

# UConn

UNIVERSITY OF CONNECTICUT

*Board of*



# TRUSTEES

VOL. 261, DECEMBER 3, 2025

## AGENDA

### UNIVERSITY OF CONNECTICUT BOARD OF TRUSTEES

Wilbur Cross Building  
North Reading Room (109)  
233 Glenbrook Road  
Storrs, Connecticut

**Wednesday, December 3, 2025**

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

*(A recording of the meeting will be available at <http://boardoftrustees.uconn.edu> within seven days of the meeting.)*

Call to order at **9:00 a.m.**

1. Public Participation\*

\* Individuals who wish to speak during the Public Participation portion of the Wednesday, December 3, 2025, meeting must do so in person and sign up 24 hours in advance of the meeting's start time (i.e., 9:00 a.m. on Tuesday, December 2) by emailing [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu). Speaking requests must include a name, topic, and affiliation with the University (i.e., student, employee, member of the public). Per the University By-Laws, the Board may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Board via [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu); all comments will be sent to the Board.

2. Chairman's Report

- (a) Matters Outstanding
- (b) Minutes of the Meeting of October 29, 2025
- (c) Consent Agenda Items:

- |  |                |
|--|----------------|
| (1) Contracts and Agreements   | (Attachment 1) |
| (2) Project Budget (Design) for New Commissary Building                        | (Attachment 2) |
| (3) Project Budget (Design) for Cogen Emergency Generators                     | (Attachment 3) |
| (4) Project Budget (Final) for Environmental Land Use Restriction – Lots F & C | (Attachment 4) |
| (5) Project Budget (Final) for Electric System Protective Relay Replacement    | (Attachment 5) |

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|------|--|-----------------|
| (6)  | Project Budget (Final) for Cooling Water Pumps Upgrade   | (Attachment 6)  |
| (7)  | Project Budget (Final) for Cogen Cooling Towers 7-8-9  | (Attachment 7)  |
| (8)  | Project Budget (Final) for Storrs Campus Primary Electrical Feed 5P Upgrade  | (Attachment 8)  |
| (9)  | Project Budget (Revised Final) for Coventry Boathouse  | (Attachment 9)  |
| (10) | Project Budget (Revised Final) for Gampel Pavilion Renovation  | (Attachment 10) |
| (11) | Project Budget (Revised Final) for George C. White Building Roof and Drainage System                                       | (Attachment 11) |
| (12) | Project Budget (Planning) for the UConn Health Lab Medicine Multiple Lab Renovation  | (Attachment 12) |
| (13) | Project Budget (Final) for the UConn Health Connecticut Tower – 2nd Floor Geriatric Psychology Relocation                  | (Attachment 13) |
| (14) | Project Budget (Revised Final) for the UConn Health Connecticut Tower – 6th Floor Infusion Center                          | (Attachment 14) |
| (15) | Project Budget (Revised Final) for the UConn Health Central Sterile Washer and Sterilizer Replacement                      | (Attachment 15) |
| (16) | Tenure Recommendations   | (Attachment 16) |
| (17) | Designation of Emeritus Status   | (Attachment 17) |
| (18) | Sabbatical Leave Recommendations   | (Attachment 18) |
| (19) | Program Closures: M.A. in Survey Research and Data Analysis and Graduate Certificate in Survey Research                    | (Attachment 19) |
| (20) | Program Closure: Post-Baccalaureate Certificate in Occupational Safety and Health  | (Attachment 20) |
| (21) | Naming Recommendation for the KPMG Professorship in Accounting in the School of Business                                   | (Attachment 21) |
| (22) | Naming Recommendation for the Beekley Makerspace in the Elisabeth DeLuca School of Nursing                                 | (Attachment 22) |
| (23) | Naming Recommendation for the Carolyn Ladd Widmer and Family Dean’s Office Suite in the Elisabeth DeLuca School of Nursing | (Attachment 23) |
| (24) | Naming Recommendation for the RTX Clean Room 2 in the Science 1 Building   | (Attachment 24) |
| (25) | Naming Recommendation for the Thomas Weston RPT ’79 BS-PT Hydrotherapy Room in the Bailey Student-Athlete Success Center   | (Attachment 25) |

3. President's Report
4. University Senate Report  
Senate Executive Committee Chair, Dr. Robert Day
5. Academic Affairs Committee Report
  - (a) Report on Committee activities
6. Financial Affairs Committee Report
  - (a) Report on Committee activities
  - (b) Items requiring Board discussion and approval:
    - (1) Academic Year 2026/27 Student Fees for the University of Connecticut, Storrs and Regional Campuses (Attachment 26)
    - (2) Amended and Restated Thirty-Third Supplemental Indenture Authorizing University of Connecticut General Obligation Bonds (Attachment 27)
  - (c) Informational Items:
    - (1) Project Budget (Revised Final) for UConn Tennis Facility (Attachment 28)
    - (2) Project Budget (Revised Final) for Branford House Exterior Repairs, Phases 1, 2, and 3 (Attachment 29)
7. UConn Health Report
  - (a) Report on UConn Health activities
8. Joint Audit and Compliance Committee Report
  - (a) Report on Committee activities
9. Buildings, Grounds and Environment Committee Report
  - (a) Report on Committee activities
10. Student Life Committee Report
  - (a) Report on Committee activities
11. Institutional Advancement Committee Report
  - (a) Report on Committee activities
12. Committee for Diversity, Equity and Inclusion Report
  - (a) Report on Committee activities
13. Committee on Compensation Report
  - (a) Report on Committee activities
14. Committee for Research, Entrepreneurship and Innovation Report
  - (a) Report on Committee activities

15. Other Business
16. Executive Session anticipated
17. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

## **ATTACHMENT 1**

**UNIVERSITY OF CONNECTICUT  
BOARD OF TRUSTEES  
CONTRACTS, AGREEMENTS AND  
PURCHASE ORDERS OF \$1,000,000 OR MORE FOR APPROVAL**

\*The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.

\*\*S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based

PROCUREMENT-NEW* (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>TECHNOLOGY</b>									
1	SAP Inc, DBA: Concur Technologies Inc Contract# EI00258-2022MA	\$1,050,000	04/01/26-03/31/29	Consortia contract for our end-to-end Travel Management System from travel planning through to travel reimbursement. The system also provides robust travel oversight capabilities and reporting. This agreement replaces UC-16-KA01047-8. The initial term is for three years with the option to renew for 2 (1year) periods.	Operating Funds	Margaret McCarthy AVP, Financial Operations & Controller	GPO/Consortia	0	
PROCUREMENT-AMENDMENTS* (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>BUSINESS SUPPORT SERVICES</b>									
2	Allied Printing Services Inc. Contract# MF05322	\$200,000 (Previous Contract Value \$1,500,000; Total New Contract Value \$1,700,000)	06/17/22-06/16/26 (No Change)	University contract for printing services for the Department of University Communications for printing the UConn Magazine. <b>Amend to increase contract value \$200,000, for a total new contract value of \$1,700,000.</b> Contract increase will provide funding for printing of three UConn Magazine issues. Sourced through a public solicitation managed by the University in 2022. Contract term remains the same.	Operating Funds	Michael Kirk, VP of Communications	University of Connecticut Bid	\$1,240,296	C
3	NBI New England Inc. Contract# 15SX0041	\$500,000 (Previous Contract Value \$2,300,000; Total New Contract Value \$2,800,000)	07/01/15-06/30/26 (No Change)	State of CT (DAS) contract for freestanding office furniture for all University campuses. <b>Amend to increase contract value by \$500,000 for a total new contract value of \$2,800,000.</b> The increase is requested to support the future purchase of furniture for the new simulation lab being built for the School of Nursing. Contract term remains the same.	Multiple Sources	Joseph M. Thompson, Chief Procurement Officer	Other/State Bid	\$1,686,422	
4	Red Thread Spaces LLC Contract# 15PSX0041	\$500,000 (Previous Contract Value \$15,000,000; Total New Contract Value \$15,500,000)	07/01/15-06/30/26 (No Change)	State of CT (DAS) contract for freestanding office, lounge, dormitory and residential furniture for all University campuses. <b>Amend to increase contract value by \$500,000 for a total new contract value of \$15,500,000.</b> The increase is requested to support the continued use of furniture. Contract term remains the same.	Operating Funds	Joseph M. Thompson, Chief Procurement Officer	Other/State Bid	\$12,730,919	
5	Sauder Manufacturing Co., dba Sauder Education Contract# 15PSX0041	\$2,000,000 (Previous Contract Value \$2,000,000; Total New Contract Value \$4,000,000)	07/01/15 - 06/30/26 (No Change)	CT DAS contract for dormitory and residential furniture for all University campuses. <b>Amend to increase contract value by \$2,000,000 for a total new contract value of \$4,000,000.</b> The increase is requested to support future purchases of residential and dormitory furniture. Contract term remains the same.	Operating Funds	Joseph M. Thompson, Chief Procurement Officer	Other/State Bid	\$1,078,607	
6	One Diversified LLC Contract# SO-19114	\$5,000,000 (Previous Contract Value \$15,000,000; Total New Contract Value \$20,000,000)	01/31/22-08/31/29 (No Change)	CSCU Contract to provide audio/visual equipment, supplies and services for all University campuses, including hi-tech classroom upgrades, capital project needs. <b>Amend to increase contract value by \$5,000,000 for a total new contract value of \$20,000,000.</b> Contract value increase is requested to support a new simulation lab being build for the School of Nursing. Contract term remains the same.	Multiple Sources	Joseph M. Thompson, Chief Procurement Officer	Other/State Bid	\$12,209,987	
7	Research Compliance Temporary Staff Contract# MF100220	\$706,889 (Previous Contract Value \$3,793,111; Total New Contract Value \$4,500,000)	03/19/21-03/18/27 (Includes one year extension)	University contract for consulting services and temporary staffing assistance for the OVPB's Sponsored Programs Services and Research Compliance units. <b>Amend to increase contract value by \$706,889 for a total new contract value of \$4,500,000. Amend to extend contract term one year, through 03/18/27.</b> Increase is requested to accommodate requirements for temporary staffing.	Operating Funds	Julie Schwager, AVP, Office of the Vice President for Research	University of Connecticut Bid	\$3,491,188	
8	United Security Incorporated Contract# 17PSX0001	\$500,000 (Previous Contract Value \$1,500,000; Total New Contract Value \$2,000,000)	07/19/17-12/31/26 (includes one-year extension)	CT DAS contract to provide for security personnel services for all University campuses. <b>Amend to increase contract value by \$500,000 for a total new contract value of \$2,000,000. Amend to extend contract term one year, through 12/31/26.</b>	Multiple Sources	Joseph M. Thompson, Chief Procurement Officer	Other/State Bid	\$1,241,172	
<b>CONSTRUCTION PROFESSIONAL SERVICES</b>									
9	Downes Construction Company Contract# 013-OC.PMO27-03	\$1,000,000 (Previous Contract Value \$1,000,000; Total New Contract Value \$2,000,000)	05/01/24-04/30/27 (includes one-year extension)	On-Call Project Management Oversight services to be used at all UConn campuses to provide project support as needed. <b>Amend to increase contract value \$1,000,000, for a total new contract value of \$2,000,000.</b> Contract term remains the same.	Multiple Sources	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$810,678	

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**PROCUREMENT-AMENDMENTS\* (Grouped by Family) [CONTINUED]**

No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>FACILITIES SERVICES</b>									
10	VFS Energy Services, LLC Contract# LM090121-2	\$15,400,000 (Previous Contract Value \$15,000,000; Total New Contract Value \$30,400,000)	03/01/24-02/28/46 (includes two-year extension)	University contract for the installation of fuel cells that are an integral component of the University's goal of carbon neutrality by 2030. <b>Amend to increase contract value by \$15,400,000 and to extend contract term to 02/28/2046.</b> Contract value increase and extension are requested for the installation of two fuel cells totaling 920 kW to power the Avery Point Campus with low emission non combustion power under a 20-year Energy Services Agreement Power Purchase Agreement (ESA/PPA). Cumulative Savings over 20 years is estimated at \$3.1M compared to utility rates.	Operating Funds	Stanley Nolan, AVP Facilities Operations	University of Connecticut Bid	0	
11	Fuel Cell Energy (FCE) Contract# LM090121-01-1A	\$2,036,000 (Previous Contract Value \$6,500,000; Total New Contract Value \$8,536,000)	12/21/25-12/21/32 (No Change)	University contract to change the technology from Solid Oxide to Molten Carbonate technology. This is for the Innovation Partnership Building at the Storrs campus. The expectation is to produce greater than \$2 million in net savings over the eight year contract term. <b>Amend to increase contract value by \$2,036,000 for a total new contract value of \$8,536,000. The increase is requested to support the technology change.</b> Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	University of Connecticut Bid	\$0	S,C
12	John C. Digert Inc. Contract# SK022425	\$1,000,000 (Previous Contract Value \$900,000; Total New Contract Value \$1,900,000)	07/01/25-06/30/27 (No Change)	University contract to provide inspection, maintenance, and repair services for aboveground and underground tank systems, oil separators, and hydrodynamic (grit) stormwater separators. Services also include removal and replacement of underground storage tanks that have reached their life expectancy. <b>Amend to increase contract value by \$1,000,000 for a total new contract value of \$1,900,000.</b> Contract increase is requested to continue contracted services and to cover upcoming tank removal and replacement projects that are to be completed in the upcoming year. Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	University of Connecticut Bid	\$34,000	S,C
13	Trane US Inc. Contract# 3341	\$1,000,000 (Previous Contract Value \$900,000; Total New Contract Value \$1,900,000)	09/01/22-08/31/27 (No Change)	Omnia Partners Consortia contract to provide HVAC products, installation, and related products and services. <b>Amend to increase contract value by \$1,000,000 for a total new contract value of \$1,900,000.</b> The requested increase is to accommodate anticipated purchases of HVAC equipment, replacement components, and installation services expected throughout the remaining term of the contract. These purchases will support ongoing facility maintenance, repairs and system upgrades across multiple campus locations. Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	GPO/Consortia	\$849,886	
14	Onex Baltimore Parent Inc (dba Environmental Systems Corp) Contract# DS020119-8	\$600,000 (Previous Contract Value \$1,200,000; Total New Contract Value \$1,800,000)	07/01/19 - 06/30/27 (includes one-year extension)	University contract to provide service, maintenance and repairs to mechanical systems for all University locations. <b>Amend to increase contract value by \$600,000 for a total new contract value of \$1,800,000 and to exercise one-year extension.</b> Contract increase and extension are for the continued maintenance and repair services by the contractor for the current contract term.	Operating Funds	Stanley Nolan, AVP Facilities Operations	University of Connecticut Bid	\$1,058,578	
15	Tucker Mechanical Inc. Contract# DS020119-11	\$1,000,000 (Previous Contract Value \$4,700,000; Total New Contract Value \$5,700,000)	07/01/19 - 06/30/27 (No Change)	University contract to provide service, maintenance and repairs to mechanical systems for all University locations. <b>Amend to increase contract value by \$1,000,000 for a total new contract value of \$5,700,000.</b> The requested increase is for continued and upcoming maintenance and repair services provided by contractor on University mechanical systems. Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	University of Connecticut Bid	\$3,884,744	C
16	Air Energy Group, LLC Contract# MC12-G03	\$500,000 (Previous Contract Value \$900,000; Total New Contract Value \$1,400,000)	09/01/21 - 08/31/26 (No Change)	MHEC consortium contract to provide motors, pumps, compressors, controls, HVAC and services. <b>Amend to increase contract value by \$500,000 for a total new contract value of \$1,400,000.</b> The requested increase is necessary to accommodate anticipated purchases of goods and services expected throughout the remaining term of the contract. Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	GPO/Consortia	\$610,614.	
17	Array Systems, LLC Contract# LM120123	\$500,000 (Previous Contract Value \$950,000; Total New Contract Value \$1,450,000)	01/12/24 - 12/31/26 (No Change)	University contract to provide design, installation and maintenance of instrumentation and distribution control systems. <b>Amend to increase contract value \$500,000 for a total new contract value of \$1,450,000.</b> Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	Sole Source	\$821,527	
18	C&W Facility Services Contract# LM120119	\$3,000,000 (Previous Contract Value \$49,000,000; Total New Contract Value \$52,000,000)	07/01/20-06/30/26 (No Change)	University contract to provide janitorial cleaning services for the Storrs/Depot campus. <b>Amend to increase contract value by \$3,000,000 for a total new contract value of \$52,000,000.</b> Contract increase is requested to cover the continued routine cleaning and additional services. Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	University of Connecticut Bid	\$43,024,366	
19	Willimantic Waste and Paper Co., Inc. Contract# KS012521	\$500,000 (Previous Contract Value \$1,500,000; Total New Contract Value \$2,000,000)	07/01/21 - 06/30/26 (No Change)	University contract to provide hauling and disposal services required for the removal and disposal of by-products generated from the University's wastewater treatment plant. <b>Amend to increase contract value by \$500,000 for a total new contract value of \$2,000,000.</b> The requested increase is for the continued services for the remainder of the contract term. Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations	University of Connecticut Bid	\$1,095,472.	
20	Robert's Chrysler Contract# 24PSX0110	\$500,000 (Previous Contract Value \$900,000; Total New Contract Value \$1,400,000)	12/01/24 - 07/14/29 (No Change)	CT DAS contract for the purchase of motor vehicles. This is a multiple award contract with multiple dealerships that provide various car manufacturers. <b>Amend to increase contract value \$500,000 for a total new contract value of \$1,400,000.</b> Contract term remains the same.	Operating Funds	Gene Labonte University Chief of Police	Other/State Bid	\$843,054	C



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**PROCUREMENT-AMENDMENTS\* (Grouped by Family) [CONTINUED]**

No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>PROFESSIONAL &amp; SPECIALIZED SERVICES</b>									
21	A&R Appliance Parts DBA Keith's Appliances Contract# UC-23-KA123022	\$1,600,000 (Previous Contract Value \$900,000; Total New Contract Value \$2,500,000)	05/01/23-06/30/26 (No Change)	University contract to provide household appliances. <b>Amend to increase contract value by \$1,600,000 for a total new contract value of \$2,500,000.</b> Contract value increase is requested to cover stoves and dishwashers in the Hilltop, Charter Oak, and Northwood apartment complexes. Contract term remains the same.	Operating Funds	Joseph M. Thompson, Chief Procurement Officer	University of Connecticut Bid	\$469,367	
<b>TECHNOLOGY</b>									
22	Crown Castle Fiber Contract# 20ITZ0021MA B-00-021	\$250,000 (Previous Contract Value \$860,000; Total New Contract Value \$1,110,000)	07/01/01-06/30/39 (No Change)	CT DAS contract for the leasing of fiber optic cables for multiple facilities at all University campuses. <b>Amend to increase contract value by \$250,000, for a total new contract value of \$1,110,000.</b> The contract increase will cover anticipated renewal expenditures for the upcoming fiscal year. Contract term remains the same.	Operating Funds	Haleh Ghaemolsabahi, Interim Vice President and Chief Information Officer	Other/State Bid	\$833,238	
23	Leapfrog Technologies Inc. Contract# DS012120	\$400,000 (Previous Contract Value \$700,000; Total New Contract Value \$1,100,000)	01/13/22-01/12/27 (No Change)	University contract to provide the Registrar Office with a Curricular Management System which includes Courseleaf Catalog (CAT) and Curriculum (CIM) and additional module PATH for registration Optimization and Degree audit, planning and advising. <b>Amend to increase contract value by \$400,000, for a total new contract value of \$1,100,000.</b> Contract term remains the same.	Multiple Sources	Nathan Fuerst, Associate Vice President, Student Life and Enrollment	University of Connecticut Bid	\$534,809	
24	State of Connecticut -Bureau of Information Technology Services (BITS fka BEST) Contract# MOA082509	\$500,000 (Previous Contract Value \$7,800,000; Total New Contract Value \$8,300,000)	07/01/04-06/30/27 (includes an additional 1 year extension)	Memorandum of Agreement for internet services provided through the network operated by the Connecticut Education Agreement (CEN) and for all University campuses, excluding UCH. <b>Amend to increase contract value by \$500,000 for a total new contract value of \$8,300,000. Amend to extend contract term one year, through 06/30/27.</b> Contract increase is requested to support UConn's broad array of network services. Contract term remains the same.	Operating Funds	Haleh Ghaemolsabahi, Interim Vice President and Chief Information Officer	Other/State Bid	\$7,635,411	C

**REVENUE AGREEMENT**

<b>FACILITIES USE</b>									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	Program Director			
1	Beiersdorf, Inc (Aquaphor)	Projected Annual Exp.: \$0 Projected Annual Rev.: \$585,000 (3 Year Total: ~\$1,750,000)	3 years	Sponsorship agreement between Aquaphor and UConn Athletics with certain marketing and promotional activities. This agreement establishes Aquaphor as the exclusive skincare partner of UConn Basketball. Sponsorship Assets include: o Social Media posts (our channels and our athletes) o Photo shoots with each program for content to be produce and used throughout the term o Whiteout game o In-game contest o In venue sponsorship (courtside seats etc.)	Multiple Sources	David Benedict, Director of Athletics			

**REAL ESTATE AGREEMENTS FOR APPROVAL \***

*\*Not all provisions of all Agreements appearing below have been 100% completed, but the Administration is seeking approval to proceed to execution based on the material terms described below.*

**UNIVERSITY AS LESSEE**

No.	Lessor	Annual Amount Payable	Term	Purpose	Fund Source	Program Director			
1	Orefice, Charles	\$25,200	04/27/26-04/30/27	Lease of a 1,266 sf apartment located at 190 South Thames Street, Unit #20, Norwich, CT. This apartment accommodates up to two medical students at a time while they are completing their 6-week clinical rotations at Backus Hospital.	Operating Funds	Melissa Held, Senior Assoc. Dean-MSE, UCH Academic Affairs and Education			

## **ATTACHMENT 2**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for New Commissary Building (Design: \$2,500,000)

RECOMMENDATION:

That the Board of Trustees approve the Design Budget of \$2,500,000 as detailed in the attached project budget for the New Commissary Building project. This reflects an increase of \$2,050,000 to the previously approved Planning budget of \$450,000 for Design. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$2,500,000 in University Funds for the New Commissary Building project."

BACKGROUND:

UConn Dining Services operates one of the largest collegiate food service programs in the country, serving over six million meals annually. The department manages a wide range of operations including ten dining halls, five cafés on the Storrs campus, three regional cafés, two Grab & Go locations, five eateries, one convenience store, University Catering, University Food Trucks, the UConn Dairy Bar, and the Central Commissary and Bakery. These services are supported by administrative offices located on Storrs Road, 420 full-time employees, and more than 1,000 student employees.

The existing Commissary Building is in poor condition and requires major repairs to its mechanical, electrical, and plumbing systems. Structurally, the facility suffers from a deteriorating foundation, corroded steel supports, failing masonry, and a compromised roof system. It is also situated on a small, triangular site that limits future expansion and presents challenges for delivery access. Renovating or expanding the current facility would not be cost-effective and would disrupt essential operations during construction.

To address these challenges, the university proposes the construction of a new Commissary Building at the W Lot location. The new facility will replace the outdated structure and serve as a centralized kitchen, improving overall operational efficiency and streamlining food production. It will consolidate bulk storage and procurement, allow for a single-point drop-off for commodities, and support current and future food service needs. The project is expected to reduce operating costs and generate new revenue opportunities through increased production capacity and expanded catering services.

The condition of existing utility infrastructure in this area of campus will be assessed, and enabling work may be required to bring the new facility online. In addition, geotechnical investigations will confirm the suitability of the soil conditions for development and environmental permitting under CEPA will be conducted.

The Design Phase Budget is attached for your information.

Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**           **DESIGN**

**PROJECT NAME:**       **NEW COMMISSARY BUILDING**

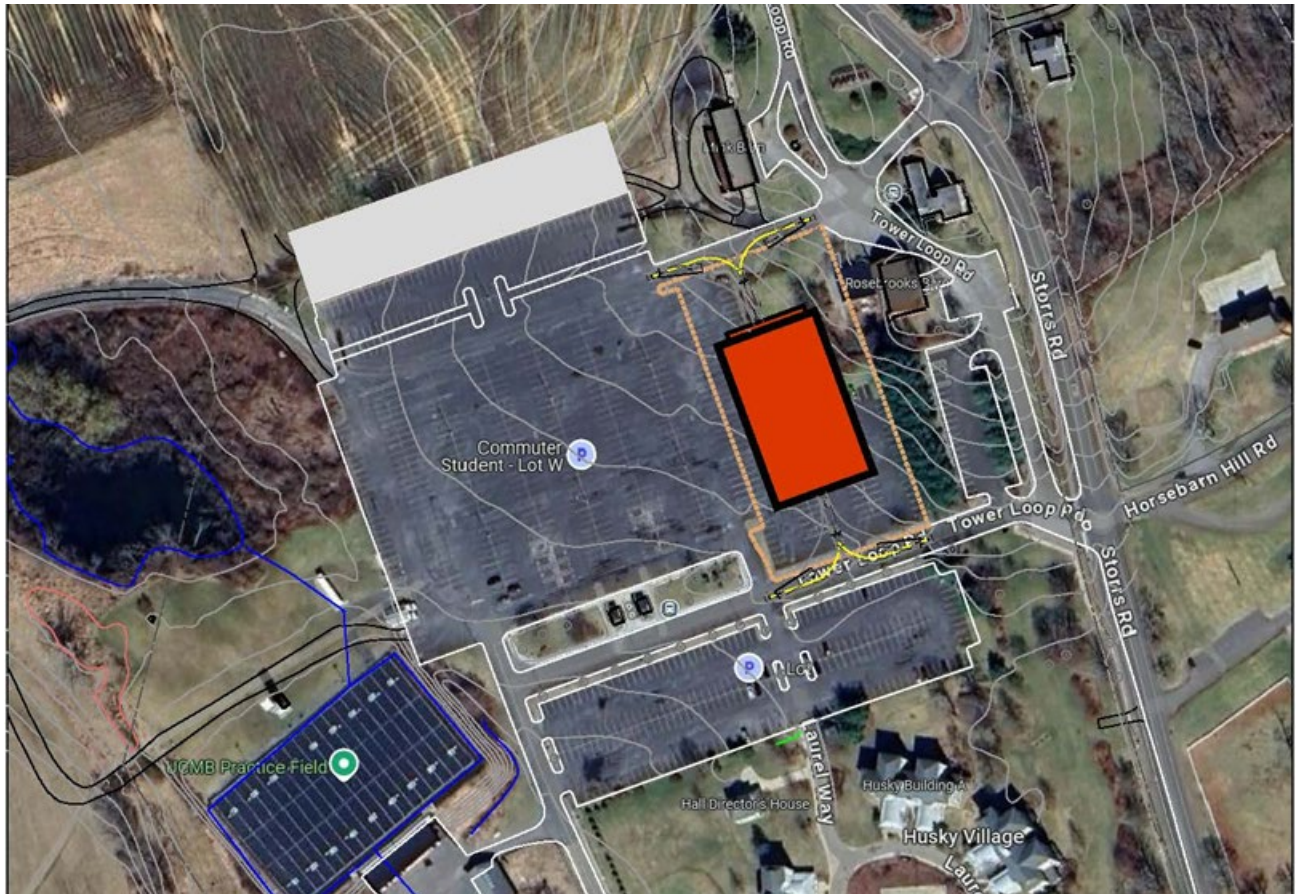
	<b>APPROVED PLANNING 3/17/2025</b>	<b>PROPOSED DESIGN 12/3/2025</b>
<b><u>BUDGETED EXPENDITURES</u></b>		
	PRC	
CONSTRUCTION	\$ -	\$ -
DESIGN SERVICES	325,000	2,050,000
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER A/E SERVICES (including Project Management)	50,000	100,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	10,000	10,000
MISCELLANEOUS	10,000	10,000
OTHER SOFT COSTS	-	-
<b>SUBTOTAL</b>	<b>\$ 395,000</b>	<b>\$ 2,170,000</b>
PROJECT CONTINGENCY	55,000	330,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 450,000</u></b>	<b><u>\$ 2,500,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>		
UNIVERSITY FUNDS	<u>\$ 450,000</u>	<u>\$ 2,500,000</u>
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 450,000</u></b>	<b><u>\$ 2,500,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.25  
300172*

# NEW COMMISSARY BUILDING

Project Budget (DESIGN)  
December 3, 2025



Conceptual Site Plan

RESOLUTION RE:  
NEW COMMISSARY BUILDING (DESIGN: \$2,500,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$2,500,000 in University Funds for the New Commissary Building project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 3**



December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for Cogen Emergency Generators (Design: \$1,000,000)

**RECOMMENDATION:**

That the Board of Trustees approve the Design Budget of \$1,000,000, as detailed in the attached project budget, for the Cogen Emergency Generators project. The Administration recommends that the Board of Trustees adopt the Resolution below.

**RESOLUTION:**

"Be it resolved that the Board of Trustees approve the use of \$1,000,000 in University Funds for the Cogen Emergency Generators project."

**BACKGROUND:**

Facilities Operations has developed a comprehensive capital plan focused on the renewal and refurbishment of existing campus infrastructure to extend asset life cycles. UConn's centralized emergency generators are over 25 years old and exceeding their expected service life. These units provide critical backup power for life safety systems, research facilities, IT infrastructure, and essential campus operations. Failure during an outage would pose significant safety, operational, and reputational risks.

This project will replace existing beyond useful life emergency generators on the 4160 V emergency power distribution network serving the vital central Storrs campus research and data center buildings. Additional generating capacity, distribution panels, switches, and controls will be added to enable expansion of the system to ensure adequate backup power for campus loads in the event of outages on the cogeneration system or utility supply to the campus. Proactive replacement avoids costly emergency rentals and compliance penalties.

New generators integrate with advanced monitoring, load management, and automation systems being implemented under the Second Electrical Feed project. They will support predictive maintenance and remote diagnostics. The modern units are more fuel-efficient and lower emission generating.

This program supports the strategic initiatives Seven World-Class Campuses, One Flagship University and the Student Success Journey, focusing on sustainable infrastructure renewal, operational reliability, and long-term campus resilience.

The Design Phase Budget is attached for your information.

Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**           **DESIGN**

**PROJECT NAME:**       **COGEN EMERGENCY GENERATORS**

<b><u>BUDGETED EXPENDITURES</u></b>		<b><u>PROPOSED DESIGN 12/3/2025</u></b>
CONSTRUCTION		
DESIGN SERVICES		550,000
TELECOMMUNICATIONS		-
FURNITURE, FIXTURES AND EQUIPMENT		-
CONSTRUCTION ADMINISTRATION		-
OTHER A/E SERVICES (including Project Management)		150,000
ART		-
RELOCATION		-
ENVIRONMENTAL		-
INSURANCE AND LEGAL		25,000
MISCELLANEOUS		25,000
OTHER SOFT COSTS		-
<b>SUBTOTAL</b>		<b>\$ 750,000</b>
PROJECT CONTINGENCY		250,000
<b>TOTAL BUDGETED EXPENDITURES</b>		<b><u>\$ 1,000,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>		
UNIVERSITY FUNDS		<u>\$ 1,000,000</u>
<b>TOTAL BUDGETED FUNDING</b>		<b><u>\$ 1,000,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.25  
300320*

RESOLUTION RE:  
COGEN EMERGENCY GENERATORS (DESIGN: \$1,000,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use \$1,000,000 in University Funds for the Cogen Emergency Generators project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 4**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for Environmental Land Use Restriction (ELUR) – Lots F & C  
(Final: \$1,225,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$1,225,000 as detailed in the attached project budget for the Environmental Land Use Restrictions (ELUR) – Lots F & C project. This reflects an increase of \$825,000 to the previously approved Design budget of \$400,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$1,225,000 in UCONN 2000 Bond Funds for the Environmental Land Use Restrictions (ELUR) Lots – F & C project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program project’s scope and budget.”

BACKGROUND:

UConn operated a landfill from 1966-1989 containing 85% paper and 15% mixed refuse. An area next to this landfill was used to dispose of chemicals and operated from 1966-1987. These chemicals consisted of organic solvents, chlorinated hydrocarbons, pump oils, aromatic hydrocarbons, herbicides, and pesticides. Although there were no regulations that outlawed these practices at the commencement of these practices, UConn was unaware of the new environmental regulation being developed. As these new regulations took effect, UConn was ordered to cease operations of the landfills and chemical pits and close them in accordance with the new Connecticut environmental regulations.

In July 1998, the Connecticut Department of Environmental Protection (CTDEP) and the University of Connecticut (UConn) signed a Consent Order (CO) SRD-101, providing for an investigation of several sites – the landfill, former chemical pits and F Lot (a former ash disposal site) – because they had the potential to threaten human health and the environment by contaminating soil, groundwater and surface water. During the period from 1998 to 2003, various environmental investigations were conducted to assess the nature and extent of contamination at the former landfill and chemical pits sites. Findings of the

investigations, as well as proposed remedial actions were summarized in a Comprehensive Hydrogeologic Investigation and Remedial Action Plan that was finalized in July 2004. The report also outlined a Long-Term Monitoring Plan (LTMP).

In a letter dated June 5, 2003, CTDEEP approved the Remedial Action Plan (RAP) outlined in the 2003 report. The proposed remediation included localized soil excavation at the chemical pits and capping the former landfill and F Lot landfill. During the period from 2005 to 2008, soil excavation and capping were conducted as approved. The LTMP, approved by CTDEEP, commenced, and is ongoing. The installation of the caps, and monitoring of them addressed potential impacts to human health and the environment. The final piece of the RAP, which included filing an Environmental Use Restriction (EUR), on the land records was not completed at the time of cap installation. Work to finalize the EUR is ongoing.

The cap (liner system) at the former F lot landfill was anchored to the northerly footings of the modular UPDC building. Previously, removal of the building would have likely required extension of the liner system and soil excavation and removal which was cost prohibitive. Changes to CTDEEP regulations now allow use of an EUR in the footprint of the building rather than liner extension, so the condemned modular building can be demolished and replaced by a surface parking lot of approximately 40 new Area 2 spaces.

The goal is to finalize the closure of the landfills and complete the ELURs for F and C Lots. Prior to completing the EUR, there are potential issues with the property boundaries and landfill caps at both Lots which must be addressed and the removal of the former UPDC office trailers. Once the EUR is completed and filed with DEEP, regular inspections are to be performed at intervals established by regulatory agencies.

The Final Budget is attached for your information.

Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**           **FINAL**

**PROJECT NAME:**       **ENVIRONMENTAL LAND USE RESTRICTIONS (ELUR) LOTS F & C**

	<b>APPROVED DESIGN 8/13/2024</b>	<b>PROPOSED FINAL 12/3/2025</b>
<b><u>BUDGETED EXPENDITURES</u></b>		
	PRC	
CONSTRUCTION	\$ -	\$ 725,000
DESIGN SERVICES	-	-
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER A/E SERVICES (including Project Management)	250,000	250,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	50,000
INSURANCE AND LEGAL	100,000	75,000
MISCELLANEOUS	-	25,000
OTHER SOFT COSTS	-	-
<b>SUBTOTAL</b>	<b>\$ 350,000</b>	<b>\$ 1,125,000</b>
PROJECT CONTINGENCY	50,000	100,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 400,000</u></b>	<b><u>\$ 1,225,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>		
UConn 2000 BOND FUNDS	<u>\$ 400,000</u>	<u>\$ 1,225,000</u>
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 400,000</u></b>	<b><u>\$ 1,225,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.25*

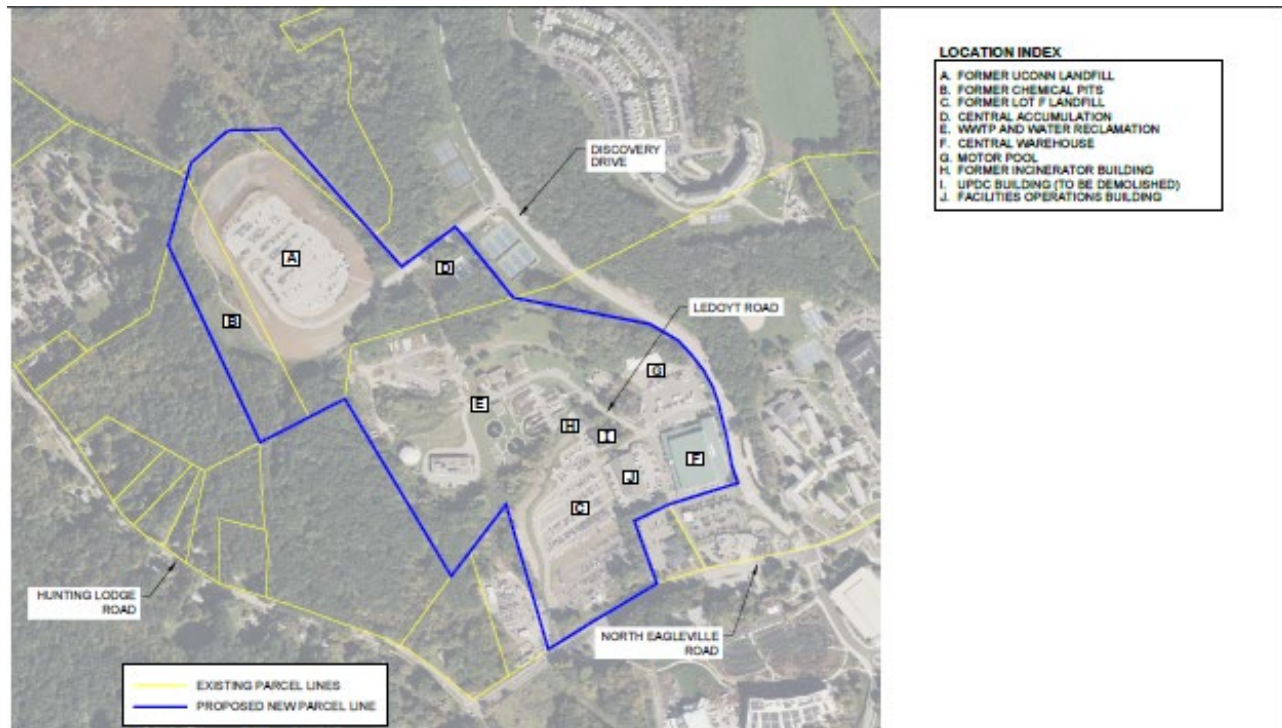
*300285*



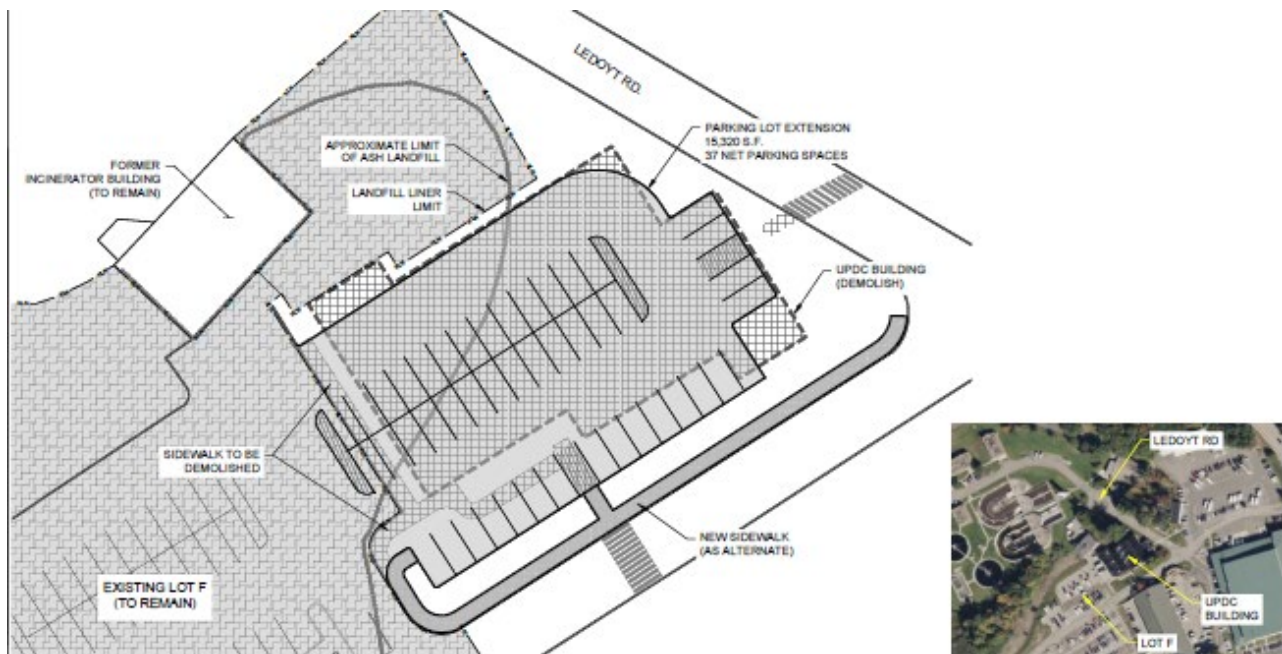
# Environmental Land Use Restrictions (ELUR) Lots F & C

## Project Budget (FINAL)

December 3, 2025



Existing Site Conditions



Proposed Parking Plan- still in Development

RESOLUTION RE:  
ENVIRONMENTAL LAND USE RESTRICTION (ELUR) – LOTS F & C  
(FINAL: \$1,225,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$1,225,000 in UCONN 2000 Bond Funds for the Environmental Land Use Restrictions (ELUR) Lots – F & C project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program project's scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 5**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for Electric System Protective Relay Replacement  
(Final: \$750,000)

**RECOMMENDATION:**

That the Board of Trustees approve the Final Budget of \$750,000, as detailed in the attached project budget, for the Electric System Protective Relay Replacement project. The Administration recommends that the Board of Trustees adopt the Resolution below.

**RESOLUTION:**

"Be it resolved that the Board of Trustees approve the use of \$750,000 in University Funds for the Electric System Protective Relay Replacement project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program project's scope and budget."

**BACKGROUND:**

Facilities Operations has developed a comprehensive capital plan focused on the renewal and refurbishment of existing campus infrastructure to extend asset life cycles.

Electric System Protective Relays are required for compliance with NERC (North American Electric Reliability Corporation), ISO-NE (Independent System Operator New England) and Eversource Operating Instruction standards for electrical distribution system protection.

Upgrading relays help meet evolving requirements for fault clearing times, event recording, and cybersecurity. Modern relays support SCADA integration, remote monitoring, and automated control, enabling UConn to participate in demand response and grid optimization programs. They provide real-time data analytics, which is essential for predictive maintenance and operational efficiency. This project reduces the likelihood of unnecessary campus outages.

This program supports the strategic initiatives Seven World-Class Campuses, One Flagship University and the Student Success Journey, focusing on sustainable infrastructure renewal, operational reliability, and long-term campus resilience.

The Final Budget is attached for your information.

**Attachments**

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**           **FINAL**

**PROJECT NAME:**       **ELECTRIC SYSTEM PROTECTIVE RELAY REPLACEMENT**

<b><u>BUDGETED EXPENDITURES</u></b>	<b>PROPOSED FINAL 12/3/2025</b>
CONSTRUCTION	\$ 600,000
DESIGN SERVICES	40,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER A/E SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	10,000
OTHER SOFT COSTS	-
<b>SUBTOTAL</b>	<b>\$ 650,000</b>
PROJECT CONTINGENCY	100,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b>\$ 750,000</b>
<b><u>SOURCE(S) OF FUNDING*</u></b>	
UNIVERSITY FUNDS	\$ 750,000
<b>TOTAL BUDGETED FUNDING</b>	<b>\$ 750,000</b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.25*

RESOLUTION RE:  
ELECTRIC SYSTEM PROTECTIVE RELAY REPLACEMENT (FINAL: \$750,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$750,000 in University Funds for the Electric System Protective Relay Replacement project and approves the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program project's scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 6**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for Cooling Water Pumps Upgrade (Final: \$2,300,000)

**RECOMMENDATION:**

That the Board of Trustees approve the Final Budget of \$2,300,000, as detailed in the attached project budget, for the Cooling Water Pumps Upgrade project. The Administration recommends that the Board of Trustees adopt the Resolution below.

**RESOLUTION:**

"Be it resolved that the Board of Trustees approve the use of \$2,300,000 in University Funds for the Cooling Water Pumps Upgrade project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program project's scope and budget."

**BACKGROUND:**

Facilities Operations has developed a comprehensive capital plan focused on the renewal and refurbishment of existing campus infrastructure to extend asset life cycles.

This project will replace and upgrade cooling water pumps and variable frequency drives (VFDs) that have exceeded their useful life. The existing pumps are experiencing impeller wear, bearing degradation, and seal failures, reducing efficiency and reliability. The aging VFDs have deteriorating electronic components that increase the likelihood of failure.

Modern pumps provide higher hydraulic efficiency and lower energy use, while new VFDs offer improved harmonic mitigation, advanced controls, and seamless integration with automation systems. Replacing both components together prevents future unplanned shutdowns and reduces labor, mobilization, and crane costs compared to separate replacements.

This program advances the university's strategic initiatives – Seven World-Class Campuses, One Flagship University, and the Student Success Journey – by supporting sustainable infrastructure renewal, reliable operations, and long-term campus resilience.

The Final Budget is attached for your information.

**Attachments**



**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**           **FINAL**

**PROJECT NAME:**       **COOLING WATER PUMPS UPGRADE**

	<b>PROPOSED FINAL 12/3/2025</b>
<b><u>BUDGETED EXPENDITURES</u></b>	
CONSTRUCTION	\$ 1,800,000
DESIGN SERVICES	150,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER A/E SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	50,000
OTHER SOFT COSTS	-
<b>SUBTOTAL</b>	<b>\$ 2,000,000</b>
PROJECT CONTINGENCY	300,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 2,300,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>	
UNIVERSITY FUNDS	<u>\$ 2,300,000</u>
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 2,300,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.25  
300321*

RESOLUTION RE:  
COOLING WATER PUMPS UPGRADE (FINAL: \$2,300,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$2,300,000 in University Funds for the Cooling Water Pumps Upgrade project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program project's scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 7**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for Cogen Cooling Towers 7-8-9 (Final: \$3,000,000)

**RECOMMENDATION:**

That the Board of Trustees approve the Final Budget of \$3,000,000, as detailed in the attached project budget, for the Cogen Cooling Towers 7-8-9 project. The Administration recommends that the Board of Trustees adopt the Resolution below.

**RESOLUTION:**

"Be it resolved that the Board of Trustees approve the use of \$3,000,000 in University Funds for the Cogen Cooling Towers 7-8-9 project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program project's scope and budget."

**BACKGROUND:**

Facilities Operations has developed a capital plan focused on renewing and refurbishing campus infrastructure to extend asset life cycles.

This project will replace 20-year-old cooling towers whose structural integrity and performance have degraded beyond their expected service life. Components such as fans, fill media, and basins are increasingly prone to corrosion, leaks, and mechanical failures, raising the risk of downtime. A cooling-tower failure in a cogeneration plant could force turbine derating or shutdown, affecting campus power and heating reliability. Replacing the towers now mitigates the risk of unplanned outages during peak demand or extreme weather.

The new towers feature high-efficiency fans, variable-speed drives, and optimized fill designs, reducing electricity and water use while improving overall plant performance.

This program supports the university's strategic initiatives—Seven World-Class Campuses and One Flagship University—by advancing sustainable infrastructure renewal, operational reliability, and long-term campus resilience.

The Final Budget is attached for your information.

**Attachments**

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**           **FINAL**

**PROJECT NAME:**       **COGEN COOLING TOWERS 7-8-9**

	<b>PROPOSED FINAL 12/3/2025</b>
<b><u>BUDGETED EXPENDITURES</u></b>	
CONSTRUCTION	\$ 2,350,000
DESIGN SERVICES	200,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER A/E SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	50,000
OTHER SOFT COSTS	-
	<hr/>
<b>SUBTOTAL</b>	\$ 2,600,000
	<hr/>
PROJECT CONTINGENCY	400,000
	<hr/>
<b>TOTAL BUDGETED EXPENDITURES</b>	<u><u>\$ 3,000,000</u></u>
<b><u>SOURCE(S) OF FUNDING*</u></b>	
UNIVERSITY FUNDS	<u>\$ 3,000,000</u>
<b>TOTAL BUDGETED FUNDING</b>	<u><u>\$ 3,000,000</u></u>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.25  
300322*

RESOLUTION RE:  
COGEN COOLING TOWERS 7-8-9 (FINAL: \$3,000,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$3,000,000 in University Funds for the Cogen Cooling Towers 7-8-9 project and approves the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program project's scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 8**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for Storrs Campus Primary Electrical Feed 5P Upgrade  
(Final: \$8,800,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$8,800,000 as detailed in the attached project budget for the Storrs Campus Primary Electrical Feed 5P Upgrade project. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$8,800,000 in UCONN 2000 Bond Funds for the Storrs Campus Primary Electrical Feed 5P Upgrade design, preorder of long lead time equipment and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project's scope and budget."

BACKGROUND:

The new 900-Line Substation 38E supplying the UConn Second Electrical Feed now in construction will be a secondary source of utility power for the UCONN Storrs campus and will feed the new 13.8kV ring bus through the Eversource Substation 12J at 115kV. As part of the initial framework concept planning, the new 900-Line substation step-down transformer will have a maximum rating of 75MVA, supporting the entire campus loads, well into the future.

Once the new 900-line is in service, the Eversource 800-Line 12J Substation feeding UConn Substation 5P will be dedicated as the alternate source of offsite power instead of the current primary electrical feed status and will be required to supply campus loads when the 900-Line or the corresponding 38E substation at UCONN is unavailable.

The existing campus peak demand load exceeds the capacity of the existing 5P substation transformer and already exceeds the capacity of the onsite power generating units, which can produce approximately 25MVA. Therefore, transformers at the UConn 5P substation should be able to support the entire campus loads when needed. The existing 800-Line 5P substation transformer



has a dual 69kV/115kV primary winding voltage and a maximum rating of 33.6MVA. For the 800-Line UConn 5P Substation to support the future campus loads, the existing transformer needs be upgraded to match the 75 MVA transformer rating of the 900-Line UConn 38E Substation.

The existing Eversource 69kV transmission system has a maximum capacity of 35MVA. As part of the future transmission system upgrade to allow the transmission system to meet the demand load of UCONN campus, Eversource is planning to upgrade the transmission system voltage from 69kV to 115kV. Eversource is planning to cover the cost of system upgrades associated with Mansfield 12J substation. UCONN will be responsible for the costs incurred for design, engineering, procurement and construction of the new transmission line from Eversource 800-Line Mansfield 12J Substation to the UConn 5P Substation.

Long lead times of up to four (4) years are currently being experienced for High Voltage Materials and Equipment. Due to market conditions (long lead times and escalation for certain electrical equipment), the feasibility and planning of this project will be phased to allow for the timely procurement of equipment with long lead times (Phase 1). Phase 2 of the project, the balance of the work, will include construction upgrades of UConn's 5P Substation switchgear yard (including sitework and structures, the procurement and installation of all remaining equipment), and connections to existing UConn electrical infrastructure and Eversource. The Administration requests to preorder the requisite material and equipment to enable this project's construction immediately upon completion of the 38E UConn Second Electrical Feed Project commissioning. This is necessary to mitigate exposure to campus outages.

The Final Budget is attached for your information.

## Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**                      **FINAL**

**PROJECT NAME:**                      **STORRS CAMPUS PRIMARY ELECTRICAL FEED 5P  
UPGRADE**

<b><u>BUDGETED EXPENDITURES</u></b>	<b><u>PROPOSED FINAL 12/3/2025</u></b>
CONSTRUCTION	\$ 200,000
DESIGN SERVICES	1,700,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	6,000,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	95,000
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	5,000
MISCELLANEOUS	-
OTHER SOFT COSTS	-
<b>SUBTOTAL</b>	<b>\$ 8,000,000</b>
PROJECT CONTINGENCY	800,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 8,800,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>	
UCONN 2000 BOND FUNDS	<u>\$ 8,800,000</u>
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 8,800,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.2025*

*300317*

RESOLUTION RE:  
STORRS CAMPUS PRIMARY ELECTRICAL FEED 5P UPGRADE (FINAL: \$8,800,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$8,800,000 in UCONN 2000 Bond Funds for the Storrs Campus Primary Electrical Feed 5P Upgrade design, preorder of long lead time equipment and approves the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project's scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 9**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for Coventry Boathouse (Revised Final: \$4,950,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget of \$4,950,000, as detailed in the attached project budget, for the Coventry Boathouse project, for construction. This reflects an increase of \$2,300,000 to the previously approved Final budget of \$2,650,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$4,730,000 in UCONN 2000 Bond Funds and \$220,000 in University Funds for the Coventry Boathouse project."

BACKGROUND:

The University is set to purchase the existing property located at 44 Lake Street in Coventry to accommodate the needs of the UConn Women's Rowing Team and foster a sense of Husky Pride among its members.

Comprehensive evaluations of the existing 10,000-square-foot structure revealed significant structural inefficiencies and limited overhead clearance, rendering the originally envisioned partial renovation impractical. The extensive structural reinforcements and modifications required for the renovation of the existing 10,000-square-foot facility introduced substantial cost and constructability challenges.

As a result, the project team has developed a new design approach centered on the demolition of the existing building and the construction of a purpose-built facility tailored to the unique operational and training requirements of the rowing program. The proposed scope includes the development of a new facility comprising approximately 4,000 square feet of boat storage space and 2,000 square feet of finished space for locker rooms and restrooms.

In accordance with Title IX requirements, the facility will include toilets, showers, lockers, changing areas, and storage for rowing shells, modular docks, and launches. Exterior improvements will

consist of a boat ramp and access path to the lake, site grading, minimal landscaping, and designated parking areas. The project will also provide infrastructure connections for power, water, sewer, and data services to ensure full functionality of the facility.

The design documents are anticipated to be completed for bid in the Fall of 2025. The target construction completion date is boat storage available September 2026 and locker room available January 2027.

The Revised Final Budget is attached for your information, which includes the purchase cost and closing costs associated with the purchase of the property.

## Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM****TYPE BUDGET: REVISED FINAL****PROJECT NAME: COVENTRY BOATHOUSE**

	<b>APPROVED PLANNING 4/4/2022</b>	<b>APPROVED REVISED PLANNING 12/20/2022</b>	<b>APPROVED DESIGN 6/28/2023</b>	<b>APPROVED REVISED DESIGN 9/26/2024</b>	<b>APPROVED FINAL 12/11/2024</b>	<b>PROPOSED REVISED FINAL 12/3/2025</b>
<b><u>BUDGETED EXPENDITURES</u></b>	<b>PRC</b>	<b>PRC</b>	<b>PRC</b>	<b>PRC</b>		
CONSTRUCTION	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 2,850,000
DESIGN SERVICES	85,000	145,000	165,000	310,000	290,000	340,000
TELECOMMUNICATIONS	-	-	-	-	10,000	50,000
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-	-	125,000	215,000
CONSTRUCTION ADMINISTRATION	-	-	-	-	-	-
OTHER A/E SERVICES (including Project Managemen	-	-	-	-	56,500	65,000
ART	-	-	-	-	-	-
RELOCATION	-	-	-	-	10,000	10,000
ENVIRONMENTAL	-	20,000	20,000	30,000	32,500	95,000
INSURANCE AND LEGAL	-	-	-	-	20,000	55,000
MISCELLANEOUS	5,000	5,000	5,000	5,000	930,000	930,000
OTHER SOFT COSTS	-	-	-	-	-	-
<b>SUBTOTAL</b>	<b>\$ 90,000</b>	<b>\$ 170,000</b>	<b>\$ 190,000</b>	<b>\$ 345,000</b>	<b>\$ 2,474,000</b>	<b>\$ 4,610,000</b>
PROJECT CONTINGENCY	10,000	20,000	30,000	35,000	176,000	340,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 100,000</u></b>	<b><u>\$ 190,000</u></b>	<b><u>\$ 220,000</u></b>	<b><u>\$ 380,000</u></b>	<b><u>\$ 2,650,000</u></b>	<b><u>\$ 4,950,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>						
UNIVERSITY FUNDS	\$ 100,000	\$ 190,000	\$ 220,000	\$ 380,000	\$ 220,000	\$ 220,000
UConn 2000 BOND FUNDS	-	-	-	-	2,430,000	4,730,000
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 100,000</u></b>	<b><u>\$ 190,000</u></b>	<b><u>\$ 220,000</u></b>	<b><u>\$ 380,000</u></b>	<b><u>\$ 2,650,000</u></b>	<b><u>\$ 4,950,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.25  
300246*

COVENTRY BOATHOUSE  
Project Budget (REVISED FINAL)  
December 3, 2025



Existing Structure ~10,000 GSF



Proposed Facility ~6,000 GSF



RESOLUTION RE:  
COVENTRY BOATHOUSE (FINAL: \$4,950,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$4,730,000 in UCONN 2000 Bond Funds and \$220,000 in University Funds for the Coventry Boathouse project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 10**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for Gampel Pavilion Renovation (Revised Final: \$99,400,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget of \$99,400,000, as detailed in the attached project budget, for the Gampel Pavilion Renovation project, for construction. This reflects an increase of \$63,400,000 to the previously approved Final budget of \$36,000,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$99,400,000 in UCONN 2000 Bond Funds for the Gampel Pavilion Renovation project."

BACKGROUND:

The University is set to advance its efforts to upgrade Athletic Facilities by undertaking major renovation of the Harry A. Gampel Pavilion on the Storrs Campus, to modernize the facility and create more revenue-generating facilities. As a prominent University landmark, Gampel Pavilion is the home of the men's and women's basketball teams and the men's golf team. The facility opened in January 1990 and totals more than 171,000 square feet in the domed arena.

The goal is to upgrade Harry A. Gampel Pavilion to enhance the daily experience for student-athletes and visitors by instilling a sense of Husky pride by offering first-class facilities that support player development and recruitment, as well as to introduce new premium clubs and concession options for fans. The planning of the Gampel Pavilion renovation and the market survey to identify potential revenue sources and strategies for maximizing income within the arena are ongoing.

This funding increase will support the construction phase of the project, encompassing roof repairs, interior renovations, installation of fixed seating structures, expansion of interior and exterior spaces, and IT system upgrades within the new seating structure and lower bowl. It will also enable the University to retain the services of a Construction Manager to oversee the remaining project phases.

Gampel Pavilion renovations will not be able to achieve LEED certification, as the scope of work does not include façade replacement or full mechanical and electrical system upgrades throughout the facility. Without comprehensive replacement of these systems – many of which are not feasible due to space and structural constraints – LEED certification cannot be obtained. However, the project is focused on enhancing building performance to improve heat recovery, ventilation, and overall energy efficiency. These efforts aim to reduce electrical and gas consumption while continuing to integrate new systems with the campus-wide steam and chilled water infrastructure.

During the design phase, it was determined that the 39-year-old HVAC system requires significant improvements that were not included in the original project scope and budget. These upgrades are essential to mitigate condensation within the arena during events and prevent water accumulation and dripping onto the court surface.

The Revised Final Budget for Construction is attached for your information.

Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**        **REVISED FINAL**

**PROJECT NAME:**     **GAMPEL PAVILION RENOVATION**

	<b>APPROVED PLANNING 10/11/2024</b>	<b>APPROVED REVISED PLANNING 10/30/2024</b>	<b>APPROVED DESIGN 2/26/2025</b>	<b>APPROVED FINAL<sup>1</sup> 6/25/2025</b>	<b>PROPOSED REVISED FINAL 12/3/2025</b>
<b><u>BUDGETED EXPENDITURES</u></b>					
PRC					
CONSTRUCTION	\$ -	\$ 1,100,000	\$ 1,350,000	\$ 20,000,000	\$ 75,000,000
DESIGN SERVICES	100,000	100,000	5,000,000	5,000,000	5,100,000
TELECOMMUNICATIONS	-	-	-	3,500,000	4,250,000
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-	-	5,550,000
CONSTRUCTION ADMINISTRATION	-	-	-	2,000,000	2,600,000
OTHER AE SERVICES (including Project Managem	250,000	250,000	1,800,000	1,800,000	780,000
ART	-	-	-	-	-
RELOCATION	-	-	-	-	250,000
ENVIRONMENTAL	-	-	-	-	200,000
INSURANCE AND LEGAL	5,000	5,000	10,000	10,000	20,000
MISCELLANEOUS	-	-	-	50,000	150,000
OTHER SOFT COSTS	-	-	-	140,000	-
<b>SUBTOTAL</b>	<b>\$ 355,000</b>	<b>\$ 1,455,000</b>	<b>\$ 8,160,000</b>	<b>\$ 32,500,000</b>	<b>\$ 93,900,000</b>
PROJECT CONTINGENCY	120,000	145,000	840,000	3,500,000	5,500,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 475,000</u></b>	<b><u>\$ 1,600,000</u></b>	<b><u>\$ 9,000,000</u></b>	<b><u>\$ 36,000,000</u></b>	<b><u>\$ 99,400,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>					
UConn 2000 BOND FUNDS	\$ 475,000	\$ 1,600,000	\$ 9,000,000	\$ 36,000,000	\$ 99,400,000
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 475,000</u></b>	<b><u>\$ 1,600,000</u></b>	<b><u>\$ 9,000,000</u></b>	<b><u>\$ 36,000,000</u></b>	<b><u>\$ 99,400,000</u></b>

<sup>1</sup> Budget includes design of full project and construction of Phase I improvements

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.25  
300284*

# GAMPEL PAVILION RENOVATION

## Project Budget (REVISED FINAL)

December 3, 2025



Phase 1 Construction - In Progress



Phase 1 Construction - Seating Complete- South Side

RESOLUTION RE:  
GAMPEL PAVILION RENOVATION (REVISED FINAL: \$99,400,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$99,400,000 in UCONN 2000 Bond Funds for the Gampel Pavilion Renovation project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 11**



December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for George C. White Building Roof & Drainage System  
(Revised Final: \$1,485,800)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget of \$1,485,800, as detailed in the attached project budget, for George C. White Building Roof & Drainage System project. This reflects an increase of \$500,000 to the previously approved Revised Final budget of \$985,500. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$1,485,800 in University Funds for the George C. White Building Roof & Drainage System project."

BACKGROUND:

The George C. White Building, located on the Storrs campus at 17 Manter Road, houses the College of Agriculture, Health and Natural Resources Department of Animal Science. The facility includes graduate student, staff, and faculty offices, classrooms, research and teaching labs, conference rooms, support spaces, and the Dairy Bar food service.

Comprehensive design work for the entire building was completed as part of a single, large-scale project. To manage scope and funding, construction for the roof replacement and existing roof drainage was divided into three phases. Phases 1 and 2 are now complete.

This resolution seeks approval for Phase 3 construction. The project is expected to go out to bid in winter 2026, with construction starting in May 2026.

Phase 3 will finalize the George C. White Building Roofs and Drainage System Replacement Project. This work is a critical asset preservation effort to address aging infrastructure, prevent further water infiltration, and extend the useful life of the building.

The Revised Final Budget is attached for your information.

**Attachments**

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**        **REVISED FINAL**

**PROJECT NAME:**     **GEORGE C. WHITE BUILDING ROOF & DRAINAGE SYSTEM**

	<b>APPROVED DESIGN 9/3/2021</b>	<b>APPROVED FINAL 6/29/2022</b>	<b>APPROVED REVISED FINAL 6/5/2024</b>	<b>PROPOSED REVISED FINAL 12/3/2025</b>
<b><u>BUDGETED EXPENDITURES</u></b>				
	PRC		EVPF&CFO	
CONSTRUCTION	\$ 100,000	\$ 737,800	\$ 751,457	\$ 1,225,000
DESIGN SERVICES	33,896	84,843	84,843	90,000
TELECOMMUNICATIONS	-	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-	-
CONSTRUCTION ADMINISTRATION	-	35,500	35,500	35,500
OTHER A/E SERVICES (including Project Management)	-	-	-	-
ART	-	-	-	-
RELOCATION	-	-	-	-
ENVIRONMENTAL	-	-	-	-
INSURANCE AND LEGAL	-	-	-	-
MISCELLANEOUS	-	25,000	25,000	25,000
OTHER SOFT COSTS	-	-	-	-
<b>SUBTOTAL</b>	<b>\$ 133,896</b>	<b>\$ 883,143</b>	<b>\$ 896,800</b>	<b>\$ 1,375,500</b>
PROJECT CONTINGENCY	11,904	62,657	89,000	110,300
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 145,800</u></b>	<b><u>\$ 945,800</u></b>	<b><u>\$ 985,800</u></b>	<b><u>\$ 1,485,800</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>				
UNIVERSITY FUNDS	\$ 145,800	\$ 945,800	\$ 985,800	\$ 1,485,800
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 145,800</u></b>	<b><u>\$ 945,800</u></b>	<b><u>\$ 985,800</u></b>	<b><u>\$ 1,485,800</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 12.3.25  
FO500127*

# GEORGE C. WHITE BUILDING ROOF & DRAINAGE SYSTEM

## Project Budget (REVISED FINAL)

December 3, 2025



RESOLUTION RE:  
GEORGE C. WHITE BUILDING ROOF & DRAINAGE SYSTEM  
(REVISED FINAL: \$1,485,800)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$1,485,800 in University Funds for the George C. White Building Roof & Drainage System project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 12**

# UConn HEALTH

December 3, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA  
Executive Vice President for Health Affairs and CEO of UConn Health



Jeffrey P. Geoghegan, CPA  
Executive Vice President for Finance and Chief Financial Officer



RE: Project Budget for the UConn Health Lab Medicine Multiple Lab Renovation  
(Planning: \$4,000,000)

## RECOMMENDATION:

That the Board of Trustees approve the Planning Budget in the amount of \$4,000,000 for the UConn Health Lab Medicine Multiple Lab Renovation project.

## RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$4,000,000 from UCONN 2000 Phase III DM funds and General Obligation DM Bond funds for the UConn Health Lab Medicine Multiple Lab Renovation project."

## BACKGROUND:

The existing Lab Medicine Microbiology and Core Lab areas including Hematology, Urinalysis, Bone Marrow and Flow Cytometry are being renovated and enlarged to meet the increased service demand and compliance regulations. This project aligns with UConn's 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet by providing the required medical laboratory services to support UConn Health's clinical operations.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget was approved by the UConn Health Board of Directors at their meeting on December 1, 2025.

Attachments

## **CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET: PLANNING**

**PROJECT NAME: UCONN HEALTH - LAB MEDICINE MULTIPLE LAB RENOVATION**

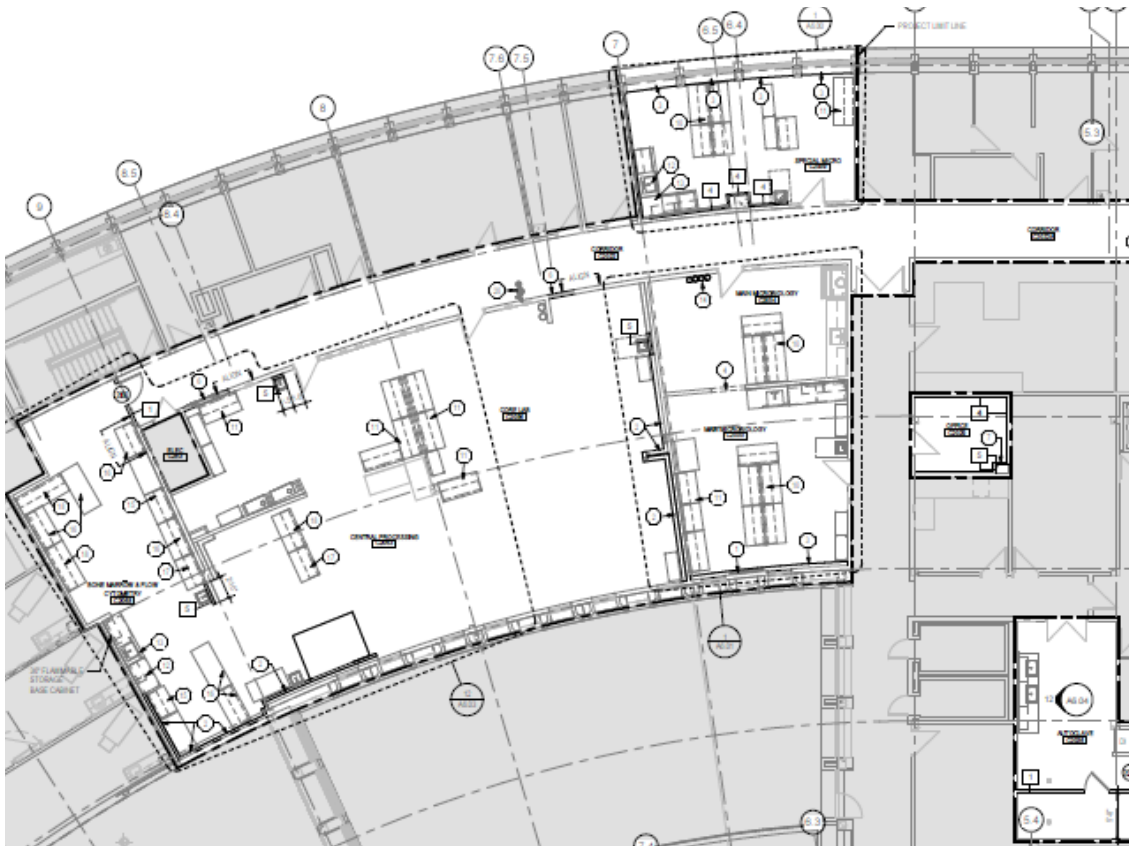
<b><u>BUDGETED EXPENDITURES</u></b>	<b><u>PROPOSED PLANNING 12/3/2025</u></b>
CONSTRUCTION	\$ 3,065,000
DESIGN SERVICES	405,000
TELECOMMUNICATIONS	30,000
FURNITURE, FIXTURES AND EQUIPMENT	72,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	10,000
ART	-
RELOCATION	-
ENVIRONMENTAL	45,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	10,000
<b>SUBTOTAL</b>	<b>\$ 3,637,000</b>
PROJECT CONTINGENCY	363,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 4,000,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>	
FY 23 GO BOND FUNDS	\$ 3,595,000
UCONN 2000 BOND FUNDS	\$ 405,000
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 4,000,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

# UCONN HEALTH LAB MEDICINE MULTIPLE LAB RENOVATION

Project Budget (PLANNING)

December 3, 2025



*Conceptual Floor Plan*



RESOLUTION RE:  
UConn Health Lab Medicine Multiple Lab Renovation (Planning: \$4,000,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$4,000,000 from UConn 2000 Phase III DM funds and General Obligation DM Bond funds for the UConn Health Lab Medicine Multiple Lab Renovation project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary


\_\_\_\_\_  
Date

## **ATTACHMENT 13**

# UConn HEALTH

December 3, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA   
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA   
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Connecticut Tower – 2<sup>nd</sup> Floor Geriatric  
Psychology Relocation (Final: \$1,500,000)

## RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$1,500,000 for the UConn Health Connecticut Tower – 2<sup>nd</sup> Floor Geriatric Psychology Relocation project.

## RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$1,500,000 from UConn Health Capital for the UConn Health Connecticut Tower – 2<sup>nd</sup> Floor Geriatric Psychology Relocation project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after quotes received have been evaluated for conformance with the project scope and budget.”

## BACKGROUND:

The 1st floor of the Connecticut Tower is a combined inpatient General and Geriatric Psychiatry unit. The 2nd floor of the Connecticut Tower will be renovated for the relocation of the Geriatric Psychiatric unit and allow for the much-needed expansion of the existing General Psychiatric unit. This project aligns with UConn’s 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet by expanding patient access to much needed inpatient psychiatric care.

The Final Budget is attached for your consideration. The Final Budget is based on actual bids received. This Final Budget was approved by the UConn Health Board of Directors at their meeting on December 1, 2025.

Attachments

## **CAPITAL PROJECT BUDGET REPORTING FORM**

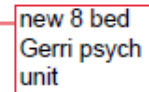
**TYPE BUDGET: FINAL**

**PROJECT NAME: UCONN HEALTH - CONNECTICUT TOWER - 2nd FLOOR  
GERIATRIC PSYCHOLOGY RELOCATION**

<b><u>BUDGETED EXPENDITURES</u></b>	<b>PROPOSED FINAL 12/3/2025</b>
CONSTRUCTION	\$ 565,000
DESIGN SERVICES	75,000
TELECOMMUNICATIONS	225,000
FURNITURE, FIXTURES AND EQUIPMENT	440,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	-
<b>SUBTOTAL</b>	<b>\$ 1,305,000</b>
PROJECT CONTINGENCY	195,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$ 1,500,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>	
UCONN HEALTH CAPITAL	\$ 1,500,000
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$ 1,500,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

December 3, 2025



### Conceptual Floor Plan

RESOLUTION RE:  
UConn Health Connecticut Tower – 2<sup>ND</sup> Floor Geriatric Psychology  
RELOCATION (FINAL: \$1,500,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$1,500,000 from UConn Health Capital for the UConn Health Connecticut Tower – 2nd Floor Geriatric Psychology Relocation project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after quotes received have been evaluated for conformance with the project scope and budget.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 14**

# UConn HEALTH

December 3, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA  
Executive Vice President for Health Affairs and CEO of UConn Health



Jeffrey P. Geoghegan, CPA  
Executive Vice President for Finance and Chief Financial Officer



RE: Project Budget for the UConn Health Connecticut Tower – 6<sup>th</sup> Floor Infusion Center (Revised Final: \$1,400,000)

## RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget in the amount of \$1,400,000 for the UConn Health Connecticut Tower – 6<sup>th</sup> Floor Infusion Center project.

## RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$1,400,000 from UConn Health Capital for the UConn Health Connecticut Tower – 6<sup>th</sup> Floor Infusion Center project.”

## BACKGROUND:

Outpatient Infusion services for the Cancer Center and Ambulatory Infusion Center are provided in shared space on the 4<sup>th</sup> floor of the Outpatient Pavilion. Both programs are at capacity and cannot meet current demands for infusion services. This project will relocate the Ambulatory Infusion Center to underutilized space on the 6<sup>th</sup> floor of the Connecticut Tower; allowing for the growth of both the Ambulatory and Cancer Infusion services. This project aligns with UConn’s 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet by providing expanded patient access to outpatient infusion services at the Ambulatory Infusion Center and Cancer Infusion Center.

The current estimated cost to complete the project exceeds the previously approved budget by \$800,000. The projected overage is attributed to costs for required medical equipment and a new nurse call system.

The Revised Final Budget is attached for your consideration. This Revised Final Budget was approved by the UConn Health Board of Directors at their meeting on December 1, 2025.

Attachments



## **CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET: REVISED FINAL**

**PROJECT NAME: UCONN HEALTH - CONNECTICUT TOWER - 6TH FLOOR INFUSION CENTER**

<b><u>BUDGETED EXPENDITURES</u></b>	<b>APPROVED FINAL 9/17/2025</b>	<b>PROPOSED REVISED FINAL 12/3/2025</b>
CONSTRUCTION	\$ 100,000	\$ 100,000
DESIGN SERVICES	20,000	-
TELECOMMUNICATIONS	40,000	530,000
FURNITURE, FIXTURES AND EQUIPMENT	330,000	615,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	-
ART	20,000	20,000
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	5,000	5,000
<b>SUBTOTAL</b>	<b>\$ 515,000</b>	<b>\$ 1,270,000</b>
PROJECT CONTINGENCY	85,000	130,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b>\$ 600,000</b>	<b>\$ 1,400,000</b>
<b><u>SOURCE(S) OF FUNDING*</u></b>		
UCONN HEALTH CAPITAL	\$ 600,000	\$ 1,400,000
<b>TOTAL BUDGETED FUNDING</b>	<b>\$ 600,000</b>	<b>\$ 1,400,000</b>

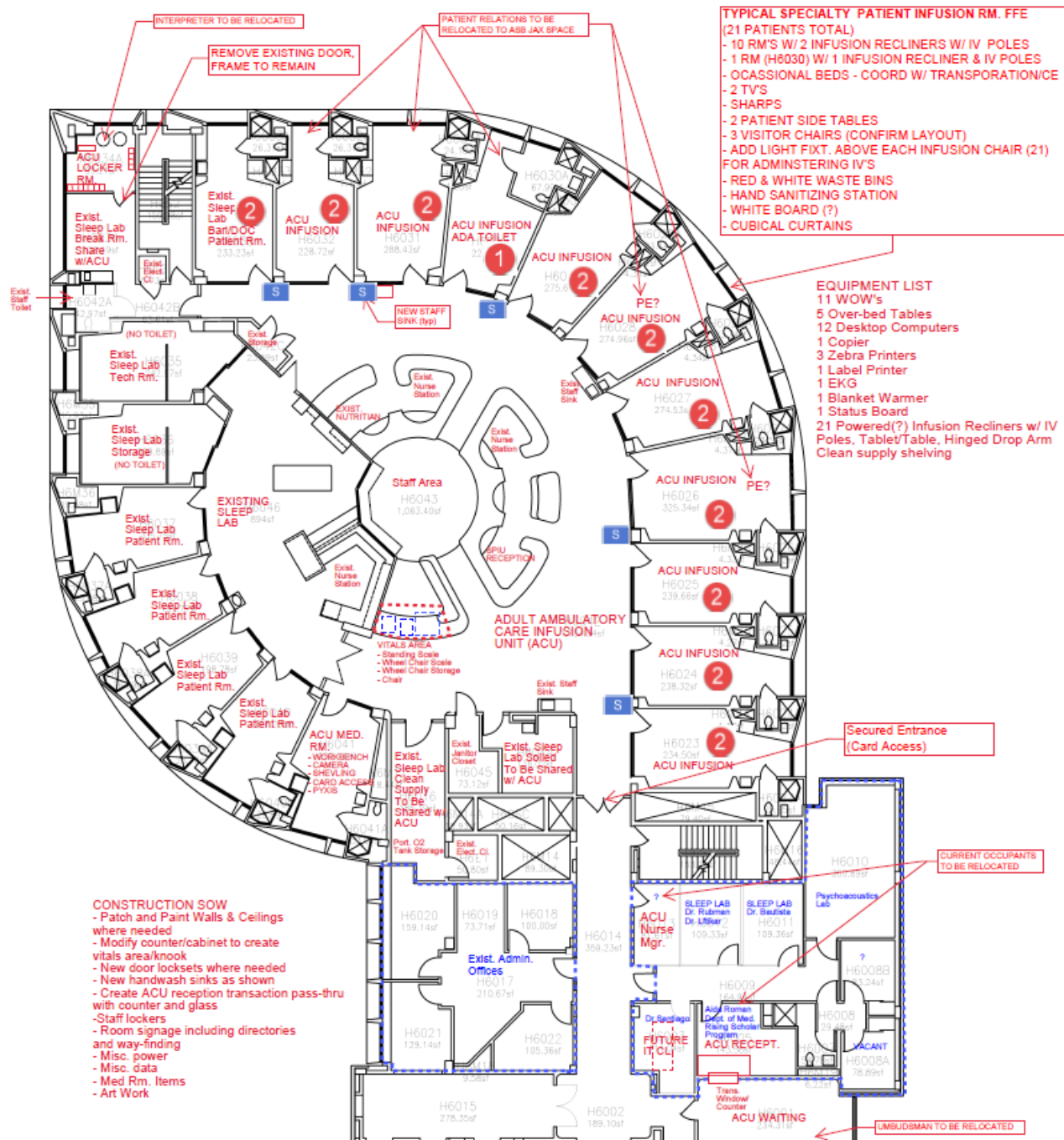
\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

# UCONN HEALTH CONNECTICUT TOWER 6<sup>th</sup> FLOOR

## INFUSION CENTER

### Project Budget (REVISED FINAL)

### December 3, 2025



**Conceptual Floor Plan**

RESOLUTION RE:  
UConn Health Connecticut Tower – 6<sup>TH</sup> FLOOR INFUSION CENTER  
(REVISED FINAL: \$1,400,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$1,400,000 from UConn Health Capital for the UConn Health Connecticut Tower – 6th Floor Infusion Center project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary


\_\_\_\_\_  
Date


## **ATTACHMENT 15**

# UConn HEALTH

December 3, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA   
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA   
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Central Sterile Washer & Sterilizer Replacement (Revised Final: \$7,965,000)

## RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget in the amount of \$7,965,000 as detailed in the attached project budget for the UConn Health Central Sterile Washer & Sterilizer Replacement Project.

## RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$7,965,000 from UConn Health Capital, UCONN 2000 Phase III DM funds and General Obligation DM Bond funds for the UConn Health Central Sterile Washer & Sterilizer Replacement Project."

## BACKGROUND:

Central Sterile Services located in the basement level of the Connecticut Tower provides instrument sterilization services for the medical and dental clinics and outpatient surgical services. The main washer and sterilizer equipment is outdated and prone to downtime which significantly impacts clinical operations. This project will replace outdated equipment and supporting infrastructure.

The current estimated cost to complete the project exceeds the previously approved budget by \$360,000. The projected overage is attributed to costs associated with the installation of a Reverse Osmosis (RO) water system to support the new sterilizers and instrument washers.

The Revised Final Budget is attached for your consideration. This Revised Final Budget was approved by the UConn Health Board of Directors at their meeting on December 1, 2025.

Attachments

## CAPITAL PROJECT BUDGET REPORTING FORM

**TYPE BUDGET:**    **REVISED FINAL**

**PROJECT NAME:**    **UCONN HEALTH - CENTRAL STERILE WASHER & STERILIZER REPLACEMENT**

	<b>APPROVED PLANNING 6/29/2022</b>	<b>APPROVED DESIGN 6/28/2023</b>	<b>APPROVED FINAL 9/27/2023</b>	<b>APPROVED REVISED FINAL 12/6/2023</b>	<b>APPROVED REVISED FINAL 2/26/2025</b>	<b>PROPOSED REVISED FINAL 12/3/2025</b>
<b><u>BUDGETED EXPENDITURES</u></b>						
CONSTRUCTION	\$ 565,000	\$2,400,000	\$3,005,000	\$4,377,000	\$5,340,000	\$5,842,316
DESIGN SERVICES	95,000	165,000	170,000	170,000	213,000	264,386
TELECOMMUNICATIONS	2,000	50,000	50,000	50,000	100,000	120,687
FURNITURE, FIXTURES AND EQUIPMENT	991,000	990,000	1,260,000	1,260,000	1,490,000	1,481,967
CONSTRUCTION ADMINISTRATION	-	-	-	-	-	-
OTHER AE SERVICES	-	-	10,000	12,000	25,000	41,850
ART	-	-	-	-	-	-
RELOCATION	-	-	5,000	5,000	75,000	80,000
ENVIRONMENTAL	-	15,000	15,000	20,000	-	3,664
INSURANCE AND LEGAL	-	-	-	-	-	-
MISCELLANEOUS	3,000	2,000	-	6,000	2,000	6,480
<b>SUBTOTAL</b>	<b>\$1,656,000</b>	<b>\$3,622,000</b>	<b>\$4,515,000</b>	<b>\$5,900,000</b>	<b>\$7,245,000</b>	<b>\$7,841,350</b>
PROJECT CONTINGENCY	249,000	363,000	455,000	440,000	360,000	123,650
<b>TOTAL BUDGETED EXPENDITURES</b>	<b><u>\$1,905,000</u></b>	<b><u>\$3,985,000</u></b>	<b><u>\$4,970,000</u></b>	<b><u>\$6,340,000</u></b>	<b><u>\$7,605,000</u></b>	<b><u>\$7,965,000</u></b>
<b><u>SOURCE(S) OF FUNDING*</u></b>						
UCONN HEALTH CAPITAL FUNDS	\$1,905,000	\$2,135,000	\$2,135,000	\$3,505,000	\$3,505,000	\$3,505,000
FY 23 GO BOND FUNDS					1,265,000	1,625,000
UCONN 2000 BOND FUNDS	-	1,850,000	2,835,000	2,835,000	2,835,000	2,835,000
<b>TOTAL BUDGETED FUNDING</b>	<b><u>\$1,905,000</u></b>	<b><u>\$3,985,000</u></b>	<b><u>\$4,970,000</u></b>	<b><u>\$6,340,000</u></b>	<b><u>\$7,605,000</u></b>	<b><u>\$7,965,000</u></b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH CENTRAL STERILE WASHER &  
STERILIZER REPLACEMENT  
Project Budget (REVISED FINAL)  
December 3, 2025



*New Surgical Instrument Washers*

RESOLUTION RE:  
UConn HEALTH CONNECTICUT CENTRAL STERILE WASHER & STERILIZER  
REPLACEMENT (REVISED FINAL: \$7,965,000)

BE IT RESOLVED that the University of Connecticut Board of Trustees approves the use of \$7,965,000 from UConn Health Capital, UCONN 2000 Phase III DM funds and General Obligation DM Bond funds for the UConn Health Central Sterile Washer & Sterilizer Replacement Project.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date



## **ATTACHMENT 16**

**UNIVERSITY OF CONNECTICUT**

**TENURE RECOMMENDATIONS**

**PRESENTED TO THE BOARD OF TRUSTEES – December 3, 2025**

**NAME**

**DEPARTMENT**

**SCHOOL/COLLEGE**

*Effective December 1, 2025*

**TENURE AS PROFESSOR**

DeSanto-Madeya, Susan

Nursing

Nursing

**TENURE AS ASSOCIATE PROFESSOR**

Gu, Yuwen

Statistics

College of Liberal Arts & Sciences

*Effective January 1, 2026*

**TENURE AS ASSOCIATE PROFESSOR**

McCarthy, Margaret

Nursing

Nursing

## **ATTACHMENT 17**

**University of Connecticut Department of Human Resources**

**Emeritus Retirees**

**December 3, 2025 Board of Trustees Meeting**

<b><u>NAME</u></b>	<b><u>TITLE</u></b>	<b><u>DEPARTMENT</u></b>	<b><u>SCHOOL/COLLEGE</u></b>	<b><u>RETIRED</u></b>	<b><u>HIRED</u></b>
<i>Faculty meeting “automatic” criteria for emeritus status</i>					
Garmendia, Antonio	Professor	Pathobiology	College of Agriculture, Health and Natural Resources	11/1/2025	9/1/1990
Wilson, Suzanne	Professor	Curriculum and Instruction	School of Education	8/26/2025	8/23/2013
Diggle, Pamela	Professor	Ecology & Evolutionary Biology	College of Liberal Arts & Sciences	9/1/2025	12/31/2013

## **ATTACHMENT 18**

**University of Connecticut Office of the Provost**  
**Sabbatical Leave Recommendations Requiring Board of Trustees Approval**  
**December 3, 2025, Board of Trustees Meeting**

**SABBATICAL MODIFICATIONS/POSTPONEMENTS**

<b><u>NAME</u></b>	<b><u>TITLE</u></b>	<b><u>DEPARTMENT</u></b>	<b><u>SCHOOL/COLLEGE</u></b>	<b><u>PAY</u></b>	<b><u>PERIOD</u></b>
Granger, Julie	Professor	Marine Sciences	Liberal Arts and Sciences	Half Change to Full	CY 2026 Fall 2026
Eigsti, Inge-Marie	Professor & Director	Psychological Sciences	Liberal Arts and Sciences	Half Change to Full	AY 2025-2026 Spring 2026
Madjar, Nora	Assoc Dean & Assoc Professor	Business	Business	Full Change to Full	Fall 2025 Fall 2026

**SABBATICAL LEAVE REQUESTS**


<b><u>NAME</u></b>	<b><u>TITLE</u></b>	<b><u>DEPARTMENT</u></b>	<b><u>SCHOOL/COLLEGE</u></b>	<b><u>PAY</u></b>	<b><u>PERIOD</u></b>
Asandei, Alexandru	Professor	Chemistry/Inst. Mater Sci	Liberal Arts and Sciences	Full	Fall 2026
Arat, Zehra	Professor	Political Science Operations and Info Management	Liberal Arts and Sciences	Full	Fall 2026
Bhattacharjee, Sudip	Professor	Management	Business	Full	Fall 2026
Crawford, Amanda	Assoc Professor	Journalism Operations and Info Management	Liberal Arts and Sciences	Half	AY 2026-2027
Day, Robert	Professor	Management	Business	Full	Fall 2026
Janis, Mark	Professor - LAW	Law Instruction and Research	Law	Full	Fall 2026
Kersaint, Gladis	Vice Provost	Provost Academic Affairs Operations and Info Management	Education	Full	Spring 2026
Li, Xinxin	Professor	Management	Business	Full	Spring 2027
McGloin, Rory	Assoc Director & Assoc Prof	Communication	Liberal Arts and Sciences	Full	Spring 2027

<b><u>NAME</u></b>	<b><u>TITLE</u></b>	<b><u>DEPARTMENT</u></b>	<b><u>SCHOOL/COLLEGE</u></b>	<b><u>PAY</u></b>	<b><u>PERIOD</u></b>
Pappademos, Melina	Assoc Professor	History	Liberal Arts and Sciences	Full	Fall 2026
Simon-Kerr, Julia	Professor - LAW	Law Instruction and Research	Law	Half	AY 2026-2027
Staples, Megan	Assoc Professor	Ed Curriculum and Instruction	Education	Full	Fall 2026
Tarakanova, Anna	Assoc Professor	Mechanical Aerospace Mfg Engr	Engineering	Full	Spring 2026
Thorson, Robert	Professor	Earth Sciences	Liberal Arts and Sciences	Full	Fall 2026
Tabor, Clay	Assoc Professor	Earth Sciences	Liberal Arts and Sciences	Full	Fall 2026

## **ATTACHMENT 19**



December 3, 2025

TO: Members of the Board of Trustees 

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Program Closures: M.A. in Survey Research and Data Analysis and  
Graduate Certificate in Survey Research

RECOMMENDATION:

That the Board of Trustees approve the closure of the M.A. in Survey Research and Data Analysis and Graduate Certificate in Survey Research.

RESOLUTION:

"BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation to close the Master of Arts (M.A.) in Survey Research and Data Analysis and the Graduate Certificate in Survey Research, offered by the School of Public Policy in the College of Liberal Arts and Sciences; and

BE IT FURTHER RESOLVED, that the Board authorizes the University to take all necessary steps to implement the closure of these programs in accordance with University policies and procedures and all relevant accreditation and regulatory requirements."

BACKGROUND:

The School of Public Policy, part of the College of Liberal Arts and Sciences, currently offers a Master of Arts (M.A.) in Survey Research and Data Analysis and Graduate Certificate in Survey Research. The master's degree dates back the 1980s and the heyday of representative public opinion research in the United States. Master's education in survey research was originally offered through the Department of Political Science but eventually moved to the Department of Public Policy (now the School of Public Policy). The graduate certificate was first approved in Spring 2009. The M.A. in Survey Research was approved as a fully-online program in 2010.

Both programs were initially tied to infrastructure at UConn for polling research, which no longer exists. The field of survey research has changed significantly, including a significant reduction in the number of jobs available. In 2022 a review of the program and the related job market resulted in a broadened focus to include data analytics. However, this was not enough to significantly improve recruitment to the program. Due to changes of focus within the School of Public Policy and wider resource constraints, faculty determined that it was no longer possible to maintain the M.A. and Graduate Certificate programs at an acceptable quality.

Admission to the M.A. program was suspended in Fall 2024 and to the Graduate Certificate in Spring 2025. There are currently three students in the M.A. program and eight in the Graduate Certificate. All students are aware of the planned closure of the program and have individual plans of study mapped out so that they can complete their degrees. All but one will complete required survey research classes by the end of the semester in Fall 2026. The final student in the M.A. program will complete their degree in Fall 2028. Some courses from the program will continue to be offered as electives within the Master's in Public Administration and Master's in Public Policy degrees. These courses are offered with concurrent undergraduate sections that support the CLAS undergraduate Applied Data Analysis Major domain in Survey Research Methods.

## **Proposal for Program Closure**

### **Program Details**

Master of Arts in Survey Research and Data Analysis and Survey Research Online Graduate Certificate—both are entrepreneurial programs.

**CIP Code (for the degree):** 45.0103

**Modality:** Online

**Target Date for the Closure:** Fall 2025

### **Program Abstract**

The School of Public Policy offers an online Master of Arts (M.A.) in Survey Research and Data Analysis (MASRDA) and a four-course certificate in Survey Reach that utilizes the same courses offered in the MASRDA degree. The MASRDA degree and SR Certificate provide survey research professionals with the skills necessary to gather data about attitudes, opinions, behaviors, or demographics and analyze that information to answer complex questions about society. The program delivers high-quality instruction in survey research methodology, qualitative and quantitative data collection, and data analysis techniques through a robust online delivery platform.

### **Learning Objectives**

The latest list of 25 competencies resulted from the MASR and SR Certificate Curriculum Review conducted in 2022 (01/21-04/01) by Thomas Craemer, committee chair, Mohamad Alkadry, Yusun Kim, Jennifer Dineen, Eric Brunner, Nina Brooks, and Catherine Guarino. The curriculum review included a stakeholder survey (March 23-30, 2022) and the recommended changes went into effect on March 15, 2023, along with the degree's name change to MASRDA:

- 1) Statistical techniques including advanced regression / Machine Learning
- 2) Using a statistical application package such as SPSS, Stata, or R
- 3) Software / Programming: Python
- 4) Developing a research plan to best answer a particular question
- 5) Constructing qualitative instruments such as cognitive interviews, focus group moderating guides, or ethnographic interviewing guides
- 6) Ability to use data to answer business or policy questions
- 7) Construct standardized survey questions
- 8) Identifying threats to survey question reliability
- 9) Identifying threats to survey question validity
- 10) Design self-administered and interviewer administered surveys
- 11) Sampling Methodology / Complex Samples / Develop a sampling plan
- 12) Reducing error in survey research
- 13) Demonstrate knowledge of methods and techniques utilized in primary data collection
- 14) Quantitative data analysis / Analytics / Data visualization
- 15) Analysis of qualitative data
- 16) Report on research findings
- 17) The ability to understand a research question and propose a plan to address it
- 18) Models of the survey response / Cognitive processes
- 19) Experimental design / Survey experiments
- 20) Complex Data / Big Data
- 21) Data Collection (Surveys and Webscraping)

- 22) Project Management (incl. Quality Assurance and Control)
- 23) Data Management (storage, ethics, IRB and CITI training)
- 24) Cultural competency in communicating with diverse groups of survey respondents and consumers of survey research
- 25) Ability to work and thrive in a diverse workplace]

### **Rationale for Closure/Termination**

The MASRDA & SR Certificate are being terminated for several reasons:

1. Due to faculty retiring, being gone on fellowship, and changes in other School focus areas, we no longer have the faculty capacity to offer the full program or the SR Certificate.
2. The MASRDA and the SR Certificate have had consistently low enrollments over the past 6 years, and as entrepreneurial programs, it is not cost effective to continue to offer them.
3. The Provost's Office has made it clear that entrepreneurial programs must be profitable and cost effective and neither the MASRDA nor the SR Certificate meet that criterion. They have also required entrepreneurial programs to tie changes in tuition-based enrollments to revenues from entrepreneurial programs so that if enrollments decline in tuition based programs, revenues from entrepreneurial programs are diverted out of the program. This adds additional risk to running the MASRDA & the SR Certificate and further reduces their cost effectiveness.
4. Finally, a new policy requires that adjuncts must live in Connecticut or adjacent states to be eligible to teach. However, survey research is a very niche field and it is extremely difficult to find any individuals, let alone individuals living in the local area, that are capable of teaching the courses in the program.

The *proposed effective date for cessation* of admissions to the program is:

We stopped admitting new students to the MASRDA beginning Fall 2024 and the SR Certificate in Spring 2025.

### **History of Program Changes Resulting from Program Assessment, Review, or Accreditation**

The Master of Survey Research (MSR) program at UConn began in 1985 during the heyday of representative public opinion research in the United States. UConn had developed a national reputation in public opinion research since 1977, when it became the home for the Roper Center for Public Opinion Research, one of the world's leading archives of social science data originally established in 1947 by Elmo Roper. The MSR began as a concentration within the Master of Arts in Political Science and was housed in UConn's Department of Political Science. In 1997, UConn established its own state-of-the art polling center, the Center for Survey Research and Analysis (CSRA) as an offshoot of the Roper Center for Public Opinion Research. The center conducted dozens of surveys per year on a wide range of topics for government, media, and non-governmental organizations, and it provided MSR students with internship opportunities and practical experience.

In 2001 the Institute of Public and Urban Affairs (IPUA) was proposed to be reorganized to include the CSRA and the MSR program. The reorganization was designed to facilitate the interaction of two methodologically related professional master programs in CLAS and to strengthen the research capability of the centers and institutes. The reorganized structure was intended to be the following: 1) place CSRA under IPUA, 2) create the Center for Policy Analysis and Management (CPAM) to facilitate policy

research, 3) move the MSR program out from CSRA directly under IPUA, and 4) rename IPUA to Institute of Public Affairs (IPA) to reflect the change in orientation.

By 2005, UConn's Department of Political Science had split into the original department on the Storrs campus and the new Department of Public Policy (DPP) on UConn's West Hartford Campus. The MSR program moved with the DPP to West Hartford, while the CSRA remained physically in Storrs, but was associated with the new DPP under the leadership of DPP professor Kenneth Dautrich and associate director Chris Barnes. On October 13, 2006, a scandal broke in the Hartford Courant, in which Dautrich's successor, DPP professor Samuel Best accused his predecessors of mismanagement. As a result of the scandal, the CSRA and its leaders (Samuel Best and Monika McDermott) returned to UConn's Department of Political Science. Access to survey research projects for MSR students was made more difficult. In response, the MSR program tried different ways to get students practical projects, including students working with faculty and staff on grant generated survey projects and various internship arrangements. In the same year, Dean MacKinnon reorganized certain centers in CLAS, including CSRA. CLAS centers would no longer be located in departments; rather they would be college-wide entities. Like other survey organizations, CSRA faced increasing costs, decreasing response rates (due to caller ID and other technological developments). Effective on June 30, 2009, UConn shut down CSRA after it had accumulated a debt of \$700,000. These developments and the relatively isolated location of the MSR in West Hartford made it difficult to continue the degree as a quality in-person program. In 2009, DPP decided to suspend admissions to the MSR program for at least the ensuing academic year (2009-10). Also, in 2008-09 DPP proposed the creation of a Graduate Certificate in Survey Research. This four-course certificate was within the resources of DPP to provide and would also make available the courses for a survey research focus area in the MPA. The Board of Trustees approved the survey research certificate in Spring 2009. At about the same time, UConn's Provost Nichols solicited proposals about how to enhance online professional graduate education at UConn. The DPP submitted a plan to reconfigure the existing MSR program as an online program and conducted a market study in November-December 2009 to evaluate demand for an online Graduate Program in Survey Research (GPSR). In January 2010, Provost Nichols approved the funding for DPP to begin an online GPSR, culminating in a reconstituted MASR degree, which began offering courses in 2011.

As an online program, the GPSR was not negatively impacted when, effective in 2015, the Roper Center for Public Opinion Research left UConn where it had been located for almost 40 years. It moved to Cornell University.

Under the new online program, the director of the GPSR (including the MASR degree) was given 2 course releases and 2 months summer pay to foster the growth and leadership of the program. The program, however, failed to ever maintain the enrollment necessary to make it fully robust. Consequently, beginning with the 2021 academic year the Dean of CLAS, Julie Wade, cut the compensation for running the MASR program to either one course release or one month summer pay. At that point, the Director of the GPSR program (including the MASR degree), Jennifer Dineen, was no longer interested in running the program and oversight and leadership of the MASR program and the SR Certificate were moved over to the Director of the MPA and MPP programs, Eric Brunner.

In 2022, the MASR program underwent an internal program assessment which led to several substantial changes. The Curriculum Review Committee conducted a stakeholder survey, and updated and revised the learning objectives / competencies for the program to include more formal training in data analysis.

Second, an additional course, Advanced Quantitative Methods, was added to the core curriculum of the program and third, the name of the degree was changed from the Master of Survey Research (MASR) to the Master of Survey Research and Data Analysis (MASRDA). The changes went into effect on March 15, 2023. Since that time, the program has faced challenges as noted above in the “Rationale for Suspension or Closure/Termination.”

**The date of the program’s last external program or accreditation review was:**

November and December of 2021

**Evaluation of how well students are meeting/or have met program-level learning objectives:**

The MASRDA program conducts an incoming student survey and a graduating student survey to assess students’ perceived abilities. Results from these surveys suggested students were meeting course and program learning objectives. In addition, near the end of their course of study, students complete PP 5389 Capstone in the Future of Survey Research. This course is research on problems and opportunities in the survey research industry. Technological developments and innovations over the past decade have presented the survey research industry with a wide number of both challenges (such as the generalizability of samples) and opportunities (such as marrying survey data with mega-data). This course explores these changes and their implications for the future of survey research through intensive student-directed research, discussion and presentation.

**Program Quality and Student Demand**

**Compared with enrollment trends in similar programs nationwide:**

To our knowledge there are only two (related) Masters programs in the United States that are associated with Survey Research, the University of Maryland’s Joint Program in Survey Methodology (which offers a Masters of Science in Survey and Data Science in conjunction with University of Michigan and Westat; <https://jpsm.umd.edu/>), and the University of Michigan’s Master of Science in Survey and Data Science program (<https://surveydatascience.isr.umich.edu/survey-and-data-science-masters-degree-program/>). We were unable to obtain enrollment trends for those programs, but we do know that many of those programs have attempted to expand their degree into data analytics to be more relevant and meeting changing needs in the industry. As the history of Survey Research at the University of Connecticut illustrates, several developments have reduced the reach of traditional, representative survey research which used to be the UConn program’s strength. When UConn became a hub for Survey Research beginning with the move of the Roper Center for Public Opinion Research in 1977, most polls were based on scientific probability sampling (originally the expensive method of multistage-cluster sampling with in-person interviews, and later the more economical alternative of telephone polls based on random-digit dialing). In those days, response rates tended to be high, and results generally reliable and trusted by the public. These methods were used equally by government agencies, political pollsters, as well as market research organizations (UConn’s Survey Research Masters alumni were placed in all three domains with a plurality in market research companies). Technological advances such as caller-ID and online-data collection changed our program’s prospects. Caller-ID allowed more and more people to opt out of telephone interviews rendering samples based on random digit dialing no longer representative of the population (people who answer calls from unknown telephone numbers are an atypical subset of all the overall population). This led to a bifurcation of the survey research industry: While government agencies continued to use the

costly methods of scientific sampling, some political pollsters, and most market research companies abandoned them in favor of the much cheaper and faster alternative of opt-in online panels. While the degree programs of the Universities of Maryland and Michigan focus on producing statistical experts for work in government agencies, our program's focus on producing political pollsters and market researchers has led to a decline in demand. Our program simply does not have the resources to compete with the programs of the Universities of Maryland and Michigan to produce similar STEM-trained government experts. Our problem is that for many political pollsters and for most market research companies, scientific survey methods have simply become irrelevant. Experts are not needed to poll self-selected online-panel respondents. As a result, our enrollment numbers are down, even if those at the Universities of Maryland and Michigan may be less affected.

**Data illustrating enrollment trends, migration of matriculated students, and the program's role in supporting other programs or general education:**

See attached "MASRDA Enrollment and Graduation Data" and "SR Certificate Enrollment and Graduation Data"

The M.A. program courses do not fulfill any general education requirements. Several courses for the Graduate Certificate in Survey Research will continue to be offered. MPA and MPP students may take those courses to fulfill their degree electives. In addition, these courses are cross listed with undergraduate courses that serve the Applied Data Analysis survey research methods domain.

**Identification of any student concerns about the quality of their educational experiences:**

Students are asked to complete a graduation post-survey. Below are the responses to the question "what specific improvements, if any, do you think should be made to the GPSR [Graduate Program in Survey Research]?" Responses were only available from 2019-2024.

2019

1) Professors should interact with students on the discussion board. Some professors do not interact at all during the semester and it made me feel like the professor is "checked out" during the course and not following along or taking advantage of ad hoc instances where they can teach. 2) I would have liked a course on sampling. It is covered at a general level in other classes but I would have appreciated going deeper into that subject.

Maybe the program should consider to provide more opportunities for students to learn "Applied Survey Analysis with SPSS/R". Using a statistical software for data analysis is a must-have skill for a researcher.

2020

Add a class focused on reviewing, assessing and critiquing surveys to get a feel for what good design versus poor design. Adding content for a healthcare survey research focus. You have marketing and public opinion, healthcare would be good too. Definitely need more hands-on practice in SPSS and online software packages like Qualtrics.

## 2021

I think there needs to be more explanation and hands on work with analyzing qualitative analysis. I would have also liked for the courses to be less politically focused. At times it was hard to relate the material to my work in CX and EX.

I'd like to see more qualitative methods. Maybe qualitative methods II as an elective?

I would've enjoyed more interaction with both other students and faculty of applying what we're currently discussing in class to real-world examples, drawing on the wealth of experience at our disposal.

More software education (Stata or R too), more quantitative lessons/better quantitative teacher

## 2022

I think the program needs to offer more quantitative data courses that focus on analyzing data and reporting on data. The one course I took on reporting data wasn't very helpful, unfortunately, but I wonder if that was because professor [redacted] was nearing retirement. I also think the program needs to continue looking towards the future of survey research to determine course offerings and focus areas. For example, more extensive courses on programs like SAS, STATA, and R would be beneficial, as understanding of this software is a valued skill in the industry. Also more rigorous quantitative methods courses that really focus on calculating error, measuring validity, etc. would be helpful for students as they enter the workplace or want to go for a promotion. I feel like I learned a lot in this program and am very glad I was able to be a part of it, but I don't feel prepared for a much higher role at work. I wish we would have focused more on survey methodology. I know there's only so much we can remotely and asynchronously, but modeling some courses after the University of Michigan's survey methodology program would increase the strength and rigor of this program.

Better training on statistical software like SPSS. More training on qual data analysis, including use of software programs.

The program is relatively expensive and nearly ALL classes had errors in the documents related to professors simply reloading previous versions of the class. There were TONS of errors in date because of this, errors in syllabi (think...requesting readings from a text that is no longer on the syllabus), etc. PLEASE require the professors (or at least a TA) listen to their lectures, re-read their lecture notes, check dates on syllabi, in discussion instructions, and in submission dates on blackboard. I can't tell you how frustrating this was.

While many of the courses in the Certificate program are not required, content was certainly repeated from course to course, meaning not as much was gained from each course. Additionally, certain discussion-based courses were graded based on the frequency of posts and not by the content and timing alone, and that grading structure becomes a competition between students as to who has more time, and can respond the fastest to each other, rather than emphasizing what is being learned. Lastly, updating course readings to reflect more current thinking would be appreciated, as several times readings were difficult to decipher and the entire class had issues understanding the main takeaways.

The quantitative analysis is slightly lacking. I would've liked to get more experience with statistical tools and analyze real survey results. Additionally, it would've been great to do a full research project as a



capstone. Many of the courses focus on a piece of the process, but it'd be valuable to conduct a mini study from start to finish. It'd be great to reference in interviews as well!

Perhaps altering the schedule to offer more required courses and electives each semester. I had one semester when I had to take more courses than I wanted too, because they were required and wouldn't be offered again for awhile. I also had another semester when I had to take off because I had only one elective left to take, but had already taken all of those being offered.

I do think I went into this program with a solid amount of knowledge from my professional experience, but I did hope to learn a lot more from this program than I feel I actually did. There wasn't enough interaction with professors in this course- I mention above the lecture videos- I think there should be more of these, and professors should make new ones if they're out of date. I felt that the level of engagement from the professor for a few (not all) of my classes was very low, and this was disappointing. I'd like to see fewer discussion boards, replaced with more activities that you turn in and receive individual feedback from the professor on your work.

### 2023

One hope I had for this program was that, as a graduate, I would be able to look at survey data and be able to interpret the story it was telling via statistics (which goes hand-in-hand with understanding what statistical tools to use when, and how to use them). I had very little statistical knowledge going in, so this is an acknowledged deficit of mine, but I still feel very weak in this area. I took only the required stats class, and don't feel as if I learned much in terms of where-the-rubber-meets-the-road use of statistical tools (I got more of that from my various methods classes taught by [redacted]). And I didn't feel I understood enough of the first class to move on the second. I know the students come from a wide range of disciplines, but perhaps weak students like me should be required to take a basic undergraduate statistics class early on as a condition of acceptance? Now that I'm facing the job market I can see how clearly I am deficient in this area.

I learned a lot of having this degree is going to allow me to do consumer survey expert witness work, so in one regard I wouldn't change a thing. I would recommend that all classes have a recorded series of lectures and presentation materials. Survey Research and Reporting this semester did not and I missed that.

More thorough lectures

I think the program needs to be more clear about graduation requirements for students that aren't following traditional graduation routes.

### 2024

So many, Learning something like R would have been very useful.

More survey design classes- a sampling design class is needed - a weighting class is needed - those topics were only generally covered during the classes.

I think learning statistical packages should be a mandatory part of the course. In my experience I never learned certain packages such as R and I feel like it could improve my skillset to know multiple packages.

### **Analysis of regional or national demand for program graduates and evidence of such employment trends**

The Burning Glass data that formed the basis of our 2022 MASR program review suggests that there were 88 out of 2,003 open job postings in the area of social science research and statistics specifically for survey researchers (4.4%) nationwide between 09/1/2020 and 08/31/2021. In New England, during the same time period, there were only 10 out of 346 (2.9%). To serve the market better, we decided to expand the MASR program's focus on survey research to include expertise in data analytics for the new MASRDA. However, as the development of our enrollment data illustrates, this was not sufficient to dramatically increase demand for our program. This may be because employers in the market research industry that had previously hired the plurality of our graduates may not have been looking for more quantitative expertise. Their focus may have been on collecting data cheaply through online panels as described above. A Master's degree and sophisticated expertise in questionnaire design and bias mitigation is really not needed when opt-in online panelists are interviewed; the sample could not be any less scientific. However, for market research, scientific samples are often not needed because a population in the statistical sense cannot be defined any way (e.g., when market researchers are interested in the shopping behavior of "people who just happen by a given aisle in a given supermarket").

### **Resource Identification**

At this time, we do not believe it is possible to maintain the MASRDA or SR Certificate at an acceptable quality level given staffing and resource constraints. Again, this is due to faculty retirements, faculty being gone on fellowship, and changes in other School focus areas. As a result, we no longer have the faculty capacity to offer the courses necessary for the MASRDA or the SR Certificate. Furthermore, as noted previously, a new policy requires that adjuncts must live in Connecticut or adjacent states to be eligible to teach. However, survey research is a very niche field, and it is extremely difficult to find enough individuals, let alone individuals living in the local area, that are capable of teaching the courses in the program. Given all those factors, we would require significant resources coupled with the ability to hire adjuncts from across the nation, to maintain the program. However, according to the teach-out plan created, we'll be able to maintain the quality of both programs through the teach-out; in part using resources from our other entrepreneurial programs.

### **Describe how the remaining financial resources and other assets associated with the academic program will be utilized or reallocated post-suspension or closure/termination.**

Any remaining financial resources will be used to support student services and recruitment related to MPA and MPP programs.

### **Faculty Consultation, Outcomes, and Impact**

Identification of the faculty and staff directly affected by the suspension or closure/ termination, including their current roles.

Currently, classes in this program that are not meeting requirements for our other ongoing programs are being taught by adjuncts.

Include a record of program faculty voting on the action. Please note that the outcome of the faculty vote is not the final determination of the action to be taken, which might be influenced by other forces (e.g., fiscal restraints).

Please see attached “SPP Faculty Meeting Notes Close Programs 5-7-25”

Summary of communications and consultations regarding the proposed suspension or closure/termination, including the individuals involved, primary points of discussion, and outcomes.

The decision to suspend the MASRDA program was made after extensive discussions between the School Director at the time, Mohamad Alkadry, the Graduate Program Director, Eric Brunner, and the MASRDA committee members, led by Thomas Craemer. When the above-mentioned individuals decided it was in the best interest to suspend the program, the proposed suspension was placed on the faculty meeting agenda for the Spring of 2024 and then discussed among all the faculty at that meeting. During these discussions, the issues associated with faculty retirements from the program, another faculty being gone on fellowship for 2.5 years, and changes in other School focus areas were discussed in addition to the fact that the MASRDA program has had consistently low enrollments over the past six years, and as an entrepreneurial program, is not cost effective to continue to offer. Based on all of that, it was decided that we do not currently have the faculty capacity to offer this full program beyond the courses required for our Graduate Certificate in Survey Research. The vote to suspend the program was unanimously approved.

The decision to close both the MASRDA and the SR Certificate was made after extensive discussions between the School Director, the Graduate Program Director, the MASRDA committee members, led by Thomas Craemer and members of the School of Public Policy Executive Committee. When the above-mentioned individuals decided it was in the best interest to close both programs, the proposed closures were placed on the faculty meeting agenda for the Spring of 2025 and then discussed among all the faculty at that meeting. During those discussions, the same issues that we discussed when we suspended the MASRDA degree a year earlier were mentioned and if anything have become more salient given the recent budget issues facing the University. The vote to close the MASRA and the SR Certificate was 10 in favor and 1 person abstaining.

Description of the impact on the roles and responsibilities of faculty and staff affiliated with the program.

The Graduate Program Director oversees the MASRDA and the SR Certificate along with three other programs; the Director of Student and Academic Affairs works with students across the programs. All our current faculty teach in other programs in the School of Public Policy. Thus, suspending the program will allow faculty and staff to spend their time on other programs in the School.

### **Constituent and Stakeholder Impacts**

Identification of constituents or stakeholders impacted, including other academic units, regional campuses, and potential employers.

No other academic unit or regional campus will be impacted. We anticipate that potential employers are also unlikely to be impacted given that students interested in a graduate degree in survey research have other options. Further, as described above, employers, especially in market research may no longer require as much specified survey research expertise in the age of cheap and fast opt-in online panels.

Assessment of potential impacts on associated programs, course offerings, enrollments in other programs, relevant research projects, and community partnerships.

We do not envision any impacts on associated programs, enrollments in other programs, relevant research projects, and community partnerships. Several survey research courses will continue to be offered as electives for the MPA and MPP programs. These courses are also cross listed with undergraduate sections that support the Applied Data Analysis Major domain in Survey Research Methods.

### **Teach-Out Plan**

A detailed plan describing support measures for affected students (refer to the teach-out section below).

Please see attached Teach-Out Plan for the MASRDA and the SR Certificate

Address plans to suspend/close any courses solely offered for this program if no students are enrolled.

We are continuing to offer some of the survey research courses associated with the program via electives in the MPA and MPP program.

### **Reactivation Plans (if applicable)**

Not applicable.

## Attachments

### MASRDA Enrollment Data

Entering Year	Applied	Admitted	Selectivity (Admit Rate)	Matriculants	Enrolled
2011	13	1	8%	10	8
2012	14	10	71%	13	12
2013	15	12	80%	12	14
2014	20	18	90%	15	15
2015	20	18	90%	17	17
2016	15	15	100%	15	13
2017	13	13	100%	12	12
2018	11	9	82%	8	8
2019	10	10	100%	8	7
2020	15	15	100%	13	13
2021	10	10	100%	9	8
2022	6	5	83%	4	4
2023	13	13	100%	9	9
2024	1	0	0%	-	-

*Source: UConn Office of Budget, Planning, and Institutional Research (BPIR)*

### MASRDA Completion data for students receiving the program credentials in the preceding five years:

Enterin g Year	Enrolle d	Degre e Comp letions	Media n Time to Degree	Gradu ated within 1 year	Gradu ated within 2 years	Gradu ated within 3 years	Gradu ated within 4 years	Gradu ated within 5 years	Gradu ated within 6 years
2018	8	5	1.9	0	3	4	4	4	5
2019	7	7	1.9	1	4	6	6	7	-
2020	13	7	2.3	0	2	3	7	-	-
2021	8	2	1.5	0	2	2	-	-	-
2022	4	1	0.6	1	2	-	-	-	-
2023	9	1	0.6	1	1	-	-	-	-
2024	-	-	-	-	-	-	-	-	-

*Source: UConn Office of Budget, Planning, and Institutional Research (BPIR)*

## SR Certificate Enrollment Data

Academic Year	Applied	Admitted	Matriculated
2021-2022	3	3	3
2022-2023	9	9	8
2023-2024	3	2	2
2024-2025	16	15	13

## SR Certificate Completion Data

Academic Year	Fee Paying Matriculants	Non-Fee Paying Matriculants
2021-2022	3	0
2022-2023	2	6
2023-2024	0	2
2024-2025	6	7

### Graduate Certificate Programs

#### Median Time to Degree

#### AY12-13 to AY23-24

Source: UConn Office of Budget, Planning, and Institutional Research (BPIR)

Program	Count	Median TTD
<b>Survey Research Certificate</b>		
2012-13	1	0.67
2013-14	7	1.26
2014-15	3	1.26
2015-16	4	0.65
2016-17	5	1.26
2017-18	7	1.64
2018-19	3	0.67
2019-20	6	0.26
2020-21	4	0.96
2021-22	8	1.06
2022-23	3	0.27
2023-24	6	0.85
<b>Survey Research Certificate Total</b>	<b>57</b>	<b>0.81</b>

Note: TTD calculations exclude 19 values equal to 0, which represent students whose enrollment and completion dates are less than 0.5 semesters (all during the summer term).

### Teach Out Plans

There are three students remaining in the MASRDA and eight students remaining in the graduate certificate. After December 2026, only one M.A. student will remain with an expected graduation in December 2028.

Expected Graduation Date of Enrolled Students								
	Dec. 2025	May 2026	Dec. 2026	May 2027	Dec. 2027	May 2028	Dec. 2028	Total
M.A.	-	2	-	-	-	-	1	3
Certificate	1	6	1	-	-	-	-	8

RESOLUTION RE:  
PROGRAM CLOSURES: M.A. IN SURVEY RESEARCH AND DATA ANALYSIS AND  
GRADUATE CERTIFICATE IN SURVEY RESEARCH

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation to close the Master of Arts (M.A.) in Survey Research and Data Analysis and the Graduate Certificate in Survey Research, offered by the School of Public Policy in the College of Liberal Arts and Sciences; and

BE IT FURTHER RESOLVED, that the Board authorizes the University to take all necessary steps to implement the closure of these programs in accordance with University policies and procedures and all relevant accreditation and regulatory requirements.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date



## **ATTACHMENT 20**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Pamir Alpay, Ph.D.  
Interim Provost and Executive Vice President for Academic Affairs

RE: Program Closure: Post-Baccalaureate Certificate in Occupational Safety and Health

**RECOMMENDATION:**

That the Board of Trustees approve the closure of the Post-Baccalaureate Certificate in Occupational Safety and Health.

**RESOLUTION:**

"BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation to close the Post-Baccalaureate Certificate in Occupational Safety and Health, offered by the Department of Allied Health in the College of Agriculture, Health and Natural Resources; and

BE IT FURTHER RESOLVED, that the Board authorizes the University to take all necessary steps to implement the closure of this program in accordance with University policies and procedures and all relevant accreditation and regulatory requirements."

**BACKGROUND:**

The Post-Baccalaureate Certificate in Occupational Safety and Health was approved in August 2011. First offered under the Center for Continuing Studies, the certificate was designed specifically for non-degree students. It was developed to meet the needs of individuals employed in occupational safety and health and related fields, or those transitioning into these areas of employment. Completion of the Occupational Safety and Health Certificate provided Human resource and occupational safety and health professionals with the knowledge necessary for increased effectiveness, upward mobility, and advancement.

The Certificate has been taught by faculty in the Department of Allied Health Sciences in the College of Agriculture, Health, and Natural Resources. The Certificate is awarded by The Graduate School. Enrollment has declined in the last five years. From AY 18/19 through AY 20/21 the Certificate had between 12 and 16 students enrolled. This declined to four or less from AY 22/23 to the current term. The decline in enrollment coincides with the pending retirement of the program director, who is also the primary instructor for required courses.

A decision was made to close the program in AY 24/25 and admissions to the program were suspended. As detailed in the teach-out plan provided by the program, the program communicated with the final three students enrolled to work with them on planning the courses needed to complete the program. Where students have responded to communication, plans have been made to ensure they can complete the program. It is anticipated that all students who have responded to communication from the program will graduate in AY 25/26.

## **Closure of Post-Baccalaureate Certificate in Occupational Safety and Health**

Department: Allied Health Sciences

School/College: College of Agriculture, Health and Natural Resources

Last term of Admission: fall 2024

Location/Modality Impacted: Online and in-person

The decision to discontinue the program is prompted by the pending retirement of the director of the program and who is also a primary instructor of program courses,

Email was sent to Graduate School on January 28, 2025 notifying of program closure. Grad School took action to prevent submission of applications.

Email was sent to CETL on January 28, 2025 to modify program website to state that the program is no longer accepting students

- ✓ Two (2) students currently matriculated; one is graduating Dec 2025, one will graduate Spring 2026
- ✓ For student graduating Spring 2026, courses that will allow the student to complete the program have been selected and will be instructed spring 2026. Student made aware via email 10/06/2025 of the two courses needed spring 2026.
- ✓ A third student registered GRAD 5997 fall 2025: 3-year window to complete program expired at end of spring 2025 semester. Student emailed 1/28/2025 and informed of the need to complete the program within allotted 3 years. No response to email though one was requested.

RESOLUTION RE:  
PROGRAM CLOSURE: POST-BACCALAUREATE CERTIFICATE IN OCCUPATIONAL  
SAFETY AND HEALTH

BE IT RESOLVED, that the University of Connecticut Board of Trustees approves the recommendation to close the Post-Baccalaureate Certificate in Occupational Safety and Health, offered by the Department of Allied Health in the College of Agriculture, Health and Natural Resources; and

BE IT FURTHER RESOLVED, that the Board authorizes the University to take all necessary steps to implement the closure of this program in accordance with University policies and procedures and all relevant accreditation and regulatory requirements.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.


\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 21**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric 

RE: Naming Recommendation for the KPMG Professorship in the Department of Accounting

**RECOMMENDATION:**

That the Board of Trustees authorizes the naming of the KPMG Professorship in the Accounting Department of the School of Business.

**BACKGROUND:**

KPMG began a fundraising effort in October 2018 to establish a fund at the UConn Foundation known as the KPMG Endowed Faculty Fellowship Fund. The purpose of the Fund is to provide financial support for full-time faculty members in the Accounting Department at the University's School of Business. KPMG partners and employees have been encouraged to make gifts and commitments to the Fund with gifts matched by KPMG Foundation.

The terms of the gift agreement provide that a request be presented to the Board of Trustees to establish a named professorship to be supported by the Fund, if the Fund achieved a funding minimum consistent with that recommended for naming a professorship under the University's *Named Gift Guidelines* on or before December 31, 2026. The Fund reached this funding minimum in March 2025.

The Institutional Advancement Committee and the Academic Affairs Committee recommended establishment to the full Board at their meetings on November 12, and December 2, 2025, respectively.

RESOLUTION RE:  
KPMG PROFESSORSHIP IN THE DEPARTMENT OF ACCOUNTING

BE IT RESOLVED, that the University of Connecticut Board of Trustees authorizes the naming of the KPMG Professorship in the Accounting Department of the School of Business.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date



## **ATTACHMENT 22**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric 

RE: Naming Recommendation for the Beekley Makerspace in the Elisabeth DeLuca School of Nursing

**RECOMMENDATION:**

That the Board of Trustees authorizes the naming of the Beekley Makerspace, located in the new Elisabeth DeLuca School of Nursing building, "DeLuca Hall."

**BACKGROUND:**

The Makerspace is expected to be approximately 1,300 square feet and will be located on the first floor within DeLuca Hall in the new Elisabeth DeLuca School of Nursing building, currently under construction at 834 Bolton Road, Storrs. The space will be a first-of-its-kind hub for nursing innovation. Outfitted with technological capabilities and raw materials, students and faculty will be able to bring to life innovative healthcare solutions to complex patient care problems.

The Beekley Family Foundation has a strong history of engagement and philanthropic support for quality patient care and medical innovation across UConn and UConn Health, including providing support for the Beekley Imaging Center and Beekley Lab for Biosymmetrix at UConn Health. Most recently, the Beekley Foundation supported the nursing building project and UConn's new Nursing and Engineering Innovation Center, which provides opportunities for UConn students to pitch cutting-edge healthcare innovations.

The Beekley Family Foundation gift is consistent with the University's *Named Gift Guidelines*.

On November 12, 2025, the Institutional Advancement Committee recommended approval to the full Board.

RESOLUTION RE:  
BEEKLEY MAKERSPACE IN THE ELISABETH DELUCA SCHOOL OF NURSING

BE IT RESOLVED, that the University of Connecticut Board of Trustees authorizes the naming of the Beekley Makerspace, located in the new Elisabeth DeLuca School of Nursing building, "DeLuca Hall."

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.


\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 23**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric 

RE: Naming Recommendation for the Carolyn Ladd Widmer and Family Dean's Office Suite in the Elisabeth DeLuca School of Nursing

**RECOMMENDATION:**

That the Board of Trustees authorizes the naming of the fifth-floor Dean's Office Suite in the new DeLuca School of Nursing building the "Carolyn Ladd Widmer and Family Dean's Office Suite."

**BACKGROUND:**

The Dean's Office Suite is planned to be a 2076 sq. ft. space on the fifth floor of the new Elisabeth DeLuca School of Nursing's building within DeLuca Hall. The Dean's Office Suite is expected to be a prestigious and functional office space for administrators and academic leaders. With floor-to-ceiling windows and a large conference room, this space is expected to serve as the primary location for developing strategy and fostering collaboration among all members of the nursing community.

Appointed by UConn President Albert N. Jorgensen in 1942, Carolyn Ladd Widmer became the first director and, a year later, the Dean of the School of Nursing. She built and continually revised the curriculum, hired faculty, and worked with hospitals to establish clinical experiences for students. The school graduated its first bachelor's degree cohort in 1947.

When Ms. Widmer retired in 1967, the school had grown from 13 students in 1942 to 483 students. Today, the Elisabeth DeLuca School of Nursing serves over 1,000 students annually and consistently ranks in the top 20% of the over 2,600 nursing schools in the United States.

The Widmer Family gift is consistent with the University's *Named Gift Guidelines*.

On November 12, 2025, the Institutional Advancement Committee recommended approval to the full Board.

RESOLUTION RE:  
CAROLYN LADD WIDMER AND FAMILY DEAN'S OFFICE SUITE IN THE  
ELISABETH DELUCA SCHOOL OF NURSING

BE IT RESOLVED, that the University of Connecticut Board of Trustees authorizes the naming of the fifth-floor Dean's Office Suite in the new DeLuca School of Nursing building the "Carolyn Ladd Widmer and Family Dean's Office Suite."

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 24**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric 

RE: Naming Recommendation for the RTX Clean Room 2 in Science 1

RECOMMENDATION:

That the Board of Trustees authorizes naming the Level G cleanroom bay located in the Science 1 building located on the Storrs campus as the "RTX Clean Room 2."

BACKGROUND:

Science 1 is one of the University of Connecticut's largest and most technologically advanced research buildings. Dedicated to the interdisciplinary fields of materials science and engineering, the signature building is the centerpiece of the University's new Northwest Science Quad "science district." The second bay cleanroom is located on the ground floor (Level G) of the Science 1 building.

RTX and its business units are strategic corporate partners of the University. With a focus on increasing access, opportunity, and growth for all who seek university education, they have provided scholarship support to students within the College of Engineering.

RTX Corporation is an American aerospace and defense conglomerate formed by the merger of UTC and Raytheon. It includes three subsidiaries: Collins Aerospace, Pratt & Whitney, and Raytheon. RTX serves customers in commercial aerospace and defense industries.

RTX's gift is consistent with the University's *Named Gift Guidelines*.

On November 12, 2025, the Institutional Advancement Committee recommended approval to the full Board.



RESOLUTION RE:  
RTX CLEAN ROOM 2 IN SCIENCE 1

BE IT RESOLVED, that the University of Connecticut Board of Trustees authorizes naming the Level G cleanroom bay located in the Science 1 building located on the Storrs campus as the "RTX Clean Room 2."

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.


\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 25**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Dr. Radenka Maric 

RE: Naming Recommendation for the Thomas Weston RPT '79 BS-PT  
Hydrotherapy Room

RECOMMENDATION:

That the Board of Trustees authorizes naming the hydrotherapy room in the Bailey Student-Athlete Success Center located on the Storrs campus as the "Thomas Weston RPT '79 BS-PT Hydrotherapy Room."

BACKGROUND:

The Bailey Student-Athlete Success Center is expected to be a state-of-the-art student-athlete performance and academic support center on the Storrs campus. The proposed hydrotherapy room is expected to be located on the first floor in the Student Medicine Athletic Training Suite in the left wing. It will be approximately 1,958 SF.

Thomas Weston started at UConn as an Intern in 1978 and began full time employment in 1979 after graduating with a BS in Physical Therapy from UConn's School of Allied Health (now the College of Agriculture, Health & Natural Resources). He is currently retired, after serving in the Athletics Department as the Assistant Business Manager and Travel Coordinator for 40 years. Mr. Weston made his first gift to support UConn in 1981.

Mr. Thomas Weston and his sister, Ms. Sue Smith, pledged a gift consistent with the University's *Named Gift Guidelines*.

On November 12, 2025, the Institutional Advancement Committee recommended approval to the full Board.

RESOLUTION RE:  
THOMAS WESTON RPT '79 BS-PT HYDROTHERAPY ROOM

BE IT RESOLVED, that the University of Connecticut Board of Trustees authorizes the naming the hydrotherapy room in the Bailey Student-Athlete Success Center located on the Storrs campus as the "Thomas Weston RPT '79 BS-PT Hydrotherapy Room."

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 26**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Academic Year 2026/27 Student Fees for the University of Connecticut,  
Storrs and Regional Campuses

RECOMMENDATION:

The Board of Trustees approves increases to select student mandatory and non-mandatory fees, housing rates, dining rates, and academic program fees for Academic Year 2026/27, as detailed in the attachments.

RESOLUTION:

"Be it resolved that the University's Student Fees for Academic Year 2026/27 shall be set according to the attached rate schedule."

BACKGROUND:

Institutional Fees

Institutional Fees require central administrative approval and include fees such as housing and dining, select mandatory fees (e.g., infrastructure maintenance fee, transit fee, etc.), and other specific fees such as late fees, escrow fees, etc.

Housing and Dining:

A rate increase of 2.75% will lead to an additional cost of \$111 per semester or \$222 for the academic year for housing (Double - lowest cost option) rates on the Storrs campus. The dining (Value Plan) rate will increase by \$93 per semester or \$186 per academic year. Other housing rates on the Storrs campus will increase between 2.75% to 12%. In Stamford, rates will increase between 1.6% to 6.0%. Additional housing will become available to students in Hartford at new rates.

These adjustments to Housing and Dining rates are driven by rising costs for maintaining existing programs and investing in new ones, competition from off-campus housing, and student demand. In addition, select housing rates need to be reset to be reflective of the improvements made and amenities provided. Apartment rates will now be reflected separately at a 10-month rate. A full rate schedule, including all housing and dining options, is included.

Infrastructure Maintenance Fee: An increase of \$34 per semester or \$68 per academic year across all campuses. The fee directly supports many University facilities' maintenance costs and payments toward select debt-financed infrastructure improvements. Additional revenues will go towards continued facility and infrastructure improvements while supporting sustainability efforts.

Technology Fee: An increase of \$42 per semester or \$84 per academic year across all campuses. The fee supports various IT services for all students, such as enterprise-wide software products for educational and personal use, over 330 high-tech classrooms and computer lab equipment and wireless capacity in student-centric areas.

Transit Fee: An increase of \$21 per semester or \$42 per academic year to the Storrs rate. Although the rate has increased in prior years, those revenues have directly funded the State's UPass program. These new revenues will offset rising contractual costs in the University's transit program. The regional campus rate will increase by \$6 per semester or \$12 per academic year.

## Student Fees

Student Fees are reviewed and proposed through the Student Activity and Service Fee Advisory Committee (SASFAC). Increases are requested for the Student Health and Wellness Fee, and Student Activity/Student Government Fees.

Student Health and Wellness (SHaW) Fee: An increase of \$20 per semester or \$40 per academic year to the Storrs rate and \$17 per semester or \$34 per academic year to the regional rate. New revenues will help fund rising costs of current health services. In addition, a new fee is proposed for the Schools of Law and Social Work which is consistent with all other regional campuses and will support access to mental health and other wellness services.

Student Activity/Government Fee: An increase up to \$3 per semester or \$6 per academic year to the Storrs undergraduate and graduate rates and \$1 per semester or \$2 per academic year to the regional campus rates. The rate reflected is the maximum allowable increase. The individual student programs propose Student Activity Fees, with any increase recommended to leadership through the Student Activity and Service Fee Advisory Committee (SASFAC).

These fees are not part of the university's operating budget; all revenues go directly to the respective student organizations.

### Non-Mandatory Fees:

Continuous Registration: An increase of \$300 for regional campuses continuous registration to \$400 will make the regional fee consistent with the Storrs campus rate, for the same services that are offered at both Storrs and regional campuses. This fee is for graduate students not enrolled in other courses to pay a fee to maintain access to services until degree completion.

Course Credit by Exam: An increase of \$290 to a rate of \$300 per exam to better offset costs of faculty time for exam preparation and evaluation, academic department oversight, coordination through the Registrar's Office, and the administrative processing necessary to assess, record, and award official credit on the student's transcript. This fee has been unchanged since 1952.

Senior Citizen Audit Fee: An increase of \$35 to a rate of \$50 for audit participants over age 62. This increase will offset the administrative and technical infrastructure cost, which has grown substantially over the years, both in complexity and cost. This fee has been unchanged since 1979.

### Academic Program Fees

Academic Program fees include specific program or course fees. Academic Program fees apply to all students within a specific program.

### School of Business

Recommendation: To approve a \$50/credit fee increase from \$1,200/credit to \$1,250/credit.

- Master of Business Administration
- MS Human Resources Management
- MS Social Responsibility Impact in Business
- MS Business Analytics and Project Management
- MS Supply Chain Management
- Certificate in Corporate and Regulatory Compliance
- Advanced Business Certificate in Business Analytics
- Advanced Business Certificate in Digital Marketing Strategy
- Advanced Business Certificate in Health Care Analytics
- Advanced Business Certificate in Human Resources Management
- Advanced Business Certificate in Project Management



- Advanced Business Certificate in Supply Chain Analytics
- Graduate Certificate in Social Responsibility & Impact in Business

#### College of Agriculture, Health and Natural Resources

Recommendation: To approve a \$75/credit fee increase from \$925/credit to \$1,000/credit.

- MS Personalized Nutrition
- Graduate Certificate in Precision Nutrition
- Graduate Certificate in Plant-based Nutrition

#### School of Law

Recommendation: To approve a \$106/credit fee increase from \$1,326/credit to \$1,432/credit.

- School of Law LLM

Attachments

FY26			FY27 Proposed		
Resident	Non-Resident	NE Regional	Resident	Non-Resident	NE Regional
\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
1,668	1,668	1,668	1,668	1,668	1,668
856	856	856	896	896	896
500	500	500	500	500	500
688	688	688	756	756	756
196	196	196	202	202	202
204	204	204	288	288	288
212	212	212	254	254	254
\$ 21,334	\$ 44,002	\$ 30,352	\$ 21,574	\$ 44,242	\$ 30,592
8,066	8,066	8,066	8,288	8,288	8,288
6,710	6,710	6,710	6,896	6,896	6,896
\$ 36,110	\$ 58,778	\$ 45,128	\$ 36,758	\$ 59,426	\$ 45,776
\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
132	132	132	132	132	132
88	88	88	122	122	122
688	688	688	756	756	756
70	70	70	72	72	72
58	58	58	70	70	70
204	204	204	288	288	288
\$ 18,250	\$ 40,918	\$ 27,268	\$ 18,450	\$ 41,118	\$ 27,468
\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
132	132	132	132	132	132
88	88	88	122	122	122
688	688	688	756	756	756
60	60	60	62	62	62
58	58	58	70	70	70
204	204	204	288	288	288
\$ 18,240	\$ 40,908	\$ 27,258	\$ 18,440	\$ 41,108	\$ 27,458
\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
132	132	132	132	132	132
88	88	88	122	122	122
688	688	688	756	756	756
80	80	80	82	82	82
58	58	58	70	70	70
204	204	204	288	288	288
18,260	40,928	27,278	18,460	\$ 41,128	27,478
12,020	12,020	12,020	12,740	12,740	12,740
\$ 30,280	\$ 52,948	\$ 39,298	\$ 31,200	\$ 53,868	\$ 40,218

**UNIVERSITY OF CONNECTICUT**  
**Undergraduate Schedule of Full-time Tuition and Common Fees**

	<b>FY26</b>			<b>FY27 Proposed</b>		
	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>
Tuition	\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
General University Fee	132	132	132	132	132	132
Student Health Services	88	88	88	122	122	122
Infrastructure Maintenance Fee	688	688	688	756	756	756
Student Government*	70	70	70	72	72	72
Transit Fee	58	58	58	70	70	70
Technology Fee	204	204	204	288	288	288
Total	\$ 18,250	\$ 40,918	\$ 27,268	\$ 18,450	\$ 41,118	\$ 27,468
<b>PHARMACY (Pharm. D.)</b>						
Tuition	\$ 29,842	\$ 58,014	\$ 48,480	\$ 29,842	\$ 58,014	\$ 48,480
General University Fee	1,668	1,668	1,668	1,668	1,668	1,668
Student Health Services	856	856	856	896	896	896
Student Recreation Center Fee	500	500	500	500	500	500
Infrastructure Maintenance Fee	688	688	688	756	756	756
Technology Fee	204	204	204	288	288	288
Student Activity Fee*	196	196	196	202	202	202
Transit Fee	212	212	212	254	254	254
Total, Commuting Student	\$ 34,166	\$ 62,338	\$ 52,804	\$ 34,406	\$ 62,578	\$ 53,044
Room Fee (Double)	8,066	8,066	8,066	8,288	8,288	8,288
Board Fee (Value)	6,710	6,710	6,710	6,896	6,896	6,896
Total, Dormitory Student	\$ 48,942	\$ 77,114	\$ 67,580	\$ 49,590	\$ 77,762	\$ 68,228

\*Student Activity Fee increase by \$6 and Student Government Fee increase by \$2, capped amount increases.

**UNIVERSITY OF CONNECTICUT**  
**Graduate Schedule of Full-time Tuition and Common Fees**

	FY26			FY27 Proposed		
	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>
<b>STORRS</b>						
Tuition	\$ 19,512	\$ 41,424	\$ 30,408	\$ 19,512	\$ 41,424	\$ 30,408
General University Fee	1,170	1,170	1,170	1,170	1,170	1,170
Student Health Services	856	856	856	896	896	896
Student Recreation Center Fee	400	400	400	400	400	400
Infrastructure Maintenance Fee	688	688	688	756	756	756
Student Activity Fee	32	32	32	38	38	38
Graduate Matriculation Fee	84	84	84	84	84	84
Transit Fee	212	212	212	254	254	254
Technology Fee	204	204	204	288	288	288
Total, Commuting Student	\$ 23,158	\$ 45,070	\$ 34,054	\$ 23,398	\$ 45,310	\$ 34,294
Room Fee (Rate 2)	9,386	9,386	9,386	9,952	9,952	9,952
Board Fee (Value)	6,710	6,710	6,710	6,896	6,896	6,896
Total, Dormitory Student	\$ 39,254	\$ 61,166	\$ 50,150	\$ 40,246	\$ 62,158	\$ 51,142
<b>STORRS-DPT (PHYSICAL THERAPY)</b>						
Tuition	\$ 24,970	\$ 46,900	\$ 35,854	\$ 24,970	\$ 46,900	\$ 35,854
General University Fee	1,170	1,170	1,170	1,170	1,170	1,170
Student Health Services	856	856	856	896	896	896
Student Recreation Center Fee	400	400	400	400	400	400
Infrastructure Maintenance Fee	688	688	688	756	756	756
Student Activity Fee	32	32	32	38	38	38
Graduate Matriculation Fee	84	84	84	84	84	84
Transit Fee	212	212	212	254	254	254
Technology Fee	204	204	204	288	288	288
Total, Commuting Student	\$ 28,616	\$ 50,546	\$ 39,500	\$ 28,856	\$ 50,786	\$ 39,740
Room Fee (Rate 2)	9,386	9,386	9,386	9,952	9,952	9,952
Board Fee (Value)	6,710	6,710	6,710	6,896	6,896	6,896
Total, Dormitory Student	\$ 44,712	\$ 66,642	\$ 55,596	\$ 45,704	\$ 67,634	\$ 56,588
<b>LAW SCHOOL-Day</b>						
Tuition	\$ 30,354	\$ 61,396	\$ 51,786	\$ 30,354	\$ 61,396	\$ 51,786
General University Fee	132	132	132	132	132	132
Student Health Services	-	-	-	122	122	122
Infrastructure Maintenance Fee	688	688	688	756	756	756
Student Activity Fee*	164	164	164	166	166	166
Transit Fee	58	58	58	70	70	70
Technology Fee	204	204	204	288	288	288
Total	\$ 31,600	\$ 62,642	\$ 53,032	\$ 31,888	\$ 62,930	\$ 53,320
<b>SOCIAL WORK</b>						
Tuition	\$ 19,512	\$ 41,424	\$ 30,408	\$ 19,512	\$ 41,424	\$ 30,408
General University Fee	132	132	132	132	132	132
Student Health Services	-	-	-	122	122	122
Infrastructure Maintenance Fee	688	688	688	756	756	756
Graduate Matriculation Fee	84	84	84	84	84	84
Student Activity Fee*	50	50	50	52	52	52
Transit Fee	58	58	58	70	70	70
Technology Fee	204	204	204	288	288	288
Total	\$ 20,728	\$ 42,640	\$ 31,624	\$ 21,016	\$ 42,928	\$ 31,912

**UNIVERSITY OF CONNECTICUT**  
**Graduate Schedule of Full-time Tuition and Common Fees**

	FY26			FY27 Proposed		
<b>STAMFORD Ph. D.</b>						
Tuition	\$ 23,012	\$ 41,424	\$ 36,530	\$ 23,012	\$ 41,424	\$ 36,530
General University Fee	132	132	132	132	132	132
Student Health Services	-	-	-	122	122	122
Infrastructure Maintenance Fee	688	688	688	756	756	756
Graduate Matriculation Fee	84	84	84	84	84	84
Transit Fee	58	58	58	70	70	70
Technology Fee	204	204	204	288	288	288
Total	\$ 24,178	\$ 42,590	\$ 37,696	\$ 24,464	\$ 42,876	\$ 37,982
<b>LAW SCHOOL-Evening</b>						
Tuition	\$ 21,180	\$ 42,840	\$ 36,140	\$ 21,180	\$ 42,840	\$ 36,140
General University Fee	132	132	132	132	132	132
Student Health Services	-	-	-	122	122	122
Infrastructure Maintenance Fee	688	688	688	756	756	756
Student Activity Fee*	164	164	164	166	166	166
Transit Fee	58	58	58	70	70	70
Technology Fee	204	204	204	288	288	288
Total	\$ 22,426	\$ 44,086	\$ 37,386	\$ 22,714	\$ 44,374	\$ 37,674
<b>LAW SCHOOL-SJD</b>						
Tuition	\$ 10,538	\$ 18,902	\$ 17,108	\$ 10,538	\$ 18,902	\$ 17,108
General University Fee	132	132	132	132	132	132
Student Health Services	-	-	-	122	122	122
Infrastructure Maintenance Fee	688	688	688	756	756	756
Student Activity Fee*	164	164	164	166	166	166
Transit Fee	58	58	58	70	70	70
Technology Fee	204	204	204	288	288	288
Total	\$ 11,784	\$ 20,148	\$ 18,354	\$ 12,072	\$ 20,436	\$ 18,642

\*Student Activity Fee increase by \$2, capped amount increase.

**UNIVERSITY OF CONNECTICUT**  
**Tuition Rates Per Credit**

Credits	Undergraduate			Graduate / Social Work			Law - Day Division			Law - Evening Division		
	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg
<b><u>2025-26</u></b>												
1	709	1,654	1,085	1,084	2,302	1,690	1,265	2,559	2,158	1,059	2,142	1,807
2	1,418	3,308	2,170	2,168	4,604	3,380	2,530	5,118	4,316	2,118	4,284	3,614
3	2,127	4,962	3,255	3,252	6,906	5,070	3,795	7,677	6,474	3,177	6,426	5,421
4	2,836	6,616	4,340	4,336	9,208	6,760	5,060	10,236	8,632	4,236	8,568	7,228
5	3,545	8,270	5,425	5,420	11,510	8,450	6,325	12,795	10,790	5,295	10,710	9,035
6	4,254	9,924	6,510	6,504	13,812	10,140	7,590	15,354	12,948	6,354	12,852	10,842
7	4,963	11,578	7,595	7,588	16,114	11,830	8,855	17,913	15,106	7,413	14,994	12,649
8	5,672	13,232	8,680	8,672	18,416	13,520	10,120	20,472	17,264	8,472	17,136	14,456
9	6,381	14,886	9,765	9,756	20,712	15,204	11,385	23,031	19,422	9,531	19,278	16,263
10	7,090	16,540	10,850				12,650	25,590	21,580	10,590	21,420	18,070
11	7,799	18,194	11,935				13,915	28,149	23,738			
12	8,505	19,839	13,014				15,177	30,698	25,893			
annual - full time	17,010	39,678	26,028	19,512	41,424	30,408	30,354	61,396	51,786	21,180	42,840	36,140
<b><u>2026-27</u></b>												
1	709	1,654	1,085	1,084	2,302	1,690	1,265	2,559	2,158	1,059	2,142	1,807
2	1,418	3,308	2,170	2,168	4,604	3,380	2,530	5,118	4,316	2,118	4,284	3,614
3	2,127	4,962	3,255	3,252	6,906	5,070	3,795	7,677	6,474	3,177	6,426	5,421
4	2,836	6,616	4,340	4,336	9,208	6,760	5,060	10,236	8,632	4,236	8,568	7,228
5	3,545	8,270	5,425	5,420	11,510	8,450	6,325	12,795	10,790	5,295	10,710	9,035
6	4,254	9,924	6,510	6,504	13,812	10,140	7,590	15,354	12,948	6,354	12,852	10,842
7	4,963	11,578	7,595	7,588	16,114	11,830	8,855	17,913	15,106	7,413	14,994	12,649
8	5,672	13,232	8,680	8,672	18,416	13,520	10,120	20,472	17,264	8,472	17,136	14,456
9	6,381	14,886	9,765	9,756	20,712	15,204	11,385	23,031	19,422	9,531	19,278	16,263
10	7,090	16,540	10,850				12,650	25,590	21,580	10,590	21,420	18,070
11	7,799	18,194	11,935				13,915	28,149	23,738			
12	8,505	19,839	13,014				15,177	30,698	25,893			
annual - full time	17,010	39,678	26,028	19,512	41,424	30,408	30,354	61,396	51,786	21,180	42,840	36,140

**UNIVERSITY OF CONNECTICUT**  
**Tuition Rates Per Credit**

Credits	Stamford Ph.D			Pharmacy (Pharm.D.)			Physical Therapy (DPT)			SJD Law		
	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg
<b><u>2025-26</u></b>												
1	1,279	2,302	2,030	1,658	3,223	2,694	1,388	2,606	1,992	586	1,051	951
2	2,558	4,604	4,060	3,316	6,446	5,388	2,776	5,212	3,984	1,172	2,102	1,902
3	3,837	6,906	6,090	4,974	9,669	8,082	4,164	7,818	5,976	1,758	3,153	2,853
4	5,116	9,208	8,120	6,632	12,892	10,776	5,552	10,424	7,968	2,344	4,204	3,804
5	6,395	11,510	10,150	8,290	16,115	13,470	6,940	13,030	9,960	2,930	5,255	4,755
6	7,674	13,812	12,180	9,948	19,338	16,164	8,328	15,636	11,952	3,516	6,306	5,706
7	8,953	16,114	14,210	11,606	22,561	18,858	9,716	18,242	13,944	4,102	7,357	6,657
8	10,232	18,416	16,240	13,264	25,784	21,552	11,104	20,848	15,936	4,688	8,408	7,608
9	11,506	20,712	18,265	14,921	29,007	24,240	12,485	23,450	17,927	5,269	9,451	8,554
10												
11												
12												
annual -												
full time	23,012	41,424	36,530	29,842	58,014	48,480	24,970	46,900	35,854	10,538	18,902	17,108
<b><u>2026-27</u></b>												
1	1,279	2,302	2,030	1,658	3,223	2,694	1,388	2,606	1,992	586	1,051	951
2	2,558	4,604	4,060	3,316	6,446	5,388	2,776	5,212	3,984	1,172	2,102	1,902
3	3,837	6,906	6,090	4,974	9,669	8,082	4,164	7,818	5,976	1,758	3,153	2,853
4	5,116	9,208	8,120	6,632	12,892	10,776	5,552	10,424	7,968	2,344	4,204	3,804
5	6,395	11,510	10,150	8,290	16,115	13,470	6,940	13,030	9,960	2,930	5,255	4,755
6	7,674	13,812	12,180	9,948	19,338	16,164	8,328	15,636	11,952	3,516	6,306	5,706
7	8,953	16,114	14,210	11,606	22,561	18,858	9,716	18,242	13,944	4,102	7,357	6,657
8	10,232	18,416	16,240	13,264	25,784	21,552	11,104	20,848	15,936	4,688	8,408	7,608
9	11,506	20,712	18,265	14,921	29,007	24,240	12,485	23,450	17,927	5,269	9,451	8,554
10												
11												
12												
annual -												
full time	23,012	41,424	36,530	29,842	58,014	48,480	24,970	46,900	35,854	10,538	18,902	17,108

**UNIVERSITY OF CONNECTICUT  
Fee Charges**

Per Semester															
Infrastructure Maintenance Fee			General University Fee				Student Rec Center Fee (Storrs Only)		Student Health Services				Technology Fee		
Credits	Undergrad	Grad	Storrs Undergrad	Storrs Grad	Off-Campus Grad (a)	Other Reg Campus (a)	Undergrad	Grad	(UG Storrs)	(UG Regional)	(Grad Storrs)	(Grad Regional)	Undergrad	Grad	Summer / Intersession/ Non-degree
2025-26															
1	172	172	417	293	66	66	250	200	214	44	214	0	102	102	30
2	172	172	417	293	66	66	250	200	214	44	214	0	102	102	30
3	172	172	417	293	66	66	250	200	214	44	214	0	102	102	30
4	172	172	417	293	66	66	250	200	214	44	214	0	102	102	30
5	344	344	834	585	66	66	250	200	428	44	428	0	102	102	30
6	344	344	834	585	66	66	250	200	428	44	428	0	102	102	30
7	344	344	834	585	66	66	250	200	428	44	428	0	102	102	30
8	344	344	834	585	66	66	250	200	428	44	428	0	102	102	30
9	344	344	834	585	66	66	250	200	428	44	428	0	102	102	30
10	344	344	834	585	66	66	250	200	428	44	428	0	102	102	30
11	344	344	834	585	66	66	250	200	428	44	428	0	102	102	30
12	344	344	834	585	66	66	250	200	428	44	428	0	102	102	30
13	344	344	834	585	66	66	250	200	428	44	428	0	102	102	30
2026-27															
1	189	189	417	293	66	66	250	200	224	61	224	61	144	144	30
2	189	189	417	293	66	66	250	200	224	61	224	61	144	144	30
3	189	189	417	293	66	66	250	200	224	61	224	61	144	144	30
4	189	189	417	293	66	66	250	200	224	61	224	61	144	144	30
5	378	378	834	585	66	66	250	200	448	61	448	61	144	144	30
6	378	378	834	585	66	66	250	200	448	61	448	61	144	144	30
7	378	378	834	585	66	66	250	200	448	61	448	61	144	144	30
8	378	378	834	585	66	66	250	200	448	61	448	61	144	144	30
9	378	378	834	585	66	66	250	200	448	61	448	61	144	144	30
10	378	378	834	585	66	66	250	200	448	61	448	61	144	144	30
11	378	378	834	585	66	66	250	200	448	61	448	61	144	144	30
12	378	378	834	585	66	66	250	200	448	61	448	61	144	144	30
13	378	378	834	585	66	66	250	200	448	61	448	61	144	144	30

- (a) The General University Fees for SSW, MPA HFTD, Law Day/Eve, Full Time MBA as well as for the other regional campuses are not prorated per credit.  
(b) Law School summer and winter charges per credit are based on the evening division tuition plus prorated General University Fee.

Undergraduate and Graduate students taking four or fewer credits pay 50% of the associated campus rate for the General University Fee, Student Health and Wellness Fee, and Infrastructure Maintenance Fee.  
Non-Degree students pay the regional campus rate for mandatory fees



**UNIVERSITY OF CONNECTICUT**  
**Fee Charges By Credit**

Per Credit		
Online Fee	Storrs Non-Degree Fall/Spring	Summer, Intercession and Winter Session

Credits	Grad and Non-degree, & all students in intercessions and summer sessions	Undergrad Non-Degree and BGS, BPS	Grad	Undergrad	Grad
<b>2025-26</b>					
1	25	709	1,084	709	1,084
2	25	1,418	2,168	1,418	2,168
3	25	2,127	3,252	2,127	3,252
4	25	2,836	4,336	2,836	4,336
5	25	3,545	5,420	3,545	5,420
6	25	4,254	6,504	4,254	6,504
7	25	4,963	7,588	4,963	7,588
8	25	5,672	8,672	5,672	8,672
9	25	6,381	9,756	6,381	9,756
10	25	7,090		7,090	10,840
11	25	7,799		7,799	11,924
12	25	8,505		8,505	13,008
13	25			9,217	14,092

"Pop-Up" Courses are offered to matriculated students during summer session at no-cost

<b>2026-27</b>					
1	25	709	1,084	709	1,084
2	25	1,418	2,168	1,418	2,168
3	25	2,127	3,252	2,127	3,252
4	25	2,836	4,336	2,836	4,336
5	25	3,545	5,420	3,545	5,420
6	25	4,254	6,504	4,254	6,504
7	25	4,963	7,588	4,963	7,588
8	25	5,672	8,672	5,672	8,672
9	25	6,381	9,756	6,381	9,756
10	25	7,090		7,090	10,840
11	25	7,799		7,799	11,924
12	25	8,505		8,505	13,008
13	25			9,217	14,092

**UNIVERSITY OF CONNECTICUT**  
**Program Fee Charges By Credit**

Credits	Master of Engineering	Master in Data Science	Nursing - Doctorate in Nursing (PM/DNP)	Nursing - Nurse Practitioner (AGPCNP/AGACNP/FNP/NNP)	Nursing - Certificate (NPE,HN,PM,HI,DC,LSPR)	Nursing - Certificate Entry in Nursing BS (CEIN_BS)	Social Work Extension	Social Work MS Online	Neag - UCAPP	Survey Research, MPA Fellows, Management and Leadership & Public Management	Online Graduate Programs and Certificates, GIS and Post Secondary Disability Cert
<b>2025-26</b>											
1	1,300	1,325	1,200	1,200	925	867	1,084	880	970	1,000	925
2	2,600	2,650	2,400	2,400	1,850	1,734	2,168	1,760	1,940	2,000	1,850
3	3,900	3,975	3,600	3,600	2,775	2,601	3,252	2,640	2,910	3,000	2,775
4	5,200	5,300	4,800	4,800	3,700	3,468	4,336	3,520	3,880	4,000	3,700
5	6,500	6,625	6,000	6,000	4,625	4,335	5,420	4,400	4,850	5,000	4,625
6	7,800	7,950	7,200	7,200	5,550	5,202	6,504	5,280	5,820	6,000	5,550
7	9,100	9,275	8,400	8,400	6,475	6,069	7,588	6,160	6,790	7,000	6,475
8	10,400	10,600	9,600	9,600	7,400	6,936	8,672	7,040	7,760	8,000	7,400
9	11,700	11,925	10,800	10,800	8,325	7,803	9,756	7,920	8,730	9,000	8,325
10	13,000	13,250	12,000	12,000	9,250	8,670	10,840	8,800	9,700	10,000	9,250
11	14,300	14,575	13,200	13,200	10,175	9,537	11,924	9,680	10,670	11,000	10,175
12	15,600	15,900	14,400	14,400	11,100	10,404	13,008	10,560	11,640	12,000	11,100
13	16,900	17,225	15,600	15,600	12,025	11,271	14,092	11,440	12,610	13,000	12,025
<b>2026-27</b>											
1	1,300	1,325	1,200	1,200	925	867	1,084	880	970	1,000	925
2	2,600	2,650	2,400	2,400	1,850	1,734	2,168	1,760	1,940	2,000	1,850
3	3,900	3,975	3,600	3,600	2,775	2,601	3,252	2,640	2,910	3,000	2,775
4	5,200	5,300	4,800	4,800	3,700	3,468	4,336	3,520	3,880	4,000	3,700
5	6,500	6,625	6,000	6,000	4,625	4,335	5,420	4,400	4,850	5,000	4,625
6	7,800	7,950	7,200	7,200	5,550	5,202	6,504	5,280	5,820	6,000	5,550
7	9,100	9,275	8,400	8,400	6,475	6,069	7,588	6,160	6,790	7,000	6,475
8	10,400	10,600	9,600	9,600	7,400	6,936	8,672	7,040	7,760	8,000	7,400
9	11,700	11,925	10,800	10,800	8,325	7,803	9,756	7,920	8,730	9,000	8,325
10	13,000	13,250	12,000	12,000	9,250	8,670	10,840	8,800	9,700	10,000	9,250
11	14,300	14,575	13,200	13,200	10,175	9,537	11,924	9,680	10,670	11,000	10,175
12	15,600	15,900	14,400	14,400	11,100	10,404	13,008	10,560	11,640	12,000	11,100
13	16,900	17,225	15,600	15,600	12,025	11,271	14,092	11,440	12,610	13,000	12,025

UNIVERSITY OF CONNECTICUT  
Program Fee Charges By Credit

Credits	Business MSFRM / FINTECH per credit	Business (PTMBA) / (MSHRM) per credit	Business MSBAPM, ABCBA and ABCPM per credit	Business MSA per credit	Business Accounting Certificate Program (ACP)	Business Fee- Based Programs (Other) Non ACP- Per Credit	CAHNR - MS Personalized Nutrition, Certificates in Precision and Plant-based Nutrition	Music Performer's Certificate	LL.M. INSURANCE LAW	LL.M. U.S. Legal LAW, Executive LLM, LLM-Energy & Environmental Law & LLM-Human Rights & Social Justice, LLM in Governance, Risk Management and Compliance
<b>2025-26</b>										
1	1,500	1,200	1,200	1,125	1,125	1,200	925	925	1,326	1,326
2	3,000	2,400	2,400	2,250	2,250	2,400	1,850	1,850	2,652	2,652
3	4,500	3,600	3,600	3,375	3,375	3,600	2,775	2,775	3,978	3,978
4	6,000	4,800	4,800	4,500	4,500	4,800	3,700	3,700	5,304	5,304
5	7,500	6,000	6,000	5,625	5,625	6,000	4,625	4,625	6,630	6,630
6	9,000	7,200	7,200	6,750	6,750	7,200	5,550	5,550	7,956	7,956
7	10,500	8,400	8,400	7,875	7,875	8,400	6,475	6,475	9,282	9,282
8	12,000	9,600	9,600	9,000	9,000	9,600	7,400	7,400	10,608	10,608
9	13,500	10,800	10,800	10,125	10,125	10,800	8,325	8,325	11,934	11,934
10	15,000	12,000	12,000	11,250	11,250	12,000	9,250	9,250	13,260	13,260
11	16,500	13,200	13,200	12,375	12,375	13,200	10,175	10,175	14,586	14,586
12	18,000	14,400	14,400	13,500	13,500	14,400	11,100	11,100	15,912	15,912
13	19,500	15,600	15,600	14,625	14,625	15,600	12,025	12,025	17,238	17,238

**UNIVERSITY OF CONNECTICUT**  
**Fee Summary - Tier II**

	<b>FY26</b>	<b>FY27</b>	<b>\$ Change</b>
<b>Acceptance Fees</b>			
Enrollment Deposit	\$ 550	\$ 550	\$ -
Law (day and evening)	\$ 250	\$ 250	\$ -
Law LLM	\$ 500	\$ 500	\$ -
Law SJD	\$ 500	\$ 500	\$ -
Executive MBA	\$ 1,800	\$ 1,800	\$ -
Full-time MBA	\$ 500	\$ 500	\$ -
Business BAPM	\$ 500	\$ 500	\$ -
Business MDFRM	\$ 500	\$ 500	\$ -
Certification in Risk Management	\$ 500	\$ 500	\$ -
Business MS HR Management	\$ 500	\$ 500	\$ -
Business ABC HR Management	\$ 100	\$ 100	\$ -
Social Work (MS)	\$ 60	\$ 60	\$ -
Doctor of Physical Therapy	\$ 1,000	\$ 1,000	\$ -
Nursing (MS)	\$ 1,000	\$ 1,000	\$ -
Nursing (MD/DMP)	\$ 1,000	\$ 1,000	\$ -
Nursing (DNP)	\$ 1,000	\$ 1,000	\$ -
Nursing (PhD)	\$ 1,000	\$ 1,000	\$ -
Nursing (CEIN)	\$ 1,000	\$ 1,000	\$ -
<b>Application Fees</b>			
Storrs Undergraduate	\$ 80	\$ 80	\$ -
Regionals Undergraduate	\$ 80	\$ 80	\$ -
Law (day and evening)	\$ 60	\$ 60	\$ -
Law SJD	\$ 100	\$ 100	\$ -
Law LLM	\$ 75	\$ 75	\$ -
Social Work	\$ 55	\$ 55	\$ -
BGS	\$ 95	\$ 95	\$ -
Graduate	\$ 75	\$ 75	\$ -
Study Abroad	\$ 25	\$ 25	\$ -
Bad Check Charge	\$ 30	\$ 30	\$ -
<b>Continuous Registration Fees</b>			
Storrs Campus & Law Students	\$ 400	\$ 400	\$ -
Regional Campus Students	\$ 100	\$ 400	\$ 300
Course Credit by Exam - Storrs	\$ 10	\$ 300	\$ 290
ID Card Replacement	\$ 30	\$ 30	\$ -
<b>Late Fees</b>			
Storrs Undergrad	\$ 150	\$ 150	\$ -
Storrs Graduate, MBA	\$ 150	\$ 150	\$ -
Law	\$ 150	\$ 150	\$ -
Social Work Step	\$ 150	\$ 150	\$ -
Social Work	\$ 150	\$ 150	\$ -
<b>Materials Fees - Majors (per semester)</b>			
Post-Baccalaureate Certificate in Pre-Medicine / Dentistry	\$ 1,500	\$ 1,500	\$ -
Parking Decal (Temporary) Storrs, MBA	\$ 2	\$ 2	\$ -
Parking Decal (Replacement) Storrs, MBA	\$ 10	\$ 10	\$ -
<b>Reinstatement Fees</b>			
Storrs - Graduate & MBA	\$ 65	\$ 65	\$ -
Law	\$ 10	\$ 10	\$ -
Senior Citizen Audit Fee - Credit Ext.	\$ 15	\$ 50	\$ 35
Social Work Enrollment Fee Step Program	\$ 45	\$ 45	\$ -
Study Abroad - All	\$ 475	\$ 475	\$ -
<b>Summer Enrollment Fees</b>			
Degree	\$ 45	\$ 45	\$ -
Non-Degree	\$ 65	\$ 65	\$ -
VISA Compliance Fee	\$ 900	\$ 900	\$ -
Barnes and Noble First Day (waivable)	\$ 285	\$ 285	\$ -

**University of Connecticut**  
**Summary of Recommended adjustments to Housing and Dining Rates**

<b>Storrs Campus Rates</b>				
<b>Rate</b>	<b>Room Type</b>	<b>FY26</b>	<b>FY27</b>	<b>Dollar Increase</b>
Rate 1	Regular Double Triple Traditional Residence Hall Quad Four Person Room	\$8,066	\$8,288	\$222
Rate 2	Northwest, Middlesex (North Campus), Hicks, Grange (East Campus), Alumni, McMahon, Buckley/Shippee and Hilltop Halls	\$8,886	\$9,420	\$534
Rate 2 - 10 month	Apartment- Double in Northwood	\$0	\$9,952	n/a
Rate 3	Busby/Garrigus Suites Triples South Campus Quad Werth double Terry and Rogers (Northwest)	\$9,318	\$10,436	\$1,118
Rate 4	Busby/Garrigus/South Suites doubles Husky Village Regular Double with Private Bathroom Regular Single	\$10,616	\$11,147	\$531
Rate 4 - 10 month	Apartment Northwood Apartments (Single in 2 Bed/3 Person – Undergrads) Apartment Northwood Apartments (Single in 2 bed/2 person -Grads only)	\$0	\$11,466	n/a
Rate 5	Connecticut Hall (Double, Semi Suite Double)	\$11,182	\$11,742	\$560
Rate 6	Busby/Garrigus/South Suites Single Werth Single Connecticut Hall (Single, Semi Suite Single, Full Suite Double)	\$11,733	\$12,086	\$353
Rate 6 - 10 month	Apartment - Charter Oak/Hilltop 2 bedroom/4 person/double efficiency Oaks Apartment - Double Efficiency Oaks Apartment - 2 Bedroom/3 Person - Double Occupancy Bedroom Oaks Apartment - 1 Bedroom /2 Person	\$0	\$12,674	n/a
Rate 7 - 10 month	Charter Oak/Hilltop Apartments 4 Bedroom/4 Person	\$13,887	\$15,000	\$1,113
Rate 8 - 10 month	Charter Oak/Hilltop Apartments – 2 Bedroom/2 Person Oaks Apartment - 2 Bedroom/2 Person Oaks Apartment - 3 Bedroom/3 Person Oaks Apartment - 2 Bedroom/3 Person - Single bedroom occupancy Oaks Apartment - Single Studio Oaks Apartment - 1 Bedroom/1 Person	\$16,092	\$16,898	\$806

<b>Stamford Campus Rates - Board not required</b>				
<b>Rate</b>	<b>Room Type</b>	<b>FY26</b>	<b>FY27</b>	<b>Dollar Increase</b>
Stamford Rate 1	Standard Shared Bedroom	\$12,020	\$12,740	\$720
Stamford Rate 2	Premium Shared Bedroom	\$14,578	\$14,818	\$240
Stamford Rate 3	Penthouse Shared Bedroom	\$15,226	n/a	n/a

<b>Hartford Campus Rates - Board not required</b>				
<b>Rate</b>	<b>Room Type</b>	<b>FY26 *</b>	<b>FY27</b>	<b>Dollar Increase</b>
Hartford Rate 6	1 Bedroom - 2 Person Double Efficiency	\$0	\$12,672	n/a
Hartford Rate 7	Single Studio	\$0	\$14,998	n/a
Hartford Rate 8	Single Apartment	\$0	\$16,898	n/a

\* New Pratt Street complex opening in FY27. No comparable rates for FY26. Hartford Rate 8 housing is not yet available.

<b>Storrs Campus Dining Rates</b>				
<b>Rate</b>	<b>Plan Type</b>	<b>FY26</b>	<b>FY27</b>	<b>Dollar Increase</b>
Rate 1	Ultimate	\$7,028	\$7,222	\$194
Rate 2	Value	\$6,710	\$6,896	\$186
Rate 3	Custom	\$6,362	\$6,538	\$176

RESOLUTION RE:  
ACADEMIC YEAR 2026/27 STUDENT FEES FOR THE UNIVERSITY OF CONNECTICUT,  
STORRS AND REGIONAL CAMPUSES

BE IT RESOLVED that the University's Student Fees for Academic Year 2026/27 shall be set according to the attached rate schedule.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

**Academic  
Year  
2026/2027**

**Fee  
Proposal**



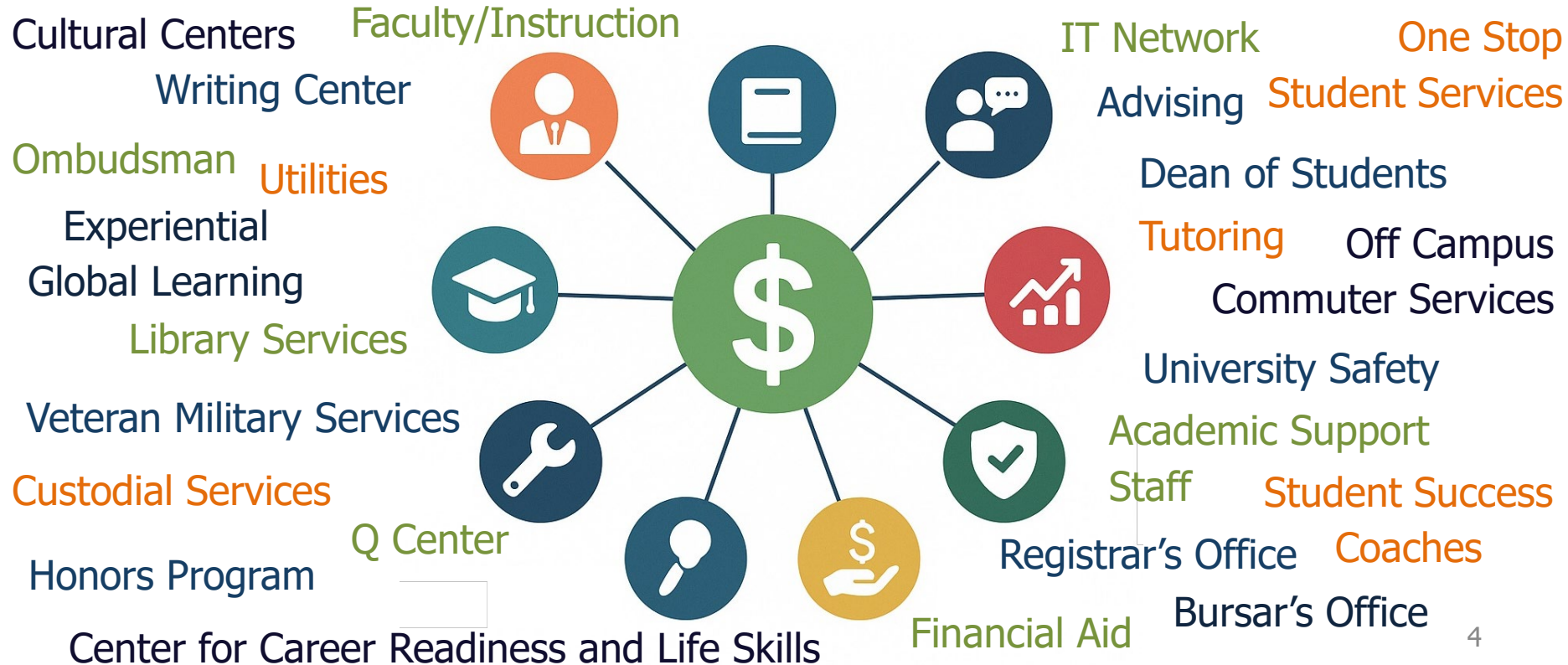
**UConn**

# Goals and Considerations

- For academic year '26/27, the administration recommends a one-year rate proposal to **hold tuition flat** and **add minimal fee increases** to keep pace with rising costs.
- This is the **second year of a tuition freeze**, ensuring that UConn remains an economic value for students and families.
- The University will continue to address budget deficits in the next year through the Financial Sustainability Plan and Strategic Enrollment Management Plan.
- The necessary resources will be provided to maintain high-quality education and student support services.



# Tuition



# Undergraduate Storrs Proposal

- Tuition will remain unchanged.
- Various mandatory fees will increase (1% in state, 0.5% out of state) and be allocated to student support services to cover rising costs.
- The lowest housing and dining options will increase by 2.75%.

<b>Tuition &amp; Mandatory Fees</b>	<b>'25-26</b>	<b>Proposed '26-27</b>	<b>Change</b>
Tuition (In-State)	\$17,010	\$17,010	\$ -
General University Fee	1,668	1,668	-
Student Health Services	856	896	40
Student Recreation Center Fee	500	500	-
Infrastructure Maintenance Fee	688	756	68
Technology Fee	204	288	84
Transit Fee	212	254	42
Student Activity Fees	196	202	6
<b>Total, Commuting Student (In-State)</b>	<b>\$21,334</b>	<b>\$21,574</b>	<b>\$240 / 1.1%</b>
<b>Total, Commuting Student (Out-of-State)</b>	<b>\$44,002</b>	<b>\$44,242</b>	<b>\$240 / 0.5%</b>
Regular Double Room/ Value Meal Plan	\$14,776	\$15,184	\$408 / 2.75%
<b>Total, On-Campus Student (In-State)</b>	<b>\$36,110</b>	<b>\$36,758</b>	<b>\$646 / 1.8%</b>
<b>Total, On-Campus Student (Out-of-State)</b>	<b>\$58,778</b>	<b>\$59,426</b>	<b>\$646 / 1.0%</b>

# Graduate Storrs Proposal

- Tuition will remain unchanged.
- Various fees will increase (1% in state, 0.5% out of state) and be allocated to student support services to cover rising costs.

Tuition & Mandatory Fees	'25-26	Proposed '26-27	Change
Tuition (In-State)	\$19,512	\$19,512	\$ -
General University Fee	1,170	1,170	-
Student Health Services	856	896	40
Student Recreation Center Fee	400	400	-
Infrastructure Maintenance Fee	688	756	68
Technology Fee	204	288	84
Transit Fee	212	254	42
Student Activity Fee	32	38	6
Graduate Matriculation Fee	84	84	-
<b>Total, Commuter (In-State)</b>	<b>\$23,158</b>	<b>\$23,398</b>	<b>\$240</b>
<b>Total, Commuter (Out-of-State)</b>	<b>\$45,070</b>	<b>\$45,310</b>	<b>\$240</b>
Room Fee (Rate 2) / Value Meal Plan	\$16,096	\$16,848	\$752
<b>Total, On-Campus (In State)</b>	<b>\$39,254</b>	<b>\$40,246</b>	<b>\$992</b>
<b>Total, On-Campus (Out-of-State)</b>	<b>\$61,166</b>	<b>\$62,158</b>	<b>\$992</b>

## GAs receive

### waivers/credit for:

- ✓ GUF (\$300 credit/semester)
- ✓ Student Rec Center lump sum
- ✓ Infrastructure Maintenance Fee
- ✓ Visa Compliance Fee
- ✓ Matriculation Fee

GA Fees Due	2025-2026	2026-2027	Change
General University Fee (GUF)	\$ 570	\$ 570	\$ -
Student Health Services	856	896	40
Technology Fee	204	288	84
Transit Fee	212	254	42
Student Activity Fee	32	38	6
	<b>\$1,874</b>	<b>\$2,046</b>	<b>\$172</b>

# Non-Mandatory Fees

Adjustments to certain non-mandatory fees

- ❑ **Continuous Registration** – Align regional campuses with Storrs rates
- ❑ **Course Credit by Exam** – Unchanged since 1952. Flat fee per exam/course.
- ❑ **Senior Citizen Audit Fee** – Unchanged since 1979.

	Current Rate	Proposed Rate	Change
<b>Continuous Registration Fees</b>			
Storrs Campus & Law Students	\$ 400	\$ 400	\$ -
Regional Campus Students	100	400	300
<b>Other Fees</b>			
Course Credit by Exam-Storrs	10	300	290
Senior Citizen Audit Fee-Credit Ext	15	50	35

# Professional Program Fees

No other Professional Program fees will increase

Academic Year	'25-26	Proposed '26-27	Change
MBA	\$1,200	\$1,250	\$50
MS in Human Resource Management			
MS in Social Responsibility Impact in Business			
MS in Business Analytics and Project Management			
MS in Supply Chain Management			
Certificate in Corporate and Regulatory Compliance			
ABC in Business Analytics			
ABC in Digital Marketing Strategy			
ABC in Health Care Analytics			
ABC in Human Resource Management			
ABC in Project Management			
ABC in Supply Chain Analytics			
Graduate Certificate in Social Responsibility & Impact in Business			
MS in Personalized Nutrition	\$925	\$1,000	\$75
Graduate Certificate in Precision Nutrition			
Graduate Certificate in Plant-based Nutrition			
Law LLM	\$1,326	\$1,432	\$106

## **ATTACHMENT 27**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Amended and Restated Thirty-third Supplemental Indenture Authorizing  
University of Connecticut General Obligation Bonds

RECOMMENDATION:

That the Board of Trustees approves the Amended and Restated Thirty-third Supplemental Indenture, substantially in the form attached hereto, authorizing University of Connecticut General Obligation Bonds secured by the State of Connecticut's (the "State") Debt Service Commitment in an amount not to exceed \$276,000,000 plus costs of issuance, plus amounts carried forward from the Thirty-first Supplemental Indenture. The State has approved the University of Connecticut Health Center Joint Venture Initiative with a revised authorization of UCONN 2000 Debt Service Commitment Bonds for fiscal year 2026 in the amount of \$276,000,000. This Amended and Restated Thirty-third Supplemental Indenture increases the authorization for fiscal year 2026 from \$128,000,000 to \$276,000,000 and adds the University of Connecticut Health Center Joint Venture Initiative to the list of projects to be financed with the increased authorization for fiscal year 2026. Following Board approval of this Amended and Restated Thirty-third Supplemental Indenture, the University will seek the Governor's approval to authorize the revised full \$276,000,000 bond allotment.

BACKGROUND:

The University of Connecticut Health Center Joint Venture Initiative has recently been approved by the State with a revised \$276,000,000 of UCONN 2000 Debt Service Commitment authorizations for fiscal year 2026. On June 25, 2025, the Board of Trustees approved the Thirty-third Supplemental Indenture, which authorized bonds in the then maximum statutory amount of \$128,000,000. The Thirty-third Supplemental Indenture was submitted to the Governor and deemed approved in accordance with the UCONN 2000 Act. Following Board approval of this Amended and Restated Thirty-third Supplemental Indenture, the University will seek the Governor's approval to authorize the revised full \$276,000,000 bond allotment. Should the Governor approve the Amended and Restated Thirty-third Supplemental Indenture, the original Thirty-third Supplemental Indenture will no longer be in full force and effect.

This recommendation, if approved, will serve as the Board of Trustees' resolution for approval of the Amended and Restated Thirty-third Supplemental Indenture and for the series of bonds to be issued in accordance therewith.

Attachments

UNIVERSITY OF CONNECTICUT

as Issuer

and

U.S. BANK TRUST COMPANY, NATIONAL ASSOCIATION

as Trustee

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AMENDED AND RESTATED THIRTY-THIRD SUPPLEMENTAL INDENTURE

AUTHORIZING

THE UNIVERSITY OF CONNECTICUT  
GENERAL OBLIGATION BONDS

(Secured by the State Debt Service Commitment)

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Dated as of \_\_\_\_\_



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**AMENDED AND RESTATED THIRTY-THIRD SUPPLEMENTAL INDENTURE  
AUTHORIZING THE ISSUANCE OF  
THE UNIVERSITY OF CONNECTICUT  
GENERAL OBLIGATION BONDS  
(SECURED BY THE STATE DEBT SERVICE COMMITMENT)**

**ARTICLE I**

**Definitions and Statutory Authority**

101. **Thirty-third Supplemental Indenture.** This Thirty-third Supplemental Indenture authorizing the Bonds is supplemental to, and constitutes a Supplemental Indenture within the meaning of, and is adopted in accordance with Article X of the General Obligation Master Indenture of Trust between the University of Connecticut ( the “University”) and the Trustee dated as of November 1, 1995 (the “Master Indenture”) as amended and supplemented to the date hereof, the form of which was approved by the State Bond Commission as required by Section 10a-109g of the General Statutes of Connecticut.

102. **Definitions.** All terms defined, and the rules of construction set forth, in Article I of the Indenture shall have the same meanings in this Thirty-third Supplemental Indenture as such terms are given in such Article I except that, as used in this Thirty-third Supplemental Indenture, the following terms shall have the following respective meanings, unless the context shall otherwise require:

“**Authorized Officer’s Certificate**” means a copy of a resolution of the Board of Trustees certified by an Authorized Officer.

“**Authorized Officer for Sale Purposes**” means the Authorized Officer, who shall be an officer, official or trustee serving on the financial affairs committee of the Board of Trustees.

“**Bond Insurance Policy**” means the municipal bond insurance policy, if any, issued by the Bond Insurer that guarantees payment of principal of and interest on the Bonds and constitutes a Bond Facility under the Indenture.

“**Bond Insurer**” means a financial guaranty insurance company, if any, or any successor thereto which insures the Bonds as provided in the Certificate of Determination.

“**Bonds**” means any series of bonds issued pursuant to this Thirty-third Supplemental Indenture.

“**Certificate of Determination**” means the certificate of determination of the Treasurer required by section 502 hereof and otherwise referenced herein.

“**General Statutes**” means the General Statutes of Connecticut Revision of 1958, as may be amended from time to time.

“**Indenture**” means the General Obligation Master Indenture of Trust between the University and the Trustee dated as of November 1, 1995, as from time to time amended or supplemented.

**“Insured Bonds”** means any series or certain maturities in any series of bonds to be insured by a municipal bond new issue insurance policy to be issued simultaneously with the delivery of Bonds by the Bond Insurer.

**“Official Statement”** means the official statement of the University relating to the Bonds.

**“Preliminary Official Statement”** means the preliminary official statement of the University relating to the Bonds.

**“Principal”** or **“principal”** means the principal amount of each Bond payable at maturity.

**“Principal Amount”** means the outstanding principal of a Bond.

**“Thirty-first Supplemental Indenture”** means the Thirty-first Supplemental Indenture adopted by the Board of Trustees of the University on June 26, 2024 and approved by the Governor on July 17, 2024 authorizing the Fiscal Year 2024-2025 bonds.

**“Thirty-third Supplemental Indenture”** means this Amended and Restated Thirty-third Supplemental Indenture as may be amended from time to time, authorizing the Bonds.

**“UConn 2000 Philanthropic Commitments and Gifts”** means commitments or gifts received by the University or the foundation of the University operating pursuant to section 4-37f of the General Statutes designated to support the construction or renovation of a new life sciences building to replace the George Stafford Torrey Life Sciences Building, the North Wing of the Edward V. Gant Science Complex, the Harry A. Gampel Pavilion, the Hugh S. Greer Field House, the Volleyball Center, the Boathouse or the Tennis Courts, or to support operational expenses associated with departments or programs housed in such facilities. UConn 2000 Philanthropic Commitments and Gifts shall not include more than twenty million dollars of commitments or gifts made prior to July 1, 2024.

**“Underwriters”** means the initial purchasers of the Bonds pursuant to a bond purchase agreement duly executed by the University, the Treasurer and such purchasers.

103. **Authority for the Thirty-third Supplemental Indenture.** This Thirty-third Supplemental Indenture is entered into by the University and the Trustee pursuant to the provisions of the Act and the Indenture.

## ARTICLE II

### Authorization, Terms and Issuance of Bonds

201. **Authorization of Fiscal Year 2025-2026 Bonds, Maximum Amount, Delegation, Designation and Pledge.** Bonds for Fiscal Year ending June 30, 2026 entitled to the benefit, protection and security of the Act and Indenture, and constituting Bonds to be secured by the State Debt Service Commitment are hereby authorized to be issued in one or more series under the Indenture and pursuant to the Act in a maximum amount not to exceed \$276,000,000 for the UConn Projects as set forth in Appendix A (attached hereto and hereby made a part hereof) and constituting UConn 2000 Projects (provided nothing herein shall preclude the amendment of Appendix A pursuant to the Act

and in accordance with the Indenture and as provided by Appendix A), plus the amount of the Costs of Issuance to be funded from the proceeds of such Bonds, provided, however if the cumulative amount of UConn 2000 Philanthropic Commitments and Gifts received is less than the target milestone applicable to such Fiscal Year as set forth in Section 10a-109f(c)(4) of the General Statutes, the total amount of securities authorized herein shall not exceed an amount which shall be calculated in accordance with Section 10a-109f(c)(3) of the General Statutes and shall be as set forth in the Certificate of Determination. The amount of bonds which may be secured by the State debt service commitment and be issued for Fiscal Year ending 2026 but not authorized herein, if any, are hereby carried forward to be authorized at a future time.

All of the principal amount of bonds authorized but unissued under the Thirty-first Supplemental Indenture, submitted to the Governor on July 15, 2024 and approved by the Governor on July 17, 2024, is carried forward to Fiscal Year 2025-2026 in accordance with the Act. The amount of authorized but unissued bonds carried forward from the Thirty-first Supplemental Indenture is \$306,900,000.

The exact amount of the Bonds to be issued in each series under this Thirty-third Supplemental Indenture is hereby delegated to and is to be determined by a certificate of, the Authorized Officer for Sale Purposes in accordance with Section 10a-109g of the General Statutes respecting the anticipated cash expenditure requirements for authorized UConn 2000 Projects within the year following issuance plus not more than twenty (20%) percent in excess thereof, provided that such amount shall not exceed \$276,000,000 (plus Costs of Issuance and any carry forward amounts). The amount of the balance of Bonds herein authorized for Fiscal Year ending 2026 and not funded by the Bonds shall be issued subsequently pursuant to an additional Certificate of Authorized Officer for Sale Purposes as an additional series of Bonds hereunder or pursuant to a Supplemental Indenture or Supplemental Indentures depending on the remaining cash expenditure requirements respecting each UConn 2000 Project theretofore authorized by a Supplemental Indenture.

The Bonds shall be designated as and shall be distinguished from other Bonds by the additional title “20\_\_ Series \_\_” or such other designation or designations of “Series \_\_” inserting the applicable number and letter, respectively, reflecting the year and series issued, as provided in the Certificate of Determination, pursuant to and subject to the terms, conditions and limitations established in the Indenture, this Thirty-third Supplemental Indenture, an Authorized Officer’s Certificate and the Treasurer’s Certificate of Determination. In accordance with the Act, the amount of the State Debt Service Commitment in each Fiscal Year is hereby pledged for the punctual payment of the Special Debt Service Requirements on the Bonds as the same arise and shall become due and payable.

**202. Purposes.** The Bonds will be issued and used to provide funds for deposit in the following accounts of the Bond Proceeds Fund: (i) Construction Account, which, pursuant to Section 602 of the Indenture unless otherwise provided by a Supplemental Indenture, shall be held and maintained by the Trustee, for construction and equipping of certain facilities (or reimbursement to the University for funds expended therefor) that are included and that have been authorized as a UCONN 2000 Project by the Board of Trustees and (ii) Cost of Issuance Account, which, pursuant to Section 602 of the Indenture unless otherwise provided by a Supplemental Indenture, shall be held and maintained by the Treasurer, to pay or provide for the Bonds’ costs of issuance. The Treasurer and University shall cause the proceeds from the sale of the Bonds to be so deposited in the Bond Proceeds Fund. Monies in the Construction Account respecting the proceeds of the Bonds heretofore issued may be disbursed from time to time pursuant to Section 603 of the Master Indenture,

particularly paragraph (5) thereof, for any such UConn 2000 Project but not in excess of the aggregate amount authorized for such UConn 2000 Project by the Board of Trustees.

203. **Interest Payments.** The Bonds shall bear interest from their respective dates, payable on the date or dates, and at the rates as shall be determined by the Treasurer in the Certificate of Determination. Except as otherwise may be provided in such Certificates, interest shall be computed on the basis of a 360-day year consisting of 12 months of 30 days each.

204. **Form, Denomination, Numbers and Letters.** The Bonds shall be in fully registered form and shall initially be registered in the name of Cede & Co., as nominee of The Depository Trust Company, New York, New York ("DTC"), which will act as securities depository for the Bonds. The Bonds shall be in denominations to be determined by the Treasurer in the Certificate of Determination. The Bonds shall be lettered "AR-\_\_\_\_" or such other letters provided in the Certificate of Determination. Each such letter shall be followed by the number of the Bonds. The Bonds shall be numbered consecutively from one upward in order of issuance.

205. **Places of Payment and Paying Agent.** So long as all of the Bonds are registered in the name of Cede & Co., as nominee of DTC, or any other nominee of DTC or its successor as securities depository, Principal, Sinking Fund Installments, if any, Redemption Price of and interest on the Bonds shall be payable from the Trustee to DTC or its successor as securities depository for the Bonds, as determined by the Treasurer in the Certificate of Determination. If any of the Bonds shall no longer be registered in the name of a nominee of DTC or any successor securities depository or its nominee, interest on the Bonds shall be payable by check mailed to the registered owners of the Bonds, and Principal, Sinking Fund Installments, if any, or Redemption Price of the Bonds shall be payable at the principal corporate trust office of the Paying Agent for the Bonds.

206. **Sale.** Pursuant to Sections 10a-109g(e) and 10a-109g(b) of the General Statutes, the Treasurer, on behalf of the University is authorized to sell the Bonds by negotiation or public competitive sale, in such manner, at such price or prices, at such time or times, in one or more series, and on such terms and conditions as the Treasurer shall determine to be in the best interests of the State and the University. The terms and particulars of each such sale, the receipt of each proposal and each award of the Bonds and all other action appropriate or necessary in connection therewith shall be set by the Treasurer, including the selection of the Trustee pursuant to Article VIII of the Indenture, in conjunction with the Authorized Officer for Sale Purposes to whom such matters are hereby delegated and shall be recited in the Treasurer's Certificate of Determination, and confirmed by the Authorized Officer for Sale Purposes.

207. **Execution.** The Bonds shall be signed in the name of the University by the manual or facsimile signature of its President and the seal of the University (or a facsimile thereof) shall be affixed, imprinted, engraved or otherwise reproduced thereon and attested by an Authorized Officer. The Bonds shall be authenticated manually by the Trustee in accordance with the provisions of the Indenture.

208. **Delivery and Application of Bond Proceeds.** After their execution as provided herein and in the Indenture, the Bonds shall be delivered to the Trustee for authentication as provided in the Indenture and shall thereupon be delivered to the Underwriters upon receipt by the Trustee of the purchase price therefor in accordance with the documents of sale and upon satisfaction of the conditions contained therein and in the Indenture. The proceeds of the Bonds shall be deposited in the

Bond Proceeds Fund in the amounts and for the Construction Account and Costs of Issuance Account, as more particularly set forth in the Certificate of Determination of the Treasurer.

209. **Defeasance.** Pursuant to Section 1001(1)(b) of the Master Indenture, for purposes of the Bonds and for any bonds issued under the Master Indenture after the date hereof, Section 1402, of the Master Indenture at the end of the second sentence, item (c) is hereby amended in its entirety as follows.

(c) in the event said Bonds are not by their terms subject to redemption within the next succeeding 60 days, the University shall have given the Trustee in form satisfactory to it irrevocable instructions to mail at least once, or to publish at least twice at an interval of not less than seven days between publications in an Authorized Newspaper, as soon as practicable, a notice to the Holders of such Bonds that the deposit required by (b) above has been made with the Trustee and that said Bonds are deemed to have been paid in accordance with this Section and stating such maturity or redemption date upon which moneys are to be available for the payment of the principal or Redemption Price, if applicable, on said Bonds.

210. **UConn Infrastructure Improvement Program.** Pursuant to Sections 1001(1)(b) and 1001(6) of the Master Indenture, for purposes of the Bonds and any bonds issued under the Master Indenture after the date hereof, Section 909(C) is deleted in its entirety.

211. **Continuing Disclosure Undertaking.** Pursuant to Sections 1001(1) and 1512 of the Master Indenture, for purposes of the Bonds and for any bonds issued under the Master Indenture after the date hereof, Article XV is hereby deleted in its entirety.

### ARTICLE III

#### Form of the Bonds

301. **Form of the Bonds.** The Bonds shall be substantially in the form set forth in the Indenture with such additions or deletions anticipated by this Thirty-third Supplemental Indenture as are set forth in the Certificate of Determination.

### ARTICLE IV

#### Tax Covenant

401. **Tax Exemption.** In order to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Bonds, the University hereby covenants to comply with the provisions of the Code, and any regulations or rulings issued thereunder, applicable to the Bonds. Further, the University covenants that it will not take any action or fail to take any action that would cause the Bonds to be “arbitrage bonds” within the meaning of Section 148(a) of the Code. In fulfilling the covenants set forth in this Section, the University hereby agrees to instruct all parties acting by or

on behalf of the University or in any manner with respect to the Bonds regarding all acts necessary to satisfy and fulfill such covenants.

## **ARTICLE V**

### **Miscellaneous**

501. **No Recourse.** No recourse shall be had for the payment of the principal of or interest on the Bonds or for any claim based thereon or on this Thirty-third Supplemental Indenture against any member of the Board of Trustees or the State Bond Commission or any officer of the University or the State or any person executing the Bonds and neither the members of the Board of Trustees nor the State Bond Commission nor officers of the University or the State nor any person executing the Bonds, or with respect to execution of documents hereinafter mentioned, including the Preliminary Official Statement, the Official Statement and any Bond Purchase Agreement, Tax Regulatory Agreement or documents in connection with the authorization, issuance and sale of the Bonds shall be liable personally thereon or be subject to any personal liability or accountability by reason of the issuance or execution thereof. Pursuant to Section 10a-109s of the General Statutes, the provisions of Sections 4-165 and 5-141d of the General Statutes shall apply to any employee or official of the University or other State agency who is discharging his duties or acting within the scope of his employment in furtherance of the UCONN 2000 Infrastructure Improvement Program.

#### **502. Delegation of Authority to the Treasurer and to the Authorized Officer for Sale Purposes or the University's Chief Financial Officer**

(A) The Treasurer is delegated, pursuant to the Act on behalf of the University and subject in all respects to the Indenture, the authority to determine with respect to the Bonds the date or dates and maturities (provided, however, that the Bonds issued to finance equipment and collections shall mature not later than five (5) years from their dated date and the Bonds issued to finance any other purpose shall mature not later than thirty (30) years from their dated date); provisions for either serial or term bonds, sinking fund requirements, if any; due dates of interest; denominations; the terms, if any, of optional or extraordinary redemption, with or without premium; time or times of sale (subject to the cash flow requirements of the University to cover the cost of the UCONN 2000 Infrastructure Improvement Program) and manner of sale; interest rates and limitations with respect thereto; provisions for receipt and deposit or investment of the good faith deposit pending delivery; and such other terms and conditions of the Bonds and of the issuance and sale thereof as the Treasurer may determine to be in the best interests of the State and University. The Treasurer shall file a Certificate of Determination with the University and Secretary of the State Bond Commission on or before the date of delivery of the Bonds setting forth the details and particulars of the Bonds determined by him or her in accordance with this delegation. Such Certificate of Determination shall be delivered to the Trustee on or before the date of closing of the Bonds.

(B) The Treasurer is also delegated, pursuant to the Act and, in accordance with Section 10a-109d(a)(5) of the General Statutes pursuant to certain provisions of Section 3-20 of the General Statutes of the State of Connecticut, as amended, the authority to enter into agreements in consultation with the University (through an Authorized Officer) with respect to the issuance and sale of the Bonds, including financial advisory agreements, bond purchase agreements, tax regulatory agreements, and agreements with respect to security for the Bonds.

(C) The Authorized Officer for Sale Purposes or the University's Chief Financial Officer is hereby delegated and the Treasurer is further delegated, pursuant to the Act, the authority to approve the final terms of and publication and distribution of the Official Statement in connection with the offering and sale of the Bonds and to sign and certify that the Preliminary Official Statement is an official statement that the University deems final as of its date for purposes of Rule 15c-2-12 of the Securities and Exchange Commission ("Rule 15c-2-12"), except for certain permitted omissions described in paragraph (b)(1) of Rule 15c-2-12. The mailing, publication and distribution of the Preliminary Official Statement is hereby approved. The Treasurer, in conjunction with the Authorized Officer for Sale Purposes or the University's Chief Financial Officer, is further authorized and directed to sign any amendment or supplement or certificate with respect to the Official Statement or the Preliminary Official Statement that may, in the Treasurer's judgment, be necessary or appropriate on or before the date of delivery of the Bonds.

(D) Subsequent to adoption of the resolution of the Board of Trustees authorizing the Thirty-third Supplemental Indenture, the Authorized Officer for Sale Purposes is hereby authorized to make such changes, insertions, deletions or provisions to the Thirty-third Supplemental Indenture, not materially inconsistent with the intent of the provisions of the Thirty-third Supplemental Indenture as so adopted as may be necessary or appropriate to respond to the requirements of the Governor, the Treasurer, the Underwriters of the Bonds, the Bond Insurer, if any, or the rating agencies with respect to the Thirty-third Supplemental Indenture as evidenced by approval of the Certificate of Determination and may rely on a Counsel's Opinion for advice with respect to the foregoing. In addition, any Authorized Officer is authorized and directed to sign other documents ancillary to the authorization, issuance and delivery of the Bonds within the scope of such Authorized Officer's duties at the University and under the Act.

**503. Declaration of Official Intent.** The University reasonably expects to incur expenditures (the "Expenditures") in connection with the Bond projects of which a general functional description is contained in Appendix A attached hereto (collectively, the "Project"). The University reasonably expects to reimburse itself for the cost of Expenditures with respect to the Project with the proceeds of Bonds, tax-exempt obligations to be issued by the University, not later than eighteen (18) months after the later of the date the original Expenditure is paid or the date the Project is placed in service or abandoned, but in no event more than three (3) years after the original Expenditure is paid. The maximum principal amount of such debt with respect to the Project is not expected to exceed the amount as set forth in Appendix A. This declaration of official intent is a declaration of official intent made pursuant to Section 1.150-2 of the Regulations.

**504. State of Connecticut Terms and Conditions.** The provisions of the State of Connecticut Terms and Conditions attached hereto as Appendix B are made a part of this Thirty-third Supplemental Indenture and for purposes thereof, "Contractor" shall refer to U.S. Bank Trust Company, National Association.



**IN WITNESS WHEREOF**, the University of Connecticut has caused this Thirty-third Supplemental Indenture to be signed by its President and sealed the same with its seal attested by an Authorized Officer, and the Trustee, for itself and its successor or successors, has caused this Thirty-third Supplemental Indenture to be signed and sealed by its duly authorized officer and has by its execution hereof signified its acceptance of the trust hereby created and imposed.

THE UNIVERSITY OF CONNECTICUT

By: \_\_\_\_\_

Its President

(SEAL)

ATTEST:

By: \_\_\_\_\_

Its Chief Financial Officer

U.S. BANK TRUST COMPANY, NATIONAL  
ASSOCIATION,  
as Trustee

Date: \_\_\_\_\_, 202\_\_

By: \_\_\_\_\_

Name:

Title:

**THIRTY-THIRD SUPPLEMENTAL INDENTURE  
 UCONN 2000 INFRASTRUCTURE IMPROVEMENT PROGRAM  
 FISCAL YEAR 2025-2026  
 UCONN 2000 BOND AUTHORIZATIONS  
 \_\_\_\_SERIES \_\_\_\_ BOND PROJECTS**

<b>UCONN 2000 Projects*</b>	<b>UCONN 2000 Phase III Total (\$) Needed -D.S.C. Bonds**</b>	<b>Fiscal Year 2025-2026 Bond Authorization <sup>(2)</sup></b>
<b><u>--Storrs and Regional Campuses</u></b>		
Academic and Research Facilities	\$366,797,009.00	\$54,000,000.00
Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities <sup>(3)</sup>	314,202,991.00	69,500,000.00
Equipment, Library Collections & Telecommunications	67,900,000.00	4,500,000.00
<b><u>Subtotal – Storrs and Regional Campuses</u></b>		<b><u>\$128,000,000.00</u></b>
<b><u>--Health Center</u></b>		
University of Connecticut Health Center - Joint Venture Initiative	\$242,000,000.00	\$148,000,000.00
<b><u>Subtotal - Health Center</u></b>		<b><u>\$148,000,000.00</u></b>
<b>Total Fiscal Year 2025-2026 Bond Authorization</b>		<b>\$276,000,000.00</b>

\*Reflects amendments to project names by Public Act No 02-3 of the May 2002 Special Session and by Public Act No 07-108 of the 2007 Session of the Connecticut General Assembly.

\*\* Effective with the 33rd supplemental indenture this figure has been updated to reflect only Phase III General Obligation Debt Service Commitment amounts needed from 7/1/2005 forward and does not include \$50 million of Phase II authorizations issued after 7/1/2005 pursuant to the Eleventh Supplemental Indenture.

<sup>(1)</sup> The Board of Trustees approved the Thirty-third Supplemental Indenture on December 3, 2025.

<sup>(2)</sup> The amounts presented herein may vary (1) by resolution of the Board of Trustees provided that such reallocation does not result in the expenditure of proceeds in excess of the total aggregate amount approved as set forth in this supplemental indenture, and (2) by up to 5% upon a written determination by the Chief Financial Officer, as an Authorized Officer pursuant to the Master Indenture as supplemented, including Section 805 thereof, provided any reallocation shall (i) not result in the expenditure of proceeds in excess of the total aggregate amount approved by the Board of Trustees for all projects as set forth in the Master Indenture as supplemented approving such total expenditures; (ii) shall not result in any adverse tax consequences to the University; (iii) be made only that the UCONN 2000 Projects affected by the reallocation can still be completed within the reallocated amounts, together with any other amounts allocated by the Board of Trustees in subsequent supplemental indentures; and (iv) be reported to the Board of Trustees at its next scheduled meeting.

<sup>(3)</sup> Public Act 17-2 passed October 31, 2017 and changed the UCONN 2000 named project formally known as “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum”, to the new UCONN 2000 project name of “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities” and UConn Health’s UCONN 2000 named project formally known as “Deferred Maintenance/Code/ADA Renovation Sum — Health Center” to the new UCONN 2000 project name of “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities – Health Center. Similarly, Public Act 16-4 effective July 1, 2016 changed the name of UCONN 2000 named project formally known as “Deferred Maintenance/Code/ADA Renovation Lump Sum” to “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum”.

**STATE OF CONNECTICUT TERMS AND CONDITIONS**

**[TO BE INCLUDED UPON EXECUTION]**

RESOLUTION RE:  
AMENDED AND RESTATED THIRTY-THIRD SUPPLEMENTAL INDENTURE AUTHORIZING  
UNIVERSITY OF CONNECTICUT GENERAL OBLIGATION BONDS

BE IT RESOLVED that the Board of Trustees approves the Amended and Restated Thirty-third Supplemental Indenture, substantially in the form attached hereto, authorizing University of Connecticut General Obligation Bonds secured by the State of Connecticut's (the "State") Debt Service Commitment in an amount not to exceed \$276,000,000 plus costs of issuance, plus amounts carried forward from the Thirty-first Supplemental Indenture. The State has approved the University of Connecticut Health Center Joint Venture Initiative with a revised authorization of UCONN 2000 Debt Service Commitment Bonds for fiscal year 2026 in the amount of \$276,000,000. This Amended and Restated Thirty-third Supplemental Indenture increases the authorization for fiscal year 2026 from \$128,000,000 to \$276,000,000 and adds the University of Connecticut Health Center Joint Venture Initiative to the list of projects to be financed with the increased authorization for fiscal year 2026. Following Board approval of this Amended and Restated Thirty-third Supplemental Indenture, the University will seek the Governor's approval to authorize the revised full \$276,000,000 bond allotment.

It is hereby certified that the foregoing resolution was duly authorized by the Board of Trustees on December 3, 2025.

\_\_\_\_\_  
Bryan K. Pollard, Secretary

\_\_\_\_\_  
Date

## **ATTACHMENT 28**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*  
Interim Vice President for Finance

RE: Project Budget for UConn Tennis Facility (Revised Final: \$3,550,000)

The Finance Capital Projects Policies specify that during any phase of a project, the possibility exists that a project may require additional funding. When the total expenditures are anticipated to exceed the Board approved budgeted level by 5% or less, they may be approved by the head of finance and the Board is then subsequently notified through a revised project budget.

On October 24, 2025, the Interim Vice President of Finance approved an increase of \$100,000 (2.9% of the approved Final Budget) for a new approved Revised Final Budget of \$3,550,000 for the UConn Tennis Facility project.

UConn Tennis is part of the Division 1 Big East Conference, and the team competes at a facility at the intersection of Discovery Drive and Avalonia Way. The existing facility was constructed in 2005 and includes six (6) outdoor courts, fence enclosures, street parking, outdoor lighting and two temporary structures. To foster Husky Pride and a stronger and more inclusive University, the intent of this project is to complete construction of a support building that complies with Title IX requirements, associated utility infrastructure, and other site improvements by the summer of 2025.

The new building will serve as a satellite location for the team lockers and offices located in the Guyer Gymnasium. The structure will include public restrooms, a team locker room and restroom, and a flexible space for use by coaches and staff. Site improvements include replacing off-street grass/gravel parking with a designated paved area and an accessible parking space, as well as sidewalks and crosswalks for universal access and improved pedestrian safety. Infrastructure improvements include transformer upgrades and new telecom, water, sewer, gas and electrical lines to the site.

The Revised Final Budget is attached for your information.

Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**        **REVISED FINAL**

**PROJECT NAME:**     **UConn TENNIS FACILITY**

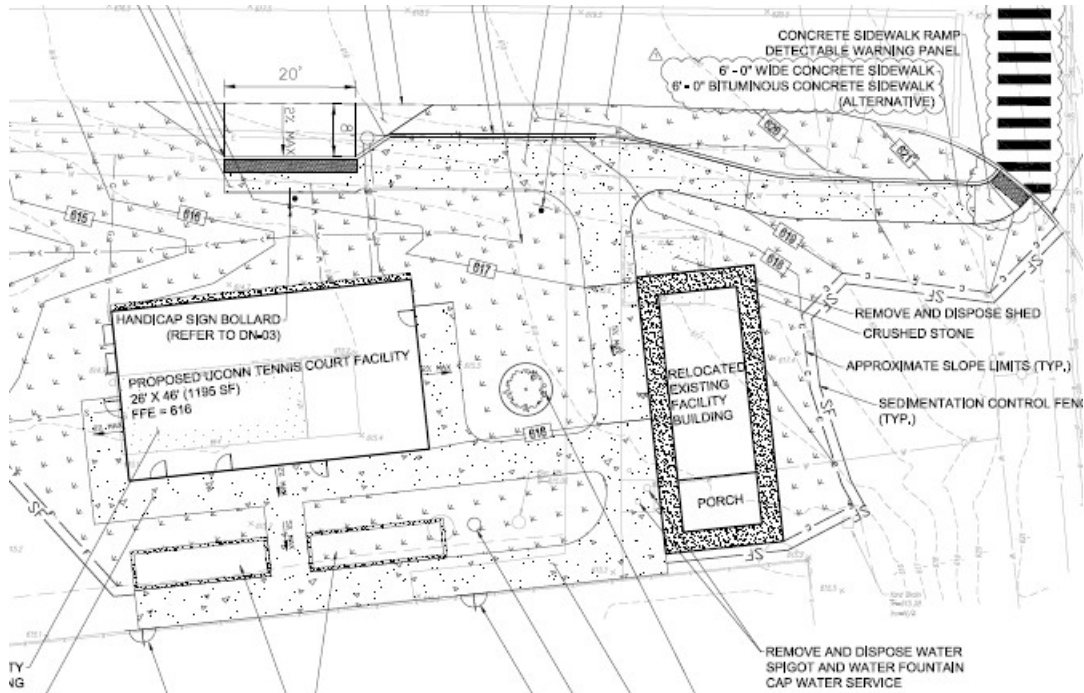
	<b>APPROVED PLANNING 6/21/2023</b>	<b>APPROVED DESIGN 12/18/2023</b>	<b>APPROVED FINAL 9/25/2024</b>	<b>APPROVED REVISED FINAL 10/24/2025</b>
<b><u>BUDGETED EXPENDITURES</u></b>	PRC	PRC		Interim VPF
CONSTRUCTION	\$ -	\$ -	\$ 2,900,000	\$ 3,100,000
DESIGN SERVICES	40,000	125,000	200,000	200,000
TELECOMMUNICATIONS	-	-	60,000	60,000
FURNITURE, FIXTURES AND EQUIPMENT	-	-	25,000	25,000
CONSTRUCTION ADMINISTRATION	-	-	-	-
OTHER A/E SERVICES (including Project Management)	-	-	50,000	50,000
ART	-	-	-	-
RELOCATION	-	-	-	-
ENVIRONMENTAL	-	-	-	-
INSURANCE AND LEGAL	5,000	5,000	5,000	5,000
MISCELLANEOUS	-	5,000	10,000	10,000
OTHER SOFT COSTS	-	-	-	-
<b>SUBTOTAL</b>	<b>\$ 45,000</b>	<b>\$ 135,000</b>	<b>\$ 3,250,000</b>	<b>\$ 3,450,000</b>
PROJECT CONTINGENCY	5,000	15,000	200,000	75,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b>\$ 50,000</b>	<b>\$ 150,000</b>	<b>\$ 3,450,000</b>	<b>\$ 3,525,000</b>
<b><u>SOURCE(S) OF FUNDING*</u></b>				
GIFT FUNDS	\$ 50,000	\$ 150,000	\$ 150,000	\$ 150,000
UConn 2000 BOND FUNDS	-	-	3,300,000	3,400,000
<b>TOTAL BUDGETED FUNDING</b>	<b>\$ 50,000</b>	<b>\$ 150,000</b>	<b>\$ 3,450,000</b>	<b>\$ 3,550,000</b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

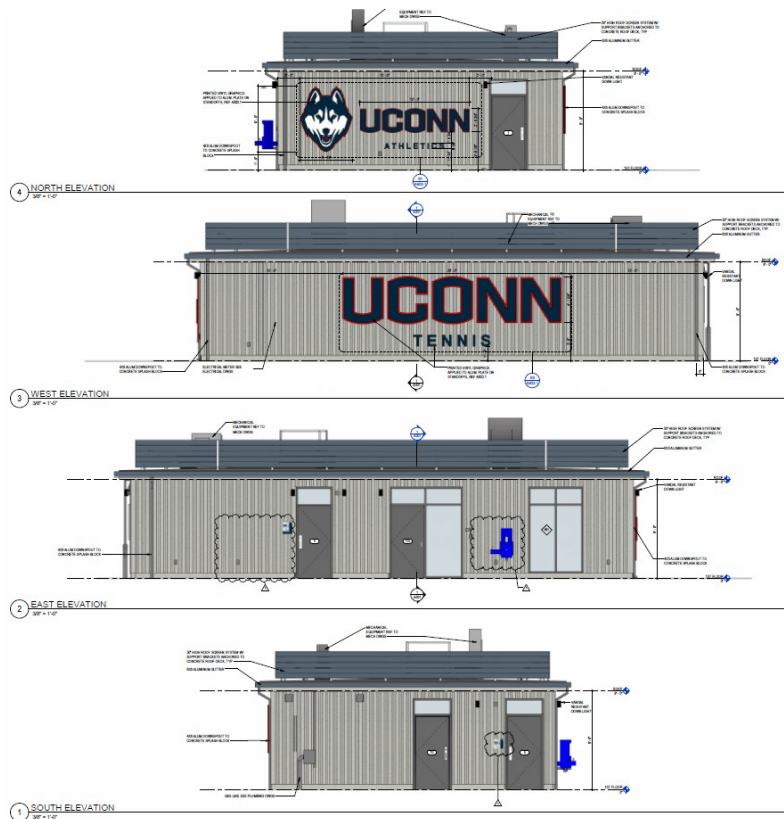
# UConn TENNIS FACILITY

## Project Budget (REVISED FINAL)

December 3, 2025



Site Plan: Tennis Support Building



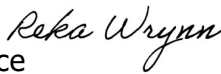
Site Plan: Tennis Support Building



## **ATTACHMENT 29**

December 3, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn   
Interim Vice President for Finance

RE: Project Budget for Branford House Exterior Repairs, Phases 1, 2 & 3  
(Revised Final: \$1,725,600)

The Finance Capital Projects Policies specify that during any phase of a project, the possibility exists that a project may require additional funding. When the total expenditures are anticipated to exceed the Board approved budgeted level by 5% or less, they may be approved by the head of finance and the Board is then subsequently notified through a revised project budget.

On October 27, 2025, the Interim Vice President of Finance approved an increase of \$80,600 (4.9% of the approved Revised Final Budget) for a new approved Revised Final Budget of \$1,725,600 for the Branford House Exterior Repairs, Phases 1, 2 & 3 project.

This project involves repairing the building envelope of the historic, three-level, granite-masonry Gilded Age manor located on the Avery Point campus. The work supports the University's strategic initiatives—Seven World-Class Campuses, One Flagship University, and Husky Pride & Resilience—by preserving and enhancing this significant campus landmark. Project elements include repointing mortar joints, repairing or replacing granite masonry units, installing new flashing and perimeter sealants, selectively replacing slate roof tiles, and repairing copper roofing, gutters, and downspouts. The scope also includes window restoration, involving removal and reinstallation, new wood blocking, flashing, and sealants.

The project has been executed in multiple phases, prioritized according to the urgency of repairs. Phases 1 and 2 (FY22 and FY23) have been completed, resulting in substantial improvements to the building's condition and longevity. The additional funding requested through this resolution will support Phase 3, which focuses on repairing the elevator shaft and former stair tower on the east side of the building—areas identified as being of particular concern.

The Revised Final Budget is attached for your information.

Attachments

**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:**     **REVISED FINAL**

**PROJECT NAME:**   **BRANFORD HOUSE EXTERIOR REPAIRS, PHASES 1, 2 & 3**

	<b>PHASE 1 PRC 7/1/2022</b>	<b>APPROVED FINAL 2/22/2023</b>	<b>APPROVED REVISED FINAL 6/5/2024 EVPPF&amp;CFO</b>	<b>APPROVED REVISED FINAL 1/6/2025 EVPPF&amp;CFO</b>	<b>APPROVED REVISED FINAL 2/26/2025</b>	<b>APPROVED REVISED FINAL 6/25/2025</b>	<b>APPROVED REVISED FINAL 10/27/2025 Interim VPF</b>
<b><u>BUDGETED EXPENDITURES</u></b>							
CONSTRUCTION	\$ 298,000	\$ 630,000	\$ 630,000	\$ 665,000	\$ 1,095,455	\$ 1,433,182	\$ 1,513,782
DESIGN SERVICES	74,000	97,000	131,818	131,818	131,818	131,818	131,818
TELECOMMUNICATIONS	-	-	-	-	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-	-	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-	-	-	-	-
OTHER AE SERVICES (including Project Management)	-	-	-	-	-	-	-
ART	-	-	-	-	-	-	-
RELOCATION	-	-	-	-	-	-	-
ENVIRONMENTAL	-	-	-	-	-	-	-
INSURANCE AND LEGAL	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-	-
OTHER SOFT COSTS	-	-	-	-	-	-	-
<b>SUBTOTAL</b>	<b>\$ 372,000</b>	<b>\$ 727,000</b>	<b>\$ 761,818</b>	<b>\$ 796,818</b>	<b>\$ 1,227,273</b>	<b>\$ 1,565,000</b>	<b>\$ 1,645,600</b>
PROJECT CONTINGENCY	28,000	73,000	76,182	76,182	122,727	80,000	80,000
<b>TOTAL BUDGETED EXPENDITURES</b>	<b>\$ 400,000</b>	<b>\$ 800,000</b>	<b>\$ 838,000</b>	<b>\$ 873,000</b>	<b>\$ 1,350,000</b>	<b>\$ 1,645,000</b>	<b>\$ 1,725,600</b>
<b><u>SOURCE(S) OF FUNDING *</u></b>							
UNIVERSITY FUNDS	\$ 400,000	\$ 800,000	\$ 838,000	\$ 873,000	\$ 1,350,000	\$ 1,645,000	\$ 1,725,600
<b>TOTAL BUDGETED FUNDING</b>	<b>\$ 400,000</b>	<b>\$ 800,000</b>	<b>\$ 838,000</b>	<b>\$ 873,000</b>	<b>\$ 1,350,000</b>	<b>\$ 1,645,000</b>	<b>\$ 1,725,600</b>

\* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 12.3.25  
FO500106

BRANFORD HOUSE EXTERIOR REPAIRS, PHASES 1, 2 & 3  
Project Budget (REVISED FINAL)  
December 3, 2025



## **INFORMATIONAL ITEMS**

**University of Connecticut Department of Human Resources  
Hires Processed from September 30, 2025 to October 31, 2025  
Presented to the Board of Trustees for Information on Professional Employees**

<b>NAME</b>	<b>TITLE</b>	<b>DEPARTMENT</b>	<b>DATE</b>
Berry,Andre	Specialist IA	Athletics MI Basketball	10/10/2025
Bradway,Marshall	Functional Analyst	Registrar	10/31/2025
Davila,Cecilia Maria	Ed Program Coordinator	Global Partnerships Outreach	10/31/2025
Dixon,John Alvin	Research Asst 2	CT Transportation Institute	10/31/2025
Garcia-Rodriguez,Kelly	Research Asst 1	InCHIP	10/31/2025
Hatchfield,H Perry Tunick	Assoc Research Scientist	Physics	10/31/2025
Hosey,Nicole Catherine	Academic Advisor 1	Social Work Instruct and Rsrch	10/31/2025
Jaiswal,Manish Kumar	Postdoctoral Research Assoc	Materials Science Institute	10/17/2025
Koskoff,Max Aaron	Student Services Prog Mngr 3	Residential Life	10/31/2025
Luchon III,William John	Research Asst 1	CT Transportation Institute	10/31/2025
Navickas,Michael Anthony	Network Administrator 2	Network Engr and Design	10/31/2025
Nguyen,Hy Dinh	Postdoctoral Research Assoc	Materials Science Institute	10/17/2025
Powell,Shavoy Maurkis	Research Asst 1	CT Transportation Institute	10/31/2025
Qiao,Zhen	Postdoctoral Research Assoc	Materials Science Institute	10/17/2025
Turner,Chelsea Summers	U Staff Professional 1	Audit and Mgmt Advisory Svcs	10/17/2025
Useda,Caroline Rose	Research Asst 1	InCHIP	10/17/2025

**University of Connecticut Department of Human Resources  
Separations Processed from September 30, 2025 to October 31, 2025  
Presented to the Board of Trustees for Information on Professional Employees**

<b>NAME</b>	<b>TITLE</b>	<b>DEPARTMENT</b>	<b>SEPARATION REASON</b>	<b>DATE</b>
Abad Herrera,Isabela	Ed Program Assistant 1	Werth Institute	Separation	9/26/2025
Bender,Ian Henry	Ed Program Assistant 1	Werth Institute	Separation	10/3/2025
Bertotti,Renata	Asst Coop Ext Edu	Dept of Extension Middlesex	Separation	9/29/2025
Bibeault,Robin L.	Nurse	Student Health and Wellness	Separation	10/3/2025
Chen,Longtu	Asst Research Professor	Materials Science Institute	Separation	10/1/2025
Ciccione,Sheila A	Admin Program Support 3	Clean Energy Engineering Ctr	Retirement	10/1/2025
Contreras,Danny	Academic Advisor 1	ISS Cntr for Access PScnd Succ	Separation	10/1/2025
Emery,Nathan Gerald	Student Services Prog Coord	Waterbury Campus	Separation	10/3/2025
Enyart,Rosellen Ferol	Ed Program Coordinator	Public Policy	Separation	10/3/2025
Ghosh,Avijit	Research Assoc 1	CT Advanced Computing Center	Separation	10/1/2025
Grady,Patrick Gero-Simkins	Research Assoc 1	Systems Genomics Institute	Separation	10/4/2025
Heacox,Kathryn Elizabeth	Admin Program Support 2	Athletics Compliance Office	Separation	10/10/2025
Heredia,Ronny	Financial Analyst 1	Eversource Energy Center	Separation	9/27/2025
Keaton,Brandon Markell	Ed Program Coordinator	Educational Leadership	Separation	10/1/2025
Khaira,Ummul	Postdoctoral Research Assoc	Eversource Energy Center	Separation	9/29/2025
Levin,Milton J	Assoc Research Professor	Pathobiology	Separation	10/1/2025
Ma,Gang	Postdoctoral Research Assoc	Physiology and Neurobiology	Separation	10/7/2025
Massotto,Jesse	Laboratory Technician 3	Materials Science Institute	Separation	10/4/2025
May,Nicholas Michael	Asst Research Professor	Materials Science Institute	Separation	10/1/2025
Morovati,Vahid	Asst Professor	Civil and Environ Engineering	Separation	10/2/2025
Morris,Corina R.	Academic Advisor 2	CLAS Academic Services	Death	10/13/2025
Samokar,Amanda Lee	U Ed Asst 3	Vice President for Research	Separation	10/7/2025
Shea,Donna	Educational Program Manager 3	CT Transportation Institute	Retirement	10/1/2025
Shelby,Deborah A	U Staff Professional 4	Liberal Arts and Sciences	Retirement	10/1/2025
Tavousi,Pouya	Asst Research Professor	Materials Science Institute	Separation	10/8/2025
Turner,Joselyn Kayla	Student Services Prog Coord	Stamford Campus	Separation	10/3/2025
Vinikoor,Jordan	Ed Program Coordinator	Educational Technology	Separation	10/1/2025
Wetmore,CarolAnn	Asst Clinical Professor	Nursing	Retirement	10/1/2025

**University of Connecticut Department of Human Resources  
Separations Processed from September 30, 2025 to October 31, 2025  
Presented to the Board of Trustees for Information on Professional Employees**

NAME	TITLE	DEPARTMENT	SEPARATION REASON	DATE
Zuppani,Catherine	U Ed Asst 1	Athletics	Separation	10/4/2025



## **COMMITTEE AGENDAS**

## **AGENDA**

### **University of Connecticut Board of Trustees**

#### **Committee on Compensation Friday, November 21, 2025, at 3:00 p.m. Special Virtual Meeting**

Public Streaming Link (with live captioning upon request): <https://techsupport.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website  
<https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

Call to order at **3:00 p.m.**

1) Public Participation (limited to agenda items)\*

\*Individuals who wish to speak during the Public Participation portion of the Friday, November 21, meeting, limited to agenda items, must do so 24 hours in advance of the meeting's start time (i.e., 3:00 p.m. on Thursday, November 20, 2025) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

2) Minutes from the October 6, 2025, Special Meeting

3) Executive Session

4) Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

## AGENDA

### University of Connecticut Board of Trustees

#### Institutional Advancement Committee Wednesday, November 12, 2025, at 1:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): <http://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **1:00 p.m.**

1. Public Participation\*

\*Individuals who wish to speak during the Public Portion of the Wednesday, November 12, meeting must do so 24 hours in advance of the meeting's start time (1:00 p.m. on Tuesday, November 11) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

2. Minutes from September 10, 2025, Meeting  
**Attachment 1**

Dr. Dennis-LaVigne

3. Institutional Advancement Committee 2026 Meeting Schedule  
**Attachment 2**

4. Naming Resolutions  
**Attachment 3**

Ms. Yancey

Beekley Makerspace  
Carolyn Ladd Widmer & Family Dean's Suite  
Thomas Weston RPT '79 BS-PT Hydrotherapy Room  
KPMG Professorship  
RTX Clean Room 2  
Naming opportunities for the Golf Facility

5. UConn Foundation Campaign Update

Mr. Van Sambeck

6. UConn Alumni Update

Ms. Reynolds

7. Governmental Relations Update

Ms. Lombardo

# AGENDA

## University of Connecticut Board of Trustees

### Student Life Committee Thursday, November 13, 2025, at 4:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://techsupport.uconn.edu/bot/>

(A recording of the meeting will be posted on the Board website,  
<https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **4:00 p.m.**

1) Public Participation\*

\*Individuals who wish to speak during the Public Participation portion of the Thursday, November 13, meeting, must do so 24 hours in advance of the meeting's start time (i.e., 4:00 p.m. on Wednesday, November 12) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

2) Minutes from the September 11, 2025, Special Meeting (Attachment 1)

3) Standing Updates:

- Vice President for Student Life and Enrollment
- Interim Provost and Executive Vice President for Academic Affairs
- Dean of Students
- Student Trustees

4) Campus Climate Committee Update

Jeffrey F. Hines, MD, Vice President, Office for Inclusion and Civil Rights

5) University Senate Representative Report

6) Other Business

7) Executive Session (as needed)

8) Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

8. University Communications Update

Mr. Kirk

**Attachment 4**

9. University Senate Representative Report

Dr. Timothy Folta

10. Other Business

11. Executive Session (as needed)

12. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*

## **Academic Affairs**

## **AGENDA**

### **University of Connecticut Board of Trustees**

#### **Academic Affairs Committee Tuesday, December 2, 2025, at 8:30 a.m. Virtual Meeting**

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **8:30 a.m.**

1. Public Participation\*

\* Individuals who wish to speak during the Public Participation portion, of the Tuesday, December 2, meeting, must do so 24 hours in advance of the meeting's start time (i.e., 8:30 a.m. on Monday, December 1) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

## **ACTION ITEMS**

- |   |                |
|---|----------------|
| 2. Minutes from the October 28, 2025, Meeting   | (Attachment 1) |
| 3. Tenure Recommendations   | (Attachment 2) |
| 4. Designation of Emeritus Status   | (Attachment 3) |
| 5. Sabbatical Leave Recommendations   | (Attachment 4) |
| 6. Program Closures: M.A. in Survey Research and Data Analysis and<br>Graduate Certificate in Survey Research | (Attachment 5) |
| 7. Program Closure: Post-Baccalaureate Certificate in Occupational<br>Safety and Health                       | (Attachment 6) |
| 8. Naming Recommendation for the KPMG Professorship in the<br>Department of Accounting                        | (Attachment 7) |

## **INFORMATIONAL ITEMS**

9. Provost's Report
10. University Senate Representative Report
11. Other Business
12. Executive Session (as needed)
13. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at [boardoftrustees@uconn.edu](mailto:boardoftrustees@uconn.edu) prior to the meeting.*



## **Financial Affairs**

## AGENDA

### University of Connecticut Board of Trustees

#### Financial Affairs Committee Tuesday, December 2, 2025, at 10:00 a.m. Virtual Meeting

Public Streaming Link (live captioning, upon request): <https://techsupport.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website  
<https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

1) Public Participation\*

\*Individuals who wish to speak during the Public Participation portion of the Tuesday, December 2, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Monday, December 1) by emailing [BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu). Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email ([BoardCommittees@uconn.edu](mailto:BoardCommittees@uconn.edu)), and all comments will be transmitted to the Committee.

#### **ACTION/PRESENTATION ITEMS:**

#### **TAB**

- |  |   |
|--|---|
| 2) Minutes of the Financial Affairs Committee October 28, 2025, Meeting  | 1 |
| 3) Budget Transformation Initiative [Presentation]   |   |
| 4) UConn Health Budget Update [Presentation]   |   |
| 5) Academic Year 2026/27 Student Fees for the University of Connecticut, Storrs and Regional Campuses                      | 2 |
| 6) Amended and Restated Thirty-third Supplemental Indenture Authorizing University of Connecticut General Obligation Bonds | 3 |
| 7) Contracts and Agreements for Approval   | 4 |

#### **CAPITAL PROJECT BUDGETS FOR APPROVAL:**

<b><u>STORRS BASED PROGRAMS</u></b>	<b><u>Phase</u></b>	<b><u>Budget</u></b>	
8) New Commissary Building	Design	\$2,500,000	5
9) Cogen Emergency Generators	Design	\$1,000,000	6
10) Environmental Land Use Restriction (ELUR) – Lots F & C	Final	\$1,225,000	7
11) Electric System Protective Relay Replacement	Final	\$750,000	8
12) Cooling Water Pumps Upgrade	Final	\$2,300,000	9
13) Cogen Cooling Towers 7-8-9	Final	\$3,000,000	10
14) Storrs Campus Primary Electrical Feed 5P Upgrade	Final	\$8,800,000	11
15) Coventry Boathouse	Revised Final	\$4,950,000	12

<b><u>STORRS BASED PROGRAMS</u></b>		<b><u>Phase</u></b>	<b><u>Budget</u></b>	<b><u>Tab</u></b>
16)	Gampel Pavilion Renovation	Revised Final	\$99,400,000	13
17)	George C. White Building Roof & Drainage System	Revised Final	\$1,485,800	14

<b><u>UConn HEALTH</u></b>				
18)	Lab Medicine Multiple Lab Renovation	Planning	\$4,000,000	15
19)	Connecticut Tower – 2 <sup>nd</sup> Floor Geriatric Psychology Relocation	Final	\$1,500,000	16
20)	Connecticut Tower – 6 <sup>th</sup> Floor Infusion Center	Revised Final	\$1,400,000	17
21)	Central Sterile Washer & Sterilizer Replacement	Revised Final	\$7,965,000	18

### **INFORMATION ITEMS:**

22)	UConn Tennis Facility (Revised Final Budget: \$3,550,000)	19
23)	Branford House Exterior Repairs, Phases 1, 2 & 3 (Revised Final Budget: \$1,725,000)	20
24)	University Senate Representative Report	
25)	Contracts and Agreements for Information	21
26)	Construction Project Status Report <a href="https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2025/11/Construction-Status-Report-12.3.25.pdf">https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2025/11/Construction-Status-Report-12.3.25.pdf</a>	
27)	2026 Financial Affairs Committee Meeting Schedule	22
28)	Other Business	
29)	Executive Session (as needed)	
30)	Adjournment	

## **ATTACHMENT A**

**UNIVERSITY OF CONNECTICUT  
BOARD OF TRUSTEES  
CONTRACTS, AGREEMENTS AND  
PURCHASE ORDERS OF \$1,000,000 OR MORE FOR INFORMATION**

*\*The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.*

**\*\*S/MBE OR CT-Based Coding:** S=Small, M=Minority, W=Woman Owned; C= CT-Based

PROCUREMENT-NEW (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>CONSTRUCTION</b>									
1	G Donovan Associates Inc Contract# UC-2026-CON-00010	\$1,988,800	10/09/25-02/09/26	Project No. FO502673 Husky Village Exterior & HVAC. Provide General Contractor Services for the refurbishment of roof, siding, windows and HVAC equipment on Building E in the Husky Village, overseen by Facilities Operations. <b>(Final Budget Phase approved by the BOT as a part of FO502796 Housing Refresh Program on 2/26/25 - \$12,000,000)</b>	Capital Project	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$1,988,800	S,C
<b>CONSTRUCTION PROFESSIONAL SERVICES</b>									
2	Amenta Emma Architects PC Contract# UC-2026-CON-00016	\$2,295,235	10/08/25-09/01/28	Project No. 300172 New Commissary Building. Provide design services for the construction of a new Commissary Building, overseen by the University Planning, Design and Construction department. <b>(Study Design Budget Phase approved by the PRC on 3/17/25 - \$450,000)</b>	Capital Project	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$118,860	S,C
PROCUREMENT-AMENDMENTS* (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
<b>CONSTRUCTION</b>									
3	The Whiting-Turner Contracting Company Contract# 901803	\$83,290,301 (Previous Contract Value \$150,178,488; Total New Contract Value \$233,468,789)	11/23/25-11/09/27	Project No. 901803 Gant Building Renovation. Provide construction manager services for the renovation of the Gant Building located on the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$21,848,845, for total new contract value of \$150,178,488. Contract term remains the same. <b>(Revised Final Budget phase approved by the BOT on 09/17/25 - \$278,500,000)</b>	UCONN 2000	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$233,468,789	
<b>CONSTRUCTION PROFESSIONAL SERVICES</b>									
4	Gale Consultants, Inc. Contract# 012.4-1-NV-043024	No Value	05/01/21-04/30/24	Provide continued roofing design and project administration support services to the Facilities Operations department. Specifically for the ongoing FO501954 Jorgensen Building Improvements project located at the Storrs Campus. <b>This is a no value contract that is being reported for informational purposes to report spend to date for exceeding \$500K.</b>	Multiple Sources	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$526,844	
5	Tighe & Bond, Inc Contract# 004-6-NV-103120	No Value	11/01/17-04/30/24	Provide continued roofing design and project administration support services to the Facilities Operations department. Specifically for the ongoing 901803 Gant Renovation project located at the Storrs Campus. <b>This is a no value contract that is being reported for informational purposes to report spend to date for exceeding \$1M.</b>	Multiple Sources	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$992,327	

## **ATTACHMENT B**

**CONSTRUCTION PROJECTS STATUS REPORT**  
**BOARD OF TRUSTEES MEETING -December 3, 2025**

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 11/20/25)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
<b>Planning Budget Phase</b>								
Energy Services Performance Contract	FO502072	\$500,000	\$0	P	University Funds	12/06/23		
<b>Design Budget Phase</b>								
Avery Point Housing Development	300306	\$750,000	\$700,000	P D	University Funds	04/23/25 06/25/26		
COGEN Emergency Generators	300320	\$1,000,000		D	University Funds	12/03/25-pending		
Motor Pool Fuel Tank Replacement	300301	\$525,000	\$184,465	D	UConn 2000 Bond Funds	06/25/25		
New Commissary Building	300172	\$2,500,000		D	University Funds	12/03/25-pending		
Storrs Primary Electrical Feed 5P Upgrade	300317	\$8,800,000		D	UConn 2000 Bond Funds	12/03/25-pending		
<b>Final Budget Phase</b>								
Alumni Center Wood Shake Roof Replacement	FO500132	\$782,000	\$389,322	F	University Funds	06/25/25	COMPLETE July 2026	Phase 1: 100%
Alumni Residence Halls Roof Replacement	300298	\$2,375,000	\$2,309,186	F	UConn 2000 Bond Funds University Funds	02/26/25	November 2025	Phase 1: 90%
Avery Point Parking Lots A&B Upgrades	FO502081	\$1,000,000	\$155,710	F	University Funds	02/26/25	August 2026	0%
COGEN Cooling Towers 7-8-9	300322	\$3,000,000		F	University Funds	12/03/25-pending		
Cooling Water Pumps Upgrade	300321	\$2,300,000		F	University Funds	12/03/25-pending		
Coventry Boathouse	300246	\$4,950,000	\$377,732	F-\$2.65M RF-\$4.95M	UConn 2000 Bond Funds University Funds	12/11/24 12/03/25-pending	TBD	0%
Dining Hall Facilities Ventilation Upgrades	FO500010	\$892,700	\$854,266	F	University Funds	02/21/18	Winter 2025	80%
Electric System Protective Relay Replacement		\$750,000		F	University Funds	12/03/25-pending		
Electric Vehicle Charging Infrastructure & Service Upgrades	FO502039	\$957,200	\$474,171	F	University Funds	09/27/23	December 2025	75%
Environmental Land Use Restrictions (ELUR) Lots F&C	300285	1.225M		F	UConn 2000 Bond Funds	12/03/25-pending		
Foster Hall Flood Damage Abatement & Restoration	FO503125	\$1,365,100	\$24,683	F	University Funds	09/17/25	November 2025	99%
Gampel Ground Floor KSI Heat Laboratory	TL2582	\$975,000	\$957,866	F	University Funds	09/25/24	November 2025	99%
Gampel Pavilion Enhancements	300271	\$10,000,000	\$9,831,244	F	State GO Bonds	04/17/24	November 2025	85%
Gampel Pavilion Renovation	300284	\$99,400,000	\$9,036,391	RP-\$1.6M D-\$9.0M F-\$36M RF-\$99.4M	UConn 2000 Bond Funds	10/30/24 02/26/25 06/25/25 12/03/25-pending	October 2025-Ph 1 Phase 2- TBD	95%-Phase 1
Gilbert Road Site Preparation	300235	\$6,600,000	\$4,912,490	RD-\$1.25M F-\$6.6M	UConn 2000 Bond Funds	06/29/22	COMPLETE Fall 2025	Phase 1: 100% Phase 2: 97%
Hartford Café	300262	\$1,100,000	\$860,446	F	University Funds	12/11/24	Fall 2025	99%
Housing Refresh Program Summer 2025	FO502796	\$12,000,000	\$10,916,360	F	University Funds	02/26/25	December 2025	75%
Housing Refresh Program Summer 2026	FO503123	\$14,000,000	\$0	F	University Funds	09/17/25	September 2027	0%
Hydrogen Fuel Dispenser	FO502031	\$835,500	\$793,717	F	University Funds	09/27/23	December 2027	5%
IPB Renovations for Center for Clean Energy Engineering (C2E2)	300264/	\$20,000,000	\$17,312,935	P-\$1.4M F-\$5.4M F - \$20.0M	UConn 2000 Bond Funds	10/25/23 12/06/23 06/26/24	November 2025	95%
Jorgensen Envelope and Site Repairs	FO501954	\$1,064,595	\$64,595	F	University Funds	06/25/25	October 2026	Phase 1: 0%
McMahon Residence Hall & Dining Facility Roof Replacements	300299	\$1,965,000	\$397,815	F-\$1.965M	UConn 2000 Bond Funds University Funds	02/26/25	August 2026	Phase 1: 0%
Mirror Lake Improvements	300174	\$11,500,000	\$10,245,532	D-\$1.6M RD-\$2.6M RD- \$4.0M	UConn 2000 Bond Funds	10/27/21 03/30/22 04/19/23	Winter 2026	75%

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F- \$11.5M					06/26/24			
PBB Research Support Expansion	300249	\$10,000,000	\$965,524	D-\$1M F-\$1M	UCONN 2000 Bond Funds	06/26/24 06/25/25	Winter 2027	0%
Peace Garden	300267	\$1,240,000	\$726,924	D-\$800k F-\$1.24M	University Funds Gift Funds	12/11/24 04/23/25	Fall 2025	80%



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<b>Final Budget Phase - continued</b>								
School of Nursing Building	300260	\$100,000,000	\$82,767,951	P-\$2M D-\$5.4M F-\$100.0M	UConn 2000 Bond Funds State GO Bond Funds Gift Funds	06/28/23 10/25/23 10/30/24	Winter 2027	20%
SHaW Suite at Avery Point Campus	300276	\$850,000	\$71,556	F	University Funds	06/25/25	TBD	0%
Storrs Campus-UST Replacement	FO502851	\$580,000	\$483,546	F-\$580k	University Funds	04/23/25	Fall 2025	50%
VOIP Implementation and 5ESS Decommissioning		\$4,000,000	\$449,153	F	UConn 2000 Bond Funds	06/25/25	July 2027	0%
Whitney Road Steam Improvements E-8 to Q-8	300281	\$8,500,000	\$7,878,944	F	UConn 2000 Bond Funds	12/11/24	Fall 2025	70%
<b>Revised Final Phase</b>								
Academic & Research Facilities - Gant Building Renovations - STEM	901803	\$278,500,000	\$241,584,578	P-\$1M RP-\$5M D-\$15M F -\$85M RF-\$170M RF-\$191.5M RF-278.5M	UConn 2000 Bond Funds University Funds	11/13/13 09/30/15 08/10/16 02/22/17 06/26/19 02/26/25 09/17/25	COMPLETE COMPLETE COMPLETE November 2027	MOB-100% Phase 1-100% Phase 2-100% Phase 3-12%
Andover Infrastructure and Software Upgrade- Phase I, II, III	FO500073	\$4,855,439	\$4,761,866	F-\$2.6M F-\$3.346M RF-\$3.48M RF-\$3.48M RF - \$3.855M RF-\$4.355M RF-\$4.855M	University Funds	09/30/20 02/24/21 04/27/22 06/28/23 10/25/23 06/26/24 06/25/25	COMPLETE COMPLETE COMPLETE COMPLETE December 2025 June 2026	Phase - 1 100% Phase - 2 100% Phase -3 100% Phase - 4 100% Phase -5 98% Phase -6 5%
Babbidge Library HVAC Equipment Upgrade Phase 1 & 2	FO501861	\$1,220,000	\$775,983	F-\$820k RF-\$1.22M	University Funds	02/26/25 09/17/25	December 2025	50%
Babbidge Library Stairs and Doors	FO502282	\$1,004,300	\$932,999	F-\$772k RF-\$1.0M	University Funds	06/26/24 12/11/24	Winter 2025 November 2025	Phase 1: 99% Phase 2: 95%
Boiler Plant Equipment Replacement and Utility Tunnel Connection	300151	\$46,500,000	\$41,860,211	RP-\$1.25M D-\$2.3M F-\$40M RF-\$43M RF-\$46.5M	UConn 2000 Bond Funds	04/24/19 08/14/19 02/26/20 06/28/23 06/25/25	Summer 2026	97%
Branford House Exterior Repairs, Phases 1, 2 & 3	FO500106	\$1,725,600	\$1,546,609	F-\$800k RF-\$838K RF-\$1.35M RF-\$1.645M RF-\$1.725M	University Funds	02/22/23 09/25/24 02/26/25 06/25/25 12/03/25-pending	COMPLETE COMPLETE December 2025	Phase1-100% Phase 2-100% Phase3-10%
Field House- Old Rec Center Renovation	300209	\$90,000,000	\$49,374,537	RP-\$3M D-\$4.5M RD-\$8.5M F-\$15.5M RF-\$90.0M	UConn 2000 Bond Funds University Funds Gift Funds	06/29/22 06/28/23 12/06/23 04/17/24 10/30/24	Fall 2025-Ph.1 Winter 2027-Ph. 2	Phase 1-15% Phase 2- 25%

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<b>Revised Final Budget Phase - continued</b>								
Gampel Pavilion Generator Replacement	FO500063	\$595,000	\$544,837	RF-\$595k	University Funds	02/26/25	November 2025	85%
George C. White Building Roof & Drainage System	FO500127	\$1,485,800	\$985,800	F-\$985k RF-\$1.485M	University Funds	09/25/24 12/03/25-pending	October 2022 October 2023	Phase 1: 100% Phase 2: 99%
Jones Annex Renovation	300203/ TL2540	\$9,850,000	\$7,943,949	D-\$940k F-\$4.94M RF-\$9.5M RF-\$9.85	University Funds	09/28/22 12/06/23 04/23/25 10/29/25	March 2026	40%
North & South Parking Garages Restoration, Phase I & II	FO500056	\$4,000,000	\$2,998,668	F-\$1.0M RF-\$2.0M RF\$3.0M RF-\$4.0M	University Funds	10/28/20 06/30/21 12/07/22 12/06/23	COMPLETE COMPLETE COMPLETE November 2025	Phase 1- 100% Phase 2- 100% Phase 3-100% Phase 4 - 99%
Northwest Residential Area-Thermal Comfort Improvements	300280	\$22,750,000	\$5,393,402	D-\$800k F-\$6.75M RF-\$22.75M	University Funds	10/30/24 12/11/24 09/17/25	Fall 2025 Fall 2026	98%-Ph.1 0%- Ph.2
Stamford Abutting Property Remediation	300149	\$2,850,000	\$2,547,297	F-\$2.5M RF-\$2.85	UConn 2000 Bond Funds	04/24/19 04/23/25	Fall 2025	99%
South Campus Infrastructure-Phase I, II, III	300241	\$89,500,000	\$84,144,987	RP-\$1.25M D-\$1.750M RD- \$4.5M F-\$11.0M RF-\$44M RF-\$82M RF-\$89.5M	UConn 2000 Bond Funds	03/30/22 06/29/22 09/28/22 12/07/22 04/19/23 06/28/23 09/27/23	Winter 2026	89%
UConn Tennis Facility	300257	\$3,550,000	\$3,192,505	F-\$3.45M RF-3.55M	UConn 2000 Bond Funds Gift Funds	09/25/24 12/03/25-pending	Fall 2025	60%
University 2nd Electrical Feed	300136	\$16,500,000	\$12,812,392	D-\$3M F-\$15M RF-\$16.5M	UConn 2000 Bond Funds	12/08/21 09/27/23 06/25/25	Summer 2027	0%
Werth Residence Hall High Humidity Mitigation	300251	\$11,100,000	\$10,854,205	RP-\$925 D-\$1.5M F-\$8.5M RF-\$11.1M	UConn 2000 Bond Funds University Funds	12/06/23 02/28/24 06/26/24 02/26/25	Fall 2025	99%
<b>Recently Completed Projects <sup>(1)</sup></b>								
Buckley Hall LED Lighting Upgrade	FO502343	\$278,000	\$259,060	F	University Funds	04/17/24	Summer 2025	100%
Music Building Roof Replacement	FO500131	\$759,000	\$732,281	F-\$664.4k RF-\$759k	University Funds	02/26/25 04/23/25	August 2025	Phase 1: 100%
Nathan L Whetten Graduate Center 3rd Floor Renovation	TL2572	\$648,000	\$641,216	F	University Funds	02/26/25	October 2025	100%
Wired Access Layer Infrastructure - Cabling FY24	Various	\$2,000,000	\$1,973,961	F	UConn 2000 Bond Funds	06/26/24	October 2025	100%
<b>Planning Budget Phase</b>								
UCH- Connecticut Tower Infrastructure Upgrade	24-601.11	\$34,300,000	\$53,500	P	FY23 State GO Bonds FY24 State GO Bonds	(06/09/25)* 06/25/25		
UCH - CT-7 Inpatient and Research Renovations	23-007	\$1,675,000	\$73,849	P	UConn 2000 Bond Funds	(06/10/24)*		

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					UConn Health Capital Funds UConn Health Operating Funds UConn Foundation	06/26/24		

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<b>Planning Budget Phase - continued</b>								
UCH-Lab Medicine Multiple Lab Renovation	24-601.05	\$4,000,000		P	FY23 State GO Bond Funds UCONN 2000 Bond Funds	(12/10/25)* 12/03/25-pending		
UCH - Main Building (L) Lab Renovations - 1st Floor	24-035	\$11,900,000	\$0	P	FY23 State GO Bond Funds UConn Health Research IDC Capital UConn Health Operating Funds	(06/10/24)* 06/26/24		
UCH-New PET/CT Scanner Installation	21-032	\$5,675,000		P	UConn Health Capital Funds	(09/08/25)* 09/17/25		
UCH-SODM 24/7 Student Random Access Lab Renovation	24-032	\$830,000	\$0	P	UConn Health Capital Funds	(09/09/24)* 09/25/24		
UCH - Surgery Center Operating Room #6 Renovations	24-018	\$1,750,000	\$102,400	P	UConn Health Capital Funds	(06/10/24)* 06/26/24		
UCH-University Tower (UT) 7th Floor Pharmacy Fit-Out	23-024	\$10,250,000	\$114,308	P	UCONN 2000 Bond Funds UConn Health Capital Funds	(09/11/23)* 09/27/23		
<b>Final Budget Phase</b>								
UCH - ASB Data Center Generator and Power Improvements	23-601.04	\$3,180,000	\$2,039,969	P D-\$960k D-\$3.15M F-\$3.18M	UCONN 2000 Bond Funds State GO Bond Funds	(06/10/24)* 06/26/24 (09/09/24)* 09/25/24 (03/10/25)* 02/26/25	June 2026	0%
UCH- Building F & Building M Roof Replacement	22-601.05	\$1,615,000	\$1,175,200	D F-\$1.615M	FY23 State GO Bond Funds	(03/11/24)* 02/28/24 (06/10/24)* 06/26/24	July 2025 November 2025	Bldg F 100% Bldg M-10%
UCH - CGSB Chemical Storage Area Renovation	23-601.17	\$690,000	\$36,612	F-\$690K	FY23 State GO Bond Funds	(09/08/25)* 09/17/25	January 2026	0%
UCH-Connecticut Tower-2nd Floor Geriatric Psychology Relocation	26-010	\$1,500,000		F-\$1.M	UConn Health Capital	(12/10/25)* 12/03/25-pending		
UCH - Cryo Electron Microscope Installation	22-055	\$2,086,000	\$186,760	P-\$960k D-\$960k F-\$2.086M	UConn Health Research IDC Capital	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (09/09/24)* 09/25/24	TBD	0%
UCH-Emergency Department Low Acuity Expansion	23-025	\$1,350,000	\$911,912	P-\$1.26M D-\$1.35M F-\$1.35M	UConn Health Capital Funds	(09/09/24)* 09/25/24 (06/09/25)* 04/23/25 (06/09/25)* 06/25/25	December 2025	60%
UCH - Hybrid OR#2 Fit-Out	23-035	\$6,750,000	\$5,290,294	P-\$7.1M D-\$7.1M F-\$6.75M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/09/24)* 09/25/24 (12/09/24)* 12/11/24	November 2025	85%
UCH - Interventional Radiology Equipment Replacement & Renovation	20-001	\$8,700,000	\$6,601,420	P-\$4.7M D-\$4.7M F-\$8.7M	UConn Health Capital Funds FY23 State GO Bond Funds	(06/12/23)* 06/28/23 (12/09/24)* 12/11/24	September 2026	10%

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						(03/10/25)*		
						02/26/25		

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<b>Final Budget Phase - continued</b>								
UCH - IT Critical Equipment Redundancy Room	23-601.06	\$1,600,000	\$1,151,900	P-\$1.37M D-\$1.37M F-\$1.6M	UConn 2000 Bond Funds	(06/10/24)* 06/26/24 (09/09/24)* 09/25/24 (03/10/25)* 02/26/25	June 2026	10%
UCH- Labor & Delivery Infant Protection System Replacement	21-022	\$760,000	\$351,188	P-\$760k F-\$760k	UConn 2000 Bond Funds FY23 State GO Bond Funds	(03/11/24)* 02/28/24 (09/08/25)* 09/17/25	January 2026	60%
UCH-Linac Unit Replacement	20-058	\$5,580,000	\$2,103,372	P-\$5.22M D-\$4.985M F-\$5.58M	UConn Health Capital Funds	(06/12/23)* 04/19/23 (03/11/24)* 02/28/24 (03/10/25)* 02/26/25	November 2025	85%
UCH- Main Liquid Oxygen Tank Replacement	24-601.07	\$925,000	\$804,343	95206	FY23 State GO Bond Funds	(06/09/25)* 06/25/25	December 2025	25%
UCH - 16 Munson Road Emergency Lighting & Egress Upgrades	21-010	\$1,900,000	\$116,000	D-\$935k F-\$1.9M	UConn 2000 Bond Funds FY23 State GO Bond Funds	(12/06/21)* 12/08/21 (09/11/23)* 09/27/23	TBD	0%
UCH - TM416 MRI Upgrade and Mobile Unit	25-013	\$1,880,000	\$1,245,119	P-\$1.56M D-\$1.56M F-\$1.88M	UConn Health Capital Funds	(06/09/25)* 04/23/25 (06/09/25)* 06/25/25 (09/08/25)* 09/17/25	February 2026	0%
UCH-Torrington Clinical Practice Relocation	24-028	\$4,800,000	\$3,321,904	P F-\$4.8M	UConn Health Capital Funds Landlord Fit-Out Allowance	(12/09/24)* 12/11/24 (06/09/25)* 06/25/25	February 2026	20%
<b>Revised Final Phase</b>								
UCH-BB013 Animal Research MRI Renovation	24-023	\$1,042,000	\$83,602	P-\$2.57M D-\$620k F-\$620k RF-1.042M	State GO Bond Funds UConn Health Research IDC Capital UConn Health Operating Funds	(09/09/24)* 09/25/24 (06/09/25)* 04/23/25 (06/09/25)* 06/25/25 (09/08/25)* 09/17/25	February 2026	0%
UCH - Building E & Building K Roof Replacement	22-601.01	\$4,560,000	\$3,235,859	P-\$630K D-\$2.16M F-\$2.16M RF-\$4.56M	UConn 2000 Bond Funds FY23 State Go Bond Funds	(12/06/21)* 12/08/21 (06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (03/10/25)* 02/26/25	September 2024 May 2026	Bldg. E 100% Bldg. K - 10%

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<b>Revised Final Phase-continued</b>								
UCH - Central Sterile Washer & Sterilizer Replacement	21-034	\$7,965,000	\$6,900,379	P-\$1.9M D-\$3.985M F-\$4.97M RF-\$6.34M RF-\$7.605M RF-\$7.965M	UConn 2000 Bond Funds UConn Health Capital Funds FY23 State GO Bond Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/13/23)* 12/06/23 (03/10/25)* 02/26/25 (12/10/25)* 12/03/25-pending	March 2025 November 2025	Phase 1-100% Phase 2-90%
UCH - Connecticut Tower-6th Floor Infusion Center	25-020	\$1,400,000	\$150,068	F-\$600K RF-\$1.4M	UConn Health Capital Funds	(09/08/25)* 09/17/25 (12/10/25)* 12/03/25-pending	Phase 1 - January Phase 2 - March 2026	Phase 1 -3% Phase 2 -0%
UCH - KB034-036 Research Lab Renovation	24-011	\$2,100,000	\$1,506,604	F RF-\$1.975 RF-\$2.1M	UConn 2000 Bond Funds UConn Health Operating Funds	(03/11/24)* 02/28/24 (06/10/24)* 06/26/24 (09/08/25)* 09/17/25	November 2025	70%
<b>Recently Completed Projects <sup>(1)</sup></b>								
UCH - New England Sickle Cell Institute Renovation	21-063	\$5,960,000	\$5,794,400	P-\$3M D-\$4.865M F-\$4.865M RF-\$5.27M RF-\$5.8M RF-\$5.96M	UConn 2000 Bond Funds UConn Health Capital Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (09/09/24)* 09/25/24 (12/09/24)* 12/11/24 (09/08/25)* 09/17/25	COMPLETE	100%
UCH - Outpatient Pavilion 3rd Floor Backfill	22-060	\$4,250,000	\$3,075,370	P-\$3.3M D-\$3.3M F-\$4.25M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24	COMPLETE COMPLETE	Phase 1-100% Phase 2 - 100%
UCH - Outpatient Pavilion X-Ray & Blood Draw Relocation	22-046	\$1,925,000	\$1,466,640	P-\$650k D-\$850k F-\$1.925M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24	July 2025	100%
UCH - Parking Lots L1 & A5 Repavement	22-601.08	\$1,390,000	\$773,928	D- \$1.02M F-\$1.19M RF-\$1.390M	FY23 State GO Bond Funds	(06/10/24)* 06/26/24 (06/09/25)*	COMPLETE	100%

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						04/23/25 (09/08/25)* 09/17/25		



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<b>Recently Completed Projects-continued <sup>(1)</sup></b>								
UCH - Psychiatry Seclusion Suite & Nurse Station Security Renovation	21-050	\$1,470,000	\$1,284,748	D-\$790k F-\$1.042M RF-\$1.197M RF-\$1.31M RF-\$1.47M	UConn Health Capital Funds	(06/13/22)* 06/29/22 (12/05/22)* 12/07/22 (09/09/24)* 09/25/24 (06/09/25)* 06/25/25	July 2025	100%
UCH - Southington Clinic Expansion	23-045	\$1,900,000	\$1,774,426	D-\$1.32M F-\$1.9M	UConn Health Capital Funds	(03/11/24)* 02/28/24 (09/09/24)* 09/25/24	July 2025	100%
UCH-Underground Fuel Tank C1 Removal & Replacement	24-601.03	\$925,000	\$750,617	F-\$925k	UConn 2000 Bond Funds	(03/10/25)* 02/26/25	COMPLETE	100%
P = Planning Budget RP = Revised Planning Budget D = Design Budget RD = Revised Design Budget F = Final Budget RF = Revised Final Budget * UConn Health Board of Directors Reviewed and Recommended for Board of Trustees Approval <sup>(1)</sup> Completed projects assume "Completed, Commissioned and Occupied". Projects continue to be included in this report for 1 year after completion to accommodate initial financial closeout adjustments.								