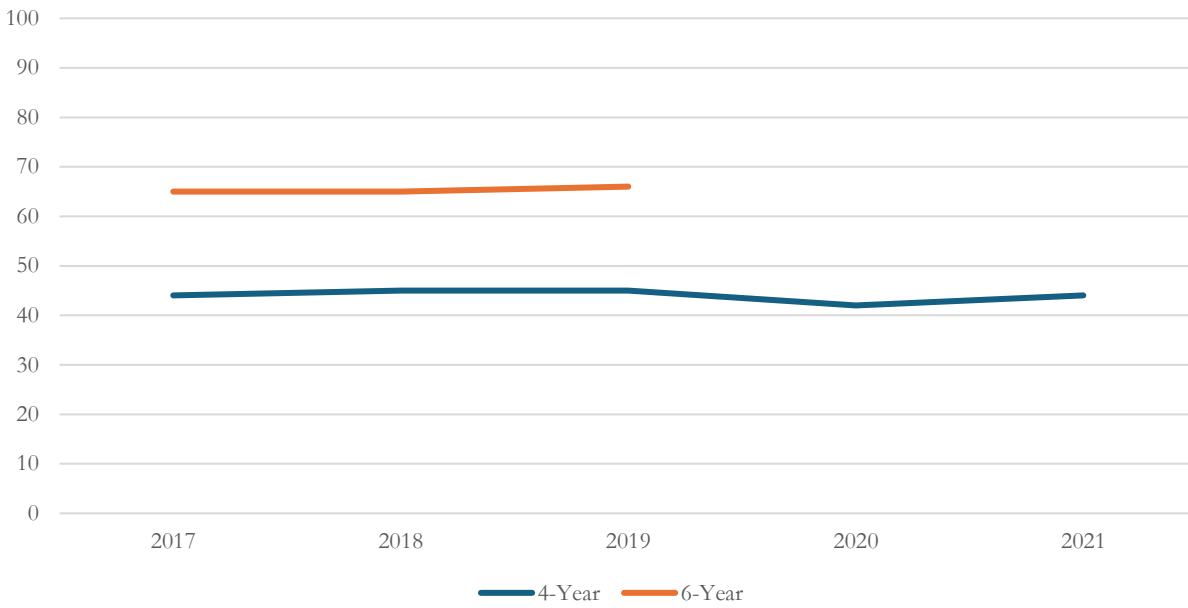
Hartford: Retention and Graduation Outcomes

The University’s Strategic Enrollment Management (SEM) Plan calls for a modest increase in first-year retention at Hartford over the next three years. Achieving this will require targeted investment in academic support, instructional capacity, advising, student engagement, and wraparound services that address the needs of this emerging residential campus. Retention and graduation rates below are based on the retention of a student at UConn regardless of campus, program, or school/college.

Retention and graduation rates reflect full-time, first-time, first-year students only and include continued enrollment or graduation at UConn, regardless of campus, school/college, or major.



Undergraduate Retention Rates



1 st Year Class	1 st Year Retention	2 nd Year Retention	3 rd Year Retention	Graduation in 4 Years	Graduated in 6 Years
2024	83%				
2023	84%	73%			
2022	78%	70%	65%		
2021	76%	68%	66%	44%	
2020	78%	66%	63%	42%	
2019	85%	76%	71%	45%	66%
2018	83%	75%	72%	45%	65%
2017	84%	77%	73%	44%	65%

Hartford: Academic Portfolio and Capacity

Undergraduate Programs
Business Data Analytics
English
Fast-Track in Public Policy
General Studies
Human Development & Family Sciences
Marketing Management
Psychological Sciences
Social Work
Urban & Community Studies
Graduate Programs (Degrees & Certificates)
MBA (Part-time, Full-time, and Executive)
Business Analytics & Project Management
Financial Risk Management
Human Resource Management
Public Administration
Public Policy
Social Responsibility and Impact in Business
Social Work (MSW, Advanced Standing, PhD)
10+ Advanced Business Certificates
Connecticut Teacher Certification and an MA in Curriculum and Instruction or Educational Psychology

UConn Hartford currently offers a mix of undergraduate and graduate degrees, focused largely on social work, public policy, business, education, and social sciences. UConn Hartford is the home of UConn’s School of Social Work, where students can earn a BSW, MSW, and PhD. The School of Public Policy is also based at UConn Hartford, offering both a Masters in Public Policy and Public Administration, as well as a fast-track option for undergraduates to enroll in graduate classes and earn their Masters degree in five years.

The School of Business offers many of its graduate programs at UConn Hartford including their MBA and MS in Business Analytics and Project Management, Financial Technology (FinTech), Human Resource Management, Social Responsibility and Impact in Business, as well as 10+ Advanced Business Certificates. Undergraduate business degree options include Business Data and Analytics and Marketing Management. The Financial Management degree was recently discontinued due to low student demand. The Neag School of Education offers the Teacher Certification Program for College Graduates. This leads to a Connecticut Teacher Certification and a Master of Arts degree in 10 months of full-time coursework. UConn Hartford undergraduate students also have many options in the social sciences and humanities including 4-year degrees in Human Development and Family Sciences, Psychological Sciences, Urban and Community Studies, and English.

Future Considerations

The campus is not planning new academic programs at this time. Future considerations, dependent on a positive enrollment trajectory and favorable fiscal conditions, include but are not limited to:

- **Biology:** There appears to be strong student interest in the major, which is one of most popular academic areas across UConn. To bring the major to UConn Hartford, additional faculty hires would be needed as well as potential lab space expansion.
- **School of Fine Arts:** Given the proximity of the campus to downtown theatrical producing organizations including the Hartford Stage and TheatreWorks, we should explore the feasibility of bringing programmatic offerings from the following Storrs-based units to UConn Hartford: Dramatic Arts (Acting, Design and Technical Theatre, Theatre Studies, and Puppet Arts).
- There is interest at UConn Hartford in exploring how it can meet workforce needs in **healthcare and artificial intelligence**. Discussions about these content areas need to be coordinated across campuses to avoid duplication of programming, unless justified by student demand.
- **Criminology/Criminal Justice** is considered a high growth area in terms of student interest and employment opportunities. The campus already has some related curricular offerings and students can complete an Individualized Major in this area. It is worth assessing resources needed to build a full program and, if viable, promoting this option to students and monitoring interest. The campus's proximity to UConn Law and the possibility of developing offerings such as a 3+3 pipeline programs should also be considered.
- At the graduate level, there are potential opportunities to build on the new research unit at PeoplesBank Arena and Hartford's proximity to professional sports teams to create unique academic and applied opportunities. For example, the Department of Kinesiology is exploring the feasibility of offering a **Master of Science in Athletic Training (MSAT)** program at PBA.

Capacity to Expand: UConn Hartford's downtown campus footprint totals approximately 234,000¹ assignable square feet (ASF), including shared facilities within the Hartford Times Building, the Graduate Business Learning Center, Barnes & Noble, and the School of Social Work (19,000 ASF). Hartford includes 59 classrooms totaling 64,858 ASF with seating for 2,492 students, equating to 0.8 classroom seats per student, and 11 teaching labs totaling 14,713 ASF.

Student spaces total 71,453 ASF, including study, library, dining, and collaboration areas that serve both undergraduate and graduate populations. Office space accounts for 123,593 ASF, and 5,260 ASF is currently not in service. Despite a relatively large total footprint, instructional and student-facing spaces are heavily utilized due to the campus's shared operations and urban setting.

Hartford: Student Success and Support Initiatives

UConn Hartford offers an interconnected network of academic, personal, and professional support programs that reflect the campus's strong commitment to student success, equity, and belonging, with highlights shared below.

- 4,883 total visits (844 unique students) at the Academic Achievement Center in 2024-2025, of which 47% were First-Generation and 74% identified as students of color.
- 81% of students who participated in REBOUND Day, a program designed for first-gen students on Academic Notice and all students with successful appeals that are Subject to Dismissal (GPAs below a 2.0) were eligible to continue in their studies.
- 42% reduction in number of students on Academic Notice from fall 2024 to spring 25.
- 34 percentage point increase in retention in first-generation/Pell-eligible students who started their experience at UConn Hartford in the CAPS Summer Bridge Program (90% first year retention rate vs. 83% for general campus). This is a remarkable improvement (61 percentage point increase) for FY24 cohort compared to FY23.
- Launched Honors first-year direct admission and hired and onboarded a Program Coordinator to support Honors students and improve access to all Enrichment Programs at UConn Hartford.

Undergraduate advising at UConn Hartford serves **over 1,300 students** through a combination of professional advising units and faculty advisors. National best practices suggest advising caseloads at regional campuses should average around 200 students per professional advisor, and Hartford is within that benchmark.

Type	# of FTE	Total Caseload	Average per advisor
Hartford Advising Center*	3	829	276
Business	1	178	178
Engineering	1	59	59
CLAS	36	116	3
Pharmacy	5	19	4
Social Work	2	94	48
CAPS	2	284	142
Honors	0.5**	43	43
Faculty advising	19	296	16

*The Hartford Advising Center provides primary academic advising for ACES exploring students, CAHNR students, and BGS students. While the various schools and colleges (as outlined above), CAPS, Honors, and faculty advisors maintain their own designated advising loads, the Advising Center frequently serves as a supplemental and secondary resource for general education and common curriculum inquiries. Additionally, Hartford Advising oversees the academic dismissal process and offers targeted support to students on academic notice.

**The Honors & Enrichment Program Coordinator is a full-time position, however, as a Program Coordinator, responsibilities within this position are only partially dedicated toward advising.

High-Impact Practices Under Consideration

Strategic investments in UConn Hartford can significantly enhance student engagement, academic success, and community connection. The following high-impact practices should be considered for funding and development.

- Launch residential and non-residential **Learning Communities (LCs)** at UConn Hartford focusing on building community, social justice, major and career preparation, and service to enhance student persistence and post-graduation ~\$35,000/year/learning community for faculty advisor stipends, student workers, and programming.
- Implement **Success Coaching**, a targeted student support program designed to advance persistence, graduation, and post-graduation preparation utilizing analytics, student supplemental advising, and resource coordination to achieve measurable student success outcomes, ~\$155,000/year (2 Coaches – salary & fringe; operating costs).
- Build an **Academic Recovery Program** that integrates advising, peer mentoring, curricular engagement, and co-curricular programming to help students return to good academic standing, persist in their enrollment, and make progress towards timely graduation, ~\$120,000 (1 Academic Recovery Advocate salary & fringe, costs for peer mentors, training, programming, and operations).
- Implement **Cultural Center programming** to promote students' sense of belonging, which will contribute to new student recruitment and enrolled students' persistence and graduation, ~\$50,000/year (student staffing, programming, training costs).
- Develop local tutoring resources in existing majors and high-enrollment programs (e.g., Business, Biology, Psychology) despite limited upper-level student mentors due to degree completion at other campuses.
- Provide students with gym and recreation access (potential fee adjustment). Discussions with YMCA underway. Ensure consistent promotion of athletics events (i.e., basketball, hockey, football) to increase student participation.
- Extend **Makerspace partnership** agreement to provide Hartford students with access to a nearby maker-space with excellent resources and proximity to campus.
- Expand **Work+ UConn program** to increase on-campus student employment while providing students the ability to develop professional and transferable skills, empower them to take ownership of their work opportunities, and prepare them for post-graduation success, which promotes retention and persistence to graduation, ~\$50,000/year (potentially funded by work-study if capacity exists).

Hartford: Detailed Information on Current Student Success and Support Infrastructure

Academic Enrichment and Curricular Engagement

- **First Year Experience (FYE):**
Participation in First Year Experience (FYE) and Transition Year Experience (UNIV 1820) courses continues to be a hallmark of student success at UConn Hartford. Approximately 74% of first-year students participate in FYE each year. These seminars help commuter and campus-change students build essential study skills, foster campus connections, and develop relationships with **FIRST Peer Mentors**. Instructors coordinate closely with advising and Student Success teams to identify and support students in need of early intervention.
- **Academic Achievement Center:** The Academic Achievement Center (AAC), staffed by an Assistant Director, two HESA Graduate Assistants, and one special payroll graduate student, offerings coaching, learning strategy workshops, UConn Connects mentoring, Supplemental Instruction, and the REBOUND Program), and specialized academic tutoring in the Q Center, Writing Center, and Biology Tutoring Center (B Center). The B Center is unique to the campus and is a model other campuses should consider to support STEM students
 - 4,883 total center visits (844 unique) of which
 - 15 presentations and 52 workshops for a total of 841 students reached
 - 11 Supplemental Instruction sections: BIOL 1107, BIOL 1108, PSYC 1100, CHEM 1124, CHEM 1125, CHEM 1127.
 - 111 UConn Connects participants – 70% success rate, 55% First Generation, 80 % identify as Students of Color.
 - 23 REBOUND participants (81%) were eligible to continue in their studies
 - 36 AAC student leaders – 94% First Generation with an average GPA of 3.3
 - Met with 252 students with mid-term warnings with 35% of improvement in overall grade
 - Reduced the number of students on Academic Notice from 213 in F'24 to 124 in SP'25 -42% improvement
- **Center for Access & Postsecondary Success (CAPS):** UConn Hartford implements the largest Regional Campus CAPS systems, providing targeted student transition, academic support, and engagement programming for first-generation and limited-income students. For students who start their experience at UConn Hartford in the CAPS Summer Bridge Program, CAPS achieved a 90% first-year retention rate for their first-generation/Pell-eligible student population, compared to 83% for the campus.
- **Resilience, Inclusion, Success, & Engagement (RISE):** RISE provides support to UConn Hartford's underrepresented student population through both cohort and general

student body engagement programming. RISE's co-curricular and collaborative programming, supplemental advising, and academic support to help students navigate and succeed on campus. Participants in RISE also have access to scholarship support to encourage their participation in high-impact experiences. RISE students achieved an 84% first year retention rate for students engaged in cohort programming.

- **Honors and Enrichment:** A full-time Associate Director of Honors Programs at the Regional Campuses and Director of Regional Campus Enrichment Programs oversees honors and enrichment at all of the regional campuses. The Hartford campus also launched Honors first-year direct admission and hired and onboarded a Program Coordinator to support Honors students and improve access to all Enrichment Programs at UConn Hartford. UConn Hartford has 49 Honors students.
- **Global and Experiential Opportunities:** Through coordination with Global Affairs, students are encouraged to participate in study abroad and global learning opportunities. The campus provides access to **free passport programs** and **supplemental funding** to reduce financial barriers to participation in global experiential learning.
- **Peer Education and Mentoring Courses:** Hartford offers multiple academic courses that foster leadership and peer learning, including:
 - **EPSY 3020 (Peer Counseling):** Focused on communication skills, mentoring theories, and experiential learning.
 - **EPSY 3030 (Mentoring):** Prepares students to serve as mentors within the **UConn Connects** program.
 - **UNIV 4820 (Senior Year Experience):** Helps students prepare for life after graduation, focusing on life skills and transition planning.
 - **UNIV 1784 (First-Year Honors):** Introduces new Honors students to academic and social resources while fostering relationships within the Honors community.

Academic Support

- **ACES Advising:** The **Academic Center for Exploratory Students (ACES)** provides advising to students who have not yet declared a major, helping them stay on track toward degree completion through intentional academic planning.
- **Tutoring and Learning Resources:** Across the 2024–2025 academic year, the W, Q, and B Centers at UConn Hartford collectively demonstrated positive impact amid staffing and budgetary challenges.
- The **W Center** provides writing consultations and e-tutoring that strengthen communication and analytical skills. It maintained steady engagement last year, with roughly 125–223 new

registrations per term and strong satisfaction (96–97.5% “Excellent/Very Good”), despite student consultant turnover and budget limitations. Outreach to faculty, collaboration with libraries, and cross-campus initiatives strengthened writing support visibility and cohesion. <https://wcenter.hartford.uconn.edu/>

- The **Q Center** provided crucial quantitative learning assistance across math and science disciplines, recording 530 fall and 488 spring check-ins. Math remained the most frequently supported subject, and despite reduced staffing and limited funding, the center sustained consistent usage and strong tutor-student relationships. <https://qcenter.hartford.uconn.edu/>
- The **B Center** delivers peer tutoring for biology and related sciences. It logged 703 total visits (119 unique students), with BIOL 1108 and 1107 generating the highest engagement; peak activity occurred mid-semester, especially on Tuesdays and Thursdays. Data indicated positive academic outcomes, with an average visitor GPA of 3.25 and strong participation from both general and CAPS students. Note that the B Center is unique to the Hartford campus. For more information: <https://bcenter.hartford.uconn.edu/>
- **Early Academic Intervention:** The campus employs proactive strategies to identify and support students experiencing academic difficulty. Midterm progress reports and early alert systems trigger outreach from the Academic Achievement Center and advising staff to connect students with resources.

Veterans Affairs and Military Programs (VAMP): Provides benefit navigation and transition support for veteran and military-affiliated students. Serves 124 veteran and military-connected students at UConn Hartford.

Student Life, Wellness, and Career Readiness

- **Student Activities and Leadership Development:** UConn Hartford fosters student engagement through Student Activities, the Undergraduate Student Government (USG), and a diverse range of student organizations. Leadership and belonging are further strengthened through initiatives such as First-Gen UConn, Resilience, Inclusion, Success, and Equity (RISE), Transformation, Equity, Access, and Sense of Belonging (TEAS), and Travelers EDGE, which provide culturally responsive programming, mentorship, and community-building opportunities.
- **Career Readiness and Life Skills Center (CCRLS):** The **Center for Career Readiness and Life Skills** supports professional development through one-on-one career coaching, workshops, and employer engagement events. The Hartford campus has **one full-time Career Consultant** and access to the **regional career readiness network**, including a **Stamford-based staff member** overseeing career programming across campuses. Students

also have access to **virtual career services**, online tools, and event recordings shared through the CCRLS platform.

- **Student Health and Wellness (SHaW):** Student Health and Wellness provides integrated physical and mental health support, emphasizing prevention, early intervention, and referral to community resources. Services include individual mental health assessments, brief treatment, drop-in “Let’s Talk” hours, wellness education, and clinical case management.

Hartford SHaW services are managed by three regional leadership positions: a full-time Director for Regional Campus Operations, a full-time Director of Regional Mental Health Clinical Case Management, and a full-time Regional Clinical Nurse Coordinator.

Benchmarking data from the American College Health Association suggest campuses of 2,000–2,500 students under the Nurse Navigator model require 2.0–2.5 RN FTEs for baseline coverage. Expansion toward a more comprehensive health clinic would necessitate additional staff, potentially including APRNs.

- **Student Care and Concern:** The Student Care and Concern office provides non-clinical case management and referrals for students experiencing personal or academic challenges, helping them remain enrolled and engaged. Care Team cases are currently assigned to two Hartford Campus staff members throughout the year.
- **Campus Spaces for Connection:** UConn Hartford offers spaces that promote wellness, inclusion, and connection, including an Interfaith and Reflection Space, a Clothes Closet supporting career readiness, and areas for recreation and student gathering.

Accessibility, Access, and Basic Needs

- **Center for Students with Disabilities (CSD):** One Disability Services Professional (DSP) supports approximately 270 students, overseeing all CSD functions, including intake, faculty coordination, testing accommodations, assistive technology, and individualized support. Unlike Storrs, where these functions are distributed among teams, Hartford’s DSP independently manages all processes. Additional policy guidance for specialized programs such as the School of Social Work and UConn Health is provided by a separate DSP.
- **Basic Needs Initiatives:** Hartford provides multiple supports to address students’ basic needs:
 - **Husky Harvest:** Campus pantry reducing food insecurity.
 - **Students First Fund:** Provides emergency aid and short-term meal access to prevent withdrawal.
 - **Clothes Closet:** Provides professional and seasonal clothing for students in need.

- **Center for Access & Postsecondary Success (CAPS) Summer Bridge Program:** Summer transition program supporting first-generation and low-income students enrolling at UConn Hartford. Students earn college credit in foundational courses while learning to navigate campus resources.
- **Travelers EDGE:** Operated by CAPS, Travelers EDGE offers mentorship, paid internships, and professional development.

Hartford: Student Life, Housing, and the Campus Experience

Housing: UConn Hartford is scheduled to open a 204-bed apartment style residential facility at 64 Pratt Street for Fall 2026. This facility will include a community room, small group study areas, and a game room. The cost of housing for students is being subsidized by philanthropic support of corporate partners providing supplemental financial aid to students with need.

Dining: The Hartford Times Café opened in fall 2025 on the first floor of the Hartford Times Building. Operated by UConn Dining Services and open to the campus and broader Hartford community, the café is open weekdays 7:30-7 and Saturdays 7:30-3. UConn meal plans, dining points, and Dining Cash are accepted. As the campus expands housing in fall 2026, the hours of the cafe will need to be extended to meet student needs.

Recreational Facilities: The campus does not have a dedicated recreational space. The Downtown Hartford YMCA is near campus and offers unlimited access to UConn Hartford students for \$20 per month, a financial barrier for many students. Student Life and Enrollment is currently exploring whether other options can be negotiated with the YMCA. A small gym will be located in the new residence hall.

Bookstore: The UConn Hartford Bookstore, operated by Barnes & Noble College, is located at 18 Front Street, adjacent to the Hartford Times Building.

Library: UConn Hartford's library is embedded within the Hartford Public Library's Downtown Branch at 500 Main Street. This unique co-location model allows UConn students, faculty, and staff to share space and resources with the public while maintaining access to the full range of UConn Library services. The UConn Hartford Library @ Hartford Public Library includes dedicated areas for university study and research, on-site librarians who provide instruction and reference support, and access to UConn's digital collections and interlibrary loan system. This embedded partnership not only extends the university's academic resources into the city's civic center but also fosters collaboration, community engagement, and a sense of shared purpose between UConn and the residents of Hartford.

Building on this successful partnership, the University and the Library recently launched a Co-Lab, a shared innovation and learning space designed to foster collaboration among students, faculty, library staff, and community partners. The Co-Lab will serve as a dynamic environment for experiential learning, public programming, and interdisciplinary projects that connect academic inquiry with community impact, reflecting UConn Hartford's mission to educate, engage, and empower within the heart of the capital city.

Hartford: Research Landscape

Research activity at Hartford has been centered on urban and equity-focused themes. The **Research on Resilient Cities, Racism, and Equity (RRCRE)** initiative serves as a hub of activities, networking, and support for scholarship and outreach centered on urban-related subjects, broadly defined. RRCRE facilitates discussions and actions that address mutually determined community needs, and to equip UConn Hartford students with research skills and opportunities to best serve their communities. To date, RRCRE has received over \$3 million in funding, with several future proposals in the pipeline. They have ongoing partnerships with community organizations such as iQuilt, Riverfront Recapture, Inc., and the Hartford Foundation for Public Giving; and with UConn units such as the School of Computer Science, the Department of Geography, Sustainability, Community, and Urban Studies, and the UConn Hartford Library.

The acquisition of 51,000 sq feet of newly renovated space in the PeoplesBank Arena (PBA) has expanded capacity, housing RRCRE plus research will include promoting health and wellness within the Hartford communities through the Institute for Sports Medicine, the Department of Kinesiology, and the Department of Orthopedic Surgery. Other centers and institutes, such as the Center on Aging, are exploring potential complimentary research capabilities. One note of caution – the PBA space was established with \$5 million in state bond funding which has been used for renovations and to offset the lease. After this initial commitment is expended, UConn will have to seek additional state support or absorb the full operational costs of the facility or terminate the lease.

The **Institute for Municipal and Regional Policy (IMRP)** is based at UConn Hartford. This non-partisan organization is dedicated to enriching the quality of local, state, and national public policy through applied research and community engagement.

Student success initiatives are also a key focus, with the **TEAS (Transformation, Equity, Access & Sense of Belonging)** a federal AANAPISI grant (Asian American and Native American Pacific Islander-Serving Institutions) supporting AAPI students through mentorship, expanded mental health services, and culturally relevant curriculum. This grant is scheduled to end in 2026. Hartford also launched a new Student Support Services (SSS) grant, a five-year, \$1.4M federal TRIO grant designed to assist first-generation and low-income students with transitioning, navigating, and succeeding in higher education. SSS will provide support for 140+ students annually.

In total, UConn Hartford managed \$1.4M in research expenditures in FY25

Hartford: Philanthropy and Development

Fundraising in support of UConn Hartford during the campaign period to-date (starting July 1, 2019) totals \$11,355,433 in gifts and pledge commitments, including deferred gifts. Almost \$8 million of that total was raised in FY25, from individuals and corporate giving, including major commitments from businesses such as the Travelers and The Hartford Financial. UConn Hartford also benefits from the Synchrony's Equity-Focused Student Success Initiative grant, shared with Stamford and Waterbury, and the Lloyd G. Balfour Foundation support of UConn's Center for Access & Postsecondary Success (CAPS, shared with all Regional Campuses).

The campus will benefit from continued partnership with the UConn Foundation to accelerate fundraising efforts around student success initiatives. It is important to note that prior to the

campaign, the three-year average for fundraising in Hartford was approximately \$108,000. The recent \$11.35M during the campaign period is a significant achievement, however, it's important to recognize that this level of giving may not be immediately repeatable within a similar timeframe, given the current pipeline. The individual giving base in Hartford is very promising but remains in an early stage of development. Continued investment in alumni and donor engagement and stewardship of existing funds will be essential to build a more sustainable and scalable philanthropic foundation for the campus.

Hartford: Budget Outlook and Infrastructure

Operating Budget⁴

Category (M)	FY22	FY23	FY24	FY25
Total Revenues	\$25.18	\$24.69	\$25.44	\$27.72
Graduate Tuition Revenue	\$2.66	\$2.03	\$1.99	\$2.28
Undergraduate Tuition Revenue	\$18.52	\$19.24	\$19.53	\$21.43
Fee Revenue	\$2.13	\$2.11	\$2.16	\$2.30
Other Revenue	\$1.87	\$1.31	\$1.76	\$1.71
Total Expenses	\$25.61	\$25.74	\$27.09	\$28.60
Faculty Salary & Fringe	\$6.55	\$6.57	\$7.26	\$7.62
Staff Salary & Fringe	\$5.43	\$5.55	\$5.68	\$5.90
Temporary Salary & Fringe	\$4.33	\$3.83	\$3.52	\$3.64
Financial Aid	\$6.70	\$6.95	\$7.65	\$8.28
All Other Expenses	\$2.60	\$2.83	\$2.99	\$3.15
Net Operating Result	(\$0.4)	(\$1.1)	(\$1.7)	(\$0.9)

The Hartford campus operates near break-even with modest year-over-year growth in both revenue and expenses. Total revenues increased from \$25.2M in FY22 to \$27.7M in FY25 (+10%), driven primarily by a 16% increase in undergraduate tuition. Graduate tuition remains below FY22 levels, and other revenues have stayed relatively flat.

Expenses rose from \$25.6M to \$28.6M (+12%) over the same period. Personnel costs including faculty, staff, and temporary positions make up nearly 60% of total expenditures. Financial aid has increased by 24% since FY22, signaling rising institutional support to maintain student enrollment.

⁴ **Important Note:** These numbers provide a directional view, not an exact picture. Current reporting is complex—expenses and staff can be coded to different accounts, and indirect costs (such as facilities and safety) are allocated separately. This represents the net gain(loss) prior to adding any additional central administrative costs, such as HR, Finance, etc. Improving clarity and consistency will be a priority going forward.

Capital Expenditures to Date (FY16–FY25)

Fund Source	Total Investment (\$M)
UConn 2000 Bonds	\$137.44
State Funds	\$0.00
Operating Funds	\$8.12
Gift or Grant Funds	\$0.00
Total	\$145.56

Current Projects and Deferred Maintenance

Since FY16, approximately \$145.6 million has been invested in the Hartford campus, driven primarily by UConn 2000 bond funding and supplemented by operating funds. Major completed investments include the downtown campus relocation, bookstore improvements, building renovations and roof repairs, and ADA and code upgrades to the former West Hartford site.

Current project funding totals approximately **\$1.43 million**, supporting infrastructure improvements, HVAC system repairs, and library and academic space renovations. Despite extensive reinvestment, the Hartford campus maintains a deferred maintenance backlog of **\$5.59 million**, primarily related to HVAC replacements, electrical upgrades, and accessibility enhancements.

Capital planning for Hartford prioritizes preserving building quality, addressing aging mechanical systems, and ensuring that facilities continue to meet academic and community engagement needs in the downtown environment.

Priority Deferred Maintenance

Project Name	Building	Equipment / Building Component	Project Description	Estimated Cost
Concrete entrance ramp repair	HTB	Exterior Masonry	Repairs to the concrete at the main entry steps and handicap ramp.	\$150,000
Perimeter Heating Loop Construction	38 Prospect	Hot Water Piping	Re-pipe and repair the perimeter heating loop via the documents and recommendations from Project 2094 (38 Prospect Perimeter heating loop investigation and documentation.)	\$100,000
Cove Lighting replacement	HTB	Electrical	Replace Boca strip lighting replacement.	\$30,000
Building Masonry Cleaning	HTB	Exterior Masonry	Masonry / Precast cleaning, black staining	\$60,000
Isolation Valves	HTB	Plumbing	Add isolation valves for each floor of HTB	\$40,000
AHU1&3 replacement DESIGN*	38 Prospect	Air Handler Unit	38 Prospect MEP, replace AHU 1 & 3 @ 38 Prospect DESIGN only	\$ 89,000.00
AHU1&3 replacement CONSTRUCTION*	38 Prospect	Air Handler Unit	38 Prospect MEP, replace AHU 1 & 3 @ 38 Prospect CONST only. Classroom #113 utilizing AHU 1 is also included in the original design (to add stand alone cooling system)	\$1,000,000
Heating Loop for all perimeter heating	38 Prospect	Heating Loop	Investigate, identify and repair ALL piping for perimeter heating loop. Current piping	\$ 40,000.00

			leaves no control of flow to some areas and inability to control by room. Mainly affects rooms 209-214 and 308-313.	
Lighting	HTB	Lighting	BOCA strip lighting burning out campus wide. Replace all areas with different style LED lighting	\$ 25,000.00
All Lighting	HTB	Lighting	Lighting hours are estimated to be around 60,000 hours.	\$ 500,000.00
PK Pumps (hot water heater)	HTB	Hot Water Pump	Replace (2) PK Hot water heaters	\$ 10,000.00
Cold water and hot water pumps	HTB	Cold and Hot Water Pump	Replace (2) Chilled water pumps and (2) Hot water pumps	\$ 20,000.00
Barnes and Noble Hot water heater	18 Front St	Hot Water Heater	Hot water heater for barnes and noble/ Starbucks will need to be replaced.	\$ 3,500.00
Barnes and Noble Lighting	18 Front St	Lighting	All globe lights reaching EOL	\$ 30,000.00
AHU refurbishment AHU-1	HTB	Air Handler Unit	Refurbish the main air handlers opposed to replace. Refurbish cost estimated 20-30% of replacement cost.	\$ 125,000.00
AHU refurbishment AHU-2	HTB	Air Handler Unit	Refurbish the main air handlers opposed to replace. Refurbish cost estimated 20-30% of replacement cost.	\$ 125,000.00
AHU refurbishment AHU-3	HTB	Air Handler Unit	Refurbish the main air handlers opposed to replace. Refurbish cost estimated 20-30% of replacement cost.	\$ 125,000.00
AHU refurbishment AHU-4	HTB	Air Handler Unit	Refurbish the main air handlers opposed to replace. Refurbish cost estimated 20-30% of replacement cost.	\$ 125,000.00
AHU refurbishment AHU-5	HTB	Air Handler Unit	Refurbish the main air handlers opposed to replace. Refurbish cost estimated 20-30% of replacement cost.	\$ 125,000.00
AHU refurbishment AHU-6	HTB	Air Handler Unit	Refurbish the main air handlers opposed to replace. Refurbish cost estimated 20-30% of replacement cost.	\$ 125,000.00
AHU refurbishment AHU-7	HTB	Air Handler Unit	Refurbish the main air handlers opposed to replace. Refurbish cost estimated 20-30% of replacement cost.	\$ 125,000.00
AHU refurbishment AHU-8	HTB	Air Handler Unit	Refurbish the main air handlers opposed to replace. Refurbish cost estimated 20-30% of replacement cost.	\$ 125,000.00
AHU refurbishment AHU-9	HTB	Air Handler Unit	Refurbish the main air handlers opposed to replace. Refurbish cost estimated 20-30% of replacement cost.	\$ 125,000.00
Valve replacement	HTB	Valve Replacement	Program line to replace steam valves throughout 10 Prospect building.	\$ 37,500.00
Total Identified DM Need				\$3,260,000

Full Deferred Maintenance Backlog

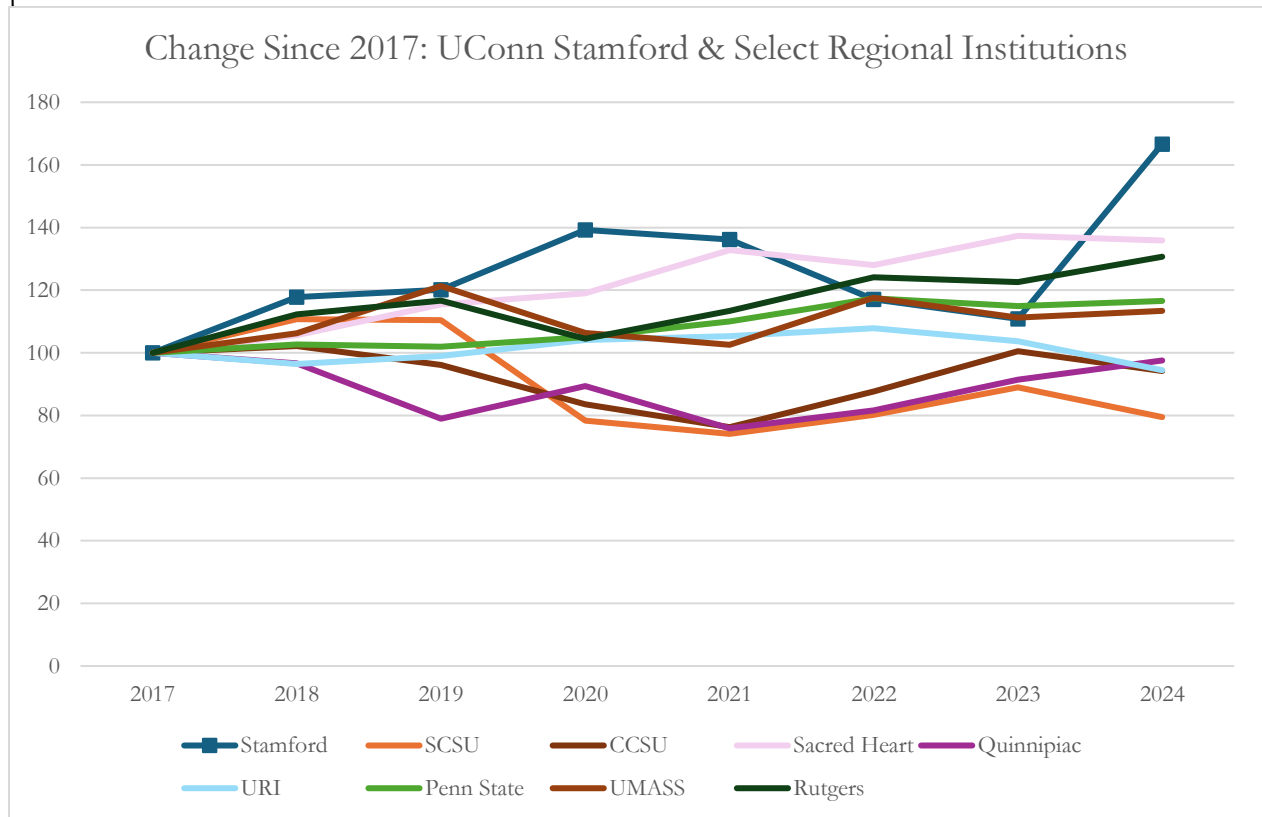
Project Type	Estimated Cost
Interiors	\$5,219,379
Modernizations	\$372,023
Total Estimated Cost	~\$5,591,402

UConn STAMFORD

Stamford: Undergraduate Enrollment Profile and Trends

UConn Stamford is the least exposed to demographic-driven enrollment risk among UConn regional campuses due to its metropolitan location, strong transportation access, housing availability, and large regional population base. Yield on *in-state first-choice admits* has increased from 37% in Fall 2023 to 43% in Fall 2025—making Stamford the only UConn campus to show improvement in first-choice yield during this period. Yield on *in-state second-choice admits* has remained stable while the number of admits has increased by 43%, signaling sustained and growing interest that Stamford is successfully converting into enrollment. Stamford is outcompeting peer institutions in its local market, reinforcing its emerging position as a destination campus.

Top *in-state competitors* include SCSU, Sacred Heart, CCSU, Quinnipiac, and URI. For out-of-state applicants, the most frequent competitors are Penn State, SUNY Albany, UMass Amherst, Rutgers, and SUNY Stony Brook, placing Stamford in direct competition with larger, nationally recognized public institutions.



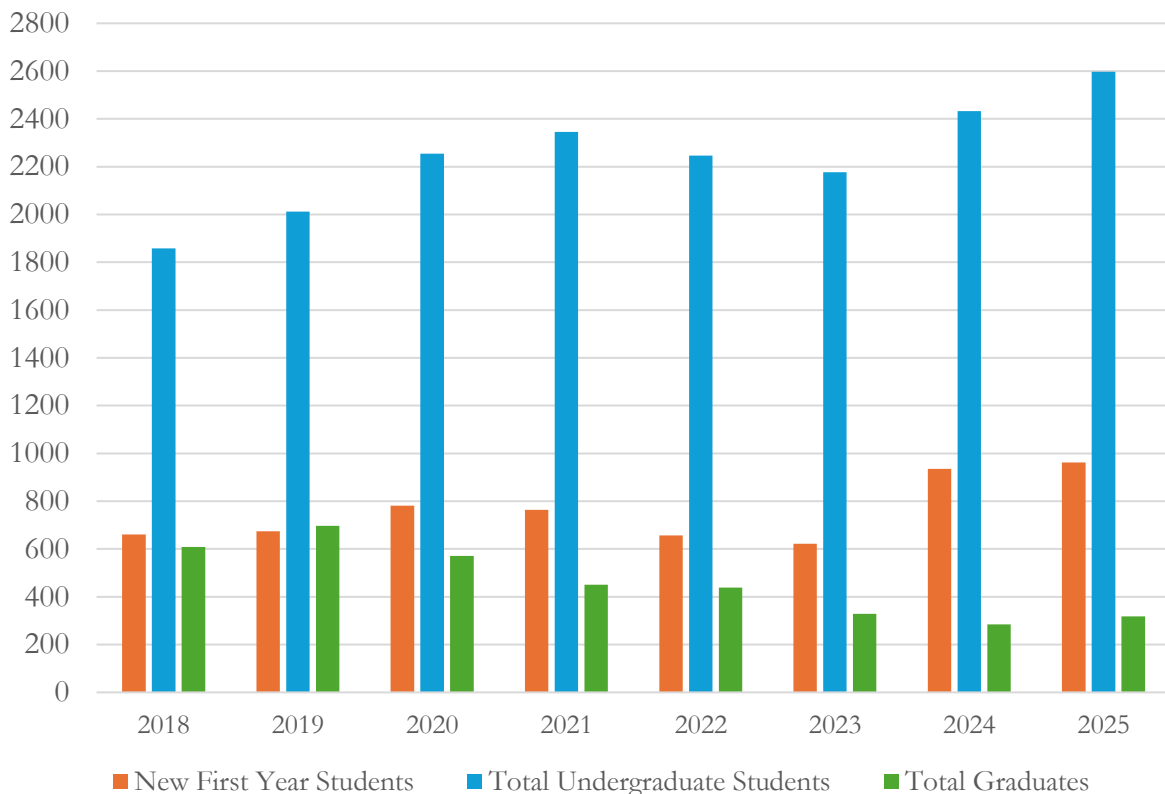
These factors have fueled rapid enrollment growth. First-year enrollment increased by 55% from Fall 2023 to Fall 2025, reaching 962 incoming students, while total undergraduate enrollment rose to 2,598 in Fall 2025. First-choice applications increased by nearly 70% over the same period (from 1,411 to 2,389), reflecting rising demand for a Stamford-based UConn education. Unlike the other regional campuses that draw almost exclusively from Connecticut residents, Stamford has significant capacity for out-of-state and international student growth. With UConn systemwide undergraduate enrollment at 35–36% out-of-state and 8–10% international, Stamford is well positioned

to approach these benchmarks, through targeted recruitment and its proximity to New York City’s global talent and employer networks.

The campus’s demographic profile further strengthens its growth trajectory. Approximately 77% of Stamford students identify as students of color, 40% identify as Hispanic/Latino, and 56% are first-generation college students—reflecting UConn’s mission of access, inclusion, and social mobility. More than 1,200 students graduate annually from Stamford-area high schools, with roughly 75% pursuing college and 15% enrolling at UConn, supporting a robust regional pipeline. In addition, city zoning allows for long-term campus expansion, providing a clear path for sustained growth aligned with UConn’s long-term enrollment and economic development goals.

Growth has also been driven by academic program expansion and increased residential capacity. High-demand programs in business, data analytics, digital media, and growing engineering pathways have been among the strongest enrollment drivers. The introduction of new housing has shifted Stamford toward a more residential student experience, helping to attract non-local and out-of-state students. Programs with the largest recent enrollment increases include Financial Management, Computer Science & Engineering, Mechanical Engineering, and Biological Sciences.

Enrollment Outlook (Degree-Seeking Only)



First-Year Degree-Seeking Stamford Enrollees by Residency Mix

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	% Change 2018-2025
Connecticut	583	594	691	672	569	508	680	729	25%
International	28	35	51	50	60	73	187	190	198%
Out-of-State	50	45	39	42	28	41	68	43	-14%
Total	661	674	781	764	657	622	935	962	45%

First-Year Degree Seeking Stamford Enrollees by Demographics

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	Change 2018-2025 (PP)
First Gen	57.1%	53.0%	55.7%	48.6%	55.3%	53.2%	55.8%	57.2%	0.1 pp
Pell-Eligible	55.8%	44.2%	50.7%	45.8%	52.1%	49.0%	55.2%	59.6%	3.8 pp
URM	47.3%	45.1%	55.2%	46.2%	55.7%	51.9%	59.0%	62.6%	15.3 pp

Total Undergraduate Degree-Seeking Stamford Enrollees by Residency Mix

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	% Change 2018-2025
Connecticut	1,677	1,818	2,045	2,106	2,020	1,911	2,016	2,135	27.3%
International	124	126	125	132	113	123	155	147	18.5%
Out-of-State	57	68	85	105	113	143	261	316	454.4%
Total	1,858	2,012	2,255	2,343	2,246	2,177	2,432	2,598	39.8%

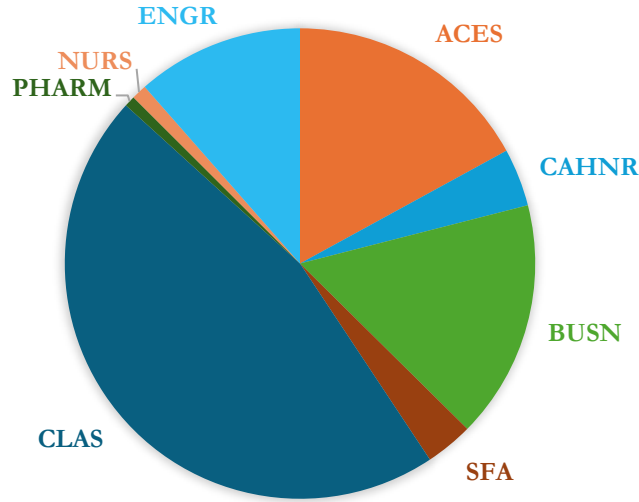
Total Undergraduate Degree Stamford Seeking Enrollees by Demographics

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	Change 2018-2025 (PP)
First Gen	42.9%	47.5%	47.8%	50.0%	54.5%	53.8%	54.9%	56.2%	13.3 pp
Pell-Eligible	47.1%	43.8%	44.7%	46.6%	48.4%	48.5%	52.8%	55.3%	8.2 pp
URM	44.1%	45.6%	50.3%	48.2%	51.7%	52.2%	55.1%	59.0%	14.9 pp

Fall 2025 Undergraduate Program Enrollment Summary – Stamford

Duplicated headcount including full-time and part-time bachelor’s degree, double major, and minors.

Undergraduate Majors By School/College



Fall 2025 Detailed Undergraduate Enrollment by School/College and Plan Description:

Plan Description	Bachelor's	Double Major	Minor	Grand Total
ACES	693			693
Exploratory	622			622
Pre-Bachelor of Social Work	12			12
Pre-Individualized	1			1
Pre-Sport Management	34			34
Pre-Teaching	24			24
Agriculture, Health & Natural Resources	99			99
Agri, Hlth, Natrl Resources	1			1
Allied Health Sciences	51			51
Animal Science	20			20
Applied and Resource Economics	1			1
Econ of Sus Developmnt and Mgmt	1			1
Env and Nat Resource Econ	1			1
Environmental Sciences	5			5
Environmental Studies	2			2
Landscape Architecture	9			9
Natural Resources	1			1

Nutritional Sciences	3			3
Pathobiology	4			4
Business	386		35	421
Accounting	3		11	14
Business Data Analytics*	47			47
Business Fundamentals			12	12
Digital Marketing and Analytic			7	7
Finance	5			5
Financial Management*	181			181
Financial Technology	4			4
Health Care Mgmt & Ins Studies			1	1
Management	1		3	4
Marketing	3			3
Marketing Management*	79			79
Personal Brand Entrepreneurship			1	1
Real Estate & Urban Economic	1			1
Stamford-Business-Undecided	62			62
Business/Engineering			2	2
Analytics			2	2
Engineering	253		13	266
Biomedical Engineering	9			9
Chemical Engineering	2			2
Civil Engineering	21			21
Computer Engineering	14			14
Computer Science*	125		12	137
Computer Science & Engineering	30			30
Data Science and Engineering	1			1
Electrical Engineering	14			14
Engineering Physics	6			6
Environmental Engineering	2		1	3
Mechanical Engineering	26			26
MGMT & ENGR for Manufacturing	1			1
Multidisciplinary Engineering	1			1
Robotics Engineering	1			1
Fine Arts	79		1	80
Art History			1	1
Digital Media Design*	79			79
Interdisciplinary			3	3
Writing			3	3
Liberal Arts & Sciences	1,055	19	123	1,197
American Sign Language Studies	1			1
Anthropology	6			6
Applied Mathematical Sciences	3			3

Astrophysics			1	1
Biological Sciences	108			108
Chemistry	11		2	13
Chinese	1			1
Cognitive Science	6			6
Communication*	107		12	119
Crime and Justice			3	3
Earth Sciences (BS) 2nd major		1		1
Ecology & Evolutionary Biology	5		2	7
Economics*	170	1	5	176
English*	37	1	2	40
Environmental Sciences	5			5
Environmental Studies	3			3
European Studies			1	1
General Studies*	12			12
History*	27	1	5	33
Human Dev & Family Sciences*	56	2	21	79
Human Rights	3			3
Journalism	7			7
Judaic Studies			1	1
Latino and Latin Amer Studies	1			1
Linguistics/Philosophy	2			2
Linguistics/Psychology	7			7
Literary Translation			1	1
Marine Sciences	2			2
Mathematics	4		8	12
Mathematics/Actuarial Science	3			3
Mathematics/Statistics	1			1
Mathematics-Actuarial-Finance	5			5
Mathematics-Physics	2			2
Molecular and Cell Biology	15			15
Neuroscience			3	3
Philosophy	3		4	7
Physics	6			6
Physiology & Neurobiology	24		1	25
Political Science	99	3	7	109
Pre-Applied Data Analysis	3			3
Psychological Sciences*	279	5	9	293
Public Policy			4	4
Religion			1	1
Sociology*	22	5	21	48
Spanish			1	1
Speech, Language & Hearing Sci	4			4

Statistics	3		2	5
Urban and Community Studies	1			1
Women's Gender & Sexuality St	1		6	7
Nursing	23			23
Nursing (CEIN)*	23			23
Pharmacy	15			15
Pharmacy Studies, Pre-Prof	15			15
Grand Total	2,603		19	177

*Program can be completed at Stamford

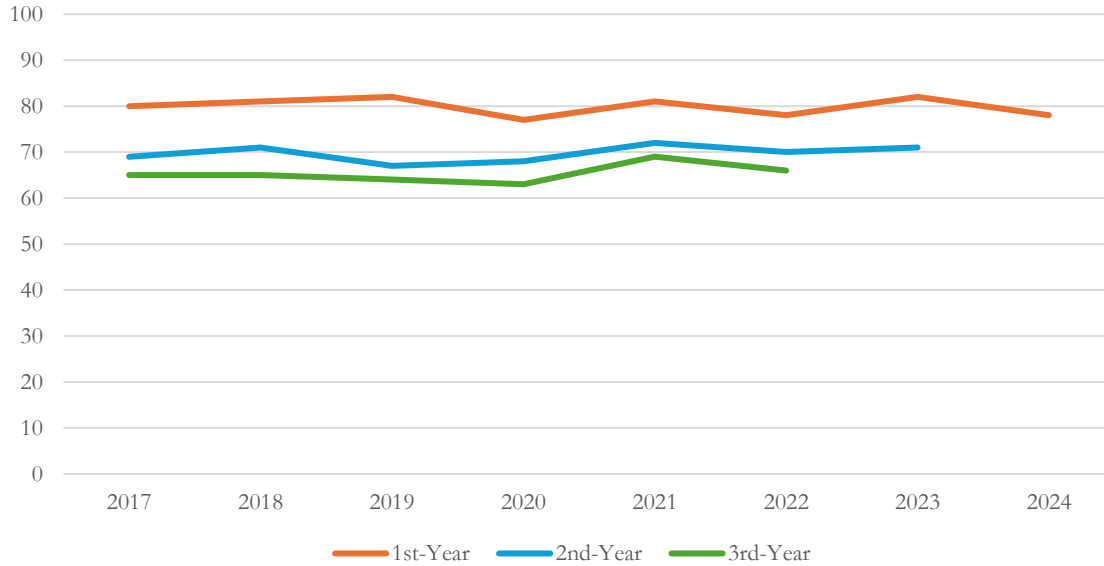
Stamford: Graduate Enrollment Profile

Plan Description	Graduate Certificate	Master's	SYD/Post Master's	Grand Total
Business	2	245		247
ABC Digital Marketing Strategy	1			1
ABC in Project Management	1			1
Business Administration MBA		140		140
Busn Analytics and Proj Man MS		48		48
Fin and Entrprise Risk Mgmt MS		50		50
Financial Technology MS		7		7
Education		30	4	34
Curriculum and Instruction MA		16		16
Educational Administration			4	4
Educational Psychology MA		14		14
Liberal Arts & Sciences		19		19
Public Administration MPA		14		14
Quantitative Economics (MS)		5		5
Social Work		18		18
Social Work MSW		18		18
Grand Total	2	312	4	318

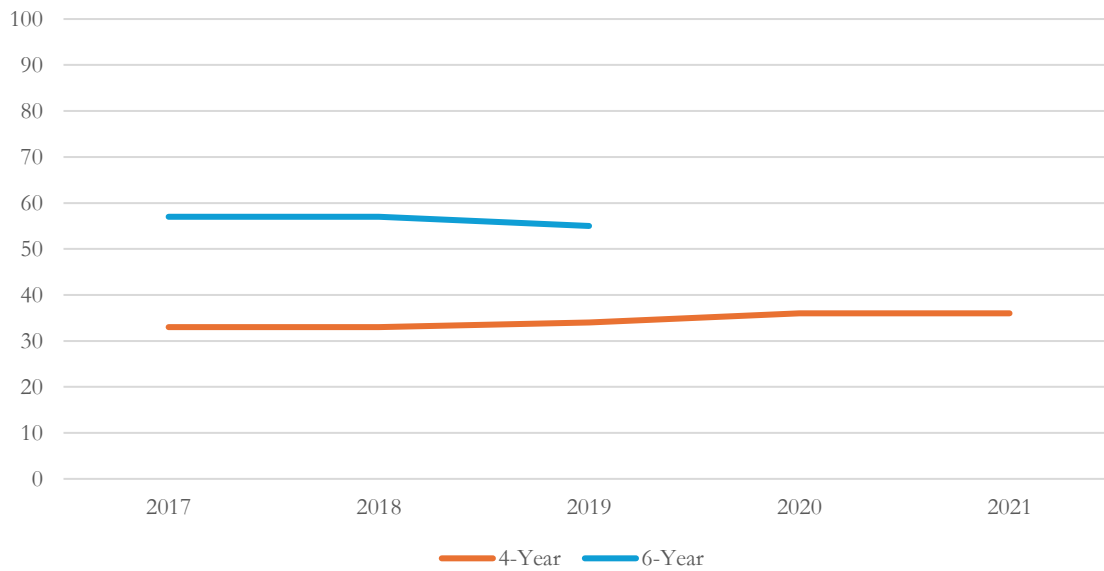
Stamford: Retention & Graduation Outcomes

Retention and graduation rates reflect full-time, first-time, first-year students only and include continued enrollment or graduation at UConn, regardless of campus, school/college, or major.

Undergraduate Retention Rates



Undergraduate Graduation Rates



1 st Year Class	1 st Year Retention	2 nd Year Retention	3 rd Year Retention	Graduated in 4 Years	Graduated in 6 Years
2024	78%				
2023	82%	71%			
2022	78%	70%	66%		
2021	81%	72%	69%	36%	
2020	77%	68%	63%	36%	
2019	82%	67%	64%	34%	55%
2018	81%	71%	65%	33%	57%
2017	80%	69%	65%	33%	57%

Stamford: Academic Portfolio and Capacity

Undergraduate Programs
Business Data Analytics
Communication
Computer Science
Digital Media & Design
Economics
English
Financial Management
General Studies
History
Human Development & Family Sciences
Marketing Management
Political Science
Psychological Sciences
Sociology
Graduate Programs (Degrees & Certificates)
Accounting
Business Administration (MBA)
Certificate of Entry in Nursing (CEIN)
Business Analytics & Project Management
Financial & Enterprise Risk Management
Financial Technology
Human Resource Management
Public Administration
Quantitative Economics
Social Work (MSW)
Teacher Certificate

Current offerings

Undergraduate: Over the past decade, UConn Stamford has added 7 new undergraduate majors across the School of Business (BS in Business Data Analytics, Marketing Management, Financial Management, and Financial Technology), School of Fine Arts (BA/BFA in Digital Media and Design), and the College of Liberal Arts and Sciences (BA in Communication, BA in Sociology), bringing the total to 14 undergraduate degrees that can be completed at the campus. For students entering this fall, the most popular major was Financial Management, followed by Computer Science, Psychological Sciences, and Economics.

Post-baccalaureate and graduate: New programs added in the past decade include the accelerated Nursing degree (Certificate Entry into Nursing—CEIN), the Teacher Certification Program for College Graduates (MA in Curriculum and Instruction, or Educational Psychology), M.S. degrees in Business Analytics and Project Management, Financial and Enterprise Risk Management, Quantitative Economics, and Financial Technology. Most recently, both the School of Public Policy and School of Social Work have expanded to the campus, offering the Master of Public Administration and Master of Social Work degrees, respectively.

Future offerings

- A **new interdisciplinary Nutrition, Exercise, and Sport major** has been proposed by UConn Stamford in partnership with the College of Agriculture, Health, and Natural Resources to meet growing workforce demand for health and wellness professionals. The program will combine coursework in nutritional science and kinesiology, offering students rigorous scientific training and practical, lab-based experiences that prepare them for careers in fitness, health education, and community wellness.
- Other academic programs in various stages of discussion and development include Media Industries, Public Relations, and Computer Science with AI Focus.

Limited capacity to expand. UConn Stamford's campus footprint totals approximately 163,000¹ assignable square feet (ASF), excluding residential halls. Stamford includes 46 classrooms totaling 41,460 ASF with seating for 1,907 students, equating to **0.7 classroom seats per student**, and 13 teaching labs totaling 12,712 ASF with capacity for 302 students.

Space is limited across instructional areas and student services due to enrollment growth and the addition of on-campus housing. Student spaces total 34,293 ASF, including study, library, dining, and recreation areas. Office space accounts for 38,567 ASF, and an additional 4,053 ASF is currently not in service pending the renovation of the former research lab to a new simulation lab.

Stamford: Student Success and Support Initiatives

UConn Stamford offers a range of programs and initiatives designed to enhance student learning, engagement, and success both inside and outside the classroom. Highlights include:

- 83% participation rate in First-Year Experience.

- 2 successfully implemented learning communities; one launched Fall 2023 with an average GPA of 3.0 for first-year Stamford students compared to 2.7 for Stamford non-learning community students.
- Opening of *The Space for Honors & Enrichment and Queer Collaboration* in spring 2025
- In 2024, 19 students from the Stamford campus participated in undergraduate research projects. By 2025, that number had risen to 42, representing a 121% increase in student participation. In 2024, thirty-two students from the campus participated in micro internships. By 2025, that number had grown to forty-four, reflecting a 37.5% increase in student participation.
- Over 4,000 total visits from 1,236 unique students (45.8% of undergraduate population) at the Center for Academic Success and Engagement, which opened in spring 2025.
- Piloting a Learning Assistant program in STEM courses where students have historically underperformed. In Fall 2025, 4 courses were piloted with Learning Assistants, increasing to 5 courses in Spring 2026.
- Over 3,000 students attended a career program or presentation during the 2024-25 academic year, including over 800 students who dropped in for Career Coaching, and over 900 students who attended the Stamford Career Fairs.
- 38 active student organizations (RSOs) operated in the 2024-25 academic year and collectively hosted 131 events with 3,506 total attendees (1,312 unique attendees).

Undergraduate advising at UConn Stamford serves approximately 2,700 students through a combination of professional advising centers and faculty advisors. National best practices suggest advising caseloads at regional campuses should average around 200 students per professional advisor. While the average Stamford caseload hovers around that standard, the loads vary greatly between advisors (ranging from 170 to 600). Stamford’s professional advisors manage all students on Academic Notice and run all first-year orientations, responsibilities distributed to others in Storrs, adding additional responsibilities to their workload which is not reflected below. The Stamford Campus is piloting a program to supplement advising through social work interns (who earn credit instead of a stipend) assigned to work with students on academic notice to provide additional support services.

Type	# of FTE	Total Caseload	Average per advisor
Stamford Advising Center*	3.5	884	253
School of Business	2.5	387	155
CLAS	1	712	712
College of Engineering	1	227	227
CAPS	1	127	127
Honors	0.5**	108	108
Faculty advising	52	886	17

* The Stamford Advising Center provides primary academic advising for ACES exploring students, CAHNR students, and BGS students. While faculty and honors advisors maintain their own designated advising loads, the Advising Center frequently serves as a secondary resource for general education and common curriculum inquiries. Additionally, Stamford Advising oversees the academic dismissal process and offers targeted support to students on academic notice.

** The Honors & Enrichment Program Coordinator is a full-time position, however, as a Program Coordinator, responsibilities within this position are only partially dedicated toward advising.

High impact practices under consideration for investment include:

- Launch the campus's first **Living & Learning Community**, ~\$35,000/year for faculty advisor stipend, student workers, and programming.
- Implement **Success Coaching**, a targeted student support program designed to advance persistence, graduation, and post-graduation preparation utilizing analytics, student supplemental advising, and resource coordination to achieve measurable student success outcomes, ~\$155,000/year (2 Coaches – salary & fringe; operating costs).
- Build an **Academic Recovery Program** that integrates advising, peer mentoring, curricular engagement, and co-curricular programming to help students return to good academic standing, persist in their enrollment, and make progress towards timely graduation, ~\$120,000 (1 Academic Recovery Advocate salary & fringe, costs for peer mentors, training, programming, and operations).
- Create opportunities for **global experiential learning, undergraduate research or service learning** during the critical second year at Stamford through the “sophoMORE” program, pairing students with Stamford organizations serving as campus partners, ~ \$1,000 per micro internship.
- Expand peer leader programs to focus on linking **experiential learning with leadership opportunities**, ~\$2,500 per student at 10 per semester = \$25,000.
- Implement **Affinity Group/Cultural Center Programming** to promote students' sense of belonging, which will contribute to new student recruitment and enrolled students' persistence and graduation, ~\$50,000/year (student staffing, programming, training costs).
- Expand **Work+ UConn program** to increase on-campus student employment while providing students the ability to develop professional and transferable skills, empower them to take ownership of their work opportunities, and prepare them for post-graduation success, which promotes retention and persistence to graduation, ~\$50,000/year.

Stamford: Student Success and Support Infrastructure Details

Academic Enrichment and Curricular Engagement

- **First Year Experience (FYE):** The enrollment in First-Year Experience (FYE) at UConn Stamford has continued to grow steadily, helping students build study skills and connections on campus. The FYE program is coordinated by Academic Affairs and approximately 45 faculty and staff participate each year in leading courses to support student transitions. In Fall 2021, the campus had 328 students enrolled, and by Fall 2025, enrollment had risen to 795 students, with 83% of first-year students participating in the program. FYE students

are immediately connected with key student support services, including Career Engagement, Academic Support, and SHaW. Instructors collaborate closely with Academic Affairs to identify and report any student concerns early on; those students are then contacted for intervention and support through advising and, when appropriate, referred to additional campus offices. Students also have the option to take specialized First-Year courses, focused on topic areas, including the Stamford Art Experience and the Stamford Music Experience, where students are embedded within the art and music communities in the City of Stamford.

- **Learning Communities:** Themed cohorts and first-year seminars that promote belonging and academic success. The campus currently hosts two learning communities. With over 75 students enrolled in AY 2025-2026, the Business Learning Community features regular guest speakers and includes second-year student mentors. Stamford students may also join *La Comunidad Intelectual*, a learning community for those interested in exploring and celebrating Latine culture. Now in its third year, this community includes 30–40 students each year who participate as a cohort. Students have access to two full-time faculty members and engage in a range of activities, including trips and visits from guest speakers. The First-Year Cohort of 2024–2025 students had an average GPA of 3.0, compared with the Stamford First-Year average GPA of 2.7.
- **Honors and Enrichment Programs:** UConn Stamford is home to *The Space for Honors & Enrichment and Queer Collaboration*, a dedicated environment designed to foster both academic and personal growth. Opened in Spring 2025 through collaboration among Honors & Enrichment Programs, UConn Stamford, and the CLAS DEI Grant Initiative, The Space provides students with opportunities to learn about Honors and Enrichment offerings while engaging in an LGBTQIA+ affirming community. Recognizing the importance of inclusive and welcoming environments, The Space serves as a hub where students can explore their identities, connect with peers, and find empowerment through community. This space and honors and enrichment programming are supported by a full-time Associate Director of Honors Programs at the Regional Campuses and Director of Regional Campus Enrichment Programs who oversees honors and enrichment at all of the regional campuses, two Honors Guides for Peer Success, and two Student Administrative Specialists (collectively contributing 28 hours/week) who offer honors advising, connections to research opportunities, and scholarship coaching.
- **Center for Access & Postsecondary Success (CAPS):** Targeted transition, academic support, and engagement efforts for first-generation and limited-income students are provided by CAPS. For students admitted to the CAPS Summer Bridge Program, they get a head-start of their UConn journey through enrolling in general education coursework and learning how to navigate campus support resources. CAPS achieved a 94% first-year retention rate for their first-generation/Pell-eligible student population, compared to 78% for the campus.
- **Resilience, Inclusion, Success, & Engagement (RISE):** Funded under the Synchrony Equity-Focused Student Success Initiative, RISE provides supplemental advising, programming, and academic support for students traditionally underrepresented in higher education at Stamford. Providing co-curricular and collaborative programming and scholarship support to enhance participation in high-impact experiences, RISE promotes

student success for both their cohort-based participants and the general Stamford campus community. RISE students achieved an 86% first year retention rate for students engaged in cohort programming.

- **Undergraduate Research and Micro-Internships:** On-campus opportunities are available for students to gain research experience and professional skills. The campus sponsors an annual Frontiers in Undergraduate Research to showcase student scholarship, creativity, and innovation across all disciplines. In 2024, 13 students participated, growing to 19 students in 2025. Students are also encouraged to participate in micro-internships. In the 2024-2025 Academic Year, 44 students participated in micro-internship opportunities. These internships are designed to address the challenge faced by students who must balance regular part-time employment with the need for career-related internship experience. Through this program, students are provided with funded opportunities to participate in short-term, focused internships complemented by wraparound professional development sessions. These sessions emphasize the cultivation of soft skills and help students learn how to translate their internship experiences into strong resume content.
- **Global Opportunities:** Experiential Global Learning (EGL) works closely with the campus to expand access to international and global engagement opportunities for students. EGL representatives participate in First-Year Experience (FYE) courses and regularly visit the campus to host information sessions, workshops, and promotional events. Through these efforts, students are encouraged to explore study abroad and global learning programs and are provided with guidance on obtaining passports and applying for subsidized funding to make these experiences more accessible.

Student Life, Wellness, and Career Readiness

- **Student Activities:** Student Activities is committed to providing excellent programs and services that promote student self-governance, respect for diversity, civic responsibility and life-long learning. The Stamford campus has a very active Student Government Association (SGA) and engaged student body. During the 2024-2025 AY, SGA hosted a total of 30 events with 2,270 students in attendance (888 unique attendees). Our registered student organizations (RSO's) reached 38 active groups who collectively hosted 131 events with 3,506 total attendees (1,312 unique attendees). Aside from SGA and RSO events, Student Activities hosts large scale campus events for the Stamford campus. For 2024-2025, 27 events were hosted with 2,046 total attendees (1,162 unique attendees). Aside from the events/programming aspect of Student Activities, this office offers leadership development opportunities through their certificate series. Students may register to participate in a 9-week series and receive a certificate of completion. During the 2024-2025 AY, there were a total of 30 participants.
- **Career Readiness and Life Skills Center:** Career coaching, internships, and workshops to support professional development. Students on the Stamford campus have access to over 5,000 internship opportunities within the region. During Academic Year 2024-2025, over 3,000 students attended a career program or presentation. Over 800 students dropped in for Career Coaching, and over 900 students attended the Stamford Career Fairs. The Career Team coordinates throughout the academic year with faculty and other partner areas to invite alumni and outside groups to events during the year.

- Student Health and Wellness (SHaW):** SHaW has an integrated model of care, including health and mental health services at our regional campuses. This model emphasizes prevention, early intervention, and connection to community-based care. Services include individual mental health assessments, brief treatment, “Let’s Talk” drop-in hours, wellness education, and clinical case management to coordinate referrals to community providers. The Stamford campus is supported by a dedicated on-site health team that manages both physical and mental health services. Current staffing includes one full-time Nurse Navigator, one part-time Nurse Navigator (position newly posted with a search underway), two Mental Health Clinicians (one with an anticipated start date of 11/14), and one full-time Medical Office Coordinator. This model enables SHaW to deliver care, consultation, and case management to students while maintaining coordination with regional and Storrs-based leadership. Benchmarking from the American College Health Association indicates that campuses serving more than 2,000 students typically require between 2.0 and 2.5 registered nurse (RN) FTEs under a Nurse Navigator model to maintain a basic-level of service. The current staffing level at Stamford aligns closely with this model but would require additional investment to expand toward a more comprehensive clinic structure capable of supporting higher-acuity care.
- Office of Student Care and Concern:** The Director of Student Services and Assistant Director of Student Services work in collaboration with the Office of Student Care and Concern to support students of concern at the Stamford campus. Professional staff serve as non-clinical case managers and connect with students of concern (varying levels of need) with the goal of connecting students to support services on or off campus. Student Services at UConn Stamford are led by a Director who reports to the Campus Dean, and an Assistant Director reporting to the Director.
- Wellness and Meditation Room / Game Room:** Dedicated spaces supporting relaxation, inclusion, and social connection. The Game Room offers a social space for students to relax between classes with billiard tables, video games, and board games. A very popular spot for students to connect with one another and this is proven by the 2024-2025 check-in numbers of 8198.

Accessibility, Access, and Basic Needs

- Center for Students with Disabilities (CSD):** The CSD engages in an interactive process with each student and reviews requests for accommodation on an individualized, case-by-case basis. Depending on the nature and functional limitations of a student’s documented disability, they may be eligible for reasonable and appropriate accommodations. On the UConn Stamford Campus, there is one Disability Service Professional (DSP) who has a caseload currently of 402 (Fall 2025) and a total of 428 for the 2024-2025 AY. In addition to meeting the needs of the caseload, the regional DSPs also attend university functions/meetings, support faculty, and coordinate with departments on campus as needed. The regional DSP is also responsible for supporting the implementation of exam accommodations — this includes scheduling, coordinating, and proctoring exams in the CSD testing center on campus, as well as training and supervising graduate employees. Storrs DSPs are solely responsible for managing their caseload and rely on other teams (i.e., the accommodation team) to oversee exam accommodations, etc. It is important to note that

Stamford is above the AHEAD national average of DSP to student ratio, which varies depending on institutional size and type.

- **ConnCAP:** A state-funded college preparation and advising program serving local high school students.
- **Veterans Affairs and Military Programs (VAMP):** Students have access to the OASIS lounge on the first floor. This space serves as the primary social area for our veteran population looking for a space on campus to relax in-between classes. A dedicated staff member to assist with transition and benefits support for student veterans. Serves 53 veteran and military-connected students at UConn Stamford.
- **Husky Harvest and Students First Fund:** Food pantry and emergency aid programs addressing food and financial insecurity. The Student First Fund allows the university community to request help for students who have experienced unforeseen misfortunes. This fund is to provide students with limited emergency assistance during their time of need.
- **Clothing Closet:** Access to professional and seasonal clothing, supporting career readiness and basic needs.
- **Specialized Spaces:** Inclusive and discipline-specific learning hubs such as *The Space* (LGBTQIA+ community), *South Beach* (Engineering and Computer Science), and the *Business Connections Lounge* (School of Business). Students can visit the lounge of La Comunidad Intelectual (LCI), a space committed to celebrating and engaging students interested in exploring Latine culture. The newly formed *Commuter Experience Lounge* is centered to serve the needs of the commuter experience, providing a space where they can store their lunch, heat up food, and meet other students. CT Rides regularly visits the space to make sure students are signing up for their commuter passes, and guest speakers visit to offer advice, and have access to resources for commuter students.
- **Co-op Program:** Starting Fall 2026, students will be able to embed a semester of working as a full-time employee within their curriculum to gain professional skills and experience in their future careers.

Academic Support

- **Center for Academic Success and Engagement (CASE):** A one-stop hub offering tutoring to strengthen foundational skills, mentoring, and academic workshops. The Center houses the Q Center, focused on supporting quantitative needs and the W Center, offering writing support. Since the official launch of the Center for Academic Success and Engagement on April 1, 2025, the Center has recorded over 4,000 total visits. During this period, 1,236 unique students have checked in, representing 45.8% of the undergraduate population. This indicates that nearly half of all undergraduate students have engaged with the Center to meet with a peer counselor, consult with staff, participate in workshops, attend tutoring sessions, or utilize the academic lounge for independent study. Of the students visiting the Tutoring Center, 84.2% have received support in STEM or Quantitative (Q) courses, while 15.8% have engaged in Writing (W) support since April 2025. Additionally, 982 students have participated in workshops offered through CASE, representing 36% of

the undergraduate student body.

- **Learning Assistants:** UConn Stamford is currently piloting a Learning Assistant program in a selection of STEM courses where students have historically underperformed. In these classes, undergraduate students who have successfully completed the course are embedded within the classroom. Instructors adapt the course structure to ensure Learning Assistants play an active role in facilitating learning, reinforcing key concepts, and modeling the skills and strategies that contribute to success as a STEM student.
- **Peer Leaders:** The Peer Leader Mentoring Program pairs experienced students with first-year students to provide individualized support. Mentors are available at the Center for Academic Success and Engagement for drop-in appointments or more regular engagement. Mentors assist students in developing effective time and attention management strategies and in modeling professional outreach to faculty. The program also emphasizes addressing challenges related to the transition to college-level academics and, when appropriate, mentors refer students to additional campus resources for further support.
- **Early Academic Intervention:** As part of the Stamford Campus' early academic intervention strategy, First-Year Experience (FYE) instructors proactively communicate with Academic Affairs to report student concerns identified early in the semester. In accordance with institutional policy, instructors of all 1000- and 2000-level courses are required to submit midterm grades, providing an important checkpoint to assess student progress. Students demonstrating low or at-risk midterm performance are initially contacted by the Advising Office to connect them with appropriate campus resources. Subsequently, the Center for Academic Success and Engagement (CASE) conducts targeted outreach to offer personalized academic support, tutoring, and skill-building opportunities. In Fall 2025, approximately 1,400 students received proactive outreach and offers of assistance through this coordinated intervention process. This collaborative approach strengthens early identification of academic challenges, promotes timely support, and contributes to improved student persistence and overall success.

Stamford: Student Life, Housing, and Campus Experience

Housing. UConn Stamford is increasingly becoming a residential campus. Close to 800 students currently live in apartments as part of university housing at 8 locations in Stamford. UConn recently purchased 1201 Washington Blvd and beginning Fall 2026 will house between 320 and 350 students in apartments equipped with full kitchens and laundry.

- 900 Washington (Stamford campus) 419 beds
- Lillian (Stamford campus) 37 beds
- Prospect (Stamford campus) 73 beds
- 1201 BLVD (Stamford campus) 294 beds

Dining. The Stamford campus residence halls are apartment style and have full kitchens. In addition, we offer an optional meal plan called the Stamford Local Eatery, which allows students to eat at various local vendors in downtown Stamford. Sliders Café offers an on-campus dining option.

Recreation. Dedicated recreational resources are essential for the Stamford Campus. Until 2024, the campus had an agreement with the YMCA that allowed all students to use its facilities by showing their UConn id cards. Most popular were the spaces for intramural sports—soccer, basketball, and volleyball. With the YMCA closing two years ago, a replacement option has yet to be identified.

Bookstore. Barnes & Noble offers a full-service bookstore on campus.

Library. The Jeremy Richard Library at UConn Stamford is dedicated to serving the research needs of the students and faculty. The library houses a dedicated study area, the Thomson-Reuters Corporation e-Classroom, and computer workstations that are networked to the main campus and provide access to thousands of e-books, full-text reference sources, and journal articles.

Stamford: Research Landscape

UConn Stamford is geographically positioned for growth in AI research, particularly advanced AI applications for Fintech, Insurtech, Advanced Manufacturing, Defense, and other key sectors of Connecticut’s economy. Stamford is a growing high-tech hub that is home to the largest concentration of financial services and technology companies in Connecticut, as well as a high density of Fortune 500 companies. The future success of these companies will be driven by their tech-related R&D needs, particularly their ability to successfully leverage advances in AI. UConn Stamford, with academic strengths in Business, Computer Science, and human-centered design, is ideally situated to meet the AI-related R&D needs of these companies. As the University’s AI-related research capacity grows, UConn Stamford stands to be an intellectual catalyst for growth for the region and the State.

The growth of AI-related research and workforce development at UConn Stamford is also deeply synergistic with UConn’s recent investments in Quantum. The two technologies strengthen each other: advances in AI accelerate the development of new Quantum technologies and applications; advances in quantum computing open new possibilities for artificial intelligence. In addition, many of the same industries that stand to benefit from advances in AI will also benefit from future advances in quantum computing.

UConn Stamford’s research strengths also extend to the field of Human Development. The Family Resilience and Mindfulness Empowerment (FRAME) Lab is located at UConn Stamford and seeks to leverage knowledge on the continuity and change in the development of human and family resiliency to design, evaluate, and implement mindfulness-informed family-based interventions to empower families and prevent mental disorders.

Stamford: Philanthropy and Development

Fundraising in support of UConn Stamford during the campaign period to-date (starting July 1, 2019) totals \$2,603,930 in gifts and pledge commitments, including deferred gifts. Major awards include Synchrony’s Equity-Focused Student Success Initiative grant, shared with Hartford and Waterbury, and The 460 Foundation’s support of CASE. Other awards include Dominion Energy’s support for the LCI Learning Community, the Hispanic Association of Colleges & Universities (HACU) support for implementing the CAPS Summer Bridge Program for first-generation/low-

income students, and the Lloyd G. Balfour Foundation support of UConn’s Center for Access & Postsecondary Success (CAPS, shared with all Regional Campuses).

The campus will benefit from continued partnership with the UConn Foundation to accelerate fundraising efforts around student success initiatives. It is important to note that prior to the campaign, the three-year average for fundraising in Stamford was approximately \$133,000. The recent \$2.6M during the campaign period is a significant achievement, however, this level of giving may not be immediately repeatable within a similar timeframe, given the current pipeline. The individual giving base in Stamford is very promising but remains in an early stage of development. Continued investment in alumni and donor engagement and stewardship of existing funds will be essential to build a more sustainable and scalable philanthropic foundation for the campus.

Stamford: Budget Outlook and Infrastructure

Operating Budget⁵

Category	FY22	FY23	FY24	FY25
Total Revenues	\$39.26	\$40.45	\$42.84	\$53.96
Graduate Tuition Revenue	\$0.00	\$0.11	\$0.17	\$0.35
Undergraduate Tuition Revenue	\$33.42	\$33.90	\$35.79	\$43.67
Fee Revenue	\$1.24	\$1.50	\$1.67	\$2.01
Other Revenue	\$4.61	\$4.94	\$5.22	\$7.93
Total Expenses	\$35.60	\$38.76	\$41.32	\$48.96
Faculty Salary & Fringe	\$8.08	\$9.55	\$10.07	\$10.49
Staff Salary & Fringe	\$5.72	\$5.99	\$6.82	\$6.72
Temporary Salary & Fringe	\$3.61	\$3.87	\$3.57	\$4.14
Financial Aid	\$11.49	\$12.09	\$13.53	\$16.15
All Other Expenses	\$6.70	\$7.26	\$7.33	\$11.47
Net Operating Result	\$3.7	\$1.7	\$1.52	\$5.0

The Stamford campus has experienced steady revenue growth over the past four fiscal years, driven almost entirely by undergraduate tuition. Total revenues increased from \$39.3M in FY22 to \$54.0M in FY25, while total expenses rose from \$35.6M to \$49.0M over the same period.

Financial aid now represents one-third of total expenses and has grown by roughly \$5M since FY22, indicating that maintaining enrollment levels requires increased institutional aid. This trend directly affects the net revenue the campus contributes back to the university.

Personnel costs including faculty, staff, and adjuncts, make up more than 40% of total expenditures, with modest growth corresponding to increased instructional and student service needs. Operational and facility costs have also risen, reflecting both inflation and greater campus activity.

⁵ **Important Note:** These numbers provide a directional view, not an exact picture. Current reporting is complex—expenses and staff can be coded to different accounts, and indirect costs (such as facilities and safety) are allocated separately. This represents the net gain(loss) prior to adding any additional central administrative costs, such as HR, Finance, etc. Improving clarity and consistency will be a priority going forward.

Other revenues include sales and services, gifts/donations, and housing agreements. Other expenses include housing, utilities, purchased services, equipment, supplies, transportation, etc. Overall, while Stamford demonstrates strong demand and a solid tuition base, its improved financial position depends on maintaining enrollment momentum and controlling aid and operating costs to ensure long-term stability.

Capital Expenditures to Date (FY16-FY25)

Fund Source	Total Investment (\$M)
UCONN 2000 Bonds	\$37.04
State Funds	\$0.90
Operating Funds	\$1.05
Gift Or Grant Funds	\$0.66
Total	\$39.65

Current Projects and Deferred Maintenance

Since FY16, approximately \$39.6 million has been invested in the Stamford campus, primarily through UCONN 2000 bonds, with additional support from state, operating, and gift funds. These investments have enabled significant upgrades, including code improvements for the Stamford Downtown relocation, demolition of the former garage and creation of a surface lot, and academic and building renovations that support current program needs.

Current project funding totals approximately **\$5 million**, directed toward building and roof repairs and HVAC installations.

Despite recent capital activity, Stamford continues to face a deferred maintenance backlog of **\$46.9 million**, largely related to aging building systems, HVAC and roof replacements, and accessibility compliance upgrades.

Capital planning at Stamford focuses on preserving existing infrastructure, addressing deferred maintenance, and targeting future investment toward facilities that directly support enrollment growth.

Priority Deferred Maintenance

Project Name	Building	Equipment / Building Component	Project Description	Estimated Cost
Stamford Chiller Replacements	Stamford Main Building	Chiller	Stamford Chiller Replacements of two tecochillers	N/A
Stamford - Replace 6 glass panels on Broad St.	Stamford Main Building	Glass	Stamford - Replace 6 glass panels on Broad St. to prevent envelope compromise	\$100,000.00
Stamford - Washington Blvd. parking lot, paint lines.	Parking Lot	Parking Lines	Stamford - Washington Blvd. parking lot, paint lines. ADA requirements	N/A

Stamford lighting control system	Stamford Main Building	Lighting Control System	Replace lighting control system	\$100,000.00
Stamford - VAV replacement/ecoStructure	Stamford Main Building	Variable Air Volume Equipment	Stamford - HVAC Building Issues - VAVs, VFDs, BMS, Actuators for Radiation and Building Balancing (TAB)	\$80,000.00
Stamford replace cooling tower backwash	Stamford Main Building	Cooling Tower	Replace existing backwash control.	\$20,000.00
Stamford temp chiller pipe install	Stamford Main Building	Temporary Chiller Pipe	Install for temporary chiller	\$135,000.00
Stamford shut off valves to isolate drains	Stamford Main Building	Shutoff Valves	Install for drain isolation	\$60,000.00
Stamford restroom partition replacement	Stamford Main Building	Partition	Bathroom partition replacements	\$30,000.00
Paint classrooms	Stamford Main Building	Paint	Large classrooms need to be painted	\$20,000.00
Change bathroom manual flush valves to electronic	Stamford Main Building	Flush Valve	Handled flush valve being replaced due to students using their feet to flush toilets/urinals	\$45,000.00
Carpet Replacement	Stamford Main Building	Carpet	Many of the carpeted areas are 10+ years old	\$100,000.00
Pump Replacement	Stamford Main Building		Many of the Pumps for systems are 20 years old	\$100,000.00
Power Wash of Main Building	Stamford Main Building	N/A	Building has not been power washed since 2010	\$30,000.00
Stamford AC split unit at IT Room 251	Stamford Main Building	AC Unit	If unit fails all internet in county will fail	\$50,000.00
Refurbish all return and smoke fans	Stamford Main Building	Return and Smoke Fans	End of life expectancy	\$250,000.00
Add electrical outlet at concourse and food pantry	Stamford Main Building	Electrical Outlet	Pantry keeps over loading	\$10,000.00
Library Offices need return air	Stamford Main Building	Air Returns	Wall is all the way up, no return	\$20,000.00
Roof Leaks	Main Campus	Roof Leaks	Repair roof leaks in library and light spline near multi-purpose room	\$150,000.00
Concourse Glass Panel Replacements	Main Campus	Condensation	7 Glass Panels in Concourse need to be replaced	\$160,000.00
Gas Chiller Replacement	Main Campus	Gas Chiller	Existing gas Chiller and electric needs to be replaced with electric	\$3,000,000.00
Stamford Main Bldg Roof Replacement CONSTRUCT	Stamford Main Building	Roof	Stamford - Replace roof replacement - CONSTRUCT	\$1,000,000.00
Stamford Main Bldg Roof Replacement DESIGN	Stamford Main Building	Roof	Stamford - Replace roof replacement - DESIGN	\$57,054.28

Bray Valve Replacement	Main Campus	Valves for Chillers	Existing pneumatic valves are too old we need to replace with electronic valve	\$95,000.00
Provide Fresh Air to Rooms 3113 & 3114	Main Campus	AHU-20	This unit is located above ceiling in DATA room # 3113 serves data room and computer lab 3114. first unit is cooling only with no heat. .	\$60,000.00
Total Estimated Identified DM Need				~\$5,127,054

Full Deferred Maintenance Backlog

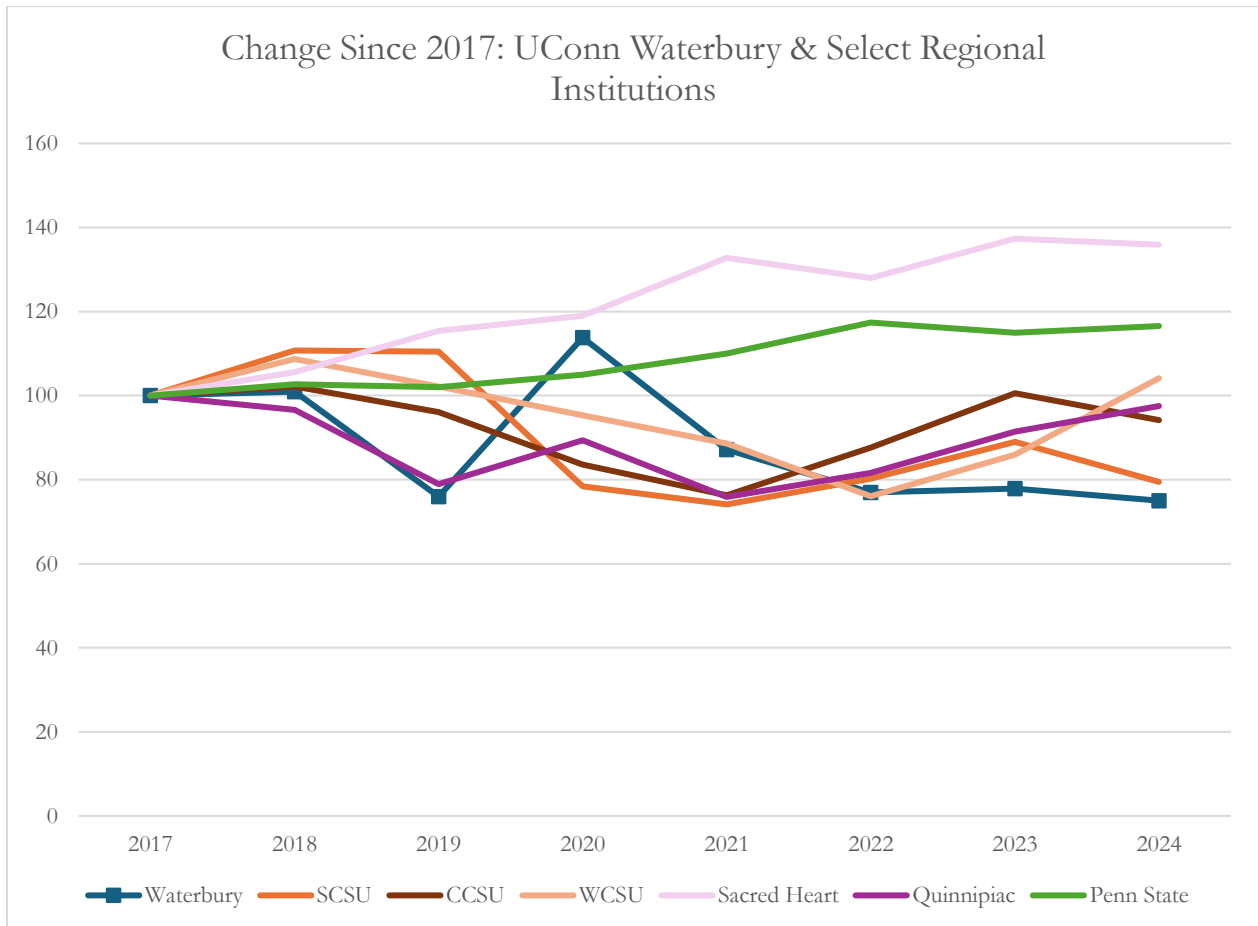
Project Type	Estimated Cost
Building Exteriors	\$12,004,795.32
HVAC	\$28,760,045.52
Interiors	\$6,158,271.96
Total Estimated Cost	~\$ 46,923,112.80

UConn WATERBURY

Waterbury: Undergraduate Enrollment Profile and Trends

UConn Waterbury is significantly exposed to demographic-driven enrollment risk. Yield on *in-state first choice admits* has decreased from 31% in Fall 2023 to 25% in Fall 2025, even as that admit pool grew ~21%, resulting in flat first choice enrollees; Second choice yield has held steady. An increasing number of students choose to enroll at competing institutions who offer a comprehensive on-campus experience. Additionally, they are discounting more aggressively as the market becomes tighter.

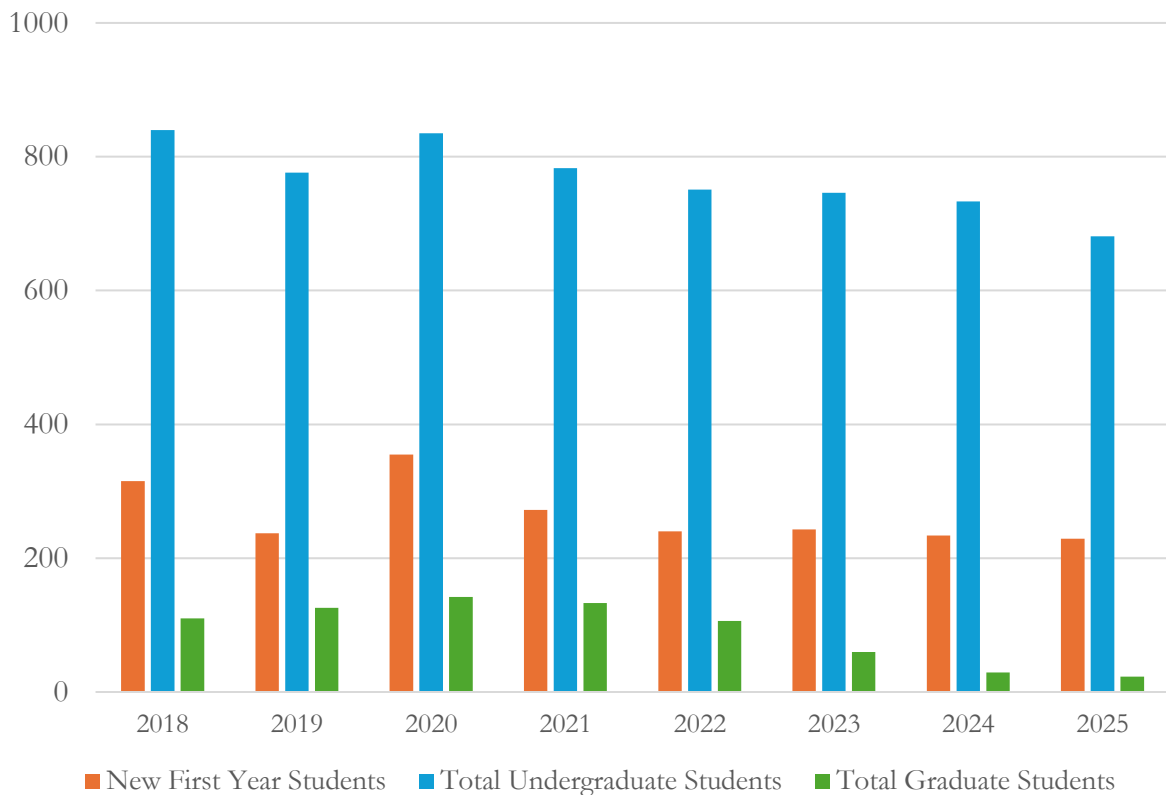
Primary *in-state competitors* are Southern CSU (SCSU), Quinnipiac, CCSU, WCSU, and ECSU; *out-of-state/private competitors* frequently include Sacred Heart, SUNY Albany, Marist, Penn State, and URI. Nearby private competitors such as **Post University** offer flexible online delivery and free dual enrollment to local high schools. It has recently acquired American Sentinel University (a nursing and healthcare management-focused institution) and become part of a global non-profit university network based in Chile, expanding its online reach and international resources. The **Waterbury Promise** partnership has expanded beyond UConn and Eastern CSU (ECSU; 2022) to include Post University (2023) and Western CSU (WCSU; 2024) offering students more choices.



Full- and part-time undergraduate headcount peaked at 851 (2017) vs. 691 in Fall 2025 (~20% decline; ~7% from Fall 2024 to Fall 2025). The overall pattern indicates a slow erosion of the campus student base. An example of internal factors that may be contributing to this trend include the elimination of the Center for Continuing Studies and subsequent drop in the BGS program (60 students in Fall 2014 to 7 in Fall 2025).

UConn Waterbury is a commuter-centric campus serving primarily first generation, racially diverse, and lower income students in central and western Connecticut: 64% students of color, 58% first gen, 56% Pell eligible (~90% with aid), ~95% commuters, 2% international, and 53% in STEM majors.

Enrollment Outlook (Degree-Seeking Only)



First-Year Degree-Seeking Waterbury Enrollees by Residency Mix

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	% Change 2018-2025
Connecticut	309	235	348	267	232	239	228	219	-29.1%
International	1	0	0	0	0	1	4	2	100%
Out-of-State	5	2	7	5	8	3	2	8	60%
Total	315	237	355	272	240	243	234	229	-27.3%

First-Year Degree Seeking Waterbury Enrollees by Demographics

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	Change 2018-2025 (PP)
First Gen	56.5%	51.5%	55.2%	58.8%	51.7%	59.3%	58.1%	64.2%	7.7 pp
Pell-Eligible	50.8%	48.9%	49.6%	50.0%	52.5%	55.1%	57.7%	61.1%	10.3 pp
URM	39.0%	33.8%	37.7%	39.0%	38.3%	42.4%	47.4%	59.4%	20.4 pp

Total Undergraduate Degree-Seeking Waterbury Enrollees by Residency Mix

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	% Change 2018-2025
Connecticut	826	766	824	764	734	726	712	661	
International	12	8	10	16	17	18	15	14	
Out-of-State	2	2	1	3	0	2	6	6	
Total	840	776	835	783	751	746	733	681	

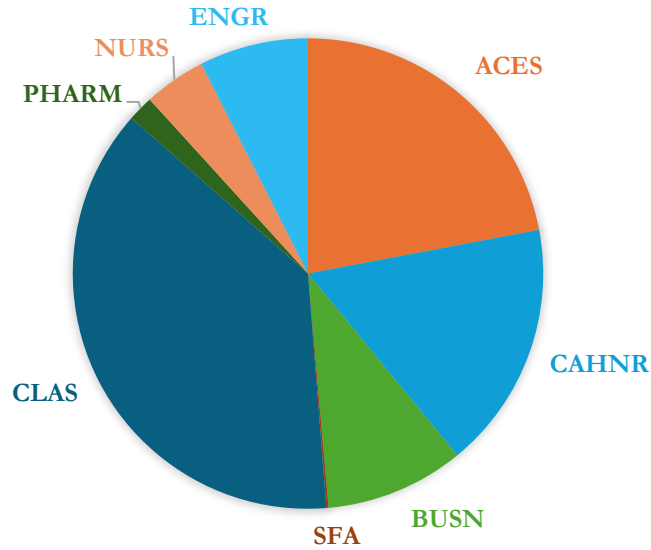
Total Undergraduate Degree Waterbury Seeking Enrollees by Demographics

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	Change 2018-2025 (PP)
First Gen	49.2%	50.5%	50.1%	54.9%	55.5%	59.7%	58.8%	57.7%	8.5 pp
Pell-Eligible	44.6%	43.3%	43.7%	46.9%	47.8%	49.6%	52.3%	55.5%	10.9 pp
URM	35.4%	33.4%	36.6%	39.8%	40.3%	43.3%	44.6%	51.2%	15.8 pp

Fall 2025 Undergraduate Program Enrollment Summary – Waterbury

Duplicated headcount including full-time and part-time bachelor’s degree, double major, and minors.

Undergraduate Majors/Minors By School/College



Fall 2025 Detailed Undergraduate Enrollment by School/College and Plan Description:

Plan Description	Bachelor's	Double Major	Minor	Grand Total
ACES	150			150
Exploratory	135			135
Pre-Bachelor of Social Work	3			3
Pre-Individualized	2			2
Pre-Sport Management	3			3
Pre-Teaching	7			7
Agriculture, Health & Natural Resources	116			116
Allied Health Sciences*	97			97
Animal Science	9			9
Econ of Sus Development and Mgmt	2			2
Landscape Architecture	3			3
Nutritional Sciences	3			3
Pathobiology	1			1
Plant Science	1			1
Business	65		4	69
Accounting	2			2
Business Administration*	42			42
Business Data Analytics*	12			12

Business Fundamentals			1	1
Finance	2			2
Health Care Mgmt & Ins Studies			1	1
Management	1		2	3
Marketing Management	1			1
Waterbury-Business-Undecided	5			5
Engineering	51			51
Biomedical Engineering	1			1
Chemical Engineering	4			4
Civil Engineering	7			7
Computer Engineering	3			3
Computer Science	9			9
Computer Science & Engineering	6			6
Data Science and Engineering	1			1
Electrical Engineering	6			6
Mechanical Engineering	9			9
MGMT & ENGR for Manufacturing	2			2
Robotics Engineering	3			3
Fine Arts	1		2	3
Digital Media Design	1			1
Digital Public History			1	1
Studio Art			1	1
Liberal Arts & Sciences	257	3	37	297
American Studies	1		1	2
Anthropology	3		1	4
Astrophysics			1	1
Biological Sciences	51		1	52
Chemistry	5		1	6
Cognitive Science	2			2
Communication	11			11
Crime and Justice			3	3
Economics	10			10
English*	12	1	3	16
Environmental Studies	1			1
French and Francophone Studies	1			1
General Studies*	7			7
Geography			1	1
Gerontology			3	3
History	4		1	5
Human Dev & Family Sciences*	26		9	35
Human Rights	4			4
Journalism	2			2

Latino and Latin Amer Studies	1			1
Linguistics/Psychology	1			1
Marine Sciences	1			1
Mathematics/Actuarial Science	3			3
Mathematics-Actuarial-Finance	2			2
Mathematics-Physics	2			2
Molecular and Cell Biology	11		1	12
Philosophy	2			2
Physics	3			3
Physiology & Neurobiology	4			4
Political Science	12	1	1	14
Pre-Applied Data Analysis	1			1
Psychological Sciences	64	1	5	70
Public Policy			1	1
Religion			1	1
Sociology	2		2	4
Structural Biology/Biophysics	1			1
Urban and Community Studies*	6		1	7
Women's Gender & Sexuality Std	1			1
Nursing	29			29
Nursing (CEIN)*	29			29
Pharmacy	12			12
Pharmacy Studies, Pre-Prof	12			12
Grand Total	681	3	43	727

*Program can be completed at Waterbury

Waterbury: Graduate Enrollment Profile and Trends

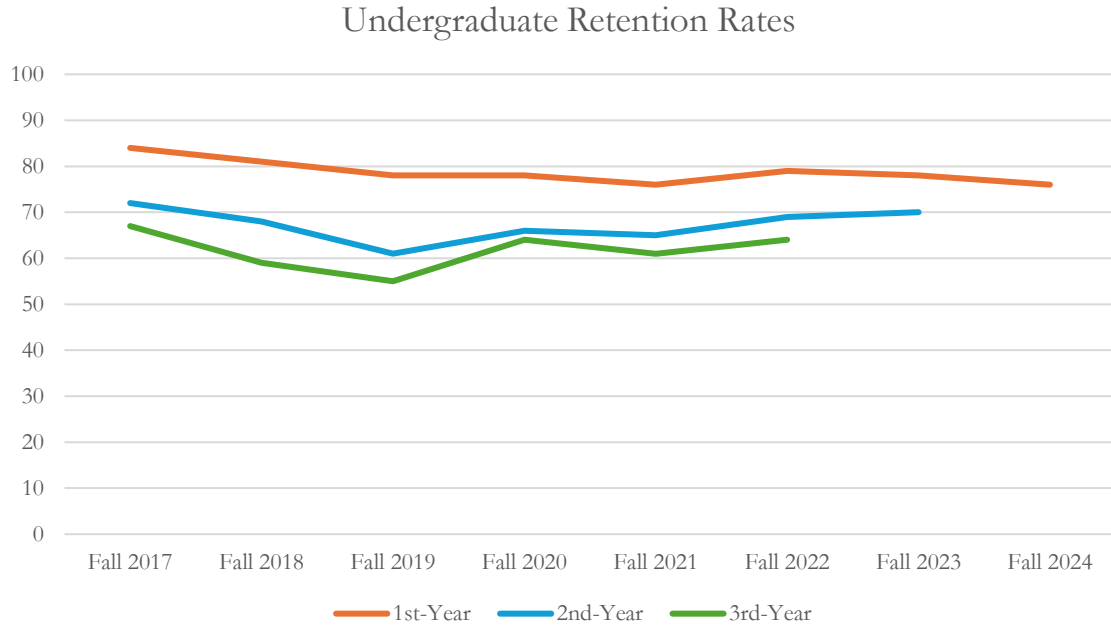
UConn Waterbury hosts two graduate programs, an MA in the Teacher Certification Program for College Graduates (TCPCG) and MBA, which stopped enrollment in 2024. Reflecting the discontinuation in MBA enrollment, between Fall 2019 and Fall 2025, it dropped sharply from 108 pre-pandemic to 11 in Fall 2025 (-89.8%), aligning with the School of Business's shift to in-person delivery in Hartford and Stamford plus online. The TCPCG cohort at Waterbury has remained generally stable (11 to 12).

Plan Description	Total
Business	11
Business Administration MBA	11
Education	12
Curriculum and Instruction MA	7
Educational Psychology MA	5
Grand Total	23

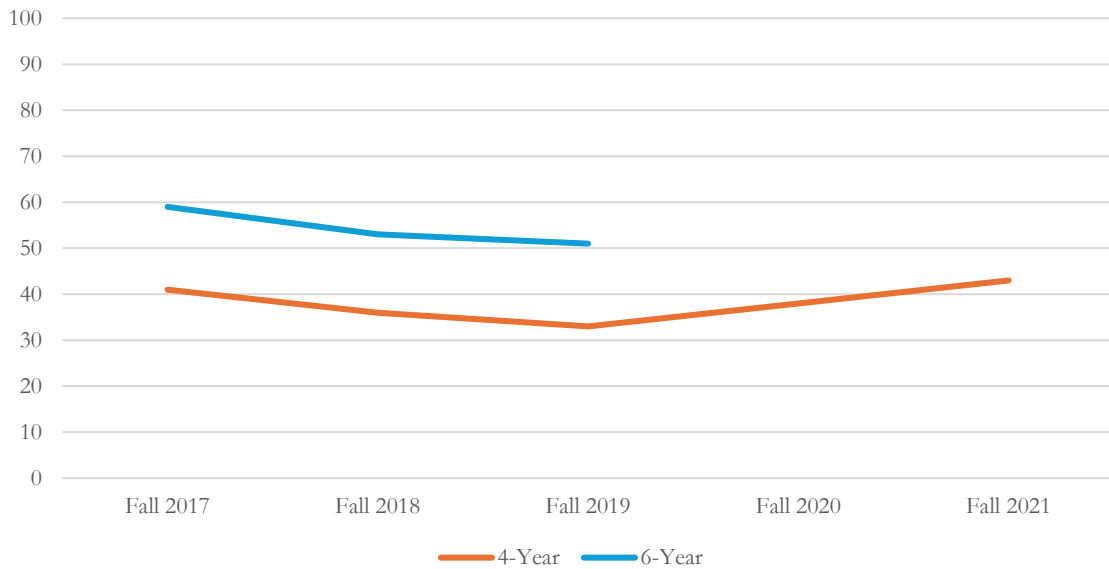
Waterbury: Retention and Graduation Outcomes

One-year retention has slipped from approximately 88% to about 76% (Fall 2014 to Fall 2024 cohort). Among cohorts with mature outcomes, **six-year graduation rates** declined from about 65% to 51% (2014-2020 to 2019-2025 cohort). Student-success initiatives (AAC, RISE, LCs, SHaW) launched primarily in 2023-25, and hence more time is required for meaningful shifts. The SEM Plan imperative is to **move more students to the finish line**. That will require scaling **high impact practices** (LCs, CUREs, paid Work+ experiences), enhancing **student support infrastructure** (especially for STEM and URGs), and building a sense of belonging and shortening the path to completion.

Retention and graduation rates reflect full-time, first-time, first-year students only and include continued enrollment or graduation at UConn, regardless of campus, school/college, or major.



Undergraduate Graduation Rates



1 st Year Class	1 st Year Retention	2 nd Year Retention	3 rd Year Retention	Graduation in 4 Years	Graduated in 6 Years
Fall 2024	76%				
Fall 2023	78%	70%			
Fall 2022	79%	69%	64%		
Fall 2021	76%	65%	61%	43%	
Fall 2020	78%	66%	64%	38%	
Fall 2019	78%	61%	55%	33%	51%
Fall 2018	81%	68%	59%	36%	53%
Fall 2017	84%	72%	67%	41%	59%

Waterbury: Academic Portfolio and Capacity

Undergraduate Programs
Allied Health Sciences
American Studies
Business Administration
Business Data Analytics
English
General Studies
Human Development and Family Sciences
Psychological Sciences
Urban and Community Studies

Graduate Programs (Degrees & Certificates)
Certificate of Entry in Nursing (CEIN)
Teacher Certificate

Current Offerings. UConn Waterbury offers 9 undergraduate degree programs that can be completed entirely on campus, including Allied Health Sciences (AHS), Business Administration, Business Data Analytics, English, General Studies (BGS), Human Development and Family Sciences (HDFS), Psychological Sciences, and Urban and Community Studies (UCS). American Studies is also offered but no students have been enrolled over the past several years. AHS is the largest major and has increased from 11 the year before it started (Fall 2019) to 97 (Fall 2025). Last year, an AHS-to-Nursing pathway pilot started, allowing AHS majors to complete their undergraduate degree in 3.5 years and then, if qualified, enter into UConn’s Accelerated Second Degree Nursing program (CEIN/BS) at UConn Waterbury, which essentially shortens the time to degrees from the previous 5.5 years to 4.5 years. This program shows growth potential, with 1 student enrolled in Year 1 and 11enrolled in Year 2. Beginning in Fall 2026, thanks to a generous philanthropic gift, students will be able to complete the first two years of UConn’s Nursing program and then campus change to Storrs to complete the four-year degree. Cohorts of 25 will be accepted into this program.

At the post-bac and graduate level, on-campus options include the 11-month CEIN (leading in BSN) and the 10-month TCPCG through the Neag School of Education, which leads to a Master of Arts degree and Connecticut teacher certification in English, mathematics, science, special education, world languages, agricultural education, and social studies education.

Potential Future Offerings. As UConn Waterbury develops its health-focused identity and UConn Health at Waterbury Hospital determines its workforce needs, we will continually evaluate the mix of academic programming in response to student demand and market trends. There are no immediate plans to add new majors to UConn Waterbury; on the watch list for future investment at the undergraduate level include Healthcare Management (because of the demand in the workforce and leveraging existing courses), Public Health Fast Track (because of student interest and the demand in the workforce), and Economics (as a major that supports the demand for careers in business and serves as an alternative option for regional students in a business major who face challenges campus changing to Storrs). While the campus currently offers many of the foundational courses required in these plans of study, additional instructional support would be necessary to offer a full major.

Classroom Capacity. UConn Waterbury’s campus footprint totals approximately 84,000¹ assignable square feet (ASF), excluding the parking garage. Waterbury includes 21 classrooms totaling 20,344 ASF with seating for 1,126 students, equating to 1.5 classroom seats per student (indicating that there is room to grow enrollment), and 13 teaching labs totaling 11,541 ASF. Student spaces total 14,890 ASF, including study, library, and dining areas. Office space accounts for 20,377 ASF, and 466 ASF is currently not in service.

Waterbury: Student Success and Support Initiatives

UConn Waterbury provides a range of High Impact Practices that foster academic success, engagement, and community connection for its diverse student body. Much of this work such as the **Academic Achievement Center (AAC)** (AAC; Fall 2023-), **Learning Communities (LCs)** (LCs; Fall 2024-), **Testing Center** (Fall 2025-), **Honors Program** (Fall 2026-) have been achieved through internal reallocations and fundraising amid a ~20% budget reduction, increasing workload strain on existing staff and faculty and contributing to **over 10% recent turnover among highly capable staff**. Because of the recency in the establishment of these programs, the positive impact of these and other recent programs are yet to be seen.

Highlights of Select Programs (AY 2024–25 unless noted)

Academic Success & Learning Support

- **Academic Achievement Center (AAC)/Learning Lab includes content coaching and supplemental instruction** – Since **Fall 2023**, recorded **2,100+ visits** by **425** unique students (89% first-year; 58% first-gen).
- **First-Year Experience (FYE)** – 72% participation among first-year students.
- **Honors Program** – **15** students currently; full admission pathway anticipated in **2026**.
- **Learning Communities (LCs)** – Launched **Fall 2024**, **2** communities with **29** students engaged.
- **Testing Center** – Launched **Fall 2025**, used by **15** students in first term; independent of CSD testing.

Career, Wellness & Student Life Supports

- **Center for Career Readiness & Life Skills (CCRLS)** – **1,084** students attended **94** programs; **447** used online recruiting tools; **64%** of first-gen students engaged; **38** participated in paid micro-internships this summer.
- **Student Health & Wellness (SHaW)** – Launched **Fall 2024**; provides mental-health, wellness and nurse-navigator services; serves ~**15%** of the Waterbury student body annually.
- **Husky Harvest Pantry** – Launched **Spring 2023**; about **100** unique guests/month (~350 household members); >\$120K in combined grants/donations; fresh-produce hydroponics and refrigerated lockers added.
- **One-Stop Student Services Suite** – Since **Fall 2024**; Located on the 2nd Floor main building; co-locates advising, RISE/CAPS/UB, financial aid, CCRLS, Honors, and LC support.

Community Engagement & Experiential Learning

- **Waterbury Housing Clinic (Urban & Community Studies)** – Launched **Fall 2024**; first cohort of **7** students produced redevelopment proposals, **2** completed paid internships; Fall 2025 cohort (**7** students) working on grant proposals.
- **Ideas + Impact (I+I) Studio** – Started **Fall 2024**; team-based social impact entrepreneurship program where teams deliver projects such as the “Room to Breathe” wellness space, YMCA access pilot, “Walkbury” and “Career Closet”, and small entrepreneurship pop-ups. Now **25** students participating annually.
- **OLLI at UConn Waterbury (Osher Lifelong Learning Institute)** – Since 2007; **500+** members; 2025 Fulton Park OLLI Garden produced **7,500+** lbs of fresh produce donated and collaborated with HDFS students for intergenerational learning.

Campus Life & Place-Making

- **WISHfest (Waterbury Innovation, Sustainability & Health Festival)** – Annual event launched **Spring 2023**; now in its 4th year; city–campus festival that brings K-12 students, families, and community partners around innovation and health; **1300+** participants annually.

Undergraduate advising at UConn Waterbury

Advising serves approximately 450 students through a combination of professional advising centers and faculty advisors. National best practices suggest advising caseloads at regional campuses should average around 200 students per professional advisor. While the average UConn Waterbury caseload hovers around/below that standard, the loads vary greatly between advisors (ranging from 1 to 125).

Type	# of FTE	Total Caseload	Average per advisor
Waterbury Advising Center*	2	278	139
Honors**		18	
Business	0.25	58	58
CAPS	1	73	73
Faculty advising	16	248	16

*The Advising Center also provides primary academic advising for ACES, Honors, CLAS, and BGS students. While faculty and school/college advisors maintain designated advising loads, the Advising Center frequently serves as a secondary resource for general education and common curriculum inquiries. Staff co-advises all business students. Staff within the Advising Center also oversee other vital student success functions, including Academic Notice and FYE, and assists with Registrar and Student Activities duties.

**All 18 UConn Waterbury Honors students are advised/co-advised by the Assistant Director of Academic Affairs who also serves as the registrar and social media coordinator on our campus.

High impact practices under consideration for investment include:

- **Implement Success Coaching**, a targeted student support program designed to advance persistence, graduation, and post-graduation preparation utilizing analytics, student supplemental advising, and resource coordination to achieve measurable student success outcomes. ~\$82,000/year (1 Coach – salary & fringe; operating costs).
- **Build an Academic Recovery Program** that integrates advising, peer mentoring, curricular engagement, and co-curricular programming to help students return to good academic standing, persist in their enrollment, and make progress towards timely graduation. ~\$120,000 (1 Academic Recovery Advocate salary & fringe, costs for peer mentors, training, programming, and operations).
- Launch a **Living & Learning Community** focused on health, ~\$35,000/year for faculty advisor stipend, student workers, and programming.
- **Enhance Work+UConn to Waterbury (Paid Internships, Micro-Internships, Co-Op & Federal Work-Study [FWS] centralization)**. Enhance the program by centralizing employer-engagement and student work-learn office rather than distributing across multiple offices and academic departments. Develop paid micro-internships (5–

10 hrs/week over 1–3 months) with conversion pathways to full internships and co-ops in health, manufacturing, business, non-profits, or public service. Also, recruit and centralize federal work-study (FWS) partners. Explore loan-forgiveness partnerships tied to high-need fields. Paid experiential work has strong correlation with early career outcomes. Currently 3-4 staff in career, financial aid, research and community partnership work on this initiative at 10% FTE each, not providing the attention and coordination it requires. ~1-FTE program manager, management and employer-relations staff; student wage pool of \$150k–\$300k (blend of FWS funds, donor support, employer host stipends). Modest philanthropic funds are used as grants since 2022 to support faculty to work with FWS students.

- **Redesign courses to incorporate HIPs:** Work with CETL and the Neurovariability Initiative to redesign 10–20 gateway/discipline courses incorporating high-impact practices such as active learning, CUREs, AI integration, which will enhance student success and attendance. Built into the \$1.6M philanthropic match committed if another \$1.6M can be raised by UConn (see also Research Suite, I2A Lab below). Federal grant applications in progress. Funds to be used for faculty redesign stipends, adjunct/GA support for pilot courses. Requires close coordination with Storrs CETL.
- **Activate the Research Suite + Ideas-to-Action (I2A) Lab (Neil O’Leary Building 3F).** Activate the O’Leary building 3rd-floor shell with high-end equipment (portable MRI, high-density EEG, eye-tracking, biospecimen collection, VR/AR CAVE); embed CURE courses; to be used on 1F humanities/social sciences HACER lab also. link to Husky Prep for high-school outreach; leverage donor match and grant funding. Persistence data show CURE participation increases STEM identity and completion. Built into the \$1.6M philanthropic match committed if another \$1.6M can be raised by UConn – currently ~\$2M of the \$3.2M has been unlocked/raised. Small additional funding (0.5-1 GRA) required for maintenance of equipment/lab FY31 onwards – an endowment has been secured that would generate ~\$30k/year that would support sustainability
- **Launch Husky Prep Academy (Dual Enrollment + Summer Bridge + Early Admissions).** Begin offering dual enrollment and summer academy programming for WPS high-school students in health sciences/STEM, earning college credits before graduation (shortening time-to-degree by 1 to 2 semesters). Designed to build early momentum into UConn Waterbury and support the first-two years of health/STEM pathways, culminating in conditional admission to UConn Waterbury. Aligns with Connecticut’s dual-credit strategy and supports underrepresented students. No costs at startup (2026-31). A 5-year \$3.8M philanthropic gift has been awarded for the program (staffing, coaching, tuition support, tech, transportation, and evaluation). Existing UConn Waterbury and WPS staff/resources should support thereon; but currently discussions are in progress regarding exact design and sustainability with WPS and UConn Undergraduate Student Success (ECE).
- **Implement Affinity Group/Cultural Center Programming** to promote students’ sense of belonging, which will contribute to new student recruitment and enrolled students’ persistence and graduation. ~\$30,000/year (student staffing, programming, training costs).

Waterbury: Student Life, Housing & Campus Experience

Housing. Students seeking a near-campus residential option primarily live at the Brown Building, a privately operated residence directly across East Main Street from campus (99 E. Main St.). It offers 26 furnished suites (~98 beds) and is marketed largely to UConn students. Prospective students and families often cite two barriers: (1) it is not perceived as “UConn housing,” and (2) the process for applying financial aid to a private/off-campus arrangement can feel complex or uncertain. One path to mitigate is through a MOU that could clarify affiliation, provide clear student-facing financial-aid pathways, and strengthen student-support coordination. In parallel, there may be opportunities to leverage the building for UConn Health at Waterbury Hospital needs (e.g., travel nurses or longer-term family stays). In the interim, the University continues to work with Brown Building management to improve the student experience and better leverage this adjacent private housing option. Current occupancy is estimated at ~70% UConn students and ~30% Post University.

Bookstore. UConn Waterbury is currently the only campus without a bookstore. UConn Waterbury will open a compact, on-campus bookstore operated by Barnes & Noble beginning Fall 2026. This space will provide students the much-needed access to required textbooks, course bundles, rentals and essential academic supplies, reducing logistical delays, especially for commuter and working students. It will also serve as the campus hub for branded merchandise and attendee gear, helping strengthen campus identity and creating a natural place for student-life engagement, orientation activity and events because of its central location by the Student Lounge. A physical bookstore supports academic readiness (ensuring correct materials on the first day) and reinforces the sense of community and belonging that are especially important in a regional, commuter-based campus.

Dining. Spirit Café serves as the campus dining and gathering space, operating weekdays from roughly 8 a.m. to 5 p.m. during the academic year. The café opened in Fall 2022 through a public–private partnership with a local restaurateur who also operates a downtown location. In 2024–25, the space underwent a donor-funded renovation, and student meal purchases increased by ~30% in Fall 2025. Student lunches are subsidized by GUF (~30%), keeping prices at \$6 per meal. The café accepts Husky Swipe and extends Walkbury discounts for students, staff, faculty, and OLLI members. The result is a lively, affordable hub where students study, socialize, and eat together.

Recreation. UConn Waterbury does not have an on-campus recreation center. A pilot partnership with the Greater Waterbury YMCA has launched in Spring 2026, providing 20 students discounted memberships at \$22 per month (pauseable during breaks). Participants will receive full YMCA privileges, and discussions are underway for an off-peak academic-year discount tier to make fitness access further affordable. Next step: evaluate pilot program in terms of usage, equity, and feasibility of expansion for Pell-eligible students.

UConn Waterbury Library. The UConn Waterbury Library is a three-story academic and community hub featuring both collaborative and quiet study areas, group study rooms, Windows and Mac workstations, and a dedicated podcast studio. It houses the Writing Center, offers video and image-editing support, and loans laptops and scientific calculators. Librarians provide research guidance through one-on-one consultations, workshops, and online chat. A new “Room to Breathe” wellness space, conceived by the *Ideas + Impact* student team, offers a calm environment for commuter students to rest or decompress between classes. The library catalog and

UConn WorldCat connect all university libraries, and Interlibrary Services provide free access to statewide holdings for UConn faculty, staff, and enrolled students.

Waterbury: Research Landscape

UConn Waterbury supports active research in several areas:

- *Child & Adolescent Anxiety Lab* (PI: Kimberli Treadwell, PhD). Investigates cognitive and environmental risk factors for anxiety from childhood through emerging adulthood; explores how cognitive vulnerabilities and parent/peer interplay contribute to anxiety disorders.
- *Cognition, Action & Psychophysiology (CAP) Lab* (PI: [Kimberli Cuevas, PhD](#)). NIH-funded infant/toddler research on early learning, memory and executive function; uses EEG/ECG and longitudinal designs; in 2022 UConn Waterbury secured its first NIH R01 via this lab (currently with 2 NIH R01s).
- *Human Behavioral Neuroscience* (PI: Robert Astur, PhD). Uses VR paradigms (e.g., virtual Morris water task) to study memory, anxiety, PTSD and resiliency. Currently bigger presence in Storrs than UConn Waterbury. Can shift to UConn Waterbury with buildout of Research Suite.
- *brainLENS* (PI: Fumiko Hoeft, MD PhD). Research in the neuroscience of learning, brain development, dyslexia, neurodiversity, socio-emotional resilience/wellbeing, and policy + outreach. Currently, most operates at Storrs with BIRC being at Storrs, but can shift to UConn Waterbury with buildout of Research Suite (BIRC-West).
- *Ecology & Evolutionary Biology*. (PI: Stephen Trumbo, PhD). Research on beetle behavior, resource competition and microbial modulation.
- *Public Health* (PI: [Pablo Valente, MD, PhD](#)). Mixed-methods research on social/structural determinants of HIV/STI risk and prevention in U.S. and Latin American settings.
- *Health Equity & Policy Lab* (PI: [Anna-Michelle McSorley, PhD](#)). Investigates how policy design, representation and power dynamics drive health inequities for Latinos and U.S. territorial populations, translating findings into community-engaged action.
- *Haskins Global Literacy Hub*. Based in partnership in Spring 2024 between Yale, UConn Waterbury and UConn Global (headquartered in UConn Waterbury), it is an international, interdisciplinary initiative addressing global literacy and language-development challenges through funded research, and outreach. It brings together more than 20 research/practice teams across five continents, spanning neuroscience, EdTech, early assessment/intervention, and language-learning in under-resourced settings. There are 2 labs within Haskins that currently conduct research in WPS.
- *HACER Lab (Humanities, Activism, Community Engagement Research)*: A public-humanities platform in downtown Waterbury supporting student-faculty-community projects.

A major goal for UConn Waterbury is to expand these research opportunities to be **CUREs (course-based undergraduate research experiences)** as funds are raised / grants awarded, bringing real discovery into high-enrollment courses to boost belonging, STEM identity and persistence among first-gen and commuter students. National studies show CUREs correlate with improved outcomes for underserved students.

Waterbury: Philanthropy and Development

Fundraising in support of UConn Waterbury during the campaign period to-date (starting July 1, 2019) totals **\$12,118,025** in gifts and pledge commitments, including deferred gifts. Major awards include two transformational investments supporting a nursing pathway program and an innovative STEM investment. Additional significant support includes Synchrony’s Equity-Focused Student Success Initiative (shared with Hartford and Stamford campuses), the Mayor Neil M. O’Leary Fund for Waterbury Student Success, the Osher Foundation’s continued support of the OLLI program, and the Lloyd G. Balfour Foundation support of UConn’s Center for Access & Postsecondary Success (CAPS, shared with all Regional Campuses).

The campus will benefit from continued partnership with the UConn Foundation to accelerate fundraising efforts around student success initiatives. It is important to note that prior to the campaign, the three-year average for fundraising in Waterbury was approximately \$36,500. The recent \$12+M during the campaign period is a significant achievement, However, it's important to recognize that this level of giving may not be immediately repeatable within a similar timeframe, given the current pipeline. The individual giving base in Waterbury is very promising but remains in an early stage of development. Continued investment in alumni and donor engagement and stewardship of existing funds will be essential to build a more sustainable and scalable philanthropic foundation for the campus. With the pledged \$500k cost-match, Waterbury is planning to launch a fundraising initiative to further encourage individual giving.

Waterbury: Budget Outlook and Infrastructure

Operating Budget⁶

Category (\$M)	FY22	FY23	FY24	FY25
Total Revenues	\$10.95	\$10.68	\$11.13	\$11.47
Graduate Tuition Revenue	\$0.40	\$0.19	\$0.19	\$0.21
Undergraduate Tuition Revenue	\$9.66	\$9.66	\$10.13	\$10.32
Fee Revenue	\$0.77	\$0.67	\$0.66	\$0.67
Other Revenue	\$0.12	\$0.16	\$0.15	\$0.26
Total Expenses	\$13.49	\$13.95	\$14.75	\$15.27
Faculty Salary & Fringe	\$2.82	\$2.80	\$3.05	\$3.15
Staff Salary & Fringe	\$3.87	\$4.26	\$4.37	\$4.69

⁶ **Important Note:** These numbers provide a directional view, not an exact picture. Current reporting is complex—expenses and staff can be coded to different accounts, and indirect costs (such as facilities and safety) are allocated separately. This represents the net gain(loss) prior to adding any additional central administrative costs, such as HR, Finance, etc. Improving clarity and consistency will be a priority going forward.

Temporary Salary & Fringe	\$1.91	\$1.71	\$1.66	\$1.50
Financial Aid	\$3.59	\$3.85	\$4.36	\$4.42
All Other Expenses	\$1.30	\$1.33	\$1.32	\$1.51
Net Operating Result	(\$2.5)	(\$3.3)	(\$3.6)	(\$3.8)

UConn Waterbury faces operating deficits with expenditures outpacing revenue growth each year. Total revenues have increased by only 5% since FY22, from \$10.95M to \$11.47M, while total expenses have risen 13% to \$15.27M.

Undergraduate tuition makes up more than 85% of total revenue and has grown modestly (+7%). Graduate tuition and fee revenue have declined, while other revenues remain minimal.

Personnel costs including faculty, staff, and temporary positions account for nearly 60% of total expenses, rising steadily with contractual increases and fixed staffing levels. Financial aid has grown by 23% since FY22, reflecting the need to sustain enrollment through institutional support. Other revenues include sales and services and gifts/donations. Other expenses includes utilities, purchased services, equipment, supplies, transportation, etc.

The campus's annual operating deficit has widened from \$2.5M in FY22 to \$3.8M in FY25. However, campus budget is on track to reduce by 20% similar to all other units between FY22-28.

Capital Expenditures to Date (FY16–FY25)

Fund Source	Total Investment (\$M)
UCONN 2000 Bonds	\$1.98
State Funds	\$0.00
Operating Funds	\$1.32
Gift or Grant Funds	\$0.02
Total	\$3.32

Current Projects and Deferred Maintenance

Since FY16, approximately **\$3.32 million** has been invested in the Waterbury campus, primarily through UCONN 2000 bonds, with additional support from operating and limited gift funds. These investments have supported projects such as Rectory renovations, HVAC system repairs, and laboratory upgrades (such as fume hood replacement, improving functionality, and extending the useful life of core facilities).

Current project funding totals approximately **\$0.62 million**, focused on lab and classroom renovations, HVAC repairs, and emergency generator and parking garage improvements. Despite these efforts, the Waterbury campus faces a deferred maintenance backlog of **\$29.3 million**, primarily involving aging infrastructure, HVAC and electrical system replacements, and envelope repairs.

Capital planning at Waterbury emphasizes maintaining critical building systems, addressing deferred maintenance, and investing selectively in spaces that support existing academic programs and student service needs.

Priority Deferred Maintenance

Project Name	Building	Equipment	Project Description	Estimated Cost
Replace Blown Trane 200T Chiller	Parking Garage Chiller Plant	Chiller	Remove and Replace Trane Chiller #2- Install 200T Dunham-Bush centrifugal chiller to match existing with same model as D-B chiller #1 - (note, this model is ramping down production for next model machine,) but still available.	\$550,000
Siemens Desigo BACnet	Main Building	BMS System	EMS upgrade for obsolete Apogee system for HVAC controls	\$600,000
Parking Garage Joint	Parking Garage	Concrete	Parking Garage has failing items. Remove old joints, shot blast surface joints, and reseal all joints on 2nd level, where work ended in FY 25'	\$60,000
Adding Critical Building Systems to Emergency Generator	Main Building	Electrical	Add critical systems to the generator	\$40,000
New Burnham Boiler Burners	Parking Garage Boiler Room	Boilers 1 and 2	Replace two inefficient and unreliable burners	\$150,000
Total Identified Estimated DM Need				~\$1,400,000

Full Deferred Maintenance Backlog

Project Type	Estimated Cost
Building Exteriors	\$5,862,658.71
Electrical	\$6,065,298.62
HVAC	\$13,379,503.82
Interiors	\$2,846,226.81
Roofing	\$1,175,155.86
Estimated Cost	~\$29,328,843.82

Summary of Regional Campus Financial Status

Operating Net Gain/Loss

Fiscal Year	Avery Point	Hartford	Stamford	Waterbury
FY22	(\$12.4)	(\$0.4)	\$3.7	(\$2.6)
FY23	(\$13.8)	(\$1.1)	\$1.7	(\$3.3)
FY24	(\$13.3)	(\$1.7)	\$1.5	(\$3.6)
FY25	(\$12.3)	(\$0.9)	\$4.9	(\$3.8)
FY26 Est.	(\$13.3)	(\$1.9)	\$10.9	(\$3.7)

Total Deferred Maintenance Needs

Below represents an estimate of total deferred maintenance needs for infrastructure on regional campuses. There are several missing buildings from this estimate including Mackensie Hall (Law School), O’Leary Building (Waterbury) and 38 Prospect Street (Hartford). These deferred maintenance needs are prioritized within the respective sections below.

Campus	Total Estimated DM Needs	Priority Estimated DM Needs
Avery Point	\$71,919,607	\$2,175,000
Hartford	\$5,591,402	\$3,260,000
Stamford	\$48,825,207	\$5,127,054
Waterbury	\$30,550,164	\$1,400,000
Estimated Total	~\$156,886,380	~\$11,962,054



STRATEGIC ASSESSMENT
OF UCONN'S REGIONAL CAMPUSES:

Strengthening Identity, Excellence, and Sustainability

Pamir Alpay, Ph.D.

Interim Provost
Board of Trustees Distinguished Professor

Amy Gorin, Ph.D.

Senior Vice Provost
Professor of Psychological Sciences

25 February 2026



Regional Campus Strategic Assessment Team

Units engaged:

- Provost's Office
- Campus Deans
- Academic Deans
- Campus Leadership Teams
- Campus Communities
- Provost's Office Units
- Student Life and Enrollment
- University Planning, Design and Construction (UPDC)
- Research Office (OVPR)
- Budget Office
- Senate Executive Committee

Thank you to our regional campus leaders, students, faculty, and staff who contributed to this process along with 60+ staff and administrators from central units!

Regional Campus Strategic Assessment Timeline





STORRS

- Colleges of Engineering; Liberal Arts and Sciences; and Agriculture, Health and Natural Resources
- Schools of Business, Education, Fine Arts, Nursing, Pharmacy



UConn Health

- School of Medicine
- School of Dental Medicine

UConn



SCHOOL OF LAW

The regional campuses are integral to UConn's public mission in research, teaching, and service.

- Advance UConn's public mission through undergraduate and graduate education, distinctive research, and outreach & engagement.
- Extend UConn's reach and impact across the state.
- Ensure access and opportunity, for example by serving a large percentage of first generation and Pell eligible students.
- Reflect the needs, opportunities, and strengths of their communities.



Hartford



Storrs



Waterbury



Stamford



Avery Point



AVERY POINT

- Coastal and environmental research and marine innovation hub: Sea Grant, NERR, CIRCA
- Graduate education and research aligned with Connecticut's Blue Economy
- Tribal Education Initiative
- Extension activities



HARTFORD

- Capital city public impact and workforce pathways hub
- Strength in business and public policy, and home to School of Social Work.
- Access to UConn Law, government, and corporate partners.

UCONN

UNIVERSITY OF CONNECTICUT

STAMFORD

- UConn's metropolitan gateway to high-impact careers
- Focused on business, financial technology, and digital media
- Connected to financial services and media industries in Fairfield County and NYC metro area

UConn



WATERBURY

- Regional healthcare hub with recent expansion of UConn Health system into the Waterbury area.
- Focus on Neurodiversity, with Allied Health and Nursing pathway underway.

Challenges in Higher Education

Reductions in State Funding

Cost of Compliance

Declining Enrollment

Increased Competition

Need to Diversify Revenue

Deferred Maintenance

Rising Labor Costs

Fewer College Age Students

Tuition Discounts from Competitors

Unprofitable Academic Programs

Reductions in Federal Funding

Inflation

Increased Scrutiny on Scholarships

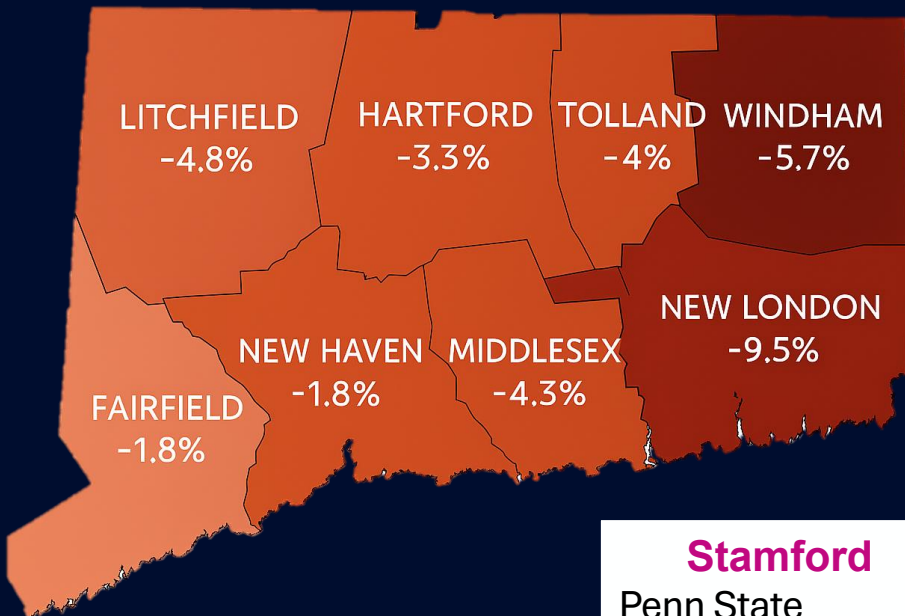
High Debt Burden

Pressure to Demonstrate Value

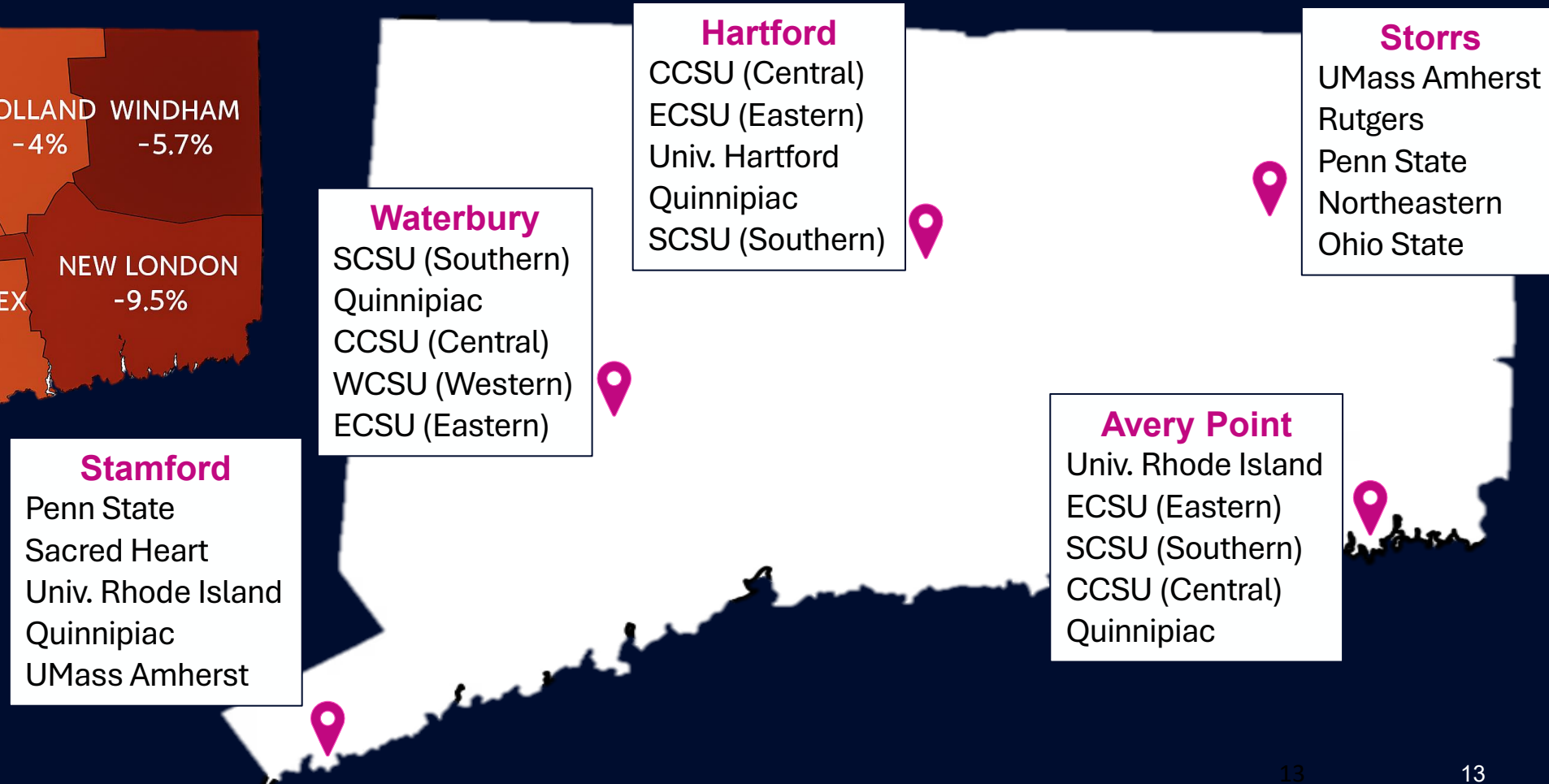
Given the current climate of uncertainty and financial constraints, we are focusing on maximizing the use of current resources and making targeted, conservative investments in low-resource, high-return initiatives. No major investments are envisioned in the current fiscally-constrained environment.

Connecticut's Higher Education Landscape: Increased Competition for Fewer High School Graduates

Estimated percentage decline in Connecticut high school graduates by county from 2021-2025



Institutions competing with UConn for Students, by UConn Campus



Campus Enrollment Trends

Incoming First-Year Undergraduates

	Avery Point	Hartford	Stamford	Storrs	Waterbury
Fall 2021	209	555	764	3,663	272
Fall 2022	182	616	657	4,069	240
Fall 2023	174	545	622	4,189	243
Fall 2024	164	646	935	4,478	234
Fall 2025	167	472*	962	4,663	229
Change Fall 2021 to Fall 2025	-20%	-15%	26%	27%	-16%
Change Fall 2024 to Fall 2025	2%	-27%	3%	4%	-2%

* Decline likely tied to end of Hartford students living at Storrs program.

Hartford Campus includes the School of Social Work. It excludes the School of Law and UConn Health.

Key Pressures Facing the Regional Campuses



Demographic Contraction

High school graduates in the Northeast are projected to decrease by 17% from 2023 to 2041



Structural Financial Constraints

Due to smaller enrollments, regional campuses unable to fully benefit from economies of scale for services



Resource Gaps

Advising, student support services, learning communities, and percentage of full-time faculty at regional campuses lag behind Storrs



Infrastructure Challenges

Deferred maintenance requires continued attention and investment

Guiding Principles Behind All We Do

The University's strategy for advancing its academic mission is anchored in three interdependent priorities as articulated in the strategic plan:



Students First

Student success, as measured by retention and graduation rates and post-graduation outcomes



Reputation, Recognition, Rankings

Significant improvement in national and international rankings, with the goal of being recognized as a Top 25 public university



Research Excellence

through generating innovative, high-quality scholarship that advances knowledge, addresses complex societal challenges, and elevates the institution's global reputation.

Strategy for Moving UConn Forward

UConn must differentiate, not compete, by reinforcing what a UConn degree represents:

- consistent academic quality
- faculty distinction
- research that drives impact
- national reputation
- and strong student outcomes that lead to career and lifelong success.



Goal:

Define and elevate the value of a UConn education to ensure that all our faculty, staff, and students share a consistent UConn academic experience.

This means prioritizing investments in the quality, rigor, and reputation that make UConn Connecticut's flagship university.

The Path Forward: Overall Strategy, All Regional Campuses



Sharpen the identity of each regional campus

Define clear niches for each regional campus that align with workforce needs and institutional strengths and that leverage existing resources and infrastructure when possible.

Elevate the UConn brand and reputation



Develop additional marketing around affordability and opportunity— after Yale, UConn Waterbury, Hartford, Avery Point, and Stamford had highest 10-year ROIs in state



Invest in academic excellence and student experience

Prioritize student success including professional advising, mental health support, and high-impact practices (e.g., research, internships)

Leverage partnerships rather than compete



Strengthen partnerships with CT State community colleges to build clear articulation agreements that support student mobility and expand opportunity

The Path Forward: Overall Strategy, All Regional Campuses



Align growth with mission and sustainability

Growth must be intentional, data-driven, and focused on areas where there is student demand and alignment with workforce and industry needs

Increase philanthropic engagement in regional excellence



On upward trajectory, reflecting deepening community investment and confidence in UConn's impact



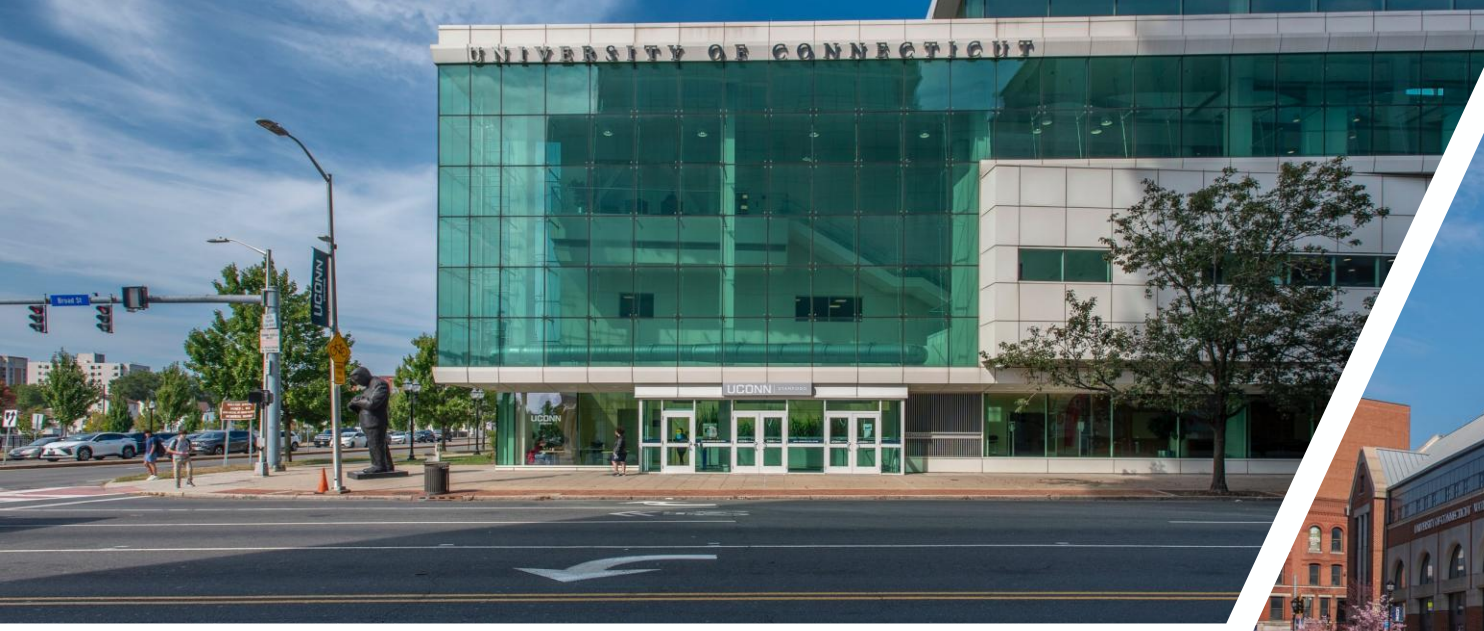
Promote the individualized majors program

Existing program is well positioned to support destination identity at campuses with more limited program arrays

Enhance data-informed decision making



Consistent reporting of program costs, revenue contribution, enrollment demand, and performance metrics will support effective resource allocation and capacity-driven planning across the system.



Thank you!

COMMITTEE REPORTS AND AGENDAS

AGENDA

University of Connecticut Board of Trustees

Committee for Diversity, Equity and Inclusion Tuesday, February 10, 2026, at 1:00 p.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **1:00 p.m.**

1. Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Tuesday, February 10, meeting, must do so 24 hours in advance of the meeting's start time (i.e., 1:00 p.m., on Monday, February 9) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

2. Minutes from the October 14, 2025, Meeting

3. Office for Inclusion and Civil Rights Update

4. Admissions Update

5. Cultural Centers and Programs Update

6. Undergraduate Students Update

7. University Senate Representative Report

8. Other Business

9. Executive Session (as needed)

10. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

AGENDA

University of Connecticut Board of Trustees

**Honors and Awards Committee
Wednesday, February 18, 2026, at 12:00 p.m.**

Special Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be available at <http://boardoftrustees.uconn.edu> within seven days of the meeting.)

Call to order at **12:00 p.m.**

1. Public Participation (limited to agenda items)
2. Minutes of the December 15, 2025, Special Meeting
3. Honorary Degree Nominees
4. Executive Session (as needed)
5. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

AGENDA

University of Connecticut Board of Trustees

Honors and Awards Committee December 15, 2025, at 3:30 p.m. Special Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://techsupport.uconn.edu/bot/>.

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **3:30 p.m.**

1. Public Participation (limited to agenda items)*
* Individuals who wish to speak during the Public Participation portion of the Monday, December 15, meeting, limited to agenda items, must sign up 24 hours in advance of the meeting's start time (i.e., 3:30 p.m. on Friday, December 12) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.
2. Minutes of the March 11, 2025, Special Meeting
3. Executive Session
4. Honorary Degree Nominees
5. Adjournment

PLEASE NOTE: If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.

AGENDA

University of Connecticut Board of Trustees

Institutional Advancement Committee Wednesday, February 18, 2026, at 1:00 p.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **1:00 p.m.**

1. Public Participation*

*Individuals who wish to speak during the Public Portion of the Wednesday, February 18, meeting must sign up 24 hours in advance of the meeting's start time (1:00 p.m. on Tuesday, February 17) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

2. 2026 Institutional Advancement Meeting Schedule
Attachment 1

Dr. Dennis-LaVigne

3. Minutes from November 12, 2025, Meeting
Attachment 2

Dr. Dennis-LaVigne

4. Naming Resolutions
Attachment 3

Ms. Yancey

Naming Recommendation for the Lisa Lavorato '85 Exercise Lab
Naming Recommendation for the Bertie '82 and Jackie Chuong Faculty Office
Naming Recommendation for the Dan DiFiore Class of 1972 Hitting Bay
Naming Recommendation for the Connelly Sleep Lab
Naming Recommendation for the Jim and Jane Mitchell Coaches History Wall
Renaming of the Urman Peace Garden

5. UConn Foundation Update

Ms. Yancey

6. Governmental Relations Update

Ms. Lombardo

7. University Communications Update
Attachment 4

Mr. Kirk

7. University Senate Representative Report

Dr. Timothy Folta

8. Other Business

9. Executive Session

10. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

UConn Board of Trustees Meeting, Wednesday, February 25, 2026
Joint Audit and Compliance Committee (JACC) Report

JACC met on December 11, 2025

1. Audit Activities

External

- Clifton Larson Allen, LLP (CLA) presented clean audit opinion reports on the FY25 financial statements of UConn Health's John Dempsey Hospital, UConn Medical Group & Finance Corporation.
- James Moore & Co (JMCO) presented on the FY25 NCAA Agreed Upon Procedures performed on the Athletics Program's Statement of Revenue and Expenses. No exceptions or findings were reported.
- The State Auditors presented clean audit opinion reports on the UConn and UConn Health Annual Comprehensive Financial Reports for fiscal year ended June 30, 2025.

Internal

- JACC reviewed and accepted 4 internal audit reports. Management agreed with the recommendations and provided corrective action plans. In addition, AMAS has 9 audits currently in process.
- Status of Audit Observations: As of November 30, 2025, UConn & UConn Health have 148 open management action items which is a decrease of 7 from the prior quarter (net new and closed action items). AMAS continues to work with management to resolve open items, with a focus on items greater than 2 years old.
- Chelsea Turner joined AMAS as an internal auditor on October 17, 2025.

2. Compliance Activities

- The Office of University Compliance 2025 Annual Report and 20th Anniversary Report were provided.
- Suzanne Peters, Director of Student Financial Aid Services, presented Financial Aid Compliance and Impacts of the Federal Spending Bill.
- An updated Summary Dashboard on the Healthcare Compliance, Privacy & Integrity Program was provided.

3. Information Systems

- An update was provided on UConn's and UConn Health's Information Technology.

The next regularly scheduled JACC meeting will be held on March 26, 2026.

AGENDA

University of Connecticut Board of Trustees
University of Connecticut Health Center Board of Directors

Joint Audit & Compliance Committee Virtual Meeting

Thursday, December 11, 2025

10:00 am – 10:30 am - Executive Session / 10:30 am – 12:00 pm - Public Session

Public Streaming Link (with live captioning upon request): <https://techsupport.uconn.edu/bot/>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

AGENDA		
CALL TO ORDER		
EXECUTIVE SESSION		
PUBLIC PARTICIPATION		
Individuals who wish to speak during the Public Participation portion of the Thursday, December 11, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Wednesday, December 10th) by emailing BoardCommittees@uconn.edu . Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comments to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.		
Agenda Items	Proposed Action	Attachment
MINUTES OF THE PRIOR MEETING		
Minutes of September 25, 2025, Meeting	Approval	1.1
EXTERNAL AUDIT ACTIVITIES		
Status of External Audit Engagements	Update	2.1
Clifton Larson Allen, LLP – Audits of UConn Health's John Dempsey Hospital, UConn Medical Group & Finance Corporation Financial Statements for Fiscal Year Ended June 30, 2025	Presentation	2.2
James Moore & Co – Independent Accountants' Report on the Application of Agreed-Upon Procedures Performed on the Athletics Program as Required by the NCAA for Fiscal Year Ended June 30, 2025	Presentation	2.3
Auditors of Public Accounts – UConn and UConn Health Annual Comprehensive Financial Reports for Fiscal Year Ended June 30, 2025	Presentation	2.4
SIGNIFICANT INTERNAL AUDIT ACTIVITIES		
Status of Audit Assignments	Update	3.1
Status of Audit Observations	Update	3.2
AMAS Organizational Chart/Staffing	Update	3.3
Association of College and University Auditors Kick Starter – Time and Effort Reporting	Informational	3.4
COMPLIANCE ACTIVITIES		
Financial Aid Compliance and Impacts of Federal Spending Bill	Presentation	4.1
Office of University Compliance Annual Report	Informational	4.2
HealthCare Compliance & Privacy Dashboard	Informational	4.3
Informational/Educational Items	Informational	4.4
INFORMATION TECHNOLOGY		
UConn	Update	5.1
UConn Health	Update	5.2
OTHER BUSINESS		
2026 JACC Meeting Schedule	Informational	6.1
ADJOURNMENT		

NOTE: If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.

Report of the Research, Entrepreneurship and Innovation Committee February 19, 2026

The most recent meeting of the University of Connecticut's Board of Trustees Committee for Research, Entrepreneurship and Innovation (REI) took place on Thursday, February 19, 2026, at 1:00 PM. There were three main presentations.

- Lindsay DiStefano, Ph.D., ATC, Interim Vice President for Research, Innovation and Entrepreneurship, provided a UConn research update focusing on UConn's sponsored program metrics.
- Michelle Cote, Lead Instructor, Connecticut Center for Entrepreneurship and Innovation at the School of Business, and Interim Director of the Werth Institute updated the committee on UConn's Innovation & Entrepreneurship Taskforce that she now leads.
- Emmanouil Anagnostou, Ph.D., Director, The Innovation Partnership Building (IPB) at UConn Tech Park. His update focused on new industry engagement and investment, including proposed collaborations with Tescan, a global manufacturer of high-performance scientific instrumentation, that has recently been acquired from the global investment firm Carlyle by Shimadzu Corporation.

The meeting was adjourned at 1:55 PM.

Philip Rubin, Ph.D., Vice Chair

AGENDA

University of Connecticut Board of Trustees

Committee for Research, Entrepreneurship and Innovation Thursday, February 19, 2026, at 1:00 p.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **1:00 p.m.**

1. Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Thursday, February 19, meeting, must sign up 24 hours in advance of the meeting's start time (i.e., 1:00 p.m. on Wednesday, February 18) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of the public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments via BoardCommittees@uconn.edu, and all comments will be transmitted to the Committee.

2. Minutes from the December 10, 2025, Meeting

3. Office of the Vice President for Research Updates – Dr. Lindsay DiStefano, Interim Vice President for Research, Innovation and Entrepreneurship

4. Presentation by Michelle Cote, Lead Instructor, Connecticut Center for Entrepreneurship and Innovation, School of Business, and Interim Director, Werth Institute

5. Presentation by Emmanouil Anagnostou, Ph.D., Director, IPB, and American Mathematical Society Fellow

6. University Senate Representative Report

7. Other Business

8. Executive Session (as needed)

9. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

AGENDA

University of Connecticut Board of Trustees

Student Life Committee Thursday, February 19, 2026, at 4:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **4:00 p.m.**

1) Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Thursday, February 19, meeting, must sign up 24 hours in advance of the meeting's start time (i.e., 4:00 p.m. on Wednesday, February 18) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

2) Minutes from the November 13, 2025, Meeting (Attachment 1)

3) Standing Updates:

- Vice President for Student Life and Enrollment
- Student Trustees

4) Career Readiness and Life Skills Update

James R. Lowe, Associate Vice President, Student Life and Enrollment

5) Financial Aid Implications of the One Big Beautiful Bill Act

Suzanne Peters, Director, Student Financial Aid Services

6) University Senate Representative Report

7) Other Business

8) Executive Session (as needed)

9) Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

**University of Connecticut
Board of Trustees**

Student Life Committee

The Student Life Committee met on Thursday, February 19, 2026, and received two presentations. These included a Career Readiness and Life Skills Update and a presentation on Financial Aid Implications of the One Big Beautiful Bill Act. Both presentations are included in the Board packet for informational purposes.

CENTER FOR CAREER READINESS AND LIFE SKILLS

ANNUAL REPORT 2024-2025

Jim Lowe
Associate Vice President
February 19, 2026

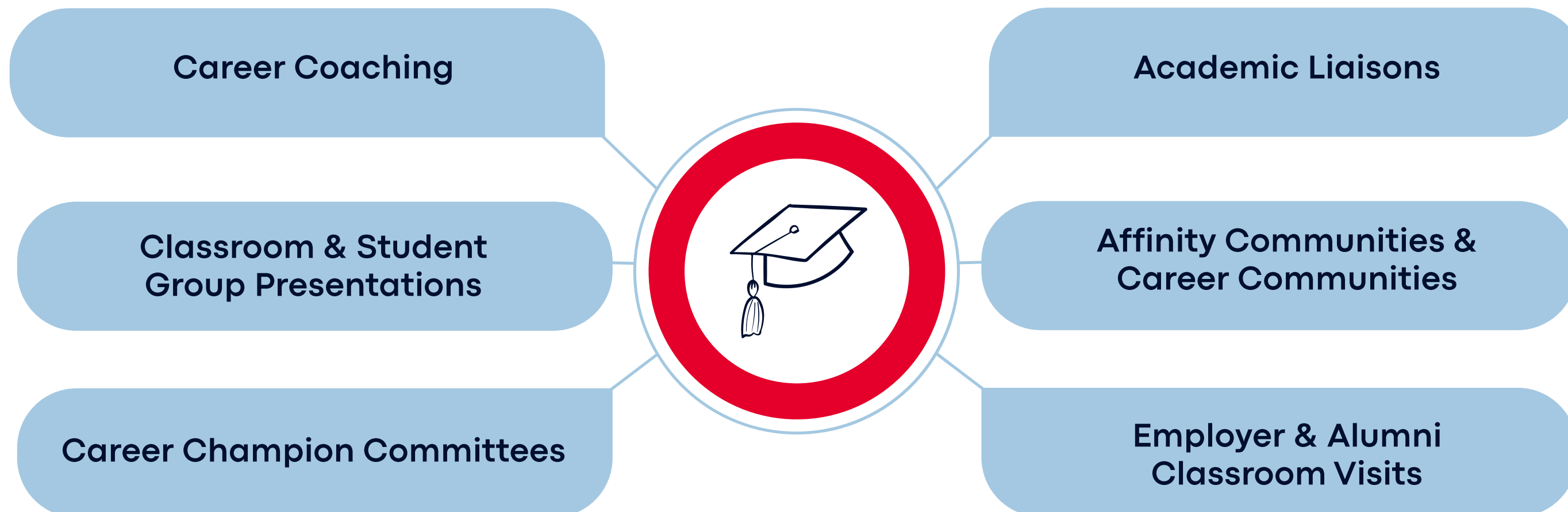


CAREER EVERYWHERE

The Career Everywhere Initiative at UConn integrates career readiness throughout a student's university experiences. It promotes a culture of career preparation while addressing access and equity gaps to ensure all students receive guidance and resources. A broad support network of faculty, advisors, staff, alumni, and recruiters helps equip the UConn community with the tools needed for meaningful career conversations.

PILLARS SUPPORTING CAREER EVERYWHERE

The Career Everywhere pillars are fundamental components that support the advancement of our campus partners and Career Champions, fostering career equity for our students.





CAREER CHAMPION

Aligned with Career Everywhere, the Center for Career Readiness and Life Skills sponsors the Career Champion Program to unite university professionals, alumni, and employers in supporting student career success. With many students seeking guidance from faculty and staff, providing current career data and resources ensures they can offer informed support.

PROGRAM IMPACT

CAREER CHAMPIONS ARE:

45% MORE FAMILIAR

with NACE Career Readiness Competencies than non-Career Champions

30% MORE OFTEN

referring students to the Career Center for services than non-Career Champions

48% MORE FAMILIAR

with the career resources offered to faculty and staff than non-Career Champions



CAREER CHAMPIONS RESOURCE SITE

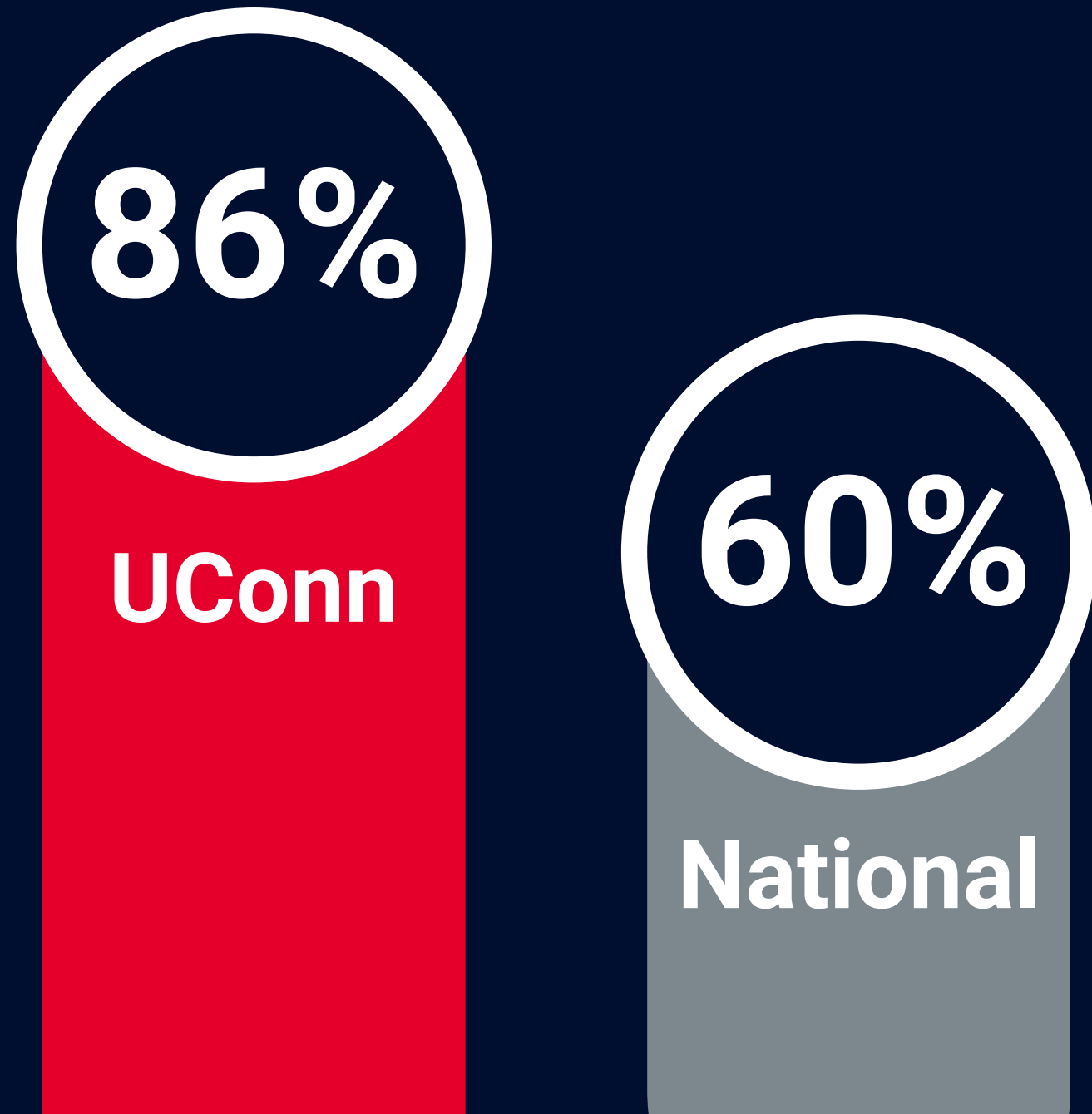
Offers the latest information, resources, and content to support working with students, including past training videos, announcements, and upcoming events.

Site: <https://career.uconn.edu/channels/career-champions-resources/>

ANNUAL CAREER EVERYWHERE CONFERENCE

A day of learning and networking with subject matter experts providing instruction and guidance on leading practices in support of student career development and mentoring the next generation of UConn graduates.

Utilization of Services



According to a 2024 NACE study, UConn students utilized services provided by the Career Center 26 percentage points higher than the national average

Students who view career services as “very helpful” are...

5.8x

More likely to “strongly agree” that UConn prepared them for post-collegiate life

3.0x

More likely to “strongly agree” their education was worth the cost

3.4x

More like to recommend UConn to friends

3.0x

More likely to donate to UConn as an alumni

CONNECTING STUDENTS TO JOBS & SUPPORTING ECONOMIC GROWTH

The corporate partner relations team is responsible for bringing employment opportunities to UConn students through internships, co-ops and full-time careers. The team establishes and maintains relationships with employers – non-profit, government and for-profit – and introduces them to student talent and capabilities through on-site and virtual events.

CAREER FAIRS

657



Employers Attended
UConn Career Fairs

8,300



Students
Attended

9000



Meetings with mostly CT
employers interested in
hiring UConn students

TOP EMPLOYERS

- Amazon
- Cigna
- Collins Aerospace
- CVS Health/Aetna
- Deloitte
- Ernst & Young LLP
- General Dynamics Electric Boat
- Hartford Healthcare
- KPMG
- Lockheed Martin
- Pratt & Whitney
- PriceWaterhouseCoopers
- Raytheon
- Synchrony
- The Hartford
- Travelers

CURRICULUM & ACADEMIC INTEGRATIONS

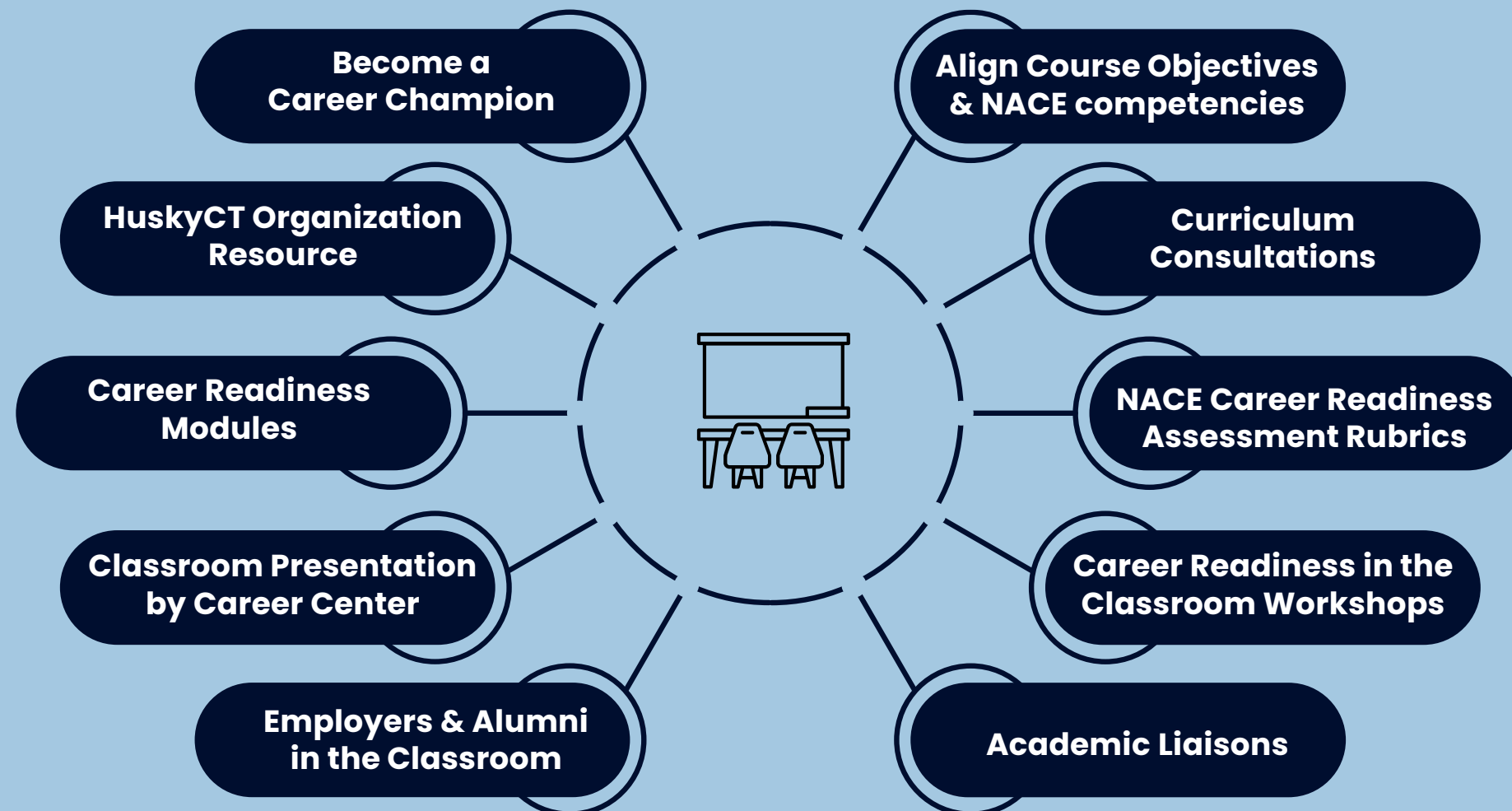
Research indicates that UConn graduates are more likely to have received career advice from faculty or staff members than from the career services office. Therefore, faculty and staff must be equipped with current career resources, tools, information, and referral language that supports these career conversations. With increased knowledge, faculty and staff can empower all UConn students to identify and achieve their career goals and provide equitable access to career development.

FACULTY ADVICE

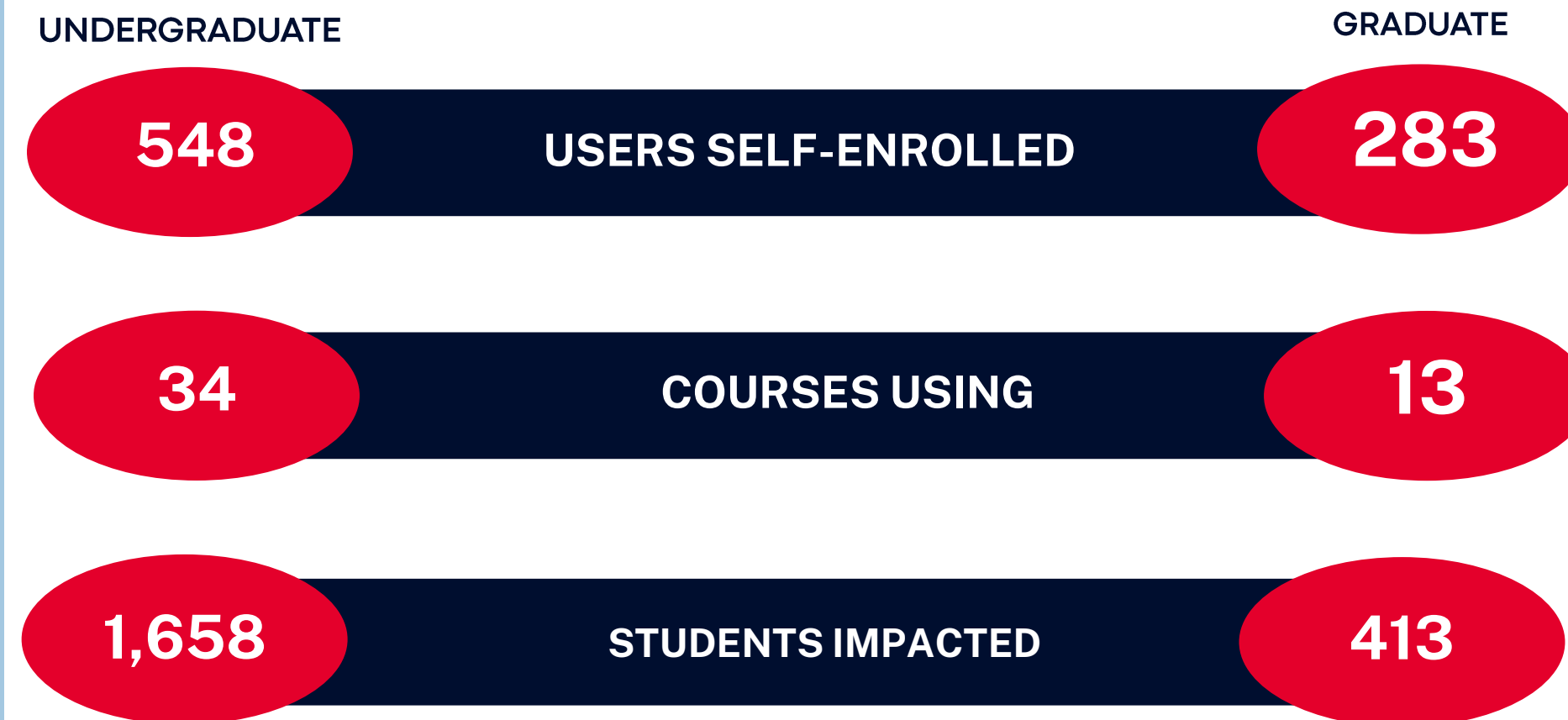


9 out of 10 (92%) faculty report that students in their disciplinary area asked them for career advice in the past year.

CAREER READINESS IN THE CLASSROOM



HUSKYCT CAREER READINESS MODULES



FACULTY FELLOWS PROGRAM

	'24-25'	25'-26'	TOTAL
STUDENTS	1,161	1,418+	3,034+
FACULTY FELLOWS	14	17	31
DEPARTMENTS	12	18	30

STUDENT OUTCOMES

Students ranked their familiarity with the NACE competencies on a scale from 1-10. The average increase in familiarity was 4.44 points.

“Do you feel the teamwork activities and career modules helped elevate your career readiness?” Over 60% responded “yes”.

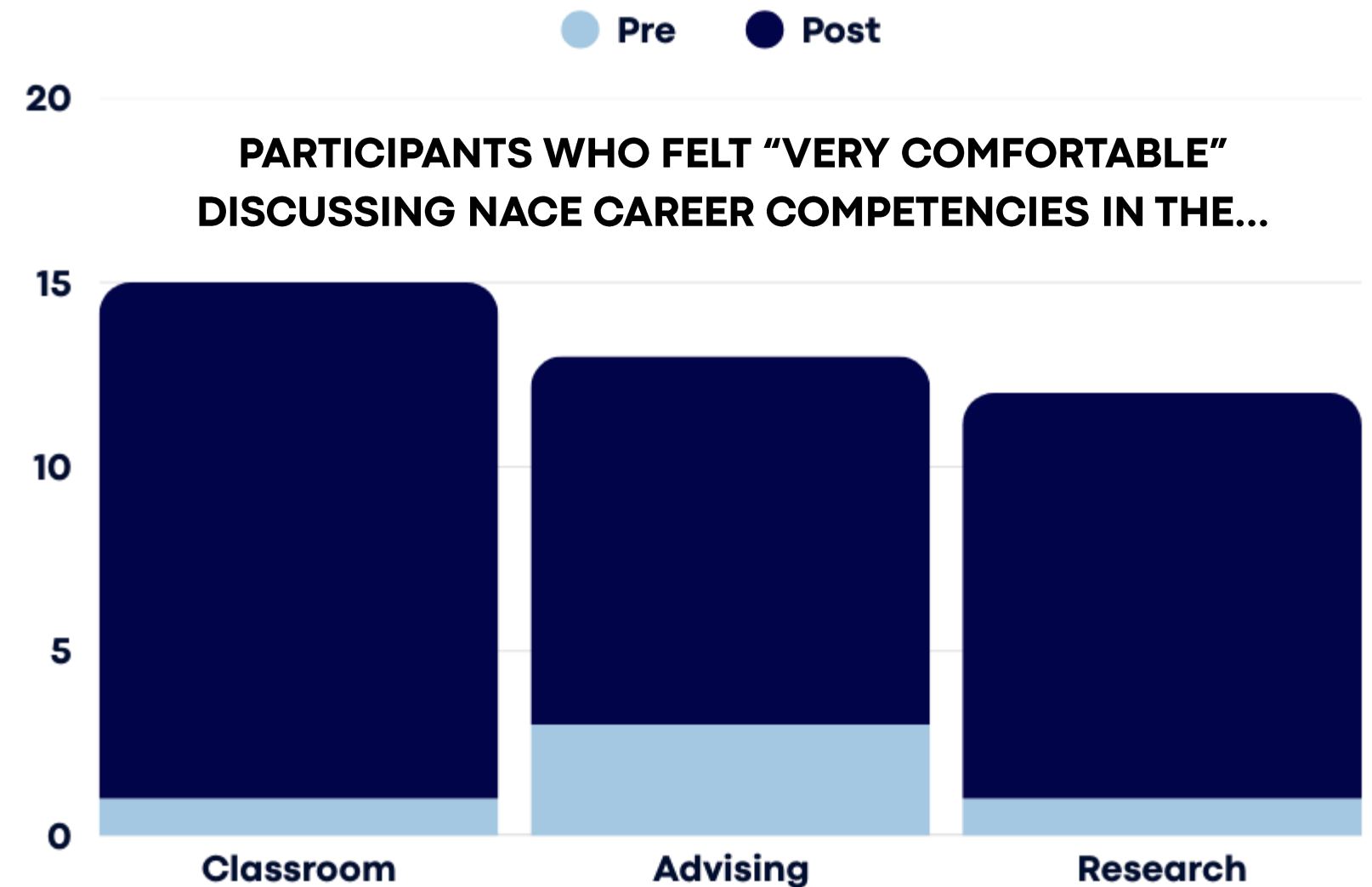
“As a first-year student, I found the introduction to the NACE Career Competencies extremely useful as I had never heard of them before this course. Now going forward, I know what types of characteristics that I should highlight on my resume and in interviews, to indicate that I am career-ready to employers.”

85% of students reported an improved understanding of career competencies.

78% stated that assignments helped them apply economic concepts to real-world careers.

PROGRAM IMPACT

The Faculty Fellows program has evolved from single participants during a semester to a faculty cohort that provides workshops and a collaborative space for faculty from various academic departments to reframe curriculum that enhances career readiness for UConn students.



“I applied to this because I knew the pressing importance of career readiness for students, but personally felt at a loss about what to present to them, particularly as someone in academia (not industries where most students will end up). This gave me the tools for teaching them, but also the realization that I don’t need to know all the latest trends about industries or markets, but can teach about the most important skills that will always be important, which are particularly relevant in our Department of Communication.” – Assistant Professor in Department of Communication

1:1 COACHING

The Center offers 1:1 career coaching services to undergraduate and graduate students at UConn Storrs and regional campuses. Students can choose to meet in-person, via video call, or via phone call.

COMMON CAREER COACHING TOPICS

Students can schedule appointments to discuss any question or concern related to their career development. Some of the most common appointment topics include:

Internships & Co-ops

Job Search

Résumés, CVs, Cover Letters

Interview Prep

Major Exploration

Graduate School

Career Exploration

Networking & LinkedIn

APPOINTMENTS F'20-S'25

Across all campuses, the Center has **20 coaches** who meet with students one-on-one.

Year	Career Coaching
AY 24-25	4,753*
AY 23-24	6,931
AY 22-23	6,488
AY 21-22	5,408
AY 20-21	5,175

*To increase reach, virtual resume review (Quinnia) was presented as an option to students. Many students (3,000+), chose this option for their initial resume critique. This allowed Career Coaches to be more intentional in their one-on-one interactions with students.

GROUP PROGRAMS

The Center offers a wide range of career-focused programming designed to educate students on career topics and resources. Through events, presentations, and strategic partnerships, the Center ensures equitable access to the knowledge and experiences needed to navigate the career process. The Center has provided events and presentations to more than 115 departments/groups/organizations on campus each of the past two years.

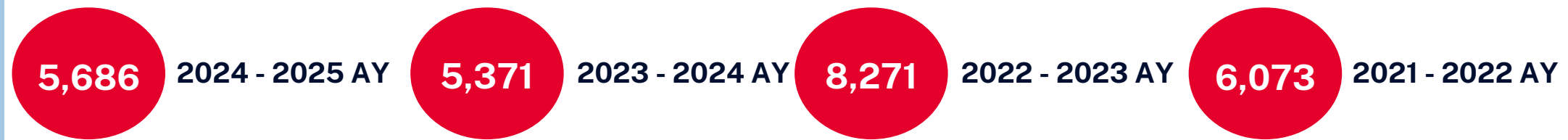
PROGRAM OFFERINGS

- **Classroom & Student Organization Presentations:** Delivering career-focused sessions tailored to specific audiences.
- **Campus Collaborations:** Partnering with departments to integrate career education into academic and extracurricular settings.
- **On-Demand Programming:** Offering on-demand webinars on various career-related topics, giving students access to the answers they need 24/7.

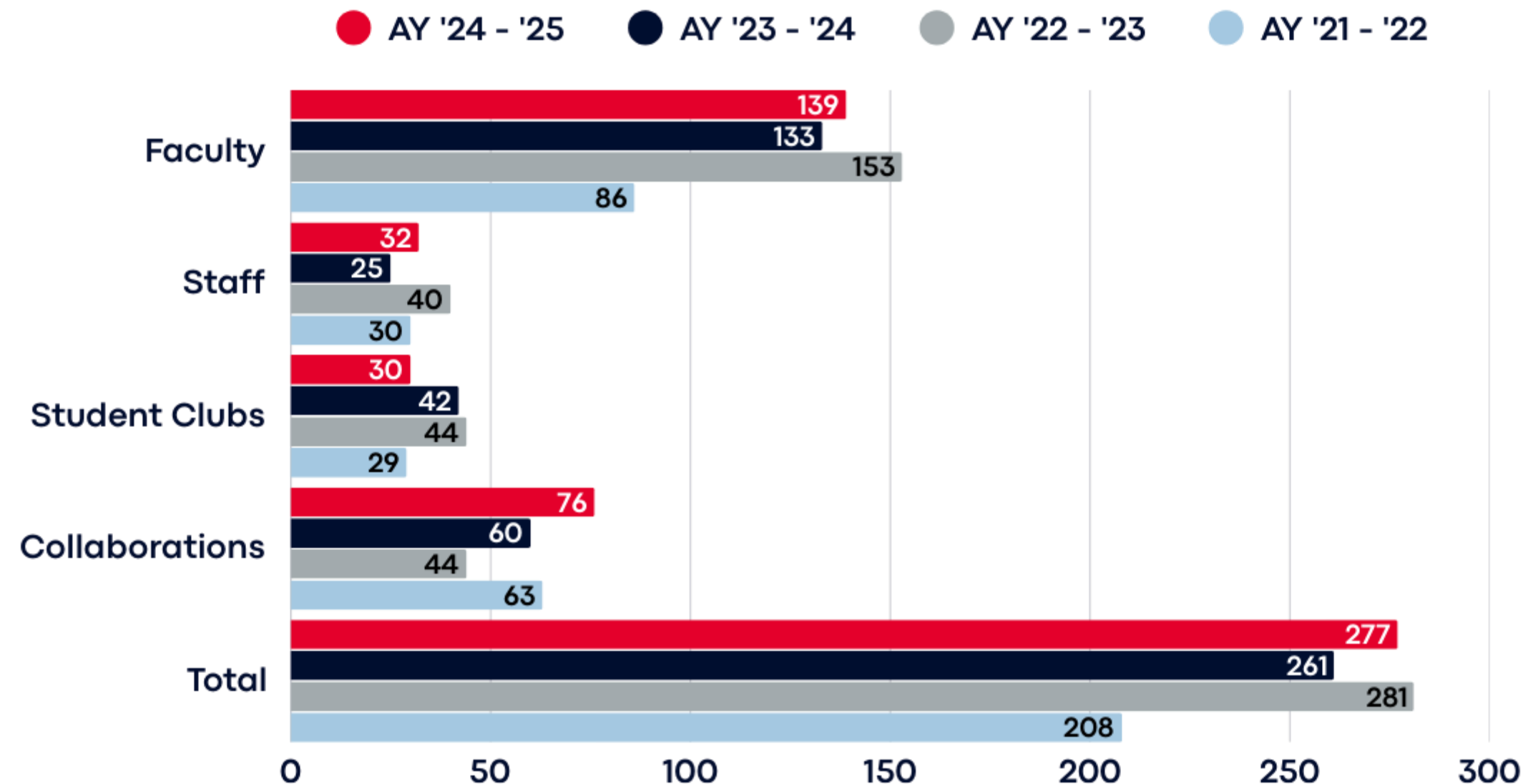
CAREER TOPICS COVERED IN GROUP PROGRAMS

- Major and career exploration
- Job and internship search
- Résumés/CVs and cover letters
- Networking
- Interview preparation
- Graduate school

STUDENT EVENT ATTENDANCE



PRESENTATION REQUESTS



WORK+

Work+ is structured, career-focused approach to on-campus employment that helps student employees build career competencies through their work experiences.

CAREER-CENTRIC

Work+ UConn represents a transformative approach to student employment, aligning with a broader national initiative aimed at aligning students' career aspirations with practical on-campus work experiences.

SKILL DEVELOPMENT

Every student employment opportunity within the Work+ network is crafted to enhance students' skill set and boost career readiness.

PROFESSIONAL GROWTH

Student employment is seen as more than mere employment—it embodies an internship experience designed with career development at its core.

OUTCOMES DRIVEN

- Enhanced Career Readiness
- Sense of Belonging
- Persistence to Graduation
- Contributing to Connecticut's Workforce

STUDENT FEEDBACK

"My supervisor encouraged professional development"

Pre-Work+ Post-Work+

69% 91%

Agree or strongly agree with the above statement

"I feel comfortable asking my supervisor for help."

Pre-Work+ Post-Work+

42% 70%

Agree or strongly agree with the above statement

"I am aware of NACE Competencies"

Pre-Work+ Post-Work+

43% 83%

Agree or strongly agree with the above statement

"My supervisor was interested in my career and professional goals"

Pre-Work+ Post-Work+

74% 93%

Agree or strongly agree with the above statement

"I feel like a valued member of the team"

Pre-Work+ Post-Work+

83% 98%

Agree or strongly agree with the above statement

TECHNOLOGY

The Center for Career Readiness and Life Skills curates technology and resources to help students build skills in areas like résumé writing, interviewing, and emotional intelligence. These tools are available through the Center's website, which serves as the main gateway to its services and receives more than 700,000 pageviews annually. Known as the "Tech Stack," these technologies are regularly evaluated to stay current and effective, and include platforms such as 12Twenty, uConnect, Quinncia, Focus2Career, and Interstride.

BY THE NUMBERS

Career Center Website (uConnect)

- Average more than 700,000+ pageviews per year
- Average more than 370,000+ visits per year
- Average more than 200,000+ unique visitors per year

Career Services Management Platform (12Twenty)

- Average more than 20,000 unique logins per year
- Average more than 19,000 recorded interactions via career coaching appointments, event check-ins, and career fair check-ins per year.

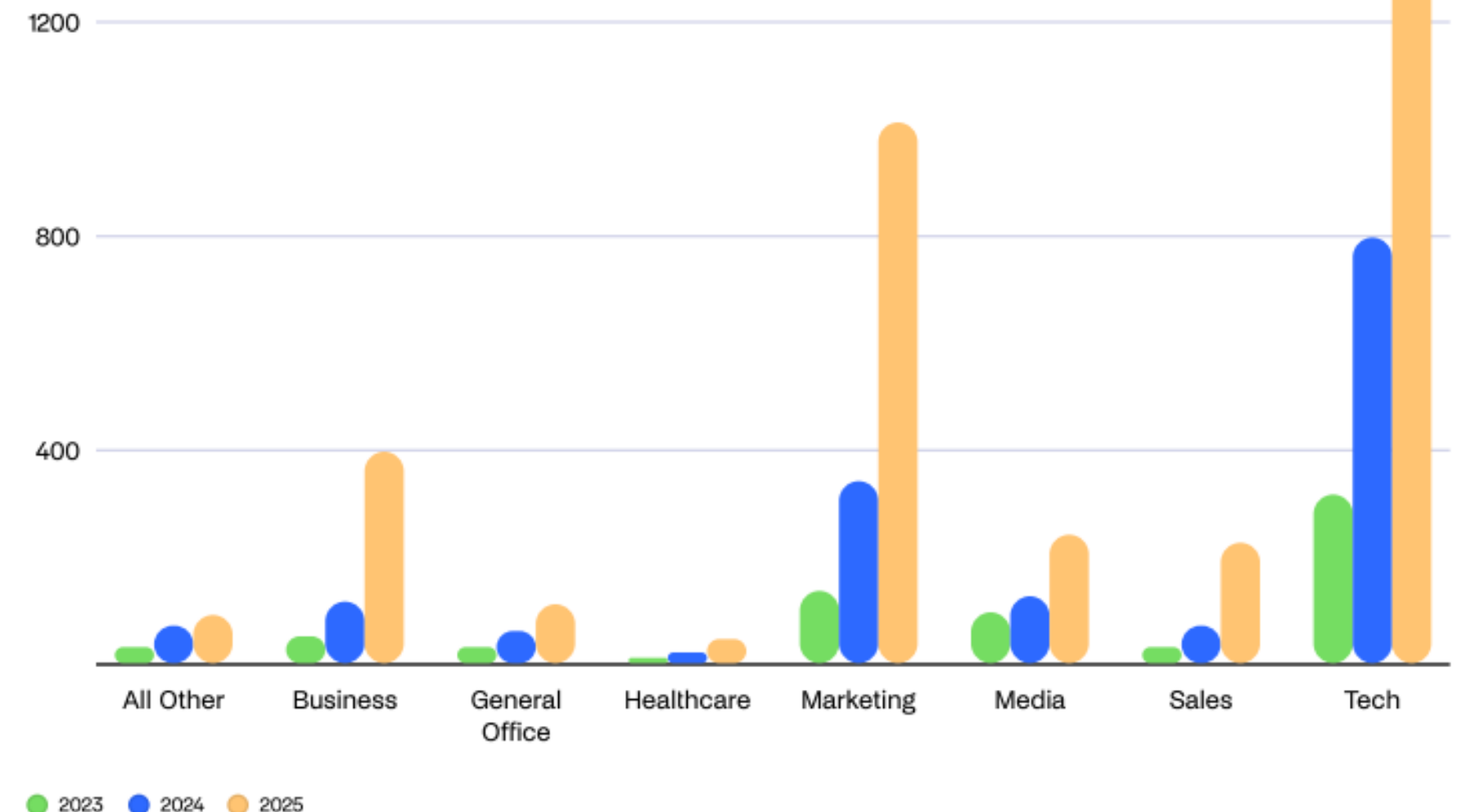
AI Resume, Interview, and LinkedIn Platform (Quinncia)

- Over 3,700 users since launching the platform in fall of 2024

AI TOOLS

Generative AI is poised to fundamentally transform the job market, and students are right to be apprehensive about its impact. But current trends suggest that AI may augment early talent roles more than it replaces them. Rising seniors are using AI as a productivity enhancer without allowing it to supplant human creativity and critical thinking. Hiring managers are optimistic about AI creating jobs and positively impacting careers. And while hiring has slowed, employers are still looking for entry-level talent in AI-exposed fields. Although the Class of 2026 faces an uncertain future, there's reason to believe it will ultimately be a bright one.

Frequency of generative AI mentions in full-time job descriptions, by job role group Share of job descriptions (per 100,000) that mentioned the following keywords in each year: ChatGPT, Midjourney, Claude, anthropic, Gemini, copilot, genii, generative ai, prompt engineer



Source: Handshake platform data, August 2025

QUINNCIA

Quinnia is an asynchronous, AI-driven career readiness platform that provides immediate, personalized feedback. Services include:

- Résumé analyses
- LinkedIn profile analyses
- Practice interviews

To date (August 2025), **3,700+** students have used one or more of Quinnia's features since its introduction in August 2024.

ALUMNI RELATIONS

The Alumni Relations team strategically engages alumni partners to provide students with equitable access to a diverse network of professionals. These alumni bring valuable perspectives, career guidance, and lived experiences across a wide range of industries, organizations, majors, and identities. By sharing their expertise and opening doors to professional opportunities, alumni not only guide and inspire students but also strengthen UConn's connection to the global professional community. Their active involvement enhances student success and reinforces the value of a UConn education.

WAYS ALUMNI ENGAGE WITH STUDENTS

Alumni are invaluable partners in preparing UConn students for successful careers. By sharing their expertise and experiences, expanding professional networks, and opening doors to opportunities, they create a lasting impact that inspires students to achieve career success.

- **Classroom Presentations:** Enhance curriculum by bringing industry knowledge to life.
- **Career Panels:** Offer diverse perspectives on career pathways, advanced education, and experiential learning.
- **Alumni-in-Residence Program:** Dedicated alumni mentors provide personalized, virtual career guidance through office hours.
- **Networking Nights:** Build meaningful professional connections and offer career advice.
- **Hiring Huskies:** Alumni actively recruit talented students to their organizations by attending career fairs and posting jobs, internships, and co-ops on our online recruiting platform.

ALUMNI VOLUNTEER ENGAGEMENT

This chart displays the total number of alumni volunteers who participated in career activities in support of current students' career success.

	AY 22 - 23	AY 23 - 24	AY 24 - 25
Classroom Visits & Events	83	128	82
Career Fair Representatives	424	474	367
Career Champions	198	414	437

Total Student Attendance at Alumni Classroom Visits & Events

AY 2024 - 2025
 1,234 students

AY 2023 - 2024
 807 students

AY 2022 - 2023
 349 students

*Programming & Events includes all Center-facilitated classroom presentations, career panels, the Alumni-in-Residence Program, and networking nights.

FIRST DESTINATION

The collection of graduate outcomes data is an important initiative spearheaded by the Center. We collect first destination outcomes data based on nationally accepted standards dictated by the [National Association of Colleges and Employers](#) (NACE). The demand for evidence of student success and employment outcomes has never been greater in higher education, and our team aims to inform both internal and external stakeholders, contributing to the overall success of our students and graduates.

CAREER CENTER IMPACT ON OUTCOMES

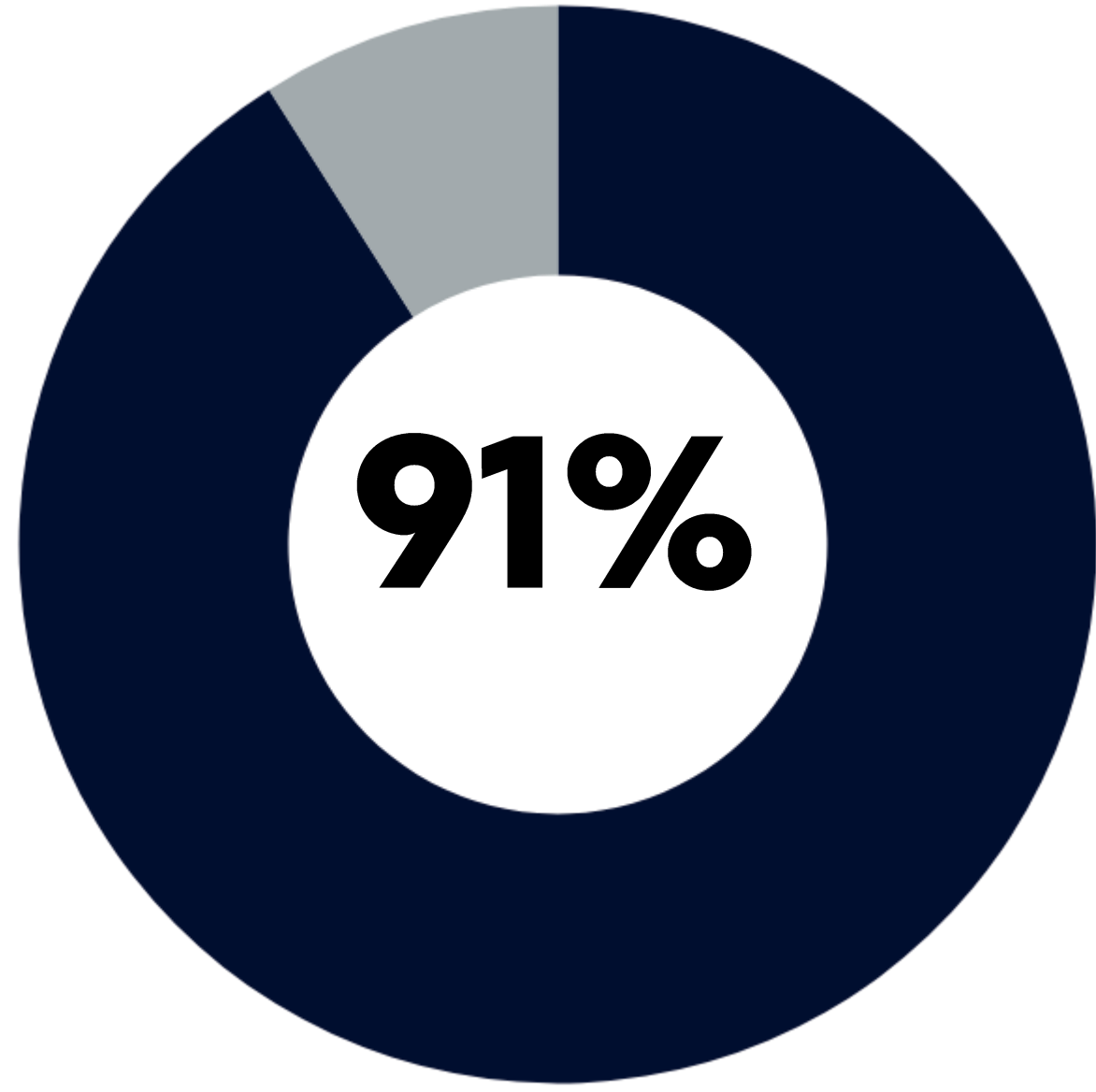
+\$5,000 Graduates that utilized Career Services had an average annual starting salary \$5,000 higher than those that did not.

+7% The percent of employed graduates who said their job is either directly or very related to their current career goals increases by 7% when utilizing Career Services

+15% The percentage of graduates participating in at least one experiential learning opportunity prior to graduation increases by 15% when utilizing Career Services

+26% The percent of UConn students utilizing Career Services during their college experience is 26 percentage points higher than the national rate.

POSITIVE OUTCOMES*



- 56% EMPLOYED
- 30% ENROLLED
- <1% MILITARY SERVICE
- <1% VOLUNTEERING
- 4% OTHER

First Destination Data

CONNECTICUT

77%

of employed in-state graduates work in CT vs. 69% last year



24%

of employed out-of-state graduates work in CT

75%

of in-state graduates continuing their education are enrolled at CT institutions



40%

of out-of-state graduates continuing their education are enrolled at CT institutions

Awards & Presentations

AWARDS & HONORABLE MENTIONS

**NACE Career Services Excellence Award for Work+
UConn Initiative**

**Ernst & Young Global Award for
Excellence in Faculty Engagement**

**Career Leadership Collective:
Career Services Pursuit of Excellence Award**

**NACE Career Services Excellence Honorable Mention
for Career Everywhere Conference**

**NACE Career Services Excellence Honorable Mention
for Career Everywhere and Equity**

**NACE Career Services Excellence Honorable Mention
in Diversity, Equity, and Inclusion**

EACE Diversity, Equity and Inclusion Award

10 NATIONAL CONFERENCE PRESENTATIONS



**Know Your Lane: Collaboration Leads to
Successful Recruiting, *NACE***

**Leveraging Data for Informed Decision-Making
in Career Center Operations, *NACE & EACE***

**Elevate and Engage: Enhancing Your Career
Champion Program, *NACE***

**Career Conundrum Escape Room
Roundtable, *EACE***

Building a Career Champion Program, *uConnect*

**Researching the Intersections of Identity
& Career Development, *NACE & EACE***

**Beyond a Committee: Promoting DE&I as a
Career Center Team, *NACE & EACE***

UConn

Financial Aid Implications of the One Big Beautiful Bill Act (OBBBA)

Overview for the UConn Board of Trustees, Student Life Committee

Mona Lucas, Assistant Vice President for Enrollment

Suzanne Peters, Director of Student Financial Aid Services

February 19, 2026

Initial Steps after OBBBA Signing

- Thorough review of the bill
- Data analysis to determine potential impact
- Impact data sharing with key institutional officials
- Student communication plan development

Changes Effective 7.1.2026

- Federal Pell Grant
- Federal Direct Loans
 - Parent PLUS Loan
 - Graduate PLUS Loan
 - Loan Reduction/Proration
- Institutional Accountability

Federal Pell Grant Program

- Cost of Attendance covered by grants/scholarships = No Pell
- Student Aid Index (SAI) equal to twice the MAX Pell award = No Pell
 - Max SAI of 14,790

Parent PLUS Loan Program

- Annual loan limit \$20,000 per dependent student
- Aggregate lifetime capped at \$65,000 per dependent student
- Legacy Provision
 - Currently enrolled dependent student
 - Student or parent borrowed a Federal Direct Loan prior to July 1, 2026
 - Up to 3 academic years or until credential is completed

Graduate PLUS Loan Program

- Program eliminated for new borrowers effective July 1, 2026
- Legacy Provision
 - Currently enrolled graduate student
 - Borrowed a Federal Direct Loan prior to July 1, 2026
 - Up to 3 academic years or until credential is completed

2024-2025 Graduate PLUS Loan Volume

Career	Number of Students	Total Borrowed	Average Borrowed
Dental	57	\$1,660,800	\$29,137
Graduate	260	\$5,090,195	\$19,558
Law	116	\$2,717,259	\$23,425
Medical	116	\$3,286,975	\$28,336
PharmD	23	\$592,381	\$25,756
Total	572	\$13,347,610	\$23,335

Federal Loans: Borrowing Limits

Borrower Type	Undergraduate Sub/Unsub (No Change)	Graduate Unsub	Professional Unsub	Parent PLUS
Annual	\$5,500 - \$12,500	\$20,500	\$50,000	\$20,000
Aggregate	\$31,000 - \$57,500	\$100,000 (Excludes Undergraduate)	\$200,000 (Includes all Graduate Program)	\$65,000*
Lifetime Limit (All Levels; PLUS Excluded)	\$257,500*			NA
*Without regard to any amounts repaid, forgiven, canceled, or otherwise discharged.				

Loan Reduction/Proration

- Applies to the subsidized and unsubsidized Direct Loans
- Prorate the annual loan limit using the number of credits enrolled for the academic year divided by the number of credits considered full time for the academic year
- Full-time credit hour definition
 - ❖ Undergraduate 12 credits per term
 - Note: Code of Federal Regulations requires minimum of 12 credit hours for undergraduate students
 - ❖ Graduate/Professional 9 credits per term, 12 credits per term for Pharmacy
 - Note: Institutions have the authority to define full-time credit hours

Institutional Accountability

- New earnings measure for continued Direct Loan eligibility by program
 - Undergraduate vs. High School Diploma/GED
 - Graduate vs. Undergraduate
- Programs failing “low earnings outcomes” measure 2 out of 3 years lose Direct Loan eligibility
- Warning disclosure to students required

Progress on Socialization Efforts

- Update communications sent to students
- OBBBA section added to Student Financial Services Office website for continuous information sharing.
- Collaboration with Government Affairs
- Participation in legislative higher education committee meeting August 2025
- Presentations for university partners such as BOT JACC, Council of Deans, Undergraduate Advising Council

UConn

Questions?

Suzanne.Peters@uconn.edu
(860) 486-7964

AGENDA

University of Connecticut Board of Trustees

Student Life Committee Thursday, February 19, 2026, at 4:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **4:00 p.m.**

1) Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Thursday, February 19, meeting, must sign up 24 hours in advance of the meeting's start time (i.e., 4:00 p.m. on Wednesday, February 18) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

2) Minutes from the November 13, 2025, Meeting (Attachment 1)

3) Standing Updates:

- Vice President for Student Life and Enrollment
- Student Trustees

4) Career Readiness and Life Skills Update

James R. Lowe, Associate Vice President, Student Life and Enrollment

5) Financial Aid Implications of the One Big Beautiful Bill Act

Suzanne Peters, Director, Student Financial Aid Services

6) University Senate Representative Report

7) Other Business

8) Executive Session (as needed)

9) Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

Academic Affairs

Report of the Academic Affairs Committee February 10, 2026

The Academic Affairs Committee met virtually on February 10, 2026. The Committee approved routine faculty actions, including the designation of emeritus status for six faculty members and 37 sabbatical leave requests and one modification.

The Committee voted to recommend approval of the renaming of the School of Pharmacy to the School of Pharmacy and Pharmaceutical Sciences to more accurately reflect the school's research enterprise and graduate education mission. The Committee also recommended approval of two endowed professorship appointments: Professor Euiyong Park to the Stuart and Joan Sidney Professorship in Mathematics and Professor George Plesko to the KPMG Professorship in Accounting.

In addition, the Committee recommended approval of a program modification expanding the Graduate Certificate in Child and Youth Behavioral Health to an additional campus location and online modality to increase accessibility. The Committee also recommended closure of the Graduate Certificate in Life Story Research due to zero enrollment.

The Committee received informational updates on the Academic Program Inventory and the Low Completion Program Review process, which is a cyclical faculty-governed review of programs with consistently low graduation numbers.

The University Senate representative reported that implementation of the new Common Curriculum is proceeding smoothly and that the Senate continues work on admissions policy alignment, academic policy updates, and review of the impact of budget reductions on teaching and learning.

In the Provost's Report, Vice Provost for Student Success Tadarrayl Starke provided an update on fall-to-spring retention, reporting strong re-enrollment rates across campuses, including 97% for first-year students and 98% for continuing students at Storrs. He outlined expanded academic support efforts, including targeted outreach, tutoring enhancements in high-demand courses, and coordinated student success initiatives designed to improve retention, progression, and equity outcomes.

No Executive Session was held.

AGENDA

University of Connecticut Board of Trustees

Academic Affairs Committee Tuesday, February 10, 2026, at 8:30 a.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **8:30 a.m.**

1. Public Participation*

* Individuals who wish to speak during the Public Participation portion of the Tuesday, February 10, meeting must do so 24 hours in advance of the meeting's start time (i.e., 8:30 a.m. on Monday, February 9) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

ACTION ITEMS

2. Minutes from the December 2, 2025, Meeting (Attachment 1)
3. Designation of Emeritus Status (Attachment 2)
4. Sabbatical Leave Recommendations (Attachment 3)
5. Proposal to Rename the School of Pharmacy to the School of Pharmacy and Pharmaceutical Sciences (Attachment 4)
6. Appointment of Professor Euiyong Park to the Stuart and Joan Sidney Professorship in Mathematics in the College of Liberal Arts and Sciences (Attachment 5)
7. Appointment of Professor George Plesko to the KPMG Professorship in the Department of Accounting in the School of Business (Attachment 6)
8. Program Modification: Addition of Location and Modality for the Graduate Certificate in Child and Youth Behavioral Health in The Graduate School (Attachment 7)
9. Program Closure: Graduate Certificate in Life Story Research in The Graduate School (Attachment 8)

INFORMATIONAL ITEMS

10. University Senate Representative Report

11. Academic Program Inventory

(Attachment A)

12. Low Completion Program Review Update

(Attachment B)

13. Provost's Report

14. Other Business

15. Executive Session (as needed)

16. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

ATTACHMENT A

February 10, 2026

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.
Interim Provost and Executive Vice President for Academic Affairs

RE: Academic Program Inventory



BACKGROUND:

In accordance with Connecticut General Statutes § 185-10a-35a, authority over establishment of new academic programs, the Board of Trustees for The University of Connecticut is provided with the authority, "to review and approve recommendations for the establishment of new academic programs at the university." These programs are reported to the Office of Higher Education, which maintains an inventory of approved academic programs offered by public and independent colleges and universities in Connecticut.

Core information provided on these program listings including credential type, locations and modalities in which programs are offered, program names, and CIP (Classification of Instructional Programs) codes is vital for students and for external reporting.

The Provost presents changes to the name or CIP code of programs, and the addition or removal of locations or modalities to the Board for informational purposes. Such changes have already been approved through appropriate shared governance bodies in schools and colleges and by the Council of Deans.

ACADEMIC INVENTORY CHANGES:

College of Liberal Arts and Sciences:

- Bachelor of Science and Bachelor of Arts in Marine Sciences: CIP Code Change *from* 26.1302 (Marine Biology and Biological Oceanography) *to* 30.3201 (Marine Sciences). Effective term: Summer 2026.
 - The current CIP code is poorly aligned with the program, as it is not a program solely or primarily focused on biological sciences. As per the UConn catalog description, "Students in the Marine Sciences major receive multidisciplinary training in the biological, chemical, physical, and geological processes of the ocean with emphasis on how humans impact the coastal environment." The 30.3201 code is intended to cover programs that focus "on the study of biology, chemistry, geology and

physics applied to marine, estuarine and coastal environments.” After review by faculty in the Department of Marine Sciences, this updated CIP code was identified as most closely aligned to the curriculum of the bachelor’s degree program.

- Bachelor of Science and Bachelor of Arts in Cognitive Science: CIP Code Change *from* 42.2701 (Cognitive Psychology and Psycholinguistics) *to* 30.2501 (Cognitive Science, General). Effective term: Summer 2026.

The Graduate School:

- Additional modality: Master of Science in Business Analytics and Project Management (MSBAPM), *additionally offered* hybrid modality. Effective catalog year: AY 2026 – 2027.
 - *Note:* this is a catalog language change only, as the program is already offered in fully online or fully in-person modalities. The hybrid label serves simply as an identification to students that they can combine modalities.
- Graduate Certificate in Cognitive Science: CIP Code Change *from* 42.2701 (Cognitive Psychology and Psycholinguistics) *to* 30.2501 (Cognitive Science, General). Effective term: Summer 2026.

School of Nursing:

- Name change *from* School of Nursing *to* Elisabeth DeLuca School of Nursing. Effective Term: Spring 2026.
 - The Board of Trustees approved a gift naming the Elisabeth DeLuca School of Nursing on September 17, 2025. This informational item documents approval through faculty, academic leadership, and Academic Affairs governance, required for the approved name to be changed in the University undergraduate and graduate catalogs.

Program Suspensions:

Program suspensions temporarily pull a program from the UConn program portfolio. Teach-out plans, where necessary, are included in the following pages. Suspensions are monitored, and programs suspended for two years or more must be closed.

The Graduate School:

- Program suspension: MS in Financial Technology. Effective catalog year: AY 2026 – 2027.
- Program suspension: MS in Financial Technology (Accelerated). Effective catalog year: AY 2026 – 2027.
- Program suspension: Graduate Certificate in Dementia Care. Effective date: immediate. No Teach-out plan needed.
- Program suspension: Graduate Certificate in Pain Management. Effective date: immediate. Teach out plan attached.

Program Pauses:

These are short-term pauses that are not a full suspension of a program. They are intended to manage admissions cycles to address budget limitations and ensure that programs admit cohorts that will support minimum class sizes.

The Graduate School:

- PhD in Linguistics. Admission pause effective: AY 2026 – 2027 (single admissions cycle). Admissions will resume for AY 2027 – 2028 in December 2026.

ATTACHMENT B

Low-Completion Program Evaluation, AY25-26

Summary Report for the University of Connecticut Board of Trustees

Introduction

Beginning in Summer 2024, the Office of the Provost began a review of all academic programs falling below set thresholds for completions within the past five years (see Table 1 for thresholds by credential level). These thresholds are intentionally uniform and serve as a consistent way to identify programs with lower numbers of completions for further evaluation. The goal of the review process is to ensure the University’s academic program portfolio remains aligned with student demand, workforce needs, and available resources.

Annual program reviews are a standard part of academic oversight at large universities. In academic years 2024–25 and 2025–26, the number of programs asked to submit reports is higher than what will be typical, because the University did not previously have a formal, consistent way to monitor very small programs. This initial cycle establishes that structure.

Once the framework is in place, the number of programs reviewed each year will be much smaller and more routine. Annual reviews will focus on programs that newly fall below enrollment thresholds, as well as newer programs where it is important to monitor early growth trends. Schools and colleges may also set lower, discipline-appropriate thresholds for certain small programs, which will reduce unnecessary reporting while still allowing the University to identify meaningful enrollment declines. Overall, this process supports responsible management of the academic portfolio. Program names are not included in this summary because reviews, consolidations, and implementation actions are ongoing; specific program actions will be brought forward through established governance and Board processes as decisions are finalized.

Table 1: Completion Thresholds (5-Year Sum)

Credential Type	Threshold for Evaluation
Undergraduate major	100
Undergraduate minor	Not reviewed
Post-baccalaureate certificate	Not reviewed
Graduate certificate	25
Master’s degree	50
Doctoral degree	10

Reporting Outcomes

Reports submitted in AY 2024–25 identified programs that were small for specific reasons (for example, cohort size requirements driven by programmatic accreditation standards). The reviews also led to the suspension or closure of programs with extremely low completions and enrollments, and identified programs that planned to take actions to improve program outcomes. This latter group of programs were required to submit updated reports in AY 25-26.

In October 2025, the Provost’s Office issued a memo updating academic deans on the ongoing low-completion evaluation process. The memo identified programs requiring follow-up reports, as well as programs that had newly fallen below established thresholds. Reporting thresholds for AY 2024–25 were set in May 2024 and were based on five years of completion data from AY 2018–19 through AY 2022–23. Reporting in AY 2025–26 was based on five years of completion data from AY 2020–21 through AY 2024–25, reflecting two additional years of data beyond the prior cycle.

A total of 27 programs newly fell below the required threshold, either because they were new programs or because they had newly fallen below the threshold. An additional 61 programs were required to submit some level of follow-up reporting.

Based on initial discussions and the review of submitted materials, several programs updated their status and no longer require further follow-up reporting. In many cases, this reflected programs that were only slightly below the reporting threshold but demonstrated strong and stable enrollment and completion trends. For example, the M.S. in Kinesiology has averaged 18 enrolled students per year over the past five years and offers a stable, streamlined curriculum. Over that same period, 45 students completed the degree, just five below the master’s-level threshold of 50 completions. The M.S. in Kinesiology was removed from further follow-up given its stable enrollment, consistent completion patterns, and continued relevance to health- and workforce-aligned pathways.

In addition, several new programs identified the need for a two- or three-year evaluation window to ensure sufficient completion and enrollment data is available to assess program trajectory.

Program Closures and Suspensions

Where academic units have identified, following review, programs that are not viable in their current form, those programs will be suspended or closed. A suspension is a short-term status in which a program is removed from new admissions and is not offered for a

defined period of time. This allows units to evaluate the program and determine whether modifications to the curriculum, delivery model, or marketing strategy could support reactivation as a fully active program.

Alternatively, the suspension period may confirm that there is no appropriate pathway to restore viability, in which case the program will be closed. The Provost’s Office and the Office of the Registrar are currently monitoring all suspended programs. Suspensions are limited to two years, after which action is required to either close or reactivate the program.

At present, four programs are suspended (see Table 2). Three additional suspensions are anticipated, although the relevant academic units have not yet completed the required actions to formally suspend those programs.

Table 2: Program Suspensions (In Progress and Anticipated)

	In Progress	Anticipated/Under Discussion
Undergraduate	1	N/A
Graduate Certificate	2	3
Master’s	1	N/A

Where units have determined that programs are no longer able to be offered in the foreseeable future, those programs are closed. A total of five program closures are currently in progress (see Table 3), with six additional closures expected. As with suspensions, anticipated closures refer to programs for which a planned closure has been communicated to the Provost’s Office, but for which the formal paperwork to close the program has not yet been initiated.

Table 3: Program Closures (In Progress and Anticipated)

	In Progress	Anticipated/Under Discussion
Undergraduate	N/A	3
Graduate Certificate	4	2
Master’s	1	1

All program closures and suspensions are brought to the Board of Trustees through the Academic Affairs Committee. Academic units are required to submit teach-out plans for all suspensions and closures, outlining how students who are currently enrolled will be supported in completing the program in which they enrolled. Our institutional accreditor, NECHE, requires that students be supported through program completion when suspensions or closures are implemented, including those affecting only specific

locations.¹ The time required to fully implement teach-out plans depends on the length of the program and the number of students enrolled. As a result, when students are actively enrolled, full program closures may take several years to complete.

As shown in Tables 2 and 3, suspensions and closures are more common at the graduate level, reflecting the greater growth in graduate programs over the past several years. The data presented do not include suspensions or closures that were completed in the prior year. Among the programs reviewed this year, a total of fifteen are expected to be suspended or closed.

Program Consolidations

In other areas, multiple stand-alone programs are currently offered where the curricular content could be more effectively delivered through a smaller number of programs. New or updated programs may include concentrations in areas that were previously offered as stand-alone credentials. Consolidations are more common at the undergraduate level, where units are seeking to streamline curricular offerings for students. This approach can strengthen student demand by offering multiple pathways within a simpler structure centered on a single major. The goal is not to eliminate subject areas, but to identify viable structures for offering specialized curricular content.

Program consolidations require significant effort, beginning with the development and approval of new curricula. For undergraduate programs, full implementation can take several years. Because updated information for the Common App must be finalized in the spring at least one year before students matriculate in the following fall, consolidated programs must be fully approved well in advance. As a result, academic units that are beginning consolidation efforts now are unlikely to have fully approved programs in place until AY 2026–27, with extended teach-out periods required for students enrolled in previously offered programs.

For example, the Department of Linguistics currently offers two undergraduate majors (BA degrees in Linguistics/Psychology and Linguistics/Philosophy). Curricular approval is underway for a new, single BA in Linguistics. Once the new major is approved, the two existing majors will be sunset. Because students have already been admitted to the current majors for Fall 2026 entry, it is expected to take five to seven years to fully teach out these

¹ *NECHE 2026 Standards for Accreditation*: “2.17 When programs are eliminated or program requirements are changed, the institution makes appropriate arrangements for enrolled students to complete their education with a minimum of disruption.” [NECHE 2026 Standards for Accreditation - New England Commission Higher Education](#)

programs. Closure paperwork, along with appropriate teach-out plans, will be submitted once the new degree is approved.

Over the next several years, these consolidations are expected to significantly reduce the overall program portfolio, resulting in a net reduction of 16 programs (see Table 4). When combined with the suspensions and closures discussed above, this will result in an overall reduction of 34 programs. Discussion and review are ongoing for a smaller number of programs and will likely result in further portfolio reductions beyond those reflected at the time of this report, with any resulting actions brought forward through established governance processes.

Table 4: Program Consolidations (In Progress and Anticipated)

	In Progress		Anticipated/Under Discussion	
	Undergraduate	Grad Cert	Undergraduate	Grad Cert
Current Programs	6	N/A	15	2
Resulting Programs	2	N/A	4	1
Net Program Reduction	4	N/A	11	1

Financial Affairs

**AGENDA
UNIVERSITY OF CONNECTICUT
BOARD OF TRUSTEES**

FINANCIAL AFFAIRS COMMITTEE

**Wilbur Cross Building
North Reading Room (109)
233 Glenbrook Road
Storrs, Connecticut**

Wednesday, February 25, 2026

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **8:30 a.m.**

1) Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Wednesday, February 25, meeting must sign up 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Tuesday, February 24) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

ACTION/PRESENTATION ITEMS:

TAB

2) Minutes of the Financial Affairs Committee December 2, 2025, Meeting	1
3) UConn and UConn Health Budget Update [Presentation]	2
4) Budget Transformation Initiative (BTI) [Presentation]	3
5) Contracts and Agreements for Approval	4

CAPITAL PROJECT BUDGETS FOR APPROVAL:

<u>STORRS BASED PROGRAMS</u>	<u>Phase</u>	<u>Budget</u>	
6) Parking Lot L Paving	Final	\$1,255,000	5
7) Motor Pool Fuel Tank Replacement	Final	\$3,100,000	6
8) Practice Field Upgrades	Final	\$4,945,500	7
9) Façade and Roof Repairs Program	Final	\$10,000,000	8
10) Gampel Pavilion Generator Replacement	Revised Final	\$643,000	9
11) Avery Point Parking Lots A & B Upgrades	Revised Final	\$2,410,000	10

UConn Health

12) Main Lobby Entrance Renovation	Design	\$2,100,000	11
13) Lab Medicine Multiple Lab Renovation	Design	\$4,000,000	12
14) Surgery Center Operating Room #6 Renovations	Design	\$2,500,000	13
15) Energy Improvements: Steam Pipe and Trap Insulation	Final	\$925,000	14
16) TM416 MRI Upgrade and Mobile Unit	Revised Final	\$2,360,000	15
17) Torrington Clinical Practice Relocation	Revised Final	\$4,920,000	16
18) Central Sterile Washer & Sterilizer Replacement	Revised Final	\$8,425,000	17

Information Items:

- 19) University Senate Representative Report
- 20) Contracts and Agreements for Information 18
- 21) Construction Project Status Report
<https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2026/02/Construction-Status-Report-2.25.26.pdf>
- 22) Quarterly Construction Status Report for the period ending December 31, 2025
https://updc.media.uconn.edu/wp-content/uploads/sites/1525/2024/02/UConn-Quarterly-Construction-Report_12312025web.pdf
- 23) UConn 2000 Book 61
<https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2026/02/UConn-2000-Book-61.pdf>
- 24) Other Business
- 25) Executive Session (as needed)
- 26) Adjournment

ATTACHMENT A

ATTACHMENT B

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 2/16/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Planning Budget Phase								
Energy Services Performance Contract	FO502072	\$500,000	\$0	P	University Funds	12/06/23		
Design Budget Phase								
Avery Point Housing Development	300306	\$750,000	\$700,000	P	University Funds	04/23/25		
COGEN Emergency Generators	300320	\$1,000,000		D	University Funds	12/03/25		
New Commissary Building	300172	\$2,500,000	\$239,052	D	University Funds	12/03/25		
Storrs Primary Electrical Feed 5P Upgrade	300317	\$8,800,000		D	UCONN 2000 Bond Funds	12/03/25		
Final Budget Phase								
Alumni Center Wood Shake Roof Replacement	FO500132	\$782,000	\$394,922	F	University Funds	06/25/25	COMPLETE August 2026	Phase 1: 100% Phase 2: 0%
Alumni Residence Halls Roof Replacement	300298	\$2,375,000	\$2,346,818	F	UCONN 2000 Bond Funds University Funds	02/26/25	January 2026	Phase 1: 95%
COGEN Cooling Towers 7-8-9	300322	\$3,000,000		F	University Funds	12/03/25		0%
Cooling Water Pumps Upgrade	300321	\$2,300,000		F	University Funds	12/03/25		0%
Coventry Boathouse	300246	\$4,950,000	\$403,473	F-\$2.65M RF-\$4.95M	UCONN 2000 Bond Funds University Funds	12/11/24 12/03/25	January 2027	0%
Dining Hall Facilities Ventilation Upgrades	FO500010	\$892,700	\$854,266	F	University Funds	02/21/18	Winter 2025	80%
Electric System Protective Relay Replacement		\$750,000		F	University Funds	12/03/25		0%
Electric Vehicle Charging Infrastructure & Service Upgrades	FO502039	\$957,200	\$483,171	F	University Funds	09/27/23	February 2026	80%
Environmental Land Use Restrictions (ELUR) Lots F&C	300285	\$1,225,000	\$223,158	F	UCONN 2000 Bond Funds	12/03/25	Fall 2026	0%
Foster Hall Flood Damage Abatement & Restoration	FO503125	\$1,365,100	\$1,266,968	F	University Funds	09/17/25	January 2026	99%
Gampel Ground Floor KSI Heat Laboratory	TL2582	\$975,000	\$950,006	F	University Funds	09/25/24	January 2026	99%
Gampel Pavilion Enhancements	300271	\$10,000,000	\$9,853,668	F	State GO Bonds	04/17/24	May 2026	90%
Gampel Pavilion Renovation	300284	\$99,400,000	\$9,606,240	RP-\$1.6M D-\$9.0M F-\$36M RF-\$99.4M	UCONN 2000 Bond Funds	10/30/24 02/26/25 06/25/25 12/03/25	October 2025-Ph 1 Phase 2- Fall 2027	99%-Phase 1 0%- Phase 2
Gilbert Road Site Preparation	300235	\$6,600,000	\$4,917,523	RD-\$1.25M F-\$6.6M	UCONN 2000 Bond Funds	06/29/22	COMPLETE Fall 2025	Phase 1: 100% Phase 2: 99%
Housing Refresh Program Summer 2025	FO502796	\$12,000,000	\$11,086,360	F	University Funds	02/26/25	January 2026	75%
Housing Refresh Program Summer 2026	FO503123	\$14,000,000	\$0	F	University Funds	09/17/25	September 2027	0%
Hydrogen Fuel Dispenser	FO502031	\$835,500	\$804,217	F	University Funds	09/27/23	December 2027	5%
IPB Renovations for Center for Clean Energy Engineering (C2E2)	300264/	\$20,000,000	\$17,371,508	P-\$1.4M F-\$5.4M F - \$20.0M	UCONN 2000 Bond Funds	10/25/23 12/06/23 06/26/24	January 2026	98%
Jorgensen Envelope and Site Repairs	FO501954	\$1,064,595	\$125,043	F-\$1.1M	University Funds	06/25/25	October 2026	Phase 1: 0%
McMahon Residence Hall & Dining Facility Roof Replacements	300299	\$1,965,000	\$405,015	F-\$1.965M	UCONN 2000 Bond Funds University Funds	02/26/25	August 2026	Phase 1: 0%

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 2/16/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Final Budget Phase - continued								
Mirror Lake Improvements	300174	\$11,500,000	\$10,245,532	D-\$1.6M RD-\$2.6M RD- \$4.0M F- \$11.5M	UCONN 2000 Bond Funds	10/27/21 03/30/22 04/19/23 06/26/24	Spring 2026	95%
Motor Pool Fuel Tank Replacement	300301	\$3,100,000	\$184,465	D-\$525k F-\$3.1M	UCONN 2000 Bond Funds	06/25/25 02/25/26-pending	Fall 2026	0%
Parking Lot L Paving	300316	\$1,255,000		F-\$1.25	University Funds	02/25/26-pending	Fall 2026	0%
PBB Research Support Expansion	300249	\$10,000,000	\$965,524	D-\$1M F-\$1M	UCONN 2000 Bond Funds	06/26/24 06/25/25	Winter 2027	0%
Peace Garden	300267	\$1,240,000	\$926,924	D-\$800k F-\$1.24M	University Funds Gift Funds	12/11/24 04/23/25	Winter 2026	92%
Practice Field Upgrades	300326	\$4,945,500		F-\$4.95	UCONN 2000 Bond Funds	02/25/26-pending	Fall 2026	0%
School of Nursing Building	300260	\$100,000,000	\$82,767,951	P-\$2M D-\$5.4M F-\$100.0M	UCONN 2000 Bond Funds State GO Bond Funds Gift Funds	06/28/23 10/25/23 10/30/24	Winter 2027	40%
SHaW Suite at Avery Point Campus	300276	\$850,000	\$158,216	F	University Funds	06/25/25	TBD	0%
Storrs Campus-UST Replacement	FO502851	\$580,000	\$52,191	F-\$580k	University Funds	04/23/25	January 2026	50%
VOIP Implementation and 5ESS Decommissioning		\$4,000,000	\$629,153	F	UCONN 2000 Bond Funds	06/25/25	July 2027	3%
Whitney Road Steam Improvements E-8 to Q-8	300281	\$8,500,000	\$7,878,944	F	UCONN 2000 Bond Funds	12/11/24	Winter 2026	90%
Revised Final Phase								
Academic & Research Facilities - Gant Building Renovations - STEM	901803	\$278,500,000	\$241,796,025	P-\$1M RP-\$5M D-\$15M F-\$85M RF-\$170M RF-\$191.5M RF-278.5M	UCONN 2000 Bond Funds University Funds	11/13/13 09/30/15 08/10/16 02/22/17 06/26/19 02/26/25 09/17/25	COMPLETE COMPLETE COMPLETE November 2027	MOB-100% Phase 1-100% Phase 2-100% Phase 3-20%
Andover Infrastructure and Software Upgrade- Phase I, II, III	FO500073	\$4,855,439	\$4,761,866	F-\$2.6M F-\$3.346M RF-\$3.48M RF-\$3.48M RF-\$3.855M RF-\$4.355M RF-\$4.855M	University Funds	09/30/20 02/24/21 04/27/22 06/28/23 10/25/23 06/26/24 06/25/25	COMPLETE COMPLETE COMPLETE COMPLETE January 2026 June 2026	Phase - 1 100% Phase - 2 100% Phase -3 100% Phase - 4 100% Phase -5 98% Phase -6 5%
Avery Point Parking Lots A&B Upgrades	FO502081	\$2,410,000	\$155,710	F-1.0M RF-\$2.41M	University Funds	02/26/25 02/25/26-pending	August 2026	0%
Babbidge Library HVAC Equipment Upgrade Phase 1 & 2	FO501861	\$1,220,000	\$775,983	F-\$820k RF-\$1.22M	University Funds	02/26/25 09/17/25	January 2026	50%
Babbidge Library Stairs and Doors	FO502282	\$1,004,300	\$932,999	F-\$772k RF-\$1.0M	University Funds	06/26/24 12/11/24	January 2026 January 2026	Phase 1: 99% Phase 2: 95%

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 2/16/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Boiler Plant Equipment Replacement and Utility Tunnel Connection	300151	\$46,500,000	\$41,925,951	RP-\$1.25M D-\$2.3M F-\$40M RF-\$43M RF-\$46.5M	UCONN 2000 Bond Funds	04/24/19 08/14/19 02/26/20 06/28/23 06/25/25	Summer 2026	97%

CONSTRUCTION PROJECTS STATUS REPORT
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Revised Final Budget Phase - continued								
Branford House Exterior Repairs, Phases 1, 2 & 3	FO500106	\$1,725,600	\$1,551,809	F-\$800k	University Funds	02/22/23	COMPLETE	Phase1-100%
				RF-\$838K		09/25/24	COMPLETE	Phase 2-100%
				RF-\$1.35M		02/26/25	January 2026	Phase3-75%
				RF-\$1.645M		06/25/25		
				RF-\$1.725M		12/03/25		
Field House- Old Rec Center Renovation	300209	\$90,000,000	\$50,853,580	RP-\$3M	UCONN 2000 Bond Funds	06/29/22	Fall 2026-Ph.1	Phase 1-15%
				D-\$4.5M	University Funds	06/28/23	Winter 2027-Ph. 2	Phase 2- 32%
				RD-\$8.5M	Gift Funds	12/06/23		
				F-\$15.5M		04/17/24		
				RF-\$90.0M		10/30/24		
Gampel Pavilion Generator Replacement	FO500063	\$643,000	\$580,357	RF-\$595k	University Funds	02/26/25	February 2026	90%
				RF-\$643k		02/25/26-pending		
George C. White Building Roof & Drainage System	FO500127	\$1,485,800	\$985,800	F-\$985k	University Funds	09/25/24	October 2022	Phase 1: 100%
				RF-\$1.485M		12/03/25	January 2026 September 2026	Phase 2: 99% Phase 3: 0%
Jones Annex Renovation	300203/ TL2540	\$9,850,000	\$7,158,884	D-\$940k	University Funds	09/28/22	March 2026	85%
				F-\$4.94M		12/06/23		
				RF-\$9.5M		04/23/25		
				RF-\$9.85		10/29/25		
Northwest Residential Area-Thermal Comfort Improvements	300280	\$22,750,000	\$5,476,137	D-\$800k	University Funds	10/30/24	January 2026	99%-Ph.1
				F-\$6.75M		12/11/24	Fall 2026	0%- Ph.2
				RF-\$22.75M		09/17/25		
Stamford Abutting Property Remediation	300149	\$2,850,000	\$2,547,297	F-\$2.5M	UCONN 2000 Bond Funds	04/24/19	Summer 2026	99%
				RF-\$2.85		04/23/25		
South Campus Infrastructure-Phase I, II, III	300241	\$89,500,000	\$84,144,987	RP-\$1.25M	UCONN 2000 Bond Funds	03/30/22	Winter 2026	95%
				D-\$1.750M		06/29/22		
				RD- \$4.5M		09/28/22		
				F-\$11.0M		12/07/22		
				RF-\$44M		04/19/23		
				RF-\$82M		06/28/23		
RF-\$89.5M	09/27/23							
UConn Tennis Facility	300257	\$3,550,000	\$3,219,081	F-\$3.45M	UCONN 2000 Bond Funds Gift Funds	09/25/24	Winter 2026	90%
				RF-3.55M		12/03/25		
University 2nd Electrical Feed	300136	\$16,500,000	\$12,812,392	D-\$3M	UCONN 2000 Bond Funds	12/08/21	Summer 2030	0%
				F-\$15M		09/27/23		
				RF-\$16.5M		06/25/25		
Recently Completed Projects ⁽¹⁾								
Buckley Hall LED Lighting Upgrade	FO502343	\$278,000	\$259,060	F	University Funds	04/17/24	Summer 2025	100%
Hartford Café	300262	\$1,100,000	\$862,178	F	University Funds	12/11/24	Fall 2025	100%
Music Building Roof Replacement	FO500131	\$759,000	\$758,118	F-\$664.4k	University Funds	02/26/25	August 2025	Phase 1: 100%
				RF-\$759k		04/23/25		
Nathan L Whetten Graduate Center 3rd Floor Renovation	TL2572	\$648,000	\$644,845	F	University Funds	02/26/25	October 2025	100%

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 2/16/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Recently Completed Projects-continued ⁽¹⁾								
North & South Parking Garages Restoration, Phase I & II	FO500056	\$2,970,790	\$2,970,790	F-\$1.0M	University Funds	10/28/20	COMPLETE	Phase 1- 100%
				RF-\$2.0M		06/30/21	COMPLETE	Phase 2- 100%
				RF\$3.0M		12/07/22	COMPLETE	Phase 3-100%
				RF-\$4.0M		12/06/23	COMPLETE	Phase 4 - 100%
Werth Residence Hall High Humidity Mitigation	300251	\$11,100,000	\$10,854,205	RP-\$925	UCONN 2000 Bond Funds	12/06/23	Fall 2025	100%
				D-\$1.5M	University Funds	02/28/24		
				F-\$8.5M		06/26/24		
				RF-\$11.1M		02/26/25		
Wired Access Layer Infrastructure - Cabling FY24	Various	\$2,000,000	\$1,973,961	F	UCONN 2000 Bond Funds	06/26/24	October 2025	100%

Planning Budget Phase								
UCH- Connecticut Tower Infrastructure Upgrade	24-601.11	\$34,300,000	\$53,500	P	FY23 State GO Bonds FY24 State GO Bonds	(06/09/25)* 06/25/25		
UCH - CT-7 Inpatient and Research Renovations	23-007	\$1,675,000	\$73,849	P	UCONN 2000 Bond Funds UConn Health Capital Funds UConn Health Operating Funds UConn Foundation	(06/10/24)* 06/26/24		
UCH - Main Building (L) Lab Renovations - 1st Floor	24-035	\$11,900,000	\$0	P	FY23 State GO Bond Funds UConn Health Research IDC Capital UConn Health Operating Funds	(06/10/24)* 06/26/24		
UCH-New PET/CT Scanner Installation	21-032	\$5,675,000		P	UConn Health Capital Funds	(09/08/25)* 09/17/25		
UCH-SODM 24/7 Student Random Access Lab Renovation	24-032	\$830,000	\$0	P	UConn Health Capital Funds	(09/09/24)* 09/25/24		
UCH-University Tower (UT) 7th Floor Pharmacy Fit-Out	23-024	\$10,250,000	\$114,308	P	UCONN 2000 Bond Funds UConn Health Capital Funds	(09/11/23)* 09/27/23		

Design Budget Phase								
UCH-Lab Medicine Multiple Lab Renovation	24-601.05	\$4,000,000	\$403,100	P	FY23 State GO Bond Funds UCONN 2000 Bond Funds	(12/10/25)* 12/03/25 (03/09/26)* 02/25/26-pending		
UCH-Main Lobby Entrance Renovation	23-601.10	\$2,100,000		P	UCONN 2000 Bond Funds FY23 GO Bond Funds	(03/09/26)* 02/25/26-pending		
UCH - Surgery Center Operating Room #6 Renovations	24-018	\$2,500,000	\$102,400	P	UConn Health Capital Funds	(06/10/24)* 06/26/24 (03/09/26)* 02/25/26-pending		

Final Budget Phase								
UCH - ASB Data Center Generator and Power Improvements	23-601.04	\$3,180,000	\$2,057,119	P	UCONN 2000 Bond Funds State GO Bond Funds	(06/10/24)* 06/26/24 (09/09/24)* 09/25/24 (03/10/25)*	June 2026	10%

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 2/16/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
						02/26/25		
UCH- Building F & Building M Roof Replacement	22-601.05	\$1,615,000	\$1,175,200	D F-\$1.615M	FY23 State GO Bond Funds	(03/11/24)* 02/28/24 (06/10/24)* 06/26/24	July 2025 January 2026	Bldg F 100% Bldg M-95%
UCH - CGSB Chemical Storage Area Renovation	23-601.17	\$690,000	\$228,579	F-\$690K	FY23 State GO Bond Funds	(09/08/25)* 09/17/25	January 2026	5%

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

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Final Budget Phase - continued								
UCH-Connecticut Tower-2nd Floor Geriatric Psychology Relocation	26-010	\$1,500,000		F-\$1.1M	UConn Health Capital	(12/10/25)* 12/03/25	TBD	0%
UCH - Cryo Electron Microscope Installation	22-055	\$2,086,000	\$186,760	P-\$960k D-\$960k F-\$2.086M	UConn Health Research IDC Capital	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (09/09/24)* 09/25/24	On Hold	0%
UCH-Emergency Department Low Acuity Expansion	23-025	\$1,350,000	\$931,542	P-\$1.26M D-\$1.35M F-\$1.35M	UConn Health Capital Funds	(09/09/24)* 09/25/24 (06/09/25)* 04/23/25 (06/09/25)* 06/25/25	January 2026	99%
UCH-Energy Improvements:Steam Pipe and Trap Insulation	26-700.01	\$925,000		F-\$925k	UCH Energy Conservation Pool CNG Rebate	(03/09/26)* 02/25/26-pending		
UCH - Hybrid OR#2 Fit-Out	23-035	\$6,750,000	\$5,343,921	P-\$7.1M D-\$7.1M F-\$6.75M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/09/24)* 09/25/24 (12/09/24)* 12/11/24	January 2026	99%
UCH - Interventional Radiology Equipment Replacement & Renovation	20-001	\$8,700,000	\$6,601,714	P-\$4.7M D-\$4.7M F-\$8.7M	UConn Health Capital Funds FY23 State GO Bond Funds	(06/12/23)* 06/28/23 (12/09/24)* 12/11/24 (03/10/25)* 02/26/25	September 2026	15%
UCH - IT Critical Equipment Redundancy Room	23-601.06	\$1,600,000	\$1,151,900	P-\$1.37M D-\$1.37M F-\$1.6M	UCONN 2000 Bond Funds	(06/10/24)* 06/26/24 (09/09/24)* 09/25/24 (03/10/25)* 02/26/25	January 2026	75%
UCH- Labor & Delivery Infant Protection System Replacement	21-022	\$760,000	\$351,188	P-\$760k F-\$760k	UCONN 2000 Bond Funds FY23 State GO Bond Funds	(03/11/24)* 02/28/24 (09/08/25)* 09/17/25	February 2026	80%
UCH-Linac Unit Replacement	20-058	\$5,580,000	\$5,214,126	P-\$5.22M D-\$4.985M F-\$5.58M	UConn Health Capital Funds	(06/12/23)* 04/19/23 (03/11/24)* 02/28/24 (03/10/25)* 02/26/25	January 2026	95%
UCH- Main Liquid Oxygen Tank Replacement	24-601.07	\$925,000	\$804,520	95206	FY23 State GO Bond Funds	(06/09/25)* 06/25/25	January 2026	40%

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 2/16/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Final Budget Phase - continued								
UCH - 16 Munson Road Emergency Lighting & Egress Upgrades	21-010	\$1,900,000	\$116,000	D-\$935k F-\$1.9M	UCONN 2000 Bond Funds FY23 State GO Bond Funds	(12/06/21)* 12/08/21 (09/11/23)* 09/27/23	TBD	0%
Revised Final Phase								
UCH-BB013 Animal Research MRI Renovation	24-023	\$1,042,000	\$943,616	P-\$2.57M D-\$620k F-\$620k RF-1.042M	State GO Bond Funds UConn Health Research IDC Capital UConn Health Operating Funds	(09/09/24)* 09/25/24 (06/09/25)* 04/23/25 (06/09/25)* 06/25/25 (09/08/25)* 09/17/25	March 2026	2%
UCH - Building E & Building K Roof Replacement	22-601.01	\$4,560,000	\$3,235,859	P-\$630K D-\$2.16M F-\$2.16M RF-\$4.56M	UCONN 2000 Bond Funds FY23 State Go Bond Funds	(12/06/21)* 12/08/21 (06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (03/10/25)* 02/26/25	September 2024 May 2026	Bldg. E 100% Bldg. K - 20%
UCH - Central Sterile Washer & Sterilizer Replacement	21-034	\$8,425,000	\$6,965,438	P-\$1.9M D-\$3.985M F-\$4.97M RF-\$6.34M RF-\$7.605M RF-\$7.965M RF-\$8.425M	UCONN 2000 Bond Funds UConn Health Capital Funds FY23 State GO Bond Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/13/23)* 12/06/23 (03/10/25)* 02/26/25 (12/10/25)* 12/3/25 (03/09/26)* 02/25/26-pending	March 2025 January 2026	Phase 1-100% Phase 2-95%

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 2/16/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Revised Final Phase-continued								
UCH - Connecticut Tower-6th Floor Infusion Center	25-020	\$1,400,000	\$382,987	F-\$600K RF-\$1.4M	UConn Health Capital Funds	(09/08/25)* 09/17/25 (12/10/25)* 12/03/25	January 2026 March 2026	Phase 1 -40% Phase 2 -0%
UCH - KB034-036 Research Lab Renovation	24-011	\$2,100,000	\$1,595,542	F RF-\$1.975 RF-\$2.1M	UCONN 2000 Bond Funds UConn Health Operating Funds	(03/11/24)* 02/28/24 (06/10/24)* 06/26/24 (09/08/25)* 09/17/25	January 2026	95%
UCH - TM416 MRI Upgrade and Mobile Unit	25-013	\$2,360,000	\$1,247,327	P-\$1.56M D-\$1.56M F-\$1.88M RF-\$2.36M	UConn Health Capital Funds	(06/09/25)* 04/23/25 (06/09/25)* 06/25/25 (09/08/25)* 09/17/25 (03/09/26)* 02/25/26-pending	March 2026	0%
UCH-Torrington Clinical Practice Relocation	24-028	\$4,920,000	\$3,328,445	P F-\$4.8M RF-\$4.92M	UConn Health Capital Funds Landlord Fit-Out Allowance	(12/09/24)* 12/11/24 (06/09/25)* 06/25/25 (03/09/26)* 02/25/26-pending	February 2026	40%
Recently Completed Projects ⁽¹⁾								
UCH - New England Sickle Cell Institute Renovation	21-063	\$5,960,000	\$5,819,164	P-\$3M D-\$4.865M F-\$4.865M RF-\$5.27M RF-\$5.8M RF-\$5.96M	UCONN 2000 Bond Funds UConn Health Capital Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (09/09/24)* 09/25/24 (12/09/24)* 12/11/24 (09/08/25)* 09/17/25	COMPLETE	100%
UCH - Outpatient Pavilion 3rd Floor Backfill	22-060	\$4,250,000	\$3,077,257	P-\$3.3M D-\$3.3M F-\$4.25M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24	COMPLETE COMPLETE	Phase 1-100% Phase 2 - 100%
UCH - Outpatient Pavilion X-Ray & Blood Draw Relocation	22-046	\$1,925,000	\$1,470,939	P-\$650k D-\$850k F-\$1.925M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)*	July 2025	100%

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 2/16/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
						09/27/23 (03/11/24)* 02/28/24		
UCH - Parking Lots L1 & A5 Repavement	22-601.08	\$1,390,000	\$773,928	D- \$1.02M F-\$1.19M RF-\$1.390M	FY23 State GO Bond Funds	(06/10/24)* 06/263/24 (06/09/25)* 04/23/25 (09/08/25)* 09/17/25	COMPLETE	100%

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -February 25, 2026

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 2/16/26)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Recently Completed Projects-continued ⁽¹⁾								
UCH - Psychiatry Seclusion Suite & Nurse Station Security Renovation	21-050	\$1,470,000	\$1,308,557	D-\$790k F-\$1.042M RF-\$1.197M RF-\$1.31M RF-\$1.47M	UConn Health Capital Funds	(06/13/22)* 06/29/22 (12/05/22)* 12/07/22 (09/09/24)* 09/25/24 (06/09/25)* 06/25/25	July 2025	100%
UCH - Southington Clinic Expansion	23-045	\$1,900,000	\$1,777,271	D-\$1.32M F-\$1.9M	UConn Health Capital Funds	(03/11/24)* 02/28/24 (09/09/24)* 09/25/24	July 2025	100%
UCH-Underground Fuel Tank C1 Removal & Replacement	24-601.03	\$925,000	\$750,617	F-\$925k	UCONN 2000 Bond Funds	(03/10/25)* 02/26/25	COMPLETE	100%
P = Planning Budget RP = Revised Planning Budget D = Design Budget RD = Revised Design Budget F = Final Budget RF = Revised Final Budget * UConn Health Board of Directors Reviewed and Recommended for Board of Trustees Approval ⁽¹⁾ Completed projects assume "Completed, Commissioned and Occupied". Projects continue to be included in this report for 1 year after completion to accommodate initial financial closeout adjustments.								

ATTACHMENT C



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report

Period Ending: December 31, 2025

Storrs and Regional Campuses

UConn Health



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report

Period Ending: December 31, 2025

Section 1 - Storrs and Regional Campuses

Index of Reports

This quarterly report is only for UPDC projects over \$500,000. Other departments, such as Facility Operations, ITS, etc. may also have capital projects greater than \$500,000, but these are not included in this report and are not reported on by UPDC.

The reports listed below are compiled in this Quarterly Report and provide a summary overview of each project together with progress photographs and the project manager's estimate of the cost to complete the project. Because the reports contain projected costs and also account for budget risks identified by the project manager individual reports may not necessarily exactly correlate with the actual committed or expended costs contained in the financial records of the University.

<u>Project</u>	<u>Project Number</u>
<i>Stamford Abutting Property Remediation</i>	300149
<i>Boiler Plant Equipment Replacement and Utility Tunnel Connection</i>	300151
<i>Mirror Lake Improvements</i>	300174
<i>TL2540 Jones Annex Renovation</i>	300203
<i>Field House - Old Rec Center Renovation</i>	300209
<i>Gilbert Road Site Preparation</i>	300235
<i>South Campus Infrastructure</i>	300241
<i>UConn Tennis Facility</i>	300257
<i>New School of Nursing</i>	300260
<i>TL2547 - Innovation Partnership Building (IPB) Renovations for the Center For Clean Energy Engineering (C2E2)</i>	300264
<i>Peace Garden</i>	300267
<i>Northwest Residential Area-Thermal Comfort Improvements</i>	300280
<i>Whitney Road Steam Improvements- E-8 to Q-8</i>	300281
<i>Gampel Pavilion Renovation</i>	300284
<i>Gant Building Renovation - STEM</i>	901803



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

Stamford Abutting Property Remediation
Project Number: 300149

Project Parameters

Project Architect/Engineer:	Tighe & Bond Inc	Notice to Proceed:	04/30/2019
General Contractor/CM:	Standard Demolition Services Inc	Contract Substantial Completion:	06/13/2025
UConn Project Manager:	Thomas Haskell	Projected Substantial Completion:	07/31/2026
Project Phase:	Construction	Current Phase Budget:	\$2,850,000.00
Percent Complete:	97 %	Estimated Total Project Cost:	\$2,763,163.45

Project Description:

The former Stamford Parking Garage was a three level steel and concrete structure located on approximately 4 acres at the Stamford Campus. The site is at the intersection of Washington Boulevard and Broad Street, with the Mill River at the west border and 11 occupied residential lots to the north. A report issued in February of 2017 determined that the garage was beyond its useful life and recommended it be demolished at the earliest opportunity. The garage and the site soil tested positive for environmental conditions, and subsequent testing showed that the contaminants had migrated onto a portion of the 11 abutting properties to the north of the Stamford Parking Garage site.

This project is for the remediation, disposal and restoration of those portions of the 11 abutting properties that are effected by the soil contamination.

Current Project Status:

UConn has received access agreements for all properties. Remediation of ten properties is complete. Work on the property located at 1310 Washington Boulevard started in October 2024 with a duration of 12 weeks. Start of work was delayed due to retesting required by delayed project schedule.

Most of the work was conducted on a time and material basis, so final costs are being reconciled. Soil remediation and removal, site repaving and the restoration of site features has been completed at the Washington Boulevard property and the adjacent 14 Vernon Place. Replacement landscape materials was planned for installation in Spring 2025. This work was delayed until additional funding was approved in April 2025. The Contractor has been able to secure appropriate subcontractors to complete the work. Paving and landscaping work is complete at 1310 Washington Blvd and 40 Vernon Place. The remaining work at 40 and 46 Vernon Place will commence in the Spring of 2026 and be completed around July 2026.

The remediation engineer is preparing final cleanup reports for review by the University followed by submittal to CT DEEP and EPA. Report distribution to each property owner will occur at project completion.

Project Issues/Risks:

None



Washington Boulevard property - aerial view



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Stamford Abutting Property Remediation
 Project Num.: 300149
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$2,115,000.00	\$2,344,200.00	\$1,843,311.50	\$685,694.45	\$2,529,005.95	\$0.00	\$2,529,005.95	-\$184,805.95	\$2,327,505.95
02000	Design Services	\$285,000.00	\$15,800.00	\$10,040.00	-\$755.00	\$9,285.00	\$0.00	\$9,285.00	\$6,515.00	\$9,285.00
03000	Telecom	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05000	Internal Costs	\$100,000.00	\$120,000.00	\$76,650.00	\$62,550.00	\$139,200.00	\$0.00	\$139,200.00	-\$19,200.00	\$53,700.00
06000	Other A/E Services	\$0.00	\$0.00	\$5,800.00	\$3,000.00	\$8,800.00	\$0.00	\$8,800.00	-\$8,800.00	\$8,800.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$60,000.00	\$59,828.50	\$0.00	\$59,828.50	\$0.00	\$59,828.50	\$171.50	\$40,488.50
10000	Insurance & Legal	\$100,000.00	\$20,000.00	\$7,500.00	\$5,000.00	\$12,500.00	\$0.00	\$12,500.00	\$7,500.00	\$7,801.50
11000	Miscellaneous	\$0.00	\$0.00	\$4,544.00	\$0.00	\$4,544.00	\$0.00	\$4,544.00	-\$4,544.00	\$3,654.25
	DIRECT COST SUBTOTAL	\$2,600,000.00	\$2,560,000.00	\$2,007,674.00	\$755,489.45	\$2,763,163.45	\$0.00	\$2,763,163.45	-\$203,163.45	\$2,451,235.20
12000	Contingency	\$250,000.00	\$290,000.00						\$290,000.00	
	TOTAL	\$2,850,000.00	\$2,850,000.00	\$2,007,674.00	\$755,489.45	\$2,763,163.45	\$0.00		\$86,836.55	\$2,451,235.20

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 2,763,163.45
TOTAL APPROVED BUDGET	\$ 2,850,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 86,836.55

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 484,194.45	26.27%
TOTAL PENDING CHANGE ORDERS	\$ 201,500.00	10.93%
TOTAL CONSTRUCTION CHANGES	\$ 685,694.45	37.20%

Total Current Funding	\$ 2,850,000.00
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Comments - Construction Changes over 5%:
 A change order was issued as a result of added scope of work due to unforeseen field conditions.



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report

**Boiler Plant Equipment Replacement and Utility Tunnel
Connection**

Period Ending: December 31, 2025

Project Number: 300151

Project Parameters

<i>Project Architect/Engineer:</i>	BVH Integrated Services Inc	<i>Notice to Proceed:</i>	07/02/2020
<i>General Contractor/CM:</i>	Bond Brothers Inc	<i>Contract Substantial Completion:</i>	06/30/2023
<i>UConn Project Manager:</i>	Marcus Brennan	<i>Projected Substantial Completion:</i>	07/01/2026
<i>Project Phase:</i>	Construction	<i>Current Phase Budget:</i>	\$46,500,000.00
<i>Percent Complete:</i>	95 %	<i>Estimated Total Project Cost:</i>	\$45,687,138.56

Project Description:

This project is the combination of 300036 (Boiler Replacement) and 300103 (Tunnel Phase 3) into one project. Existing CUP Boilers B-1, B-2, B-3 are beyond their useful life and will be removed and replaced with three (3) new 100,000 lb./hr. 125 psi steam boilers. The project will include modification of existing structural and architectural building systems as well as modification/replacement of ancillary mechanical and electrical systems required to replace boilers while maintaining service to the campus.

Project Design, Procurement and Construction have been divided into four distinct packages:

Package 0 includes pre-purchase of (3) factory-fabricated, dual fuel O-Type water-tube boilers for generating 125 psi saturated steam.

Package 1 includes installation of new 125 lb. steam, express condensate and associated ancillary support systems within the existing North Campus Utility Tunnel, Cogen Facility and Heating Plant (Boiler Building); Incidental removal and replacement of existing tunnel utilities to allow installation of new steam/condensate piping; Construction of new exterior pipe chase at the Cogen Facility; Demolition of existing boilers, and replacement of firing floor structure/slab to support Package #2 boiler replacement project.

Package 2 includes installation of two (2) new 100,000 lb/hr water tube boilers within the existing Central Utility Plant and one (1) new 100,000 lb/hr water tube boiler within the new Supplemental Utility Plant; Installation of new condensate storage tank, piping, fans, ductwork, feedwater system, deaerator, economizers, breeching and stacks to support the new boiler equipment; Construction of new exterior overhead door and egress door(s) and selective site work; Temporary utilities to maintain services to existing campus buildings.

Package 3 includes a steam blow for the piping from the CUP to the SUP.

Current Project Status:

Current total project budget remains \$46.5M. GMP for Package 0 has been fully executed. DEEP boiler air permits were received in March 2021.

Package 0, 1 & 3 are essentially complete. Close out activities continue.

Package 2 work in the boiler plant is 99% complete. Punch list, final commissioning and miscellaneous change order work remains. Based on third party peer review results remedial work to the mechanical systems at the CUP are ongoing. Reports are complete and direction to the design team and the CM have been issued. Bulletins continue to be priced and reviewed. Additional corrective work continues to be coordinated and performed when the boilers can be shut down. Pipe stress analysis submission, pricing and performance of bulletin work is the critical path. Pipe stress analysis is delinquent for the CUP

Package 2 work at the SUP; boiler assembly is complete. Startup of equipment and commissioning functional performance testing (FPT) remains suspended pending pipe stress analysis submission, and pricing and performance of bulletin work which is the critical path to achieve SUP boiler startup and commissioning. Pipe Stress Analysis submittal from Fenny/Ferguson just received and under BVH review.

Miscellaneous change order work is pending. Several bulletins for pipe and equipment modifications await contractor price submission, resubmission and execution.

Project Issues/Risks:

UConn has procured third party engineering services to review the engineering, design and installation of various critical mechanical systems at the SUP and CUP for code compliance and Standard of Care. The outcome of this peer review has pushed the SUP boiler start up and commissioning beyond the original contract substantial completion date. A new contract substantial completion date will need to be formally established based on remedial work to be performed, however for planning purposes a projected substantial completion date of summer 2026 has been established.



Boiler Relief Bulletin Work @ SUP



Boiler Relief Bulletin Work @ SUP



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Boiler Plant Equipment Replacement and Utility Tunnel Connection
 Project Num.: 300151
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$35,700,000.00	\$35,700,000.00	\$30,611,927.61	\$6,294,569.60	\$36,906,497.21	\$2,626,353.57	\$39,532,850.78	-\$3,832,850.78	\$33,218,704.67
02000	Design Services	\$2,000,000.00	\$2,000,000.00	\$1,175,809.00	\$2,016,713.09	\$3,192,522.09	\$240,000.00	\$3,432,522.09	-\$1,432,522.09	\$2,903,447.03
03000	Telecom	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05000	Internal Costs	\$2,600,000.00	\$2,600,000.00	\$156,403.46	\$2,407,624.66	\$2,564,028.12	\$0.00	\$2,564,028.12	\$35,971.88	\$1,169,028.12
06000	Other A/E Services	\$600,000.00	\$600,000.00	\$155,843.00	\$0.00	\$155,843.00	\$0.00	\$155,843.00	\$444,157.00	\$147,705.75
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$550,000.00	\$550,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$550,000.00	\$0.00
10000	Insurance & Legal	\$50,000.00	\$50,000.00	\$500.00	\$1,372.00	\$1,872.00	\$0.00	\$1,872.00	\$48,128.00	\$1,872.00
11000	Miscellaneous	\$0.00	\$0.00	\$22.57	\$0.00	\$22.57	\$0.00	\$22.57	-\$22.57	\$22.57
	DIRECT COST SUBTOTAL	\$41,500,000.00	\$41,500,000.00	\$32,100,505.64	\$10,720,279.35	\$42,820,784.99	\$2,866,353.57	\$45,687,138.56	-\$4,187,138.56	\$37,440,780.14
12000	Contingency	\$5,000,000.00	\$5,000,000.00						\$5,000,000.00	
	TOTAL	\$46,500,000.00	\$46,500,000.00	\$32,100,505.64	\$10,720,279.35	\$42,820,784.99	\$2,866,353.57		\$812,861.44	\$37,440,780.14

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 45,687,138.56
TOTAL APPROVED BUDGET	\$ 46,500,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 812,861.44

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 5,946,266.33	19.42%
TOTAL PENDING CHANGE ORDERS	\$ 343,100.00	1.12%
TOTAL CONSTRUCTION CHANGES	\$ 6,289,366.33	20.55%

Total Current Funding	\$ 46,500,000.00
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Comments - Construction Changes over 5%:
 Construction change orders over 5% includes the SUP boiler for \$1.5 million which was an alternate in the GMP for Package 0 and has been incorporated into the project via amendment. A portion of the \$16.7 million Package 2 GMP is carried in construction changes.



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

Mirror Lake Improvements
Project Number: 300174

Project Parameters

Project Architect/Engineer:	BVH Integrated Services Inc	Notice to Proceed:	08/07/2024
General Contractor/CM:	Turner Construction Co	Contract Substantial Completion:	01/07/2026
UConn Project Manager:	Ian Dann	Projected Substantial Completion:	04/30/2026
Project Phase:	Construction	Current Phase Budget:	\$11,500,000.00
Percent Complete:	95 %	Estimated Total Project Cost:	\$10,780,531.84

Project Description:

Mirror Lake has been a beloved and historic campus landmark since 1922. After multiple decades of deferred maintenance; accumulating silt, sediment and pollutants; significant campus development within its watershed over the same period of time resulting in an undersized stormwater facility; and, a damaged spillway and a dam that recently received an elevated hazard classification, various improvements to Mirror Lake are now essential. Numerous studies recently completed for Mirror Lake – an unimplemented dredging plan in 2012, a campus master plan and water quality assessment in 2015, a campus drainage master plan in 2018, a dam inspection report in 2020, and a feasibility study in 2021 – each concluded with recommendations for the University to take action.

This project will design and construct improvements that achieve the University's short-term permitting obligations as agreed upon with the Department of Energy and Environmental Protection (DEEP).

Current Project Status:

All dam safety work is completed with only site restoration work remaining. Work remaining will be completed as weather allows with all work being completed prior to commencement.

Project Issues/Risks:

None at this time



Completed embankment and spillway



Completed spillway looking downstream



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Mirror Lake Improvements
 Project Num.: 300174
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$7,035,000.00	\$7,035,000.00	\$6,596,278.25	\$256,424.09	\$6,852,702.34	\$30,000.00	\$6,882,702.34	\$152,297.66	\$4,822,991.07
02000	Design Services	\$3,045,000.00	\$3,045,000.00	\$48,935.00	\$3,258,895.68	\$3,307,830.68	\$320,000.00	\$3,627,830.68	-\$582,830.68	\$3,005,213.11
03000	Telecom	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$30,000.00	\$30,000.00	\$4,740.00	\$0.00	\$4,740.00	\$0.00	\$4,740.00	\$25,260.00	\$4,740.00
05000	Internal Costs	\$350,000.00	\$350,000.00	\$1,800.00	-\$1,800.00	\$0.00	\$0.00	\$0.00	\$350,000.00	\$0.00
06000	Other A/E Services	\$50,000.00	\$50,000.00	\$60,465.00	\$0.00	\$60,465.00	\$185,000.00	\$245,465.00	-\$195,465.00	\$21,895.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$80,000.00	\$80,000.00	\$11,798.53	\$4,995.29	\$16,793.82	\$0.00	\$16,793.82	\$63,206.18	\$13,738.82
10000	Insurance & Legal	\$10,000.00	\$10,000.00	\$3,000.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$7,000.00	\$1,125.00
11000	Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	DIRECT COST SUBTOTAL	\$10,700,000.00	\$10,700,000.00	\$6,727,016.78	\$3,518,515.06	\$10,245,531.84	\$535,000.00	\$10,780,531.84	-\$80,531.84	\$7,869,703.00
12000	Contingency	\$800,000.00	\$800,000.00						\$800,000.00	
	TOTAL	\$11,500,000.00	\$11,500,000.00	\$6,727,016.78	\$3,518,515.06	\$10,245,531.84	\$535,000.00		\$719,468.16	\$7,869,703.00

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 10,780,531.84
TOTAL APPROVED BUDGET	\$ 11,500,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 719,468.16

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 256,424.09	3.89%
TOTAL PENDING CHANGE ORDERS	\$ 0.00	0.00%
TOTAL CONSTRUCTION CHANGES	\$ 256,424.09	3.89%

Total Current Funding	\$ 11,500,000.00
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Comments - Construction Changes over 5%:



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

TL2540 Jones Annex Renovation
Project Number: 300203

Project Parameters

Project Architect/Engineer:	S-L-A-M Collaborative Inc	Notice to Proceed:	06/02/2025
General Contractor/CM:	KBE Building Corporation	Contract Substantial Completion:	03/09/2026
UConn Project Manager:	Jim Marquis	Projected Substantial Completion:	03/09/2026
Project Phase:	Construction	Current Phase Budget:	\$9,850,000.00
Percent Complete:	73 %	Estimated Total Project Cost:	\$8,581,889.12

Project Description:

The renovation of Jones Annex Building will consolidate several outreach education fee-based services at one location on the Storrs Campus: UConn Soil Nutrient Analysis Lab (SNAL), Home & Garden Education Center (H&GEC), and the Plant Diagnostic Center.

Currently, the H&GEC and the diagnostic services are located on the Storrs campus in the RatcliffeHicks building while the SNAL is located on the Depot Campus (Union Cottage). The consolidation will help facilitate the efficient management of personnel, collaboration between groups, increase opportunity for professional staff to contribute to undergraduate life transformative educational activities, and other departmental service and professional improvement activities.

The 8,000 GSF renovation will also provide space for two faculty research laboratories, along with specialized laboratory areas designed for sample extraction and preparation, soil drying and sieving, and housing instrumentation. Additional spaces include rooms for chemical storage and grinding, dedicated storage for soil and compost educational materials, a computer workstation area, faculty offices, and office support functions.

The parking lot adjacent to the Jones Annex Building will also be paved.

Current Project Status:

Interior painting and flooring activities are ongoing, and the project remains on track to achieve the scheduled substantial completion date of March 9. A phased occupancy plan is anticipated, with Phase 1 consisting of the Plant Diagnostics Lab and the Home & Garden Education Center targeted for occupancy in April. Phase 2, consisting of the Soils Lab, is planned for June to accommodate the lab's peak operational period from March through May. Casework procurement is currently experiencing longer-than-anticipated lead times; however, this is not expected to impact the overall project schedule. The project budget remains in good standing. Final paving and landscaping activities are planned to occur after substantial completion, with completion anticipated in mid-April.

Project Issues/Risks:

Concerns with the controls vendor (JCI) have been raised to us. We have reviewed concerns with the GC and Electrical contractors, and we have also brought in a Commissioning Agent specifically for controls to ensure we don't have long term issues.



Jones Annex – November 2025 Upper Parking Lot



Jones Annex – November 2025 Front of Building



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: TL2540 Jones Annex Renovation
 Project Num.: 300203
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$8,050,000.00	\$8,340,909.09	\$6,002,719.47	-\$261,333.07	\$5,741,386.40	\$500,000.00	\$6,241,386.40	\$2,099,522.69	\$3,028,167.96
02000	Design Services	\$800,000.00	\$940,000.00	\$451,510.00	\$361,521.00	\$813,031.00	\$0.00	\$813,031.00	\$126,969.00	\$764,691.00
03000	Telecom	\$0.00	\$0.00	\$28,097.00	\$0.00	\$28,097.00	\$0.00	\$28,097.00	-\$28,097.00	\$15,363.50
04000	Furniture, Fixtures & Equipment	\$0.00	\$70,000.00	\$398,370.22	\$222,514.50	\$620,884.72	\$0.00	\$620,884.72	-\$550,884.72	\$0.00
05000	Internal Costs	\$0.00	\$0.00	\$326,897.00	-\$36,489.50	\$290,407.50	\$0.00	\$290,407.50	-\$290,407.50	\$205,126.25
06000	Other A/E Services	\$35,000.00	\$0.00	\$54,772.00	-\$35,045.51	\$19,726.49	\$0.00	\$19,726.49	-\$19,726.49	\$19,726.49
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00
09000	Environmental	\$485,000.00	\$0.00	\$512,080.00	\$39,308.51	\$551,388.51	\$0.00	\$551,388.51	-\$551,388.51	\$550,796.76
10000	Insurance & Legal	\$5,000.00	\$0.00	\$15,967.50	\$1,000.00	\$16,967.50	\$0.00	\$16,967.50	-\$16,967.50	\$15,490.16
11000	Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	DIRECT COST SUBTOTAL	\$9,375,000.00	\$9,400,909.09	\$7,790,413.19	\$291,475.93	\$8,081,889.12	\$500,000.00	\$8,581,889.12	\$819,019.97	\$4,599,362.12
12000	Contingency	\$475,000.00	\$449,090.91						\$449,090.91	
	TOTAL	\$9,850,000.00	\$9,850,000.00	\$7,790,413.19	\$291,475.93	\$8,081,889.12	\$500,000.00		\$1,268,110.88	\$4,599,362.12

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 8,581,889.12
TOTAL APPROVED BUDGET	\$ 9,850,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 1,268,110.88

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ -375,265.25	-6.25%
TOTAL PENDING CHANGE ORDERS	\$ 113,932.18	1.90%
TOTAL CONSTRUCTION CHANGES	\$ -261,333.07	-4.35%

Total Current Funding	\$ 9,850,000.00
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Comments - Construction Changes over 5%:	



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

Field House - Old Rec Center Renovation
Project Number: 300209

Project Parameters

Project Architect/Engineer:	Newman Architects PC	Notice to Proceed:	09/03/2024
General Contractor/CM:	Daniel OConnells Sons Inc	Contract Substantial Completion:	12/31/2026
UConn Project Manager:	Scott Gallo	Projected Substantial Completion:	12/31/2026
Project Phase:	Construction	Current Phase Budget:	\$90,000,000.00
Percent Complete:	30 %	Estimated Total Project Cost:	\$85,500,000.02

Project Description:

This project will bring athletics, research, sports medicine, hydrotherapy, training, rehabilitation, nutrition, clinical operations as well as academic support together in one building that can build upon each other. The proposed program for the facility will include a consolidated Academic Center to support the Student Academic Success Program (SASP) for all student athletes, and 1,000 sf for Kinesiology.

This project will also renovate existing offices, support spaces, team rooms, coaches and official's locker rooms, and team locker rooms for the following sports: men's and women's track and field, women's field hockey, women's rowing, women's tennis, and women's swimming & diving. These renovated spaces within the Field House and Wolff-Zackin facility will be constructed to a standard established in the new locker rooms within the Rizza Performance Center. Exterior accessed toilet rooms for use by the public at sporting events at Sherman Field will be provided.

Current Project Status:

Field House Phase 1 Update: (Wolff-Zackin and Natatorium Facility for Women's Swimming Team)

Certificate of substantial completion was achieved on schedule on 8/25/25 against the contract required 08/29/2025. Some base scope and change order items continue to linger and will install over Spring/Summer break 2026. Athletics assumed beneficial use & occupancy of the phase 1 area on September 2, 2025. Estimated cost of work to complete has increased due to the introduction of the Fire Sprinkler coverage requirements in the phase 1 area, precipitated by code stipulated design criteria associated with the Gampel Building Renovation project. Estimated cost to complete: \$350,000.00, not inclusive of the pending Natatorium Pool area Dehumidification system design effort outcome.

Phase 2B Field House began on June 6, 2025 and continues with an anticipated project ending date of December 31, 2026, though a Recovery schedule effort is underway given the amount of unforeseen and existing conditions encountered that required remediation. Saturday work and Over Time differential will become a necessary factor to regain schedule momentum and achieve substantial completion by 12/31/26.

More on Phase 2B: (Old Rec Center including Greer and Guyer Gyms)

The Conformed set is planned to be re-issued due to extensive design change information generated to date. Abatement & Demolition phases are largely complete. Long lead mechanical and electrical equipment has been managed to arrive on time. The Submittal & RFI processes remains robust. MEP coordination is ongoing given the number of existing building issues to mitigate. FF&E, Exercise & Athletic Equipment and Branding packages are being developed between Architects & Athletics. Work progresses.

Phase 2A Update: - Early Release Electrical Package.

Submittals processed and delivery dates are known, all but the transformer have been received or shipped.

Some title IX objectives were achieved within the Natatorium Swimming Pool space within 2025 for Athletics in tandem with Phase 1 & 2 activity. Some improvement potentials pending.

Project Issues/Risks:

Unforeseen and existing conditions consistent with large-scale renovations in a building of this age have been encountered. While these conditions may impact schedule and cost, the project Team has the resources and coordination ability necessary to manage these factors, with many of these impacts already accounted for through established allowances within the respective GMP's.

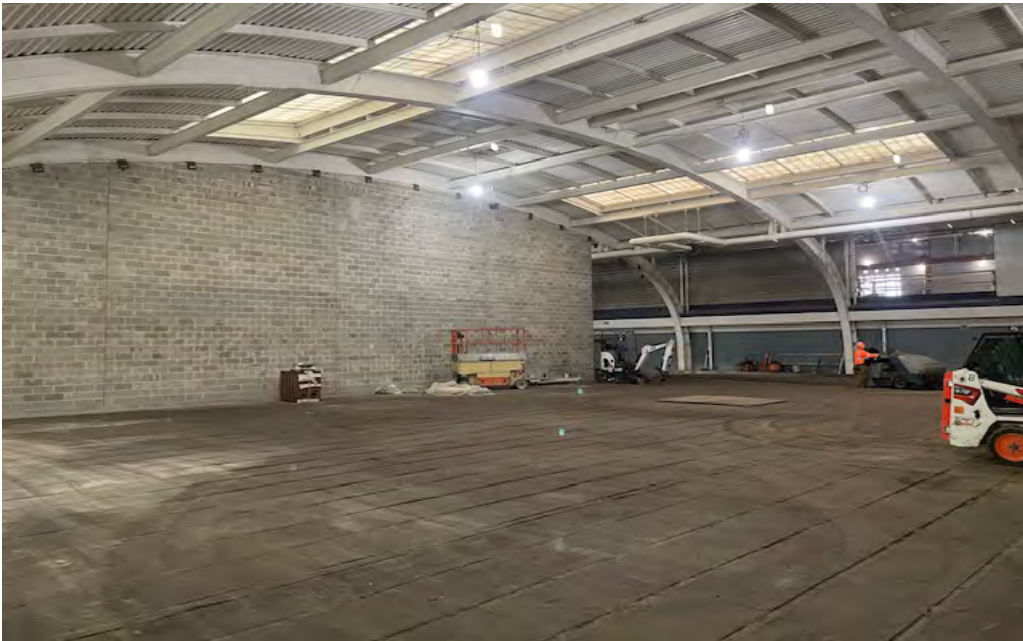
Phase 1 GMP will incur overall changes resulting of a combination of unforeseen and existing condition mitigation, Owner-requested changes, design errors and omissions, overtime premiums and added scope. Added scope includes the introduction of fire Sprinkler systems into the phase 1 area as part of the Gampel upgrade. The majority of these costs will be absorbed within the DOC phase 1 GMP through existing allowances and CM contingency, with limited exceptions - such as the Fire Sprinkler system - potentially requiring cost coverage from Owner Contingency.

Phase 2 - All current phase 2 improvements are being within established allowances dollars within the phase 2 GMP. The intent is to accommodate required changes within the GMP while preserving Owner contingency for potential additional building and site

improvements including; the Natatorium dehumidification system replacement, Diane Wright Way improvements, North-end retaining wall and access upgrades, and East side Greer Blue Gym parking lot improvements, and necessary roof repairs on the Greer Blue Gym, not originally part of the Field House Project.



Phase II - Hydrotherapy Tanks Footing Blocks in Place



Phase II - Open Practice, Rowing areas separation wall



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Field House - Old Rec Center Renovation
 Project Num.: 300209
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$71,694,695.00	\$71,694,695.00	\$70,556,731.23	\$810,541.79	\$71,367,273.02	\$591,575.60	\$71,958,848.62	-\$264,153.62	\$13,696,452.27
02000	Design Services	\$8,184,505.00	\$8,184,505.00	\$327,752.32	\$7,754,763.47	\$8,082,515.79	\$50,000.00	\$8,132,515.79	\$51,989.21	\$6,610,528.60
03000	Telecom	\$720,000.00	\$720,000.00	\$15,753.39	\$849.00	\$16,602.39	\$550,000.00	\$566,602.39	\$153,397.61	\$16,602.39
04000	Furniture, Fixtures & Equipment	\$3,398,800.00	\$3,398,800.00	\$0.00	\$0.00	\$0.00	\$3,150,000.00	\$3,150,000.00	\$248,800.00	\$0.00
05000	Internal Costs	\$500,000.00	\$500,000.00	\$576,279.81	-\$12,843.25	\$563,436.56	\$171,992.00	\$735,428.56	-\$235,428.56	\$308,568.05
06000	Other A/E Services	\$420,000.00	\$420,000.00	\$143,467.00	\$68,226.00	\$211,693.00	\$191,327.00	\$403,020.00	\$16,980.00	\$60,854.50
07000	Art	\$0.00	\$0.00	\$15,733.82	\$0.00	\$15,733.82	\$0.00	\$15,733.82	-\$15,733.82	\$14,583.82
08000	Relocation	\$205,000.00	\$205,000.00	\$136,060.56	\$20,051.76	\$156,112.32	\$48,957.09	\$205,069.41	-\$69.41	\$138,584.17
09000	Environmental	\$310,000.00	\$310,000.00	\$64,303.68	\$1,477.75	\$65,781.43	\$200,000.00	\$265,781.43	\$44,218.57	\$62,897.23
10000	Insurance & Legal	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00
11000	Miscellaneous	\$47,000.00	\$47,000.00	\$1,326.56	\$0.00	\$1,326.56	\$45,673.44	\$47,000.00	\$0.00	\$380.40
	DIRECT COST SUBTOTAL	\$85,500,000.00	\$85,500,000.00	\$71,837,408.37	\$8,643,066.52	\$80,480,474.89	\$5,019,525.13	\$85,500,000.02	-\$0.02	\$20,909,451.43
12000	Contingency	\$4,500,000.00	\$4,500,000.00						\$4,500,000.00	
	TOTAL	\$90,000,000.00	\$90,000,000.00	\$71,837,408.37	\$8,643,066.52	\$80,480,474.89	\$5,019,525.13		\$4,499,999.98	\$20,909,451.43

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 85,500,000.02
TOTAL APPROVED BUDGET	\$ 90,000,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 4,499,999.98

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 165,968.02	0.24%
TOTAL PENDING CHANGE ORDERS	\$ 644,213.77	0.91%
TOTAL CONSTRUCTION CHANGES	\$ 810,181.79	1.15%

Total Current Funding	\$ 90,000,000.00
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Comments - Construction Changes over 5%:
T.B.D.



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

Gilbert Road Site Preparation
Project Number: 300235

Project Parameters

Project Architect/Engineer:	Fennick McCredie Architecture Ltd	Notice to Proceed:	10/20/2022
General Contractor/CM:	Sarazin General Contractors Inc	Contract Substantial Completion:	11/03/2025
UConn Project Manager:	Cristina Fedeles	Projected Substantial Completion:	04/15/2026
Project Phase:	Construction	Current Phase Budget:	\$6,000,000.00
Percent Complete:	99.4 %	Estimated Total Project Cost:	\$5,036,415.22

Project Description:

This project prepares the area along Gilbert Road for the future construction of the South Campus Residence Hall. In addition to trees, sidewalks and other site features, the footprint of the new building is in conflict with an existing house at 4 Gilbert Road. The house was constructed circa 1917 as faculty housing and is a remnant of the University's row housing that was on the perimeter of the original campus. However, due to overall campus growth, the house is now in a more densely populated area, surrounded by larger collegiate structures. Because of its small size, it is not suitable for the majority of academic uses.

This project consist of the relocation, renovation and site restoration for this house at 4 Gilbert Road.

Current Project Status:

Phase 2 Partial Renovations of the exterior envelope and site restoration:

Construction activities completed during this quarter include completion of porches, paint touch ups, site grading, top soil and sod.

Next steps include the final Inspection and obtaining the Certificate of Occupancy. The architect has provided punch list items that are being rectified by the contractor. The site maintenance and acceptance require watering as needed and 5 mowing during the spring of 2026.

Project Issues/Risks:

A budget increase will be required once a use for the building is confirmed in order to fully complete the scope of interior and exterior renovations. Remaining exterior renovations that have been approved will be completed in Spring 2026.



Gilbert Road view



Back entry view



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Gilbert Road Site Preparation
 Project Num.: 300235
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$5,151,000.00	\$4,120,000.00	\$2,368,589.62	\$1,581,096.18	\$3,949,685.80	\$0.00	\$3,949,685.80	\$170,314.20	\$3,655,422.92
02000	Design Services	\$900,000.00	\$900,000.00	\$251,347.00	\$626,026.00	\$877,373.00	\$0.00	\$877,373.00	\$22,627.00	\$860,210.00
03000	Telecom	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05000	Internal Costs	\$198,000.00	\$198,000.00	\$14,000.00	\$166,000.00	\$180,000.00	\$0.00	\$180,000.00	\$18,000.00	\$0.00
06000	Other A/E Services	\$0.00	\$220,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$220,000.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$29,000.00	\$30,600.00	\$28,542.20	-\$576.00	\$27,966.20	\$0.00	\$27,966.20	\$2,633.80	\$27,966.20
10000	Insurance & Legal	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$0.00
11000	Miscellaneous	\$0.00	\$5,000.00	\$1,390.22	\$0.00	\$1,390.22	\$0.00	\$1,390.22	\$3,609.78	\$1,390.22
	DIRECT COST SUBTOTAL	\$6,279,000.00	\$5,474,600.00	\$2,663,869.04	\$2,372,546.18	\$5,036,415.22	\$0.00	\$5,036,415.22	\$438,184.78	\$4,544,989.34
12000	Contingency	\$321,000.00	\$525,400.00						\$525,400.00	
	TOTAL	\$6,600,000.00	\$6,000,000.00	\$2,663,869.04	\$2,372,546.18	\$5,036,415.22	\$0.00		\$963,584.78	\$4,544,989.34

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 5,036,415.22
TOTAL APPROVED BUDGET	\$ 6,000,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 963,584.78

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 1,574,848.68	66.49%
TOTAL PENDING CHANGE ORDERS	\$ 81,674.00	3.45%
TOTAL CONSTRUCTION CHANGES	\$ 1,656,522.68	69.94%

Total Current Funding	\$ 6,000,000.00
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Comments - Construction Changes over 5%:
 Project approvals were phased. Phase II, which is \$1,486,750.00, was processed as a change order.



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

South Campus Infrastructure
Project Number: 300241

Project Parameters

Project Architect/Engineer:	BVH Integrated Services Inc	Notice to Proceed:	07/06/2023
General Contractor/CM:	O & G Industries Inc	Contract Substantial Completion:	02/06/2026
UConn Project Manager:	Ian Dann	Projected Substantial Completion:	02/06/2026
Project Phase:	Construction	Current Phase Budget:	\$89,500,000.00
Percent Complete:	95 %	Estimated Total Project Cost:	\$86,738,584.43

Project Description:

Connecticut Public Act No 13-233, known as Next Generation Connecticut, authorized the University to undertake a special capital improvement program for the express purposes of constructing infrastructure, renovating existing facilities and developing new buildings. In 2015 the University completed the Next Gen CT Campus Masterplan and in 2016 the University performed a Framework Utility Analysis to create a systematic approach for infrastructure projects that support development of the Next Gen CT program. The intent of this project is to provide infrastructure improvements in the South Campus district to support the construction and sustainable operation of the South Campus Residence Hall and future projects including the School of Nursing.

The overall scope of this project will provide renewable infrastructure to the new South Campus Residence Hall and includes: new utilities including steam, electric, hot and chilled water, communications, sanitary, stormwater, and domestic water for the CT Hall (Package 1), and expansion of the South Campus Chiller Plant to accommodate a new geothermal heating and cooling system and to meet the needs of the Residence Hall (Package 2).

Current Project Status:

Package 1:
Package 1 work met its substantial completion date of August 15, 2024.

Package 2:
Package 2 work consists of interior MEP work in both the addition and existing building. Interior piping and MEP equipment is continuing as expected and making steady progress. All exterior work is completed with final electrical connection being completed in January allowing plant to become operational.

Project Issues/Risks:

Additions to the project were required to accommodate the addition of the New School of Nursing Building to the south campus district. The contractor is still working through the additional work required with the changes. As the plant becomes operational some BMS connections are required to adjacent buildings. Condition of those connections and controls are still being determined and troubleshot.



Interior electrical gear



Exterior electrical gear



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Project Name: South Campus Infrastructure
Project Num.: 300241
Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$75,200,000.00	\$75,200,000.00	\$73,409,955.59	\$4,030,077.94	\$77,440,033.53	\$520,000.00	\$77,960,033.53	-\$2,760,033.53	\$64,686,947.49
02000	Design Services	\$6,200,000.00	\$6,200,000.00	\$393,379.90	\$5,887,371.61	\$6,280,751.51	\$200,000.00	\$6,480,751.51	-\$280,751.51	\$5,869,542.50
03000	Telecom	\$200,000.00	\$200,000.00	\$101,575.93	\$0.00	\$101,575.93	\$200,000.00	\$301,575.93	-\$101,575.93	\$17,263.22
04000	Furniture, Fixtures & Equipment	\$40,000.00	\$40,000.00	\$55,795.74	\$0.00	\$55,795.74	\$0.00	\$55,795.74	-\$15,795.74	\$52,825.74
05000	Internal Costs	\$2,500,000.00	\$1,655,000.00	\$264,465.40	\$412,022.57	\$676,487.97	\$200,000.00	\$876,487.97	\$778,512.03	\$331,424.27
06000	Other A/E Services	\$850,000.00	\$1,700,000.00	\$569,715.50	\$188,224.25	\$757,939.75	\$100,000.00	\$857,939.75	\$842,060.25	\$551,807.49
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$5,000.00	\$5,000.00	\$3,000.00	\$3,000.00	\$6,000.00	\$0.00	\$6,000.00	-\$1,000.00	\$3,000.00
10000	Insurance & Legal	\$5,000.00	\$0.00	\$200,000.00	\$0.00	\$200,000.00	\$0.00	\$200,000.00	-\$200,000.00	\$72,095.18
11000	Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	DIRECT COST SUBTOTAL	\$85,000,000.00	\$85,000,000.00	\$74,997,888.06	\$10,520,696.37	\$85,518,584.43	\$1,220,000.00	\$86,738,584.43	-\$1,738,584.43	\$71,584,905.89
12000	Contingency	\$4,500,000.00	\$4,500,000.00						\$4,500,000.00	
	TOTAL	\$89,500,000.00	\$89,500,000.00	\$74,997,888.06	\$10,520,696.37	\$85,518,584.43	\$1,220,000.00		\$2,761,415.57	\$71,584,905.89

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 86,738,584.43
TOTAL APPROVED BUDGET	\$ 89,500,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 2,761,415.57

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 3,115,831.94	4.24%
TOTAL PENDING CHANGE ORDERS	\$ 914,246.00	1.25%
TOTAL CONSTRUCTION CHANGES	\$ 4,030,077.94	5.49%

Total Current Funding	\$ 89,500,000.00
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Comments - Construction Changes over 5%:
The project has encountered unanticipated subsurface soil conditions including boulders that needed to be addressed to install new work. Additional scope to provide for future connections for school of nursing has also been added to this project.



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

UConn Tennis Facility
Project Number: 300257

Project Parameters

Project Architect/Engineer:	BL Companies Connecticut Inc	Notice to Proceed:	09/26/2024
General Contractor/CM:	Mattern Construction Inc	Contract Substantial Completion:	08/15/2025
UConn Project Manager:	Ian Dann	Projected Substantial Completion:	02/16/2026
Project Phase:	Construction	Current Phase Budget:	\$3,550,000.00
Percent Complete:	75 %	Estimated Total Project Cost:	\$3,558,154.47

Project Description:

Create year round facility for UConn Tennis program including courts, locker rooms for training and competition.

Current Project Status:

Electrical service and foundation for the relocated storage facility is complete. Underground and below slab utilities are in progress, and the precast building was placed in queue for production after coordination of MEP systems. Work has not been progressing at the pace anticipated due to programmatic and design changes, submittal delays, and personnel issues, and is several months behind schedule. Coordination with Facilities resolved electrical equipment lead time, including provision for a transformer to be replaced by the Project.

Project Issues/Risks:

Site work is progressing as weather allows with interior work progressing quickly. All rough MEP's are complete. Finishes will be ongoing over the month of January with all casework being completed in early February.



Team locker room with rough MEP complete



Tile in team bathroom



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: UConn Tennis Facility
 Project Num.: 300257
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$2,900,000.00	\$3,000,000.00	\$2,881,803.00	\$151,452.13	\$3,033,255.13	\$120,000.00	\$3,153,255.13	-\$153,255.13	\$1,428,371.84
02000	Design Services	\$135,000.00	\$135,000.00	\$31,145.00	\$218,530.00	\$249,675.00	\$0.00	\$249,675.00	-\$114,675.00	\$211,835.00
03000	Telecom	\$60,000.00	\$60,000.00	\$41,216.39	\$0.00	\$41,216.39	\$0.00	\$41,216.39	\$18,783.61	\$17,316.39
04000	Furniture, Fixtures & Equipment	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00
05000	Internal Costs	\$0.00	\$0.00	\$47,254.52	\$455.43	\$47,709.95	\$0.00	\$47,709.95	-\$47,709.95	\$4,782.65
06000	Other A/E Services	\$75,000.00	\$75,000.00	\$41,298.00	\$0.00	\$41,298.00	\$0.00	\$41,298.00	\$33,702.00	\$2,824.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00
	DIRECT COST SUBTOTAL	\$3,200,000.00	\$3,300,000.00	\$3,042,716.91	\$370,437.56	\$3,413,154.47	\$145,000.00	\$3,558,154.47	-\$258,154.47	\$1,665,129.88
12000	Contingency	\$250,000.00	\$250,000.00						\$250,000.00	
	TOTAL	\$3,450,000.00	\$3,550,000.00	\$3,042,716.91	\$370,437.56	\$3,413,154.47	\$145,000.00		-\$8,154.47	\$1,665,129.88

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 3,558,154.47
TOTAL APPROVED BUDGET	\$ 3,550,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ -8,154.47

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 59,718.81	2.07%
TOTAL PENDING CHANGE ORDERS	\$ 91,733.32	3.18%
TOTAL CONSTRUCTION CHANGES	\$ 151,452.13	5.26%

Total Current Funding	\$ 3,550,000.00
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Comments - Construction Changes over 5%:
 Changes to this project have included interior changes and temporary utility requirements to keep the relocated shed active.

Quarterly Construction Status Report Period Ending: December 31, 2025

New School of Nursing
Project Number: 300260

Project Parameters

Project Architect/Engineer:	Amenta Emma Architects PC	Notice to Proceed:	04/09/2025
General Contractor/CM:	Lee Kennedy Company	Contract Substantial Completion:	01/25/2027
UConn Project Manager:	Katherine Viveiros	Projected Substantial Completion:	01/25/2027
Project Phase:	Construction	Current Phase Budget:	\$100,000,000.00
Percent Complete:	40 %	Estimated Total Project Cost:	\$96,866,537.80

Project Description:

The new School of Nursing building will accommodate the much needed increase in enrollment and address the shortage of nurses in the healthcare industry, while changing the nature of health care, and the increasing disparity in health outcomes. The new building will be strategically located near the existing Brain Imaging Research Center, aligning with the vision outlined in the 2015-2035 Campus Master Plan.

The new building will be five stories high, approximately 90,200 square feet and will be located on the South side of campus in existing parking Lot S. In addition, specific features of the new Nursing facility will include classrooms, offices, simulation labs, a medicinal garden, a maker space area, state of the art technology and equipment and shell space for future growth of the program.

Current Project Status:

Construction mobilization of the site began in late March 2025 and underground utilities are just about complete. The Electrical duct bank is in progress and nearing the completion to provide permanent power to the building. Concrete foundations are 100% completed. The concrete slab on grade (first level) has been poured completely, and remaining concrete floors are being poured about every 2 weeks. Masonry stair towers are 90% complete, and steel stairs will be installed over the next month. Structural steel delivery and steel erection are ongoing and will continue through winter 2026. Fireproofing installation is ongoing, and the mechanical piping hanger installation has begun. MEP coordination efforts are ongoing for the upper floors. Layout of the interior & exterior metal stud walls has begun and will continue as the concrete floor levels are completed. The MOCKUP construction of the exterior elevation is nearly completed, and will be the baseline for QA/QC throughout construction.

On the purchasing end, we continue to work with the multiple product vendors and review furniture layouts to finalize the details of the inside furnishings - furniture, specialized equipment, audio visual and interior and exterior signage. To date, we have processed PO requests for owner furnished millwork, walls and some medical equipment.

The Project Budget is a fixed budget and will be managed very closely, and tracked tightly on every change encountered throughout construction. Any/all requests for changes will be filtered through the Owner for review/approval prior to execution.

The current Owner Occupancy Date is anticipated for Spring 2027 Semester. Future shell spaces will be completed after substantial completion.

Project Issues/Risks:

The Project Schedule is being expedited from day one of construction and will continue to be closely targeted through every step of construction through closeout. Long lead times for equipment are being closely monitored to mitigate any delays to the project schedule.



Mockup (partial construction of Exterior Elevation)



Interior concrete slab and fireproofing on steel above



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: New School of Nursing
 Project Num.: 300260
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$79,000,000.00	\$78,150,000.00	\$75,360,532.74	\$1,973,051.97	\$77,333,584.71	\$1,760,000.00	\$79,093,584.71	-\$943,584.71	\$10,580,142.31
02000	Design Services	\$4,500,000.00	\$4,850,000.00	\$292,527.50	\$4,535,903.65	\$4,828,431.15	\$21,568.85	\$4,850,000.00	\$0.00	\$4,094,486.66
03000	Telecom	\$850,000.00	\$700,000.00	\$654,990.61	\$0.00	\$654,990.61	\$45,009.39	\$700,000.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$8,570,000.00	\$6,520,000.00	\$3,313,078.21	\$0.00	\$3,313,078.21	\$4,129,874.88	\$7,442,953.09	-\$922,953.09	\$0.00
05000	Internal Costs	\$0.00	\$425,000.00	\$848,154.15	-\$595,167.21	\$252,986.94	\$172,013.06	\$425,000.00	\$0.00	\$192,607.94
06000	Other A/E Services	\$1,160,000.00	\$3,760,000.00	\$2,569,574.34	\$280,520.50	\$2,850,094.84	\$909,905.16	\$3,760,000.00	\$0.00	\$385,487.38
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$300,000.00	\$300,000.00	\$317.00	\$0.00	\$317.00	\$299,683.00	\$300,000.00	\$0.00	\$0.00
09000	Environmental	\$400,000.00	\$100,000.00	\$20,520.76	\$8,912.72	\$29,433.48	\$70,566.52	\$100,000.00	\$0.00	\$29,433.48
10000	Insurance & Legal	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00
11000	Miscellaneous	\$200,000.00	\$175,000.00	\$19,500.00	\$0.00	\$19,500.00	\$155,500.00	\$175,000.00	\$0.00	\$0.00
	DIRECT COST SUBTOTAL	\$95,000,000.00	\$95,000,000.00	\$83,079,195.31	\$6,203,221.63	\$89,282,416.94	\$7,584,120.86	\$96,866,537.80	-\$1,866,537.80	\$15,282,157.77
12000	Contingency	\$5,000,000.00	\$5,000,000.00						\$5,000,000.00	
	TOTAL	\$100,000,000.00	\$100,000,000.00	\$83,079,195.31	\$6,203,221.63	\$89,282,416.94	\$7,584,120.86		\$3,133,462.20	\$15,282,157.77

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 96,866,537.80
TOTAL APPROVED BUDGET	\$ 100,000,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 3,133,462.20

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 1,771,051.97	2.35%
TOTAL PENDING CHANGE ORDERS	\$ 202,000.00	0.27%
TOTAL CONSTRUCTION CHANGES	\$ 1,973,051.97	2.62%

Total Current Funding	\$ 95,000,000.00
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Comments - Construction Changes over 5%:	
N/A	



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report

**TL2547 - Innovation Partnership Building (IPB)
Renovations for the Center For Clean Energy
Engineering (C2E2)**

Period Ending: December 31, 2025

Project Number: 300264

Project Parameters

<i>Project Architect/Engineer:</i>	Mitchell Giurgola Architects LLP	<i>Notice to Proceed:</i>	02/21/2024
<i>General Contractor/CM:</i>	The Whiting-Turner Contracting Company	<i>Contract Substantial Completion:</i>	09/30/2025
<i>UConn Project Manager:</i>	Jim Marquis	<i>Projected Substantial Completion:</i>	09/30/2025
<i>Project Phase:</i>	Close Out	<i>Current Phase Budget:</i>	\$20,000,000.00
<i>Percent Complete:</i>	93 %	<i>Estimated Total Project Cost:</i>	\$18,334,894.57

Project Description:

This project involves renovation of labs, offices, and shell space in the Innovation Partnership Building. The work includes customizing office areas, building new labs in shell spaces and revising the layout of existing labs to accommodate new equipment. The project will entail the relocation of equipment, labs, and staff from C2E2 to create necessary accommodations for research staff in IPB.

Current Project Status:

The project has achieved substantial completion and is currently progressing through punch list and bulletin work. The additional fume hoods are scheduled to arrive next week and are expected to require approximately 2-4 weeks for installation and commissioning. All punch list items, bulletin work, and final commissioning activities are anticipated to be complete by the end of March. Closeout documentation is approximately 25% complete and advancing in parallel with field activities. The project budget continues to track within approved funding with no current concerns.

Project Issues/Risks:

None



Lab 318 – PEARL (Power Electronics & Drives Rsch Lab)



Lab 111 – Main C2E2 Lab



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: TL2547 - Innovation Partnership Building (IPB) Renovations for the Center For Clean Energy Engineering (C2E2)
 Project Num.: 300264
 Project Phase: Close Out

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$20,000,000.00	\$18,848,100.00	\$14,991,311.68	\$85,825.71	\$15,077,137.39	\$650,000.00	\$15,727,137.39	\$3,120,962.61	\$13,278,902.49
02000	Design Services	\$2,000,000.00	\$400,000.00	\$249,647.35	\$959,026.47	\$1,208,673.82	\$0.00	\$1,208,673.82	-\$808,673.82	\$1,132,528.10
03000	Telecom	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$0.00	\$450,000.00	\$140,779.42	\$64,226.89	\$205,006.31	\$0.00	\$205,006.31	\$244,993.69	\$191,945.85
05000	Internal Costs	\$0.00	\$0.00	\$638,580.53	-\$194,213.67	\$444,366.86	\$0.00	\$444,366.86	-\$444,366.86	\$435,623.11
06000	Other A/E Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$75,000.00	\$709,951.32	\$18,604.00	\$728,555.32	\$0.00	\$728,555.32	-\$653,555.32	\$457,516.32
09000	Environmental	\$0.00	\$0.00	\$11,605.87	\$9,549.00	\$21,154.87	\$0.00	\$21,154.87	-\$21,154.87	\$20,936.87
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	DIRECT COST SUBTOTAL	\$22,000,000.00	\$19,773,100.00	\$16,741,876.17	\$943,018.40	\$17,684,894.57	\$650,000.00	\$18,334,894.57	\$1,438,205.43	\$15,517,452.74
12000	Contingency	\$2,000,000.00	\$226,900.00						\$226,900.00	
	TOTAL	\$24,000,000.00	\$20,000,000.00	\$16,741,876.17	\$943,018.40	\$17,684,894.57	\$650,000.00	\$18,334,894.57	\$1,665,105.43	\$15,517,452.74

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 18,334,894.57
TOTAL APPROVED BUDGET	\$ 20,000,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 1,665,105.43

Total Current Funding	\$ 20,000,000.00
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Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 85,825.71	0.57%
TOTAL PENDING CHANGE ORDERS	\$ 0.00	0.00%
TOTAL CONSTRUCTION CHANGES	\$ 85,825.71	0.57%

Comments - Construction Changes over 5%:



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

Peace Garden
Project Number: 300267

Project Parameters

<i>Project Architect/Engineer:</i>	Alfred Benesch & Company	<i>Notice to Proceed:</i>	05/29/2025
<i>General Contractor/CM:</i>	All Seasons Landscaping Inc	<i>Contract Substantial Completion:</i>	10/31/2025
<i>UConn Project Manager:</i>	Eileen McHugh	<i>Projected Substantial Completion:</i>	04/14/2026
<i>Project Phase:</i>	Construction	<i>Current Phase Budget:</i>	\$1,240,000.00
<i>Percent Complete:</i>	92 %	<i>Estimated Total Project Cost:</i>	\$1,212,371.49

Project Description:

Initiated in 2022 by two friends, active donors, and alumni who envisioned an outdoor space that fosters wellness, inclusivity, tolerance, and peace, and in coordination and collaboration with campus leaders and stakeholders, this project will transform this underutilized space into a garden that symbolizes unity, providing a balance within a world full of diversity and change while fostering harmony, understanding, and peace. Program elements include hardscape, concrete pavement, specialty pavers, and porous pavement. Plantings include flowering trees, deciduous shade trees, evergreen hedges, flowering shrubs and lawn areas. Site amenities include granite block seat walls with inspirational quotes and a donated sculpture named "Contemplation" – an interactive installation that invites people to view themselves, their environment, and others as they experience tranquil surroundings. Site utilities include drainage, lighting and electrical relocations required to complete the project.

Current Project Status:

Since the last Quarterly Report, all critical lead items have arrived and are being installed over the winter. The team has decided to complete final landscape improvements in early spring and have left the construction fence in place and the garden inaccessible until then.

Project Issues/Risks:

The project budget is very tight, limiting flexibility to absorb unforeseen issues or risks. We were unable to complete final landscape improvements before the cold weather and frost settled in. We expect to finish these final items in early spring and remove the fence coincident with the Garden's Dedication in the spring.



The Peace Garden after a recent snowfall



Bench Top Installation



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Peace Garden
 Project Num.: 300267
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$980,000.00	\$980,000.00	\$984,138.86	\$91,405.25	\$1,075,544.11	\$2,657.00	\$1,078,201.11	-\$98,201.11	\$915,899.06
02000	Design Services	\$85,000.00	\$85,000.00	\$55,830.00	\$65,142.00	\$120,972.00	\$0.00	\$120,972.00	-\$35,972.00	\$101,337.00
03000	Telecom	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00
05000	Internal Costs	\$20,000.00	\$20,000.00	\$9,200.40	-\$150.00	\$9,050.40	\$0.00	\$9,050.40	\$10,949.60	\$9,050.40
06000	Other A/E Services	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$7,500.00	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00	\$0.00
10000	Insurance & Legal	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00
11000	Miscellaneous	\$13,830.00	\$13,830.00	\$147.98	\$0.00	\$147.98	\$4,000.00	\$4,147.98	\$9,682.02	\$0.00
	DIRECT COST SUBTOTAL	\$1,136,330.00	\$1,136,330.00	\$1,049,317.24	\$156,397.25	\$1,205,714.49	\$6,657.00	\$1,212,371.49	-\$76,041.49	\$1,026,286.46
12000	Contingency	\$103,670.00	\$103,670.00						\$103,670.00	
	TOTAL	\$1,240,000.00	\$1,240,000.00	\$1,049,317.24	\$156,397.25	\$1,205,714.49	\$6,657.00		\$27,628.51	\$1,026,286.46

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 1,212,371.49
TOTAL APPROVED BUDGET	\$ 1,240,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 27,628.51

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 81,657.19	8.30%
TOTAL PENDING CHANGE ORDERS	\$ 2,507.82	0.25%
TOTAL CONSTRUCTION CHANGES	\$ 84,165.01	8.55%

Total Current Funding	\$ 1,240,000.00
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Comments - Construction Changes over 5%:
 In our last quarterly report we described the Electrical Change Order that is 7% of the original construction price. A few minor change orders since that time have developed including existing low water pressure for the irrigation system that we will resolve and fence maintenance through the winter.



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report

**Northwest Residential Area-Thermal Comfort
Improvements**

Period Ending: December 31, 2025

Project Number: 300280

Project Parameters

<i>Project Architect/Engineer:</i>	NV5 Planning & Design Inc	<i>Notice to Proceed:</i>	04/28/2025
<i>General Contractor/CM:</i>	All State Construction Inc	<i>Contract Substantial Completion:</i>	05/13/2026
<i>UConn Project Manager:</i>	Dan Norval	<i>Projected Substantial Completion:</i>	05/12/2026
<i>Project Phase:</i>	Construction	<i>Current Phase Budget:</i>	\$22,750,000.00
<i>Percent Complete:</i>	25 %	<i>Estimated Total Project Cost:</i>	\$20,467,766.53

Project Description:

The Northwest Residential Area is located on the north side of campus adjacent to North Eagleville Road. The Northwest Area houses over 1,200 students and is considered a traditional style residence community. The intent of this project is to add cooling systems to all residential floors in the buildings to improve the thermal comfort in student rooms to promote the student success journey. Currently, fewer than 40% of the residence halls on the Storrs campus are air conditioned. This project aims to aid in the student success journey by allowing the buildings to be better utilized during the summer months.

The project will convert the buildings to dual temperature with automatic heating/cooling switchover. The ground floor of each building has some cooling capacity and there are existing underground chilled water lines to each building already. The project includes full design and construction of the air conditioning systems for the six (6) buildings.

Current Project Status:

Phase 1 (Terry and Rogers)

All State Mechanical

Installation has been completed. Contractor is working on punch list items. The cooling systems start up is weather dependent and is anticipated to be complete spring of 2026.

Phase 2 (Hanks and Goodyear)

The Whiting Turner Contracting Company

Design is complete. Construction planned for 2026.

Phase 3 (Russell)

Lee Kennedy Company

Design is complete. Construction planned for 2026.

Phase 4 (Batterson)

The Whiting Turner Contracting Company

Design is complete. Construction planned for 2026.

Project Issues/Risks:

Long lead HVAC equipment lead times.



Rogers Hall Make Up Air Unit



Rogers Hall Dual Temperature Pumps and Heat Exchanger



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Northwest Residential Area-Thermal Comfort Improvements
 Project Num.: 300280
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$19,250,000.00	\$21,210,000.00	\$9,490,643.11	\$235,275.94	\$9,725,919.05	\$9,218,451.00	\$18,944,370.05	\$2,265,629.95	\$4,104,378.13
02000	Design Services	\$912,500.00	\$800,000.00	\$224,765.00	\$670,924.00	\$895,689.00	\$111,775.00	\$1,007,464.00	-\$207,464.00	\$656,641.35
03000	Telecom	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05000	Internal Costs	\$700,000.00	\$370,000.00	\$354,723.00	\$6,316.20	\$361,039.20	\$137,250.00	\$498,289.20	-\$128,289.20	\$222,634.80
06000	Other A/E Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$20,000.00	\$17,643.28	\$0.00	\$17,643.28	\$0.00	\$17,643.28	\$2,356.72	\$17,643.28
10000	Insurance & Legal	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	DIRECT COST SUBTOTAL	\$20,902,500.00	\$22,400,000.00	\$10,087,774.39	\$912,516.14	\$11,000,290.53	\$9,467,476.00	\$20,467,766.53	\$1,932,233.47	\$5,001,297.56
12000	Contingency	\$1,847,500.00	\$350,000.00						\$350,000.00	
	TOTAL	\$22,750,000.00	\$22,750,000.00	\$10,087,774.39	\$912,516.14	\$11,000,290.53	\$9,467,476.00		\$2,282,233.47	\$5,001,297.56

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 20,467,766.53
TOTAL APPROVED BUDGET	\$ 22,750,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 2,282,233.47

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 181,007.66	1.91%
TOTAL PENDING CHANGE ORDERS	\$ 54,268.28	0.57%
TOTAL CONSTRUCTION CHANGES	\$ 235,275.94	2.48%

Total Current Funding	\$ 21,573,232.80
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Comments - Construction Changes over 5%:



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

Whitney Road Steam Improvements- E-8 to Q-8
Project Number: 300281

Project Parameters

<i>Project Architect/Engineer:</i>	BVH Integrated Services Inc	<i>Notice to Proceed:</i>	02/10/2025
<i>General Contractor/CM:</i>	Loureiro Contractors Inc	<i>Contract Substantial Completion:</i>	10/15/2025
<i>UConn Project Manager:</i>	Ian Dann	<i>Projected Substantial Completion:</i>	04/30/2026
<i>Project Phase:</i>	Construction	<i>Current Phase Budget:</i>	\$8,500,000.00
<i>Percent Complete:</i>	90 %	<i>Estimated Total Project Cost:</i>	\$8,016,983.78

Project Description:

In the fall of 2023 a leak was found in the existing 400'+/- steam piping in Mansfield Road in the section from vault E-8 to Q-8. It was determined due to the documented condition of this piping and vault Q-8 the best course of action is to remove and replace with a new vault and associated piping. This work was originally explored as a change order to the South Campus Infrastructure Project but was bid as a separate project.

Current Project Status:

All steam piping work is complete and has been put into service. Whitney Road has been reopened to pedestrian and vehicular traffic. The lift station will be completed in early 2026. At that time the surface finishes will begin depending on weather, with project completion expected prior to commencement.

Project Issues/Risks:

None



Whitney Road reopened to traffic



Steam line work completed and backfilled



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Whitney Road Steam Improvements- E-8 to Q-8
 Project Num.: 300281
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$7,000,000.00	\$7,000,000.00	\$7,217,650.00	\$127,478.75	\$7,345,128.75	\$10,000.00	\$7,355,128.75	-\$355,128.75	\$4,154,625.18
02000	Design Services	\$545,000.00	\$545,000.00	\$89,741.40	\$509,243.63	\$598,985.03	\$0.00	\$598,985.03	-\$53,985.03	\$433,195.78
03000	Telecom	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00
05000	Internal Costs	\$50,000.00	\$50,000.00	\$5,115.00	\$90.00	\$5,205.00	\$0.00	\$5,205.00	\$44,795.00	\$165.00
06000	Other A/E Services	\$80,000.00	\$80,000.00	\$57,665.00	\$0.00	\$57,665.00	\$0.00	\$57,665.00	\$22,335.00	\$33,579.50
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00
11000	Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	DIRECT COST SUBTOTAL	\$7,700,000.00	\$7,700,000.00	\$7,370,171.40	\$636,812.38	\$8,006,983.78	\$10,000.00	\$8,016,983.78	-\$316,983.78	\$4,621,565.46
12000	Contingency	\$800,000.00	\$800,000.00						\$800,000.00	
	TOTAL	\$8,500,000.00	\$8,500,000.00	\$7,370,171.40	\$636,812.38	\$8,006,983.78	\$10,000.00		\$483,016.22	\$4,621,565.46

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 8,016,983.78
TOTAL APPROVED BUDGET	\$ 8,500,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 483,016.22

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 4,478.75	0.06%
TOTAL PENDING CHANGE ORDERS	\$ 123,000.00	1.70%
TOTAL CONSTRUCTION CHANGES	\$ 127,478.75	1.77%

Total Current Funding	\$ 8,500,000.00
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Comments - Construction Changes over 5%:



UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION

Quarterly Construction Status Report
Period Ending: December 31, 2025

Gampel Pavilion Renovation
Project Number: 300284

Project Parameters

Project Architect/Engineer:	Simpson Gumpertz & Heger Associates Inc	Notice to Proceed:	05/01/2025
General Contractor/CM:	Mattern Construction Inc	Ph 1 Contract Substantial Completion:	09/01/2025
UConn Project Manager:	Scott Gallo	Ph 1 Projected Substantial Completion:	10/14/2025
Project Phase:	Ph 1: Close Out / Ph 2: Design	Current Phase Budget:	\$99,400,000.00
Ph 1 Percent Complete:	100 %	Ph 1 Estimated Total Project Cost:	\$11,188,590.01

Project Description:

The University is set to advance its efforts to upgrade Athletic Facilities by undertaking major renovation of the Harry A. Gampel Pavilion on the Storrs Campus, to modernize the facility and create more revenue-generating facilities. As a prominent University landmark, Gampel Pavilion is the home of the men's and women's basketball teams and the men's golf team. The facility opened in January 1990 and totals more than 171,000 square feet in the domed arena.

The goal is to upgrade Harry A. Gampel Pavilion to enhance the daily experience for student athletes and visitors by instilling a sense of Husky pride by offering first-class facilities that support player development and recruitment, as well as to introduce new premium clubs and concession options for fans. The planning of the Gampel Pavilion renovation and the market survey to identify potential revenue sources and strategies for maximizing income within the arena are ongoing.

This funding covers Phase I of Construction fixed seating structure, additional interior expansion space, IT upgrades at the new seating structure/lower bowl, and allows the university to retain the services of a Construction Manager for the remaining phases. A subsequent revised budget will be submitted for approval for the remaining construction phases of the project.

By transforming Gampel Pavilion into a modern, fan-centric, and revenue-focused facility, this project will create sustainable income opportunities that support UConn Athletics and enhance the University's national profile.

Current Project Status:

The bleacher improvement portion of the Gampel Renovations was completed in October with the first game occurring in early November. There have been no issues with this phase of renovations.

The estimated cost to complete Phase 1 budget is part of the larger Gampel renovation project with Phase 2 design in progress.

Project Issues/Risks:

None at this time.



Bleacher Seat Installation



New South Side Bleacher Seats



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Gampel Pavilion Renovation
 Project Num.: 300284
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$72,485,000.00	\$72,748,000.00	\$2,291,109.00	\$546,960.83	\$2,838,069.83	\$0.00	\$2,838,069.83	\$69,909,930.17	\$2,135,428.36
02000	Design Services	\$4,500,000.00	\$5,000,000.00	\$4,296,883.00	\$472,155.50	\$4,769,038.50	\$0.00	\$4,769,038.50	\$230,961.50	\$2,086,341.75
03000	Telecom	\$5,000,000.00	\$6,500,000.00	\$1,204,350.20	\$686,133.00	\$1,890,483.20	\$0.00	\$1,890,483.20	\$4,609,516.80	\$1,416,736.08
04000	Furniture, Fixtures & Equipment	\$8,390,000.00	\$5,550,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,550,000.00	\$0.00
05000	Internal Costs	\$2,250,000.00	\$2,600,000.00	\$14,101.56	\$6,698.05	\$20,799.61	\$0.00	\$20,799.61	\$2,579,200.39	\$20,799.61
06000	Other A/E Services	\$850,000.00	\$880,000.00	\$1,286,660.83	\$376,780.20	\$1,663,441.03	\$0.00	\$1,663,441.03	-\$783,441.03	\$935,853.44
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$250,000.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250,000.00	\$0.00
09000	Environmental	\$500,000.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00
10000	Insurance & Legal	\$25,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00
11000	Miscellaneous	\$250,000.00	\$152,000.00	\$6,757.84	\$0.00	\$6,757.84	\$0.00	\$6,757.84	\$145,242.16	\$6,757.84
	DIRECT COST SUBTOTAL	\$94,500,000.00	\$93,900,000.00	\$9,099,862.43	\$2,088,727.58	\$11,188,590.01	\$0.00	\$11,188,590.01	\$82,711,409.99	\$6,601,917.08
12000	Contingency	\$5,500,000.00	\$5,500,000.00						\$5,500,000.00	
	TOTAL	\$100,000,000.00	\$99,400,000.00	\$9,099,862.43	\$2,088,727.58	\$11,188,590.01	\$0.00		\$88,211,409.99	\$6,601,917.08

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 11,188,590.01
TOTAL APPROVED BUDGET	\$ 99,400,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 88,211,409.99

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 142,282.77	6.21%
TOTAL PENDING CHANGE ORDERS	\$ 404,678.06	17.66%
TOTAL CONSTRUCTION CHANGES	\$ 546,960.83	23.87%

Total Current Funding	\$ 59,550,000.00
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Comments - Construction Changes over 5%:
 There were many unforeseen conditions found at Gampel that required changes in the design of the bleachers. Coordination with other trades also created a condition where the drawings needed to be changed.

Quarterly Construction Status Report
Period Ending: December 31st, 2025

Gant Building Renovation - STEM
Project Number: 901803

Project Parameters

Project Architect/Engineer:	Goody Clancy & Associates Inc	Phase 3A Notice to Proceed:	06/09/2025
General Contractor/CM:	The Whiting-Turner Contracting Company	Contract Substantial Completion:	12/06/2027
UConn Project Manager:	Ian Crouse	Projected Substantial Completion:	11/09/2027
Project Phase:	Phase 3 Construction	Current Phase Budget:	\$278,500,000.00
Percent Complete:	74 %	Estimated Total Project Cost:	\$269,411,952.91

Project Description:

The University has developed a STEM focused district known as the North West Science District of the Storrs Campus adjacent to the new Next Generation Connecticut Residence Hall and the Lodewick Visitor Center bounded by King Hill Road, Alumni Drive, Hillside Road, and Hunting Lodge Road.

Part of the North West Science District, the Edward V. Gant Science complex is a 300,190SF renovation project that includes its South, West, and North wings, and the central plaza building.

The Gant project is phased as follows:

Phase 1 - South Wing, Central Plaza, & Central Light Court - Completed in 2019

Phase 2 - West Wing & SW Connector - Completed in 2021

Phase 3 - North Wing & NW Connector - Currently Ongoing

Current Project Status:

Phase 1 - South Wing, Central Plaza, & Central Light Court:

The South Wing is comprised of five levels: Ground, 1, 2, 3 & 4. The ground floor area is comprised primarily of Physics research labs, while the upper floors serve as office and Physics teaching lab spaces. The Ground floor of the light court services primarily as a central public gathering space for students and faculty while the 1st floor houses a number of custom Physics scale-up teaching lab spaces. Gant South was completed and occupied in Fall of 2019. The central Light Court area was completed and occupied in January of 2020.

Phase 2 - West Wing & SW Connector:

The West Wing is comprised of five levels: Ground, 1, 2, 3 & 4. The Ground and 1st floor levels of the West Wing are comprised primarily of Biology teaching lab spaces, as well as two large teaching lecture halls. The 2nd, 3rd, & 4th floors are comprised primarily of environmental biology offices and research lab spaces. Phase 2 was occupied in Summer of 2021.

The Data Center is located along the ground floor diagonal corridor separating the Gant South and Gant West wings. Scope of work for these data center upgrades occurs in all three project phases.

Phase 3 - North Wing & NW Connector:

Phase 3A - Early Bid Package

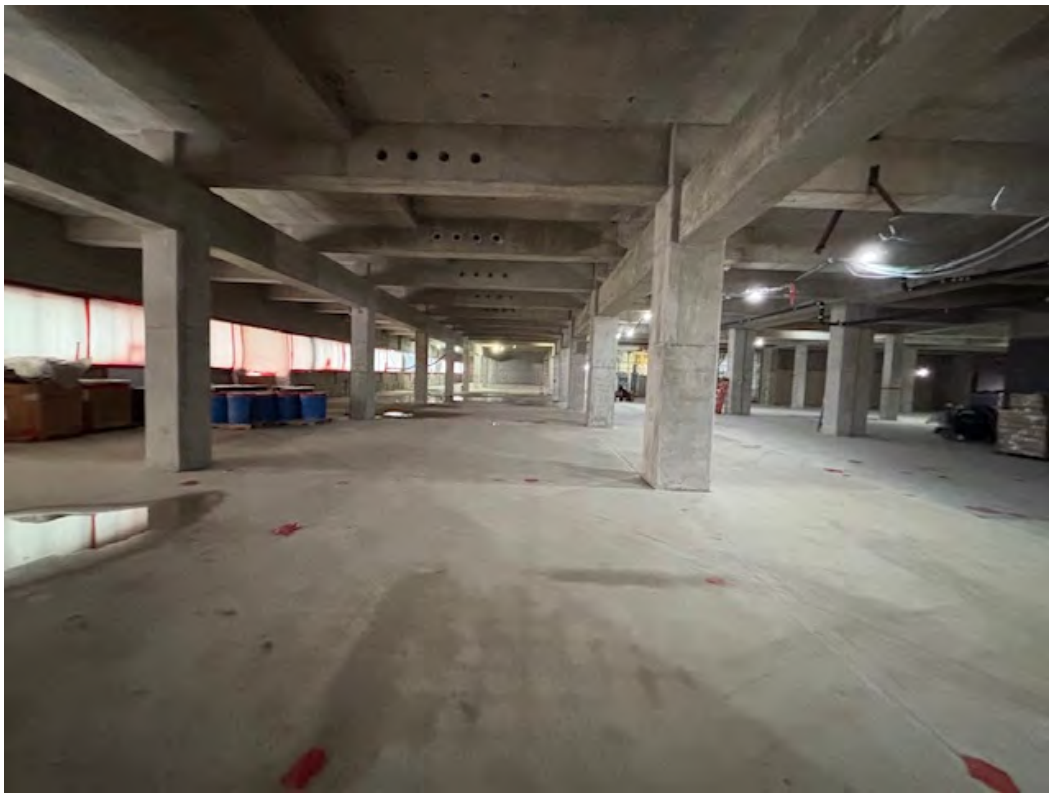
This package includes abatement/demolition, sitework (excluding hardscape and landscape) and long lead time electrical gear. Contracts & subcontracts have been fully issued and scope of work is well underway. Demolition & abatement is currently ongoing, with exterior sitework and excavations proceeding ahead of schedule. Long lead material procurement items are on order, and Phase 3 will have a unified (3A and 3B) substantial completion date in December 2027.

Phase 3B - North Wing & NW Connector

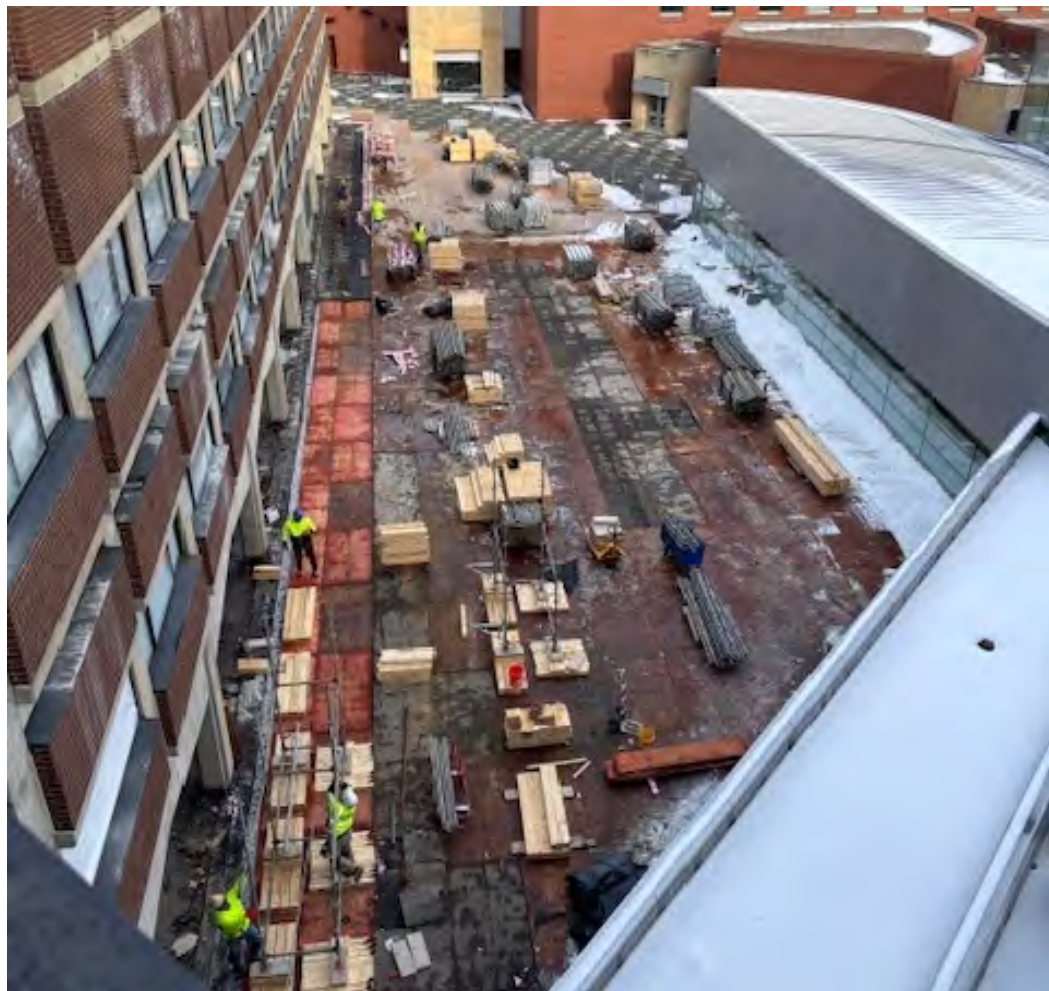
Phase 3B completes the renovation of four existing floors (Ground, 1, 2, & 3) with the addition of a new fourth floor. The construction notice to proceed for Phase 3B was issued on 10/3/2025. Phase 3B scopes of work are now underway in concurrence with the Phase 3A scopes of work. Construction is anticipated to be complete in December 2027 in conjunction with Phase 3A.

Project Issues/Risks:

Phase 3 has been re-purposed to focus on teaching activities on Floors G, 1, & 2, with Floors 3 & 4 being completed as shell space for future research (pending funding and the identification of occupying departments). Funding & end users for the fit-out of Floors 3 & 4 has not yet been identified. Volatile tariffs & construction market demand/activity may impact the budget and project schedule. The project is also working in an occupied building that is located in a busy area of campus with high student & pedestrian foot traffic and adjacent active research spaces.



Ground Floor Interior Demo & Abatement Progress Photo



Exterior Scaffolding Installation Progress Photo



**UNIVERSITY PLANNING,
DESIGN & CONSTRUCTION**

Project Name: Gant Building Renovation - STEM
 Project Num.: 901803
 Project Phase: Construction

Project Financial Summary										
Code	Description	Planned Total Project Budget	Current Phase Budget	Base Commitments	CO/CCD/PCO	Total Committed to Date	Issues/Risks	Estimated Total Project Cost	Variance (CPB-ETPC)	Invoice (Approved/Paid)
01000	Construction	\$228,750,000.00	\$228,750,000.00	\$213,819,105.36	\$13,277,666.81	\$227,096,772.17	\$1,724,239.00	\$228,821,011.17	-\$71,011.17	\$135,716,689.38
02000	Design Services	\$18,300,000.00	\$18,300,000.00	\$6,691,103.75	\$11,144,732.64	\$17,835,836.39	\$250,000.00	\$18,085,836.39	\$214,163.61	\$16,356,543.71
03000	Telecom	\$1,675,000.00	\$1,675,000.00	\$1,433,747.85	-\$267,469.72	\$1,166,278.13	\$500,000.00	\$1,666,278.13	\$8,721.87	\$1,120,787.27
04000	Furniture, Fixtures & Equipment	\$5,650,000.00	\$5,650,000.00	\$3,801,384.24	\$152,333.70	\$3,953,717.94	\$1,650,000.00	\$5,603,717.94	\$46,282.06	\$3,953,717.94
05000	Internal Costs	\$10,250,000.00	\$10,250,000.00	\$4,643,731.30	\$5,322,543.47	\$9,966,274.77	\$755,930.60	\$10,722,205.37	-\$472,205.37	\$8,729,611.69
06000	Other A/E Services	\$2,000,000.00	\$2,000,000.00	\$910,616.54	\$936,332.60	\$1,846,949.14	\$0.00	\$1,846,949.14	\$153,050.86	\$1,037,226.91
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$1,100,000.00	\$1,100,000.00	\$563,006.64	\$170,938.34	\$733,944.98	\$300,000.00	\$1,033,944.98	\$66,055.02	\$731,631.68
09000	Environmental	\$1,500,000.00	\$1,500,000.00	\$607,327.00	\$790,599.40	\$1,397,926.40	\$0.00	\$1,397,926.40	\$102,073.60	\$1,397,814.68
10000	Insurance & Legal	\$200,000.00	\$200,000.00	\$63,006.00	\$87,779.00	\$150,785.00	\$30,000.00	\$180,785.00	\$19,215.00	\$108,209.00
11000	Miscellaneous	\$75,000.00	\$75,000.00	\$44,934.25	-\$393.25	\$44,541.00	\$8,757.39	\$53,298.39	\$21,701.61	\$44,541.00
	DIRECT COST SUBTOTAL	\$269,500,000.00	\$269,500,000.00	\$232,577,962.93	\$31,615,062.99	\$264,193,025.92	\$5,218,926.99	\$269,411,952.91	\$88,047.09	\$169,196,773.26
12000	Contingency	\$9,000,000.00	\$9,000,000.00						\$9,000,000.00	
	TOTAL	\$278,500,000.00	\$278,500,000.00	\$232,577,962.93	\$31,615,062.99	\$264,193,025.92	\$5,218,926.99		\$9,088,047.09	\$169,196,773.26

BUDGET MONITOR	
ESTIMATED TOTAL PROJECT COST	\$ 269,411,952.91
TOTAL APPROVED BUDGET	\$ 278,500,000.00
PROJECT (OVER-RUN)/UNDER-RUN	\$ 9,088,047.09

Construction Change Order Monitor		
EXECUTED CHANGE ORDERS	\$ 13,280,905.55	6.21%
TOTAL PENDING CHANGE ORDERS	\$ 0.00	0.00%
TOTAL CONSTRUCTION CHANGES	\$ 13,280,905.55	6.21%

Total Current Funding	\$ 258,499,999.61
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Comments - Construction Changes over 5%:
 Primary change orders to-date have been in relation to added owner requests and unforeseen building structural conditions. Added owner requests have included extensive science lab updates to accommodate programmatic changes and new hires to the various departments. UITS requests also included major MEP infrastructure updates to the Data Center to accommodate High Performance Computing (HPC) needs. Unforeseen building structural conditions included revisions relative to the size of existing beams and columns as well as alterations to underground scope of work to account for the underground grade beam conditions in Gant South.



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report to the University Board of Trustees and the UCH Board of Directors

Period Ending: December 31, 2025

Index of Reports – UConn Health Campus

The reports listed below are compiled in this Quarterly Report and provide a summary overview of each project together with progress photographs and the project manager's estimate of the cost to complete the project. Because the reports contain projected costs and also account for budget risks identified by the project manager individual reports may not necessarily exactly correlate with the actual committed or expended costs contained in the financial records of the University.

<u>Project</u>	<u>Project Number</u>
UCH Interventional Radiology Equipment Replacement & Renovation	20-001
UCH LINAC Unit Replacement	20-058
UCH Central Sterile Washer & Sterilizer Replacement	21-034
UCH Building E & Building K Roof Replacement	22-601.01
UCH Building F & Building M Roof Replacement	22-601.05
UCH Emergency Department Low Acuity Expansion	23-025
UCH Hybrid OR#2 Fit-Out	23-035
UCH ASB Data Center Generator and Power Improvements	23-601.04
UCH IT Critical Equipment Redundancy Room	23-601.06
UCH CGSB Chemical Storage Area Renovation	23-601.17
UCH KB034-036 Research Lab Renovation	24-011
UCH BB013 Research MRI Renovation	24-023
UCH Torrington Clinical Practice Relocation	24-028
UCH Main Liquid Oxygen Tank Replacement	24-601.07
UCH Connecticut Tower – 6th Floor Infusion Center	25-020



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH Interventional Radiology Equipment Replacement & Renovation

Period Ending: December 31, 2025

Project Number: 20-001

Project Parameters

<i>Project Architect:</i>	Phase Zero	<i>Notice to Proceed:</i>	August 12, 2025
<i>General Contractor:</i>	O&G Industries, Inc.	<i>Contract Substantial Completion:</i>	August 12, 2026
<i>UCHC Project Manager:</i>	Janice Hill	<i>Estimated Completion Date:</i>	February 28, 2027
<i>Percent Complete:</i>	6%	<i>Final BOT Budget Amount:</i>	\$8,700,000
		<i>Estimated Cost to Complete:</i>	\$8,700,000

Project Description: A Master Plan for the renovation of the Radiology Department located on the Main Level of the Connecticut Tower has been developed to ensure outdated diagnostic radiology imaging equipment can be replaced in a manner that is compliant with current Connecticut Department of Health design/construction guidelines, and to improve staff workflow and the patient experience. This project will replace outdated Interventional Radiology (IR) imaging equipment and renovate portions of the Radiology Department in accordance with the Master Plan. The Radiology check-in and waiting area will be relocated and expanded, as will the diagnostic reading room, patient monitoring bays and staff workspace.

Current Project Status: Pre-construction air balancing revealed the need for a change in the HVAC design for the master plan to relocate the HVAC unit onto an adjacent rooftop. A bulletin to address the change has been prepared and is being reviewed by the contractor for pricing and schedule impact.

Project Schedule: The schedule is being revised to address the impact of the HVAC change. Project completion is currently estimated at February 2027.

Project Budget: Project is currently on budget.

Project Issues/Risks: The HVAC change will impact the project schedule.



Project : UCH Interventional Radiology Equipment Replacement & Renovation
 Department : Facilities
 Project Number : 20-001
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$4,635,000.00	\$4,513,493.00	\$0.00	\$4,513,493.00	\$15,000.00	\$4,528,493.00	\$106,507.00
02000	Design Services	\$330,000.00	\$235,750.00	\$0.00	\$235,750.00	\$94,250.00	\$330,000.00	\$0.00
03000	Telecomm	\$320,000.00	\$101,813.00	\$0.00	\$101,813.00	\$218,190.00	\$320,003.00	(\$3.00)
04000	Furniture, Fixtures & Equipment	\$2,490,000.00	\$1,746,159.00	\$0.00	\$1,746,159.00	\$477,357.00	\$2,223,516.00	\$266,484.00
05000	Construction Administration		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00
07000	Art	\$10,000.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00
08000	Relocation	\$5,000.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00
09000	Environmental	\$11,000.00	\$3,580.00	\$0.00	\$3,580.00	\$7,420.00	\$11,000.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$16,000.00	\$760.00	\$0.00	\$760.00	\$10,420.00	\$11,180.00	\$4,820.00
Direct Cost Subtotal		\$7,837,000.00	\$6,601,555.00	\$0.00	\$6,601,555.00	\$857,637.00	\$7,459,192.00	\$377,808.00
12000	Project Contingency	\$863,000.00	\$0.00	\$0.00	\$0.00	\$1,240,808.00	\$1,240,808.00	(\$377,808.00)
Current Totals		\$8,700,000.00	\$6,601,555.00	\$0.00	\$6,601,555.00	\$2,098,445.00	\$8,700,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$863,000.00
Project Contingency Expenditure / Surplus	\$377,808.00
Project Contingency Balance	\$1,240,808.00

Budget Monitor	
Total Estimated Cost to Complete	\$8,700,000.00
Total Original Budget	\$8,700,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$0.00	0.00%
Total Pending Change Orders	\$15,000.00	0.33%
Total Construction Changes	\$15,000.00	0.33%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH LINAC Unit Replacement

Period Ending: December 31, 2025

Project Number: 20-058

Project Parameters

Project Architect:	Lothrop	Notice to Proceed:	May 13, 2025
General Contractor:	PAC Group	Contract Substantial Completion:	October 11, 2025
UCHC Project Manager:	Janice Hill	Actual Completion Date:	December 31, 2025
Percent Complete:	100%	Final BOT Budget Amount:	\$ 5,580,000
		Estimated Cost to Complete:	\$ 5,580,000

Project Description: The UConn Health Neag Comprehensive Cancer Center offers many innovative programs, such as radiation therapy using a linear accelerator (LINAC) unit. The LINAC treatment is tailored to the specific type and location of the cancer and provides precise delivery of the radiation while sparing healthy surrounding tissue. The LINAC unit acquires 3D images of tumors before every treatment and uses rotating narrow “pencil” beams of radiation with variable intensity to deliver precise treatments customized to the exact size and shape of the tumor. It targets large, small and multiple lesions and minimizes radiation to healthy tissue.

The current LINAC unit was installed in 2007 and has reached the end of service life and needs to be replaced. This project will fit out a shelled vault within the Neag Comprehensive Cancer Center to accommodate the new LINAC unit.

Current Project Status: Construction and equipment installation are complete. Equipment calibration, testing and staff training are in progress.

Project Schedule: Patient treatment is expected to begin in February once staff training is complete. Removal of the old TOMO equipment in the other vault is being scheduled for March.

Project Budget: Project is on budget.

Project Issues/Risks: None currently.



S1868 LINAC Vault Entrance



S1868 New LINAC unit



Project : UCH LINAC Unit Replacement
 Department : Radiation Oncology
 Project Number : 20-058
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$1,340,000.00	\$1,222,381.00	\$67,225.00	\$1,289,606.00	\$5,000.00	\$1,294,606.00	\$45,394.00
02000	Design Services	\$210,000.00	\$189,300.00	\$0.00	\$189,300.00	\$20,700.00	\$210,000.00	\$0.00
03000	Telecomm	\$10,000.00	\$2,729.00	\$0.00	\$2,729.00	\$8,500.00	\$11,229.00	(\$1,229.00)
04000	Furniture, Fixtures & Equipment	\$3,770,000.00	\$3,733,826.00	\$0.00	\$3,733,826.00	\$35,000.00	\$3,768,826.00	\$1,174.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$10,000.00	\$1,081.00	\$0.00	\$1,081.00	\$0.00	\$1,081.00	\$8,919.00
07000	Art	\$1,000.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$1,078.00	\$0.00	\$1,078.00	\$0.00	\$1,078.00	(\$1,078.00)
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$2,000.00	\$960.00	\$0.00	\$960.00	\$500.00	\$1,460.00	\$540.00
Direct Cost Subtotal		\$5,343,000.00	\$5,151,355.00	\$67,225.00	\$5,218,580.00	\$70,700.00	\$5,289,280.00	\$53,720.00
12000	Project Contingency	\$237,000.00	\$0.00	\$0.00	\$0.00	\$290,720.00	\$290,720.00	(\$53,720.00)
Current Totals		\$5,580,000.00	\$5,151,355.00	\$67,225.00	\$5,218,580.00	\$361,420.00	\$5,580,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$237,000.00
Project Contingency Expenditure / Surplus	\$53,720.00
Project Contingency Balance	\$290,720.00

Budget Monitor	
Total Estimated Cost to Complete	\$5,580,000.00
Total Original Budget	\$5,580,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$67,225.00	5.50%
Total Pending Change Orders	\$5,000.00	0.41%
Total Construction Changes	\$72,225.00	5.91%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost
Change Orders due to unforeseen field conditions exposed during construction, resulting in the replacement of the existing slab on grade and upgrades to HVAC system.



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH Central Sterile Washer & Sterilizer Replacement

Period Ending: December 31, 2025

Project Number: 21-034

Project Parameters

<i>Project Architect:</i>	AI Engineers	<i>Notice to Proceed:</i>	March 13, 2024
<i>General Contractor:</i>	O&G	<i>Contract Substantial Completion:</i>	April 24, 2025
<i>UCHC Project Manager:</i>	Richard Spash	<i>Estimated Completion Date:</i>	March 23, 2026
<i>Percent Complete:</i>	95%	<i>Final BOT Budget Amount:</i>	\$ 7,965,000
		<i>Estimated Cost to Complete:</i>	\$ 7,965,000

Project Description: Central Sterile Services located in the basement level of the Connecticut Tower provides instrument sterilization services for the medical and dental clinics and outpatient surgical services. The main washer and sterilizer equipment is outdated and prone to downtime which significantly impacts clinical operations. This project will replace outdated equipment and supporting infrastructure.

Current Project Status: The contractor is currently procuring the equipment needed for revisions to the new RO Water Generator and Domestic Water (Hot & Cold) systems that will serve the new sterilizer equipment.

Project Schedule: The schedule has been delayed by revisions to the water delivery systems to support the sterilizers as well as unforeseen existing conditions and code violations that required correction following demolition.

Project Budget: The project budget will need to be increased to address costs associated with the revisions to the RO water and domestic water systems that will serve the new sterilizer equipment.

Project Issues/Risks: The project's schedule and budget will be impacted by the revisions to the RO water and domestic water systems that will serve the new sterilizer equipment.



Steris Washers – Installation of New RO Water and Domestic Water Piping



Installation of New Domestic Water Supply in CB011F from H-Subbasement



Project : UCH Central Sterile Washer & Sterilizer Replacement
 Department : Central Sterile Services
 Project Number : 21-034
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$5,842,316.00	\$4,216,247.00	\$1,427,537.00	\$5,643,784.00	\$216,465.00	\$5,860,249.00	(\$17,933.00)
02000	Design Services	\$264,386.00	\$254,386.00	\$0.00	\$254,386.00	\$10,000.00	\$264,386.00	\$0.00
03000	Telecomm	\$120,687.00	\$121,400.00	\$0.00	\$121,400.00	\$0.00	\$121,400.00	(\$713.00)
04000	Furniture, Fixtures & Equipment	\$1,481,967.00	\$1,395,697.00	\$0.00	\$1,395,697.00	\$86,000.00	\$1,481,697.00	\$270.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$41,850.00	\$45,705.00	\$0.00	\$45,705.00	\$0.00	\$45,705.00	(\$3,855.00)
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$80,000.00	\$0.00	\$0.00	\$0.00	\$75,000.00	\$75,000.00	\$5,000.00
09000	Environmental	\$3,664.00	\$18,169.00	\$0.00	\$18,169.00	\$0.00	\$18,169.00	(\$14,505.00)
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$6,480.00	\$9,061.00	\$0.00	\$9,061.00	\$0.00	\$9,061.00	(\$2,581.00)
Direct Cost Subtotal		\$7,841,350.00	\$6,060,665.00	\$1,427,537.00	\$7,488,202.00	\$387,465.00	\$7,875,667.00	(\$34,317.00)
12000	Project Contingency	\$123,650.00	\$0.00	\$0.00	\$0.00	\$89,333.00	\$89,333.00	\$34,317.00
Current Totals		\$7,965,000.00	\$6,060,665.00	\$1,427,537.00	\$7,488,202.00	\$476,798.00	\$7,965,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$123,650.00
Project Contingency Expenditure / Surplus	(\$34,317.00)
Project Contingency Balance	\$89,333.00

Budget Monitor	
Total Estimated Cost to Complete	\$7,965,000.00
Total Original Budget	\$7,965,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$1,427,537.00	33.86%
Total Pending Change Orders	\$216,465.00	5.13%
Total Construction Changes	\$1,644,002.00	38.99%

Change Order Narrative	
Provide description of Change Orders of 5% or more of the Construction Cost	
The additional change order work is to address unforeseen existing. Significant pending chan Significant conditions conflicts, code compliance requirements and additional asbestos abatement. Significant pending change orders associated with MEP modifications due to aging infrastructure.	



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH Building E & Building K Roof Replacement

Period Ending: December 31, 2025

Project Number: 22-601.01

Project Parameters

<i>Project Architect:</i>	Simpson Gumpertz & Heger	<i>Notice to Proceed (Bldg E):</i>	09/29/2023
		<i>Notice to Proceed (Bldg K):</i>	08/14/2025
<i>General Contractors (Bldg E):</i>	Silktown Roofing Inc.	<i>Contract Substantial Completion (Bldg E):</i>	12/28/2023
<i>General Contractors (Bldg K):</i>	Greenwood Industries	<i>Contract Substantial Completion (Bldg K):</i>	02/09/2026
		<i>Actual Completion Date (Bldg E):</i>	12/28/2023
<i>UCHC Project Manager:</i>	Janice Hill	<i>Estimated Completion Date (Bldg K):</i>	08/03/2026
<i>Percent Complete:</i>	75%	<i>Rev. Final BOT Budget Amount:</i>	\$ 4,560,000
		<i>Estimated Cost to Complete:</i>	\$ 4,560,000

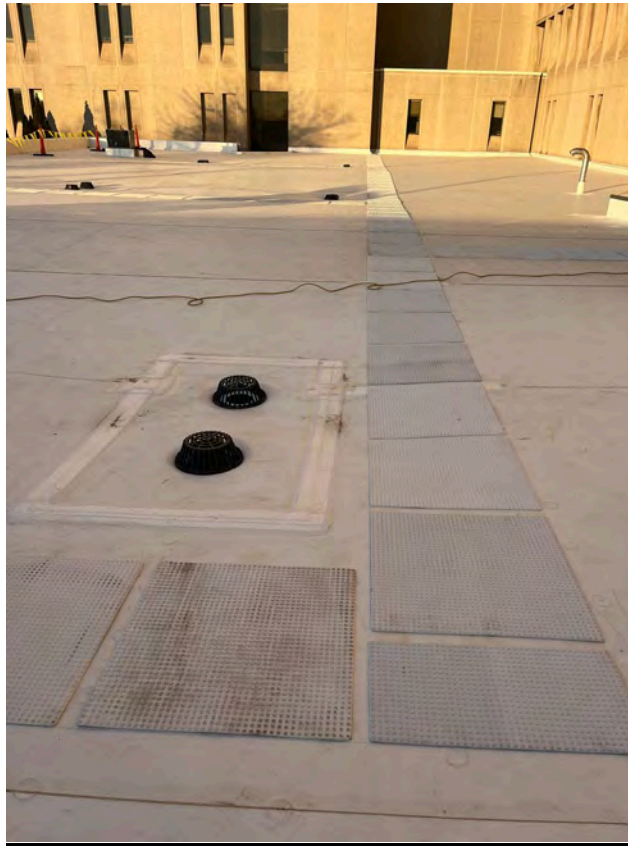
Project Description: Existing roofs on Building E and Building K are in poor condition and beyond their useful life. Building E roof is approximately 15,000 SF and is an existing EPDM roof which will be replaced with a white EPDM roof with some detail modifications. Building K roof is approximately 15,500 SF and is an existing ballasted EPDM roof which will be replaced with a white EPDM roof. The entrance walkway for Building E which runs on top of the Building K roof will be replaced with an inverted roof membrane assembly with precast concrete pavers on pedestals.

Current Project Status: Building E and Building K roof replacements are complete. Mobilization for the Building E entrance walkway replacement over the Building K roof will begin in Spring 2026.

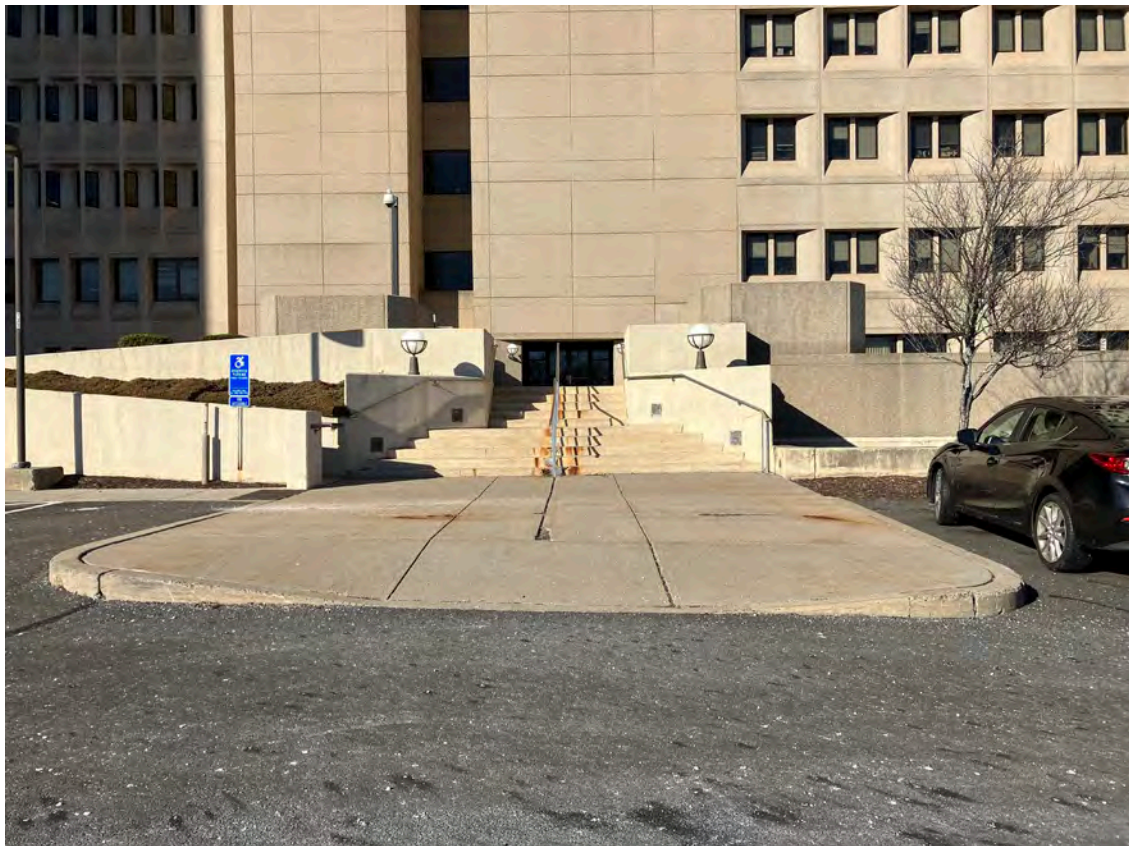
Project Schedule: The materials for the Building E entrance walkway that runs over the Building K roof have a long lead time. The walkway construction will be postponed to the Summer of 2026 to minimize the disruption to building occupants.

Project Budget: Project is currently on budget.

Project Issues/Risks: None currently.



Completed Building K Roof



Existing Building E Entrance Walkway over Building K Roof



Project : UCH Building E & Building K Roof Replacement
 Department : Facilities
 Project Number : 22-601.01
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$3,920,000.00	\$3,053,886.00	\$0.00	\$3,053,886.00	\$5,362.00	\$3,059,248.00	\$860,752.00
02000	Design Services	\$265,000.00	\$217,296.00	\$0.00	\$217,296.00	\$52,343.00	\$269,639.00	(\$4,639.00)
03000	Telecomm	\$1,000.00	\$1,063.00	\$0.00	\$1,063.00	\$0.00	\$1,063.00	(\$63.00)
04000	Furniture, Fixtures & Equipment	\$10,000.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$10,000.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$4,000.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00	\$0.00
Direct Cost Subtotal		\$4,210,000.00	\$3,272,245.00	\$0.00	\$3,272,245.00	\$81,705.00	\$3,353,950.00	\$856,050.00
12000	Project Contingency	\$350,000.00	\$0.00	\$0.00	\$350,000.00	\$1,206,050.00	\$1,206,050.00	(\$856,050.00)
Current Totals		\$4,560,000.00	\$3,272,245.00	\$0.00	\$3,622,245.00	\$1,287,755.00	\$4,560,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$350,000.00
Project Contingency Expenditure / Surplus	\$856,050.00
Project Contingency Balance	\$1,206,050.00

Budget Monitor	
Total Estimated Cost to Complete	\$4,560,000.00
Total Original Budget	\$4,560,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$0.00	0.00%
Total Pending Change Orders	\$5,362.00	0.18%
Total Construction Changes	\$5,362.00	0.18%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH Building F & Building M Roof Replacement

Period Ending: December 31, 2025

Project Number: 22-601.05

Project Parameters

<i>Project Architect:</i>	Friar Associates	<i>Notice to Proceed (Bldg F):</i>	October 2, 2024
<i>General Contractor (Bldg F):</i>	Silktown Roofing Inc.	<i>Notice to Proceed (Bldg M):</i>	August 28, 2025
<i>General Contractor (Bldg M):</i>	A-1 Home Improvement	<i>Contract Substantial Completion (Bldg F):</i>	November 17, 2024
<i>UCH Project Manager:</i>	Janice Hill	<i>Contract Substantial Completion (Bldg M):</i>	October 17, 2025
<i>Percent Complete:</i>	100%	<i>Actual Completion Date (Bldg F):</i>	December 18, 2024
		<i>Actual Completion Date (Bldg M):</i>	December 31, 2025
		<i>Final BOT Budget Amount:</i>	\$1,615,000
		<i>Estimated Cost to Complete:</i>	\$1,615,000

Project Description: The existing roofs on the Canzonetti Building (Building F) and the Daycare Center (Building M) have reached the end of their service life and are being replaced with a sustainable, high solar reflectance EPDM membrane system.

Current Project Status: Both roofs are complete.

Project Schedule: Punch list items on Building M roof are being addressed.

Project Budget: Project is on budget.

Project Issues/Risks: None currently.



Completed Building F Roof



Completed Building M Roof



Project : UCH Building F & Building M Roof Replacement
 Department : Facilities
 Project Number : 22-601.05
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$1,302,000.00	\$1,148,935.00	\$11,528.00	\$1,160,463.00	\$6,025.00	\$1,166,488.00	\$135,512.00
02000	Design Services	\$53,000.00	\$43,136.00	\$0.00	\$43,136.00	\$12,000.00	\$55,136.00	(\$2,136.00)
03000	Telecomm	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$0.00	\$19,433.00	\$0.00	\$19,433.00	\$0.00	\$19,433.00	(\$19,433.00)
Direct Cost Subtotal		\$1,355,000.00	\$1,211,504.00	\$11,528.00	\$1,223,032.00	\$18,025.00	\$1,241,057.00	\$113,943.00
12000	Project Contingency	\$260,000.00	\$0.00	\$0.00	\$350,000.00	\$373,943.00	\$373,943.00	(\$113,943.00)
Current Totals		\$1,615,000.00	\$1,211,504.00	\$11,528.00	\$1,573,032.00	\$391,968.00	\$1,615,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$260,000.00
Project Contingency Expenditure / Surplus	\$113,943.00
Project Contingency Balance	\$373,943.00

Budget Monitor	
Total Estimated Cost to Complete	\$1,615,000.00
Total Original Budget	\$1,615,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$11,528.00	1.00%
Total Pending Change Orders	\$6,025.00	0.52%
Total Construction Changes	\$17,553.00	1.53%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH Emergency Department Low Acuity Expansion

Period Ending: December 31, 2025

Project Number: 23-025

Project Parameters

<i>Project Architect:</i>	Amenta Emma Architects	<i>Notice to Proceed:</i>	August 18, 2025
<i>General Contractor:</i>	KBE Building Corp.	<i>Contract Substantial Completion:</i>	December 16, 2025
<i>UCHC Project Manager:</i>	David Riggles	<i>Estimated Completion Date:</i>	November 17, 2025
<i>Percent Complete:</i>	100%	<i>Final BOT Budget Amount:</i>	\$1,350,000.00
		<i>Estimated Cost to Complete:</i>	\$1,350,000.00

Project Description: This project will renovate a portion of the existing Emergency Department Waiting and Administrative area to create a low acuity patient treatment area to help address overcrowding, a major patient safety concern in emergency departments nationwide, by adding seven (7) low acuity patient treatment bays that would be used exclusively for “vertical” or chair/recliner-centric patients and thus reduce overcrowding within existing treatment areas designated for “horizontal” higher acuity patients.

Current Project Status: Project is substantially complete and has been turned over to the Emergency Department for occupancy.

Project Schedule: Project is substantially complete and is in closeout phase.

Project Budget: Project is tracking on budget.

Project Issues/Risks: No risks have been identified at this time.



Advanced Triage and Evaluation Unit



View of Nurse Station Entry in Advanced Triage and Evaluation Unit



Project : UCH Emergency Department Low Acuity Expansion
 Department : Facilities
 Project Number : 23-025
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$600,000.00	\$690,034.00	\$9,972.00	\$700,006.00	\$32,717.00	\$732,723.00	(\$132,723.00)
02000	Design Services	\$99,000.00	\$98,500.00	\$0.00	\$98,500.00	\$0.00	\$98,500.00	\$500.00
03000	Telecomm	\$30,000.00	\$66,267.00	\$0.00	\$66,267.00	\$13,000.00	\$79,267.00	(\$49,267.00)
04000	Furniture, Fixtures & Equipment	\$450,000.00	\$113,370.00	\$0.00	\$113,370.00	\$125,000.00	\$238,370.00	\$211,630.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$1,000.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00	(\$3,000.00)
Direct Cost Subtotal		\$1,180,000.00	\$968,171.00	\$9,972.00	\$978,143.00	\$174,717.00	\$1,152,860.00	\$27,140.00
12000	Project Contingency	\$170,000.00	\$0.00	\$0.00	\$0.00	\$197,140.00	\$197,140.00	(\$27,140.00)
Current Totals		\$1,350,000.00	\$968,171.00	\$9,972.00	\$978,143.00	\$371,857.00	\$1,350,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$170,000.00
Project Contingency Expenditure / Surplus	\$27,140.00
Project Contingency Balance	\$197,140.00

Budget Monitor	
Total Estimated Cost to Complete	\$1,350,000.00
Total Original Budget	\$1,350,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$9,972.00	1.45%
Total Pending Change Orders	\$32,717.00	4.74%
Total Construction Changes	\$42,689.00	6.19%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost
Pending / Change Orders for overtime to expedite construction schedule and revisions to nurse station.



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH Hybrid OR#2 Fitout

Period Ending: December 31, 2025

Project Number: 23-035

Project Parameters

Project Architect:	Amenta Emma Architects	Notice to Proceed:	February 24, 2025
General Contractor:	Sarazin General Contractors	Contract Substantial Completion:	July 24, 2025
UCHC Project Manager:	David Riggles	Actual Completion Date:	December 15, 2025
Percent Complete:	100%	Final BOT Budget Amount:	\$6,750,000
		Estimated Cost to Complete:	\$6,750,000

Project Description: The Hybrid OR #2 project consists of fit-out of approximately 1,250 SF of existing shell space located in the existing Tower Building ground floor operating suite, adjacent to existing Hybrid OR #1. The scope of work includes the installation of a new Philips C- Arm Biplane imaging unit, related operating room booms and lights, video system integration, architectural finishes, and electrical, mechanical, fire protection and fire alarm systems.

Current Project Status: The GC's scope of work is complete. UCH's vendors (Steris, Stryker, Philips) are completing their scope of work. Staff training on the new equipment is scheduled for January 5th – 17th.

Project Schedule: Substantially complete. Anticipated go-live date is January 19th.

Project Budget: The project is tracking on budget.

Project Issues/Risks: No risks have been identified at this time.



New Bi-Plane unit and Anesthesia Station



Booms with new Surgical Monitor



Project : UCH Hybrid OR#2 Fit-Out
 Department : Surgery
 Project Number : 23-035
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$1,360,000.00	\$1,340,760.00	\$0.00	\$1,340,760.00	\$51,075.00	\$1,391,835.00	(\$31,835.00)
02000	Design Services	\$202,000.00	\$198,000.00	\$0.00	\$198,000.00	\$17,000.00	\$215,000.00	(\$13,000.00)
03000	Telecomm	\$30,000.00	\$73,594.00	\$0.00	\$73,594.00	\$0.00	\$73,594.00	(\$43,594.00)
04000	Furniture, Fixtures & Equipment	\$4,440,000.00	\$4,034,230.00	\$0.00	\$4,034,230.00	\$405,000.00	\$4,439,230.00	\$770.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$52,000.00	\$2,251.00	\$0.00	\$2,251.00	\$40,000.00	\$42,251.00	\$9,749.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$13,000.00	\$760.00	\$0.00	\$760.00	\$12,240.00	\$13,000.00	\$0.00
Direct Cost Subtotal		\$6,097,000.00	\$5,649,595.00	\$0.00	\$5,649,595.00	\$525,315.00	\$6,174,910.00	(\$77,910.00)
12000	Project Contingency	\$653,000.00	\$0.00	\$0.00	\$0.00	\$575,090.00	\$575,090.00	\$77,910.00
Current Totals		\$6,750,000.00	\$5,649,595.00	\$0.00	\$5,649,595.00	\$1,100,405.00	\$6,750,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$653,000.00
Project Contingency Expenditure / Surplus	(\$77,910.00)
Project Contingency Balance	\$575,090.00

Budget Monitor	
Total Estimated Cost to Complete	\$6,750,000.00
Total Original Budget	\$6,750,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$0.00	0.00%
Total Pending Change Orders	\$51,075.00	3.81%
Total Construction Changes	\$51,075.00	3.81%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH ASB Data Center Generator and Power Improv.

Period Ending: December 31, 2025

Project Number: 23-601.04

Project Parameters

<i>Project Architect:</i>	WSP Engineers, Inc.	<i>Notice to Proceed:</i>	June 18, 2025
<i>General Contractor:</i>	PAC Group	<i>Contract Substantial Completion:</i>	September 24, 2026
<i>UCHC Project Manager:</i>	Richard Spash	<i>Estimated Completion Date:</i>	September 24, 2026
<i>Percent Complete:</i>	4%	<i>Final BOT Budget Amount:</i>	\$3,180,000.00
		<i>Estimated Cost to Complete:</i>	\$3,180,000.00

Project Description: The project includes the installation of a new exterior emergency generator to replace the existing unit, along with the addition of a new UPS distribution panel and a new Emergency Distribution Panel (EDP). The project will also provide a new tie breaker for the existing Automatic Transfer Switch (ATS) to enhance system flexibility and reliability. In support of data center cooling requirements, new HVAC units and associated mechanical equipment will be installed both on the roof and within the data center to ensure proper environmental control for critical IT infrastructure.

Current Project Status: The originally specified generator tank was oversized and has since been reduced. The contractor is currently resubmitting the generator’s submittal and once the revised submittal is approved, the generator lead time will be confirmed, and an updated schedule will be submitted.

Project Schedule: Updated project schedule to be submitted with install dates for the long lead items (generator and transfer switches).

Project Budget: No issues.

Project Issues/Risks: Fabrication / delivery dates for long lead items could impact the project schedule



Existing ASB Generator



Location of New Data Center CRAC Unit



Project : UCH ASB Data Center Generator and Power Improvements
 Department : Facilities
 Project Number : 23-601.04
 Phase : 6 - Construction
 Date : 12/31/2025

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$2,600,000.00	\$1,902,719.00	\$0.00	\$1,902,719.00	\$10,000.00	\$1,912,719.00	\$687,281.00
02000	Design Services	\$150,000.00	\$137,250.00	\$0.00	\$137,250.00	\$17,500.00	\$154,750.00	(\$4,750.00)
03000	Telecomm	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$50,000.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$10,000.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00
Direct Cost Subtotal		\$2,850,000.00	\$2,039,969.00	\$0.00	\$2,039,969.00	\$127,500.00	\$2,167,469.00	\$682,531.00
12000	Project Contingency	\$330,000.00	\$0.00	\$0.00	\$0.00	\$1,012,531.00	\$1,012,531.00	(\$682,531.00)
Current Totals		\$3,180,000.00	\$2,039,969.00	\$0.00	\$2,039,969.00	\$1,140,031.00	\$3,180,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$330,000.00
Project Contingency Expenditure / Surplus	\$682,531.00
Project Contingency Balance	\$1,012,531.00

Budget Monitor	
Total Estimated Cost to Complete	\$3,180,000.00
Total Original Budget	\$3,180,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$0.00	0.00%
Total Pending Change Orders	\$10,000.00	0.53%
Total Construction Changes	\$10,000.00	0.53%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH – IT Critical Equipment Redundancy Room

Period Ending: December 31, 2025

Project Number: 23-601.06

Project Parameters

Project Architect:	Consulting Engineering Services	Notice to Proceed:	5/20/2025
General Contractor:	JLY Enterprises, Inc.	Contract Substantial Completion:	12/2/2025
UCHC Project Manager:	David Riggles	Estimated Completion Date:	1/30/2026
Percent Complete:	85%	Final BOT Budget Amount:	\$1,600,000
		Estimated Cost to Complete:	\$1,600,000

Project Description: This project will update the data systems and infrastructure within an existing data room located in the John Dempsey Hospital to support UConn Health's Information Technology system recovery efforts to allow for business continuity in response to a major disruptive event.

Current Project Status: Rooftop unit cooling equipment & related piping installed. Mechanical room TSB103 CRAC units installed, piped and pressure tested. GC in process of installing clean agent bottles in new bottle room outside TSB102.

Project Schedule: Project is tracking behind schedule due to delivery delays.

Project Budget: Project is tracking on budget.

Project Issues/Risks: No risks noted at this time.



Photo 1 – View of new cooling distribution ductwork

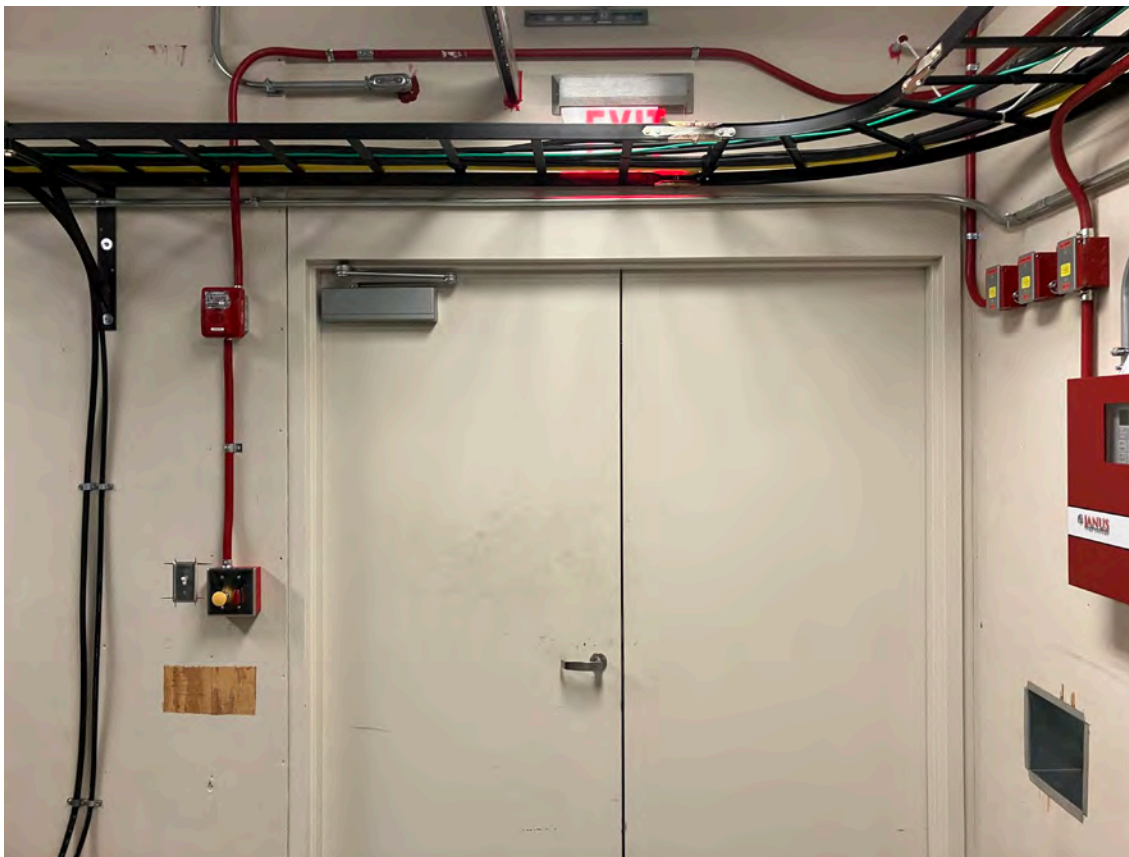


Photo 2 – View of egress doors with clean agent controls & alarms



Project : UCH – IT Critical Equipment Redundancy Room
 Department : Information Technology
 Project Number : 23-601.06
 Phase : 6 - Construction
 Date : 12/31/2025

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$1,150,000.00	\$1,097,400.00	\$0.00	\$1,097,400.00	\$0.00	\$1,097,400.00	\$52,600.00
02000	Design Services	\$60,000.00	\$54,500.00	\$0.00	\$54,500.00	\$5,500.00	\$60,000.00	\$0.00
03000	Telecomm	\$145,000.00	\$0.00	\$0.00	\$0.00	\$145,000.00	\$145,000.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Direct Cost Subtotal		\$1,355,000.00	\$1,151,900.00	\$0.00	\$1,151,900.00	\$150,500.00	\$1,302,400.00	\$52,600.00
12000	Project Contingency	\$245,000.00	\$0.00	\$0.00	\$0.00	\$297,600.00	\$297,600.00	(\$52,600.00)
Current Totals		\$1,600,000.00	\$1,151,900.00	\$0.00	\$1,151,900.00	\$448,100.00	\$1,600,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$245,000.00
Project Contingency Expenditure / Surplus	\$52,600.00
Project Contingency Balance	\$297,600.00

Budget Monitor	
Total Estimated Cost to Complete	\$1,600,000.00
Total Original Budget	\$1,600,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$0.00	0.00%
Total Pending Change Orders	\$0.00	0.00%
Total Construction Changes	\$0.00	0.00%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH CGSB Chemical Storage Area Renovation

Period Ending: December 31, 2025

Project Number: 23-601.17

Project Parameters

<i>Project Architect:</i>	WSP Engineers, Inc.	<i>Notice to Proceed:</i>	December 1, 2025
<i>General Contractor:</i>	Sarazin General Contractors	<i>Contract Substantial Completion:</i>	March 26, 2026
<i>UCHC Project Manager:</i>	David Riggles	<i>Estimated Completion Date:</i>	March 26, 2026
<i>Percent Complete:</i>	15%	<i>Final BOT Budget Amount:</i>	\$690,000
		<i>Estimated Cost to Complete:</i>	\$690,000

Project Description: The project will renovate the existing outdated chemical storage and processing area in the Cell & Genome Science Building to meet current safety and compliance regulations.

Current Project Status: The shop drawing submittals have been received and are in review with the A/E. GC is currently compiling the barriers plan for CPDC & Fire Marshal review.

Project Schedule: The project is tracking on schedule.

Project Budget: The project is tracking on budget.

Project Issues/Risks: No risks have been identified at this time.



Photo 1 – Existing Chemical Holding Office Area



Photo 2 – Existing fume hood to be replaced



Project : UCH CGSB Chemical Storage Area Renovation
 Department : SOM
 Project Number : 23-601.17
 Phase : 6 - Construction
 Date : 12/31/2025

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$518,000.00	\$512,189.00	\$0.00	\$512,189.00	\$9,800.00	\$521,989.00	(\$3,989.00)
02000	Design Services	\$56,000.00	\$36,423.00	\$0.00	\$36,423.00	\$19,000.00	\$55,423.00	\$577.00
03000	Telecomm	\$25,000.00	\$24,341.00	\$0.00	\$24,341.00	\$0.00	\$24,341.00	\$659.00
04000	Furniture, Fixtures & Equipment	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$5,000.00	\$12,452.00	\$0.00	\$12,452.00	\$0.00	\$12,452.00	(\$7,452.00)
Direct Cost Subtotal		\$624,000.00	\$585,405.00	\$0.00	\$585,405.00	\$28,800.00	\$614,205.00	\$9,795.00
12000	Project Contingency	\$66,000.00	\$0.00	\$0.00	\$0.00	\$75,795.00	\$75,795.00	(\$9,795.00)
Current Totals		\$690,000.00	\$585,405.00	\$0.00	\$585,405.00	\$104,595.00	\$690,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$66,000.00
Project Contingency Expenditure / Surplus	\$9,795.00
Project Contingency Balance	\$75,795.00

Budget Monitor	
Total Estimated Cost to Complete	\$690,000.00
Total Original Budget	\$690,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$0.00	0.00%
Total Pending Change Orders	\$9,800.00	1.91%
Total Construction Changes	\$9,800.00	1.91%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost
Change Orders for code required additional grounding associated with existing transformers.



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH KB034-036 Research Lab Renovation

Period Ending: December 31, 2025

Project Number: 24-011

Project Parameters

<i>Project Architect:</i>	Friar	<i>Notice to Proceed:</i>	2/10/2025
<i>General Contractor:</i>	Sarazin	<i>Contract Substantial Completion:</i>	5/10/2025
<i>UCHC Project Manager:</i>	Andrew Lescoe	<i>Estimated Completion Date:</i>	1/23/2026
<i>Percent Complete:</i>	99%	<i>Final BOT Budget Amount:</i>	\$2,100,000
		<i>Estimated Cost to Complete:</i>	\$2,100,000

Project Description: Renovation of approximately 3,500sf of space in Building K Basement. Space was previously used as animal housing and research and is being converted into a new wet lab space along with support spaces. Project was revised to maintain some updated space for animal housing and research within K Basement.

Current Project Status: Construction is complete. Only remaining task is to complete Testing and Balancing. Partial TAB completed and KB040 is occupied, Animal Holding Rooms 32 and 33 are ready to occupy pending terminal cleaning.

Project Schedule: Project has incurred several issues and delays and is currently tracking towards completion and occupancy at the end of January 2026.

Project Budget: The project is tracking on budget.

Project Issues/Risks: There are no issues or risks identified at this time.



Cryopreservation Room



Lab KB034



Project : KB034-036 Research Lab Renovation
 Department : SOM
 Project Number : 24-011
 Phase : 6 - Construction
 Date : 12/31/2025

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$1,542,000.00	\$1,202,158.00	\$217,990.00	\$1,420,148.00	\$261,626.00	\$1,681,774.00	(\$139,774.00)
02000	Design Services	\$98,000.00	\$97,750.00	\$0.00	\$97,750.00	\$0.00	\$97,750.00	\$250.00
03000	Telecomm	\$160,000.00	\$84,338.00	\$0.00	\$84,338.00	\$0.00	\$84,338.00	\$75,662.00
04000	Furniture, Fixtures & Equipment	\$87,000.00	\$72,797.00	\$0.00	\$72,797.00	\$0.00	\$72,797.00	\$14,203.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$4,000.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00	\$0.00
09000	Environmental	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Direct Cost Subtotal		\$1,905,000.00	\$1,457,043.00	\$217,990.00	\$1,675,033.00	\$265,626.00	\$1,940,659.00	(\$35,659.00)
12000	Project Contingency	\$195,000.00	\$0.00	\$0.00	\$0.00	\$159,341.00	\$159,341.00	\$35,659.00
Current Totals		\$2,100,000.00	\$1,457,043.00	\$217,990.00	\$1,675,033.00	\$424,967.00	\$2,100,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$195,000.00
Project Contingency Expenditure / Surplus	(\$35,659.00)
Project Contingency Balance	\$159,341.00

Budget Monitor	
Total Estimated Cost to Complete	\$2,100,000.00
Total Original Budget	\$2,100,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$217,990.00	18.13%
Total Pending Change Orders	\$261,626.00	21.76%
Total Construction Changes	\$479,616.00	39.90%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost
Potential/Change Orders are due to redesign to accommodate additional animal holding and lab revisions.



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

BB013-13A Research MRI Renovation

Period Ending: December 31, 2025

Project Number: 24-023

Project Parameters

<i>Project Architect:</i>	Van Zelm	<i>Notice to Proceed:</i>	November 10, 2025
<i>General Contractor:</i>	Sarazin	<i>Contract Substantial Completion:</i>	April 15, 2026
<i>UCHC Project Manager:</i>	Andrew Lescoe	<i>Actual Completion Date:</i>	May 15, 2026
<i>Percent Complete:</i>	5%	<i>Final BOT Budget Amount:</i>	\$1,042,000
		<i>Estimated Cost to Complete:</i>	\$1,042,000

Project Description: Renovate room BB013 – 13A to house a new research MRI. Renovation is predominately new MEP installation to support the MRI machine but also includes some finish work.

Current Project Status: Project submittals are being reviewed with the focus on long lead items.

Project Schedule: Project completion is scheduled for the end of May 2026.

Project Budget: Project is currently on budget.

Project Issues/Risks: Equipment fabrication / delivery delays could impact the schedule.



BB013 Room turned over to contractor



Project : UCH BB013 Research MRI Renovation
 Department : Facilities
 Project Number : 24-023
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$789,000.00	\$875,650.00	\$0.00	\$875,650.00	\$0.00	\$875,650.00	(\$86,650.00)
02000	Design Services	\$98,000.00	\$84,545.00	\$0.00	\$84,545.00	\$0.00	\$84,545.00	\$13,455.00
03000	Telecomm	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$48,000.00	\$0.00	\$0.00	\$0.00	\$48,000.00	\$48,000.00	\$0.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$6,500.00	\$0.00	\$0.00	\$0.00	\$6,500.00	\$6,500.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$5,000.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Direct Cost Subtotal		\$946,500.00	\$960,195.00	\$0.00	\$960,195.00	\$59,500.00	\$1,019,695.00	(\$73,195.00)
12000	Project Contingency	\$95,500.00	\$0.00	\$0.00	\$0.00	\$22,305.00	\$22,305.00	\$73,195.00
Current Totals		\$1,042,000.00	\$960,195.00	\$0.00	\$960,195.00	\$81,805.00	\$1,042,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$95,500.00
Project Contingency Expenditure / Surplus	(\$73,195.00)
Project Contingency Balance	\$22,305.00

Budget Monitor	
Total Estimated Cost to Complete	\$1,042,000.00
Total Original Budget	\$1,042,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor	% of Const Cost
Executed Change Orders	\$0.00 0.00%
Total Pending Change Orders	\$0.00 0.00%
Total Construction Changes	\$0.00 0.00%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH Torrington Clinical Practice Relocation

Period Ending: December 31, 2025

Project Number: 24-028

Project Parameters

<i>Project Architect:</i>	edm Studio, LLC	<i>Notice to Proceed:</i>	August 8, 2025
<i>General Contractor:</i>	PAC Group	<i>Contract Substantial Completion:</i>	January 5, 2026
<i>UCHC Project Manager:</i>	David Riggles	<i>Projected Completion Date:</i>	February 21, 2026
<i>Percent Complete:</i>	70%	<i>Final BOT Budget Amount:</i>	\$4,800,000
		<i>Estimated Cost to Complete:</i>	\$4,800,000

Project Description: UConn Health will be renovating approximately 11,500 square feet over two floors of existing commercial space at 507 East Main Street, Torrington, CT to relocate UCH's existing Torrington Medical Clinic. The renovation will create Internal Medicine and Multispecialty clinical practices consisting of Orthopedics, Women's Health, and X-Ray Imaging clinics, entailing patient exam rooms, x-ray room, offices, reception and check in/out areas, staff break room, clean/soiled rooms and other related support spaces.

Current Project Status: Landlord's replacement of the building façade is nearly complete; EIFS finish and new windows have been installed. The asphalt binder course at all parking lot areas has been placed. The second floor partitions are complete and have been finish painted; finish flooring is being installed. GC is currently trenching for underslab utilities in the first floor Radiology and Blood Draw spaces while UCH finalizes the Blood Draw scope for the first floor.

Project Schedule: The project is tracking on schedule for UCHC anticipated go-live date of March 2, 2026 for the 2nd floor clinical spaces. The 1st floor Radiology and Blood Draw areas will open at a later date due to x-ray equipment delivery delays and a redesign of the Blood Draw suite to meet budgetary constraints.

Project Budget: The project is on-budget.

Project Issues/Risks: The x-ray unit fabrication and delivery timeline could potentially delay opening of the Radiology Suite until April. The anticipated unit delivery date is March 2, 2026.



2nd Floor Clinics



New Exam Room Millwork



Project : UCH Torrington Clinical Practice Relocation
 Department : Facilities
 Project Number : 24-028
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$2,940,000.00	\$2,909,378.00	\$0.00	\$2,909,378.00	\$37,370.00	\$2,946,748.00	(\$6,748.00)
02000	Design Services	\$240,000.00	\$242,894.00	\$0.00	\$242,894.00	\$3,500.00	\$246,394.00	(\$6,394.00)
03000	Telecomm	\$480,000.00	\$433,706.00	\$0.00	\$433,706.00	\$0.00	\$433,706.00	\$46,294.00
04000	Furniture, Fixtures & Equipment	\$750,000.00	\$732,062.00	\$0.00	\$732,062.00	\$0.00	\$732,062.00	\$17,938.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
07000	Art	\$25,000.00	\$0.00	\$0.00	\$0.00	\$19,500.00	\$19,500.00	\$5,500.00
08000	Relocation	\$10,000.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$5,000.00	\$31,380.00	\$0.00	\$31,380.00	\$0.00	\$31,380.00	(\$26,380.00)
Direct Cost Subtotal		\$4,450,000.00	\$4,349,420.00	\$0.00	\$4,349,420.00	\$70,370.00	\$4,419,790.00	\$30,210.00
12000	Project Contingency	\$350,000.00	\$0.00	\$0.00	\$0.00	\$380,210.00	\$380,210.00	(\$30,210.00)
Current Totals		\$4,800,000.00	\$4,349,420.00	\$0.00	\$4,349,420.00	\$450,580.00	\$4,800,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$350,000.00
Project Contingency Expenditure / Surplus	\$30,210.00
Project Contingency Balance	\$380,210.00

Budget Monitor	
Total Estimated Cost to Complete	\$4,800,000.00
Total Original Budget	\$4,800,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor		% of Const Cost
Executed Change Orders	\$0.00	0.00%
Total Pending Change Orders	\$37,370.00	1.28%
Total Construction Changes	\$37,370.00	1.28%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH Main Liquid Oxygen Tank Replacement

Period Ending: December 31, 2025

Project Number: 24-601.07

Project Parameters

<i>Project Architect:</i>	Tighe & Bond	<i>Notice to Proceed:</i>	August 25, 2025
<i>General Contractor:</i>	Old Colony Construction	<i>Contract Substantial Completion:</i>	November 7, 2025
<i>UCHC Project Manager:</i>	Janice Hill	<i>Estimated Completion Date:</i>	April 30, 2026
<i>Percent Complete:</i>	35%	<i>Final BOT Budget Amount:</i>	\$925,000
		<i>Estimated Cost to Complete:</i>	\$925,000

Project Description: The existing main liquid oxygen tank system which serves the John Dempsey Hospital and associated clinics will be replaced with a new 6,000 gallon system.

Current Project Status: A second temporary oxygen line was run to the main building to isolate piping and enable demolition of old oxygen pad. Test pits and further GRP surveys revealed significantly more underground drainage piping and conduit conflicts than had previously been documented. Project drawings were adjusted to avoid or relocate as needed.

Project Schedule: The project schedule has been impacted by the unanticipated relocation of existing underground utilities.

Project Budget: Project is currently on budget.

Project Issues/Risks: Great care must be taken with the underground oxygen lines to protect them and prevent accidental damage. Hand digging is required in some areas. Maintaining an adequate and uninterrupted supply of oxygen to the hospital throughout the project is also a top priority.



Second Temporary Oxygen Line Run to Main Building



Old Oxygen Pad Removed and Test Pits Dug



Project : UCH Main Liquid Oxygen Tank Replacement
 Department : Facilities
 Project Number : 24-601.07
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$750,000.00	\$740,039.00	\$0.00	\$740,039.00	\$99,406.00	\$839,445.00	(\$89,445.00)
02000	Design Services	\$65,000.00	\$64,999.00	\$0.00	\$64,999.00	\$0.00	\$64,999.00	\$1.00
03000	Telecomm	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
04000	Furniture, Fixtures & Equipment	\$0.00	\$51.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$5,000.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00
07000	Art	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$5,000.00	\$73.00	\$0.00	\$73.00	\$5,000.00	\$5,073.00	(\$73.00)
Direct Cost Subtotal		\$825,000.00	\$805,162.00	\$0.00	\$805,111.00	\$109,406.00	\$914,517.00	(\$89,517.00)
12000	Project Contingency	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
Current Totals		\$925,000.00	\$805,162.00	\$0.00	\$805,111.00	\$109,406.00	\$914,517.00	\$10,483.00

Contingency Monitor	
Original Budget Contingency	\$100,000.00
Project Contingency Expenditure / Surplus	(\$89,517.00)
Project Contingency Balance	\$10,483.00

Budget Monitor	
Total Estimated Cost to Complete	\$914,517.00
Total Original Budget	\$925,000.00
Project (Over-Run) / Under Run	(\$10,483.00)

Change Order Monitor		% of Const Cost
Executed Change Orders	\$0.00	0.00%
Total Pending Change Orders	\$99,406.00	13.43%
Total Construction Changes	\$99,406.00	13.43%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost
A \$50,000 allowance was included in the contract to cover the location, removal /relocation of unknown underground utilities. The pending change orders represent costs that are exceeding the allowance.



UCH – Campus Planning Design & Construction

Quarterly Construction Status Report

UCH Connecticut Tower 6th Floor Infusion Center

Period Ending: December 31, 2025

Project Number: 25-020

Project Parameters

Project Architect:	CPDC	Notice to Proceed:	October 17, 2025
General Contractor:	Task Labor	Contract Substantial Completion:	January 12, 2026
UCHC Project Manager:	Jayshree Pugh	Actual Completion Date:	December 29, 2025
Percent Complete:	Phase-1-100%	Final BOT Budget Amount:	\$ 1,400,000
		Estimated Cost to Complete:	\$ 1,400,000

Project Description: This project will relocate the Ambulatory Infusion Center to underutilized space on the 6th floor of the Connecticut Tower; allowing for the growth of both the Ambulatory and Cancer Infusion services.

Current Project Status: The finish upgrades and minor construction are complete. Clinic is scheduled to open on 1/26/26

Project Schedule: Construction is complete.

Project Budget: The project is tracking on budget

Project Issues/Risks: None



Typical Infusion Room



New Infusion Unit



Project : UCH Connecticut Tower - 6th Floor Infusion Center
 Department : Clinical
 Project Number : 25-020
 Phase : 6 - Construction
 Date : 12/31/25

Summary Cost Report

Code	Description	BOT Approved Budget	Committed Cost / Executed Purchase Orders	Executed Change Order / CCD's	Revised Committed Budget	Budget Exposure / Reserve	Estimated Cost To Complete	Variance (BOT Budget - Estimated Cost to Complete)
01000	Construction	\$100,000.00	\$39,071.00	\$0.00	\$39,071.00	\$0.00	\$39,071.00	\$60,929.00
02000	Design Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
03000	Telecomm	\$530,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$530,000.00
04000	Furniture, Fixtures & Equipment	\$615,000.00	\$1,018,014.00	\$0.00	\$1,018,014.00	\$0.00	\$1,018,014.00	(\$403,014.00)
05000	Construction Administration	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
06000	Other A/E Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
07000	Art	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00
08000	Relocation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
09000	Environmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10000	Insurance & Legal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11000	Miscellaneous	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00
Direct Cost Subtotal		\$1,270,000.00	\$1,057,085.00	\$0.00	\$1,057,085.00	\$20,000.00	\$1,077,085.00	\$192,915.00
12000	Project Contingency	\$130,000.00	\$0.00	\$0.00	\$0.00	\$322,915.00	\$322,915.00	(\$192,915.00)
Current Totals		\$1,400,000.00	\$1,057,085.00	\$0.00	\$1,057,085.00	\$342,915.00	\$1,400,000.00	\$0.00

Contingency Monitor	
Original Budget Contingency	\$130,000.00
Project Contingency Expenditure / Surplus	\$192,915.00
Project Contingency Balance	\$322,915.00

Budget Monitor	
Total Estimated Cost to Complete	\$1,400,000.00
Total Original Budget	\$1,400,000.00
Project (Over-Run) / Under Run	\$0.00

Change Order Monitor	% of Const Cost
Executed Change Orders	\$0.00 0.00%
Total Pending Change Orders	\$0.00 0.00%
Total Construction Changes	\$0.00 0.00%

Change Order Narrative
Provide description of Change Orders of 5% or more of the Construction Cost
Change Order work to address modifications for accoutical privacy, installation of owner furnished items and signage.

ATTACHMENT D

UConn
2000

61

REPORT



UConn
UNIVERSITY OF CONNECTICUT



Thanks in good measure to UConn 2000, the University continues to attract scores of the state and nation's best and brightest students to Connecticut, most of whom live and work in the Nutmeg State after commencement.

UCONN 2000

REBUILDING, RENEWING AND ENHANCING THE UNIVERSITY OF CONNECTICUT

January 2026

The Sixty First
in a series of reports to
Governor Ned Lamont
and the
Connecticut General Assembly

UNIVERSITY OF CONNECTICUT

UCONN 2000: THE UPDATE

This is the sixty first in a series of semi-annual reports to the Governor and the General Assembly pursuant to the provisions of Sections 10a-109 through 10a-109y of the Connecticut General Statutes, originally An Act to Enhance the Infrastructure of the University of Connecticut, now known as UCONN 2000. These reports have been issued biannually since passage of UCONN 2000 on June 7, 1995. The law also requires a four-year progress report, which was filed on January 15, 1999, as well as two five-year performance reviews, which were submitted January 15, 2006 and January 15, 2011. The Act further provides that not later than December 31, 2019 and every 5 years thereafter, the University shall conduct an assessment of the University's progress in meeting the purposes set forth and incorporated in the Act by Next Generation Connecticut.

UCONN 2000: PROGRAM IMPROVEMENT

In 2008, the Construction Management Oversight Committee (CMOC) concluded its most significant and major undertaking, approving the policies and procedures developed by the University. In December 2014, the CMOC unanimously voted that the CMOC had successfully concluded its work as defined in statute and the four members appointed by the Governor and legislative leaders resigned from the committee. The committee has not been able to meet due to the lack of a quorum. The UConn Board of Trustees voted to transfer the CMOC's responsibilities to the Board's Buildings, Grounds and Environment Committee (BGE). BGE meets on a regular basis to review reports from the Office of Audit and Management Advisory Services (AMAS), which has taken on the statutory responsibilities of the Office of Construction Assurance. The office reviews the University's management of projects for conformance with the applicable policies and procedures governing construction, and is headed by the Chief Audit Executive, who reports to the Joint Audit & Compliance Committee, UConn Board of Trustees and the President. BGE also reviews the status of major projects and remaining code correction programs. In 2024, Public Act 24-22 was adopted which eliminated the CMOC and transferred its responsibilities to the UConn Board of Trustees, or one of the Board's committees, codifying what has been the practice, as noted above, since 2014.

Pursuant to Chapter 185b, Section 10a-109z of the Connecticut General Statutes (the Statute), the Board of Trustees for the University of Connecticut appointed the independent accounting firms of Marcum LLP (formerly UHY LLP), and RSM US LLP (formerly McGladrey LLP), to perform audits of the UCONN 2000 project expenditures for the Fiscal Years 2005 through 2010 and 2011 through 2015, respectively. With the exception of Fiscal Year 2013, Marcum and RSM issued an unmodified or clean audit opinion for each year of the engagement with no material weaknesses or significant deficiencies with internal controls. For Fiscal Year 2013, RSM identified a significant deficiency with an internal control related to the application of certain markups on change orders and base contracts. University management took steps to enhance the effectiveness of the internal control to ensure that markup calculations are accurate and in accordance with contract terms. CohnReznick was appointed to perform audits of the UCONN 2000 project expenditures for the Fiscal Years 2016 through 2020 and issued unmodified audit opinions with no material weakness or significant deficiencies with internal controls for each year of the engagement.

CBIZ CPAs, P.C. (formerly Mayer Hoffman McCann P.C.) has been appointed to perform audits of the UCONN 2000 project expenditures for the Fiscal Years 2021 through 2025. The Fiscal Year 2024 report contained no material weaknesses or significant deficiencies with internal controls as related to the statutory requirements.

The University employs building and life safety inspectors who review and sign off on all University construction plans and conduct field inspections to ensure that construction work meets all state building and life safety codes. The University inspectors work closely and effectively with the State Building Inspectors to ensure projects are code compliant.

RECENT CAPITAL FUNDING HISTORY: UNPARALLELED STATE COMMITMENT

In 2011, the State of Connecticut made strategic investments in the University of Connecticut and the University of Connecticut Health Center (UConn Health) to position Connecticut at the forefront of the growing bioscience industry. The investments were made with the promise that they would leverage other bioscience initiatives.

In 2011, the General Assembly approved the Bioscience Connecticut Initiative (Public Act 11-75), a bold \$864 million plan to reinvigorate all three areas of the UConn Health mission – research, education and clinical care. These investments aimed to generate long term sustainable economic growth based on bioscience research, innovation, entrepreneurship and commercialization. The project also called for short-term economic activity through a surge of construction-related jobs attributable to the expansion and renovation of infrastructure at UConn Health.

Construction components of Bioscience Connecticut on the UConn Health campus included:

- Renovating and modernizing, for the first time in its history, UConn Health's original research facilities on the Farmington campus. This included expanding space for start-up bioscience businesses at the Cell and Genome Sciences Building.
- Constructing a new hospital tower.
- Renovating portions of the John Dempsey Hospital and the Clinic Building.
- Constructing, with private financing, a new UConn Health Outpatient Pavilion on the lower campus.
- Construction of an addition to the Academic Building to support an increase in Medical and Dental School class sizes.

Programmatic components of Bioscience Connecticut included:

- Recruiting new faculty, including clinicians and basic scientists, to increase healthcare access and federal and industry research awards.
- Doubling existing business incubator space to support commercialization and start-up companies.
- Expanding the School of Medicine and School of Dental Medicine class sizes by 30 percent.

- Implementing a loan forgiveness program for UConn Medical School graduates who pursue careers in primary care in Connecticut.
- Sponsoring a Health Disparities Institute to enhance research and the delivery of care to the minority and medically underserved populations of the state.
- Supporting the development of a primary care institute located on the campus of Saint Francis Hospital and Medical Center – the Connecticut Institute for Primary Care Innovation – intended to increase the number of primary care providers in the state.
- Supporting the development of a comprehensive cancer center to expand clinical trials and advance patient care at multiple sites in the Hartford region.

The groundbreaking for the first Bioscience Connecticut project took place on June 11, 2012. As previously reported, all projects associated with Bioscience Connecticut are complete and the UConn Health campus has been transformed into a modern, state-of-the-art academic medical center campus. Key construction projects that have been finalized include the Main Building Research Lab Renovations, the Technology Incubator Addition, the Academic Addition and Renovations, the Outpatient Pavilion, a new hospital bed tower known as the University Tower, three new parking garages, and many roadway improvements both on and off campus. The final project, Renovations to the Clinical Area of the Main Building, was completed in May 2019. With the completion of the final projects, FY18 was the last year of funding for UConn Health projects under the Bioscience Connecticut Initiative.

Also in 2011, legislation was enacted, which was subsequently amended in 2014 that provided \$169.5 million in funding to create the first building of a Technology Park (The Innovation Partnership Building – IPB) on the Storrs campus. The new Tech Park, like the Bioscience Connecticut Initiative, is a critical component of Connecticut’s plan to stimulate long-term economic growth by supporting innovation, new technologies and the creation of new companies and high-paying, sustainable jobs. Twenty-first century tech park models emphasize invention, incubation and entrepreneurship. The first building of the Tech Park will help hit the mark by promoting academic and industrial partnerships and by providing the physical and intellectual capacity to foster discovery. The IPB was completed in 2020.

In October 2011, just months after the passage of the capital investment at UConn Health, the General Assembly adopted in special session, Public Act 11-2 establishing the Connecticut Bioscience Collaboration Program (the “Collaboration”) supporting the establishment of a Bioscience cluster anchored by the world-renowned Jackson Laboratory. The Jackson Laboratory Center for Genomic Medicine research building, located on UConn Health’s campus in Farmington, opened in October 2014.

In July 2013, the General Assembly adopted Public Act 13-233 establishing Next Generation Connecticut for the purposes of construction, renovations, infrastructure and equipment related to the development of preeminence in the University of Connecticut's research and innovation programs. The Act not only authorized additional projects, but it also extended the capital program by 6 years through 2024 and added \$1.551 billion of additional funding. Pending annual operating appropriations, the Next Generation Connecticut initiative will also allow the University to (1) hire and support outstanding faculty, (2) train and educate more science, technology, engineering and math (STEM) graduates to meet the future workforce needs of Connecticut, and

(3) initiate collaborative partnerships that lead to scientific and technological breakthroughs. During the 2017 legislative session, the phasing of the capital program funding was changed and the Next Generation Connecticut initiative was extended by three years to 2027.

During the 2024 legislative session, Public Act 24-151 was adopted, which extends the NextGenCT program by four additional years to 2031 and increases project funding by \$625 million. This critical funding, along with a \$100 million philanthropy target, will be used to update STEM infrastructure to meet workforce needs, help address deferred maintenance needs, renovate portions of Gampel Pavilion for our national championship basketball programs, and upgrade the Field House and other athletic facilities to address Title IX inequities as follows.

UCONN 2000 Capital Extension (\$M)	
Life Sciences Building (aka Science 2)	\$269.5
Torrey Demo	25.0
Gant-Code Repairs & Renovations	100.0
Deferred Maintenance	50.0
Return Hydrogen Hub Funds	12.0
Gampel Renovations	100.0
Field House Renovation (Title IX + DM)	60.0
Coventry Boathouse (Title IX)	0.8
Freitas Renovation (Title IX)	7.0
Tennis Facility (Title IX)	0.7
Total UCONN 2000 Capital Extension	\$625.0

For UConn Health, during the 2021 legislative session, the General Assembly approved an additional \$25 million in the UCONN 2000 Program, Phase III, for deferred maintenance. Since this time, the State has authorized a limited amount of State General Obligation bond funding, outside of the UCONN 2000 program, to address deferred maintenance, equipment and information technology needs at UConn Health.

During the 2025 legislative session, the Governor signed Public Act 25-174, which increased the UCONN 2000 program by \$4,000,000 to support the Gampel Pavilion Renovations project.

In the fall of 2025, the Governor and General Assembly approved Public Act 25-2, which authorized the University of Connecticut Health Center Joint Venture Initiative. Under this initiative, UConn Health may establish subsidiaries or joint venture arrangements with the State to acquire, operate, improve, and, if necessary, divest hospital systems and related healthcare facilities in Connecticut. The legislation increases the UCONN 2000 bonding authorization by up to \$390 million over five fiscal years. Bond proceeds may be used for hospital acquisitions, capital improvements, deferred maintenance, information technology systems, and other costs related to the operation and integration of affiliated healthcare facilities. Entities formed pursuant to the joint venture initiative are not considered state agencies, and employees of such entities are not state employees. The initiative is intended to support the continued operation and financial stability of participating healthcare facilities and to further the clinical, educational, and research missions of UConn Health.

UCONN 2000: STATUS REPORT

MASTER PLANNING, DESIGN AND MANAGEMENT

The University's Master Plan provides a template for the development of the University's physical plant and infrastructure. The 1998 Storrs Campus Master Plan was updated in 2006 to reflect the extensive physical changes on all the campuses resulting from the UCONN 2000 initiatives. It should be noted that the Master Plan has been modified throughout the project planning, design and construction process of UCONN 2000. As part of the Technology Park initiative, an update to the North Campus Master Plan was prepared to delineate various site, vehicular and pedestrian pathways, utility corridors, and landscape improvements to facilitate the future development of that part of campus. This work is incorporated in the comprehensive 2015 Master Plan for the campus.

The 2015 Master Plan reflects the impacts of the proposed projects included in the Next Generation Connecticut initiative and guides the development of the Storrs campus for the twenty (20) year period between 2015 and 2035. The 2015 Master Plan documents the state of existing conditions on campus and issues related to land use; space needs for academic, research, student life and administrative uses; recommended deferred maintenance and capital investments in the physical plant; environmental issues and sustainable design principles for future development; parking, circulation and transportation issues; and specific strategies to improve landscape quality and open spaces. The Master Plan references the programmatic ties to the Regional campuses, but does not include separate master plans for those locations.

The 2015 Master Plan is a comprehensive summary of the current conditions of the campus as of 2015 and a guideline for the proposed development of the Storrs campus over the next 20 years. The first ten years of development (2015-2024) are driven by the adopted Academic Vision Plan and fueled by the Next Generation Connecticut funding program. The plan also forecasts development that may occur beyond the Next Generation Connecticut projects (2028 -2035). This potential future development will require new funding sources and builds on the success of the first decade of growth. The total amount of development portrayed in the plan includes facilities that would be needed to grow the undergraduate student population by 5,000, accommodate a substantially larger research enterprise, repair or replace obsolete facilities and meet the commitments of the Climate Action Plan for a sustainable campus.

Implementation of the Master Plan

Future planned development will be programmed and designed to conform to the concepts and the development pattern contained in the Master Plan documents. The Master Plan will inform the design and implementation of the utility infrastructure, storm water management systems, roads and parking areas, landscape and land use, and individual projects. The urban form of the campus will take shape as envisioned in the Master Plan and will be refined by future design initiatives as specific developments are designed and built. While the Master Plan will inform and guide future development decisions, the final location, design, and programming of specific projects will be decided when those projects are implemented. Individual construction projects undertaken as part of this plan will, as always, be brought to the Board of Trustees for approval, along with the project budgets.

The final version of the Master Plan and its Executive Summary, Design Guidelines and Appendices, dated May 2015, were issued and are posted on the UConn website at <http://masterplan.uconn.edu/documents/>.

BIOSCIENCE CONNECTICUT

All of the Bioscience Connecticut construction projects are complete. Through March 2019, over 6,200 construction workers were employed on the Bioscience Connecticut projects and 85% of the construction contracts were awarded to Connecticut companies. The Minority / Women / Disadvantaged Business participation reached 23%, exceeding the statutory minimum of 6.25% by nearly 17%.

The Bioscience Connecticut initiative planned for \$69 million in funding from operations, special eligible gifts or other sources toward new construction and renovation projects. UConn Health and the University of Connecticut Foundation have met this requirement.

NEXT GENERATION CONNECTICUT REPORT

Statutory Requirement

As part of Next Generation Connecticut, the University shall report not later than January 1, 2016, and annually thereafter, in accordance with the provisions of Section 10a-109x(c), to the joint standing committees of the General Assembly having cognizance of matters relating to finance, revenue and bonding, commerce and higher education on its progress toward achieving the goals set forth in the plan developed pursuant to the act. The report shall include a summary of the research and economic development activities of the University. Pursuant to Section 10a-109nn, the University has assessed this progress in achieving the goals set forth in the plan as compared to nationally ranked research universities. This assessment is submitted to the chairpersons and ranking members of the joint standing committees of the General Assembly having cognizance of matters relating to finance, revenue and bonding, commerce, and higher education by December 31, 2019, and thereafter.

Summary

The Next Generation Connecticut (NextGenCT) initiative represents one of the most ambitious State investments in economic development, higher education, and research in the nation. UConn is grateful for the support we have received, especially capital funds. The continued pursuit of academic excellence will fuel Connecticut's economy with new technologies, highly skilled graduates, marketable patents and licenses, and the creation of new companies and high-wage jobs.

The components of this ambitious plan include:

- Hiring new research and teaching faculty;
- Increasing enrollment of undergraduate students at the Storrs and Stamford campuses;
- Building research facilities to house materials science, physics, biology, engineering, cognitive science, genomics and related disciplines;
- Constructing new teaching laboratories;

- Creating a premier STEM Honors program to attract increasing numbers of high achieving undergraduates;
- Upgrading aging infrastructure to accommodate new faculty and students;
- Expanding degree programs and providing student housing in Stamford;
- Relocating the Greater Hartford Campus to downtown Hartford; and
- Better integrating the research activities of the Storrs and regional campuses with the UConn Health campus.

NextGenCT is comprised of both capital and operating budget components. The University gratefully acknowledges this funding and hopes that sustained support will be received to allow the University to continue to move forward with this transformative program. Since capital funding was first made available in July 2015, the University has moved forward aggressively with NextGenCT projects. A Campus Master Plan, which is a summary of the current conditions of the campus as of 2015 and a guideline for the proposed development of the Storrs campus over the next 20 years, was approved by the Board of Trustees on February 25, 2015. A new Next Generation Residence Hall was completed for the Fall of 2016; and the Engineering and Science Building in Storrs and the new downtown Hartford Campus were completed for the Fall of 2017. A new Supplemental Utility Plant was completed in 2022 and a new STEM Research Center Science 1 was completed in fall 2023. A new residence hall was completed in fall 2024. Given the State's fiscal challenges, the amount of operating funds appropriated from the State in FY15 through FY26 has understandably been significantly reduced relative to what was originally planned. It must be noted that this reduction in operating funds is specifically a reduction in the capacity to hire new faculty, and it creates significant challenges for the University in meeting the operating goals of NextGenCT. Growing STEM faculty is the first step in growing the discovery, innovation, technology commercialization, and new company/job creation pipeline that is a critical element of UConn's role in Connecticut's economic development. Lack of faculty also hampers our ability to grow undergraduate enrollment while maintaining class size and academic excellence.

The following report represents the specific information, per statute, which the University is required to submit. As appropriate and available, peer comparisons have been included.

- Student applications, student enrollment and degrees awarded
- Sponsored Programs Proposals, Awards, and Expenditures
- Industry partnerships including joint projects, consortium projects, and technology incubator support
- A summary of university and joint University-industry intellectual property activities, including the number of disclosures, patents, licenses, new businesses, and entrepreneurial activities established with university technologies
- Identification of research and innovation benchmarks and an analysis of the University's progress in meeting such benchmarks

Undergraduate Student applications, student enrollment and degrees awarded:

Undergraduate Student Applications and Student Enrollment

	FY 2013 (Base)	FY 2015	FY 2017	FY 2019	FY 2021	FY 2023	FY 2025	FY 2026	13-26 % Change
Undergraduate First-Year Applications									
STEM : Storrs	14,916	15,539	19,264	17,800	16,706	22,593	30,255	32,367	103%
Non-STEM : Storrs	15,050	15,741	16,716	17,086	17,731	18,301	25,224	27,186	68%
Subtotal : Storrs	29,966	31,280	35,980	34,886	34,437	40,894	55,479	59,553	85%
Regionals	1,397	912	1,083	3,144	2,115	2,208	2,716	3,725	94%
Total	31,363	32,192	37,063	38,030	36,552	43,102	58,195	63,278	86%
Avg Peer Total	22,090	25,377	27,261	30,256	32,755	38,259	46,496		
Undergraduate Enrollment									
STEM : Storrs	8,025	9,542	10,532	10,815	10,791	10,977	11,948	12,736	49%
Non-STEM : Storrs	9,503	8,853	8,792	8,318	8,126	8,006	8,108	8,306	-15%
STEM : Regionals	1,143	1,283	1,405	1,538	1,855	1,790	1,931	2,045	69%
Non-STEM : Regionals	3,630	3,295	2,901	3,307	3,599	3,303	3,317	3,104	-9%
Total	22,301	22,973	23,630	23,978	24,371	24,076	25,304	26,191	13%
Avg Peer Total	26,288	27,094	27,777	27,813	27,785	28,998	31,532		

Undergraduate Student Degrees Awarded

	FY 2013 (Base)	FY 2015	FY 2017	FY 2019	FY 2021	FY 2023	FY 2025	13-25 % Change
Bachelors Degrees								
STEM	2,387	2,634	2,964	3,158	3,176	3,051	3,231	35%
Non-STEM	2,735	2,686	2,566	2,498	2,447	2,483	2,462	-10%
Total	5,122	5,320	5,530	5,656	5,623	5,534	5,693	11%
Avg Peer Total	5,789	5,894	6,112	6,301	6,579	6,517		13%

Graduate Student applications, student enrollment and degrees awarded:

Graduate Student Applications and Student Enrollment									
	FY 2013 (Base)	FY 2015	FY 2017	FY 2019	FY 2021	FY 2023	FY 2025	FY 2026	13-25 % Change
Master's Applications									
STEM	2,175	2,854	4,449	4,289	3,657	1,482	1,986	1,750	-20%
Non-STEM	3,126	3,018	3,192	2,712	2,643	3,353	2,871	3,123	0%
Total	5,301	5,872	7,641	7,001	6,300	4,835	4,857	4,873	-8%
Doctoral Applications									
STEM	2,856	2,407	2,145	2,067	2,264	2,473	3,349	3,777	32%
Non-STEM	1,516	1,567	1,613	1,439	1,456	1,344	1,969	2,356	55%
Total	4,372	3,974	3,758	3,506	3,720	3,817	5,318	6,133	40%
Graduate Enrollment									
Master's STEM	775	880	837	784	880	934	1,201	1,149	48%
Master's Non-STEM	2,593	2,662	3,107	3,077	2,901	2,614	2,408	2,485	-4%
Subtotal Master's	3,368	3,542	3,944	3,861	3,781	3,548	3,609	3,634	8%
Doctoral STEM	1,428	1,524	1,481	1,592	1,600	1,699	1,844	1,804	26%
Doctoral Non-STEM	1,023	1,051	1,009	947	894	882	893	894	-13%
Subtotal Doctoral	2,451	2,575	2,490	2,539	2,494	2,581	2,737	2,698	10%
Other Graduate	794	713	705	604	653	546	537	535	-33%
Total	6,613	6,830	7,139	7,004	6,928	6,675	6,883	6,867	4%
Avg Peer Total	8,117	8,160	8,515	8,562	8,713	9,276	9,484		17%

Graduate Student Degrees Awarded								
	FY 2013 (Base)	FY 2015	FY 2017	FY 2019	FY 2021	FY 2023	FY 2025	13-25 % Change
Master's Degrees								
STEM	391	453	425	429	401	453	592	51%
Non-STEM	1,136	1,260	1,479	1,466	1,525	1,299	1,235	9%
Total	1,527	1,713	1,904	1,895	1,926	1,752	1,827	20%
Doctoral Degrees								
STEM	201	234	270	286	255	270	287	43%
Non-STEM	139	138	141	132	113	137	121	-13%
Total	340	372	411	418	368	407	408	20%
Master's + Doctoral Total	1,867	2,085	2,315	2,313	2,294	2,159	2,235	20%
Avg Peer Master's + Doctoral Total	2,078	2,151	2,291	2,363	2,332	2,741		28%

Note: Peer Average is calculated utilizing Nationally Ranked Research Universities: Indiana University, Michigan State University, Purdue University, University of Delaware, University of Georgia, University of Kansas, University of Kentucky, and University of Utah.

The University has experienced significant growth in applications, enrollment and degrees awarded. Although the number of high school graduates has decreased in the State and region, UConn is drawing an even larger component of that shrinking pie – without compromising on its

high academic standards and admission requirements. The University's ability to offer an outstanding education and student experience at an affordable price for families continues to attract many of the very best students to UConn from across Connecticut, the nation, and the world, and makes UConn graduates the foundational workforce for Connecticut's high technology economy. The fall 2025 first year class represents strong academic quality and diversity, which are great examples of how State investments in UConn are paying off. The University is proud to keep great students in Connecticut and to attract new students to our State every year. The competitive UConn Honors Program enrolled another strong class of students in the Fall 2025 class. Additionally, 47% of undergraduates are from minority groups, making them one of the most ethnically diverse groups of students to attend the University. Over the past 20 years, the mean SAT score of incoming first year students has increased significantly and now stands at 1325 for the entering class of fall 2025, which is 296 points above the national average and 336 points above the Connecticut average. The number of valedictorians and salutatorians in the first-year class has increased from 40 in 1995 to 174 in 2025. The University has improved first year retention and minority first year retention over this same period as well. The first-year retention rate of 92% is substantially higher than our public research peer universities. Following that positive trend are the University's 4-year and 6-year undergraduate graduation rates. Since 1995, the 4-year graduation rate has risen from 43% to 75% and the 6-year graduation rate has risen from 70% to 84%. The average time to graduate for UConn students is at a remarkably low 4.1 years and ranks 2nd among our public research peers, which helps to keep parent/student educational costs down.

In summary, the University has made significant progress towards improving the following NextGenCT goals, as shown the previous table.

- Storrs Engineering Undergraduate Enrollment increased from 1,978 in FY13 to 3,733 in FY26
- Storrs STEM Undergraduate Enrollment increased from 8,025 in FY13 to 12,736 in FY26
- Storrs Undergraduate Enrollment increased from 17,528 in FY13 to 21,042 in FY26
- Undergraduate STEM Degrees Awarded increased from 2,387 in FY13 to 3,231 in FY25

Sponsored Programs Proposals, Awards, and Expenditures (Storrs and Regional Campuses - not including the UConn Health Campus)*

	FY 2013 (Base)	FY 2015	FY 2017	FY 2019	FY 2021	FY 2023	FY 2024	FY 2025	13-25 % Change
Sponsored Programs Proposals (\$M)									
STEM	\$511	\$648	\$569	\$645	\$743	\$922	\$1,015	\$1,069	109%
Non-STEM	56	74	135	93	89	134	150	126	125%
Total	\$567	\$722	\$704	\$738	\$832	\$1,056	\$1,165	\$1,195	111%
Sponsored Programs Awards (\$M)									
STEM	\$71	\$120	\$102	\$135	\$180	\$179	\$208	\$178	151%
Non-STEM	24	27	27	29	26	50	70	46	92%
Total	\$95	\$147	\$129	\$164	\$206	\$229	\$278	\$224	136%
Sponsored Programs Average Award Size (\$K)									
STEM	\$176	\$257	\$247	\$307	\$373	\$380	\$403	\$413	135%
Non-STEM	204	201	245	338	312	369	385	365	79%
Total	\$182	\$244	\$247	\$302	\$364	\$378	\$398	\$402	121%
Sponsored Programs Expenditures (\$M)									
STEM	\$95	\$92	\$101	\$123	\$137	\$163	\$171	\$195	105%
Non-STEM	28	33	35	34	31	44	55	66	136%
Total	\$123	\$125	\$136	\$157	\$168	\$207	\$226	\$261	112%

* Sponsored Programs data includes external funding for research, service, and education projects.

** Non-Stem Proposals: FY17 included one large \$50M proposal and a change in the proposal submission date from previous fiscal years, which resulted in a \$6M proposal being submitted in FY17 that in other fiscal years would have been submitted in the following fiscal year, FY18.

NSF Higher Education Research & Development (HERD) Survey of Research Expenditures (\$M)*

Institution	FY 2013 (Base)	FY 2015	FY 2017	FY 2019	FY 2021	FY 2023	FY 2024	13-24% Change
UConn (includes UCH)	\$ 242.3	\$ 259.4	\$ 267.6	\$ 285.8	\$ 302.3	\$ 390.2	\$ 433.5	79%
Michigan State University	\$ 515.7	\$ 558.2	\$ 694.9	\$ 725.7	\$ 710.2	\$ 844.1	\$ 931.8	81%
Purdue University	\$ 595.7	\$ 558.6	\$ 622.8	\$ 663.9	\$ 679.5	\$ 844.6	\$ 931.5	56%
Indiana University	\$ 197.9	\$ 485.1	\$ 540.4	\$ 668.2	\$ 695.3	\$ 853.1	\$ 897.0	353%
University of Utah	\$ 494.1	\$ 518.9	\$ 380.3	\$ 601.1	\$ 624.7	\$ 723.7	\$ 789.3	60%
University of Georgia	\$ 350.2	\$ 374.3	\$ 455.4	\$ 477.5	\$ 493.9	\$ 571.0	\$ 628.1	79%
University of Kentucky	\$ 339.8	\$ 331.7	\$ 378.4	\$ 410.6	\$ 429.2	\$ 504.0	\$ 527.7	55%
University of Kansas	\$ 298.5	\$ 311.4	\$ 300.3	\$ 352.6	\$ 385.6	\$ 466.2	\$ 546.1	83%
University of Delaware	\$ 180.0	\$ 175.7	\$ 183.4	\$ 206.3	\$ 231.5	\$ 428.1	\$ 465.8	159%
Peer Average	\$ 371.5	\$ 414.2	\$ 444.5	\$ 513.2	\$ 531.2	\$ 654.4	\$ 714.7	92%

*NSF HERD Survey data is only available through FY 2024

While the University continues to increase its research expenditures, the percentage change over the past five years lags other institutions, resulting in decreases in our national rank. The following table reflects our research expenditure rankings as compared to these nationally ranked peers.

Research Expenditure Rankings as Compared to Nationally Ranked Peers

Institution	NSF HERD Expend (\$M)**	U.S. News & World Report Ranking*	Wall Street Journal Ranking*	NSF HERD Ranking**	Land Grant University
UConn (includes UCH)	\$433.5	32	88	82	Y
Indiana University	\$897.0	34	219	41	N
Michigan State University	\$931.8	29	114	38	Y
Purdue University	\$931.5	19	103	39	Y
University of Delaware	\$465.8	43	38	77	Y
University of Georgia	\$628.1	19	167	59	Y
University of Kansas	\$546.1	74	249	63	N
University of Kentucky	\$527.7	74	309	67	Y
University of Utah	\$789.3	79	78	47	N

* 2026 Rankings

** Rankings based on FY24 NSF Survey of Higher Education Research and Development (HERD)

In summary, the University has funded 174 NextGenCT new faculty hires from FY14 through FY26 with 98 of those hires in the STEM fields.

- Full-time tenured/tenure track STEM faculty increased from 503 in FY13 to 570 in FY26 or by 13%
- Full-time STEM faculty increased from 670 in FY13 to 888 in FY26 or by 33%

However, the total number of new faculty will be significantly lower than planned because of the cuts in State operating support since FY15. These cuts have also restricted our ability to replace retiring faculty, which can result in net loss of faculty despite the new hiring through NextGenCT. Due to the reduction in NextGenCT funding that has occurred, our original goals of hiring faculty to train the next generation of students, conduct transformational research, create new companies based on intellectual property from this research, and to drive job creation in Connecticut may be significantly reduced. Progress toward NextGenCT goals could be further eroded if originally planned funding is not restored and if out-year funding is not appropriated at requested levels.

Full Time Instructional Faculty

Full Time Faculty	FY 2013 (Base)	FY 2015	FY 2017	FY 2019	FY 2021	FY 2023	FY 2025	13-25 % Change
T/TT Faculty	1,044	1,151	1,127	1,085	1,098	1,068	1,086	4%
Peer Avg T/TT Faculty	1,233	1,385	1,408	1,471	1,476	1,444	1,438	17%
Non-TT	268	294	326	350	390	424	484	81%
Total Faculty	1,312	1,445	1,453	1,435	1,488	1,492	1,570	20%
Peer Avg Total Faculty	1,985	1,847	1,911	2,015	2,050	2,157	2,241	13%

Notes: FT=Full Time; T/TT=Tenured/Tenure Track

Source: National Center for Education Statistics, Integrated Postsecondary Education Data Systems Data Center.

The increase in the number of tenure/tenure track faculty shown in the table above has contributed to the increase in the amount of research proposals and research awards. The positive impact on research expenditures and business activity will continue to be seen over the next few years as the growing number of proposals and research awards translate into expenditures and business activity. While the University's total faculty growth exceeds our peers, our focus on growing tenured/tenure track faculty will continue in order to support greater research growth. Importantly, over the past eight years, the University has made significant progress towards improving the following metrics:

- Sponsored Program New Awards increased from \$95M in FY13 to \$223.6M in FY25 (Storrs and Regional Campuses)
- Average Award Size increased from \$182K in FY13 to \$427K in FY25

Industry partnerships including joint projects, consortium projects, and technology incubator support:

The full economic return from NextGenCT will be measured not only by the University's continued increases in research and talent generation, but by its broader engagement and partnerships with industry. One of the key objectives set out in the legislation for NextGenCT is to initiate collaborative partnerships with industry that lead to scientific and technological breakthroughs. With this focus on advancing industry partnerships in mind, the University has set out to have an explicit strategic roadmap to establish a comprehensive and leading program for impactful industry partnerships. This strategic roadmap focuses on the development of world-class strengths in areas of expertise that match the needs of Connecticut's industry growth opportunities.

Thus far, the University has developed centers of excellence and announced partnerships with multiple key industries and institutions as part of the development of the Innovation Partnership Building (IPB) at UConn Tech Park totaling nearly \$450 million in partnership funding. Selected partnerships include:

- \$28 million UConn Thermo Fisher Scientific Center for Advanced Microscopy and Materials Analysis
- \$82.9 million for Advanced Systems Engineering

- \$66.9 million Eversource Energy Center
- \$28.6 million Air Force Research Lab partnership
- \$101 million National Institute for Undersea Vehicle Technology
- \$19 million Reverse Engineering Fabrication Inspection & Non-Destructive Evaluation Labs
- \$15.5 million Pratt & Whitney Additive Manufacturing Center
- \$8.3 million Comcast Center for Security Innovation
- \$14.44 million Connecticut Center for Applied Separation Technologies
- \$3.4 million Synchrony Center of Excellence in Cybersecurity
- \$6.2 million Collins Aerospace Center for Advanced Materials
- \$4.1 million Connecticut Manufacturing Simulation Center
- \$1.8 million Proof of Concept Center
- \$18.8 million Center for Hardware and Embedded Systems Security and Trust
- \$6.9 million Center of Science Heterogeneous Manufacturing of 3D Materials

Corporate partnerships and sponsorships are also key to the exploration of new digital methodologies and the development of new digital practices. UConn's Digital Media and Design Center has had many relationships with industry leaders including Cigna, Boston Children's Hospital, Diversified Media Group, UTC Aerospace System, and BBDO, allowing the Center to identify and tackle new challenges that further its research goals.

There are many other growing business and entrepreneurial initiatives intended to encourage and foster a vigorous entrepreneurial culture at UConn and increase the potential for success of commercially viable companies formed from its innovation, entrepreneurship, and proof-of-concept competitions. These activities are designed to: 1) Maximize entrepreneurial education and incentivize the creation of cross-disciplinary innovation teams; 2) Aid the teams in identifying and addressing key business issues through mentorship and real-world problem-solving activities; and 3) Provide mechanisms to deploy and allocate resources to the best commercialization opportunities that can attract future public or private fundraising. Some examples of these initiatives are listed below.

- Technology Commercialization Services (TCS) within UConn's Office of the Vice President for Research is the University's technology transfer and innovation enterprise and has successfully launched more than 160 start-ups since the incubator debuted in 2003. In addition to new company startup creation, TCS also markets commercially viable patents through license agreements with appropriate industry partners. TCS works closely with internal and external stakeholders and maintains a close relationship with UConn's other entrepreneurship programs.
- The UConn SPARK Technology Commercialization Fund continues to provide support for faculty at Storrs and UConn Health to conduct prototype and proof-of-concept (idea to commercial product) work necessary to establish a startup or attract commercial partners.
- The TCS Internship Program is designed to provide tangible experiences for students in the areas of technology assessment, intellectual property protection, marketing,

licensing, and entrepreneurship. The program was piloted in 2020 and launched a four-intern cohort in Fall 2021.

- A program funded by Connecticut Innovations for \$700,000 designed to streamline the translational pathway for researchers and convert their discoveries into new therapeutics for the treatment of human diseases. The fund is dedicated to five promising research projects at UConn and UConn Health.
- PATH (Program in Accelerated Therapeutics for Healthcare) was a targeted \$200,000 seed funding program in FY19 supported by the OVPR and the Schools of Medicine and Pharmacy that aimed to accelerate the translation of UConn discoveries into new medical therapeutics. Competitive awards were provided to seven projects addressing disease areas with an unmet treatment need in the current commercial marketplace.
- The \$2.25 million UConn Innovation Fund was created in partnership with Connecticut Innovations and Webster Bank to invest in new startups that have a UConn affiliation.
- In December 2017, UConn announced the establishment of The Peter J. Werth Institute for Entrepreneurship & Innovation after philanthropist and entrepreneur Peter J. Werth made a historic \$22.5 million commitment to UConn. Under University leadership, the Institute brings together student and faculty programs fostering entrepreneurship and innovation that potentially have commercial application and can be used to create new companies.
- The Connecticut Center for Entrepreneurship and Innovation (CCEI) serves as a hub for entrepreneurship at the University and facilitates student and faculty participation in entrepreneurial activities. CCEI administers the CCEI Summer Fellowship, the Wolff New Venture Competition, Accelerate UConn, Entrepreneurship Abroad, the InsurTech Initiative, Get Seeded, and Veteran Bootcamp. CCEI has moved to Hartford and is leading the Hartford Innovation Place initiative to build new entrepreneurial companies in the city.
- Accelerate UConn (AU) is UConn's National Science Foundation (NSF) Innovation Corps (I-Corps) Site. The only site of its kind in the state, Accelerate UConn aims to catalyze the transition of new scientific discoveries and capabilities from the lab to the marketplace. Launched in 2015 with \$300,000 in funding from the NSF to operate the program, AU offers participating teams an introduction to the most critical elements of the I-Corps Curriculum and Lean Launchpad methodology as well as small seed grants for customer discovery activities. To date, over 100 teams have learned how to determine the market opportunity for their product or technology. The NSF continues to renew funding for Accelerate UConn based on successes achieved by the program and its participating commercialization team.
- Several recent awards granted through the CTNext Higher Education Innovation and Entrepreneurship Initiative include:
 - \$4.2M (split between StamfordNext and UConn) for efforts to support workforce development and bolster UConn's standing in data science research. UConn is expanding deeper into Fairfield County and capitalizing on the tremendous opportunities the city of Stamford has to offer as the fastest growing city in Connecticut by working closely with CTNext and StamfordNext to launch a multiphase data science initiative that began with a successful internship program in the summer of 2019 and expanded with the development of a data sciences incubator in the downtown area (Technology Incubation

Program, opened February 2021). The next components of the initiative include the creation of the Stamford Startup Studio, a yearlong entrepreneurial co-op experience for extremely motivated and talented undergraduates, and a cluster hire of five cutting-edge data science faculty researchers spanning four colleges/schools at UConn. The Office of the Vice President for Research administers this program and is leading efforts to grow UConn's impact in Stamford in collaboration with UConn's Office of the Provost, Schools of Business, Fine Arts, Engineering, the College of Liberal Arts and Sciences, and the Werth Institute for Entrepreneurship & Innovation.

- \$638,204 to launch a new Master of Engineering in Global Entrepreneurship to attract highly talented entrepreneurs from around the world to the State of Connecticut. The first class from this program graduated in the spring of 2020.
- \$200,000 to increase entrepreneurial education and output among the State's top researchers from industry and academia.
- \$237,000 to expand an existing program at UConn Health through a multi-institution public-private, academia-industry partnership that engages students and faculty in innovation and entrepreneurship training and development in the health and bioscience sectors.
- \$484,500 to leverage current innovation infrastructures at UConn through a multi-institution partnership that will commercialize inventions, promote entrepreneurship, support startups, foster collaboration, and encourage the sharing of knowledge among partners.
- Intellectual Property and Entrepreneurship Law Clinic (IP Law Clinic) at the UConn School of Law was established through a collaborative effort of Technology Commercialization Services in the Office of the Vice President for Research, the UConn School of Law, and the School of Business to help potential companies with analysis of the IP landscape. The Clinic provides law students with the opportunity to counsel Connecticut's innovators in a range of intellectual property (patent, trademark, copyright, and trade secret) and related business law issues.
- Innovation Quest (iQ) is a longstanding entrepreneurial competition at UConn that provides training and potential funding to promising teams of student entrepreneurs. It was established through a collaborative effort of Technology Commercialization Services within the Office of the Vice President for Research and CCEI but is funded, supported, and driven by UConn alumni.
- The University joined Yale, Quinnipiac University, and Connecticut Innovations to establish the Bioscience Pipeline CT Program to support commercialization of early-stage biomedical technologies (medical devices, diagnostics, and health information technology) with \$30,000 grants that help make projects more competitive under the State's Bioscience Innovation Fund.
- The Third Bridge Grant provides seed funding to the School of Engineering with promising technologies developed independently and within UConn labs. The goal of Third Bridge is to mentor and aid students as they advance their technologies toward commercialization.

- Senior Design Projects: More than 250 industry-sponsored projects per year (spanning 1 to 2 semester courses) designed for senior engineering students to solve real-world engineering problems from industry with the guidance of faculty mentors.
- Industry Liaison Activities: Through the Executive Director for Innovation, External Engagement, and Industry Relations, the University can catalyze new interactions between faculty, potential commercial partners, and other research organizations. The OVPR Executive Director enhances existing efforts of industry liaisons across the University whose mission includes outreach to scientists and engineers from industry. These individuals establish partnerships with industry at many levels, from student internships and senior design projects to the formation of large, industry or federally sponsored research projects and collaborations. In addition, industry liaisons work with chambers of commerce, trade associations, supply chains, and OEMs to broaden awareness of UConn's research capabilities and leverage state and federal programs (e.g., Connecticut Innovations, DECD, federal sponsors, etc.) to establish and strengthen partnerships between UConn faculty and industry partners.
- Student internships through UConn's Center for Career Services and many individual departments.
- Industry sponsorship of undergraduate and graduate research students through research grants.
- Institute of Materials Science (IMS) Industrial Affiliates Program: Since 1974, the program has provided companies with access to UConn resources that can assist industry with materials-related research, development, and production projects. The program is administered through IMS.

The UConn Technology Incubation Program (TIP), which offers incubator facilities at two locations (Storrs and Farmington) is able to provide technology-based startup companies access to a unique range of unparalleled resources, including:

- Incubator facilities featuring offices, wet labs, and access to instrumentation.
- Collaboration with scientific experts.
- Technically trained student interns, employees, and graduates.
- UConn's world-class library resources.
- Customized business educational events, planning assistance, and mentoring.
- Access to venture funding.

The following table reflects growth in TIP:

Growth in TIP								
	FY 2013 (Base)	FY 2015	FY 2017	FY 2019	FY 2021	FY 2023	FY 2024	FY 2025
Companies in Program	29	20	30	35	58	59	41	32
Capital Raised (\$M)	\$29.1	\$41.9	\$51.9	\$69.0	\$70.9	\$146.0	\$77.0	\$83.0
Revenue (\$M)	\$4.5	\$1.6	\$3.1	\$9.0	\$6.4	\$40.0	\$16.0	\$24.0
Taxes Paid (\$M)	Didn't collect	\$0.4	\$0.6	\$1.3	\$3.4	\$5.2	\$4.6	\$3.2
Full-Time Jobs	85	61	81	106	204	257	174	164
Part-Time Jobs	33	38	56	62	80	180	124	122
Company Patents Filed	37	62	74	103	124	137	Not Avail	150
Company Patents Granted	22	19	43	48	40	25	37	22

Note that the number of companies in TIP varies based on available space and square footage needs of the current incubator companies. TIP leasing practices allow these startups to increase and decrease space as needed. While the number of companies in the program has fluctuated since FY13, this occurs due to graduation of some companies and the entry of others, which happens on a rolling basis. The overall number of companies has grown due to the opening of the new facility at UConn Health in January 2016, which drastically increased the program's available space. As of the end of FY25, TIP companies have raised \$108 million and employ 286 people. There are 33 companies in the incubator and women own 13% of those companies.

The University engaged with Connecticut Innovations (CI) and Battelle in 2014 by way of an MOU to identify opportunities for faculty-industry collaboration and to help advance the goals of NextGenCT utilizing the following programs:

- Department of Economic & Community Development (DECD):
 - Connecticut Manufacturing Innovation Fund (MIF) administered through DECD to assist the manufacturing industry to innovate commercial products and services and help drive enhancement in, or development of, products or services designed to strengthen their competitive position. The MIF supports competitive initiatives in the following areas:
 - Voucher Program (DECD/CCAT) – It is designed to help keep pace with the state-of-the-art product development and manufacturing technology. The program provides companies with access to the expertise they need to become more efficient, productive, and profitable.
 - Incumbent Worker Training Program (DECD/DOL) – The program provides financial assistance to train incumbent workers in the appropriate skills to meet current and emerging market needs.
 - Apprenticeship Program (DECD/DOL) – To support a combination of on-the-job training and classroom instruction for apprentices in Connecticut's manufacturing industry. Grants awarded through the program can be used for wage subsidy, tuition reimbursement, and to offset the costs of gaining appropriate credentials for apprentices.

- CT Bioscience Innovation Fund, which creates the opportunity to develop collaborations with UConn faculty and industry partners to leverage external funds from federal agencies (administered through CI).
- Technology Talent Bridge (TTB) – A program that connects student interns with work on relevant projects and companies within the state (administered through CI).
- Multiple collaborations between the University and CCAT to spur innovation within the State’s manufacturing sector and facilitate access to state and federal support.
- Eli Whitney Equity Fund – Provides R&D support and research space to innovative companies receiving investment from CI.

A summary of University and joint University-industry intellectual property activities, including the number of disclosures, patents, licenses, new businesses and entrepreneurial activities established with University technologies:

The mission of Technology Commercialization Services within the Office of the Vice President for Research is to expedite and facilitate the transformation of UConn discoveries into products and services that benefit society and drive economic growth and job creation. The goals are to bring together UConn researchers and the business community in order to significantly enhance the commercial and societal impact of UConn’s research; identify and help move inventions by UConn faculty, staff, and students towards the market through licensing or new company formation; secure patent protection for new technologies where warranted by market forces; and generate industrial support for ongoing applied/translational research projects.

University inventions have led to more than 750 US patents with 22 patents issued to UConn inventors in FY25 alone. Additionally, many of our faculty have more intellectual property and patents based on their previous work at other institutions.

Recent State initiatives, such as Next Generation Connecticut and Bioscience Connecticut, have enhanced the University’s role as a center for innovation, but reduced State funding for new faculty hires has substantially limited its capacity to maximize the hoped-for return on investment. A \$169.5 million UConn Technology Park with an anchor facility, the Innovation Partnership Building, designed to house industry-academic research collaborations, officially opened in September 2018, and continues to serve as a hub for the development and growth of industry relationships and entrepreneurship at the University. These initiatives will provide a robust pipeline of innovation, talent, and unique research facilities for technology development, business incubation, and growth.

Identification of research and innovation benchmarks and an analysis of the University’s progress in meeting such benchmarks:

More than eighty research centers, institutes, and programs serve UConn’s teaching, research, diversity, and outreach missions. Undergraduate, graduate, and faculty research at the University drives business development and enhances quality of life. UConn’s research operations make real and vital contributions to the state’s economy. Research dollars enter the Connecticut economy through UConn, but the impact does not end there. Through the bold NextGenCT initiative, the State’s economic development will be fueled.

Experience indicates that there is no uniform approach to technology licensing that will meet the needs of our diverse industry partners. The University is committed to working with its partners to provide the intellectual property rights necessary to meet company goals.

Licensing and Commercialization								
	FY 2013 (Base)	FY 2015	FY 2017	FY 2019	FY 2021	FY 2023	FY 2024	FY 2025
Invention Disclosures Received	71	93	61	90	91	86	86	117
Patent Applications Filed	95	113	89	105	102	137	136	150
Patents Issued	20	28	28	30	28	25	25	22
Licenses & Options Executed	19	10	10	21	10	25	10	27
Licensing Revenue (\$M)	\$1.0	\$1.1	\$1.7	\$0.7	\$1.2	\$1.7	\$1.7	\$1.0
UConn Startup Companies Formed	4	3	1	15	5	6	6	9

Year-to-year fluctuations in disclosures received are not unusual. Since FY 2013 the average number of disclosures received was 83.6. While there was a record high 117 disclosures received in FY 2025, FY 2021 also had a high number of disclosures in spite of the global pandemic.

The table below measures UConn against our peers using data based on research expenditures, which is accepted as the chief factor driving innovation.

UConn vs. Peers FY23, Research and Innovation Performance							
Institution	R&D Research Expenditure (\$M)*	Invention Disclosures Received	Patent Applications Filed	Patents Issued	Licenses & Options Executed	Licensing Revenue (\$K)	Startup Companies Formed
UConn	\$433.5	98	143	27	17	\$1.3M	7
Indiana University	\$897.0	139	166	63	27	\$6.5M	7
Michigan State University	\$931.8	120	71.0	41	40	\$4.5M	3
Purdue University	\$931.5	394	234	187	210	\$141.0M	13
University of Georgia	\$628.1	152	44	36	151	\$12.0M	7
University of Kansas	\$546.1	61	43	40	36	\$2.9M	5
University of Kentucky	\$527.7	99	67	22	40	\$807k	6.0

Notes: Based on annual AUTM Survey Data. The University of Delaware did not respond to the AUTM survey for a portion of this reporting period. Their data has been omitted for that reason. FY23 is the most recent year for which AUTM survey data is available.

*Expenditure data based on FY24 HERD data.

In 2026, UConn continues to solidify its position as a leader in research and innovation, driving transformative discoveries and advancing knowledge across diverse fields. Through groundbreaking research, collaborative initiatives, and the relentless pursuit of solutions to global challenges, our university has made significant strides toward shaping the future. This year, we celebrate not only the outstanding accomplishments of our faculty, students, and researchers but also the pivotal role of UConn's Technology Transfer Office in promoting UConn's innovation and fostering strong partnerships that drive these innovations forward, creating meaningful societal impact. Some highlights for FY25 include:

- **Record financial performance and investor confidence:** TIP doubled its program revenue over the past two years, and TIP-supported companies together raised **\$97.8 million in new external funding**, a **39% increase vs. FY24**, showcasing extraordinary fundraising success in a challenging market.
- **Growing commercial traction and revenue:** Portfolio companies reported **\$9.9 million in revenue** in FY2025 — approximately **twice FY23 figures** and **40% growth year-over-year**
- **High-quality job creation and workforce engagement:** TIP startups employed **286 people**, including **193 in Connecticut**, and the TIP internship pipeline continued to prepare UConn students for careers, with **10 interns transitioning into full-time roles this year** and nearly 30 overall in the past three years.
- **Maturation of the startup portfolio:** Nearly **80% of TIP companies secured more than \$100,000 in funding**, with **nine surpassing \$1 million**
- **Expansion of the innovation ecosystem and new milestones:** TIP’s community growth included **~84% capacity at Storrs** and **~86% occupancy at Farmington**, *new companies joining the incubator* (e.g., Atlas, Sea Solutions, FemtoInnovations), leadership changes, facility upgrades, and significant grant awards (e.g., a NASA InSPA award for the cancer-care startup Encapsulate), demonstrating dynamic ecosystem development.

CAPITAL PROGRAM

The Board of Trustees, at its June 25, 2025 meeting, approved the FY26 Capital Budget for UConn, Storrs and Regional Campuses, totaling \$175,000,000. This amount reflects \$128,000,000 of UCONN 2000 State bond funds, \$8,000,000 of other State bond funds, and \$39,000,000 of University funds.

Storrs & Regional Campuses

The following is a brief description of some of the named projects included in the FY26 Capital Budget or previous budgets, which are currently in planning, design or construction.

Academic and Research Facilities

The 285,000 gross square foot Gant Science Complex will be renovated to accommodate current and future University needs in response to growing student enrollment in STEM programs. These improvements will include classrooms, lecture halls, teaching and research laboratories, faculty offices and support spaces. Exterior site and plaza areas will be improved to make them more inviting and accessible to the campus community. The building envelope (façades and roofs) will be reconstructed to provide a more attractive waterproof skin with better energy performance. A new light court was built as part of phase 1 which enclosed the existing opening at the Gant Plaza. Phased construction began in Winter 2018. Phases 1 and 2 were completed in 2022. The work on Phase 3-North Wing commenced July 2025 and is anticipated to be completed by late Fall 2027.



New School of Nursing Building

The School of Nursing currently resides in Storrs Hall, a historic building constructed in 1906. In 2012, an expansion was added to accommodate the growing needs of the school, resulting in a total of 51,000 gross square feet (GSF). However, due to the continued growth of the school's program, the existing building can no longer adequately fulfill the school's requirements in terms of size and spatial configuration.

The goal of this project is to construct a new building for the Elisabeth DeLuca School of Nursing to accommodate an increased enrollment and to address the shortage of nurses, the changing nature of health care, and the increasing disparity in health outcomes. This project is being funded partially with a donation from the DeLuca Foundation, which will also support programming and operations. The new approximately 90,000 square foot building will be strategically located near the existing Brain Imaging Research Center, aligning with the vision outlined in the 2015-2035 Campus Master Plan.



The building's groundbreaking ceremony took place in October 2024, followed by a beam signing in October 2025. Construction is now underway, with steel erection and concrete deck pours in progress.

Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities

Per statute, the “deferred maintenance” portion of the project name is defined as “repair of an infrastructure or structure that was not maintained, repaired or replaced in the usual course of maintenance and repair.” In addition, the University intentionally designs projects to repair under-maintained facilities and infrastructure up to current standards and with necessary improvements to accommodate the current needs of the campuses. Also, the statutory named line clarification and new definition allows the University to construct new utility, infrastructure, administrative and support facilities as needed. In general, projects fall into one or more of the following categories:

- Safety, code and ADA required improvements
- Roof and exterior repairs
- Building mechanical system improvements
- Utilities repairs and upgrades
- General building renovations
- Roads, walks and grounds
- Environmental remediation
- New utility, infrastructure, administrative and support facilities

Some of the major projects to be funded within this category during FY26 are Motor Pool Fuel Tank Replacement, University Second Electrical Feed, Gampel Pavilion Renovation, and various programmatic renovations. Several of the projects recently completed or currently underway in this category are summarized below.

Boiler Plant Equipment Replacement & Utility Tunnel Connection

This project replaced the existing 1960's vintage Central Utility Plant (CUP) Boilers as well as completed the utility tunnel interconnection between the future Supplemental Utility Plant (SUP) and the existing Central Utility Plant. The new efficient boilers will reduce greenhouse gas emissions by 3.5%-5.25% from current levels.



The Boiler Plant Equipment Replacement and Utility Tunnel Connection project was implemented in three phases. In Phase I, the University pre-purchased three factory-fabricated, dual-fuel water-tube boilers.

In Phase II, the existing boilers were decommissioned and demolished in preparation for Phase III. Also, in phase II, the utility tunnel connection was completed. Work included extension of the steam, chilled water, and electrical connections from their current locations within the existing “North Utility Tunnel” at the northeast corner of the UTEB building into the CUP.

Phase III installed the new boilers in the CUP as well as the Supplemental Utility Plant. Work on the steam system will continue into Spring 2026.

Field House Renovation

The Greer Field House was the former Student Recreation Center, and upon their move to the new facility in August 2019, space became available to meet other Athletic Department program needs. In the summer of 2021, design consultants were hired to begin the programming and conceptual design for the backfill of the facility. The newly renovated spaces will be known as the Bailey Student-Athlete Success Center in recognition of alumnae Dr. Trisha M. Bailey whose significant gift has enabled the University to move forward with the project.

This project will bring athletics, research, sports medicine, hydrotherapy, training, rehabilitation, recovery, nutrition, compliance, clinical operations as well as academic support together in one building. The proposed program for the facility includes the establishment of the Nayden Center for Academic Excellence made possible from a generous gift from Denis and Britta Nayden. The Nayden Center will become the home for holistic development, academic accomplishment, and well-being for every student-athlete at UConn. This project also seeks to address Title IX requirements for the various athletic teams.

This project will renovate existing offices, support spaces, team rooms, coaches and officials’ locker rooms, and team locker rooms for the following sports: men’s and women’s track and field, women’s field hockey, women’s rowing, women’s tennis, and women’s swimming & diving. These renovated spaces within the Field House and Wolff-Zackin facility will be constructed to a standard established in the new locker rooms within the Rizza Performance Center. Construction of the project began spring 2025 with scheduled completion in Winter 2027.



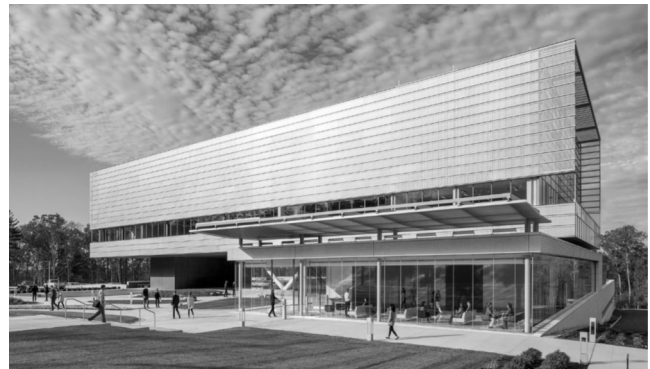
South Campus Infrastructure

In 2015, the University completed the NextGenCT Campus Masterplan and in 2016 the University performed a Framework Utility Analysis to create a systematic approach for infrastructure projects that support development of the NextGenCT program. The intent of this project is to provide infrastructure improvements in the South Campus district to support the construction and sustainable operation of the new South Campus Residence Hall.

The overall scope of this project will provide renewable infrastructure to the new South Campus Residence Hall and includes new utilities (steam, electric, hot and chilled water), communications, sanitary, stormwater, and domestic water for the South Campus Residence Hall, (CT Hall) and expansion of the South Campus Chiller Plant to accommodate a new geothermal heating and cooling system and to meet the needs of the Residence Hall and surrounding buildings. This project also makes utility connections that support the construction of the new School of Nursing project. The project is currently under construction and scope necessary to support CT Hall was completed in August 2024, with in-service date of electrical equipment and start-up of the geothermal system are estimated in February 2026.

Innovation Partnership Building (IPB) Renovations for the Center for Clean Energy Engineering (C2E2)

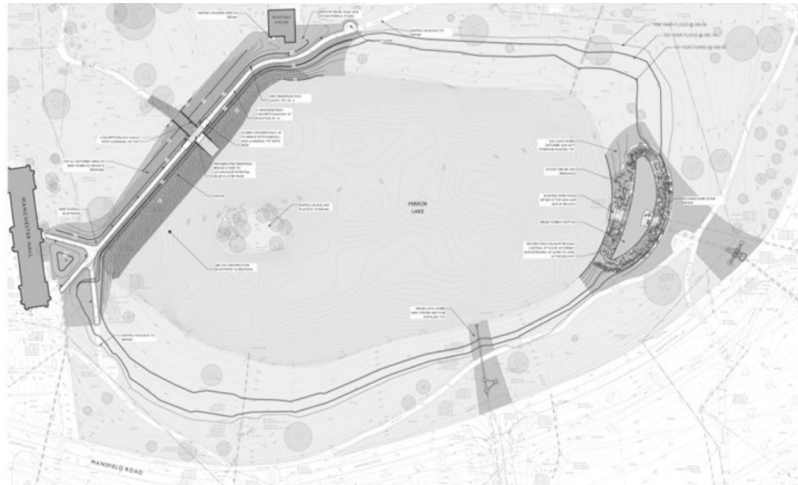
The Innovation Partnership Building is UConn's premier center for cutting edge research and industry collaboration and innovation. This project will allow for increased synergy and research productivity by relocating the Center for Clean Energy Engineering (C2E2) from Depot Campus to the building. The project will be conducted in two phases, first the customization of existing offices and labs followed by the build-out of shell space with anticipated completion in quarter four of 2025.



Mirror Lake Improvements

Mirror Lake has been a beloved and historic campus landmark since 1922. After multiple decades of deferred maintenance and campus growth within its watershed, numerous studies through 2021 concluded that critical improvements to the lake and its dam are necessary. Permitting, design, and preconstruction activities were completed in late 2022 however, a reduction and phasing of the scope of work became necessary due to budget constraints. The University then conducted collaborative working meetings with CT DEEP through early 2023, concluding with an amended Memorandum of Understanding for Mirror Lake and its watershed that attenuates stormwater flows from development since 1993.

The first phase of work will focus on critical improvements and repairs to the dam, and a future phase will address stormwater attenuation and water quality improvements associated with construction in the watershed.



The project is substantially complete with remaining site restoration planned for Spring 2026. Reestablishing a pathway across the dam will also be considered as the project is financially closed and budget permits.

Jones Annex Renovation:

Faculty and professional staff in the department of Plant Science and Landscape Architecture support several outreach educational and fee-based services. Two of the most impactful programs include (1) a group of programs and services associated with the UConn Soil Nutrient Analysis Lab (SNAL), the Home & Garden Education Center (H&GEC), the Plant Diagnostic Center, the Turfgrass Diagnostic Service, the UConn Master Composter Program, and (2) the Integrated Pest Management (IPM) program. Presently, the H&GEC and the diagnostic services are located on the Storrs campus in the Ratcliffe-Hicks building while the SNAL is located on the Depot campus (Union Cottage).



This project renovates the existing Jones Annex building to consolidate these three programs on Storrs campus to facilitate efficient management of personnel, collaboration between groups, and increase opportunities for professional staff to contribute to undergraduate life transformative educational activities, and other departmental service and professional improvement activities. Construction is anticipated to be completed in Spring 2026.

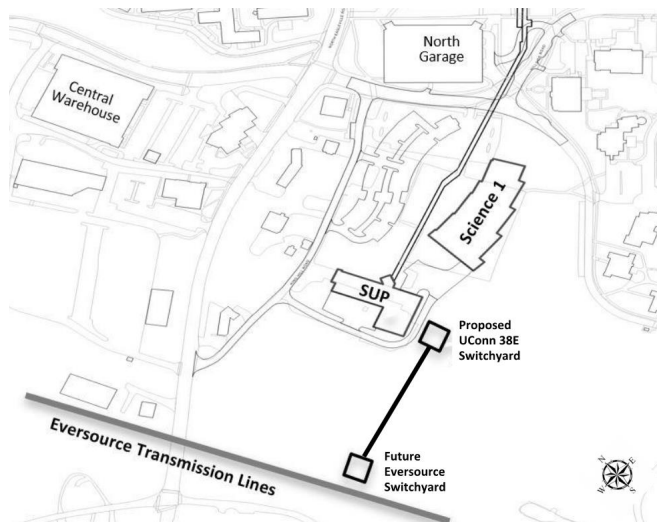


Pharmacy-Biology Building Research Support Expansion

The University's Animal Care facility must evolve to accommodate the growing research requirements of both current and incoming faculty, while also enhancing its support to the University community. This project renovates nearly 5,000 gsf of existing "shell space" within the Pharmacy-Biology building to facilitate the expansion and better support the operations of the adjacent animal care facility. The renovations will play a critical role in enhancing UConn's competitiveness in grant competitions. Construction will begin March 2026 and be completed in late fall 2026.

University Second Electrical Feed

The UConn Storrs campus receives electrical power from two sources: 1) the generation of power on campus at the Central Utility Plant by UConn owned and operated electrical generating turbines, and 2) the Utility provider's (Eversource) overhead power lines via a utility substation located west of the area "F" parking lot on the north side of North Eagleville Road. Each of the sources was originally designed with the capacity to independently provide all electricity needed for the campus, thus providing the University with the reliability and redundancy necessary should one or the other service be interrupted. Studies have shown that as the University continues to expand in accordance with its Master Plan, the electrical demand has increased to a point where both imported, and campus-based production of electrical power will need to be increased to maintain the required reliability and resiliency of the on-campus electrical distribution system.



the new service.

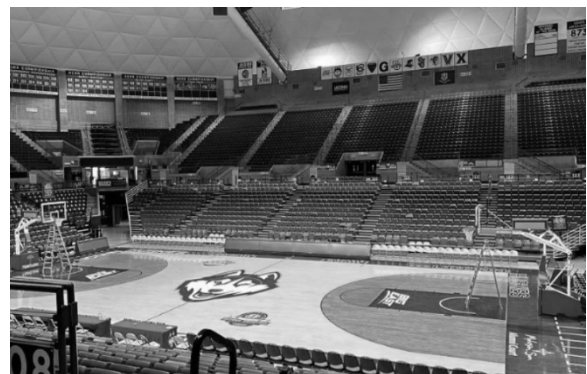
This project establishes a second connection to Eversource, terminating at a new 50-75 MVA transformer located on the exterior of the Supplemental Utility Plant in the substation switchgear yard. Included is a required modernization of the electrical distribution control system to manage multiple sources and the increased load demands which enables code compliant switching for personnel safety. The project is currently in the Design phase with expected construction starting in 2026. UConn and Eversource have executed an interconnection agreement for

Gampel Pavilion Renovation



revenue-generating features and, as a prominent University landmark, Gampel Pavilion is the home of the men's and women's basketball teams and the men's golf team. The facility opened in January of 1990 and totals more than 171,000 square feet in the domed area. In the summer of 1996, its original seating capacity of 8,241 was increased by

The University is set to advance its efforts in upgrading Athletic Facilities by undertaking major renovations of the Harry A. Gampel Pavilion on the Storrs Campus, with the goal of modernizing the venue and creating more



adding seats above each of the four entrance quadrants. The new ‘sellout crowd’ for UConn Basketball is approximately 10,000, making it the largest capacity on-campus basketball arena in New England. Phase 1 of the project focused on upgrading Wi-Fi equipment and services and installing the structural components for new seating; this phase was completed in Fall 2025. Phase 2 will reconfigure the concourse to enhance circulation and expand concession areas, while adding premium fan amenities to increase overall revenue. The project also includes upgrades and consolidation of the athletic facilities and the Kinesiology Department. Additional improvements involve roof repairs and expanding the building footprint by enclosing the North Canopy. A new elevator will provide access to all levels. Construction on the remaining renovation elements is scheduled to begin in Spring 2026.

Equipment, Library Collections & Telecommunications

The enhancement of the University’s infrastructure includes its instructional and scientific equipment. The equipment replacement category permits the University to replace outmoded items with state-of-the-art laboratory devices and computers. The funding encompasses seven major categories: management information systems, computers, research equipment, instructional equipment, furnishings, operational and public safety support, and library materials.

UConn Health

In 2018, an external third party provided UConn Health with a ten-year Facilities Condition Assessment (FCA). The assessment identified \$587 million (inflation adjusted) in Deferred Maintenance needs across the following categories:

- **Recurring Deferred Renewal:** Items that have not been replaced during the normal course of maintenance that have reached or exceeded their expected life: \$263 million (e.g., original 1970 era HVAC systems).
- **Recurring Projected Renewal:** Items that during the 2024-2033 time period will “age out” and need to be replaced: \$276 million (e.g., roofs that are 25 years old now but will reach their 30 year life expectancy in the next 5 years and need to be replaced).
- **Nonrecurring:** Items that require replacement on a one-time basis: \$48 million (e.g., stair railings that are not code compliant and need to be replaced but are not expected to be replaced again).

In addition to UCONN 2000 support, UConn Health has received State GO bond funding to support information technology, equipment, and deferred maintenance needs across its campus. These resources have been essential in addressing aging infrastructure, advancing technology and security upgrades, and replacing critical clinical and operational equipment. UConn Health will continue to seek additional capital funding on an ongoing basis to address the needs identified in the FCA.

Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities

Per statute, the “deferred maintenance” portion of the project name is defined as “repair of an infrastructure or structure that was not maintained, repaired or replaced in the usual course of

maintenance and repair.” In addition, the University intentionally designs projects to repair under-maintained facilities and infrastructure up to current standards and with necessary improvements to accommodate the current needs of the campuses. The statutory named line clarification and new definition also allows the University to construct new utility, infrastructure, administrative and support facilities as needed. In general, projects fall into one or more of the following categories:

- Safety, code and ADA required improvements
- Roof and exterior repairs
- Building mechanical system improvements
- Utilities repairs and upgrades
- General building renovations
- Roads, walks and grounds
- Environmental remediation
- New utility, infrastructure, administrative and support facilities

Numerous projects involving paving, roof replacements, academic and research renovations, and replacement of building infrastructure components are under design or construction including the IT Critical Equipment Redundancy Room, Animal Housing Renovation, Central Sterile Renovation, Radiology Renovation and the Emergency Department Low Acuity Bay Expansion.

UCONN 2000: SET-ASIDE CONTRACTOR

Public Act 99-241 called for, among other things, information regarding use of Connecticut owned businesses on UCONN 2000 program projects, including those owned by women and minorities (“set-aside” contractors). Since Fiscal Year 1996, construction and related contracts for the UCONN 2000 program totaled \$5.4 billion from all fund sources; \$4.1 billion is strictly UCONN 2000 funds. As of December 2025, Connecticut businesses have accounted for \$3.01 billion of the total contracted dollars with “set-aside” general contractors and subcontractors accounting for \$1.0 billion. Overall, small business participation has amounted to \$589 million, minority business participation has amounted to \$139.4 million, and women-owned business participation has amounted to \$327.2 million.

UCONN 2000: FINANCE

Pursuant to Section 10a-109x of the Connecticut General Statutes, the semi-annual report to the General Assembly is to provide, among other things, information on the number of projects and securities authorized, approved and issued; the payment of debt service requirements, and the payment of principal and interest on the UCONN 2000 securities; and the amount of investment earnings. This section provides that information.

Legislative Authorizations - Selected Discussion

During November 2025, the Governor signed Public Act 25-2, which authorized the University of Connecticut Health Center Joint Venture Initiative. This act increases the statutory authorizations for the UCONN 2000 bonds secured by the State Debt Service Commitment by \$390,000,000, for Fiscal Year 2026 to 2030, for a total of \$5,314,900,000.

During June 2025, the Governor signed Public Act 25-174, which increases the statutory authorizations for the UCONN 2000 bonds secured by the State Debt Service Commitment by \$4,000,000, in Fiscal Year 2026, for a total of \$4,924,900,000.

During June 2024, the Governor signed Public Act 24-151, which extends the UCONN 2000 program by four years to 2031; increases the statutory authorizations for the UCONN 2000 bonds secured by the State Debt Service Commitment by \$625,000,000 for a total of \$4,920,900,000; and provides that not later than June 30, 2031, the University or the Foundation shall raise UConn 2000 philanthropic commitments and gifts of \$100,000,000 according to cumulative target milestones for Fiscal Years 2025 to 2031.

In 2023, the General Assembly enacted and the Governor signed Public Act 23-1 that decreased the amount of bonds secured by the Debt Service Commitment that may be issued for fiscal year 2025 and in the aggregate by \$12,000,000 which decreased the Fiscal Year 1996 to 2027 total Debt Service Commitment amounts to \$4,295,900,000.

During June 2021, the Governor signed Public Act 21-2 increasing the Debt Service Commitment amount for Fiscal Year 2022 by \$25,000,000 to \$215,500,000. The estimated costs in the act were also changed including increasing the project known as “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities - Health Center”.

During March 2020, Public Act 20-1 was approved which reallocated the authorized Debt Service Commitment debt funding paid for by the State among the Fiscal Years 2020 through 2027 but did not change the total Debt Service Commitment amount authorized for UCONN 2000 projects.

During October 2017, the General Assembly passed Public Act 17-2 and the Governor signed on October 31, 2017 “An Act Concerning the State Budget for the Biennium Ending June 30, 2019, Making Appropriations Therefore, Authorizing and Adjusting Bonds of the State And Implementing Provisions of the Budget” that which among other things, moved some of the authorized DSC bond funding from Fiscal Years 2018 through 2023 and added it to 2024, and the newly added Fiscal Years 2025, 2026 and 2027 (without changing total DSC funding); and changed the name of the UCONN 2000 project “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum” to “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities” and UConn Health’s UCONN 2000 named project formally known as “Deferred Maintenance/Code/ADA Renovation Sum — Health Center” to the new UCONN 2000 project name of “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities – Health Center”.

During the May 2016 Special Session, the General Assembly passed Public Act 16-4 effective July 1, 2016, which among other things changed the name of the UCONN 2000 project “Deferred Maintenance/Code/ADA Renovation Lump Sum” to “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum” and also

shifted \$26,000,000 of Debt Service Commitment authorizations from Fiscal Year 2017 to Fiscal Year 2018.

During May 2014, Governor Malloy signed Public Act 14-98 which clarified that the language in the UCONN 2000 legislation limiting UCONN 2000 debt applied only to the debt service commitment debt that the State pays and the limit does not apply to UCONN 2000 Special Obligation Student Fee Revenue bonds and other types of UCONN 2000 debt which the University and not the State pays. Public Act 14-5 was also signed in May 2014 and eliminated certain UCONN 2000 Act language that limited leasing outside the Storrs Campus.

In July 2013, Governor Malloy signed Public Act 13-233, “An Act Concerning Next Generation Connecticut”, which extended the UCONN 2000 program another six years until Fiscal Year 2024; increased the statutory authorizations for the UCONN 2000 bonds secured by the State’s debt service commitment by \$1.551 billion for a total of \$4,282,900,000; changed certain Fiscal Year bond authorizations; added a new named project called “Academic and Research Facilities”; and also added the housing language to the “Stamford Campus Improvements/Housing” project.

In July 2011, Governor Malloy signed Public Act 11-75, “An Act Concerning the University of Connecticut Health Center”, the Bioscience Connecticut initiative, which increased the statutory authorizations for the UCONN 2000 bonds secured by the State’s debt service commitment by \$262,900,000 for a total of \$2,731,900,000; changed certain Fiscal Year bond authorizations; eliminated a prior provision relating to the \$100 million contribution of federal, private or other non-state money; and provided for funding to renovate research laboratory space and create additional business incubator space.

On August 25, 2011, the Governor signed Public Act 11-57 for creation of a world-class Technology Park on the Storrs Campus to serve as a cornerstone for a new Connecticut research triangle. The Technology Park is expected to generate hundreds of new jobs in Connecticut, encourage new business growth, and leverage millions of dollars in federal and private research funding. The Technology Park will link to UConn Health in Farmington, the Connecticut Bioscience Initiative to Yale University in New Haven and others. A total of \$169.5 million of State General Obligation bond funding has been authorized by the State Bond Commission for the Technology Park. On August 26, 2011, the State Bond Commission authorized the first \$18 million of State General Obligation bonding to begin planning and design. On April 26, 2013, the State Bond Commission authorized the release of \$20 million in State General Obligation bonding to cover the purchase of equipment. On May 11, 2015, the State Bond Commission authorized the release of \$131.5 million in State General Obligation bonding to fund the construction of the new facility.

During the October 2011 special session, the General Assembly adopted Public Act 11-2 which established the Connecticut Bioscience Collaboration Program (the “Collaboration”) and authorized \$290,685,000 of State General Obligation bonds to be issued over a ten-year period and to be deposited in the Connecticut Bioscience Collaboration Fund. The Collaboration will support the establishment of a bioscience cluster anchored by the Jackson Laboratory for Genomic Medicine located on UCH’s Farmington campus.

In Fiscal Year 2002, the General Assembly enacted, and the Governor signed into law Public Act 02-3, An Act Concerning 21st Century UConn. This act authorized additional projects for the University and UConn Health for Phase III of UCONN 2000. This act amended Public Act 95-230 and extended the UCONN 2000 financing program.

Public Act 95-230 enabled the University to borrow money in its own name for a special 10-year capital improvement program designed to modernize, rehabilitate, and expand the physical plant of the University. It authorized projects for Phases I and II of UCONN 2000, estimated to cost \$1,250 million, of which \$962 million was financed by bonds of the University secured by the State Debt Service Commitment; \$18 million was funded by State General Obligation Bonds; and the balance of \$270 million was financed by gifts, other revenue, or borrowing resources of the University, including Special Obligation Student Fee Revenue bonds.

General Obligation Bonds

Section 10a-109 of the Connecticut General Statutes empowers the University to issue General Obligation Bonds secured by the State's Debt Service Commitment ("DSC"). These bonds are referred to as "General Obligation Debt Service Commitment Bonds" or "GO-DSC Bonds" throughout the remainder of this report. These bonds are issued pursuant to the General Obligation Master Indenture of Trust, dated as of November 1, 1995, between the University of Connecticut, as Issuer, and Fleet National Bank of Connecticut as Trustee (now U.S. Bank Trust Company, National Association). The University's Board of Trustees on November 10, 1995, and the State Bond Commission on December 21, 1995, approved the Master Indenture of Trust. The Master Indenture was subsequently amended and approved by the University's Board of Trustees on September 26, 2003, and the State Bond Commission on December 19, 2003. The Board of Trustees and the Governor approve the subsequent Supplemental Indenture for each bond issue. The University and the Office of the State Treasurer, working in conjunction, manage the GO-DSC Bond sale process.

General Obligation Bond Issues Completed

As of December 31, 2025, there have been thirty-eight GO-DSC Bond issues for the UCONN 2000 program including twenty-five new money and thirteen refunding bond issues.

There have been twenty-five new money GO-DSC Bonds issues totaling \$3,736,192,147 in par value which, together with original issue premium, funded \$4,044,000,000 of UCONN 2000 projects. The remaining balance, together with accrued interest and net original issue premium, funded the costs of issuance including deposits to the State Treasurer pursuant to the indentures.

Pursuant to Section 10a-109g of the Connecticut General Statutes, the UCONN 2000 GO-DSC Bonds authorized, approved and issued to date are listed below:

GO-DSC Bonds Phase I, II & III

<u>Date of Issue</u>	<u>Par Amount</u>	<u>TIC (1)</u>	<u>Bond Issue</u>
February 21, 1996	\$83,929,714.85	4.94%	1996 Series A ⁽²⁾
April 24, 1997	124,392,431.65	5.48%	1997 Series A ⁽²⁾
June 24, 1998	99,520,000.00	4.78%	1998 Series A ⁽²⁾
April 8, 1999	79,735,000.00	4.46%	1999 Series A ⁽²⁾
March 29, 2000	130,850,000.00	5.42%	2000 Series A ⁽²⁾
April 11, 2001	100,000,000.00	4.54%	2001 Series A ⁽²⁾
April 18, 2002	100,000,000.00	4.74%	2002 Series A ⁽²⁾⁽³⁾
March 26, 2003	96,210,000.00	3.97%	2003 Series A ⁽²⁾⁽⁴⁾
January 22, 2004	97,845,000.00	3.76%	2004 Series A ⁽²⁾⁽⁵⁾
March 16, 2005	98,110,000.00	4.20%	2005 Series A ⁽²⁾⁽⁶⁾
March 15, 2006	77,145,000.00	4.20%	2006 Series A ⁽²⁾⁽⁷⁾
April 12, 2007	89,355,000.00	4.14%	2007 Series A ⁽²⁾⁽⁸⁾
April 16, 2009	144,855,000.00	4.01%	2009 Series A ⁽²⁾⁽⁹⁾
May 25, 2010	97,115,000.00	3.64%	2010 Series A ⁽²⁾⁽¹⁰⁾
December 8, 2011	179,730,000.00	3.31%	2011 Series A ⁽²⁾⁽¹¹⁾
July 31, 2013	172,660,000.00	3.58%	2013 Series A ⁽¹²⁾
April 22, 2014	109,050,000.00	3.37%	2014 Series A ⁽¹³⁾
April 16, 2015	220,165,000.00	3.09%	2015 Series A ⁽¹⁴⁾
April 21, 2016	261,510,000.00	2.76%	2016 Series A ⁽¹⁵⁾
January 19, 2017	311,200,000.00	3.42%	2017 Series A ⁽¹⁶⁾
May 3, 2018	276,075,000.00	3.67%	2018 Series A ⁽¹⁷⁾
May 8, 2019	174,785,000.00	3.05%	2019 Series A ⁽¹⁸⁾
December 17, 2020	160,230,000.00	2.21%	2020 Series A ⁽¹⁹⁾
April 13, 2022	\$227,185,000.00	3.25%	2022 Series A ⁽²⁰⁾
<u>November 21, 2023</u>	<u>\$224,540,000.00</u>	4.12%	2023 Series A ⁽²¹⁾
Subtotal Phase I, II & III	\$3,736,192,146.50		

GO-DSC Refunding Bonds

January 29, 2004	\$216,950,000.00	3.55%	2004 Series A Refunding ⁽²⁾⁽⁵⁾
March 15, 2006	61,020,000.00	4.17%	2006 Series A Refunding ⁽²⁾⁽⁷⁾
April 12, 2007	46,030,000.00	4.22%	2007 Series A Refunding ⁽²⁾⁽⁸⁾
May 25, 2010	36,095,000.00	2.86%	2010 Series A Refunding ⁽²⁾⁽¹⁰⁾
December 8, 2011	31,905,000.00	2.29%	2011 Series A Refunding ⁽²⁾⁽¹¹⁾
July 31, 2013	51,250,000.00	2.71%	2013 Series A Refunding ⁽¹²⁾
April 22, 2014	92,940,000.00	1.41%	2014 Series A Refunding ⁽¹³⁾
April 16, 2015	34,625,000.00	2.15%	2015 Series A Refunding ⁽¹⁴⁾
April 21, 2016	80,425,000.00	1.70%	2016 Series A Refunding ⁽¹⁵⁾
January 19, 2017	33,950,000.00	2.01%	2017 Series A Refunding ⁽²⁾⁽¹⁶⁾
May 8, 2019	64,680,000.00	2.23%	2019 Series A Refunding ⁽¹⁸⁾
December 17, 2020	\$119,085,000.00	0.95%	2020 Series A Refunding ⁽¹⁹⁾
<u>November 21, 2023</u>	<u>\$133,505,000.00</u>	3.57%	2023 Series A Refunding ⁽²¹⁾
Subtotal Refunding Bonds	\$1,002,460,000.00		
Total GO-DSC Bonds	<u>\$4,738,652,146.50</u>		

- (1) TIC is the true interest cost reflecting the interest rate for the time value of money across an entire bond issue.
- (2) Bonds are no longer outstanding.
- (3) The GO-DSC 2002 Series A Bonds provided \$994,688.03 directly to the Office of the State Treasurer.
- (4) The GO-DSC 2003 Series A Bonds par amount of \$96,210,000 plus \$3,790,000 of the original issue premium totaled \$100,000,000 available for projects.
- (5) The GO-DSC 2004 Series A Bonds new money and GO-DSC Refunding 2004 Series A Bonds were issued under a single Official Statement with a par amount of \$216,950,000. The GO-DSC 2004 new money bonds totaled \$100,000,000 for projects, funded by the \$97,845,000 par amount plus \$2,155,000 of the original issue premium; and the GO-DSC Refunding 2004 Series A Bonds provided \$223,160,000 for a refunding escrow. Additional proceeds, including premium, funded the refunding escrow and the costs of issuance.
- (6) The GO-DSC 2005 Series A Bonds totaled \$100,000,000 available for projects funded by the \$98,110,000 par amount plus \$1,890,000 of the original issue premium. Phase II authorizations accounted for \$50 million and Phase III for \$50 million.
- (7) The GO-DSC 2006 Series A Bonds new money and GO-DSC Refunding 2006 Series A Bonds were issued under a single Official Statement with a par amount of \$138,165,000. The GO-DSC 2006 Series A Bonds new money totaled \$79,000,000 available for projects, funded by the \$77,145,000 par amount plus \$1,835,000 of the original issue premium, and the GO-DSC Refunding 2006 Series A Bonds provided \$65,472,900 for a refunding escrow. Additional proceeds, including premium, funded the refunding escrow and the costs of issuance.
- (8) The GO-DSC 2007 Series A Bonds new money and GO-DSC Refunding 2007 Series A Bonds were issued under a single Official Statement with a par amount of \$135,385,000. The GO-DSC 2007 Series A Bonds new money totaled \$89,000,000 available for projects, and the GO-DSC Refunding 2007 Series A Bonds provided \$49,505,476.89 for a refunding escrow. Additional proceeds, including premium, funded the refunding escrow and the costs of issuance.
- (9) The GO-DSC 2009 Series A Bonds par amount of \$144,855,000 plus \$5,145,000 of the original issue premium totaled \$150,000,000 available for projects.
- (10) The GO-DSC 2010 Series A Bonds new money and GO-DSC Refunding 2010 Series A Bonds were issued under a single Official Statement with a combined par amount of \$133,210,000. The GO-DSC 2010 Series A Bonds new money par amount of \$97,115,000 plus \$7,885,000 of the original issue premium totaled \$105,000,000 available for projects; and the GO-DSC Refunding 2010 Series A Bonds par amount of \$36,095,000 plus \$2,609,428.69 of the original issue premium provided \$38,704,428.69 for the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.
- (11) The GO-DSC 2011 Series A Bonds new money and GO-DSC funding 2011 Series A Bonds were issued under a single Official Statement with a combined par amount of \$211,635,000. The GO-DSC 2011 Series A Bonds new money par amount of \$179,730,000 plus \$20,700,000 of the original issue premium totaled \$200,000,000 available for projects; and the GO-DSC Refunding 2011 Series A Bonds par amount of \$31,905,000 plus \$4,936,565.62 of the original issue premium provided \$36,841,565.62 for the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.
- (12) The GO-DSC 2013 Series A Bonds new money and GO-DSC Refunding 2013 Series A Bonds were issued under a single Official Statement with a combined par amount of \$223,910,000. The GO-DSC 2013 Series A Bonds new money par amount of \$172,660,000 plus \$16,340,000 of the original issue premium totaled \$189,000,000 available for projects; and the GO-DSC Refunding 2013 Series A Bonds par amount of \$51,250,000 plus \$6,978,911.08 of the original issue premium provided \$58,228,911.08 for the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.
- (13) The GO-DSC 2014 Series A Bonds new money and GO-DSC Refunding 2014 Series A Bonds were issued under a single Official Statement with a combined par amount of \$201,990,000. The GO-DSC 2014 Series A Bonds new money par amount of \$109,050,000 plus \$10,950,000 of the original issue premium totaled \$120,000,000 available for projects;

and the GO-DSC Refunding 2014 Series A Bonds par amount of \$92,940,000 plus \$6,573,683.06 of the original issue premium provided \$99,513,683.06 for the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.

- (14) The GO-DSC 2015 Series A Bonds new money and GO-DSC Refunding 2015 Series A Bonds were issued under a single Official Statement with a combined par amount of \$254,790,000. The GO-DSC 2015 Series A Bonds new money par amount of \$220,165,000 plus \$29,835,000 of the original issue premium totaled \$250,000,000 available for projects; and the GO-DSC Refunding 2015 Series A Bonds par amount of \$34,625,000 plus \$5,654,495.56 of the original issue premium totaled \$40,279,495.56 deposited to the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.
- (15) The GO-DSC 2016 Series A Bonds new money and GO-DSC Refunding 2016 Series A Bonds were issued under a single Official Statement with a combined par amount of \$341,935,000. The GO-DSC 2016 Series A Bonds new money par amount of \$261,510,000 plus \$38,490,000 of the original issue premium totaled \$300,000,000 available for projects; and the GO-DSC Refunding 2016 Series A Bonds par amount of \$80,425,000 plus \$10,056,693.44 of the original issue premium totaled \$90,481,693.44 deposited to the refunding redemption fund and/or escrow. Additional proceeds, including premium, funded the costs of issuance.
- (16) The GO-DSC 2017 Series A Bonds new money and GO-DSC Refunding 2017 Series A Bonds were issued under a single Official Statement with a combined par amount of \$345,150,000. The GO-DSC 2017 Series A Bonds new money par amount of \$311,200,000 plus \$38,800,000 of the original issue premium totaled \$350,000,000 available for projects; and the GO-DSC Refunding 2017 Series A Bonds par amount of \$33,950,000 plus \$3,010,192.04 of the original issue premium totaled \$36,960,192.04 deposited to the refunding redemption fund and/or escrow. Additional proceeds, including premium, funded the costs of issuance.
- (17) The GO-DSC 2018 Series A Bonds were issued with a par amount of \$276,075,000 plus \$23,925,000 of the original issue premium funded \$300,000,000 for projects. Additional proceeds, including premium, funded the costs of issuance.
- (18) The GO-DSC 2019 Series A Bonds new money and GO-DSC Refunding 2019 Series A Bonds were issued under a single Official Statement with a combined par amount of \$239,465,000. The GO-DSC 2019 Series A Bonds new money par amount of \$174,785,000 plus \$25,215,000 of the original issue premium totaled \$200,000,000 available for projects; and the GO-DSC Refunding 2019 Series A Bonds par amount of \$64,680,000 plus \$8,133,086.38 of the original issue premium totaled \$72,813,086.38 deposited to the trustee bank redemption fund which was immediately used to call and refund all of the outstanding \$72,060,000 DSC 2009 bonds and pay the accrued interest on the same. Additional premium proceeds funded the costs of issuance.
- (19) The GO-DSC 2020 Series A Bonds new money and GO-DSC Refunding 2020 Series A Bonds were issued under a single Official Statement with a combined par amount of \$279,315,000. The GO-DSC 2020 Series A Bonds new money par amount of \$160,230,000 plus \$39,770,000 of the original issue premium funded \$200,000,000 for projects; and the GO-DSC Refunding 2020 Series A Bonds par amount of \$119,085,000 plus \$22,298,769.83 of the original issue premium totaled \$141,383,769.83 deposited to the trustee bank redemption fund and/or escrow. Additional premium proceeds funded the costs of issuance.
- (20) The GO-DSC 2022 Series A Bonds were issued with a par amount of \$227,185,000 plus \$32,815,000 of the original issue premium funded \$260,000,000 for projects. Additional premium proceeds funded the costs of issuance.
- (21) The GO-DSC 2023 Series A Bonds new money and GO-DSC Refunding 2023 Series A Bonds were issued under a single Official Statement with a combined par amount of \$358,045,000. The GO-DSC 2023 Series A Bonds new money par amount of \$224,540,000 plus \$15,460,000 of the original issue premium funded \$240,000,000 for projects; and the GO-DSC Refunding 2023 Series A Bonds par amount of \$133,505,000 plus \$8,825,161.01 of the original issue premium totaled \$142,330,161.01 deposited to the trustee bank redemption fund and/or escrow. Additional premium proceeds funded the costs of issuance.

General Obligation Bonds – Projects

During Fiscal Year 2005, the University finished Phase I and Phase II and initiated Phase III of the UCONN 2000 project authorizations secured by the State's DSC. As of December 31, 2025, the UCONN 2000 act provides for a total of \$5,314,900,000 of UCONN 2000 bonds secured by the State's DSC. As of December 31, 2025, the following projects totaling \$4,626,900,000 have been authorized to receive GO-DSC Bond proceeds by both the Governor and the Board of Trustees.

<u>Phase I & II</u>	<u>Authorized</u>
Agricultural Biotechnology Facility Completion	\$3,000,000.00
Agricultural Biotechnology Facility	9,400,000.00
Alumni Quadrant Renovations	11,183,623.91
Avery Point Marine Science Research Center-Phase I	30,000,000.00
Avery Point Marine Science Research Center-Phase II	7,254,246.03
Avery Point Renovation	4,875,717.46
Benton State Art Museum Addition	700,000.00
Business School Renovation	7,958,470.42
Central Warehouse New	6,933,751.77
Chemistry Building	53,062,000.00
Deferred Maintenance & Renovation Lump Sum	40,798,259.65
Deferred Maintenance & Renovation Lump Sum Balance	117,386,096.72
East Campus North Renovations	7,382,604.53
Equipment, Library Collections & Telecommunications	60,500,000.00
Equipment, Library Collections & Telecommunications Completion	105,812,000.00
Gant Plaza Deck	7,287,174.10
Gentry Renovation	9,664,596.69
Grad Dorm Renovations	2,928,227.59
Heating Plant Upgrade	9,969,000.00
Hilltop Dormitory Renovations	8,176,528.89
Ice Rink Enclosure	3,280,000.00
International House Conversion/(a.k.a. Museum of Natural History)	886,134.00
Litchfield Agricultural Center-Phase I	1,000,000.00
Mansfield Apartments Renovation	2,071,000.00
Mansfield Training School Improvements	3,500,000.00
Monteith Renovation	444,348.00
Music Drama Addition *	7,400,000.00
North Campus Renovation	10,996,050.15
North Superblock Site & Utilities	7,668,000.00
Northwest Quadrant Renovation-Phase I	2,001,000.00
Northwest Quadrant Renovation-Phase II	30,000,000.00
Parking Garage-North	9,658,000.00
Pedestrian Walkways/(a.k.a. Fairfield Road Pedestrian Mall)	6,074,000.00
School of Business	25,652,366.00
School of Pharmacy	88,609,000.00
Shippee/Buckley Renovations	6,920,000.00
South Campus Complex	12,251,000.00
Stamford Downtown Relocation-Phase I	55,781,471.55
Student Union Addition	44,622,633.00
Technology Quadrant-Phase IA	39,993,000.00
Technology Quadrant-Phase II	34,120,000.00
Torrey Life Science Renovation	251,109.43
Towers Renovation	17,950,243.11

Underground Steam & Water Upgrade	6,000,000.00
Underground Steam & Water Upgrade Completion	6,000,000.00
Waring Building Conversion	11,452,000.00
Waterbury Property Purchase	200,000.00
West Campus Renovations	519,507.20
White Building Renovation	2,427,268.80
<u>Wilbur Cross Building Renovation</u>	<u>19,999,571.00</u>
TOTAL PHASE I & II PROJECTS	\$962,000,000.00

** Board of Trustees added Project 2/22/2001*

<u>Phase III - Storrs and Regional Campuses</u>	<u>Authorized</u>
Academic and Research Facilities	489,704,438.00
Arjona and Monteith (new classroom buildings)	128,219,870.93
Avery Point Campus Undergraduate and Library Building	10,461,245.77
Avery Point Renovation	8,327,447.54
Beach Hall Renovations	5,146,688.33
Benton State Art Museum Addition	2,903,508.88
Biobehavioral Complex Replacement	3,495,807.00
Bishop Renovation	2,480,140.83
Deferred Maintenance/Code Compliance/ADA Compliance/ Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities	1,065,493,262.83
Engineering Building (with Environmental Research Institute)	92,579,389.76
Equipment, Library Collections & Telecommunications	219,441,656.00
Family Studies (DRM) Renovation	2,868,306.20
Farm Buildings Repairs/Replacement	6,408,304.09
Fine Arts Phase II	38,792,721.25
Floriculture Greenhouse	6,691,798.67
Gant Building Renovations and New Life Sciences Building	12,455,770.32
Gentry Completion	9,628,208.95
Harry A. Gampel Pavilion and Hugh S. Greer Field House	-
Hartford Relocation Acquisition/Renovation	139,027,625.42
Heating Plant Upgrade	11,877,724.42
Intramural, Recreational and Intercollegiate Facilities	31,009,920.63
Jorgensen Renovation	3,899,128.58
Koons Hall Renovation/Addition	1,461,146.00
Lakeside Renovation	3,800,000.00
Law School Renovations/Improvements	16,660,677.09
Manchester Hall Renovation	772,577.13
Mansfield Training School Improvements	3,000,000.00
Natural History Museum Completion	500,000.00
North Hillside Road Completion	6,700,000.00
Old Central Warehouse *	126,000.00
Parking Garage #3	75,214.27
Psychology Building Renovation/Addition	24,337,399.00
Residential Life Facilities	248,538,476.01

School of Pharmacy/Biology Completion	6,000,000.00
Stamford Campus Improvements/Housing	1,500,870.00
Storrs Hall Addition	14,664,091.44
Student Union Addition	13,000,000.00
Support Facility (Architectural and Engineering Services)	16,583.05
Torrey Renovation Completion and Biology Expansion	1,530,373.00
Torrington Campus Improvements	369,156.42
Waterbury Downtown Campus	1,608,764.00
West Hartford Campus Renovations/Improvements	6,774,305.19
<u>Young Building Renovation/Addition</u>	<u>23,651,403.00</u>
Total – Storrs & Regionals Project List	\$2,666,000,000.00

UConn Health

CLAC Renovation Biosafety Level 3 Lab	\$15,901,465.91
Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities - Health Center	76,959,697.17
Dental School Renovation	3,525,000.00
Equipment, Library Collections and Telecommunications - Health Center	116,429,390.00
Library/Student Computer Center Renovation	1,266,459.97
Main Building Renovation	117,484,315.91
Medical School Academic Building Renovation	39,578,232.00
Planning and Design Costs	25,000,000.00
Research Tower	67,992,229.21
Support Building Addition/Renovation	100,000.00
The University of Connecticut Health Center New Construction and Renovation	386,663,209.83
<u>The University of Connecticut Health Center Joint Venture Initiative</u>	<u>148,000,000.00</u>
Total – UConn Health Project List	\$998,900,000.00

TOTAL PHASE III PROJECTS **\$3,664,900,000.00**

TOTAL GO-DSC BONDS: PHASE I, II AND III PROJECTS **\$4,626,900,000.00**

* The Old Central Warehouse was added by PA 07-108 effective 7-1-2007

General Obligation Bonds – Refundings

Pursuant to Section 10a-109 of the Connecticut General Statutes, the University may issue refunding securities.

As of December 31, 2025, the University achieved \$104.5 million in cumulative gross debt service savings for Connecticut taxpayers by issuing GO-DSC Refunding Bonds in 2004, 2006, 2007, 2010, 2011, 2013, 2014, 2015, 2016, 2017, 2019, 2020 and 2023 as detailed below.

On January 29, 2004, the University achieved \$15.2 million in debt service savings for Connecticut taxpayers through the \$216,950,000 of UCONN 2000 GO-DSC Refunding 2004 Series A Bonds. Proceeds pre-refunded \$223,160,000 of the portions of the 1996, 1997, 1998, 2000, 2001 and 2002 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$15,215,582.84 on a gross cash debt service savings basis or \$10,117,718.77 on a net present value basis (4.53% savings over refunded bonds debt service) spread across Fiscal Years 2004 to 2020.

On March 15, 2006, the University achieved \$4.0 million in debt service savings through the issuance of \$61,020,000 of UCONN 2000 GO-DSC Refunding 2006 Series A Bonds. Proceeds pre-refunded \$61,675,000 of the portions of the 1998, 1999, 2000, 2001 and 2002 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$4,003,734.09 on a gross cash debt service savings basis or \$2,495,916.47 on a net present value basis (3.94% savings over refunded bonds debt service) spread across Fiscal Years 2006 to 2020.

On April 12, 2007, the University achieved \$1.7 million in debt service savings through the issuance of \$46,030,000 of UCONN 2000 GO-DSC Refunding 2007 Series A Bonds. Proceeds pre-refunded \$46,695,000 of the portions of the 2002 and 2003 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$1,680,056.23 on a gross cash debt service savings basis or \$1,387,269.87 on a net present value basis (2.97% savings over refunded bonds debt service) spread across Fiscal Years 2008 to 2022.

On May 25, 2010, the University achieved \$1.8 million in debt service savings through the issuance of \$36,095,000 of UCONN 2000 GO-DSC Refunding 2010 Series A Bonds. Proceeds pre-refunded \$35,885,000 of portions of the 1999, 2001, 2003 and 2004 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$1,791,739.17 on a gross cash debt service savings basis or \$1,470,720.91 on a net present value basis (4.1% savings over refunded bonds debt service) spread across Fiscal Years 2011 to 2021.

On December 8, 2011, the University achieved \$1.9 million in debt service savings through the issuance of \$31,905,000 of UCONN 2000 GO-DSC Refunding 2011 Series A Bonds. Proceeds pre-refunded \$33,735,000 of portions of the 2003 and 2004 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$1,918,938.89 on a gross cash debt service savings basis or \$1,680,287.49 on a net present value basis (5.0% savings over refunded bonds debt service) spread across Fiscal Years 2011 to 2021.

On July 31, 2013, the University achieved \$4.8 million in debt service savings through the issuance of \$51,250,000 of UCONN 2000 GO-DSC Refunding 2013 Series A Bonds. Proceeds pre-refunded \$54,375,000 of portions of the 2004 and 2005 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$4,768,953.75 on a gross cash debt service savings basis or \$3,982,216.07 on a net present value basis (7.3% savings over refunded bonds debt service) spread across Fiscal Years 2014 to 2024.

On April 22, 2014, the University achieved \$8.5 million in debt service savings through the issuance of \$92,940,000 of UCONN 2000 GO-DSC Refunding 2014 Series A Bonds. Proceeds refunded \$97,930,000 of portions of the 2004 and 2005 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$8,491,280.28 on a gross cash debt service savings basis or \$7,697,944.62 on a net present value basis (7.9% savings over refunded bonds debt service) spread across Fiscal Years 2015 to 2025.

On April 16, 2015, the University achieved \$4.9 million in debt service savings through the issuance of \$34,625,000 of UCONN 2000 GO-DSC Refunding 2015 Series A Bonds. Proceeds refunded \$38,550,000 of certain maturities of the 2006 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$4,944,870.51 on a gross cash debt service savings basis or

\$4,281,359.73 on a net present value basis (11.1% savings over refunded bonds debt service) spread across Fiscal Years 2016 to 2026.

On April 21, 2016, the University achieved \$8.5 million in debt service savings through the issuance of \$80,425,000 of UCONN 2000 GO-DSC Refunding 2016 Series A Bonds. Proceeds refunded \$46,535,000 of certain maturities of the 2006 UCONN 2000 GO-DSC Refunding Bonds and pre-refunded \$42,000,000 of certain maturities of the 2007 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$8,489,980.00 on a gross cash debt service savings basis or \$7,751,484.82 on a net present value basis (8.8% savings over refunded bonds debt service) spread across Fiscal Years 2017 to 2027.

On January 19, 2017, the University achieved \$3.8 million in debt service savings through the issuance of \$33,950,000 of UCONN 2000 GO-DSC Refunding 2017 Series A Bonds. Proceeds refunded \$36,095,000 of the 2007 UCONN 2000 GO-DSC Refunding Bonds 2018 to 2022 maturities. Debt service savings amounted to \$3,763,591.11 on a gross cash debt service savings basis or \$3,295,890.33 on a net present value basis (9.1% savings over refunded bonds debt service) spread across Fiscal Years 2018 to 2022.

On May 8, 2019, the University achieved \$9.6 million in debt service savings through the issuance of \$64,680,000 of UCONN 2000 GO-DSC Refunding 2019 Series A Bonds. Proceeds refunded \$72,060,000 of the 2009 UCONN 2000 GO-DSC Refunding Bonds 2020 to 2029 maturities. Debt service savings amounted to \$9,567,690.89 on a gross cash debt service savings basis or \$8,110,020.66 on a net present value basis (10.9% over refunded bonds debt service) spread across Fiscal Years 2020 to 2029.

On December 17, 2020, the University achieved \$29.0 million in debt service savings through the issuance of \$119,085,000 (plus original issue premium) of UCONN 2000 GO-DSC Refunding 2020 Series A Bonds. Proceeds refunded \$138,340,000.00 of principal of outstanding bonds as follows: on December 17, 2020 to call and refund \$43,695,000.00 of certain maturities of the GO-DSC 2010 bonds principal outstanding plus \$724,583.42 of accrued interest for a total of \$44,419,583.42; and on February 15, 2021 to call and refund \$89,850,000.00 of the GO-DSC 2011 new money bonds principal outstanding plus \$2,208,875.00 accrued interest for a total of \$92,058,875.00; and to call and refund \$4,795,000.00 of the GO-DSC 2011 Refunding bonds Principal outstanding, plus \$119,875.00 of accrued interest for a total of \$4,914,875.00. Additional premium proceeds funded the costs of issuance. Apart from the 2/15/2021 maturity of the 2011 New Money and Refunding bonds all the outstanding principal was refunded. Debt service savings amounted to \$29,010,290.14 on a gross cash debt service savings basis or \$27,416,150.18 on a net present value basis (19.81% over refunded bonds debt service) spread across Fiscal Years 2021 to 2031.

On November 21, 2023, the University achieved \$10.8 million in debt service savings through the issuance of \$133,505,000 of UCONN 2000 GO-DSC Refunding 2023 Series A Bonds. Proceeds refunded \$86,315,000 of the 2013 UCONN 2000 GO-DSC Bonds 2024 to 2033 maturities and \$54,505,000 of the 2014 UCONN 2000 GO-DSC Bonds 2025 to 2034 maturities. Debt service savings amounted to \$10,838,391.67 on a gross cash debt service savings basis or \$8,434,775.58

on a net present value basis (5.99% over refunded bonds debt service) spread across Fiscal Years 2024 to 2034.

Special Obligation Student Fee Revenue Bonds

UCONN 2000 also authorizes the University to issue Special Obligation bonds. Unlike the UCONN 2000 GO-DSC Bonds that are paid from the State's General Fund, debt on the Special Obligation bonds is paid from certain pledged revenues of the University as defined in the particular bond series indenture.

A Special Capital Reserve Fund may be established for UCONN 2000 Special Obligation bond issues only if the Board of Trustees determines that the Special Obligation bond issue is self-sufficient as defined in the Act. The self-sufficiency finding by the University must be submitted to and confirmed as not unreasonable or arbitrary by the State Treasurer prior to issuance of the bonds. Once approved, the Special Capital Reserve Fund is funded at issuance by the University to meet the minimum capital reserve requirement.

Special Obligation Student Fee Revenue Bond Issues Completed

The UCONN 2000 Special Obligation Student Fee Revenue Bonds ("SO-SFR Bonds") authorized, approved and issued to date are listed below.

SO-SFR Bonds have been issued pursuant to the Special Obligation Indenture of Trust, dated as of January 1, 1997, between the University as Issuer and U.S. Bank Trust Company, National Association as successor to State Street Bank & Trust as Trustee ("the Special Obligation Master Indenture"). The Board of Trustees approved the Special Obligation Master Indenture on November 8, 1996. The Board of Trustees and the Governor approve the subsequent Supplemental Indentures for each Special Obligation bond issue.

There have been nine bond issues, including four refundings, pursuant to the Special Obligation Master Indenture that, as mentioned above, are not secured by the State's DSC. The University and the Office of the State Treasurer, working in conjunction, manage the Special Obligation bond sale process. UCONN 2000 SO-SFR Bonds issued to date are summarized below:

UCONN 2000 SO-SFR Bonds

<u>Date of Issue</u>	<u>Par Amount</u>	<u>TIC</u> ⁽¹⁾	<u>Bond Issue</u>
February 4, 1998	\$33,560,000	5.08%	1998 Series A ⁽²⁾
June 1, 2000	\$89,570,000	6.02%	2000 Series A ⁽²⁾
February 14, 2002	\$75,430,000	4.94%	2002 Series A ⁽²⁾
March 29, 2018	\$141,725,000	4.06%	2018 Series A
November 21, 2023	\$97,140,000	5.00%	2023 Series A
February 27, 2002	\$96,130,000	4.89%	Refunding 2002 Series A ⁽²⁾
June 16, 2010	\$47,545,000	3.14%	Refunding 2010 Series A ⁽²⁾
December 13, 2012	\$87,980,000	2.47%	Refunding 2012 Series A ⁽²⁾
November 15, 2022	\$52,515,000	3.80%	Refunding 2022 Series A

⁽¹⁾ TIC is the true interest cost reflecting the interest rate for the time value of money across an entire bond issue. The UCONN 2000 SO-SFR Bonds are generally issued for an approximate 30-year final maturity, compared to a 20-year final maturity for the GO-DSC Bonds; hence the TIC may appear relatively higher for SO-SFR Bonds.

⁽²⁾ Bonds are no longer outstanding

On February 4, 1998, the University issued \$33,560,000 of UCONN 2000 Student Fee Revenue 1998 Series A Bonds with a final maturity of November 15, 2027. The Special Obligation First Supplemental Indenture was also dated January 1, 1997 and authorized the issuance of bonds up to a principal amount not to exceed \$30,000,000 for construction of the South Campus Residence and Dining Hall, plus amounts necessary to fund a Special Capital Reserve Fund (“SCRF”) and provide for costs of issuance. The University managed the issuance and sale of these bonds and realized a favorable true interest cost over the term. Debt service for these bonds is paid from pledged revenues as further defined in the Indenture of Trust. Such pledged revenues also help support future operation and maintenance costs for facilities built or renovated through UCONN 2000.

On June 1, 2000, the University issued \$89,570,000 of the UCONN 2000 Student Fee Revenue 2000 Series A Bonds pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Second Supplemental Indenture dated as of May 1, 2000. Bond proceeds funded \$87,000,000 of construction for the Hilltop Dormitory, Hilltop Student Rental Apartments, and Parking Garage South. They also provided for capitalized interest and costs of issuance. The \$89,570,000 Student Fee Revenue 2000 Series A Bonds were defeased in substance on February 27, 2002, as further described below, and are no longer reflected as outstanding debt on the University’s financial statements.

On February 14, 2002, the University issued \$75,430,000 of the UCONN 2000 Student Fee Revenue 2002 Series A Bonds pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Fourth Supplemental Indenture dated as of November 16, 2001. Bond proceeds funded \$72,180,000 of construction for the Alumni Quadrant Renovations, Shippee/Buckley Renovations, East Campus North Renovations, Towers Renovations (including Greek Housing), and North Campus Renovations (including North Campus Student Suites and Apartments).

On March 29, 2018, the University issued \$141,725,000 of the UCONN 2000 Student Fee Revenue 2018 Series A Bonds pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Fifth Supplemental Indenture dated as of November 21, 2017. Bond proceeds funded \$152,000,000 of construction for the UCONN 2000 Project Intramural, Recreational and Intercollegiate Facilities including a new Student Recreation Center, associated infrastructure, and Stadia. They also funded capitalized interest and costs of issuance.

On November 21, 2023, the University issued \$97,140,000 of the UCONN 2000 Student Fee Revenue 2023 Series A Bonds pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Sixth Supplemental Indenture dated as of November 1, 2023. Bond proceeds funded \$100,000,000 towards the design, construction, equipping and/or furnishing for the UCONN 2000 Project, Residential Life Facilities, for a new student residence hall located on South Campus in Storrs, plus costs of issuance.

Special Obligation Student Fee Revenue Bonds - Projects

As of June 30, 2025, the following eleven projects totaling \$441,180,000 have been authorized to receive SO-SFR Bond proceeds (some of these projects were also supported by GO-DSC or other funding) as follows:

<u>Phase I & II</u>	<u>Authorized & Issued</u>
Alumni Quadrant Renovations	7,000,000.00
East Campus North Renovations	1,000,000.00
Hilltop Dormitory New	21,000,000.00
Hilltop Student Rental Apartments	42,000,000.00
North Campus Renovation (including North Campus Student Suites and Apartments)	45,000,000.00
Parking Garage-South	24,000,000.00
Shippee/Buckley Renovations	5,000,000.00
South Campus Complex	30,000,000.00
Towers Renovations (including Greek Housing)	14,180,000.00
TOTAL SO-SFR BONDS: PHASE I AND II PROJECTS	<u>\$189,180,000.00</u>
 <u>Phase III</u>	
Intramural, Recreational and Intercollegiate Facilities	152,000,000.00
Residential Life Facilities	100,000,000.00
TOTAL SO-SFR BONDS: PHASE III PROJECTS	<u>\$252,000,000.00</u>
TOTAL SO-SFR BONDS AUTHORIZED & ISSUED	<u>\$441,180,000.00</u>

Special Obligation Student Fee Revenue Bonds – Refundings

Pursuant to Section 10a-109 of the Connecticut General Statutes, the University may issue refunding securities. The University achieved a total of \$50.3 million in gross debt service savings for Connecticut taxpayers by issuing SO-SFR Refunding Bonds or calling and retiring debt as follows.

On February 27, 2002, the University achieved debt service savings of \$3,553,672 on a gross cash debt service savings basis or \$2,383,106 on a net present value basis (3.036% savings over refunded bonds debt service) through its issuance of \$96,130,000 of the UCONN 2000 Student Fee Revenue Refunding 2002 Series A Bonds. The bonds were issued pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Third Supplemental Indenture, dated as of February 1, 2002. Proceeds were used to take advantage of favorable market conditions to advance refund and defease in substance all the \$89,570,000 of Student Fee Revenue 2000 Series A Bonds outstanding. Proceeds were deposited with the Trustee bank in an irrevocable escrow fund sufficient to satisfy future debt service and call premiums on the prior issue.

On June 16, 2010, the University achieved debt service savings of \$9,479,927 on a gross cash debt service savings basis or \$7,211,753 on a net present value basis (9.915% savings over refunded bonds debt service) (including the free up of \$2,126,425 of SCRF amounts), through its issuance of \$47,545,000 of the UCONN 2000 Student Fee Revenue Refunding 2010 Series A Bonds. The bonds were issued pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Third Supplemental Indenture, dated as of February 1, 2002. Proceeds were used to take advantage of favorable market conditions to refund, advance refund and defease in substance \$51,305,000 of prior bonds (including \$25,140,000 of the Student Fee Revenue 1998 Series A Bonds and \$26,165,000 of the Student Fee Revenue 2002 Series A Bonds outstanding). The par amount of \$47,545,000 plus \$4,267,926 of the original issue premium and \$2,126,425 from the 1998 Special Capital Reserve Fund release were deposited with the Trustee bank in a \$53,939,351 irrevocable escrow fund to satisfy future debt service and call premiums on the prior issues.

On December 13, 2012 the University achieved debt service savings of \$31,861,283 on a gross cash debt service savings basis or \$26,701,079 on a net present value basis (25.2% savings over refunded bonds debt service) spanning Fiscal Years 2013 thru 2030 by issuing \$87,980,000 of the UCONN 2000 Student Fee Revenue Refunding 2012 Series A Bonds. We achieved a stunning Total Net Present Value Savings of \$26,701,079 or 25.2% of the refunded principal. Working in conjunction with the Office of the State Treasurer, the University negotiated a remarkable all in True Interest Cost of 2.48 % which is the lowest interest rate for a single bond issue in the history of the program. We refunded \$106,030,000 of prior bonds including \$32,430,000 of the SO-SFR 2002 A new money bonds (all the outstanding), and \$73,600,000 of the SO-SFR Refunding 2002 A bonds (all the outstanding). The par amount of \$87,980,000 plus \$19,690,292 of the original issue premium were deposited with the Trustee bank in a \$107,670,292 irrevocable escrow fund to satisfy future debt service and call premiums on the prior issues. The bonds were issued pursuant to the Special Obligation Master Indenture and the Special Obligation Student Fee Revenue Bonds Third Supplemental Indenture, dated as of February 1, 2002.

On November 15, 2019 the University achieved debt service savings of \$2,683,550 by calling and retiring at face value the outstanding principal of \$16,745,000 of Special Obligation Student Fee Revenue 2010 Refunding bonds on their call date of November 15, 2019, from available pledged revenues. Interest payments on the outstanding debt have an average coupon of 4.6% per year. Calling and retiring the \$16,745,000 principal eliminates the \$2,683,550 of scheduled interest payments, providing a 16% return on this transaction. The University pledged revenues had been invested in the State Short Term Investment Fund which yields vary daily, but which averaged only 0.72% over the eight years prior to the call. The benefit of calling and retiring the \$16,745,000

bond principal eight years early minus the cost of earning an average of 0.72% per year results in a return of 9.66% in net present value savings of \$1,617,919 (9.66% of refunded par) in favor of retiring the bonds. Accordingly, the Board of Trustees approved the transaction on October 23, 2019, and University pledged revenues were wired to the Trustee bank's dedicated redemption account, pursuant to the indentures, sufficient to call and retire the outstanding \$16,745,000 principal at par on the day of the call. The original bonds refunded all the outstanding SO-SFR 1998-A Bonds and part of the 2002-A Bonds as further described above.

On November 15, 2022 the University achieved debt service savings of \$2,688,850 on a gross cash debt service savings basis or \$2,352,390 on a net present value basis for Fiscal Years 2023 thru 2030 by issuing \$52,515,000 of the UCONN 2000 Student Fee Revenue Refunding 2022 Series A Bonds. Working in conjunction with the Office of the State Treasurer, the University negotiated an all in True Interest Cost of 3.80 %. We refunded all outstanding SO-SFR 2012 Refunding Series A bonds, totaling \$54,795,000. The par amount of \$52,515,000 plus \$3,073,700 of the original issue premium, less costs of issuance, were deposited with the Trustee bank in a \$54,893,565 irrevocable escrow fund to satisfy future debt service and call premiums on the prior issues.

UCONN 2000 Heating Plant Upgrade Tax-Exempt Governmental Lease Purchase Agreement for the Cogeneration Facility

On December 12, 2025, the UCONN Heating Plant Governmental Lease Purchase Agreement – was fully paid off and retired.

Pursuant to Section 10a-109 of the Connecticut General Statutes, the University may issue other UCONN 2000 securities pursuant to other financing documents. The Board of Trustees authorized \$81,900,000 of UCONN 2000 debt in the form of a Heating Plant Upgrade Tax-Exempt Governmental Lease Purchase Agreement (“Heating Plant Upgrade GLPA”) secured by the University's general obligation for the Cogeneration facility portion of the UCONN 2000 Heating Plant Upgrade project on the Storrs Campus.

This \$81,900,000 of UCONN 2000 debt was not issued under the UCONN 2000 General Obligation or Special Obligation Indentures of Trust but was entered into under certain separately negotiated documents and agreements in two parts. On December 18, 2003, the University entered a privately placed \$75,000,000 Heating Plant Upgrade GLPA with a reported nominal interest rate of 4.42% compounded monthly to finance the design and construction of a combined heat and power plant. On August 15, 2005, the University amended the agreement for an additional Heating Plant Upgrade GLPA of \$6,900,000 at a 5.09% interest rate compounded monthly (resulting in a combined interest rate of approximately 4.5%).

The Heating Plant Upgrade is a UCONN 2000 Act listed project and the funding, in addition to the \$81.9 million, has also included GO-DSC proceeds. The cogeneration facility is a linchpin of the University's commitment to energy efficiency and generates much of the needs for electrical power, heating and cooling on the Storrs campus. Cost avoidance achieved through the construction and operation of the facility is expected to provide funds to pay the debt service.

The Heating Plant Upgrade GLPA is not rated by the credit rating agencies, however, all UCONN 2000 debt is considered in the credit rating analysis of the UCONN 2000 General Obligation and Special Obligation programs.

UCONN 2000 Heating Plant Upgrade GLPA– Refundings

Pursuant to the financing documents the University twice renegotiated the interest rate on the original financings of the Heating Plant Upgrade GLPAs and achieved a total of \$7.4 million in gross debt service savings (\$5.0 million net present value) for Connecticut taxpayers through two separate transactions.

During July 2013, the University achieved gross debt service savings of \$5.2 million by negotiating a lower interest rate amendment to the UCONN 2000 Heating Plant Upgrade-Cogeneration Facility Tax-Exempt Governmental Lease Purchase Agreement. The interest rate was lowered, effective in the August 29, 2013 monthly payment, from 4.42% on the original \$75 million loan, and 5.09% on the original \$6.9 million loan, to 3.22% on both. The combined remaining balance of the loans was approximately \$59 million. The amendment achieved combined gross nominal debt service savings of \$5,168,392.06 million or \$3,238,326.69 (4.2%) on a net present value basis over the remaining 12 years and 5 months of the original financing.

During November 2016 the University achieved gross debt service savings of \$2.2 million by negotiating another lower interest rate amendment to the UCONN 2000 Heating Plant Upgrade-Cogeneration Facility Tax-Exempt Governmental Lease Purchase Agreement. The interest rate was lowered a full 100 basis points to 2.22% from 3.22% on the outstanding \$45.1 million balance for a debt service nominal savings of \$2,246,699.46 or present value savings of \$1,758,933.37 (3.9% as a percentage of par) over the remaining term. Monthly debt service payments which UConn pays for out of its own resources were reduced by \$20,802.76 or about \$249,633.06 a year. The new rate was effective from January 2017 to the original term of the loan ending on 12/29/2025 (approximately nine years).

UCONN 2000 Residential Life Facilities – Nathan Hale Inn Promissory Taxable Note

On December 1, 2016, the UCONN 2000 Residential Life Facilities – Nathan Hale Inn Promissory Taxable Note was fully paid off and retired.

On April 29, 2015, the Board of Trustees authorized \$5,500,000 of UCONN 2000 debt in the form of a taxable Promissory Note secured by the University’s general obligation for that portion of the UCONN 2000 Residential Life Facilities project used to purchase the Nathan Hale Inn on the Storrs Campus. The Governor approved the financing on May 19, 2015.

On July 1, 2015, the University entered with Webster Bank a privately placed \$5,376,712.73 principal amount at a 6.84% interest rate known as “UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable)” which was secured by the general obligation of the University with an approximate 18-month maturity (August 1, 2015 to December 1, 2016). The note’s debt service payments are \$44,989.20 monthly with a balloon payment due on December 1, 2016. The UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable) was issued pursuant to certain separately negotiated (by the University with Webster Bank) documents and agreements. UCONN 2000 bond counsel reviewed the process. The note

was not issued pursuant to the UCONN 2000 General Obligation or Special Obligation Indentures of Trust.

UCONN 2000 DEBT SERVICE

Pursuant to Section 10a-109x of the Connecticut General Statutes, the Semiannual Report to the General Assembly is to list the payment of debt service requirements and the payment of principal and interest on the UCONN 2000 securities.

DEBT SERVICE: General Obligation Debt Service Commitment Bonds

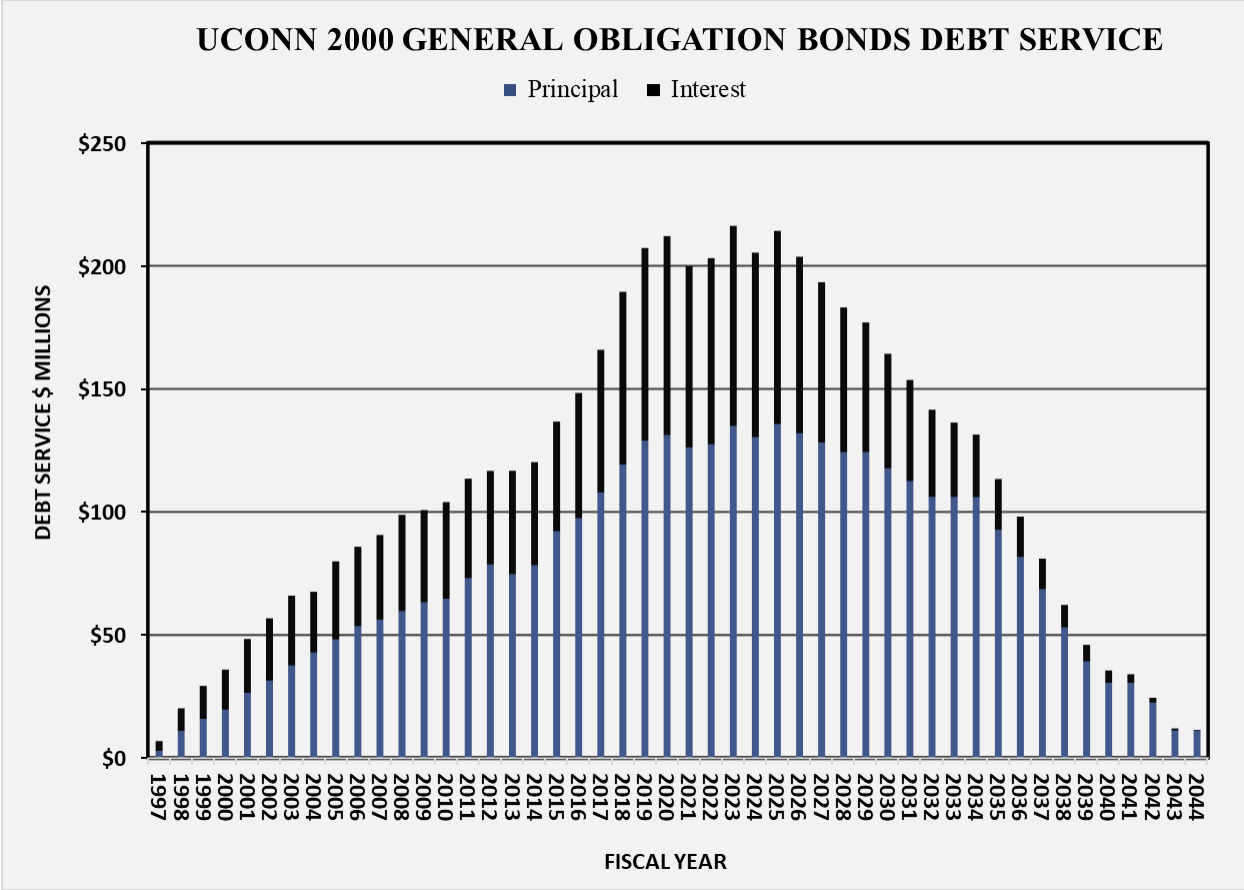
The State General Fund pays the debt service and any arbitrage rebate due on the University's GO-DSC Bonds.

As of December 31, 2025:

- Since the program's inception in 1996, total GO-DSC debt service (which is paid by the state) amounted to \$5,459.6 million, representing \$3,670.8 million of principal and \$1,788.8 million of interest (including the Refunding Bonds but net of refunded debt).
- Of this amount, debt service of \$3,533.2 million, representing \$2,211.4 million of principal and \$1,321.8 million of interest (including capital appreciation bonds) has been paid.
- Future debt service requirements amount to \$1,926.4 million, representing \$1,459.3 million of principal and \$467.0 million of interest.

For the Fiscal Year ending June 30, 2025, the GO-DSC bonds debt service paid was \$214.2 million, representing \$135.8 million of principal and \$78.5 million of interest.

As of December 31, 2025, the following graph shows UCONN 2000 GO-DSC debt service by Fiscal Year including refunding issues, but net of refunded.



DEBT SERVICE: Special Obligation Student Fee Revenue Bonds

The University is responsible for paying the debt service and any arbitrage rebate due on its Special Obligation debt. All other things equal, the Special Obligation bonds incur proportionally more interest expense because they are generally issued for terms of up to approximately thirty years compared to twenty years for the GO-DSC Bonds. The longer term of the bonds (up to 30 years) generally reflects the long-term debt cost of the assets financed by the bonds being spread more evenly over the annual benefits received by the student population utilizing the assets.

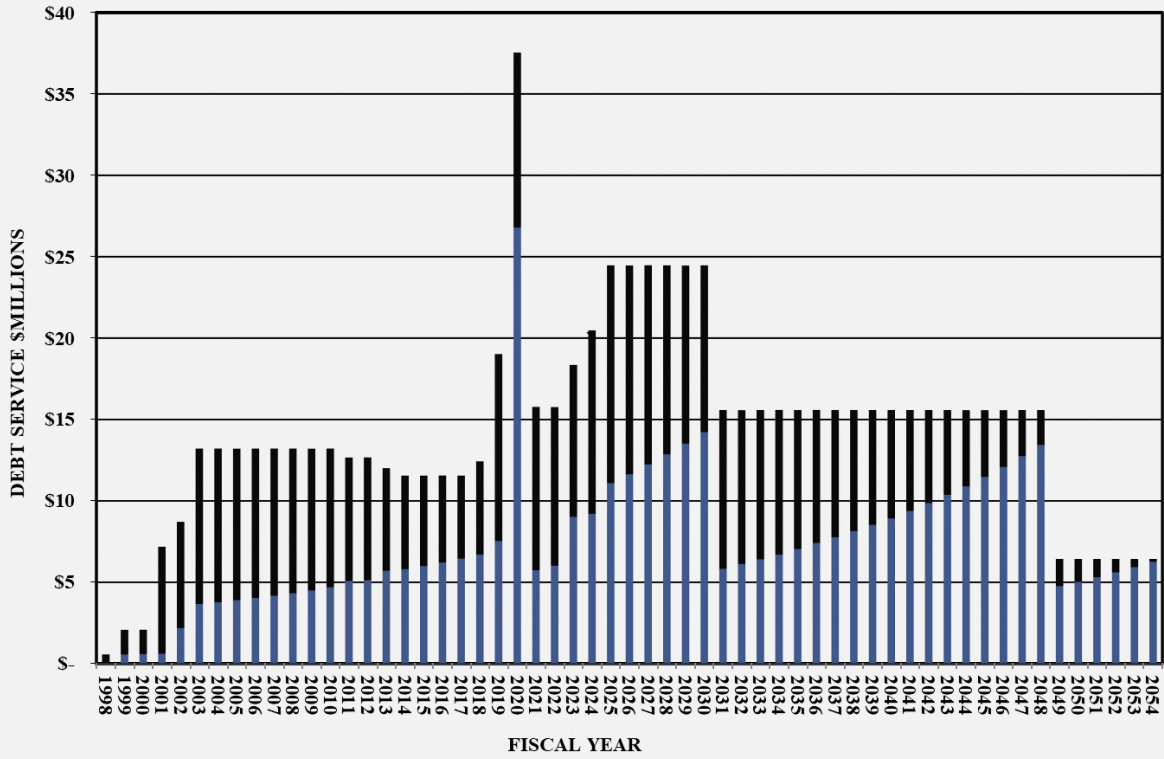
As of December 31, 2025:

- Total UCONN 2000 SO-SFR debt service (which is paid by the University) amounted to \$815.1 million, representing \$419.9 million of principal and \$395.2 million of interest.
- Of this amount, the University had paid debt service of \$391.9 million representing \$171.1 million of principal and \$220.8 million of interest.
- Debt service remaining totals \$423.2 million comprising \$248.8 million of principal and \$174.4 million of interest.

As of December 31, 2025, the graph below shows the SO-SFR debt service paid using UConn’s own funds.

UCONN 2000 SO-SFR BONDS DEBT SERVICE

■ Principal ■ Interest



* Fiscal Year 2020 debt service includes a voluntary early call and defeasement of the SO-SFR 2010 bonds of \$16,745,000 in outstanding principal to provide future debt service savings.

DEBT SERVICE: UCONN 2000 Heating Plant Upgrade GLPA

The University is responsible for paying the debt service for the Heating Plant Upgrade GLPA. Originally, there were two financing tranches providing a total of \$81,900,000 of funding for the UCONN 2000 Heating Plant Upgrade the Storrs Campus cogeneration facility for the project on the Storrs Campus. Heating Plant Upgrade GLPA debt service payments commenced on January 29, 2006.

Originally, debt service was to be paid in 240 monthly installments of approximately \$517,135 (which over the life of the financing would have totaled \$124,112,424 comprising \$42,212,424 of interest and \$81,900,000 of principal).

During July 2013, the University negotiated and amended the agreement to the lower rate of 3.22% providing for the (at that time) remaining 149 monthly installments to be lowered to approximately \$482,448, which over the life of the financing, totals to debt service of \$118,944,031 comprising \$37,044,031 of interest and \$81,900,000 of principal.

During November 2016, the University renegotiated and amended the agreement to a lower interest rate of 2.22% providing for the remaining 79 monthly installments to be lowered to approximately \$461,645.13 effective January 29, 2017. Following this amendment over the life of the financing total debt service now totals \$116,697,331.91 comprising \$34,797,331.91 of interest and \$81,900,000.00 of principal.

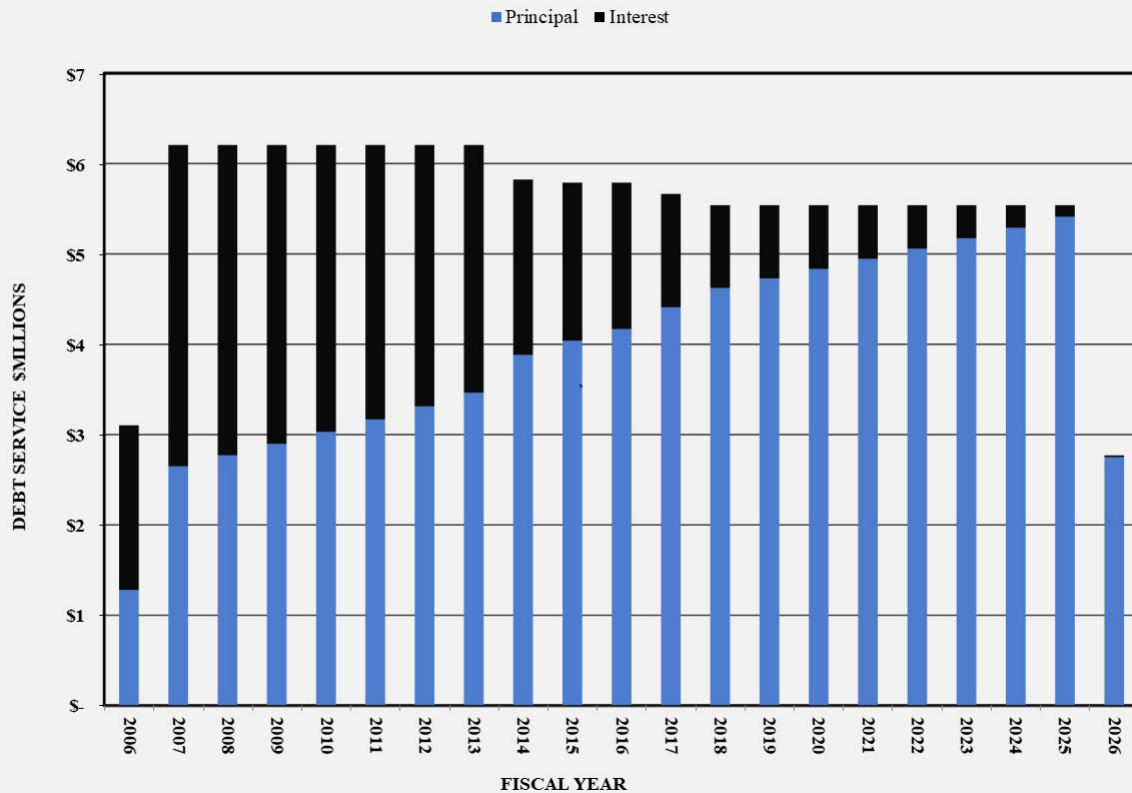
As of December 31, 2025:

- Total UCONN 2000 Heating Plant Upgrade GLPA debt service (which is paid for by the University) amounted to \$116.7 million representing \$81.9 million of principal and \$34.8 million of interest, (post both refinancings to lower rates).
- The University had paid down the Heating Plant Upgrade GLPA debt service by \$116.7 million representing \$81.9 million of principal and \$34.8 million of interest.
- The UConn 2000 Heating Plant Upgrade GLPA has now been fully paid off.

For the Fiscal Year ending June 30, 2025, the University paid from its own resources Heating Plant Upgrade GLPA debt service of \$5.5 million (representing \$5.4 million of principal and \$0.1 million of interest).

As of December 31, 2025, the below graph shows the UCONN 2000 Heating Plant Upgrade GLPA debt service by Fiscal Year.

UCONN 2000 HEATING PLANT UPGRADE GLPA DEBT SERVICE



DEBT SERVICE: UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable)

The UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable) was retired on December 1, 2016. Over the eighteen-month term, the University paid total debt service of \$5.9 million representing \$5.4 million of principal and \$0.5 million of interest.

Investment of Debt Proceeds - Management, Investment and Earnings

The proceeds of any bond sale by the University are part of the Trust Estate established under the General Obligation Master Indenture of Trust with the Trustee Bank as security for bondholders. Consequently, the University holds all of the bond proceeds at the Trustee Bank, with the exception of the Cost of Issuance account funded by the University's GO-DSC Bonds, which may be held and invested by the State Treasurer's Office in a segregated account from which the Treasurer pays debt service to the Trustee Bank. The Special Obligation Master Indenture Trust Estate provisions includes all of the Trustee Bank Special Obligation bond proceeds received at issuance including the Costs of Issuance account, plus the periodically funded debt service fund, and the Renewal and Replacement Fund which was not funded with tax-exempt bond proceeds. The University directs the Trustee to invest and disburse these accounts.

Prior to June 1998, all UCONN 2000 GO-DSC Bond proceeds were deposited with the Office of the State Treasurer and treated like state bond proceeds, including payments made to vendors

through the Office of the State Comptroller. Subsequently, the Office of the Attorney General opined that the University, and not the State, issues UCONN 2000 bonds. Accordingly, upon advice of bond counsel and in conformity with the Master Indenture of Trust, GO-DSC Bond construction fund proceeds were deposited to the Trustee Bank and disbursed as directed by the University pursuant to the Indenture. The UCONN 2000 GO-DSC Bond proceeds for costs of issuance are still treated like State bond proceeds and deposited with the Office of the State Treasurer and disbursed through the Office of the State Comptroller.

The Indentures of Trust provide that the University is authorized and directed to order each disbursement from the Construction Account held by the Trustee upon a certification filed with the Trustee bank and, in the case of the DSC bonds, the State Treasurer. The Indentures provide that such certification shall be signed by an Authorized Officer of the University and include certain disbursement information. Once the Authorized Officer certification filings are made, the University can directly disburse payments.

The investment of tax-exempt debt proceeds is heavily regulated by the Internal Revenue Service, the relevant Indentures of Trust with bondholders, Connecticut law, and other regulatory restrictions. In addition to meeting those requirements, the University's general investment policy is to balance an appropriate risk-return level, heavily weighted towards safety of assets, with estimated cash flow needs and liquidity requirements. The University is also mindful that the rating agencies, bond buyers, and bond insurers often weigh the quality of an issuer's investment portfolio.

Bond proceeds form part of the Trust Estate established with the Trustee Bank as security for bondholders. To date, the University has directed the Trustee Bank to invest any DSC construction fund proceeds in the State Treasurer's Short Term Investment Fund ("STIF") which is "AAAm" rated by Standard and Poor's and offers daily liquidity and historically attractive risk-adjusted yields. As discussed above, the State Treasurer's Office holds and invests the University's GO-DSC funded Costs of Issuance account.

The GO-DSC Refunding, 2004, 2006, 2007, 2010, 2011, 2013, 2014, 2015, 2016, 2017, 2019, 2020 and 2023 Series A Bond proceeds, other than the costs of issuance, were deposited with the Trustee Bank to immediately redeem bonds or invest in irrevocable escrow funds, which are invested in U.S. Treasury Securities and/or U.S. Treasury State and Local Government Securities ("SLGS") and cash pursuant to the indenture and respective Escrow Agreements.

It has been the University's practice to invest all of the Special Obligation new money bond proceeds, including the debt service funds, in dedicated STIF accounts, with the exception of the 1998 Special Obligation Special Capital Reserve Fund which at times had also been invested in longer term highly rated federal agencies' fixed income Investment Obligations as defined in the Special Obligation Indenture of Trust.

The SO-SFR Refunding 2002, 2010, 2012, and 2022 Series A Bond proceeds, other than the costs of issuance and debt service accounts that were invested in STIF, were deposited with the Trustee Bank in their respective irrevocable Escrow Accounts, which were invested in SLGS, and cash pursuant to the Escrow Agreement.

The University's GO-DSC Bond proceeds investment earnings are retained and accounted for by the State Treasurer's Office and do not flow to the University or to the Trustee Bank. The University's Special Obligation bond investment earnings are part of the pledged revenues and are directly retained by the Trustee Bank to pay debt service on the bonds and may also be used to flow to other Trustee bond accounts, if necessary, pursuant to the Indenture of Trust.

Fiscal Year end June 30, 2025, UCONN 2000 SO-SFR Bond funds (not including the refunding escrows and the Renewal & Replacement Fund) investment earnings amounted to \$1,695,655.33 (cash basis). Additionally, for Fiscal Year end June 30, 2025, the non-bond proceeds Renewal & Replacement Fund held at the Trustee Bank (U.S. Bank Trust Company, NA) earned \$1,099,451.32 of investment earnings and were retained in that Trustee Bank account.

Investment earnings on the SO-SFR Bonds Refunding Escrow Accounts flow to their respective irrevocable escrows and are used by the Trustee Bank to meet debt service payments and redeem the defeased bonds. Similarly, investment earnings on the GO-DSC Refunding Escrow Accounts flow to each respective irrevocable escrow and are used by the Trustee Bank to meet debt service payments and redeem the defeased bonds.

On December 29, 2005, the University received \$15,847,241.65 representing the last advance of the \$81,900,000 of funds to the University under the Heating Plant Upgrade GLPA. These funds, and the related investment income, are for uses related to the Cogeneration financing and were deposited in a dedicated STIF account. During December 2006, part of the remaining proceeds, representing the initial December 18, 2003 financing, was yield restricted by investing it in a dedicated Tax-Exempt Proceeds Fund. All the Heating Plant Upgrade GLPA proceeds have been spent.

Future UCONN 2000 Debt Issuance

The University has issued the entire \$962 million of UCONN 2000 Phase I & II authorizations for the GO-DSC bonds.

UCONN 2000 Phase III, as amended, provides for an additional \$4,352,900,000 of funding with GO-DSC bonds. Of this amount, as of December 31, 2025, \$3,664,000,000 of Phase III has been authorized by the Board of Trustees and the Office of the Governor, of which \$582,900,000 is unissued.

During Fiscal Year 2026, the University tentatively plans to issue new money GO-DSC Bonds, and if conditions warrant, a possible GO-DSC refunding bond issue. On June 25, 2025, UConn's Board of Trustees approved a Fiscal Year 2026 capital budget of \$175.0 million that includes \$128.0 million of GO-DSC bond funds. In future fiscal years, the University may issue additional new money GO-DSC bonds as well as refund certain GO-DSC bonds to provide debt service savings to the program, should conditions warrant.

At this time there are no Board of Trustee authorizations to issue Special Obligation bonds for UCONN 2000 projects. However, in future fiscal years, the University may issue additional Special Obligation securities, provided that there is financial self-sufficiency capacity and

aggregate pledged revenues are sufficient to meet requirements of the Special Obligation Master Indenture. Additionally, the University may refund certain SO-SFR bonds to provide debt service savings to the program, should conditions warrant.

The University could enter other types of tax-exempt or taxable financings pursuant to the UCONN 2000 Act. Market conditions and other factors could also lead to the refunding of other non-public debt in the future.

Credit Ratings

The capital markets have recognized the tangible benefits to the state's economy of meeting the infrastructure and educational goals of the program, as well as the University's success in implementing them. A good credit rating not only provides the State and the University with less expensive access to the capital markets but also supports the State's quality reputation among investors.

General Obligation Ratings

As of December 31, 2025, the University's GO-DSC Bonds were rated "AA-" by S&P Global Ratings, "Aa2" by Moody's Investors Service, and "AA" by Fitch Ratings.

On November 21, 2022, S&P Global Ratings upgraded the University's GO-DSC Bonds to "AA-" from "A+" following an upgrade of the State's General Obligation Bonds to "AA-" from "A+."

On September 9, 2025 Moody's Investor Service upgraded the University's GO-DSC Bonds to "Aa2" from "Aa3" following an upgrade of the State's General Obligation Bonds to "Aa2" from "Aa3".

On September 10, 2025, Fitch Ratings upgraded the University's GO-DSC Bonds to "AA" from "AA-".

Special Obligation Ratings

As of June 30, 2025, the University's SO-SFR Bonds were rated "A+" by S&P Global Ratings and "Aa3" by Moody's Investors Service. Fitch Ratings does not have an underlying rating for the University's SO-SFR Bonds.

On April 5, 2019, S&P Global Ratings downgraded the University's SO-SFR Bonds to "A+" from "AA-".

On October 13, 2022 Moody's Investors Service upgraded the University's SO-SFR Bonds to "Aa3" from "A1".

In addition to the underlying credit ratings, in the past the University at times would secure certain bond maturities at issuance with municipal bond insurance from FGIC, MBIA and FSA which originally provided "AAA" credit ratings. Subsequently many bond insurers experienced credit rating downgrades and other changes. At times, this has resulted in the UCONN 2000 bonds underlying credit ratings exceeding the credit ratings for certain bond insurers. Additionally, at times investors might utilize bond insurance at their own expense in the secondary market. As a

result, people are advised to check with the credit rating agencies for the most recent bond ratings including those that might be so insured.

UCONN 2000 Debt Reflected on Audited Financial Statements

UCONN 2000 financings are debt obligations of the University, as the issuer, and are reflected on UConn's financial statements accordingly. For example, the SO-SFR Bonds, and the Heating Plant Upgrade GLPA and UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable) (prior to being paid off and retired) debt are shown as liabilities on the University's financial statements and the related capital improvements are shown as assets. The University is the issuer and ultimately responsible for the GO-DSC Bonds which also fund certain assets at UConn Health, and consequently are also partially reflected on UConn Health's financial statements as further discussed below.

Phase III of the Act authorizes the University to fund projects for UConn Health with, among other sources, GO-DSC Bonds and the University has done so. Accordingly, the UCONN 2000 GO-DSC Phase III project proceeds and any unspent debt proceeds are reflected on both UConn's and UConn Health's financial statements. As bonds are issued, the amount of the commitment for UConn Health is recorded as an offset to revenue on UConn's financial statements in the University's Other Changes in Net Position section of the Statement of Revenues, Expenses, and Changes in Net Position. A corresponding liability is recorded in due to affiliate in UConn's Statement of Net Position for the unspent portion of the bonds due to UConn Health. Correspondingly, UConn Health records that portion of UCONN 2000 bond issuance proceeds for UConn Health in the capital appropriation line in UConn Health's Statement of Revenues, Expenses, and Changes in Net Position. The corresponding receivable is recorded for the unspent portion of the bonds in the Statement on Net Position. The State's DSC for interest on the UCONN 2000 General Obligation bonds is included in Non-Operating Revenues (Expenses) section of the Statement of Revenues, Expenses, and Changes in Net Position.

UCONN 2000: Private Financial Support

For Fiscal Year 2026, the Foundation has a fundraising goal of \$145 million. As of December 31, 2025, the Foundation raised \$81.7 million in new gifts and commitments.

- Mr. Mark L. Goldenson and Ms. Janet Vadiveloo, \$11 million to support the College of Liberal Arts and Sciences through the establishment of a Center in Actuarial Science
- Mrs. Elisabeth C. DeLuca, NURS '69, \$9.7 million to support the School of Nursing and the Waterbury Campus
- Robert W. Sperry, Jr., \$3.8 million for programmatic support of UCONN programs

UCONN 2000 in CYBERSPACE

Information about UCONN 2000 is available on the World Wide Web at: <https://bpir.uconn.edu/home/capital-budget/capital-reports-and-presentations/uconn2000reports/>

The website contains all previous legislative updates to the Governor and the General Assembly (Progress Reports), the four-year Progress Report, the original UCONN 2000 proposal and UCONN 2000 project updates.

**University of Connecticut
FY26 Capital Budget Spending Plan
Proposed Projects by Statutory Named Lines & by Program***

UCONN 2000 Bond Funded Projects by Statutory Named Lines	Total	By Program		
		Academic Priorities	Deferred Maint.	Other Improvements
Academic and Research Facilities	\$54.0			
Gant-Code Repairs & Renovations	29.0	29.0		
Nursing	25.0	25.0		
Deferred Maintenance	69.5			
Gampel Renovations	50.0			50.0
Motor Pool Tank Removal & Relocation	2.7		2.7	
NW Quad: Electrical Infrastructure Upgrades	7.0		7.0	
Contingency	9.9		9.9	
Equipment	4.5			
Information Technology	2.8			2.8
Faculty Start-up	1.8	1.8		
Total UCONN 2000 Bond Funded Projects	\$128.0	\$55.8	\$19.5	\$52.8
Other Funded Projects (University, State Bonds)				
Equipment (State GO Bonds)	5.0	2.5	2.5	
Facilities Repairs & Improvements (University)	15.0		15.0	
Digital Learning Infrastructure - Regionals (State GO Bonds)	3.0		3.0	
Residential Refresh Program (University)	20.0		10.0	10.0
Programmatic Renovations (University)	4.0	2.0	2.0	
Total Other Funded Projects	\$47.0	\$4.5	\$32.5	\$10.0
Grand Total FY26 Capital Budget	\$175.0	\$60.3	\$52.0	\$62.8

*Projects less than \$500,000 are approved by UConn administrative committee. Projects costing \$500,000 or more are submitted for Board action on a project by project basis.

UCONN 2000 Bonds
State General Obligation Bond Phasing Plan & Actuals by Statutory Named Line

Project	Authorization as of 11.30.25*				Actuals as of 11.30.25		
	FY96-FY25	FY26	FY27-31	Total Phases I, II, III	Expenditures	Encumbrances	Available**
Academic and Research Facilities	\$435,704,438	\$54,000,000	\$284,500,000	\$774,204,438	\$358,605,038	\$112,382,447	\$18,716,953
Agricultural Biotechnology Facility & Completion	12,400,000			12,400,000	12,400,000		
Alumni Quadrant Renovations	11,183,624			11,183,624	11,183,624		
Arjona and Monteith (new classroom buildings)	128,219,871			128,219,871	128,219,871		
Avery Point Campus Undergraduate & Library Building	10,461,246			10,461,246	10,461,246		
Avery Point Marine Science Research Center - Phase I & II	37,254,246			37,254,246	37,254,246		
Avery Point Renovation	13,203,165			13,203,165	13,203,165		
Beach Hall Renovations	5,146,688			5,146,688	5,146,688		
Benton State Art Museum Addition	3,603,509			3,603,509	3,603,509		
Biobehavioral Complex Replacement	3,495,807			3,495,807	3,495,807		
Bishop Renovation	2,480,141			2,480,141	2,480,141		
Business School Renovation - Phase II	7,958,470			7,958,470	7,958,470		
Central Warehouse New	6,933,752			6,933,752	6,933,752		
Chemistry Building	53,062,000			53,062,000	53,062,000		
Deferred Maintenance-Storrs & Regionals	1,154,177,619	69,500,000	126,450,000	1,350,127,619	980,788,103	86,610,756	156,278,760
East Campus North Renovations	7,382,605			7,382,605	7,382,605		
Engineering Building	92,579,390			92,579,390	92,579,390		
Equipment, Library Collections & Telecommunications	381,253,656	4,500,000	35,050,000	420,803,656	364,451,891	1,609,276	19,692,489
Family Studies (DRM) Renovation	2,868,306			2,868,306	2,868,306		
Farm Buildings Repairs/Replacement	6,408,304			6,408,304	6,408,304		
Fine Arts Phase II	38,792,721			38,792,721	38,792,721		
Floriculture Greenhouse	6,691,799			6,691,799	6,691,799		
Gant Plaza Deck	7,287,174			7,287,174	7,287,174		
Gant Building Renovations	12,455,770			12,455,770	12,455,770		
Gentry Renovation & Completion	19,292,806			19,292,806	19,292,806		
Grad Dorm Renovations	2,928,228			2,928,228	2,928,228		
Hartford Relocation Acquisition/Renovation	139,027,625			139,027,625	139,027,625		
Heating Plant Upgrade	21,846,724			21,846,724	21,846,724		
Hilltop Dormitory Renovations	8,176,529			8,176,529	8,176,529		
Ice Rink Enclosure	3,280,000			3,280,000	3,280,000		
International House Conversion (Natural History Museum)	886,134			886,134	886,134		
Intramural, Recreational & Intercollegiate Facilities	31,009,921			31,009,921	31,009,921		
Jorgensen Renovation	3,899,129			3,899,129	3,899,129		
Koons Hall Renovation/Addition	1,461,146			1,461,146	1,461,146		
Lakeside Renovation	3,800,000			3,800,000	3,800,000		
Law School Renovations/Improvements	16,660,677			16,660,677	16,660,677		
Litchfield Agricultural Center - Phase I	1,000,000			1,000,000	1,000,000		
Manchester Hall Renovation	772,577			772,577	772,577		
Mansfield Apartments Renovation	2,071,000			2,071,000	2,071,000		
Mansfield Training School Improvements	6,500,000			6,500,000	6,386,221	-	113,779
Monteith Renovation	444,348			444,348	444,348		
Music Drama Addition	7,400,000			7,400,000	7,400,000		
Natural History Museum Completion	500,000			500,000	500,000		
North Campus Renovation	10,996,050			10,996,050	10,996,050		
North Hillside Road Completion	6,700,000			6,700,000	6,700,000		
North Superblock Site & Utilities	7,668,000			7,668,000	7,668,000		
Northwest Quadrant Renovation - Phase I & II	32,001,000			32,001,000	32,001,000		
Old Central Warehouse Renovation	126,000			126,000	126,000		
Parking Garage North	9,658,000			9,658,000	9,658,000		
Parking Garage #3	75,214			75,214	75,214		
Pedestrian Walkways (Fairfield Road Pedestrian Mall)	6,074,000			6,074,000	6,074,000		
Psychology Building Renovation/Addition	24,337,399			24,337,399	24,337,399		
Residential Life Facilities	248,538,476			248,538,476	246,854,006	808,910	875,560
School of Business	25,652,366			25,652,366	25,652,366		
School of Pharmacy/Biology	94,609,000			94,609,000	94,553,295	-	55,705
Shipppee/Buckley Renovations	6,920,000			6,920,000	6,920,000		
South Campus Complex	12,251,000			12,251,000	12,251,000		
Stamford Downtown Relocation - Phase I	55,781,472			55,781,472	55,781,472		
Stamford Campus Improvements/Housing	1,500,870			1,500,870	1,500,870		
Storrs Hall Addition	14,664,091			14,664,091	14,664,091		
Student Union Addition	57,622,633			57,622,633	57,622,633		
Support Facility (Architectural & Engineering Services)	16,583			16,583	16,583		
Technology Quadrant - Phase IA	39,993,000			39,993,000	39,993,000		
Technology Quadrant-Phase II	34,120,000			34,120,000	34,120,000		
Torrey Life Science Renovation & Completion	1,781,482			1,781,482	1,781,482		
Torrington Campus Improvements	369,156			369,156	369,156		

UCONN 2000 Bonds
State General Obligation Bond Phasing Plan & Actuals by Statutory Named Line

Project	Authorization as of 11.30.25*				Actuals as of 11.30.25		
	FY96-FY25	FY26	FY27-31	Total Phases I, II, III	Expenditures	Encumbrances	Available**
Towers Renovation	17,950,243			17,950,243	17,950,243		
Underground Steam & Water Upgrade - Phase I & II	12,000,000			12,000,000	12,000,000		
Waring Building Conversion	11,452,000			11,452,000	11,452,000		
Waterbury Property Purchase	200,000			200,000	200,000		
Waterbury Downtown Campus	1,608,764			1,608,764	1,608,764		
West Campus Renovations	519,507			519,507	519,507		
West Hartford Campus Renovations/Improvements	6,774,305			6,774,305	6,774,305		
White Building Renovation	2,427,269			2,427,269	2,427,269		
Wilbur Cross Building Renovation	19,999,571			19,999,571	19,999,571		
Young Building Renovation/Addition	23,651,403			23,651,403	23,651,403		
SUBTOTAL FOR STORRS & REGIONAL CAMPUS	\$3,500,000,000	\$128,000,000	\$446,000,000	\$4,074,000,000	\$3,230,855,364	\$201,411,389	\$195,733,246
CLAC Renovation Biosafety Level 3 Lab	15,901,466			15,901,466	15,901,466		
Deferred Maintenance-UCH	76,959,697			76,959,697	66,179,126		10,780,571
Dental School Renovation	3,525,000			3,525,000	3,525,000		
Equipment, Library Collections & Telecom-UCH	116,429,390			116,429,390	116,429,390		
Library/Student Computer Center Renovation	1,266,460			1,266,460	1,266,460		
Main Building Renovation	117,484,316			117,484,316	117,484,316		
Medical School Academic Building Renovation	39,578,232			39,578,232	39,578,232		
Planning & Design Costs	25,000,000			25,000,000	25,000,000		
Research Tower	67,992,229			67,992,229	67,992,229		
Support Building Addition/Renovation	100,000			100,000	100,000		
UCH New Construction and Renovation	386,663,210			386,663,210	386,663,210		
SUBTOTAL FOR HEALTH CENTER	\$850,900,000	\$0	\$0	\$850,900,000	\$840,119,429	\$0	\$10,780,571
GRAND TOTAL	\$4,350,900,000	\$128,000,000	\$446,000,000	\$4,924,900,000	\$4,070,974,793	\$201,411,389	\$206,513,817

* UCONN 2000 Bond Authorization is separate from and does not agree to UCONN 2000 Bonds Sold, which totals \$4,044,000,000 as of the reported date. This results in a difference of \$434,900,000 between total UCONN 2000 Bonds authorized and total UCONN 2000 Bonds sold.

** The available balance is calculated as FY96-FY26 UCONN 2000 Bond Authorization, less expenditures and encumbrances. As stated above, the bond authorization is separate from bonds sold. The total available balance from bonds sold would be \$434,900,000 less, or \$(228,386,183).

EXHIBIT C

POLICIES: SELECTION AND ACQUISITION OF PROFESSIONAL SERVICES

Section 10a-109d (5) of the Connecticut General Statutes authorizes the University to contract with professionals to plan, design and supervise UCONN 2000 projects and other capital projects.

1. The Executive Vice President for Finance and Chief Financial Officer has the responsibility for the administration of these policies. Authority for their implementation may be delegated to appropriate operating departments and/or individuals.
2. A selection committee shall be appointed to select professional services for each project in accordance with university policies and procedures.
3. The selection committee shall develop the rating and evaluation criteria.
4. The contract shall be negotiated in consultation with the University Master Planner and Chief Architect or with the Associate Vice President for Campus Planning Design and Construction for the Health Center.
5. Changes in scope that affect the cost of the project must be approved by the Executive Vice President for Finance and Chief Financial Officer, or as delegated to appropriate operating departments and/or individuals.

EXHIBIT D

POLICIES: PRE-QUALIFICATION AND SELECTION OF CONTRACTORS

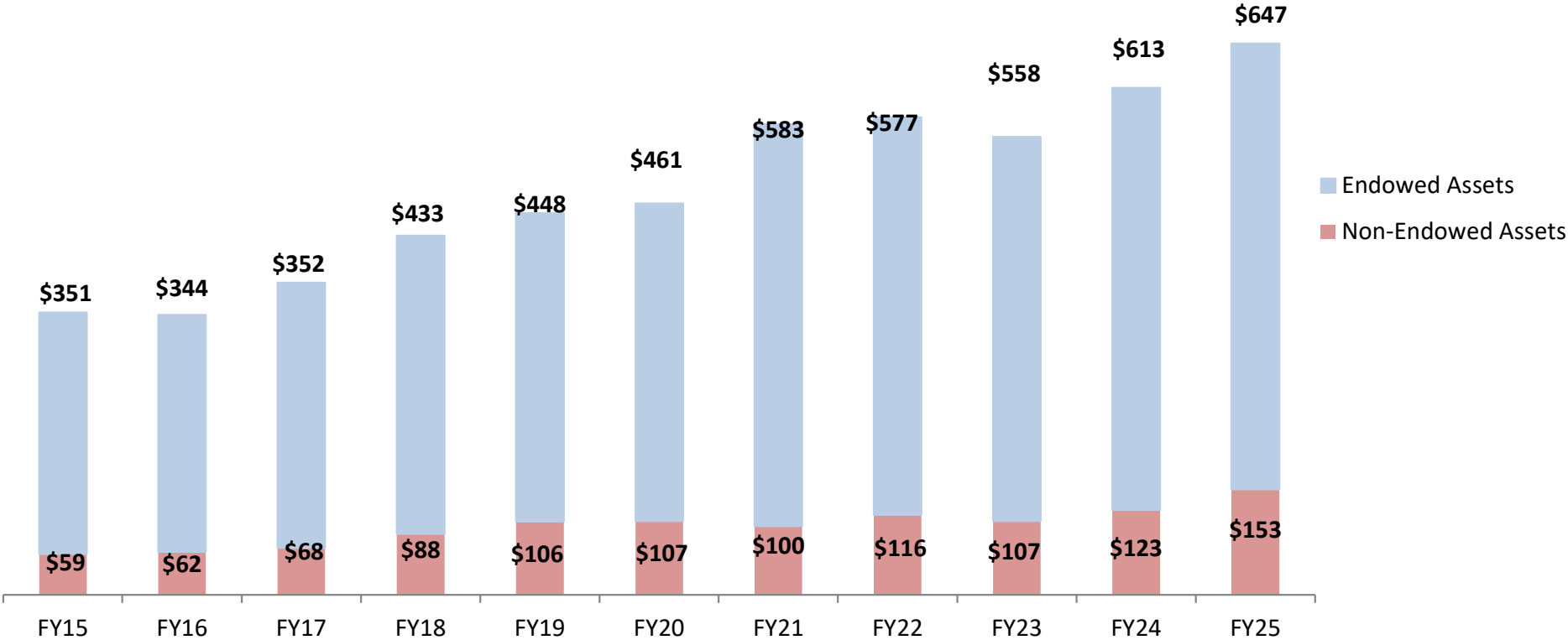
Section 10a-109n (c) (2) of the Connecticut General Statutes authorizes the University to contract with construction firms for the building of UCONN 2000 projects and other capital projects.

1. The Executive Vice President for Finance and Chief Financial Officer has the responsibility for the administration of these policies. Implementing authority may be delegated to appropriate operating departments.
2. Pre-qualification shall be required of all bidders for projects over \$100,000.
3. Objective written criteria for pre-qualification of firms shall be developed.
4. A list of pre-qualified contractors shall be developed on a project basis. Firms will be evaluated on written criteria, including but not limited to: (1) the firm's previous experience with similar projects, (2) the firm's financial ability to complete the project, (3) the firm's ability to post surety bonds, (4) evaluation of the firm's integrity, (5) a determination that the firm has no conflict of interest in connection with the project, (6) technical ability, (7) managerial ability and (8) whether a contractor or one of their subcontractors on one of their previous projects has been in compliance with the provisions of Part III of Chapter 557 and Chapter 558 during the previous five calendar years.
5. Pre-qualified firms shall be invited to bid upon a specific contract. Contracts shall be awarded to the lowest responsible bidder who conforms to the University's standards for the project.
6. If it is in the best interest of the University and the State of Connecticut, all bids may be rejected, and the contracting process reopened.
7. The University may negotiate with any pre-qualified contractor that is currently under contract for incorporation work under exigent circumstance. This new work need not be related to the original contract. The new work shall be of a similar nature as the basic contract.
8. Exigent circumstances include work necessary to:
 - a. Prevent loss of grant income or other revenue
 - b. Produce additional revenue or grant income
 - c. Insure renovations are complete for new faculty and staff members
 - d. Provide for safety and health of the University Community
 - e. Comply with any Federal or State laws or regulations
 - f. Ensure timely and orderly completion of UCONN 2000 or 21st Century UConn Projects.

9. The Executive Vice President for Finance and Chief Financial Officer shall approve use of the exigency provision for an individual job based upon a written recommendation from the University Master Planner and Chief Architect or by the Associate Vice President for Campus Planning Design & Construction as designee for the Health Center
10. The negotiations may be conducted with any contractor or contractors currently performing one of the following types of contracts: lump sum, design build or construction manager at risk.
11. The University Master Planner and Chief Architect or by the Associate Vice President for Campus Planning Design & Construction as designee for the Health Center will prepare a price negotiations memorandum detailing the basis for the award.
12. The Executive Vice President for Finance and Chief Financial Officer shall also stipulate whether the added work shall be incorporated into the contract by change order or be consummated as a new contract.

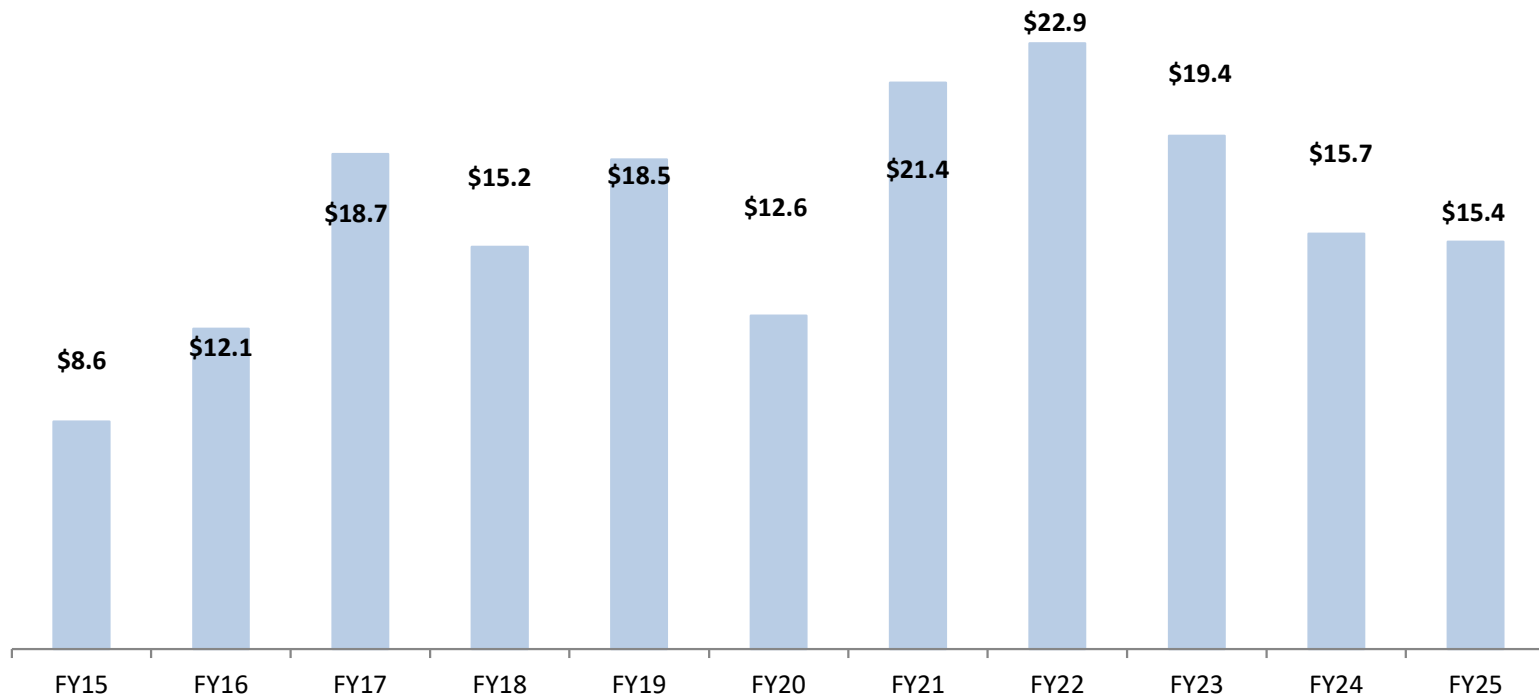
Investment Growth

In Millions of Dollars



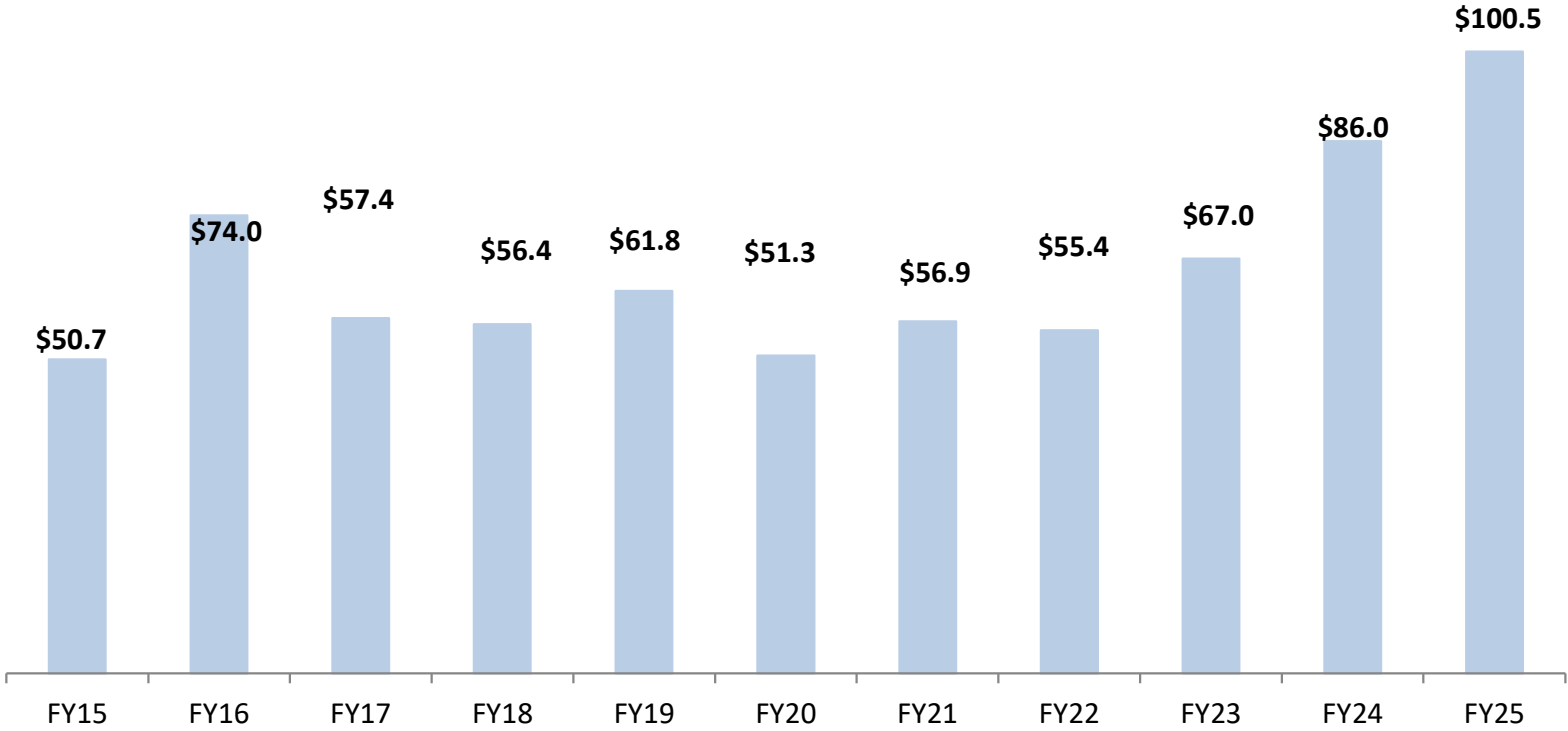
Total Endowment Gift Receipts for the University of Connecticut

In Millions of Dollars



Total Gift Receipts for the University of Connecticut

In Millions of Dollars



ATTACHMENT A
Alphabetical Listing of Contractors & Subcontractors
July 1, 2025 thru January 1, 2026

Company Name	Address	Town	State	Zip Code
A & A Drywall and Acoustics Inc	360 New Haven Ave	Milford	CT	06460
Advanced Sheetmetal Associates LLC	52 Industrial Park Access Road	Middlefield	CT	06455
AEN Asphalt INC	45 Lebanon Road	Franklin	CT	06254
AGA Architectural Millwork & Interior Design LLC	178 Newell Street	Southington	CT	06489
Alberca Construction Company LLC	180 Walnut Street	Hartford	CT	06120
All Seasons Landscaping Inc	120 Commerce Cort	Cheshire	CT	06410
Amenta Emma Architects PC	242 Trumbull Street	Hartford	CT	06103
Architectural Curtainwall Inc	179 Wauregan Road	Danielson	CT	06239
AWL Painting LLC	31 Hammick Road	West Hartford	CT	06107
Automatic Door DR Inc	250 Main Street	Wallingford	CT	06492
B & G Piping Company Inc	92 Erna Ave	Milford	CT	06461
Bartholomew Company	3324 Main St	Hartford	CT	06120
Bestech Inc of Connecticut	25 Pinney Street	Ellington	CT	06029
Bonavita Luxury Lavs LLC	70 Tolland Street	East Hartford	CT	06108
Brewer, Timothy L (TLB Architecture LLC)	92 West Main Street	Chester	CT	06412
C & A Distributors Inc	105 Pane Road	Newington	CT	06111
C & H Electric Inc	1999 South Main Street	Waterbury	CT	06706
Caruso Electric Company	815 Farmington Avenue	New Britain	CT	06053
Cenaxo LLC	16 Tolland Tpke	Willington	CT	06279
Central Conn Acoustics Inc	105 North Cherry Street	Wallingford	CT	06492
Chase Glass Company Inc	73-75 James Street	East Hartford	CT	06108
CHK Architects PLLC	573 Hopmeadow Street	Simbury	CT	06070
Columbia Sheetmetal Co Inc	4 Commerce Drive	North Windham	CT	06256
Commercial Roofing & Contracting Inc	340 Kennedy Drive, PO Box 647	Putnam	CT	06260
Connecticut Carpentry Corporation	1850 Silas Deane Highway	Rocky Hill	CT	06067
Corbet HVAC Services LLC	321 Jackson Street	Willimantic	CT	06226
DC Sheetmetal LLC	135 Yantic Road	Yantic	CT	06389
DeSiato Sand & Gravel Corp	999 Stafford Rd	Storrs	CT	06268
Division 5 LLC	99 Cooper Lane	Stafford Springs	CT	06076
Eagle Environmental Inc	8 South Main Street	Terryville	CT	06786
EDM Studio Inc	45 South Main Street	Unionville	CT	06085
Electrical Services Inc	37 Townsend Avenue	New Haven	CT	06512
Elmore Associates Inc	250 Sheldon Road	Manchester	CT	06042
Ernest Peterson Inc	1830 Broad Street	Hartford	CT	06114
Fire Rated LLC	17A Canal Street	Terryville	CT	06786
Flow Tech Inc	10 Bidwell Road	South Windsor	CT	06074
Fortaleza Concrete LLC	504 Forrest Rd	Northford	CT	06472
G Donovan Associates Inc	627 Route 32	North Franklin	CT	06254
General Welding & Fabrication Inc	977 Echo Lake Road	Watertown	CT	06795
GEODesign Inc	984 Southford Rd	Middlebury	CT	06762
Haz-Pros Inc	125-A Brook Street	West Hartford	CT	06110
HHS Mechanical Contractors	80 Colonial Road	Manchester	CT	06042
J & J Acoustics	22 LedgeBrooke Lane	Middletown	CT	06457
JE Shea Electric Inc	45 East Summer Street	Plantsville	CT	06479
JLY Enterprises Inc	990 State Street	New Haven	CT	06511
John Boyle Company	PO Box 397	Nw Britain	CT	06051

Company Name	Address	Town	State	Zip Code
John C Digertt Inc	9 Commerce Circle	Durham	CT	06422
Joseph Sepot AIA PC	225 Montowese	Branford	CT	06405
Kenneth Boroson Architects LLC	315 Peck Street	New Haven	CT	06513
Kohler Ronan LLC	301 Main Sreet	Danbury	CT	06810
L & P Gate Company Inc	83 Meadow Street	Hartford	CT	06114
Landmark Facilities Group Inc	252 East Avenue	Norwalk	CT	06855
LePine & Family Electric LLC	436 Lisbon Road	Canterbury	CT	06331
Linda J Wray	315 Butlertown Road	Oakdale	CT	06370
M. Frank Higgins & Co Incorporated	780 North Mountain Rd	Berlin	CT	06111
MacKenzie Painting Company	55 Moffitt Street	Startford	CT	06615
Maier Design Group LLC	34 Sequassen Street	Hartford	CT	06106
Mattern Construction Inc	26 Bushnell Hollow Rd Ste M	Baltic	CT	06330
Melia Associates LLC	43 Thomas Street	East Hartford	CT	06108
N T Oliva Inc	89 Church Street	East Hartford	CT	06108
NBI New England Inc	10 Waterside Drive	Farmington	CT	06032
New England Yankee Construction	34 High Street	West Haven	CT	06516
North Atlantic Waste and Recycling LLC	30 Leonardo Drive	North Haven	CT	06473
Northeast Flooring and Kitchens LLC	17 Kennedy Drive	Putman	CT	06260
Norwalk Glass Co Inc	4 Testa Plaza	South Norwalk	CT	06854
Nosal Builders Inc	85 Fieldstone Court Unit 1	Cheshire	CT	06410
Nutmeg Technologies	270 George Washington Rd	Enfield	CT	06082
Old Colony Construction LLC	10 Bluff Ave Unit 121	Clinton	CT	06413
Orissa LLC	45 Andover Drive	Rocky Hill	CT	06067
Park Hardware Co Inc	415 Park Street	Hartford	CT	06106
Perfectly Plumb LLC	215 Pickerel Lake Road	Colchester	CT	06415
Pinecroft Paving and Landscape LLC	159 Butts Road	Woodstock	CT	06281
Plymouth Glass & Mirror Inc	142 East Main Street	Thomaston	CT	06787
Prime Electric LLC	33 Wisconsin Ave	Norwich	CT	06360
Quisenberry Arcari Malik LLC	195 Scott Swamp Road	Farmington	CT	06032
R&B Ceramic Tile & Floor Covering Inc	10 Pickett Ave	Wallingford	CT	06492
RN Pro Painting LLC	197 Edge Wood Road	Kensington	CT	06037
Roberge Painting Co Inc	29 Church Ave	Bristol	CT	06010
Safety Solution Consultants Inc	9 School Street	East Granby	CT	06026
Sarazin General Contractors Inc	6 Commerce Drive	North Windham	CT	06256
Scholar Painting LLC	2 Klarides Village Drive	Seymour	CT	06483
Sign Pro Inc	60 Westfield Drive	Plainville	CT	06479
Sil/Carr Corporation	34 Newberry Road	East Windsor	CT	06088
Silver Petrucelli & Associates Inc	3190 Whitney Ave	Hamden	CT	06518
SK Mechanical LLC	266 Center Street	Manchester	CT	06040
Southern New England Fire Protection	39 Charles Mary Drive	Higganum	CT	06441
Spectrum Floors Inc	299 Black Road	Cheshire	CT	06410
Stamford Wrecking Company	30 Nutmeg Drive	Trumbull	CT	06611
Steeltech Building Products Inc	636 Nutmeg Road North	South Windsor	CT	06074
Stonehedge Landscaping Company Inc	1616 Willard Ave	Newington	CT	06111
Sullivan Industrial Services LLC	655 Plain Road Suite 14	Milford	CT	06460
Svigals and Partners LLP	84 Orange Street	New Haven	CT	06510
SystemOne LLC	215 Captain Drive	Southington	CT	06489
T&T Electrical Contractor's Inc	420 Windsor Street	Hartford	CT	06120
Test-Con Incorporated	16 East Franklin Street	Danbury	CT	06810

Company Name	Address	Town	State	Zip Code
The Buckingham Routh Co	20 Goodwin Street	New Haven	CT	06512
The Hartford Lumber Company	17 Albany Ave	Hartford	CT	06120
Thorogood Electric LLC	114 Broad Brook Rd	Enfield	CT	06082
Tri State Materials Testing Lab LLC	41 Breezy Corners Rd	Portland	CT	06480
Trueflow Testing & Balancing LLC	121 Broadway Street	Colchester	CT	06415
Willco Sales & Service Inc	18 King Street	Stratford	CT	06615
Wing's Testing & Balance Co	94 N Branford Road	Branford	CT	06405
Young Developers LLC	9 Hamden Park Drive	Hamden	CT	06517
Zlotnick Construction Inc	161 Storrs Road	Mansfield	CT	06250

PREVAILING WAGE COMPLIANCE REPORT

The attachments referred to below cover the reporting period from July 1, 2025 thru December 31, 2025 and are issued pursuant to the requirements of subsection (f) of section (7) of Public Act 02-3, an Act Concerning 21st Century UCONN, by providing the following information:

(1) The names and addresses of contractors and subcontractors performing repair, addition, alteration and new construction on the university's campuses in the previous six months.

Attachment A provides the listing in alphabetical order. This is being filed in conjunction with the July 2025 Report Number Sixty-One to provide a consolidated report for UCONN 2000 activities. There is no sub-grouping of contractors or subcontractors as the nature of their business makes each interchangeable with the other as business opportunities become available.

Attachment B is based on information from the State of Connecticut Department of Labor, Wage and Workplace Standards Division, Contract Compliance Unit and represents a combined sharing of information by the University of Connecticut and the Department of Labor. No report is made from the Department of Labor, for this reporting period.

Attachment C is the Debarment list issued by the Department of Labor.



September 23, 2025

State of Connecticut Debarment List Pursuant to Section 31-53a(a)

No contract shall be awarded to any person or firms appearing on this list or to any firm, corporation, partnership, or association in which such persons or firms have an interest until the expiration date listed has elapsed.

Please be informed that the following persons or firms have been debarred in accordance with Section 31-53a of the Connecticut General Statutes, as amended:

DEBARMENT LIST

<u>Name of Person or Firm</u>	<u>Expiration Date</u>
-Canterbury Communications, Canterbury Marion T. Mershon, an individual	Indefinite Indefinite
-Elite Roofing, Cheshire Sam Stevens, an individual	Indefinite Indefinite
-Gatollari Enterprises Inc., Rochelle Park, NJ Robert Gatollari, an individual	Indefinite Indefinite
-Greenland Enterprises Inc., Wayne, NJ Oneil Mendez, an individual Raymond Blum-Romero, an individual	Indefinite Indefinite Indefinite
-Jarosz Welding Company Inc., Hartford	Indefinite
-SCD Services, LLC, Somers Philip Snow, an individual	Indefinite Indefinite
-Seakco Construction, Stamford Robert Evans, an individual	Indefinite Indefinite
-Sun Ray Electric, Prospect Reinaldo DeSousa, an individual	Indefinite Indefinite

Any inquiries regarding this list should be directed to the Wage and Workplace Standards Division at (860)263-6790.

Danté Bartolomeo
Labor Commissioner

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University of Connecticut

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(Governor of the State of Connecticut)
(President ex-officio)

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