

AGENDA

University of Connecticut Board of Trustees

Financial Affairs Committee Tuesday, September 16, 2025, at 10:00 a.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

1) Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Tuesday, September 16, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Monday, September 15) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

ACTION/PRESENTATION ITEMS:

TAB

2) Minutes of the Financial Affairs Committee June 24, 2025, Meeting	1
3) FY26 UConn and UConn Health Budget Update	2
4) Contracts and Agreements for Approval	3
5) FY25 Capital Expenditures	4
6) Endowment of Certain Funds Received from The Estate of Patricia Anthony	5
7) Annual Report of the Endowed Chair Program Entitled "Aetna English Chair of Writing"	6
8) Six (6) Proposed Easements with Wilhusky Housing LLC concerning development of Site A of off-campus student housing known as The Mark on North Eagleville Road	7
9) Cooperation Agreement with Wilhusky Housing LLC concerning development of Site A of off-campus student housing known as The Mark on North Eagleville Road	8

CAPITAL PROJECT BUDGETS FOR APPROVAL:

<u>STORRS BASED PROGRAMS</u>	<u>Phase</u>	<u>Budget</u>	<u>Tab</u>
10) Academic & Research Facilities – Gant Building Renovations – STEM	Revised Final	\$279,500,000	9
11) Northwest Residential Area – Thermal Comfort Improvements	Revised Final	\$22,750,000	10
12) Housing Refresh Program Summer 2026	Final	\$14,000,000	11

13) Babbidge Library HVAC Equipment Upgrades Phases 1, 2 & 3	Revised Final	\$1,220,000	12
14) Foster Hall Flood Damage Abatement & Restoration	Final	\$1,365,100	13

UConn Health

15) New PET/CT Scanner Installation	Planning	\$5,675,000	14
16) CGSB Chemical Storage Area Renovation	Final	\$690,000	15
17) TM416 MRI Upgrade & Mobile Unit	Final	\$1,880,000	16
18) Labor & Delivery Infant Protection System Replacement	Final	\$760,000	17
19) BB013 Animal Research MRI Renovation	Revised Final	\$1,042,000	18
20) Parking Lots L1 & A5 Repaving	Revised Final	\$1,390,000	19
21) KB034-036 Research Lab Renovation	Revised Final	\$2,100,000	20
22) New England Sickle Cell Institute Renovation	Revised Final	\$5,960,000	21
23) Connecticut Tower – 6 th Floor Infusion Center	Final	\$600,000	22

Information Items:

- 24) University Senate Representative Report
- 25) Contracts and Agreements for Information 23
- 26) 2025 Finance Corporation Report of Operations 24
- 27) Construction Project Status Report
<https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2025/09/Construction-Status-Report-9.17.25.pdf>
- 28) UConn 2000 Book 60
<https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2025/09/UConn-2000-Book-60-FINAL.pdf>
- 29) Other Business
- 30) Executive Session (as needed)
- 31) Adjournment

ATTACHMENT 1

MINUTES

University of Connecticut Board of Trustees

Financial Affairs Committee ANNUAL BUDGET WORKSHOP Tuesday, June 24, 2025, at 10:00 a.m. Virtual Meeting

Committee Trustees:	Andy Bessette, Mark Boxer, Shari Cantor, Sean Dunn, Kevin O'Connor, Daniel O'Keefe, Philip Rubin
Other Trustees:	Andrea Dennis-LaVigne, Denis Nayden, Thomas Ritter, Fabio Saccomanno, Daniel Toscano
Other Guests:	Jonathan Dach, Governor Lamont's Designee on the Board
University Senate Representatives:	Lisa Park Boush, Michael White Carrie Fernandez, University Senate Representative Elect
University Staff:	Andy Agwunobi, David Benedict, Laura Burton, Anne D'Alleva, Lisa Danville, Nathan Fuerst, Gail Garber, Nicole Gelston, Jeffrey Geoghegan, Haleh Ghaemolsabahi, Jonathan Heinlein, Philip Hunt, George Karsanow, Michael Kirk, David Koehler, Eric Kruger, Joann Lombardo, Radenka Maric, Peggy McCarthy, Stanley Nolan, Rachel Rubin, Heather Ryan, Joseph Thompson, Sean Vasington, Michelle Williams, Reka Wrynn

Vice-Chair Bessette called the meeting to order at 10:00 a.m.

1. Public Participation

No members of the public signed up to address the Committee.

2. Minutes of the Financial Affairs Committee Meeting of April 22, 2025

On a motion by Trustee Rubin, seconded by Trustee Boxer, the Committee voted unanimously to approve the minutes of the April 22, 2025, Meeting.

3. FY26 UConn and UConn Health Budget Presentation

Presenter: Jeffrey P. Geoghegan, Executive Vice President for Finance and Chief Financial Officer

4. Fiscal Year 2026 Spending Plan for the University of Connecticut, Storrs and Regional Campuses

On a motion by Trustee Cantor, seconded by Trustee Dunn, the Committee voted unanimously to recommend the item to the full Board for approval.

5. Fiscal Year 2026 Capital Budget for the University of Connecticut, Storrs and Regional Campuses

On a motion by Trustee Boxer, seconded by Trustee Rubin, the Committee voted unanimously to recommend the item to the full Board for approval.

6. Fiscal Year 2026 Thirty-third Supplemental Indenture Authorizing University of Connecticut General Obligation Bonds

On a motion by Trustee Rubin, seconded by Trustee Cantor, the Committee voted unanimously to recommend the item to the full Board for approval.

7. Fiscal Year 2026 Spending Plan for the University of Connecticut Health Center

On a motion by Trustee Cantor, seconded by Trustee Dunn, the Committee voted unanimously to recommend the item to the full Board for approval.

8. Fiscal Year 2026 Capital Budget for the University of Connecticut Health Center

On a motion by Trustee Boxer, seconded by Trustee Cantor, the Committee voted unanimously to recommend the item to the full Board for approval.

9. Statement of Work for the UConn Foundation for Fiscal Year 2026 and First Amendment to the Second Amended and Restated Master Agreement

On a motion by Trustee Bessette, seconded by Trustee O'Connor, the Committee voted unanimously to recommend the item to the full Board for approval.

10. Contracts and Agreements for Approval

On a motion by Trustee Boxer, seconded by Trustee Rubin, the Committee voted to recommend the item to the full Board for approval. Vice-Chair Bessette recused himself from contract #23, Global Spectrum LLC, dba OVG360.

11. Capital Project Budgets for Approval ~ Storrs Based Programs and UConn Health

After a lengthy discussion on a motion by Trustee Dunn and seconded by Trustee Boxer the Committee voted to approve, agenda item #12, Project Budget for Avery Point Campus Housing Development (Design), as amended to state, "Be it resolved that the Board of Trustees approve the use of \$3,000,000 for the Avery Point Housing Development project; of which \$2,250,000 of UCONN 2000 bond funds is contingent upon Board of Trustees approval of a comprehensive strategic plan for the Avery Point Campus." Trustee O'Keefe voted nay to the resolution.

On a motion by Trustee Rubin, seconded by Trustee Boxer, the Committee voted unanimously to recommend the following projects to the full Board for approval

Storrs Based Programs: Motor Pool Fuel Tank Replacement (Design); SHaW Suite at Avery Point Campus (Final); Pharmacy Biology Building (PBB) Research Support Expansion (Final); Gampel Pavilion Renovation (Final); University Second Electrical Feed (Revised Final); Boiler Plant Equipment Replacement and Utility Tunnel Connection (Revised Final); Albert N. Jorgensen & Harriet S. Jorgensen Theatre and Performing Arts Center Envelope and Various Site Improvements (Final); Alumni Center Wood Shake Roof Replacement (Final); Branford House Exterior Repairs, Phases 1,2,& 3 (Revised Final); Andover Infrastructure and Software Upgrade Phases I through VI (Revised Final); VoIP Implementation and 5ESS Decommissioning (Final).

UConn Health: Connecticut Tower Infrastructure Upgrade (Planning); TM416 MRI Upgrade and Mobile Unit (Design); Torrington Clinical Practice Relocation (Final); Emergency Department Low Acuity Expansion (Final); BB013 Animal Research MRI Renovation (Final); Psychiatry Seclusion Suite & Nurse Station Security Renovation (Revised Final); Main Liquid Oxygen Tank Replacement (Final).

12. University Senate Representative Report

Senate Representative Michael White stated no report of the University Senate.

13. Other Business

There was no Other Business.

14. Executive Session

There was no Executive Session.

15. Adjournment

On a motion by Trustee Boxer, seconded by Trustee O'Connor, the Committee voted unanimously to adjourn the meeting. The Committee adjourned at 12:49 p.m.

Respectfully submitted,



Debbie L. Carone
Secretary to the Committee

ATTACHMENT 2

Board of Trustees Financial Affairs



UConn and UConn Health Budget Update

September 16, 2025

FY25 Year-End (Unaudited)

UConn Storrs & Regional Campuses	FY25 Actuals	FY25 Budget Revised Aug 2024	Variance	Variance %
State Appropriations	\$321.0	\$318.1	\$2.9	0.9%
Tuition	583.1	573.3	9.8	1.7%
Course/Mandatory Fees	177.6	171.6	6.0	3.5%
Grants & Contracts - Financial Aid	89.0	85.6	3.3	3.9%
Grants & Contracts - Other	271.4	233.7	37.7	16.1%
Auxiliary Revenue	269.7	247.7	22.0	8.9%
Other Revenues	123.9	102.7	21.2	20.6%
Total Revenues	\$1,835.6	\$1,732.7	\$102.8	5.9%
Salary/Benefits	\$932.9	\$911.8	\$21.1	2.3%
Financial Aid - Tuition Funded	196.3	198.5	(2.3)	-1.1%
Financial Aid - Other	127.5	116.9	10.6	9.0%
Capital Projects/Lease/Debt Payments	166.8	106.5	60.2	56.5%
Other Expenses	388.4	398.3	(9.9)	-2.5%
Total Expense	\$1,811.8	\$1,732.0	\$79.8	4.6%
Adj beg balance - GASB 101 Comp Abs.	(19.4)	0.0	(19.4)	
Net Income/(Loss)	\$4.4	\$0.7	\$3.6	

*FY25 Budget was revised August 2024 based on actual FY24 year end results as well as additional tuition due to housing availability in Stamford.

UConn Storrs & Regionals

- UConn ended with a small net gain overall (\$4.4M) related to restricted funds. We realized a decrease in the unrestricted activity fund balance.
- During FY25, the University recognized favorable tuition/fee revenues, grant revenues and energy savings.
- Significant increases in Foundation reimbursement helped cover existing costs.
- These gains offset additional spending in salaries/benefits, financial aid, and future project activity.

Note: Use of decimals may result in rounding differences.



FY26 Draft Updated Budget

UConn Storrs & Regional Campuses	FY26 Updated Forecast	FY26 BOT Budget	Variance	Variance %
State Appropriations	\$269.2	\$269.2	\$0.0	0.0%
Tuition	616.3	615.6	0.7	0.1%
Course/Mandatory Fees	180.3	175.7	4.6	2.6%
Grants & Contracts - Financial Aid	89.9	87.7	2.1	2.4%
Grants & Contracts - Other	250.0	225.9	24.1	10.7%
Auxiliary Revenue	291.5	291.5	0.0	0.0%
Other Revenues	128.9	112.7	16.2	14.3%
Total Revenues	\$1,826.0	\$1,778.2	\$47.7	2.7%
Salary/Benefits	\$947.5	\$947.5	\$0.0	0.0%
Financial Aid - Tuition Funded	219.6	219.4	0.2	0.1%
Financial Aid - Other	131.4	120.5	10.9	9.0%
Capital Projects/Lease/Debt Payments	88.6	88.6	0.0	0.0%
Other Expenses	451.5	440.1	11.4	2.6%
Total Expense	\$1,838.6	\$1,816.1	\$22.4	1.2%
Net Income/(Loss)	(\$12.6)	(\$37.9)	\$25.3	

UConn Storrs & Regionals

- Deficit improved (+\$25.3M) based on overachieving on FY25 revenues as well as incorporating updated information.
- Through rescissions and financial improvement plans, we do expect to ultimately end in balance in FY26.
- Continuing to work with units to identify permanently balanced budgets.
- Deficits are still forecasted in the out years.

Note: Use of decimals may result in rounding differences.



FY25 Year-End (Unaudited)

UConn Health	FY25 Actuals (Unaudited)	FY25 Budget	Variance	Variance %
State Appropriation	\$193.8	\$198.7	-\$4.9	-2.5%
Tuition and Fees	35.7	34.2	1.5	4.2%
Grants & Contracts	119.3	119.2	0.1	0.1%
Interns/Residents	90.1	92.2	-2.1	-2.3%
Net Patient Revenue	1094.0	1013.1	80.9	8.0%
Other Revenue ⁽¹⁾	268.7	242.6	26.1	10.8%
Total Revenues	\$1,801.6	\$1,700.0	\$101.6	6.0%
Salary/Benefits	\$822.4	\$809.0	\$13.4	1.7%
Drugs/Medical Supplies	357.7	331.7	26.0	7.8%
Resident and Fellow house staff	74.9	76.4	-1.5	-2.0%
Other Expenses ⁽²⁾	488.8	452.8	35.9	7.9%
Capital Projects/Lease and Debt Payment	42.6	31.7	11.0	34.6%
Total Expense	\$1,786.4	\$1,701.6	\$84.8	5.0%
Net Income/(Loss)	\$15.2	-\$1.6	\$16.8	

(1) Other Revenue includes auxiliary services, gifts/endowments, external contract revenue, investment income and internal income (offset by internal expense)

(2) Other expenses includes utilities, insurance, medical contractual support, outside and other purchased services, repairs/maintenance and internal expenses (offset by internal income)

UConn Health

- UConn Health had an operating gain of \$15.2 million for the fiscal year ended June 30, 2025, compared to a budgeted loss of \$1.6 million.
- UConn Health operations were \$16.8 million favorable to budget.
- During FY25, UConn Health recognized favorable Patient Care revenues in JDH, UMG and the pharmacy programs.
- UConn Health's favorable margin will be put toward its projected fiscal year 2026 budget deficit.

Note: Use of decimals may result in rounding differences.

UConn

FY26 Draft Updated Budget

UConn Health	FY26 Updated Budget	FY26 BOT Budget	Variance	% Variance
State Support	\$ 144.3	\$ 144.3	\$ 0.0	0.0%
Tuition and Fees	36.1	36.1	0.0	0.0%
Grants & Contracts	107.1	107.1	0.0	0.0%
Interns/Residents	99.5	99.5	0.0	0.0%
Net Patient Revenue	1176.1	1169.3	6.8	0.6%
Other Revenue	253.1	253.1	0.0	0.0%
Total Revenues	\$ 1,816.3	\$ 1,809.5	\$ 6.8	0.4%
Salaries & Wages	\$ 673.3	\$ 678.3	\$ (5.0)	(0.7%)
Fringe Benefits	186.1	187.8	(1.7)	(0.9%)
Temporary/Contractual Support	213.9	213.9	0.0	0.0%
Drugs/Medical Supplies	378.7	378.7	0.0	0.0%
Resident and Fellow house staff	83.3	83.3	0.0	0.0%
Utilities	18.6	18.6	0.0	0.0%
Interest Expense on Debt Service	8.0	8.0	0.0	0.0%
Purchased Services	186.5	186.9	(0.4)	(0.2%)
Other Expenses	80.6	82.0	(1.4)	(1.7%)
Capital Projects/Debt Payments	23.8	33.8	(10.0)	(29.6%)
Total Expenses	\$ 1,852.8	\$ 1,871.3	\$ (18.5)	(1.0%)
Budget Stabilization Fund	\$ 15.1	\$ 15.1	\$.0	
Net Income/(Loss)	(\$ 21.4)	(\$ 46.7)	\$ 25.3	

Note: Use of decimals may result in rounding differences.

UConn Health

- FY26 Deficit improved by ~\$24.7 million due to Budget Mitigation Initiatives relating to Workforce, Contracts, Clinical Improvements & One-time Savings
- “Project Thrive” targeting \$46.7 million in savings or additional revenue from our FY26 budget (and to identify and implement further mitigation for FY27)
- Deficits are still forecasted in the out years.

UConn 2000 Overview

**\$574M remains
FY26-FY31**

UConn 2000 was enacted to attract and retain CT’s high-achieving students through a dramatic transformation and modernization of the University physical plant.

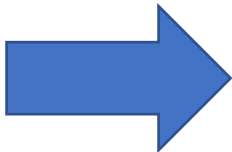
**36-year
program split
into 3 phases**

7 Campuses
4,148 acres
~16M sqft

Avery Point
Farmington
Stamford
Waterbury

Hartford
Law School
Storrs

**\$5.5B of State bonds
averaging \$153M/year
since 1995**



**Over \$5.3B in capital expenditures since
FY96 from all fund sources.**

Capital Expenditures (\$M)	
\$4,008.5	State-supported UConn 2000 GO Bonds
269.6	Other State-supported bonds (i.e. Tech Park, Waterbury)
441.7	UConn-supported Special Obligation bonds
545.6	Non-State funds (i.e. UConn operating funds, gifts)
\$5,265.4M Total Expenditures (as of 6/30/25)	

Long-Term Capital Plan (thru FY31): Managing Limited Financial Resources

- Funding Sources are constrained
 - Capital funds come from the State and UConn
- Deferred Maintenance Needs
 - Currently facing a \$1.55 billion backlog in Deferred Maintenance (DM) needs for Storrs & Regional Campuses.
 - \$587 million in needs for UConn Health
- Prioritization Process
 - Leverage data from Building Condition Assessment and work order systems to set priorities
 - Decisions prioritize maximizing impact within limited capital resources, in alignment with the University Master Plan
- Governance & Oversight
 - Established controls and approval processes to guide funding decisions
 - Ensures transparency, consistency, and strategic alignment

BUDGET

Excluding UCH Operating

\$122M UConn 2000 GO Bonds
18M University Funds
20M SFR Bonds
0M Other Funding Sources
\$160M Total FY25 Budget



PROJECTS FUNDED

Excluding UCH Operating

\$171M UConn 2000 GO Bonds
-24M University Funds*
71M SFR Bonds*
42M Other Funding Sources
\$260M FY25 Total Funded

UConn EXPENSES

\$103M UConn 2000 GO Bonds
-48M University Funds*
71M SFR Bonds*
12M Other Funding Sources
\$138M Total FY25 Expenses



UCH EXPENSES

Projects Over \$500K

\$5M UConn 2000 GO Bonds
17M University Funds
3M Other Funding Sources
\$25M Total FY25 Expenses

ACTIVE PROJECTS

Including UCH Projects Over \$500K

Most capital projects span multiple fiscal years. As of 6/30/25, there were 255 active projects with funded budgets totaling \$1.7B and expenditures of \$1.2B.



CLOSED PROJECTS

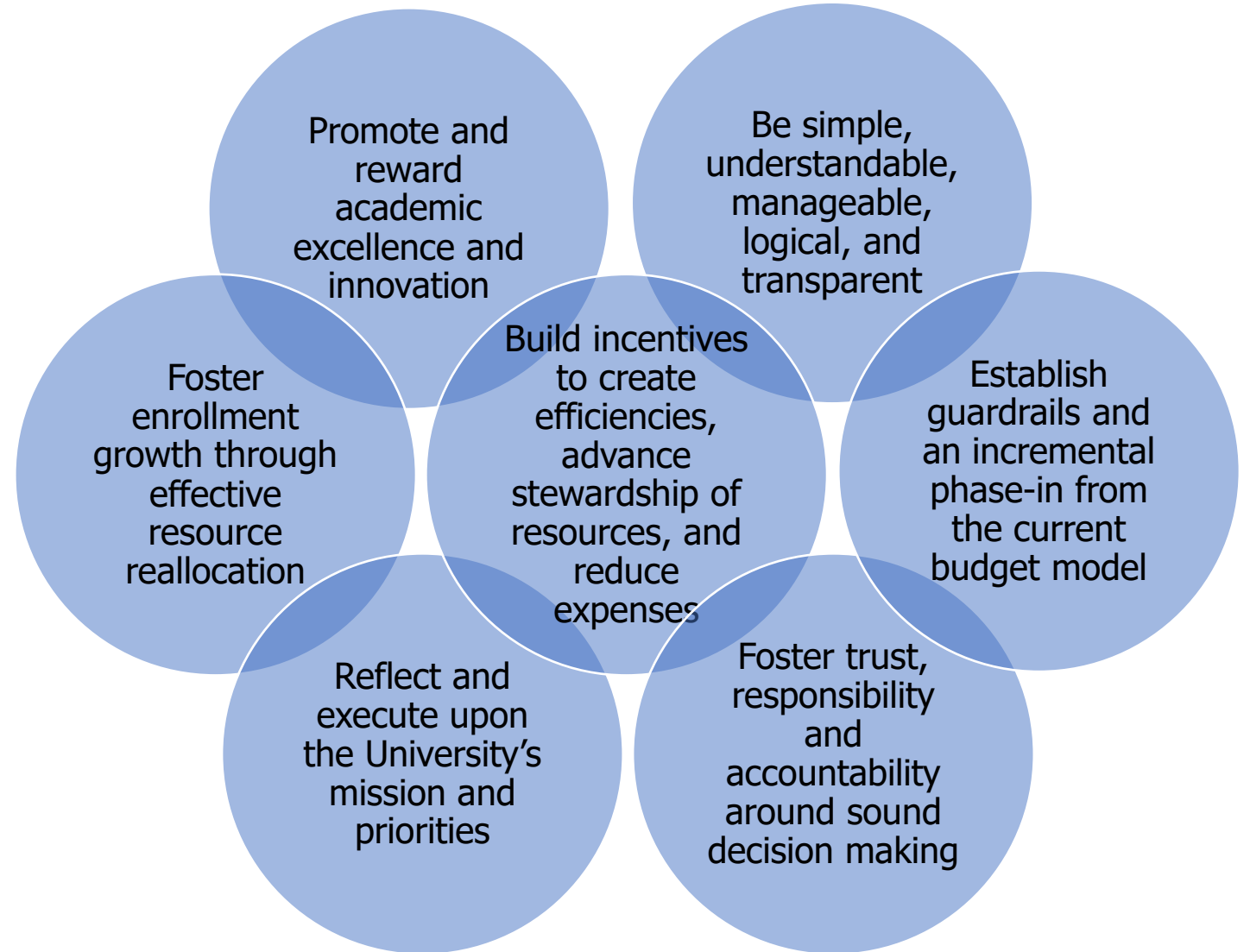
Excluding UCH

147 projects with budgets totaling \$142M were financially closed in FY25. At closeout, \$4.5M (3%) was reallocated to other operating & capital initiatives.

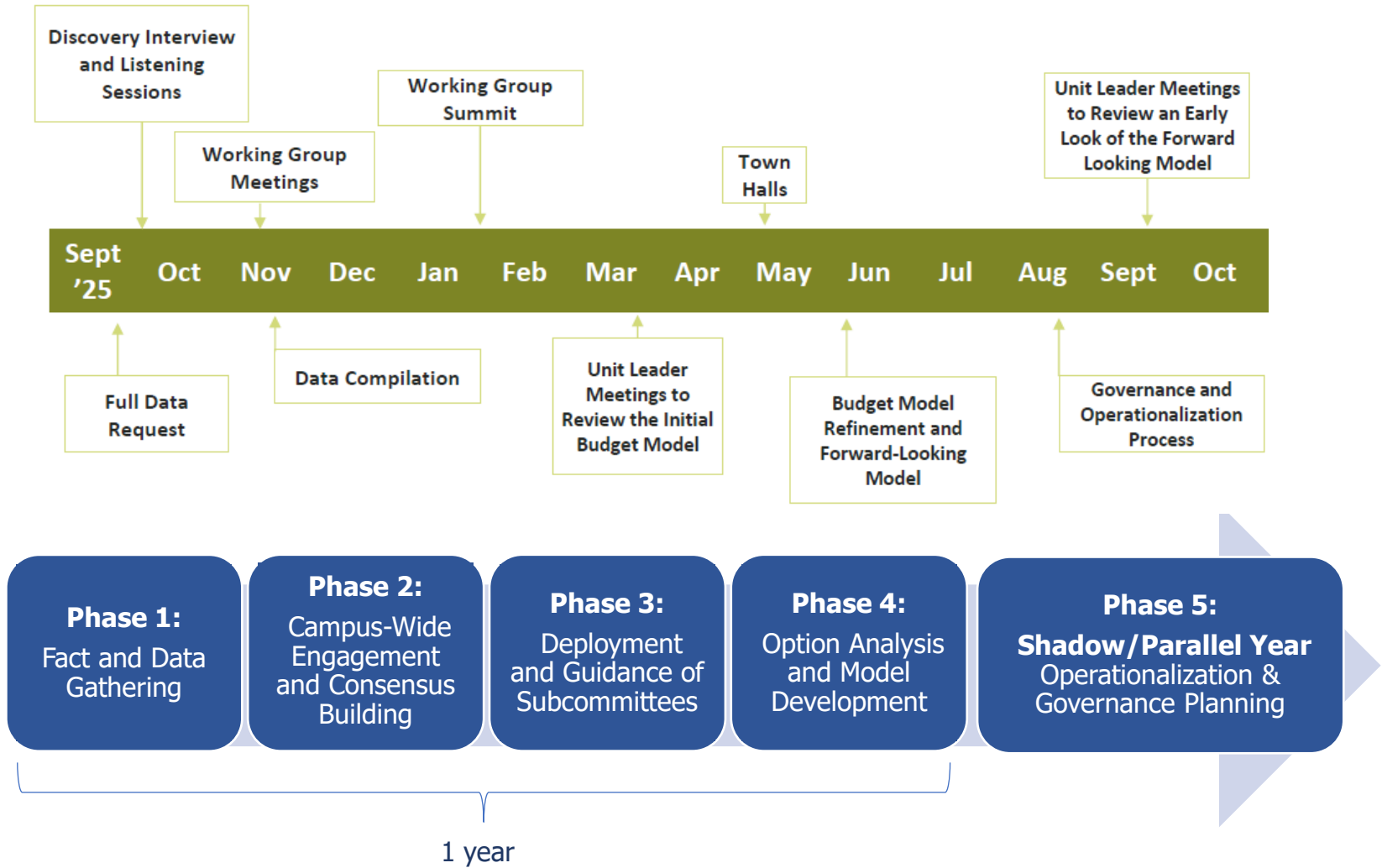
*Funds transfers required for University and SFR bonds due to timing of bond issuance.

Budget Transformation Initiative (BTI) - Overview

- The project goal is to **increase transparency, build incentives** to work towards institutional goals, and create a model that uses fair metrics to **guide decision making** and use of resources.
- The BTI will not solve the budget deficit, it will simply improve the allocation method for current operating funds.
- More information may be found under the Operating Budget page at budget.uconn.edu



Budget Transformation Initiative (BTI) – Preliminary Timeline



Kennedy & Company’s five-phase process reflects multiple concurrent steps to progress as quickly as possible to gain momentum and institution-wide buy-in throughout the process.

Consulting contract value not to exceed **\$750,000** plus **10%** expense reimbursement (e.g. travel)

Organizational Needs Assessment - Segal

➤ Overview

- The assessment, being led by Segal Consulting, is focused on reviewing business and administrative support functions and marketing/communications functions to understand how they are carried out and to identify opportunities for improvement.

➤ Goals

- Evaluate and gather insights to guide the university's planning and strategic decisions on organizational design and operational effectiveness in the assessed functional areas.
- Create more manageable workloads, improve service delivery to faculty, staff, and students, and foster more sustainable work environment.
- Enhance opportunities for staff to succeed and progress in their careers.

- More information can be found here hr.uconn.edu/bus-admin-sup



Consulting contract value not to exceed **\$186,000** plus \$25K expense reimbursement (e.g. travel)

ATTACHMENT 3

**UNIVERSITY OF CONNECTICUT
BOARD OF TRUSTEES
CONTRACTS, REAL ESTATE AGREEMENTS AND
PURCHASE ORDERS OF \$1,000,000 OR MORE FOR APPROVAL
SEPTEMBER 17, 2025**

**The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.*

***S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based*

PROCUREMENT-AMENDMENTS* (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
BUSINESS SUPPORT SERVICES									
1	Sauder Manufacturing Co., dba Sauder Education Contract #CNR01451	\$500,000 (Previous Contract Value \$10,600,000; Total New Contract Value \$11,100,000)	12/01/17-11/30/27 (No change)	E&I consortia contract for renewable/sustainable seating, lounge, and dormitory furniture for all University campuses. Amend to increase contract value by \$500,000 for a total new contract value of \$11,100,000. Sourced through the Educational and Institutional Cooperative Service (E&I). The increase is requested to support future purchases of furniture. Future extensions may be exercised at the discretion of the Consortium. Contract term remains the same.	Operating Funds	Joseph M. Thompson, Chief Procurement Officer	GPO/Consortia	\$8,814,106	
2	B&H Foto & Electronics Corp Contract #EI00221	\$500,001 (Previous Contract Value \$999,999; Total New Contract Value \$1,500,000)	10/01/22-09/30/27 (No change)	E&I consortia contract for photographic equipment, supplies, and services. Amend to increase contract value \$500,001 for a total new contract value of \$1,500,000. The increase is to allow for continued support for future purchases for the remainder of this contract term. Future extensions may be exercised at the discretion of the Consortium. Contract term remains the same.	Operating Funds	Joseph M. Thompson, Chief Procurement Officer	GPO/Consortia	\$883,566	
3	DGI Communications Contract #MC15-B11	\$500,000 (Previous Contract Value \$2,500,000; Total New Contract Value \$3,000,000)	05/01/20-09/30/25 (No change)	Massachusetts Higher Education Consortium (MHEC) contract for multi-media equipment and services. Amend to increase contract value by \$500,000 for a new total contract value of \$3,000,000. Sourced through MHEC. The increase requested is to allow for multiple projects in the Homer Babbidge Library. Future extensions may be exercised at the discretion of the Consortium. Contract term remains the same.	Operating Funds	Joseph M. Thompson, AVP of Procurement Services and Chief Procurement Officer	GPO/Consortia	\$2,266,635	
CONSTRUCTION									
4	Kronenberger & Sons Restoration, LLC Contract #OC.GC2024-05	\$1,000,000 (Previous Contract Value \$1,000,000; Total New Contract Value \$2,000,000)	05/01/24-05/30/27 (No change)	On-Call General Contractor services to be used at all UConn campuses to provide project support as needed. Amend to increase contract value by \$1,000,000, for a total new contract value of \$2,000,000. Contract term remains the same.	Multiple Sources	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$538,648	S,C
FACILITIES OPERATIONS									
5	John Boyle Company Contract #061323-MMI	\$800,000 (Previous Contract Value \$700,000; Total New Contract Value \$1,500,000)	08/04/23-08/09/27 (No Change)	Sourcewell consortia contract to provide for the purchase of Mannington brand flooring material and installation services for all University of Connecticut campuses. Amend to increase contract value by \$800,000 for a total new contract value of \$1,500,000. Increase is requested to cover the continued purchase of Mannington flooring material and related services for the term of the contract to support annual refresh projects and repairs as they arise. Three one-year extensions remain. Contract term remains the same.	Operating Funds	Stanley Nolan, AVP Facilities Operations & Building Services	GPO/Consortia	\$610,390	S,C
PROFESSIONAL & SPECIALIZED SERVICES									
6	LAZ Karp Assoc. (LAZ Parking Ltd., LLC) Contract #UC-24-KA100623	\$500,000 (Previous Contract Value \$2,000,000; Total New Contract Value \$2,500,000)	04/01/24-06/30/27 (No Change)	University contract to provide parking management, maintenance, events and enforcement services for the University's North and South Garages on the Storrs campus and parking lots, as well as special events parking services. This is the result of a formal public solicitation. Amend to increase contract value by \$500,000 for a new contract value of \$2,500,000. Contract term remains the same.	Multiple Sources	Stanley Nolan, AVP Facilities Operations & Building Services	University of Connecticut Bid	\$1,113,023	
7	Daktronics Inc. Contract #030223-DAK	\$1,000,000 (Previous Contract Value \$5,000,000; Total New Contract Value \$6,000,000)	06/19/23-05/25/27 (No Change)	Sourcewell consortium contract to provide scoreboards, display boards, video boards and related services for all University campuses. Amend to increase contract value by \$1,000,000 for a total new contract value of \$6,000,000. Contract terms remains the same.	UConn 2000	David Benedict, Director of Athletics	GPO/Consortia	\$5,100,805	
8	Powerstation Contract #UC-24-TL110422-D	\$520,000 (Previous Contract Value \$980,000; Total New Contract Value \$1,500,000)	08/08/23-06/30/26 (No change)	University Contract to provide Event Services and Rentals such as; Audio Visual Services/rentals, technicians, table and chairs, climate control, flooring, event accessories, linens, plant and floral decorations, portable lighting, staging, tent, etc. This contract can be used by any department within the University. Amend to increase contract value by \$520,000 for a new total contract value of \$1,500,000. Contract term remains the same.	Multiple Sources	Joseph M. Thompson, Chief Procurement Officer	University of Connecticut Bid	\$921,399	
TECHNOLOGY									
9	Blackboard LLC Contract #SO-21090	\$2,150,000 (Previous Contract Value \$950,000; Total New Contract Value \$3,100,000)	12/30/22-06/30/30 (includes three-year extension)	Connecticut State Colleges and Universities (CSCU) contract to provide learning management system (LMS) software for all University campuses to support HuskyCT. Amend to increase contract value by \$2,150,000 for a total new contract value of \$3,100,000. Amend to extend contract term three years, through 06/30/30. Future extensions may be exercised at the discretion of CSCU. Contract value increase and extension are requested to cover software subscription fees through 6/30/30, and to align with the CSCU contract.	Multiple Sources	Ted Laskaris, Interim Chief Information Officer	Other/State Bid	\$720,008	
10	CDW Government LLC Contract #UC-19124	\$0 (Previous Contract Value \$5,000,000; Contract Value remains the same)	08/06/21-08/31/26 (includes one-year extension)	University contract to provide information technology hardware, software, supplies and related services for all University of Connecticut campuses. Amend to extend contract term one year, through 08/31/26. Contract Value remains the same.	Multiple Sources	Ted Laskaris, Interim Chief Information Officer	University of Connecticut Bid	\$1,734,394	

UNIVERSITY OF CONNECTICUT
BOARD OF TRUSTEES
CONTRACTS, REAL ESTATE AGREEMENTS AND
PURCHASE ORDERS OF \$1,000,000 OR MORE FOR APPROVAL
SEPTEMBER 17, 2025

TECHNOLOGY (Continued)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
11	Elsevier Inc Contract #SSAG10667502	\$600,001 (Previous Contract Value \$999,999; Total New Contract Value \$1,600,000)	08/19/22-10/31/28 (includes two-year extension)	University contract for faculty and administrators software system that captures review, promotions, and tenure, as well as has a faculty activity reporting module. It collects all activities including accreditation, institutional research, and CV generation of faculty members. Amend to increase contract value by \$600,001, for a total new contract value of \$1,600,000. Amend to extend contract term two years, through 10/31/28. Zero extensions remain. Contract value increase and extension are requested to cover software subscription through 10/31/28.	Operating Funds	Reka Wrynn, Interim VP for Finance	Sole Source	\$662,716	
12	Graybar Electric Company Contract #SO-19113	\$500,000 (Previous Contract Value \$500,000; Total New Contract Value \$1,000,000)	01/03/20-11/30/29 (includes three-year and 10-month extension)	University contract to provide information technology hardware, software, supplies and related services for all University of Connecticut campuses. Amend to increase contract value by \$500,000 for a total new contract value of \$1,000,000. Amend to extend contract term three years and ten months, through 11/30/29. Future extensions may be exercised at the discretion of CSCU. Contract value increase and extension are requested to cover hardware and software purchases based on historical data, and to align with the CSCU contract.	Multiple Sources	Ted Laskaris, Interim Chief Information Officer	University of Connecticut Bid	\$422,468	C
13	Indiana University Contract #SSAG118431038	\$1,844,412 (Previous Contract Value \$3,955,588; Total New Contract Value \$5,800,000)	07/01/19-06/30/28 (includes two-year extension)	This contract provides Connecticut Education Network (CEN) and the University of Connecticut software security services, support services including a 24x7x365 service desk that monitors the CEN network and serves as the "first responder" for all network issues. The services are OmniSoc, Global Noc and Global Noc Light. Amend to increase contract value by \$1,844,412 for a total new contract value of \$5,800,000. Amend to extend contract term two years, through 06/30/28. One (2-year) extension remains. Sourced through a sole source agreement between UConn and Indiana University. Increase is requested to cover the cost of two year's annual fees and consulting.	Multiple Sources	Ted Laskaris, Interim Chief Information Officer	Sole Source	\$2,670,447	
14	KC Installation LLC Contract #SSAG152945956	\$700,000 (Previous Contract Value \$1,400,000; Total New Contract Value \$2,100,000)	07/01/23-06/30/26 (No Change)	University telecom service contract to perform daily management and maintenance as well as higher level troubleshooting and engineering support for the University's Western Electric SESS telephone switch (to phase out switch for VoIP implementation). Amend to increase contract value by \$700,000 for a total new contract value of \$2,100,000. Contract term remains the same. Contract increase is requested to provide additional funding for expenses that will occur through the remainder of the current term. KCI is the only firm with an active business unit that provides on-site maintenance and support services.	Multiple Sources	Ted Laskaris, Interim Chief Information Officer	Sole Source	\$965,546	
15	Learfield Sub LLC Contract #GLAG179597182	\$3,000,000 (Previous Contract Value \$4,000,000; Total New Contract Value \$7,000,000)	11/17/23-06/30/32 (No Change)	University contract for online and digital ticket sales platform, an integrated customer data management system for ticket buyers and donors, and tools for marketing/sales analytics for the Division of Athletics. This includes hosting fees, back-office fees on ticket sales, and the addition of Ballena (a digital virtual seat visualization software). Amend to increase contract value by \$3,000,000 for a total new contract value of \$7,000,000. Contract term remains the same. Increase is requested to cover costs for two year of seating fees, platform subscription, and consulting.	Operating Funds	David Benedict, Director of Athletics	GL71	\$1,659,043	
16	Southern NE Telephone Co DBA Frontier Communications of CT Contract #17PSX0072	\$500,000 (Previous Contract Value \$3,500,000; Total New Contract Value \$4,000,000)	10/02/17-10/01/25 (No Change)	State of CT contract for telecommunication network services, landlines, and long distance services for use by all University campuses. Amend to increase contract value \$500,000, for a total new contract value of \$4,000,000. Contract term remains the same. Sourced through a State of Connecticut agreement. Contract increase is requested to cover FY26 expenses related to University landlines remaining during the transition to VoIP.	Operating Funds	Ted Laskaris, Interim Chief Information Officer	Other/State Bid	\$2,648,346	C
17	Tri-Corn Consulting Group LLC Contract #SO-19132	\$2,000,000 (Previous Contract Value \$7,500,000; Total New Contract Value \$9,500,000)	08/16/19-07/31/29 (includes three-year extension)	Connecticut State Colleges and Universities (CSCU) agreement for IT professional services for strategic planning, project management, process analysis, infrastructure and related services, software/application development, IT security support services, and including supporting the VoIP transition. Amend to increase contract value by \$2,000,000 for a total new contract value of \$9,500,000. Amend to extend contract term three year, through 07/31/29. Contract increase and extension are requested to continue use of temporary staffing to support implementation of ongoing projects and to align contract with CSCU contract. Future extensions may be exercised by CSCU.	Multiple Sources	Ted Laskaris, Interim Chief Information Officer	University of Connecticut Bid	\$4,960,927	S

**UNIVERSITY OF CONNECTICUT
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No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
REVENUE-NEW* (Grouped by Family)									
FINANCIAL SERVICES & MARKETING PARTNERSHIP									
18	M&T Bank Contract #TBD	TBD	10 Years Upon Execution	UConn and M&T Bank are entering a comprehensive long-term university-wide agreement for financial service opportunities, campus support, product marketing and community and customer engagement. As the "Official Bank of UConn", M&T will be providing significant annual sponsorship revenue to UConn and will also be the provider of procurement and travel cards for UConn and UConn Health employees.	Revenue Generating	Kyle Muncy, Director of Brand Partnerships	N/A - Revenue	N/A	
REVENUE-AMENDMENTS* (Grouped by Family)									
RESEARCH									
19	Department of Economic and Community Development (DECD)	\$1,428,606 (Previous Contract Value \$12,970,212; Total New Contract Value \$14,398,818)	05/14/13-12/31/25 (No change)	MOU with DECD to match funding awarded to UConn by the US. Small Business Administration (SBA). Funding provided supports continuation of the Connecticut Small Business Development Center (CTSBDC) program which provides business planning and loan packaging services to Connecticut small businesses. In addition, the SBDC provides critical business counseling services to small and start-up companies across the state. Amend to increase contract value by \$1,428,606 for a total new contract value of \$14,398,818.	Revenue Generating	Greg Reilly, Dean School of Business	N/A - Revenue	\$14,758,195	
REAL ESTATE AGREEMENTS FOR APPROVAL *									
<i>*Not all provisions of all Agreements appearing below have been 100% completed, but the Administration is seeking approval to proceed to execution based on the material terms described below.</i>									
UNIVERSITY AS LESSEE									
No.	Lessor	Annual Amount Payable	Term	Purpose	Fund Source	Program Director			
1	Connecticut Center for Advanced Technology, Inc.	\$19,236.84 per year w/1% increase annually	09/01/25-07/31/27	This is an update to the information submitted to BOT in June 2025. The new lease agreement for 4,158 sq. ft. at 222 Pitkin Street in Hartford, will extend the current occupancy to 7/31/27 rather than 8/31/28 as originally anticipated. At this time, the Lessor can only commit to leasing the space until July '27.	Operating Funds	Joe Ercolano, Director of the Connecticut Small Business Development Center (CTSBDC)			
2	Northland Trumbull Block, LLC	N/A - Reduction in UConn's lease payment by \$1,861.02 annually, coinciding with the proposed reduction in square footage.	06/01/24-08/31/29	The Lessor is requesting an amendment to the lease to support infrastructure upgrades associated with the Capital Region Development Authority's (CRDA) renovation of the People's Bank Arena. As part of the renovation, new kitchen equipment will be installed on the lower level, requiring a vertical exhaust duct to exit the building through the Trumbull Block space owned by Northland. CRDA engineers have identified a small office (Room #331 - a total of 98 square feet) within UConn's leased area as the optimal route for this duct and have requested an easement from Northland to use a portion of this space. To accomplish this, the Amendment will return the 98 sq. ft. back to the Lessor. Based on the lease's rent schedule, the removal of 98 square feet will result in a rent reduction of approximately \$1,861.02 annually, or \$155.09 per month.	Operating Funds	Amy Gorin, Vice Provost			
UNIVERSITY AS LESSOR									
No.	Lessee	Annual Amount Payable	Term	Purpose	Fund Source	Program Director			
1	The University of Connecticut Foundation, Inc.	\$1.00 annually	10/22/25 - Until Terminated by Either Party	The UConn Foundation is requesting to extend the lease agreement for the Alumni Center located at 2384 Alumni Drive in Storrs, Connecticut. The current lease term ends October 21, 2025. This amendment extends the lease term from October 22, 2025 to the date the lease is terminated by either party. All other terms and conditions of the original lease agreement, including the annual rent of \$1.00, and the Foundation's continued use of the premises for alumni relations and related activities, are to remain unchanged.	N/A	N/A			

ATTACHMENT 4

September 17, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: FY25 Capital Expenditures

RECOMMENDATION:

That the Board of Trustees acknowledge the capital expenditures of \$163,560,969 (Storrs and Regional Campuses: \$137,918,526 and UConn Health: \$25,642,443) for Fiscal Year 2025.

BACKGROUND:

In keeping with the process outlined in the General Guidelines for Implementing the Corrective Action Plan for UConn's Construction Program approved on August 2, 2005, the University has been reporting actual expenditures for the Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities (Deferred Maintenance) project line. After the fiscal year close, the final list of expenditures was submitted to the Board for information.

Since FY17, the University has submitted an all-funds capital budget to the Board. Therefore, in an effort to continue this transparency, the report of capital expenditures is no longer limited to Deferred Maintenance bond fund spending. The report includes all capital project expenditures for FY25 detailed by UCONN 2000 project lines and fund sources.

It is important to recognize that depending on the start and duration of a project, capital expenditures may occur over multiple years, and therefore the expenditures in the following report do not necessarily equal the capital budget for a specific year.

BUDGET

Excluding UCH Operating

\$122M UConn 2000 GO Bonds
18M University Funds
20M SFR Bonds
0M Other Funding Sources

\$160M Total FY25 Budget



PROJECTS FUNDED

Excluding UCH Operating

\$171M UConn 2000 GO Bonds
-24M University Funds*
71M SFR Bonds*
42M Other Funding Sources

\$260M FY25 Total Funded

UConn EXPENSES

\$103M UConn 2000 GO Bonds
-48M University Funds*
71M SFR Bonds*
12M Other Funding Sources

\$138M Total FY25 Expenses



UCH EXPENSES

Projects Over \$500K

\$5M UConn 2000 GO Bonds
17M University Funds
3M Other Funding Sources

\$25M Total FY25 Expenses

ACTIVE PROJECTS

Including UCH Projects Over \$500K

Most capital projects span multiple fiscal years. As of 6/30/25, there were 255 active projects with funded budgets totaling \$1.7B and expenditures of \$1.2B.



CLOSED PROJECTS

Excluding UCH

147 projects with budgets totaling \$142M were financially closed in FY25. At closeout, \$4.5M (3%) was reallocated to other operating & capital initiatives.

*Funds transfers required for University and SFR bonds due to timing of bond issuance.

UConn 2000 Capital Program 5 Year Summary

in millions	FY21	FY22	FY23*	FY24*	FY25*	5 Yr Total
UConn 2000 GO Bonds	260	215	125	85	122	1004
Revenue Bonds / Other	0	0	52	189	20	265
University Funds	55	56	53	41	18	272
Total Capital Budget	\$315	\$271	\$230	\$315	\$160	\$1,291
UConn 2000 GO Bonds	243	236	122	178	171	1162
Revenue Bonds / Other	0	0	5	33	113	153
University Funds	62	48	44	100	-24	230
Total Projects Funded	\$305	\$284	\$171	\$311	\$260	\$1,331
UConn 2000 GO Bonds	153	197	157	108	108	860
Revenue Bonds / Other	16	6	2	42	86	208
University Funds	21	45	58	93	-31	186
Total Expenses	\$190	\$248	\$217	\$243	\$164	\$1,062
New Projects Initiated	81	79	35	61	81	446
New Accounts	92	88	52	92	113	575
Project MOUs Processed	107	117	48	117	127	516
Projects Closed	75	117	127	58	147	524
Closeout Funds Reallocated	\$11	\$23	\$7	\$4	\$4	\$49
% of Funds Reallocated	6%	3%	23%	9%	3%	
# of Active Projects	214	170	306	330	402	
Budgets of Active Projects	\$1.6B	\$1.1B	\$1.0B	\$1.3B	\$1.4B	
Expenses of Active Projects	\$1.2B	\$0.8B	\$0.8B	\$1.0B	\$1.0B	

* Active and closed metrics include Facilities Operations expensed maintenance projects

University of Connecticut
Capital Project Expenditure Report - All Funding Sources
Fiscal Year 2025 as of 6/30/2025

				Fiscal Year to Date Expenditures By Funding Source				
Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Total Fiscal Year Expenditures	UCONN 2000 Bonds	University Operating	Revenue Bonds	Other Funding**
Storrs and Regional Campuses								
Academic and Research Facilities								
Academic & Research Facilities - Gant Building Renovations - STEM	191,500,000	153,918,587	Construction	1,130,906	1,130,906			
Academic & Research Facilities - School of Nursing Building	85,000,000	4,851,903	Construction	3,333,979	3,283,992			49,987
Academic & Research Facilities - STEM Research Center Science 1	175,500,000	172,196,498	Substantially Complete	2,309,221	2,309,221			
Academic and Research Facilities Total				6,774,106	6,724,119	-	-	49,987
Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities								
Alethia Drive Complex Wayfinding	50,000	-	Construction	-				
Alumni Center Wood Shake Roof Replacement	782,000	360,561	Substantially Complete	26,868		26,868		
Alumni Residence Halls Elevator Door Upgrades	120,000	-	Construction	-				
Alumni Residence Halls Roof Replacement	2,450,000	39,582	Construction	39,582	21,952	17,630		
Andover Infrastructure & Software Upgrade	4,355,439	4,215,015	Substantially Complete	440,012		440,012		
Arjona 143 Lecture Hall Renovation (TL2562)	319,816	319,816	Completed	263,040	23,224	239,816		
Athletics District Wayfinding Improvements	200,000	-	Construction	-				
Athletics Master Plan	425,000	376,219	Substantially Complete	-				
Atwater Facade Repairs - Phase 2	42,000	25,953	Planning/Design	-				
Atwater Fumehood & BSC Upgrades	20,000	14,000	Construction	-				
Atwater Lab #2 Elevator Modernization	150,000	-	Construction	-				
Avery Point Building #19 Brandt Lab Renovation (TL2607)	494,500	35,330	Planning/Design	35,330	35,330			
Avery Point Community Professional Building 303 / 306a Renovation	151,800	-	Planning/Design	-				
Avery Point Housing Development	750,000	-	Planning/Design	-				
Avery Point Lots A&B Upgrades	1,000,000	9,300	Planning/Design	9,300		9,300		
Avery Point Seawall Restoration (FO500157)	2,514,098	2,514,098	Completed	14,066	14,066			
Avery Point SHaW Suite Renovation	150,000	54,010	Planning/Design	54,010		54,010		
B4 Steam Vault Replacement	7,454,301	7,454,301	Completed	34,725	34,725			
Babbidge Library HVAC Equipment Upgrades Phase 1	820,000	287,786	Substantially Complete	284,880		284,880		
Babbidge Library Lab HVAC Upgrade	250,000	46,348	Planning/Design	46,348		46,348		
Babbidge Library Node 12 Fire Panel Upgrade	253,384	253,384	Completed	24,437		24,437		
Babbidge Library Staircase Installation	1,004,300	703,596	Construction	655,810		655,810		
Baseball & Softball Dugout Overhead Heaters	40,000	-	Construction	-				
Beach Hall 109, 111 & 113A Geosciences Labs	375,000	40,401	Planning/Design	37,702		37,702		
Beecher & Vinton Halls Remediation & Refurbishment	900,000	38,695	Construction	38,695		38,695		
Bio4 Annex Underground Storage Tank Replacement	330,000	303,577	Substantially Complete	303,577		303,577		
Boiler Plant Equipment Replacement and Utility Tunnel Connection	46,500,000	37,357,199	Substantially Complete	2,248,462	2,248,462			
Bousfield Basement Lab Renovation	227,500	174,879	Substantially Complete	174,879		174,879		
Bousfield Card Access Upgrades	360,000	336,528	Substantially Complete	336,528		336,528		
Branford House Exterior Repairs	1,645,000	883,297	Substantially Complete	88,248		88,248		
Bronwell Elevator Modernization	289,517	289,517	Completed	238,420		238,420		
Buckley Hall Abatement	398,099	398,099	Completed	40,329		40,329		
Buckley Hall Events Center	100,000	-	Planning/Design	-				
Buckley Hall LED Lighting Upgrade	278,000	243,615	Substantially Complete	215,628		215,628		
Buckley Hall Refurbishment - Flooring	467,048	467,048	Completed	456,340		456,340		
Buckley Hall Refurbishment - Painting	97,489	97,489	Completed	87,984		87,984		
Buckley Hall Remediation & Refurbishment - Phase 2	2,000,000	322,825	Construction	322,825		322,825		
Burton Football Complex Steam Line Replacement	425,000	363,120	Substantially Complete	363,120		363,120		
C2E2 to IPB Phase 1 Office & Lab Renovation (TL2547)	20,000,000	8,945,264	Construction	8,147,564	8,147,564			
Charter Oak Apartments - Building Envelope Refurbishment	1,150,000	176,702	Construction	176,702		176,702		
Charter Oak Apartments - Hoisington Hall Improvements	675,000	18,749	Construction	18,749		18,749		
Chemistry 4th Floor Teaching Lab Renovation	345,000	164,021	Planning/Design	125,521		125,521		
Chemistry Fire Panel & Device Upgrade	300,000	137,134	Construction	137,134		137,134		
Cogeneration Facility Cybersecurity Upgrade	384,595	-	Planning/Design	-				
Connecticut Hall Mailroom Modernization	350,000	328,725	Substantially Complete	328,725		328,725		
Coventry Boathouse Upgrades	2,650,000	211,654	Planning/Design	99,992	22,636	77,356		
CUP Equipment Replacement and Pumping Improvements	16,250,000	15,320,129	Substantially Complete	170,650	170,650			
Cyber Security Upgrades	275,000	275,000	Completed	64,062		64,062		
Dining Hall Facilities Ventilation Upgrades	892,700	824,730	Substantially Complete	402,956		402,956		
Dodd Building Underground Storage Tank Replacement	325,000	284,560	Substantially Complete	284,560		284,560		
Eastwood Lift Stations-Underground Storage Tank Replacement	125,000	9,421	Construction	9,421		9,421		
Electric Vehicle Charging Infrastructure & Service Upgrades	957,200	349,235	Construction	243,119		243,119		
Energy Savings Performance Contract Phase 2	500,000	-	Planning/Design	-				
Engineering II 303 Suite Renovation (TL2508)	490,000	467,073	Substantially Complete	199,299	198,572	727		
F and C Lot Environmental Land Use Restrictions	400,000	10,929	Planning/Design	10,929	10,929			
Facilities Code Remediation	196,757	167,697	Substantially Complete	16,171		16,171		
Facilities Expensed Deferred Maintenance Projects	7,620,973	5,063,932	Construction	4,313,629		4,287,706		25,923
Fenton River Well Field & Road Repair	1,700,000	1,578,616	Substantially Complete	46,916	46,916			
Field House - Old Recreation Center Renovation	63,410,000	7,324,857	Construction	4,091,385	3,435,413	453,412		202,560
Foster Apartment Improvements	415,635	415,635	Completed	406,785		406,785		
Foundation 117A & 120 Office Renovation	114,950	67,519	Construction	67,519		67,519		

University of Connecticut
Capital Project Expenditure Report - All Funding Sources
Fiscal Year 2025 as of 6/30/2025

Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Total Fiscal Year Expenditures	Fiscal Year to Date Expenditures By Funding Source			
					UCONN 2000 Bonds	University Operating	Revenue Bonds	Other Funding**
Freitas Renovation	3,250,000	3,111,655	Substantially Complete	1,520,430	115,093			1,405,337
Gampel Pavilion 109 KSI Heath Chamber Renovation	975,000	588,952	Construction	583,492		583,492		
Gampel Pavilion Court Replacement (FO500158)	678,689	678,689	Completed	6,268	6,268			
Gampel Pavilion Dome Post Occupancy Evaluation	120,000	101,523	Planning/Design	101,523	101,523			
Gampel Pavilion Electrical Generator Replacement	595,000	180,499	Construction	71,367		71,367		
Gampel Pavilion Enhancements	10,000,000	6,657,994	Construction	6,650,424		(7,570)		6,657,994
Gampel Pavilion Hydrotherapy Mechanical Room Upgrade	200,000	183,546	Substantially Complete	99,015		99,015		
Gampel Pavilion Renovations	13,590,000	1,469,535	Planning/Design	1,469,535	1,469,535			
Gampel Pavilion Temporary Dehumidification	400,000	224,197	Construction	224,197	224,197			
Gant 201W Lab Renovation	109,937	109,937	Completed	103,137		103,137		
Garrigus Suites Control Valves Installation	185,356	185,356	Completed	37,895		37,895		
Garrigus Suites Environmental Systems Upgrades	588,840	588,840	Completed	588,840		588,840		
Garrigus Suites Hallway Flooring Replacement	267,741	267,741	Completed	267,741		267,741		
Gilbert Road Site Preparation	6,000,000	4,338,859	Substantially Complete	1,226,738	1,226,738			
Golf Practice Facility	100,000	-	Planning/Design	-				
Greer Field House Indoor Track Resurface	801,774	801,774	Completed	11,195				11,195
Hale & Ellsworth Residence Halls Bathroom Renovations	1,300,000	183,610	Construction	183,610		183,610		
Hartford Campus - 38 Prospect Street - Air Handling Unit Replacement	89,000	83,750	Substantially Complete	-				
Hartford Campus - 38 Prospect Street - Perimeter Heat Loop	40,000	6,200	Planning/Design	6,200	6,200			
Hartford Public Library Renovation	142,450		Planning/Design					
Hartford SHaW Suite Renovation	50,000	45,444	Substantially Complete	45,444		45,444		
HEEP Pavilion and Pollinator Garden	50,000	11,912	Planning/Design	-				
High Power Engineering Laboratory Building	495,000	-	Planning/Design	-				
High Voltage Distribution Equipment	466,558	466,558	Completed	466,558		466,558		
High Voltage Distribution Switching Control System	375,000	-	Construction	-				
Hilltop Apartments Community Center Mailroom Modernization	200,000	1,911	Construction	1,911		1,911		
Holcomb, Whitney & Sprague Residence Halls Bathroom Renovations	1,285,000	129,651	Construction	129,651		129,651		
Homer Babbidge Library 2153 Classroom Renovation	100,000	23,066	Construction	23,066		23,066		
Human Development Center Child Labs Upgrade Phase 2	114,950	86,818	Construction	86,818		10,749		76,069
Husky Village Exterior Refurbishment	1,125,000	88,726	Planning/Design	88,726		88,726		
Hydrogen Fuel Dispenser Installation	835,500	386,233	Construction	70,484		70,484		
J-Lot Improvements	7,000,000	6,827,223	Substantially Complete	9,665	9,665			
Jones Annex Renovation	9,500,000	1,538,164	Construction	777,978	777,978			
Jones Parking Lot Development	381,300	15,740	Planning/Design	15,740		15,740		
Jorgensen Building Envelope & Site Improvements	64,595	59,243	Planning/Design	53		53		
Kellogg Dairy Center HVAC Replacement	12,500	12,250	Planning/Design	-				
Kinesiology Building 010 & 011 Lab Renovation	115,816	115,816	Completed	115,816		115,816		
Law School Mackenzie Hall Renovation	172,695	106,284	Construction	106,284	106,284			
Manchester Hall Interior Space Refurbishments	425,000	31,033	Construction	31,033		31,033		
Mansfield Training School - Cottage Demolition - Columbia	72,020	67,361	Substantially Complete	-				
Mansfield Training School - Cottage Demolition - Hebron	63,800	63,800	Completed	63,800	63,800			
McHugh Lecture Hall 101-102 Lighting System Upgrade	150,000	75,851	Construction	72,600		72,600		
McMahon Roof Replacement	1,965,000	90,627	Construction	90,627	44,800	45,827		
Merlin D. Bishop Center Chiller Replacement	450,000	26,393	Construction	26,393		26,393		
Merlin D. Bishop Center Roof Replacement	238,953	6,800	Planning/Design	6,800		6,800		
Mirror Lake Improvements	11,500,000	3,876,567	Construction	977,708	977,708			
Monteith 211 & 212 Multi-Purpose Room Renovation	95,150	-	Planning/Design	-				
Motor Pool Fuel Tank Replacement	525,000	-	Planning/Design	-				
Music Building Hypalon Roof Replacement	759,000	57,818	Construction	44,300		44,300		
N. Eagleville Road and Discovery Drive Intersection Improvements	3,000,000	2,136,073	Substantially Complete	334,716	334,716			
New Commissary Building	450,000	-	Planning/Design	-				
North & South Parking Garages Kiosk Demo	100,000	4,800	Construction	4,800		4,800		
North & South Parking Garages Restoration	4,000,000	2,970,545	Substantially Complete	624,556		624,556		
North & South Parking Garages Safety Screens Phase 2	52,400	20,976	Planning/Design	-				
North Campus Wellness Space Improvements	510,000	22,907	Construction	22,907		22,907		
Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	56,000,000	51,642,018	Substantially Complete	1,246,582	1,246,582			
Northwest Residential Area - Thermal Comfort Improvements	6,073,233	924,541	Construction	924,541		924,541		
Northwest Science Quad Supplemental Utility Plant	67,000,000	61,729,989	Substantially Complete	2,082,329	2,082,329			
Parking Lot D Restoration	450,000	900	Planning/Design	900		900		
Parking Lot L Paving	450,000	21,199	Planning/Design	21,199		21,199		
PBB Research Support Expansion	1,000,000	526,033	Planning/Design	526,033	526,033			
Pharmacy Building HVAC & BMS Equipment Replacement	59,468	45,840	Construction	45,840		45,840		
Phillips Communication Sciences Building 136 Renovation	162,749	162,749	Completed	97,864		97,864		
Phillips Communication Sciences Building 227A Lab Renovation	95,000	-	Construction	-				
Psychology Underground Storage Tank Replacement	265,220	265,220	Completed	27,416		27,416		
Public Safety Building Improvements	7,475,212	7,475,212	Completed	57	57			
Public Safety Risk Assessment and Design Guideline	200,000	178,729	Planning/Design	29,513	29,513			
Ratcliffe Hicks 009 Sensory Lab Renovation	120,000	5,750	Planning/Design	-				
Ratcliffe Hicks Arena Lab Renovation	250,000	-	Construction	-				

University of Connecticut
Capital Project Expenditure Report - All Funding Sources
Fiscal Year 2025 as of 6/30/2025

Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Total Fiscal Year Expenditures	Fiscal Year to Date Expenditures By Funding Source			
					UConn 2000 Bonds	University Operating	Revenue Bonds	Other Funding**
Ratcliffe Hicks Arena Upgrades	145,690	107,320	Substantially Complete	107,320		107,320		
Ratcliffe Hicks LA VR Lab & Support Space Renovation	247,000	132,470	Construction	110,646		89,832		20,814
Reflection Garden	1,050,411	93,473	Construction	70,760				70,760
Residence Hall Water Bottle Filling Stations	100,000	93,955	Substantially Complete	24,257		24,257		
Residence Halls Washer / Dryer Replacement	242,167	242,167	Completed	225		225		
Rosebrook Hall 4th Floor Sprinkler System Replacement	275,138	275,138	Completed	275,138		275,138		
Rosebrooks Hall Sprinkler Replacement	811,731	45,053	Construction	45,053		45,053		
School of Business Classroom Upgrades	135,000	66,560	Construction	66,560		66,560		
School of Fine Arts Complex Acoustical Improvements	475,000	409,453	Substantially Complete	273,111		273,111		
Sewer Slip Lining Installation - Phase 07	400,000	255,306	Substantially Complete	255,306		255,306		
Sewer Slip Lining Installation - Route 195	210,000	-	Construction	-				
Shippee Mailroom Modernization	250,000	230,658	Substantially Complete	230,658		230,658		
Smart Parking Displays Installation	349,000	242,126	Construction	170,578		170,578		
South Campus Infrastructure	89,500,000	60,906,098	Construction	28,846,393	28,846,393			
Sprague Hall Abatement	228,965	228,965	Completed	155,503		155,503		
Sprague Hall Refurbishment - Flooring	457,921	457,921	Completed	457,921		457,921		
Sprague Hall Refurbishment - Painting	152,640	152,640	Completed	142,320		142,320		
Stamford Abutting Property Restoration	2,850,000	2,442,251	Substantially Complete	681,555	681,555			
Stamford Campus Garage - Demolition	9,013,671	9,013,671	Completed	63,342	63,342			
Stamford Main Building Roof Replacement	57,054	52,622	Planning/Design					
Student Recreation Center - Gym Floor Wood Refinish	24,200	24,200	Completed	24,200				24,200
Student Recreation Center - Pool Repairs	100,000	94,337	Substantially Complete	94,337				94,337
Student Recreation Center - Saniglaze Floors	55,000	27,670	Construction	27,670				27,670
Student Union Cultural Center Renovation (TL2451)	300,000	288,241	Substantially Complete	202,215	202,215			
Surplus Building HVAC Upgrades - Fine Arts	200,000	15,290	Planning/Design	15,290	15,290			
Thompson Apartment Improvements	415,635	415,635	Completed	278,985		278,985		
Torrey 154 Lecture Hall Refresh	104,410	104,410	Completed	92,068		92,068		
Torrey Life Sciences CLAS Teaching Labs	300,000	-	Planning/Design					
Torrey Life Sciences Greenhouses Improvements	450,000	55,559	Planning/Design	19,835		19,835		
Towers Residence Halls Roof Repairs	75,000	13,806	Construction	13,806	13,806			
UConn 2000 Code Remed - Stamford Downtown Relocation	21,000,000	19,895,574	Substantially Complete	175,793	175,793			
UConn Hartford Cafe	1,100,000	150,513	Construction	150,513		150,513		
UConn Stamford Mill River Remediation	450,000	356,818	Planning/Design	13,640	13,640			
UConn Stamford Nursing Simulation Lab	175,000	68,400	Planning/Design	68,400	48,400	20,000		
UConn Tennis Facility	3,450,000	861,069	Construction	777,148	713,994			63,154
UConn Waterbury at 36 North Main	1,250,000	838,305	Substantially Complete	838,305	838,305			
Underground Storage Tank Replacement Fenton River Generator	273,301	273,301	Completed	273,301		273,301		
University Athletic District Development (a.k.a. Stadia)	21,800,000	21,800,000	Completed	7,183	7,183			
University Safety - Emergency Dispatch Center	400,000	1,664	Planning/Design	1,664		1,664		
University Second Electrical Feed	18,000,000	3,571,645	Construction	1,385,847	1,385,847			
UPDC Modular Building Demolition	41,471	41,471	Completed	7,519		7,519		
Utility Instrumentation Calibration	345,325	345,325	Completed	345,325		345,325		
Von Der Mehden Recital Hall Roof Restoration	690,267	689,667	Substantially Complete	288,483		288,483		
Waterbury Campus 3rd Floor Chemistry Lab Renovation	30,000	-	Construction	-				
Waterbury Chemistry 301B & 303 Lab Improvements	20,000	13,900	Construction	-				
Werth Residence Hall High Humidity Mitigation	11,100,000	5,010,496	Construction	4,302,211	4,131,300	170,911		
Whetten 3rd Floor Office Renovation	648,000	615,616	Substantially Complete	615,616		615,616		
White Building 208, 210, 211 Lab Renovations	244,929	244,929	Completed	120,370		120,370		
White Building Clean Steam Generator Replacement	135,000	7,201	Construction	7,201		7,201		
White Building Roof & Drainage System Replacement	985,800	913,911	Substantially Complete	80,211		80,211		
White Building Water Heater Replacement	275,000	264,072	Substantially Complete	37,843		37,843		
Whitney House Demolition	199,602	199,602	Completed	12,278	12,278			
Whitney Residence Hall First Floor Renovations	175,000	-	Construction	-				
Whitney Road Steam Improvements E-8 to Q-8	8,500,000	1,245,384	Construction	1,245,384	1,245,384			
Wilbur Cross 1st & 2nd Floor Office Renovations (TL2614)	230,000	65,734	Construction	65,734	65,734			
Wilbur Cross Cupola Repair	878,274	875,374	Substantially Complete	789,536		789,536		
Wilbur Cross One Stop Student Services (TL2590)	490,000	442,333	Substantially Complete	367,721		367,721		
WPCF Collection System Interior Lift Stations	250,121	242,860	Substantially Complete	116,490		116,490		
WPCF Dumpster Veyor	242,282	242,282	Completed	97,709		97,709		
WPCF SCADA Upgrade	300,000	76,696	Construction	32,348		32,348		
WPCF Underground Storage Tank Replacement	580,000	8,671	Construction	8,671				
XL Center Academic Space Renovation	1,039,000	902,456	Substantially Complete	860,219		(42,237)		902,456
DM/Code/ADA/Infrastructure/Renovation/Utility/Administrative/Support Facilities Total				94,472,963	62,219,917	22,670,577	-	9,582,469
Equipment, Library Collections & Telecommunications - Phase III								
Academic Capital Equipment	16,270,558	15,134,968	Underway	231,619	231,619			
ITS Capital Equipment	45,959,132	37,338,112	Underway	4,522,355	2,649,442			1,872,913
Public Safety Capital Equipment	27,977,198	25,892,353	Underway	3,731,678	3,731,678			
Wired Access Layer (ITS) - All Phases	21,832,326	18,417,974	Underway	3,109,536	3,109,536			
Equipment, Library Collections & Telecommunications - Phase III Total				11,595,188	9,722,275	-	-	1,872,913

University of Connecticut
Capital Project Expenditure Report - All Funding Sources
Fiscal Year 2025 as of 6/30/2025

Project Name		Current Funded Budget*	Total Project Expenditures	Project Status	Total Fiscal Year Expenditures	Fiscal Year to Date Expenditures By Funding Source			
						UCONN 2000 Bonds	University Operating	Revenue Bonds	Other Funding**
Intramural, Recreational & Intercollegiate Facilities									
UConn Hockey Arena		70,000,000	69,115,538	Substantially Complete	1,021,113		447,679		573,434
University Athletic District Development (a.k.a. Stadia)		65,887,033	65,887,033	Completed	(11,070)		(11,070)		
Intramural, Recreational & Intercollegiate Facilities Total					1,010,043	-	436,609	-	573,434
Mansfield Training School Improvements									
Mansfield Training School - Cottage Demolition - Ashford		49,630	49,630	Completed	4,963	4,963			
Mansfield Training School - Cottage Demolition - Colchester		96,600	96,600	Completed	48,300	48,300			
Mansfield Training School - Cottage Demolition - Columbia		72,020	67,361	Substantially Complete	67,361	67,361			
Mansfield Training School - Longley Pool House & Pool Demolition		35,000	34,292	Substantially Complete	34,292	34,292			
Mansfield Training School Improvements Total					154,916	154,916	-	-	-
Residential Life Facilities									
Res Life Facilities - Mansfield Apartments Redevelopment		10,600,000	10,157,685	Substantially Complete	17,027	17,027			
Res Life Facilities - South Campus Residence Halls Improvements		204,503,656	197,937,966	Substantially Complete	23,811,531	23,811,531	(71,000,000)	71,000,000	
Residential Life Facilities Total					23,828,558	23,828,558	(71,000,000)	71,000,000	-
School of Pharmacy / Biology									
Pharmacy Building HVAC & BMS Equipment Replacement		180,532	82,752	Construction	82,752	82,752			
School of Pharmacy / Biology Total					82,752	82,752	-	-	-
Sub Total - Storrs & Regional Campuses:					137,918,526	102,732,537	(47,892,814)	71,000,000	12,078,803

UConn Health Center (Projects With Budgets Over \$500K)									
Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities - UCH									
16 Munson Road Emergency Lighting & Egress	1,900,000	95,500	Planning/Design	-					
5 Munson Road Clinical Fit-Out	6,068,103	5,496,211	Substantially Complete	155,824			155,824		
Anatomic Pathology and Autopsy Renovation	1,175,000	779,359	Construction	717,485	696,748		20,737		
Animal Research MRI Renovation	86,000	59,725	Planning/Design	59,725			59,725		
ASB Data Center Generator and Power Improvements	3,180,000	89,918	Construction	89,918	89,918				
Building D & Building N Roof Replacement	2,400,000	2,154,634	Substantially Complete	147,128	147,128				
Building E & Building K Roof Replacement	4,560,000	1,102,605	Construction	110,320	110,320				
Building F & Building H Hot Water Tank Replacement	625,200	579,534	Substantially Complete	180,461	180,461				
Building F & Building M Roof Replacement	1,615,000	783,683	Construction	755,419					755,419
Cadaver Lab Renovation and Air Handling Unit Replacement	2,960,000	2,422,837	Substantially Complete	2,236,053	11,292				2,224,761
Canzonetti Building F Wound Care Center Renovation	1,330,000	1,198,862	Substantially Complete	158,707			158,707		
Cell & Genome Sciences Building Data Center Cooling System Upgrade	840,000	748,693	Construction	545,991	545,991				
Central Sterile Washer & Sterilizer Replacement	7,605,000	3,458,572	Construction	2,366,440	1,255,255	1,020,001			91,184
CGSB and ARB Autoclave and Washer Replacement	1,192,441	1,111,796	Substantially Complete	7,819			7,819		
Chilled Water Pump 4 Replacement	557,603	523,474	Substantially Complete	45,593	31,525		14,068		
Connecticut Tower 7th Floor Inpatient / Observation Unit Renovation	2,500,000	1,904,662	Substantially Complete	241,651			241,651		
Connecticut Tower Infrastructure Upgrade	49,500	43,650	Planning/Design	43,650					43,650
Cryo Electron Microscope Installation	999,082	158,418	Planning/Design	29,638			29,638		
CT-7 Inpatient and Research Renovations	1,425,000	1,448	Planning/Design	1,448			1,448		
Electro Physiology Lab Equipment Replacement & Renovation	6,430,000	5,118,330	Substantially Complete	3,128,971		3,128,971			
Emergency Department Low Acuity Expansion	1,260,000	73,850	Planning/Design	73,850					73,850
Fluoroscopy Equipment Replacement and Renovation	1,020,000	785,751	Construction	713,804		713,804			
Health Information Management Workplace Improvements	763,000	662,251	Substantially Complete	-					
Hybrid Operating Room 2 Fit-out	6,749,664	188,399	Construction	184,999		184,999			
Interventional Radiology Equipment Replacement & Renovation	8,700,000	271,873	Construction	237,873		208,761			29,112
IT Disaster Recovery Room	1,600,000	42,800	Construction	30,300	30,300				
KB034-036 Research Lab Renovation	1,700,000	189,360	Construction	136,235	15,404	120,831			
Labor & Delivery Infant Protection System Replacement	760,000	129,559	Planning/Design	129,559	129,559				
Main Building Lab Area Renovations - 1st Floor	-	-	Planning/Design	-					
Main Building Lab Renovations - 2nd Floor	10,200,000	9,951,438	Substantially Complete	3,262,514	614,817	2,647,697			
Main Liquid Oxygen Tank Replacement	925,000	66,462	Construction	66,462	66,462				
MRI Upgrade and Temporary Mobile MRI Unit	1,560,000	-	Planning/Design	-					
Muscular Skeletal Institute Chiller Replacement	444,307	444,307	Substantially Complete	44,395	44,395				
Musculoskeletal Institute Rehabilitation Expansion	1,010,000	769,826	Substantially Complete	687,070		687,070			
New England Sickle Cell Institute Renovation	5,965,000	5,098,761	Construction	4,007,152	1,397,136	2,610,016			
Outpatient Pavilion 3rd Floor Backfill	3,175,000	1,884,629	Construction	1,682,037		1,682,037			
Outpatient Pavilion X-Ray & Blood Draw Relocation	1,800,000	1,092,219	Construction	997,825		997,825			
Parking Lots L1 and A5 Repaving	900,000	77,243	Planning/Design	77,243					77,243
Psychiatry Seclusion Suite & Nurse Station Security Renovation	1,310,000	1,125,399	Substantially Complete	188,838		188,838			
School of Dental Medicine - Student Random Access Lab Renovation	-	-	Planning/Design	-					
Simsbury Clinical Practice Relocation to 836 Hopmeadow Street	4,729,000	4,644,919	Substantially Complete	10,260		10,260			
Southington Clinic Expansion	1,900,000	187,336	Construction	187,336		187,336			
Surgery Center Operating Room #6 Renovations	1,750,000	-	Planning/Design	-					
TB-121 Blood Bank Relocation	1,125,000	1,070,421	Substantially Complete	958,673		958,673			
Tomotherapy Unit Replacement	5,580,000	438,823	Construction	278,929		278,929			
Torrington Clinic Practice Relocation	400,000	170,740	Planning/Design	170,740		170,740			
Transitional Nursery Renovation	1,028,000	1,000,871	Substantially Complete	226,151		226,151			

University of Connecticut
Capital Project Expenditure Report - All Funding Sources
Fiscal Year 2025 as of 6/30/2025

Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Fiscal Year to Date Expenditures By Funding Source				
				Total Fiscal Year Expenditures	UConn 2000 Bonds	University Operating	Revenue Bonds	Other Funding**
Underground Fuel Tank C1 Removal and Replacement	925,000	277,957	Construction	267,957	267,957			
University Tower 7th Floor Pharmacy Fit-Out	120,000	111,308	Planning/Design	-				
DM/Code/ADA/Infrastructure/Renovation/Utility/Administrative/Support Facilities - UCH Total				25,642,443	5,634,668	16,712,556	-	3,295,219
Sub Total - UConn Health Center (Projects With Budgets Over \$500K):				25,642,443	5,634,668	16,712,556	-	3,295,219
Total - Storrs, Regional Campuses and UConn Health Center - Current Year Expenditures:				\$ 163,560,969	\$ 108,367,205	\$ (31,180,258)	\$ 71,000,000	\$ 15,374,022
Adjustment for Timing and Transfers Between Fund Sources***:				\$ -	\$ 462,875	\$ 70,586,932	\$ (71,000,000)	\$ (49,807)
Adjusted Total - Storrs, Regional Campuses and UConn Health Center - Current Year Expenditures:				\$ 163,560,969	\$ 108,830,080	\$ 39,406,674	\$ -	\$ 15,324,215

* - Current Funded Budget may be less than the approved budget, and represents the current funding available for the project

** - Other funding sources include State Bond Funds, Gifts, Grants and Federal Funds

*** - UConn 2000 expenditures at the Health Center are reimbursed by the University as submitted. A timing difference is created since the reimbursements are not on the same fiscal year basis as this report. Additionally, transfers between funding sources may occur periodically, which creates a negative balance in the report if the transfer includes expenses paid in a previous fiscal year. This adjustment corrects for these timing differences.

University of Connecticut
Capital Project Financial and Funding Summary by Status
Fiscal Year 2025 as of 6/30/2025

Financial Summary of FY25 Projects by Project Status				
Project Status	Funded Budget - FY25 Projects	Cumulative Project Expenditures - FY25 Projects	Total Project Count By Status	Total Fiscal Year Expenditures
Planning / Design / Bidding:	40,573,449	5,162,785	56	3,426,606
Construction:	616,852,860	282,341,695	85	80,991,017
Underway (Equipment Only):	112,039,214	96,783,407	4	11,595,188
Substantially Complete:	761,136,171	717,021,735	70	58,668,283
Completed:	127,484,903	127,484,903	40	8,879,875
Totals:	1,658,086,597	1,228,794,525	255	163,560,969

FY25 Expenditures by Status and Funding Source				
Project Status	UCONN 2000 Bonds	University Operating	Revenue Bonds	Other Funding*
Planning / Design / Bidding:	278,206	5,498,754		35,395
Construction:	59,111,495	17,480,666		8,070,646
Underway (Equipment Only):	2,408,588	786,705		194,743
Substantially Complete:	36,846,641	(54,946,383)	71,000,000	5,200,325
Completed:	9,722,275			1,872,913
Totals:	108,367,205	(31,180,258)	71,000,000	15,374,022

* - Other funding sources include State Bond Funds, Renewal & Replacement Funds, Gifts, Grants and Federal Funds

University of Connecticut
Capital Project Analytics: By Status and Department
Fiscal Year 2025 as of 6/30/2025

Fiscal Year Expenditures by Status and Department						
Project Status	Departments					Totals
	UPDC	Facilities Ops	Health Center	Academic Reno	All Others**	
Planning / Design / Bidding:	2,390,529	240,352	585,853	209,872	-	3,426,606
Construction:	47,460,972	10,122,336	13,376,482	10,031,227	-	80,991,017
Underway (Equipment Only):	-	-	-	-	11,595,188	11,595,188
Substantially Complete:	38,646,696	6,400,487	11,680,108	1,940,992	-	58,668,283
Completed:	94,237	7,674,664	-	1,110,974	-	8,879,875
Totals:	88,592,434	24,437,839	25,642,443	13,293,065	11,595,188	163,560,969

Cumulative Project Expenditures by Status and Department						
Project Status	Departments					Totals
	UPDC	Facilities Ops	Health Center	Academic Reno	All Others**	
Planning / Design / Bidding:	3,006,497	909,345	921,441	325,502	-	5,162,785
Construction:	242,959,330	12,517,726	17,487,200	9,377,439	-	282,341,695
Underway (Equipment Only):	-	-	-	-	96,783,407	96,783,407
Substantially Complete:	657,949,697	16,364,403	40,179,772	2,527,863	-	717,021,735
Completed:	111,630,217	14,339,457	-	1,515,229	-	127,484,903
Totals:	1,015,545,741	44,130,931	58,588,413	13,746,033	96,783,407	1,228,794,525

Funded Budget by Status and Department						
Project Status	Departments					Totals
	UPDC	Facilities Ops	Health Center	Academic Reno	All Others**	
Planning / Design / Bidding:	21,805,000	5,523,648	11,209,582	2,035,219	-	40,573,449
Construction:	491,083,644	32,080,428	59,014,664	34,674,124	-	616,852,860
Underway (Equipment Only):	-	-	-	-	112,039,214	112,039,214
Substantially Complete:	693,917,656	19,807,210	44,672,654	2,738,651	-	761,136,171
Completed:	111,630,217	14,339,457	-	1,515,229	-	127,484,903
Totals:	1,318,436,517	71,750,743	114,896,900	40,963,223	112,039,214	1,658,086,597

Project Count by Status and Department***						
Project Status	Departments					Totals
	UPDC	Facilities Ops	Health Center	Academic Reno	All Others**	
Planning / Design / Bidding:	18	16	14	8	0	56
Construction:	16	36	18	15	0	85
Underway (Equipment Only):	0	0	0	0	4	4
Substantially Complete:	19	28	17	6	0	70
Completed:	4	30	0	6	0	40
Totals:	57	110	49	35	4	255

** This category includes project managed by ITS, as well as projects managed centrally.

*** Project Count for Facilities Operations reported above includes a single project for Facilities Expensed Deferred Maintenance Projects. For Q4 FY25 this single project was comprised of 163 Facilities Operations and 29 Academic Renovations sub-projects.

ATTACHMENT 5

September 17, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Endowment of Certain Funds Received from The Estate of Patricia Anthony

RECOMMENDATION:

That the Board of Trustees establish a quasi-endowment fund to be known as the Patricia Anthony Fund, with a principal of \$500,000.00 to be managed and administered according to applicable policy pertaining to University endowments; and

That the Board further direct that distributions from the Patricia Anthony Fund be made for benefit of the College of Agriculture, Health and Natural Resources at the discretion of the Dean of the College of Agriculture, Health and Natural Resources, subject to the control and oversight of the President; and/or his/her designee.

RESOLUTION:

"Be it resolved that the Board of Trustees establish a quasi-endowment fund to be known as the Patricia Anthony Fund, with the principal sum of \$500,000.00 received as a bequest from the late Ms. Anthony; and

"Be it further resolved that distributions from the Patricia Anthony Fund be made for benefit of the College of Agriculture, Health and Natural Resources, at the discretion of the Dean of the College of Agriculture, Health and Natural Resources, subject to the control and oversight of the President; and/or his/her designee.

BACKGROUND:

Alumnus Patricia Anthony earned a BS in Nutritional Sciences from the University of Connecticut in 1980 and a MS in Clinical Nutrition from the University of Kentucky. After graduate school, Ms. Anthony moved to Baltimore where she worked at Johns Hopkins Hospital as the clinical dietician in the Gastro surgical inpatient unit for nine years and then to Caremark Healthcare as the mid-Atlantic director overseeing home health services for multiple states. In 2000, Ms. Anthony had a career opportunity that relocated her to Switzerland, where she worked for Nestle Healthcare Nutrition. She worked for Fresenius Kabi (2012-2017) in Illinois and ASPEN, American Society for Parenteral and Enteral Nutrition, in Maryland. In April 2023, ASPEN honored Ms. Anthony with a scholarship in her name, the "Patricia Anthony Future Leaders Award" and she retired on May 1, 2023.

The University recently received a distribution from Ms. Anthony's trust in the amount of \$789,247.20. Because Ms. Anthony's trust designated that the funds "*...be paid and distributed to the University of Connecticut, College of Agriculture, Health, and Natural Resources, Department of Nutritional Sciences, of Storrs, Connecticut, for its general educational purposes*", they were distributed directly to the University and deposited into a University gift account.

By endowing \$500,000 of Ms. Anthony's gift and depositing the remaining balance in a separate spendable account, the University hopes to honor Ms. Anthony's legacy and her desire to support the College of Agriculture, Health and Natural Resources, Department of Nutritional Sciences.

ATTACHMENT 6

September 17, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Annual Report of the Endowed Chair Program Entitled "Aetna Chair of Writing"

RECOMMENDATION:

In accordance with statute, the Board of Trustees directs the submittal of the annual report prepared by the University Administration to the Office of Higher Education concerning the endowed chair expenditures for the Endowed Chair Program entitled "Aetna Chair of Writing".

RESOLUTION:

"Be it resolved that the Board of Trustees acknowledges receipt of the annual report concerning the endowed chair expenditures for the Endowed Chair Program entitled "Aetna Chair of Writing"; and directs the submittal of these annual reports to the Office of Higher Education."

BACKGROUND:

The Aetna Chair of Writing is under the direction of Professor Brenda Jo Brueggemann and is funded jointly by the UConn Foundation and the Office of Higher Education Investment Fund. It was established during the 1988-89 fiscal year as authorized by C.G.S. Section 10a-20a. Subsection (f) of the statute states that "the Board of Trustees shall submit annual reports to the Office of Higher Education concerning the endowed chair expenditures."


The 2025 annual report consists of a financial report and a narrative report by Professor Brueggemann.

Attachments



DATE: August 27, 2025

TO: Reka Wrynn, Interim Vice President for Finance

FROM: Margaret McCarthy 
Associate Vice President of Financial Operations and Controller

RE: Aetna Chair of Writing

Enclosed are the financial reports for the Aetna Chair of Writing program, under the direction of Professor Brueggemann, for fiscal years ended June 30, 2025 and 2024, respectively. The report provides the separate financial operations of the program managed by the University and the UConn Foundation, along with the combined total. The expenditures for fiscal years 2025 and 2024 totaled \$48,332.26 and \$36,866.73, respectively.

Professor Brueggemann has provided a narrative of the writing program's operation for fiscal year 2025, which is also enclosed. Section 10a-20a (f) of the Connecticut General Statutes requires an annual report approved by the University's Board of Trustees to be submitted to the Office of Higher Education (OHE) for the Endowed Chair of Writing.

Additional notes are provided on the financial report disclosing the year-end balances of the Foundation and OHE endowment funds.

Thank you for your assistance in this matter. If you should have any questions or need any additional information, please do not hesitate to contact me.

University of Connecticut Foundation
Endowed Chair in Writing
Fiscal Year Ending June 30, 2025

	University	Foundation	Combined Total
Beginning Balance as of July 1, 2024	\$ 73,177.06	\$ 50,253.80	\$ 123,430.86
<u>Revenue</u>			
Transferred From Office of Higher Education	32,735.93	-	32,735.93
Pooled Endowment Income Allocation	-	36,004.30	36,004.30
Transferred From UConn Foundation	46,025.47	(46,025.47)	-
TOTAL REVENUE	78,761.40	(10,021.17)	68,740.23
<u>Expenditures</u>			
Salary & Wages	21,044.79	-	21,044.79
Printing and Binding	2,722.09	-	2,722.09
Travel	2,159.50	-	2,159.50
Dues and Subscriptions	358.00	-	358.00
Conferences and Meetings	11,519.40	-	11,519.40
TOTAL Contractual Services	16,758.99	-	16,758.99
Books	313.18	-	313.18
Office Supplies	136.30	-	136.30
TOTAL Commodities	449.48	-	449.48
Research incentives	450.00	-	450.00
Student Aid Fees	9,629.00	-	9,629.00
TOTAL Sundry Charges	10,079.00	-	10,079.00
TOTAL EXPENDITURES	48,332.26	-	48,332.26
Ending Balance as of June 30, 2025	\$ 103,606.20	\$ 40,232.63	\$ 143,838.83

This endowed chair is not supported by any University funds, but the University maintains accounts which receive revenue from the Foundation and the Office of Higher Education (OHE). These University accounts disburse the funds in support of the program including all funds transferred from the Foundation and the OHE. There were transfers from the OHE totaling \$32,735.93 and \$26,134.53 in fiscal year 2025 and 2024, respectively. The first column above summarizes the University's revenue and expenditure activity for this chair. The Foundation also disburses certain expenses directly to third parties on behalf of the University as included above in the second column in fiscal year 2025, although there were no expenses in fiscal years 2025 and 2024.

The Aetna Chair of Writing has funds held at the Foundation and the OHE. The Foundation endowed fund was established with a gift of \$506,989 (amount permanently restricted) in 1986 and was valued at \$961,525.03 and \$943,501.65 at June 30, 2025 and 2024, respectively. Those values include accumulated gains/losses on the original gift. The spendable portion of the Foundation endowed fund was \$40,232.63 and \$50,253.80 as of June 30, 2025 and 2024, respectively. The OHE endowed fund was established with \$500,000 of state funds and is invested in the Endowed Chair Investment Fund (managed by the State Treasurer). The interest earned on this fund supports the Aetna Chair of Writing. The value of this fund was \$505,565.94 and \$514,069.45 at June 30, 2025 and 2024, respectively. The value includes principal of \$500,000 and interest of \$5,565.94 and \$14,069.45 at June 30, 2025 and 2024, respectively.

University of Connecticut Foundation
Endowed Chair in Writing
Fiscal Year Ending June 30, 2024

	University	Foundation	Combined Total
Beginning Balance as of July 1, 2023	\$ 49,488.53	\$ 47,726.40	\$ 97,214.93
<u>Revenue</u>			
Transferred From Office of Higher Education	26,134.53	-	26,134.53
Pooled Endowment Income Allocation	-	36,948.13	36,948.13
Transferred From UConn Foundation	34,420.73	(34,420.73)	-
TOTAL REVENUE	60,555.26	2,527.40	63,082.66
<u>Expenditures</u>			
Salary & Wages	16,498.40	-	16,498.40
Printing and Binding	2,963.09	-	2,963.09
Travel	4,135.33	-	4,135.33
Conferences and Meetings	8,628.79	-	8,628.79
TOTAL Contractual Services	15,727.21	-	15,727.21
Office Supplies	641.12	-	641.12
TOTAL Commodities	641.12	-	641.12
Research incentives	500.00	-	500.00
Student Aid Fees	3,500.00	-	3,500.00
TOTAL Sundry Charges	4,000.00	-	4,000.00
TOTAL EXPENDITURES	36,866.73	-	36,866.73
Ending Balance as of June 30, 2024	\$ 73,177.06	\$ 50,253.80	\$ 123,430.86

The Aetna Endowed Chair of Writing

<https://english.uconn.edu/aetna-chair-of-writing/>

at the University of Connecticut

Report of expenditures, support and initiatives for 2024-2025

Prepared by: Brenda Jo Brueggemann, Aetna Chair of Writing

Aetna Chair of Writing, General Notes, 2024-2025.

The Aetna Chair of Writing endowment budget spreadsheet is here.

[Aetna Budgets 2022-forward.xlsx](#)

There is a specific tab for the 2024-2025 expenditures and for the 2025-2026 requests for budget expenditures.

The 2024-2025 Aetna Advisory Board members met for the annual Advisory Board meeting on May 20, 2025. Reports from all who received Aetna funding for 2024-2025 were shared at the meeting. Requests for the 2025-2026 year ahead were also then shared and discussed.

A final Aetna budget for 2025-2026 was proposed at \$67,715.95. It was discussed and then unanimously approved by vote of all board members present.

The Aetna Writing in the Disciplines (WID) awards for UConn undergraduate students were renewed this year, after a two-year hiatus. The renewal of these WID awards was made possible due to a re-establishment and collaboration with the UConn Writing Center that engaged the Writing Center's three (3) Graduate Assistant Directors to each lead one of the prizes in the Humanities, Social Sciences, and Sciences. Aetna Chair discretionary funds of \$2,000 were used for this purpose.

An annual Celebration of Student Writing ceremony was also re-established and held at the lunch block of the First-Year Writing Program's annual Conference on the Teaching of Writing on Friday, April 26, 2025. Over 20 award-winning students were recognized at that event and many of the students came forward to read 2 minutes from their award-winning work.

Aetna Chair of Writing, Discretionary Funds, 2024-2025

\$2,000 was used to cover stipends for the 3 Graduate Assistant Directors from the University Writing Center to take leadership on the 3 Writing in the Disciplines awards committees: Humanities, Social Sciences, and Sciences & Engineering.

Aetna Chair of Writing, Graduate Support for Writing Awards, 2024-2025

\$3,000 was awarded for six (6) Graduate Support for Writing (GSW) awards to UConn's graduate students for various research and travel and workshop projects.

Psyche Ready:

Support for Qualitative Dissertation Research and Focus Groups, UConn students with mental illness academic success. \$500

I am writing to thank you for choosing me to receive the Aetna Graduate Research and Travel Award earlier this year. The \$500 I was awarded was used to reimburse interview participants for my dissertation, an IRB-approved qualitative study investigating the academic experiences of students with mental illness. I have thus far conducted 10 in-depth, open-ended interviews with UConn students, collecting over 14 hours of rich data.

Although my analysis is still preliminary, the results have already proven to be surprising, fascinating, and profound. I recently shared some of my early findings in a panel presentation at the Rhetoric Society of America (including my gratitude to this board) and I have no doubt that the findings of this project will contribute to the field of writing studies and future research supporting the success of this group of under-studied students.

Sophie Wallis Buckner:

Attendance and presentation at field's national conference. \$500

I am grateful to have received the Aetna Graduate Support for Writing Award. These funds allowed me to go to the Conference on College Composition and Communications in Baltimore, MD on April 10-12. The funds went toward my room and board Baltimore and transportation to Baltimore. Attending this conference became a great opportunity for me to extend my network, especially as I am on the job market. I met people in the area where I am looking for work and hope to continue to foster relationships. I also presented part of my dissertation, which gave me the opportunity to engage with my research on genre in a different way.

Kyle Barron:

Presenting at field's national conference on subversion in the teaching of writing. \$500

I want to express my sincere gratitude to the Aetna Chair of Writing for the Aetna Graduate Writing Support Award. This vital funding enabled me to overcome the often-prohibitive cost of attending major conferences, a crucial professional development activity for graduate students. The \$500 award supported my travel and lodging expenses to attend the annual Conference on College Composition and Communication (CCCC) in Baltimore, Maryland. There, I presented a conference paper on composition's subversive potential as part of a panel I co-organized. Attending CCCC allowed me to engage with current research through numerous sessions (directly informing my own work), network with scholars, and represent UConn in the field. This experience provided not only a valuable CV line and presentation practice essential for the academic job market, but also a formative opportunity for intellectual growth. The Aetna award was instrumental in making this possible.

Luisiana Duarte Armendáriz:

Simmons University Summer Institute on Children's Literature. \$500

I feel extremely grateful for the Aetna Travel Award I received this summer. The award I received helped me pay for the Simmons University Children's Literature Summer Institute. This was the second time I participated in this event, the first being in 2017, when I was completing my MA/MFA at Simmons University. I knew the value of this event, so I was ecstatic to find out that I received the award which allowed me to participate. The event took place over a weekend. I was able to network and engage with people who I had previously met and made valuable new connections, especially with people who I can collaborate artistically with in the future. The sessions during the institute were captivating and enabled me to understand at a deeper level the current state of the Children's

Literature field, with its opportunities and challenges. One Lunch Session I particularly enjoyed was led by Michelle Cusolito, a non-fiction writer who talked about her process of research and curation of information when delivering non-fiction to children in entertaining ways.

Ashten Vassar:

American Studies Association Conference attendance and presentation, \$500
Receiving the Aetna Graduate Research and Travel Award allowed me to attend my first-ever national academic conference. I presented research and writing on the Mansfield Training School project, which I worked on with a dedicated team for roughly 2 years. At the conference, I was able to make valuable connections with other participants and exchange meaningful insights with people from all over the country. Attending this conference helped me gain the confidence to present publicly. It inspired me to continue pursuing writing about Disability in the field of American Studies, leading to a second conference acceptance at the New England American Studies Regional Conference this summer, where I will be presenting on medicalized violence. As a Disabled graduate student, arranging accessible accommodations can be challenging. With this generous award, I was able to attend the conference in person and have my access needs met. I am grateful for the opportunities that were made possible by the Aetna Graduate Research and Travel Award.

Adam McClain: Participation in the Eugene England Summer Institute. \$500

In June, I attended the inaugural Eugene England Summer Institute. The institute gathers advanced doctoral candidates and early career scholars for a weeklong writing retreat in the mountains of Midway, UT. It is focused on the study of Mormonism, both a religious and cultural phenomenon in the United States and the world. I believe this institute will be one of the most defining moments in my academic career: taking time to focus just on my writing and to think about it helped me shape my skills and my approach to writing that I will be taking into my dissertation writing.

At the institute, I worked on three projects—an essay about LGB+ Latter-day Saint memoirs; a book about sexuality and spirituality in the Church; and a burgeoning project on a science fiction author of the 20th century, Zenna Henderson, who was raised in the Church. With the essay, I was able to figure out that what I wanted to write is a larger history on the literature, instead of focusing on two examples as I was going. For the book, of which I had about 100,000 words written, I discovered a better academic conversation I could enter into, which will help me shorten the book (I decided to toss about half of it—which is good for the overall project!) and find a publisher more easily. For the Henderson project, I learned how to access various archival materials and what writing history is about (something that I'm excited to take into my doctoral studies).

Being around other PhD candidates and early career scholars who were *not* in my discipline helped broaden my vision of what I could accomplish with these papers and my work in general. The mentorship from the three directors—a journalist with a PhD in American religious history; a religion professor who writes on sexuality and gender; and a history professor who works on all 200 years of Mormon history—helped me see the wider goals for academic conversations. They also helped me become more accustomed to how to do

historical research (something I find lacking in myself) and pointed me in good directions for my various work in Mormon studies.

The institute focused not only on writing; it also emphasized career development. Being a scholar within Mormon studies can be very insular, and developing how to discuss the work done in the field with those outside the field is a key skill needed when on the job market.

The career development workshops—discussing the field of Mormon studies itself; talking with a university press that published Mormon studies; writing a book proposal; organizing time for writing—were especially helpful. Along with that, the many unstructured discussions with other fellows (there were 12 of us there) really helped hone my approach to writing and my approach to my field.

Although it was the first iteration of the institute, it provided a strong foundation to my development as a writer and at this pivotal time of my academic career.

Aetna Graduate Critical Writing Award:

Anh Le. \$500. "Witnessing Beautiful Scenes of Destruction: The Potent Urgency and Sensitivity of Beauty in African Postcolonial Writing"

Aetna Graduate Teaching of Writing Award:

Marie Nour Nakhle. \$500

Aetna Celebration of Student Writing Awards 2025

Aetna Creative Non-Fiction Writing, \$250

Winner: Miranda Argyros: "Untitled (red) Fragments"

Honorable Mentions

Lauren Ziolkowski : "Lantern Flies"

Jacklyn Donaldson: "Tom's Dried and Blackened Human Heart"

Aetna Translation Award, \$250

Winner: Catherine Keough: "The Days of Saveli"

Honorable Mention: Talbot Hook: "Don't Deprive Me of My Complexities"

Aetna Writing for Children Award, \$250

Winner: Kiara Korten: "Intrados"

First-Year Writing Award, \$200

Co-Winners:

David DeMeo: "The Disadvantages of the Banking Model of Education for Neurodiverse Student"

Andrea D'oleo: "Bilingual Education"

Writing in the Disciplines -- Sciences & Engineering, \$200

Co-Winners:

Ligia C. Lopez: "Ring Around the Gulf: A New Speciation Pattern for Campephilus Woodpeckers Revealed by Hispaniola Mummy"

Donal J. Heaney: "Hispaniola Woodpecker Mummy Reveals Campephilus Speciation Ring"

Writing in the Disciplines -- Social Sciences, \$200

Co-Winners:

Eunice Kim: "Come Play with Me: Influence of Theory of Mind, Home Environment, and Independence on Pre-School-Aged Children's Play with Others"

Anabelle S. Bergstrom: "Deadly Choices: Political, Legal, and Moral Understandings of U.S. Supreme Court Death Penalty Decisions"

Honorable Mention:

Raquel Costin, Shannon Gregg, Cristina Principe, & Jennifer Simmons: "Worry and Empathy: Exploring the Connection"

Writing in the Disciplines – Humanities, \$200

Co-Winners:

Sky Cummings: "Graphic Fixation and Emotional Appropriation: Leveraging AI's Limitations to Strengthen Human Writing and Learning"

Raquel Costin: "Control of Art and Intimacy in *True Stories*"

Honorable Mentions:

Mari Miller: "The Absurdist's Poem" and "Satellite Project: Unveiling the Darkness of Man"

Donal Heaney: "Lines Written upon a Dorm-room Desk, Concerning the Nature Poetry of Wordsworth"

Avery Point Writing Retreats Report, 2024-2025.

The Avery Point Writing Retreats were well restored in 2024-2025, after four years hiatus, thanks to the leadership of Avery Point English Department faculty member, Rebecca Troeger.

Number of Participants by Campus:

	9/27/24	10/25/24	11/22/24	2/7/25	3/7/25	4/4/25
Avery Point	5	3	5	10	11	4
Storrs	11	5	3	6	4	3
Hartford						
Health					1	1
Stamford						1

Waterbury			1			
TOTAL:	16	8	9	16	16	9

Participant's Departments:

Allied Health Sciences	Agricultural & Resource Economics	CT Sea Grant
Maritime studies	Chemical & Biomolecular Engineering	Communication
Cooperative Extension System	Educational Psychology	English
Kinesiology	Landscape Architecture	Literatures, Cultures, and Languages
Library	Marine Sciences	Molecular and Cell Biology
Physics	Plant Science	Political Science
Psychological Sciences	Public Health Sciences	School of Business
SHaW	Sociology	University Events & Conferences
WGSS		

2024-2025 Survey Highlights							
	Sept 27	Oct 25	Nov 22	Feb 7	March 7	April 4	Totals
Productivity at the retreat vs. working alone							
Much more	5			3	3	3	14
A bit more	2		2		2		4
The same			1	1	1	1	4
A bit less							
Much less							
Not sure							
How would you rate the atmosphere of the retreat at Avery Point?							
Excellent	6		2	3	5	3	19
Very Good	1		1	1	1	1	5
Good							
Fair							
Poor							
How would you rate the setting of the retreat at Avery Point?							
Excellent	6		3	4	6	3	22
Very Good	1					1	2
Good							
Fair							
Poor							
Would you attend another retreat?							
Definitely yes	5		3	4	6	4	22
Maybe yes	2						2
Not sure							
Probably not							
Number of participants surveyed	16	8	9	16	16	9	74
Number of participants responded	7	0	3	4	6	4	24

Sample comments from various retreat dates:

*Thank you for this productive and supportive opportunity. There are so few ways we can support our writing practices, and this really is a huge bonus.

* I enjoyed the opportunity to go to Avery Point Campus and the room in which the retreat was held had a beautiful view. It was also great to be able to take a walking break to clear my head in such a beautiful location. I have suggested to my boss that our team should try to go to the next retreat.

*Avery Point is so scenic. I really enjoyed looking out at the water while working on my poetry. I had a great time with great people.

*I think the setup was amazing. The environment was very conducive to working in silence and I think the setup in which we don't look at each other really helped.

*Thank you. It felt necessary to have time to process my work in a professional atmosphere, encouraged by others doing the same in a shared (respectful, beautiful) space, and then connecting with a wide range of faculty/staff from the various campuses. The lunch time conversations felt so rich and respectful around our table and helped me feel less isolated as an adjunct.

*I find the atmosphere to be very productive: it's collegial (lots of shared discussion), but it's also focused and quiet. I liked having access to coffee/tea all morning, because I often write with a hot beverage as part of the process. Maybe more quiet snack-y type things? And although I didn't take advantage of the offered walk this time, I do think it's a great idea (walking, thinking, and talking are definitely shown to be productive in the research!). Thank you again for hosting this productive event.

*I hope it will happen more often! Thank you for organizing!

*This retreat was a welcome opportunity to set aside an entire day to focus on writing. I would definitely participate again if it is offered next academic year. The atmosphere was like a library, where many others are working productively but quietly. I felt supported in my progress by the fact that I was respecting the community spirit of the collective but quiet work environment, and I enjoyed chatting at lunch with others about their ongoing projects. Thank you to the organizer and funders at Avery Point!

*This was great and helped me to finally get some editing done that I had been putting off.

*I find the retreats so helpful. Over the course of 3 retreats, I was able to complete this paper. In the future, access to a printer and having hot water for tea throughout the day would be added bonuses. But overall, this is just such a valuable time and space. Thank you for having us!

*I thoroughly appreciated a concentrated amount of time to work on a project uninterrupted. Having multiple other people also working around me, helped to keep me on track and focused as well. The natural light and seascape, provided a soothing atmosphere that allowed for my creativity to engage. Lastly, I am based out of the Storrs campus, and I enjoyed this opportunity to be at Avery Point, and interact with the broader UConn community.

Connecticut Writing Project, 2024-2025

There was no formal report from the CWP this year due to leadership transition and the loss of longtime CWP Director, Jason Courtmanche. Jane Cook and Danielle Pieretti were welcomed to the board, with Cook discussing her work with the Connecticut Writing Project in the last number of years, and in this year of transition; Pieretti then introduced herself as the incoming director of the Connecticut Writing Project. The Connecticut Writing Project requested their standard award from The Aetna Chair Endowment: \$24,000.

UConn Creative Writing Program, 2024-2025.

Amount Requested: \$9,000. Amount Spent: \$ 6,488.63

- The Aetna Writer-in-Residence (Poet): \$1,500

Due to an illness, Carlo Matos was not healthy enough to travel to Storrs, Connecticut from Chicago, Illinois, so his reading at the Barnes & Noble Bookstore in Storrs Center for the evening of Thursday, February 20, 2025 was cancelled. Matos did hold conferences with six students via Zoom on Friday, February 21, 2025.

Student testimonials from those individual conferences:

“I had such a great workshop with Dr. Matos. When I told him that poetry has never been my strong suit, he gave me a lot of concrete advice that really contextualized

what it's like to write poetry and attempt to publish it. I also asked for a piece of advice about a novel I've been working through--specifically focusing on perspective. I very much liked the strategy he recommended. He dishes compliments and suggestions with similar enthusiasm. You can tell he's very passionate about his students."

-Temisan Ekperigin, undergraduate student

"Workshopping with Carlo Matos was one of the most impactful experiences I've had in the UConn English department. Matos provided substantive thoughtful feedback and questions for my work. He found small spots in my poetry that were simple changes but made them infinitely better. Throughout, he gave me the space to dive into my thinking and develop thematically rich ideas that made me excited to keep writing. The chance to work with such a talented poet while I am trying to grow as a writer was huge for me. I am deeply appreciative of the creative writing program for creating this opportunity for students."

-Jenna Ulizio, undergraduate student

"My tutorial with Carlo Matos was absolutely delightful. Throughout the session, Carlo actively listened to the concerns and questions that I had about my work. He attentively returned to those concerns (such as, how to powerfully conclude a poem), providing multiple avenues for revision. He not only provided honest and insightful feedback on each of my poems, describing his experience as reader and mentor, but also expressed curiosity regarding my process, aesthetics, and approaches to language. Carlo strikes the perfect balance, in giving sincere praise as well as actionable, constructive, and smart suggestions, paired with clear examples. For instance, I found his insights on how to structurally link poems together, extremely helpful. Overall, I am grateful for this opportunity to have learned from Carlo; I want to thank Dr. Sean Forbes and the Aetna Chair of Writing for making these opportunities possible."

-Anh Le, graduate student

- Poetic Journeys event : \$988.63

Under the direction of Kyle Barron, who served this academic year as the Graduate Assistant Director of the Creative Writing Program, and in collaboration with undergraduate students from the UConn Design Center Studio under the direction of Professor Dina Benbrahim, six posters were designed featuring short excerpts of poems by three undergraduate students and three graduate students, respectively: Anshul Rastogi, Charlotte Ungar, Grace Xiong, Aidan Wood, sterling-elizabeth arcadia, and Sophie Wallis Buckner. The Poetic Journeys Release Party was held on Thursday, April 17, 2025, at 5:00

pm in the Austin building, room 217. This year's posters can be viewed online via the Poetic Journeys web gallery: <https://poeticjourneys.uconn.edu/galleries/>.

- Aetna Celebration of Creative Nonfiction event: \$1,000

The spring 2025 Aetna Celebration of Creative Nonfiction was held via a Zoom webinar on Thursday, March 6, 2025 with our featured writer: Lamya H. The celebration honored and recognized the winner of the 2025 Aetna Creative Nonfiction Award: graduate student Miranda Argyros, who read an excerpt from her winning nonfiction essay.

- Long River Review Production: \$2,000

This marked the 28th edition of the Long River Review, UConn's award-winning art and literary journal. Under the direction of faculty advisor Professor Sean Frederick Forbes, 17 undergraduate student-editors worked tirelessly to produce the journal in collaboration with the five undergraduate student-graphic designers at the UConn Design Center Studio. 700 copies were printed. The Release Party took place on Thursday, May 1, 2025, at 5:00 PM at the Barnes & Noble Bookstore, Storrs Center.

- Aetna Creative Nonfiction Award: \$250. Awarded to Miranda Argyros
- Aetna Translation Prize: \$250. Awarded to Catherine Keough
- Aetna Children's Literature Prize: \$250. Awarded to Kiara Korten
- Long River Review Graduate Writing Prize: \$250. Awarded to Miranda Argyros

First-Year Writing Program, 2024-2025.

Last year, we were awarded \$7,500 by the Aetna Advisory Board. The following sections outline how that funding was used.

Conference on the Teaching of Writing (\$3,500): In 2024, we collaborated with the Aetna Chair of Writing to again incorporate the Aetna Celebration of Student Writing, and joined forces with Early College Experience English to produce a full, two-day conference that featured six panel and workshop sessions, a keynote, and—new this year—a “Research Slam” that featured the work of undergraduate, graduate, and faculty researchers across UConn and the region in UConn's Werth Tower, a mixed-use building that houses the Innovation Program, Learning Communities, the Innovation Zone, and undergraduate students. Attendance more than twice last year's numbers; we hosted 168 participants from across the region. As this year's Conference was the 20th Annual iteration, we also had special sessions, including one devoted to the memory of Jason Courtmanche, our beloved colleague and champion of First-Year Writing and ECE. The “Courtmanche Conversations,” attracted twenty friends and colleagues for a session that was both tearful and healing. In recognition of the Conference's long history as a graduate-student-driven event, we invited former Assistant Directors to return and discuss their work, their experiences, their memories, and their advice. This year, the graduate Conference Planning Committee

included Jarrod DePrado, Jackie Donaldson, Ash Johnston, Ruba Bouzan, and our Assistant Director, Marie Nour Nakhle. Together they ensured the conference rooms were set up; technology was working; people were badged, merched, and oriented; and that the conference was widely advertised and promoted, which attracted a large number of first-time attendees. They also evaluated all conference proposals and assembled the many panels. The graduate students gain a significant benefit in the form of professional development, and we, too, are supported by their many contributions.

Our keynote speaker this year was Dr. Stephanie West-Puckett, Associate Professor of Writing & Rhetoric and the Director of the First-Year Writing Program at the University of Rhode Island, where her research explores writing assessment, queer rhetorical interventions, cultural rhetorics, and participatory design. Her scholarship challenges traditional assessment structures, advocating for practices that embrace complexity, creativity, and the diverse rhetorical traditions of student writers. Her book, *Failing Sideways: Queer Possibilities for Writing Assessment*, (University Press of Colorado, 2023) won the CCCC 2024 Lavendar Rhetorics Award, which recognizes Excellence in Queer Scholarship annually. Her keynote address “Hell Yes, Joy is a Strategy: Reclaiming Play in Writing Assessment” provided a new (and joyful) approach to course and program assessment. She also ran a hands-on (paper was folded! Pyraminx were spun!) teaching workshop that was attended by instructors of many courses from the high schools, to community colleges, to several large public institutions in the region. We will continue working to improve the Conference, paying particular attention to ensuring the Conference is accessible to all.

Cross-Campus Writing Program Administrator's Monthly Working Retreats: \$1500. The Cross-Campus Writing Program Administrator's Monthly Working Retreats have proven very productive. Not only does the regular work ensure that instructors and WPAs from all campuses contribute to the work of First-Year Writing, but we also generated materials and scholarship for the program. Our Text Constellations documents create an archive and index of texts that aligns several sample “Course Inquiries” with selections of texts that we (individually and collectively) have used in our classes. Many of the Text Constellations now also have one-page “Enactments,” which each member of the CCWPA has generated. These Enactments provide brief descriptions of how an instructor selected texts aligned with the Course Inquiry and how the assignments help enact work with each of the texts. Our Text Constellations have also served as a document in the Teagle Grant we applied for. (The grant application has made it through two rounds and is now entering the third round.) We are also developing a published version of this work that will help instructors in FYW through both ECE on all UConn campuses incorporate texts and other materials into their courses, and to make use of those texts in ways that further the mission of our FYW courses.

Ongoing Program and Course Assessments

During these meetings, we have aligned course syllabi for ENGL 1004 with the learning objectives we revised last year in CCWPA meetings for the course. Oliver Hiob and Heon

Jeon created a grid we can use to check alignments with other instructors' iterations of ENGL 1004. We reviewed several of those other instructors' current syllabi and wrote supportive directions for updating their syllabi to align with the current learning objectives.

In addition to ensuring all ENGL 1004 courses are aligned with program goals and practices, we engaged in further ongoing program assessment by selecting several syllabi and assignments from various campuses to review each meeting. These reviews foster discussion and collaboration in ways that help the program overall. From our reviews, we write reviews and letters to the instructors aimed at providing positive support for further work on their courses. We are particularly interested in helping instructors across all campuses to develop meaningful inquiries that guide their courses and to craft assignments that align with the goals and practices of FYW. We intend to request funds to help move those instructors from being a "letter recipient" to successfully aligning their courses.

To facilitate the work and support all-day commitments from participants, we've ordered lunch for all participants.

Scholarship of Teaching and Learning (SoTL) Research Project and Professional Development (\$3,500)

Although Howard Fisher was accepted into the 2025 Dartmouth Summer Seminar for Writing Research, he will be deferring his participation until next year. To ensure we use our funding for the purposes we intended in our proposal last year, we are using the funds to complete our Scholarship of Teaching and Learning project's data analysis. As described in our request for funding last year, we gathered meaningful data that has led to fruitful analysis, but we will need to finish our data analysis in the next two weeks as the final stages of analysis and publication for this work. The research has shown that students embrace developing intellectual projects that bring together each course's shared inquiry and the students' relevant experiences, framed in academic and public-facing terms, circulated in multiple media.

As we work toward re-integrating the Studio and Seminar Components of the ENGL 1007 course, we are also creating professional development materials and online modules for all adjunct faculty across campuses. Although we foresee that we may not complete this work within this fiscal year, and because our work over the academic year was hampered by staffing shortages for family emergencies and illnesses, we are kicking off that work in the next week.

UConn Writing Center, 2024-2025.

We were allocated \$800, which we had planned to spend on the following:

- \$400 to fund tutor research and travel to conferences. The Northeast Writing Center Association conference will be up and running again in 2025 after a year off in 2024. We will

make requests to the Office of Undergraduate Research, but they cannot always fully fund all students who wish to go to the conference.

· \$400 for the “Flipped Writing Center” initiative, led by Kathleen Tonry. This is a new program that invites instructors to visit the Writing Center to have one of their assignments workshopped as a condition to allowing them to mandate that all their students meet with a tutor as part of a major assignment drafting/revising sequence. We’ll offer this option to both FYW and W instructors. This \$400 could help us fund an open house and some planning and promotional events.

We did not spend the funds as expected because the NEWCA conference was cancelled for 2025, and instead our tutors pivoted to doing presentations at the FYW Conference on the Teaching of Writing and the LANGSA Conference, both on campus, so no need for travel.

While we moved ahead with the Flipped Writing Center pilot this year, we did not end up needing extra funds for an open house.

Instead, we spent the \$800 toward honoraria for three speakers from California State University Fullerton to lead an online workshop on how their writing center advocates for linguistic justice policies. The session was in fall 2024 and ran 90 minutes, with the first half devoted to CSUF sharing the research they have completed and the program they have built; the latter half was devoted to questions from our team. Administrative staff, graduate tutors, and undergraduate tutors from the Writing Center attended. This workshop informed not only our own center’s policies but also the LANGSA conference presentation developed by Writing Center tutors in spring 2025.

UConn Waterbury Campus, 2024-2025.

The Waterbury campus appreciates the funding provided by the Aetna Chair of Writing for Academic Year 24-25. Thanks to this funding, FYW faculty members were able to receive \$75 as compensation (to put toward books) for their participation in our meetings and professional development workshops. The funding also supported refreshments during the Writing Center Open House in the spring and the Writing Center Open House in the fall. The latter is part of Academic Integrity Awareness Week.

Compensation (books) for adjunct faculty: \$224.13

Refreshments for Writing Center Open Houses: \$29.96 in the fall; \$38.96 in the spring= \$68.92

Total spent: \$293.05.

Total Requested: \$375

Aetna Endowed Chair Report to the UConn Provost

In addition to the annual Aetna Endowment's Chair Report requested by the UConn Foundation and the UConn Board of Trustees, the Aetna Chair is also asked to create a second report for the Provost's Office that substantially differs in content and approach. That report to the UConn Provost is included below.

What exciting projects have your students worked on this year, and how has your position played a positive role in their outcomes?

The Department of English @ UConn maintains a corner of its overall website focused on the [Aetna Endowed Chair of Writing](#); that website area contains some (but not all) of the essence and scope of the Aetna Endowed Chair initiatives, projects, funded elements.

Mansfield Training School Research Project, ongoing into its 3rd year now.

**note: this website will transition to a new updated, expanded Aurora-based website in September 2025.*

- ENGL/AMST 2274 class (Disability Studies in American Literature and Culture) Fall 2024 created an exhibit: The History & Legacy of Disability Institutionalization Posters/infographics. The exhibit was shared at the UConn Humanities Institute space.
- Independent study with Human Rights graduate student, Ashten Vassar Cain, on memorializing the Mansfield Training School residents, deceased.
- Working closely with two UConn undergraduate students, Hannah & Gabby, through the [Office of Undergraduate Research Summer SHARE](#) research apprenticeship program; each student contributed 90 hours (180 total hours) over summer 2025 that I oversaw as their faculty apprentice-mentor.

Disability and Access Collective (DAC) Blog

This blog project ended its second year this summer 2025. To date, eight (8) different UConn students – both graduate and undergraduate students – have worked collaboratively on developing, writing for, and editing the contributions of others. Its goals and mission: see the collaborative statement at the website:

<https://disabilityaccesscollective.blog/2023/04/23/what-is-the-dac-blog/>

My own statement at the blog (note, it is accompanied by student writer-editorial team statements that I believe carry equal weight to my own):

The DAC blog is a place to feature not only academic but also advocacy-activist and community work, starting with the UConn campus. And perhaps, in the future, growing outside the Storrs city limits. Not only to UConn's regional campuses (wouldn't that be great?) but even to other college campuses where disability events, activism, advocacy, intellectual work is taking place.

But for now: start local.

The DAC Blog is also a place to feature student work, community, activism, skills. From the ground up –rather than, say, a Disability Studies program sanctioned by the upper administration and then requiring hundreds of forms and bullet-pointed lists to navigate. Those aren't shiny things –and we are drawn to shiny things!

This blog is a place of collaboration, of collegiality, of teams of us mushing husky-style together in our sled across the tundra of Disability & Access Land. (I hope you can picture a small murder of crows driving a husky sled here!) And finally, the DAC Blog is a place for gathering –in clever, trickster, communicative, shiny-things, and “murderous” ways.

We have published just over 70 pieces in two years and we have 350 regular subscribers to date.

Graduate Support for Writing and Research

- This past year, four (4) of the graduate/PhD students I advise completed their dissertations and did so with support from the Aetna Graduate Support for Writing and Research funds (others who were not my advisees received this GSW support as well).
- All GSW applications are read and discussed/voted on by the full 21-member Aetna Advisory Board (I don't make determinations on my own)

What social, global, or industry challenge(s) are you trying to address through your research?

[The Mansfield Training School Research Project](#) – recovering and remembering and addressing reparations for the 133-year history of the Mansfield Training School (which carried 5 other names before that) and is now owned by UConn, and known as The UConn Depot Campus.

Connected to the MTS project: in Summer 2024, I convened the Histories and Legacies of Disability Institutionalization in the U.S. 2-day symposium with 9 different scholars from across the U.S. –scholars in History, Anthropology, Native and Indigenous Studies, American Studies. (The 2-day symposium project was supported by a \$5000 Summer Research Grant from CLAS.)

Focusing on matters of access, attitudes, awareness around disability on campus and in our social fabric/lives – through the [Disability and Access Collective Blog](#), my teaching, and service on two university-wide committees.

How have you enhanced the academic programs here at UConn through your endowed position?

- Developed a new 3020W (writing-intensive) course, Professional and Technical Writing for Social Justice, and successfully cross-listed that course between the new Department of Social and Critical Inquiry (SCI) and the Department of English
- Offered and awarded approximately a dozen student writing prizes, at both undergraduate and graduate levels

In your position, how are you making an impact at UConn, in the State of Connecticut, and/or the greater world?

I want to believe that I have advanced the awareness and attention to both disability (identity, issues) and the significance of skilled writing on UConn's campus and as a subject of impact and intersection in the humanities – writing, literature, art, social & critical inquiry, human rights, history.

- I was a week-long [invited faculty speaker @ Arizona State University](#) in Oct. 2024. (See more details below.)
- Shepherded a featured extended session at the annual [American Studies Association conference](#) (Baltimore MD, Nov. 2024) focused on the Mansfield Training School project.
- Invited participant in the two-day June 2025 [Fudeko Project](#) convening (UConn Hartford campus) – and asked to give a presentation on both access issues and the importance of writing. At its core, the mission of the Fudeko Project is as follows: “The Fudeko Project helps Japanese American former incarcerated share their stories with loved ones.”

What does it mean to you to hold this position?

The Aetna Chair/Endowment sustains, supports, advances, and advocates for significant funding/support to the following:

[The Connecticut Writing Project](#)

[UConn's Creative Writing Program](#)

[UConn's First-Year Writing Program](#)

[UConn's Writing Center](#) and its professional development and workshop opportunities for its tutors and for UConn students at large

[Faculty-student Writing retreats hosted at the Avery Point campus](#)

Approximately a dozen annual writing prizes for UConn students, across many categories and modalities: Creative non-fiction; Translation; Writing for Children; First-Year Writing; Writing in the Humanities; Writing in the Social Sciences; Writing in the Sciences & Engineering; Graduate Support for Writing Awards. All these awards are recognized at an annual Aetna Celebration of Student Writing event included in the [Annual Conference on the Teaching of Writing](#).

What is your favorite thing about being an endowed faculty member at the University of Connecticut?

It was always the case – but perhaps more so than ever in the history of the Aetna Endowment funds – that the endowment can offer still-existing, available, ongoing (restricted) funding and resources that are available to support speakers, prizes, workshops, teachers, conferences and conversations around writing. This year, more than ever, that seems important in these deeply austere and politicized times. Aetna Endowment funding and opportunities are/will still allow and encourage:

Connecticut teachers to participate in (with some funding awards) the Connecticut Writing Project's summer courses;

the UConn Creative Writing Program to still bring in celebrated writers and engage UConn students with them – in several different events/programs;

the award-winning First-Year Writing Program to continue its (20+-year) annual Spring conference;

the popular and restorative Avery Point writing retreats for UConn faculty and students;

and the awarding of approximately 15-different writing/research support prizes to UConn's graduate and undergraduate students.

Summarized: the Aetna Chair of Writing endowment continues to focus on, and sustain and champion, the work that *writing* does/makes across a university campus.

What recent awards, publications, and/or recognition in the press have you received this academic year? Please share applicable links for donors to learn more.

I was invited to Arizona State University as a visiting one-week faculty member, Oct. 2024, for the [Inaugural Bolmarcich Memorial Lecture](#) and accompanying events. In addition to presenting a public-academic keynote lecture, "Framing Disability (Access, Agency, Archives, Art)," attended by about 350 people, I also guest taught an American Sign Language 101 class (focused on the idea of "between" identities in deaf-hearing worlds), and lead a half-day interactive workshop at the ASU Museum of Art on "Disability in the Art Museum," and participated in two extended meetings with the ASU Administration (Provost's Office) around access on campus, and a student reception-gathering as well.

On May 13, 2025, I lead a [NYC Academy for Teachers](#) all-day workshop on "[Deaf Art in America](#)" hosted by the [Whitney Museum of American Art](#) and featuring their current exhibit on [Christine Sun Kim, "All Day All Night."](#) Eighteen (18) NYC teachers – in art, humanities and technology – participated in the all-day on-site workshop at the Whitney with me.

For the ninth (9th) year running, I was invited again to be on the Faculty at the [Bread Loaf School of English](#), BLSE (Middlebury, Vermont) – a 105-year old Master's Program in Literary Studies (and the largest M.A. program in English studies in the world – to teach two

online graduate seminars for them (Summer 2025). My two seminars were: “*Jane Eyre’s* World,” and “Disability in Classic YA American Literature.” BLSE students/participants are largely middle and high school humanities, language/literature, and fine arts teachers from across the entire U.S. (My two online courses enrolled students/teachers from all 4 U.S. time zones and London as well.)

Finally, I served/am serving my fourth (4th) year as an [elected member](#) of the [Modern Language Association’s Executive Council](#) (16 members), representing the global 22,000-member MLA at large and serving further on two of its major committees, attending and presenting at its annual 2025 convention (in New Orleans), attending in-person its three different Executive Council 2-day meetings— while also often meeting and enduring “the slings and arrows” (see: *Hamlet*) with the governmental retraction of its significant NEH grants and partnerships and its divided and yet committed membership weighing in, heavily, on the ongoing conflict between Gaza/Hamas/Palestine and Israel.

Publications & featured presentations:

SCHOLARLY RESEARCH & PUBLICATIONS IN PROCESS

[The Disability and Access Collective \(DAC\) Blog.](#)

A multimodal open-access blog, currently staffed with five (5) undergraduate/graduate students at the University of Connecticut who moderate and edit blog material received and also write some of their own blog posts. First developed in Spring 2023 and continuing, with funding from UConn’s College of Liberal Arts & Sciences DEI Initiative. Yes, perhaps, “it’s only a blog.” Perhaps. The undergraduate editor-writer team understands it, however, as a vibrant site of *shared* equity, access, justice, inclusion, diversity, expression, innovation, research, care, compassion, respect, and power-from-practice. A collaboratively written feature post where we outline what the DAC blog is, and what it intends to carry forward, is here: <https://disabilityaccesscollective.blog/2023/04/23/what-is-the-dac-blog/>

Disability, Access, and the Teaching of Writing (second expanded edition).

An updated and greatly expanded second edition of the 2008 *Disability and the Teaching of Writing* “critical sourcebook” published with Bedford St. Martin’s; it has been one of the most popular texts at the intersections of Writing Studies and Disability Studies but is now no longer in print. This second edition is a collaborative editorial project I am carrying out with eight other (more junior) colleagues who are working at the intersections of disability studies and writing studies. Progress to date: we have a signed contract from the National Council of Teachers of English (NCTE); the manuscript is in final production stages and expected early Fall 2025.

[The Mansfield Training School Memorial and Museum.](#)

A collaborative “disability recovery, memorialization, justice” project that began with former UConn Honors student advisee, Jessica Gallagher (now finishing a dual MLIS and Archival Preservation Program at Simmons University) and 10 other UConn undergraduate student research assistants to date. We are engaged in a historical, rhetorical, cross-institutional, and multiple-identities archeology of the Mansfield Training Institute’s (formerly The Connecticut School for Imbeciles at Lakeville from 1860-1914 and then also

The Connecticut Training School for the Feeble Minded at Lakeville from 1915-1917) and the University of Connecticut. The former MTS sits 3.8 miles west of UConn's main campus at Storrs, CT, sprawling across 350 acres, and is currently known as "The Depot Campus" –although it is not an active campus site. We are creating an extensive timeline of the MTS from 1860-2021 (see, still under development: [Mansfield Training School Timeline](#)) while we also focus extensively on the 1960s, the decade that UConn took up considerable cross-institutional connections with the MTS under President Homer Babbidge. While we are engaged in a much larger historical project around the MTS –still unpacking voluminous boxes of materials at both the UConn Libraries and the Dodd Research Center on UConn's campus and also at the State of Connecticut Library in downtown Hartford – we are also specifically focus on the intersection between UConn and MTS that continues to this day but was particularly robust in the 1960s. A website featuring the timeline, sample artifacts and our annotations is currently available and under development. Grants have been obtained to support: the initial archival research; the project's memorial/museum website development; a future 3-day symposium on "The History and Legacies of Disability Institutionalization in the U.S." ; and a traveling poster-board exhibit for schools, conferences, and local, regional, national history museums. The project collaboratively engages 4-6 UConn undergraduate students as researchers, writers, developers, and community-academic activists.

We have received ~\$48,000 total funding support for this project to date: College of Liberal Arts & Sciences Summer Research Grant (Summer 2022, \$7,700); UConn Senate and Office of Vice President for Research JEDI (Justice, Equality, Diversity, Inclusion) initiative (March 2023, \$20,000); College of Liberal Arts and Sciences DEI (Diversity, Equity, & Inclusion) support grant (Fall 2023, \$5,000); UConn Humanities Institute (UCHI) research grant (Fall 2023, \$4,500).

Office of Undergraduate Research, UConn, [Summer SHARE research apprentice](#) program. Two students awarded, Summer 2025, for the Mansfield Training School Project (\$2,970 student stipends; \$1000 faculty stipend) for [archival research and writing](#) on the Mansfield Training School project.

College of Liberal Arts and Sciences (UConn). DEI project award for 2-day Summer 2024 symposium, "The History and Legacies of Disability Institutionalization in the U.S." (Summer 2024, \$4,800)

Books, Edited or Co-Edited

Disability, Access, and the Teaching of Writing. Co-editor on the "Disability, Access and the Teaching of Writing Collective" (Stephanie Wheeler, Molly Ubbesen, Lauren Obermark, Tracy Morse, Craig Myers, Brenda Brueggemann, Elizabeth Brewer Austin, Dev Bose). NCTE Press, forthcoming Fall 2025.

Chapters in Books

"A Hard Day at Hartheim: Locating Ourselves in the Nazi's T-4 Euthanasia Site at

Hartheim Castle,” with Georgina Kleege and Rosemarie Garland-Thomson.
Afterword essay in *Cultural Stations of Disability*. Ed. David Bolt. Routledge,
forthcoming Nov. 2025.

“The Rhetorical Motives and Models of Disability (and) Identification,” invited chapter
for Routledge volume, *Disability and Rhetoric* (under contract). co-authored with
Danielle Susi-Dittmore (U. Utah). Elizabeth Brewer Austin, Editor. [in progress, draft
submitted & accepted].

“Disability Studies: In a Positive Psychology Perspective.” with Jessica A. Gallahger. Eds.
Erin Andrews, Kara Ayers, Dana Dunn, and Michael Wehmeyer. [forthcoming, Fall
2025] in *The Oxford Handbook of Positive Psychology and Disability*, 2nd Edition,
Oxford UP.

“Disability Studies and Rhetoric.” *Cambridge History of Rhetoric: Volume V 1900- present*
(Daniel M. Gross, Steven Mailloux, LuMing Mao, Eds.) [forthcoming, Dec. 2025]

CONFERENCE PAPERS AND COLLOQUIA

Academic and Public Lectures or Creative Readings: by Invitation

“[Deaf Art in America: Identity, Access, Community](#)” Master Class for the Academy for
Teachers, at the Whitney Museum of American Art, NYC, May 12, 2025 [forthcoming]
[UConn Accessibility Summit](#), “Access Issues in the Disability Archives,” May 19, 2025.

The Inaugural [Bolmarcich Lecture at Arizona State University](#) (Lincoln Center for
Applied Ethics and College of Liberal Arts & Sciences). October 28, 2024. +
additional workshop on “Disability, Access, the Arts” at the ASU Art
Museum, October 29, 2024.

Center for American Literary Studies (CALS) at Pennsylvania State University.

“Unprecedented” series event on “Isolation/Communication” Nov, 12, 2024.

Topic: “Disability and Isolation in American YA Literature.”

Conference Presentations, refereed

“Collaborating for Joy: The Collective Editorial Work of *Disability, Access and the
Teaching of Writing*.” Conference on the Teaching of Writing, UConn, April 25, 2025.

“Teaching Deaf Women’s Comportment in Literature, Language, Film, History.” Modern
Language Association (MLA) annual convention, New Orleans, LA., Jan. 9-12, 2025.

“A Site of Conscience: The ‘Haunting’ Legacy of the Mansfield Training School. (UConn’s
Depot Campus)” American Studies Association annual conference, Baltimore, MD.
November 14-17, 2024.

Other professional service

External Reviewer, UMass, English Department, March 30-April 1, 2025.

Advisory board member, Erase the Space, 2018–current.

<https://www.erasethespace.org/>.

**Looking ahead, please share any exciting plans or goals you have for yourself in this
endowed position. (Required)**

- I intend to support and focus on writing-intensive courses in the [WGSS program](#) and the new [Department of Social and Critical Inquiry \(DSCI\)](#), where I now also have a 50% appointment since its formation this 2024-2025 year.
- I will offer support and committed faculty focus for connecting First-Year-Writing with UConn's "W" courses and offering more curricular and conceptual cohesion across *writing* at UConn.
- [Mansfield Training School \(UConn Depot Campus\) project](#)
 - The new website 2.0 (on Aurora) will go live in September 2025. We've been working on it all year.
 - New posts, expanded content will appear at the new site
 - Increased Media attention to MTS, its legacies, memorialization, and future. Already working with two Connecticut newspapers for stories connected to the release of the new website.
 - Expanding the connection between MTS to other sites & research projects like it: Topeka (Kansas) State Hospital; Columbus (OH) State Hospital; Indiana State Hospital; the Willowbrook Mile Memorial and Archives on Staten Island at the College of Staten Island.
 - Starting the oral history /narrative collection project in Fall 2025, continuing Spring and Summer 2026
 - Curating an exhibit of John McGill's documentary photography from MTS, 1969-1972 (when he was a student at UConn).
 - Shepherding a 2-day Symposium on the History & Legacies of Disability Institutionalization in the U.S. (for 2025-2026) – although there is no available realistic funding opportunities to support this at the time.
- Turning the [Disability and Access Collective \(DAC\)](#) blog publication into a WGSS-based for-credit internship opportunity with a newsletter one-time blog publication each semester
- Fall 2025 WGSS 3254W Feminist Disability Studies class: will create an exhibit on UConn's Handicapped Homemaker Project! Dodd Archives plans to carry the exhibit and do a story on their work with his archived UConn research project from 1955-1960.

ATTACHMENT 7

September 17, 2025

TO: Members of the Board of Trustees

FROM: Eric A. Kruger, MBA *Eric A. Kruger*
Vice President, Facility Services & University Planning

RE: Six (6) Proposed Easements with Wilhusky Housing LLC concerning development of Site A of off-campus student housing known as The Mark on North Eagleville Road

RECOMMENDATION:

That the Board of Trustees approve the University Administration entering into easement agreements with Wilhusky Housing LLC to facilitate development of Site A of off-campus student housing at the complex currently known as The Mark on North Eagleville Road in Storrs CT. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees authorizes the University Administration to enter into six (6) easement agreements and any other required ancillary agreements with Wilhusky Housing LLC to facilitate development of Site A of off-campus student housing at the complex currently known as The Mark on North Eagleville Road in Storrs CT."

BACKGROUND:

Wilhusky Housing LLC has received approval from the Town of Mansfield Planning and Zoning Commission to construct student housing totaling approximately 1,350 beds on North Eagleville Road on two separate parcels that bisect the road. The development was previously named The Hub but has been changed to The Mark. The north side of North Eagleville Road will be constructed first (Site B) and start in the spring 2025, while the south half of the development (Site A) will be started in a future year. Easements for Site B were approved in December 2024. Site A is bound by University property on three sides (i.e. University unimproved land on the west, a university road on the south side, and a university-controlled road on the north side). The parcel is bound on the east side by a private third-party owner.

The six (6) easements that are required are as follows:

Temporary Construction Easement: This easement allows the developer to utilize approximately 20' of University property on three sides of the site on a temporary basis to construct the development and crosswalks. The developer will restore the area after the work is completed and the easement will expire upon the completion of the construction.

Permanent Access and Maintenance Easement on King Hill Road: King Hill Road on the south side of Site A is a university road. This easement allows the developer to permanently have vehicular access from North Eagleville Road to the new building and allows emergency vehicles to utilize a strip of King Hill Road if necessary to service the building. Additionally, this easement outlines developers' on-going maintenance obligations for this strip of roadway.

Permanent Access and Maintenance Easement on North Eagleville Road: This easement is on the north side of the site only and allows the developer to permanently have both vehicular and pedestrian access from North Eagleville Road to the new building. This easement is required because although North Eagleville Road is a public road, the University has custody and control over the roadway and the agreement with CTDOT requires the University to allow access to the public road from private lots. Additionally, this easement outlines developers' on-going maintenance obligations for the land area between North Eagleville Road and the new student housing building.

Permanent Sidewalk Access Easement: The Town of Mansfield has requested that a right-of-way for pedestrians be established for pedestrian access between North Eagleville Road and King Hill Road on the developer's property and in favor of the university. This easement grants access for students to cross the property on the east side of the site on a newly constructed sidewalk but does not impose any maintenance obligations on the university.

Permanent Maintenance, Access and Drainage Easement: The development needs to construct drainage structures in the North Eagleville Road right-of-way and discharge stormwater from the new building to the existing brook. This easement allows the developer to construct stormwater discharge structures to University and CT DOT requirements and obligates the developer to maintain them permanently.

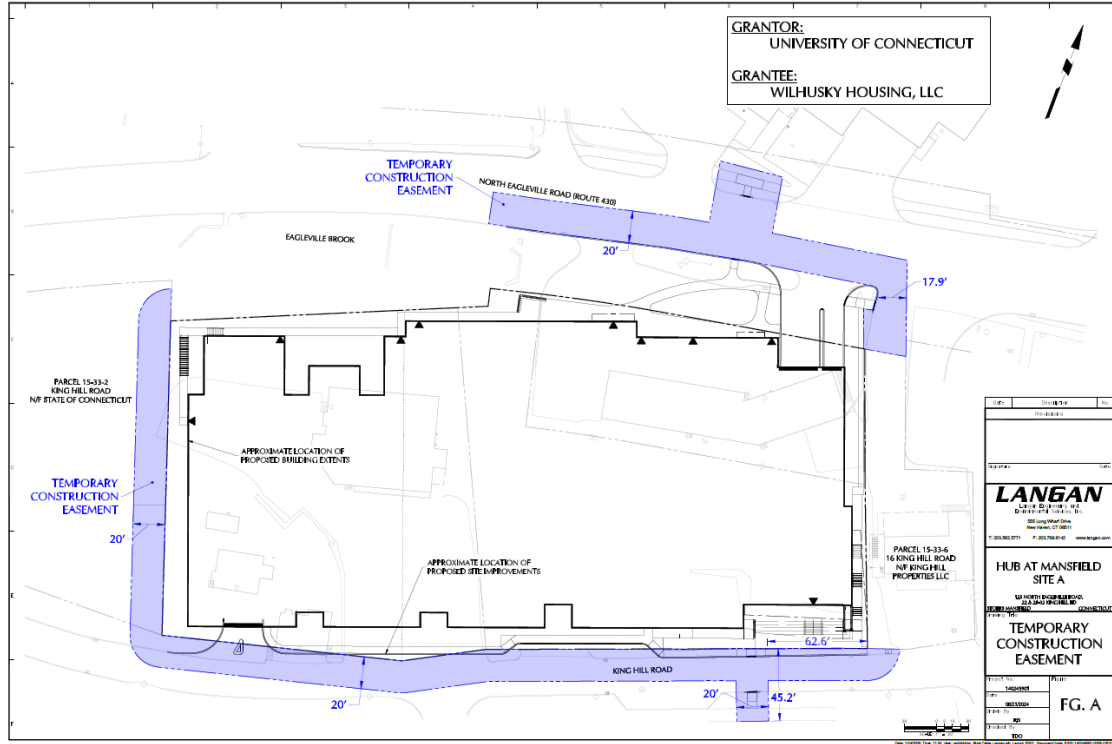
Permanent Sightline Easement: On King Hill Road, to allow safe vehicular access from the garage, a sightline easement restricts installation of obstructions in the roadway or realignment of the north curbline of the roadway.

The University will receive a lump sum payment of \$600,000, including a \$60,000 initial payment, for these easements and \$25,000 annually for operating expenses concerning Site A in a separate Cooperation Agreement. A similar fee and Cooperation Agreement was approved for Site B in December 2024.

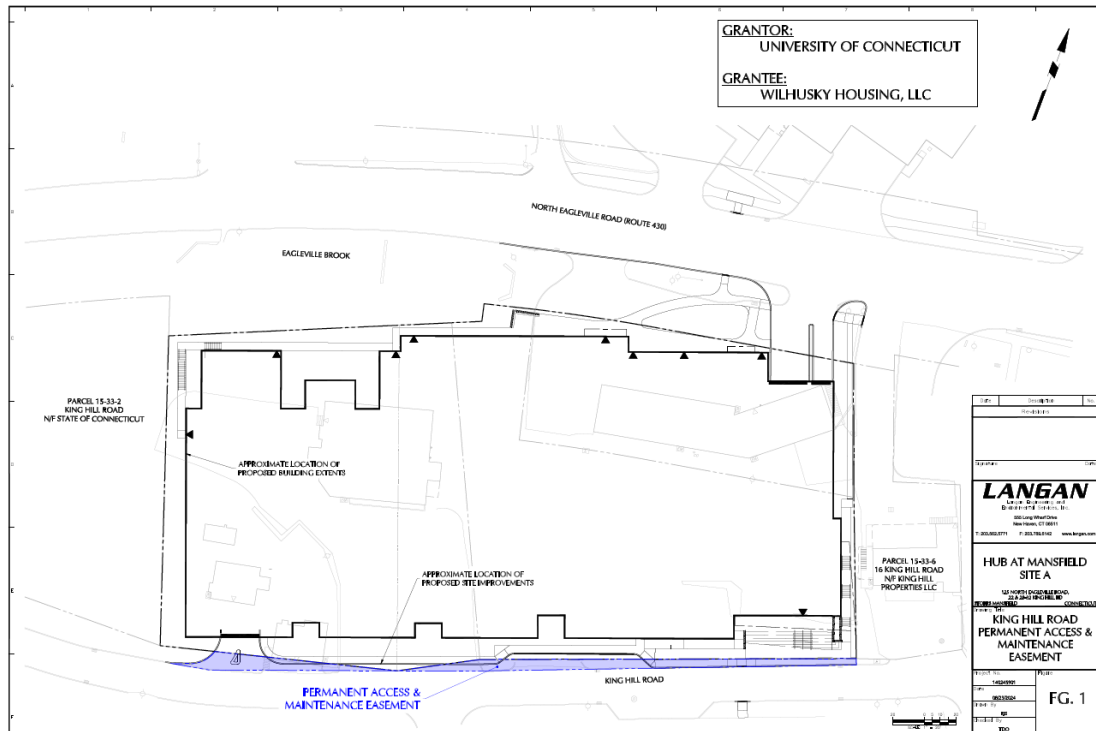
The easements for Site A are graphically depicted in Attachment A.

-END-

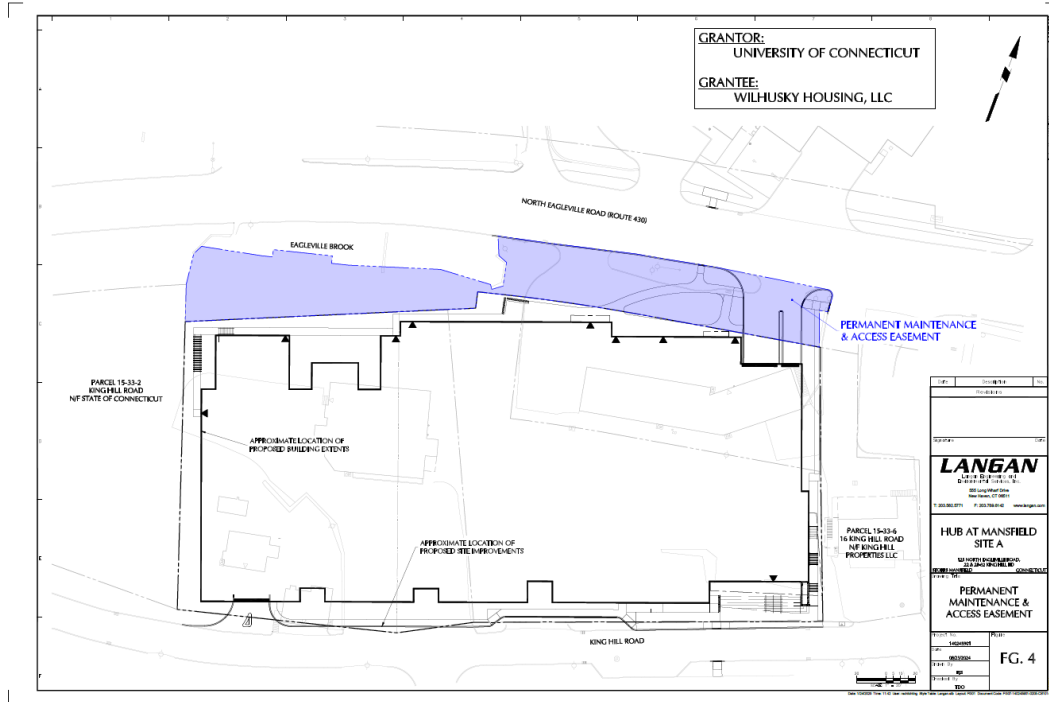
Attachment A: Easement Areas



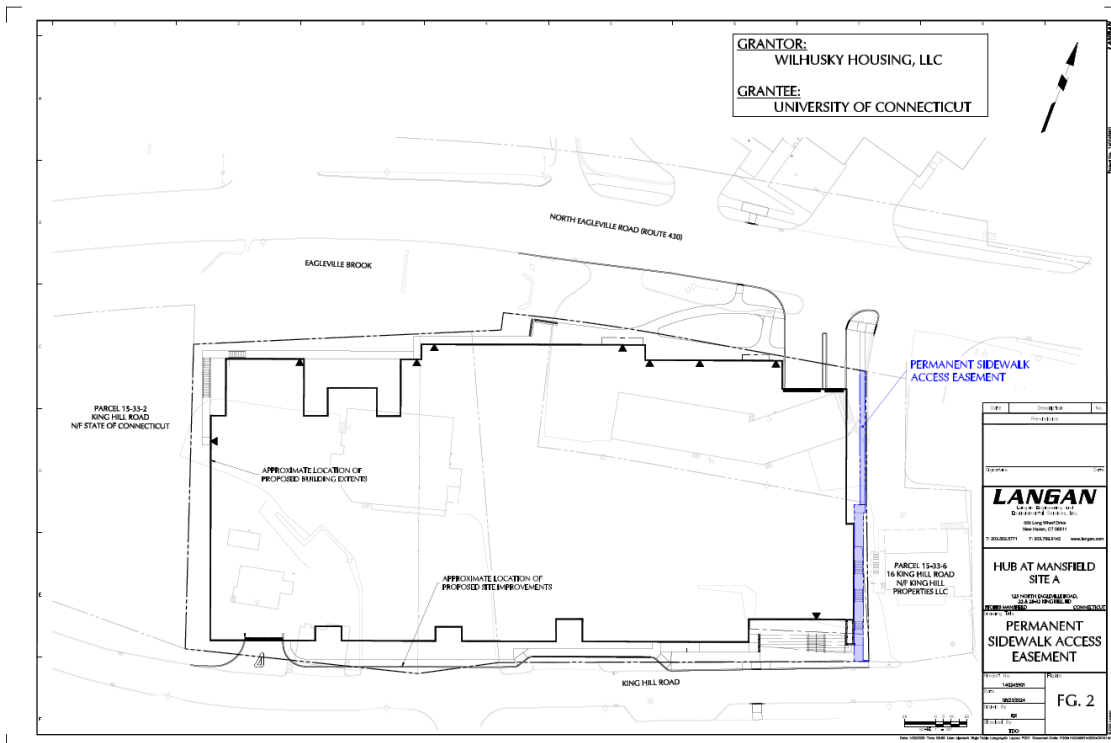
Temporary Construction Easement Area



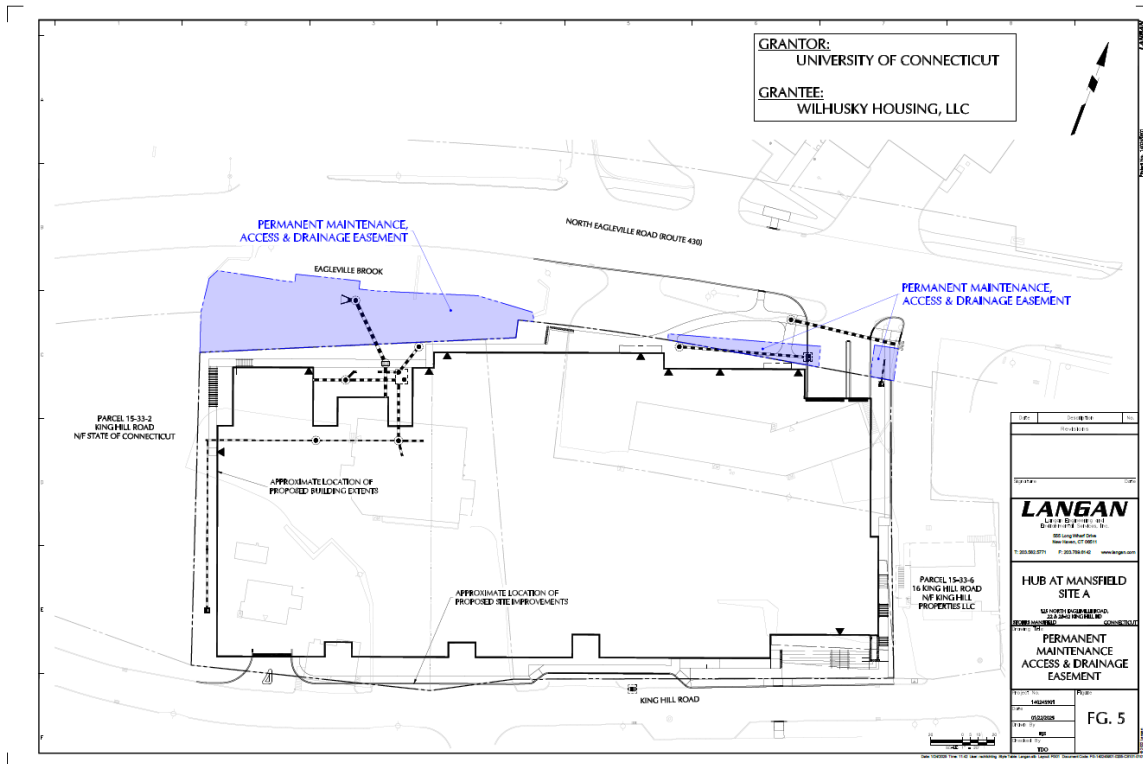
Permanent Access and Maintenance Easement Area on King Hill Road



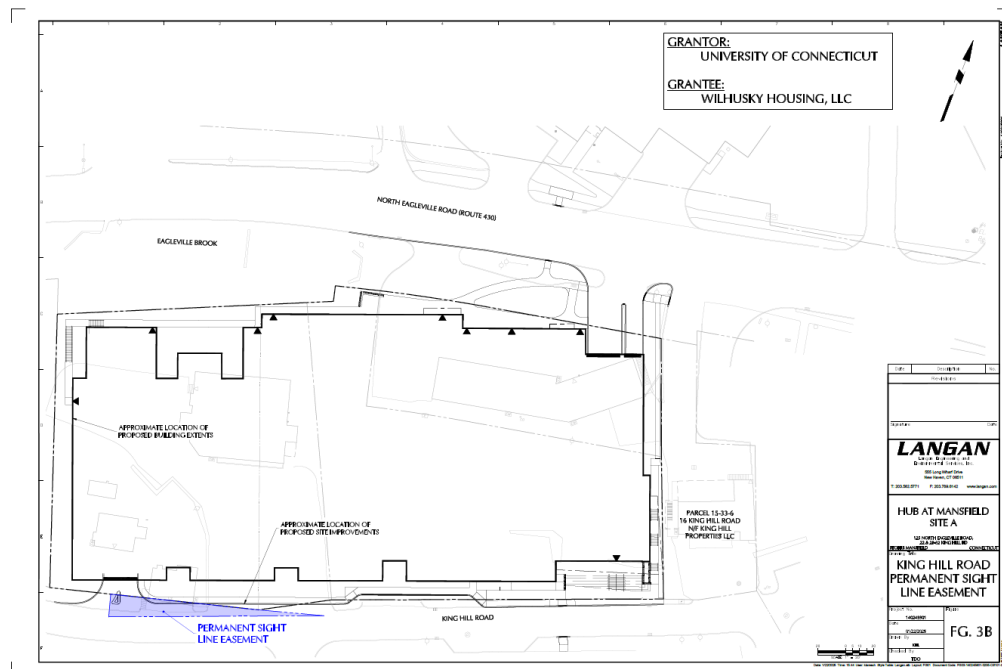
Permanent Maintenance and Access Easement Area on No. Eagleville Road



Permanent Sidewalk Access Easement Area



Permanent Drainage Easement Area on No. Eagleville Road



Permanent Sightline Easement on King Hill Road

SITE B
Easements
Reviewed
December 2024

North Eagleville Road

SITE A
Easements
to be Reviewed
September 2025

0 200 ft

ATTACHMENT 8

September 17, 2025

TO: Members of the Board of Trustees

FROM: Eric A. Kruger *Eric A. Kruger*
Vice President, Facility Services & University Planning

RE: Cooperation Agreement with Wilhusky Housing LLC concerning development of Site A of off-campus student housing known as The Mark on North Eagleville Road

RECOMMENDATION:

That the Board of Trustees approve the University Administration entering into a Cooperation Agreement and any other ancillary agreements with Wilhusky Housing LLC to facilitate development of Site A of off-campus student housing at the complex currently known as The Mark on North Eagleville Road in Storrs CT. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees authorizes the University Administration to enter into a Cooperation Agreement and any other required ancillary agreements with Wilhusky Housing LLC to facilitate development of Site A of off-campus student housing at the complex currently known as The Mark on North Eagleville Road in Storrs CT."

BACKGROUND:

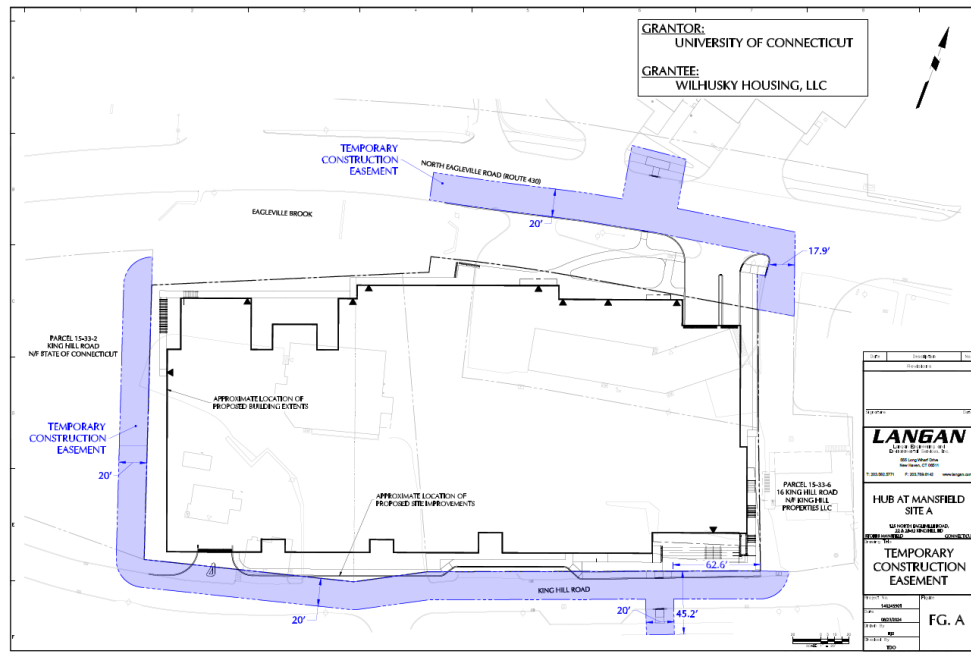
Wilhusky Housing LLC has received approval from the Town of Mansfield Planning and Zoning Commission to construct student housing totaling approximately 1,350 beds on North Eagleville Road on two separate parcels that bisect the road. The north side of North Eagleville Road will be constructed first (Site B) and start in the spring 2025, while the south half of the development (Site A) will be started in a future year. The Board of Trustees approved a Cooperation Agreement regarding Site B development in December 2024. Site A is bound by University property on three of the four sides (i.e. University unimproved land on the west, a University road on the south side, and a University-controlled road on the north side), so the project cannot be constructed without easements and cooperation from the University.

The Cooperation Agreement has the following pertinent terms:

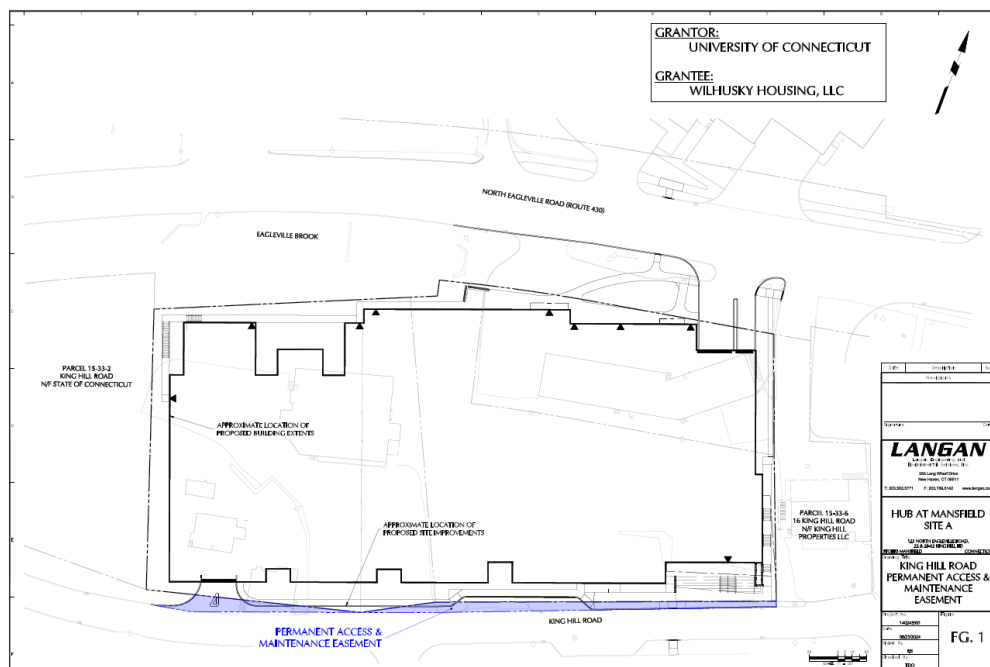
- The University will enter into six (6) easements to allow the construction of the development on Site A, including: 1) temporary use of university-owned land and roads, during construction, 2) a permanent fire lane on King Hill Road, 3) permanent use and access in the right-of-way along North Eagleville Road, 4) permanent easements for drainage, and 5) sightline guarantees in King Hill Road. The sixth easement is in favor of the University and provides public access across Site A between North Eagleville Road and King Hill Road. The easements are graphically depicted in Exhibit A.
- The University will cooperate with utility companies looking to serve Site A with electric, gas, water and sewer services.
- The Developer will adjust heights any roof-deck walls to be at least eight feet high if the Developer installs a roof deck.
- The Developer will install security and safety systems in the apartment building.
- The University will provide overflow parking for the new development (to be charged at university rates)
- The University will coordinate bus service to stop in close proximity to the development
- The University will receive a right of first refusal should the Developer look to sell the development in the future.
- The University will receive a lump sum payment of \$600,000 for the easements and an annual payment of \$25,000, (subject to adjustment each five years, for any operating expenses to fulfill the terms of the Cooperation Agreement. Of the lump sum, \$60,000.00 shall be due and payable upon execution of the agreement and the University may use the funds for actual out of pocket expenses related to the project. These payments are in addition to the amounts for the Site B Cooperation Agreement.
- The Developer will provide: (1) groundwater monitoring before, during and after any blasting at Sites A and B that is acceptable to the Administration, (2) vibration monitoring of any University building within 500' of any blasting, (3) notification and copies of any blasting plans to the Town of Mansfield, and (4) invitations to blasting preparation and construction coordination meetings.

-END-

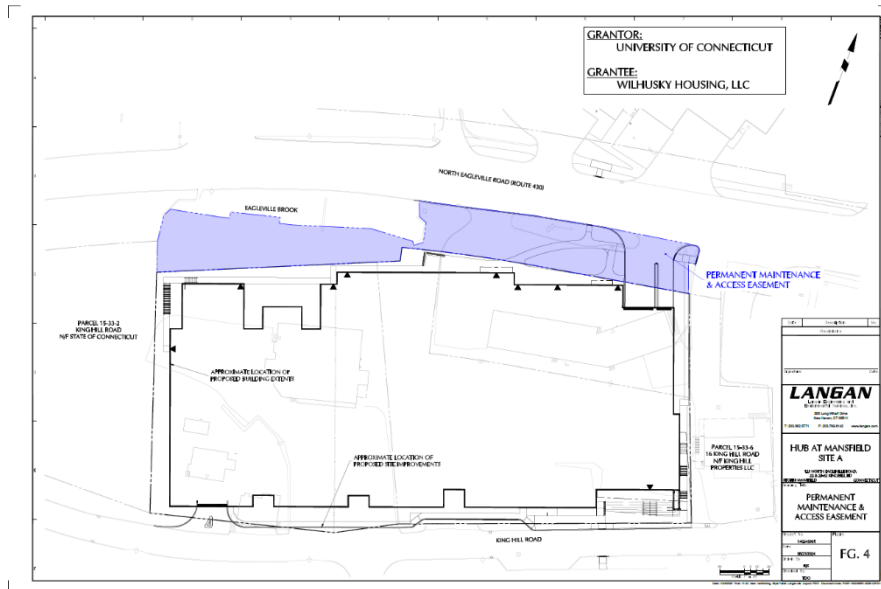
EXHIBIT A **Easement Locations for Cooperation Agreement for Site A**



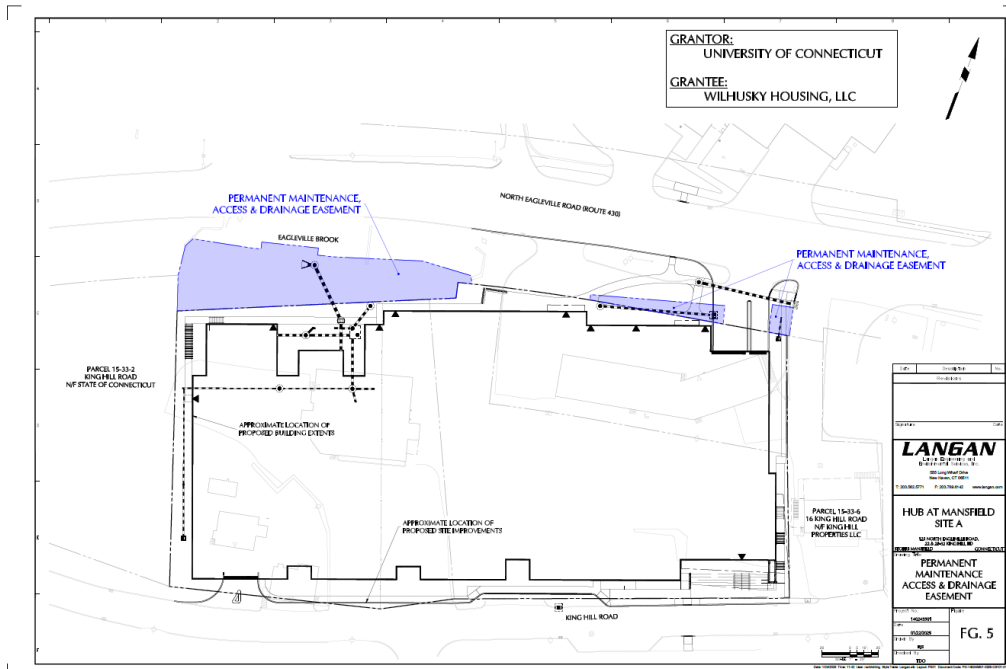
Temporary Construction Easement Area for Site A



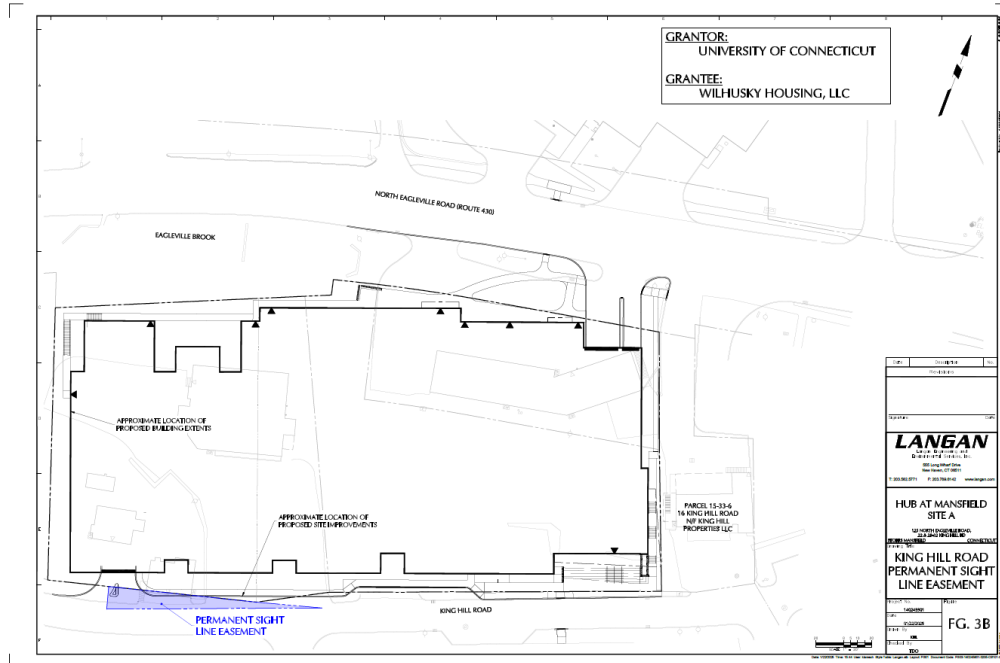
Permanent Access and Maintenance Easement Area on King Hill Road



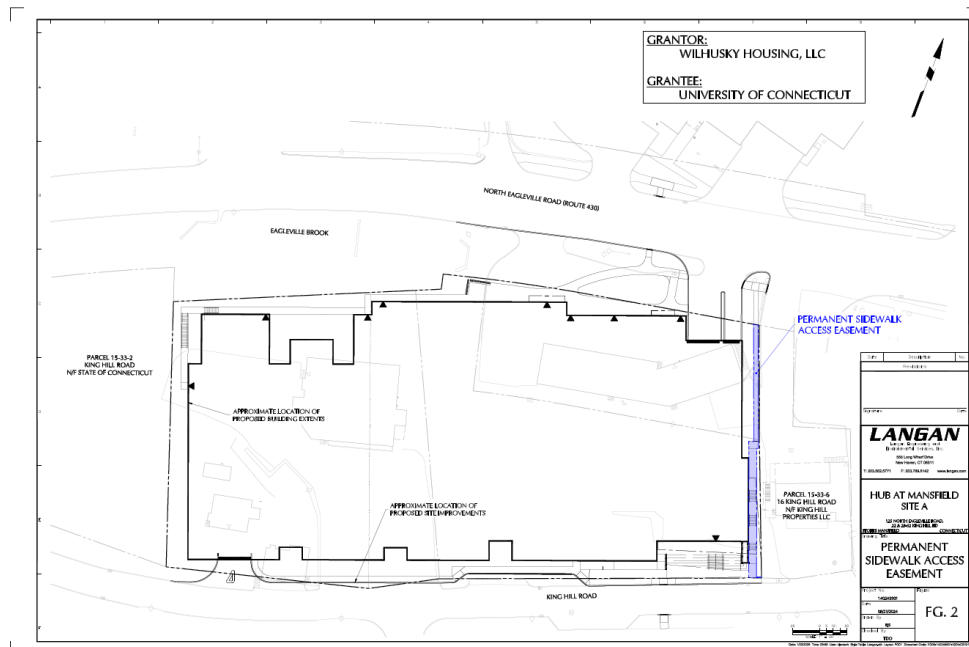
Permanent Access Easement Area on North Eagleville Road



Permanent Drainage Easement Area on No. Eagleville Road



Permanent Sightline Easement on King Hill Road



Permanent Sidewalk Access Easement Area (in favor of the University)

SITE B
Easements
Reviewed
December 2024

SITE A
Easements
to be Reviewed
September 2025

North Eagleville Road

0 200 ft

ATTACHMENT 9

September 17, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Project Budget for Academic & Research Facilities – Gant Building Renovations – STEM (Revised Final: \$278,500,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget of \$278,500,000, as detailed in the attached project budget, for the Academic & Research Facilities – Gant Building Renovations – STEM project, for construction of Phase 3B. This reflects an increase of \$87,000,000 to the previously approved Revised Final Budget of \$191,500,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$274,500,000 in UConn 2000 bond funds and \$4,000,000 of University funds for the Academic & Research Facilities – Gant Building Renovations – STEM project.”

BACKGROUND:

The 310,000 gross square foot (285,000 gsf existing & 25,000 gsf new) Gant Science Complex is undergoing a comprehensive renovation and expansion to meet the evolving needs of the University. This critical investment addresses both asset preservation and programmatic growth, ensuring the facility remains a long-term, high-performing resource that supports the University's academic mission. The project is a direct response to growing student enrollment in STEM disciplines and aligns with institutional goals to enhance student success through improved learning environments and academic infrastructure.

The renovated complex will feature modern classrooms, lecture halls, teaching and research laboratories, faculty offices, and support and amenity spaces which will foster student engagement, collaboration, and achievement.

Exterior site and plaza areas are being upgraded to create a more inviting, inclusive, and accessible campus destination. The building envelope (facade and roof) is being reconstructed to provide a more attractive waterproof skin with better energy performance. A signature space, the Light Court, was added as an amenity to support collaboration and informal learning opportunities.

The Gant renovation project has been strategically phased to maintain continuous operations in the building during construction. Planning began in Spring 2015. Design services were procured and initiated in Summer 2015. Phases 1 & 2 (the renovation of the South and West wings and the addition of the Light Court) have been constructed and are efficiently serving the campus community. Phase 3 construction started in June of 2025 and is to be occupied in December of 2027. Phase 3 has been divided into two phases to accelerate the schedule, Phase 3A (demolition and abatement, site work, and the procurement of equipment with long lead times) and Phase 3B (the remainder of the North Wing renovation and expansion). Phase 3A has been released and is in construction. Phase 3B has been bid.

The Academic & Research Facilities – Gant Building Renovations – STEM project conforms to Connecticut High Performance Building standards and has been registered as a LEED project with a target of LEED Gold.

This project budget request includes the construction for Phase 1, Phase 2, Phase 3A and Phase 3B. The project budget request does not include fit out of floors 3 & 4 of the Gant North wing, which will be research ready shell space at the completion of Phase 3.

The Revised Final Project Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: ACADEMIC & RESEARCH FACILITIES-GANT BUILDING RENOVATIONS - STEM

	APPROVED PLANNING 11/13/2013	APPROVED REVISED PLANNING 9/30/2015	APPROVED DESIGN 8/10/2016	APPROVED FINAL ¹ 2/22/2017	APPROVED REVISED FINAL ² 6/26/2019	APPROVED REVISED FINAL ³ 2/26/2025	PROPOSED REVISED FINAL ⁴ 9/17/2025
<u>BUDGETED EXPENDITURES</u>							
CONSTRUCTION	\$ -	\$ -	\$ 8,050,000	\$ 60,000,000	\$ 128,000,000	\$ 145,250,000	\$ 226,500,000
DESIGN SERVICES	500,000	4,065,000	4,200,000	9,000,000	15,000,000	17,300,000	18,250,000
TELECOMMUNICATIONS	100,000	100,000	100,000	650,000	1,200,000	1,200,000	1,650,000
FURNITURE, FIXTURES AND EQUIPMENT	20,000	20,000	20,000	2,000,000	4,500,000	4,500,000	5,600,000
CONSTRUCTION ADMINISTRATION	100,000	100,000	100,000	600,000	2,400,000	2,775,000	9,700,000
OTHER AE SERVICES (including Project Management)	180,000	120,000	550,000	2,500,000	5,000,000	5,000,000	1,750,000
ART	-	-	-	-	-	-	-
RELOCATION	-	-	-	150,000	800,000	900,000	1,000,000
ENVIRONMENTAL	-	60,000	440,000	750,000	1,500,000	1,860,000	1,860,000
INSURANCE AND LEGAL	5,000	10,000	15,000	100,000	100,000	110,000	175,000
MISCELLANEOUS	-	25,000	25,000	750,000	200,000	255,000	65,000
OTHER SOFT COSTS	-	-	-	-	-	-	-
SUBTOTAL	\$ 905,000	\$ 4,500,000	\$ 13,500,000	\$ 76,500,000	\$ 158,700,000	\$ 179,150,000	\$ 266,550,000
PROJECT CONTINGENCY	95,000	500,000	1,500,000	8,500,000	11,300,000	12,350,000	11,950,000
TOTAL BUDGETED EXPENDITURES	\$ 1,000,000	\$ 5,000,000	\$ 15,000,000	\$ 85,000,000	\$ 170,000,000	\$ 191,500,000	\$ 278,500,000
<u>SOURCE(S) OF FUNDING*</u>							
UCONN 2000 BOND FUNDS	\$ 1,000,000	\$ 5,000,000	\$ 12,000,000	\$ 81,000,000	\$ 166,000,000	\$ 187,500,000	\$ 274,500,000
UNIVERSITY FUNDS	-	-	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000
TOTAL BUDGETED FUNDING	\$ 1,000,000	\$ 5,000,000	\$ 15,000,000	\$ 85,000,000	\$ 170,000,000	\$ 191,500,000	\$ 278,500,000

¹ Budget includes construction of Phase 1 and design of Phase 2.

² Budget includes construction of Phases 1 and 2 and design of Phase 3.

³ Budget includes construction of Phases 1 and 2 and design and demolition and abatement of Phase 3.

⁴ Budget includes construction of Phases 1, 2, and construction of Phase 3- with shell space remaining on floors 3 and 4.

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

ACADEMIC & RESEARCH FACILITIES –
GANT BUILDING RENOVATIONS – STEM
Project Budget (REVISED FINAL)
September 17, 2025



View of 4th Floor North Wing Addition from North Eagleville Rd

ATTACHMENT 10

September 17, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Project Budget for Northwest Residential Area – Thermal Comfort Improvements (Revised Final: \$22,750,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget of \$22,750,000 as detailed in the attached project budget for the Northwest Residential Area – Thermal Comfort Improvements project. This reflects an increase of \$16,000,000 to the previously approved Final Budget of \$6,750,000 for Phase 2 of construction. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$22,750,000 in University Funds for the Northwest Residential Area – Thermal Comfort Improvements project.”

BACKGROUND:

The Northwest Residential Area is located on the north side of campus adjacent to North Eagleville Road. The Northwest Area houses over 1,200 students and is considered a traditional-style residence community. The intent of this project is to add cooling systems to all residential floors in the buildings to improve the thermal comfort in student rooms to promote the student success journey.

Currently, fewer than 40% of the residence halls on the Storrs campus are air conditioned. By upgrading these facilities, the project not only improves year-round livability but also enables more effective use of the buildings during the summer months—supporting university programs and revenue-generating opportunities such as summer housing, conferences, and events.

The project will convert the buildings to a dual-temperature system with automatic heating and cooling switchover. While the ground floors of these buildings already have some cooling infrastructure in place, and underground chilled water lines are already available, full air conditioning will be added to upper residential floors.

Phase I of the project, which includes Rogers Hall and Terry Hall, is on track for construction completion by the end of 2025. Phase II proposes the addition of air conditioning systems in the remaining 4 dorm buildings in the Northwest Residential Area. Phase II construction may occur over multiple summer periods based on contractor availability.

The Revised Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **REVISED FINAL**

PROJECT NAME: **NORTHWEST RESIDENTIAL AREA - THERMAL COMFORT
IMPROVEMENTS**

	APPROVED PLANNING 8/13/2024	APPROVED DESIGN 10/30/2024	APPROVED FINAL 12/11/2024	PROPOSED REVISED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>				
PRC				
CONSTRUCTION	\$ -	\$ -	\$ 5,350,000	\$ 19,250,000
DESIGN SERVICES	250,000	700,000	800,000	912,500
TELECOMMUNICATIONS	-	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-	-
OTHER A/E SERVICES (including Project Management)	-	-	-	700,000
ART	-	-	-	-
RELOCATION	-	-	-	-
ENVIRONMENTAL	-	-	-	-
INSURANCE AND LEGAL	-	10,000	10,000	20,000
MISCELLANEOUS	-	10,000	10,000	20,000
OTHER SOFT COSTS	-	-	-	-
SUBTOTAL	\$ 250,000	\$ 720,000	\$ 6,170,000	\$ 20,902,500
PROJECT CONTINGENCY	30,000	80,000	580,000	1,847,500
TOTAL BUDGETED EXPENDITURES	<u>\$ 280,000</u>	<u>\$ 800,000</u>	<u>\$ 6,750,000</u>	<u>\$ 22,750,000</u>
<u>SOURCE(S) OF FUNDING*</u>				
UNIVERSITY FUNDS	\$ 280,000	\$ 800,000	\$ 6,750,000	\$ 22,750,000
TOTAL BUDGETED FUNDING	<u>\$ 280,000</u>	<u>\$ 800,000</u>	<u>\$ 6,750,000</u>	<u>\$ 22,750,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 9.17.25

300280

NORTHWEST RESIDENTIAL AREA –
THERMAL COMFORT IMPROVEMENTS
Project Budget (REVISED FINAL)
September 17, 2025



ATTACHMENT 11

September 17, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Vice President for Finance

RE: Project Budget for Housing Refresh Program Summer 2026
(Final: \$14,000,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$14,000,000 as detailed in the attached project budget for the Housing Refresh Program Summer 2026. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$14,000,000 in University Funds for the Housing Refresh Program Summer 2026 and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget."

BACKGROUND:

Facilities Operations and Residential Life collaborated to develop a Five-Year Program for renewal and refurbishment of existing campus housing to extend the assets life cycle and improve the student experience per our Envisioning 2034 Strategic Plan. Since the inaugural 2024 Summer Intermission, the teams performed \$20 million of refurbishment and renewal to multiple student housing and wellness space areas. This work included abatement to remove legacy construction materials, new flooring, painting, upgraded controllable LED lighting, new furniture and fixtures, upgraded Environmental Systems for thermal comfort, new low water usage bathroom fixtures, ADA Compliant sidewalks and ramps, door security hardware, and new energy efficient low water usage washers and dryers.

This Proposed Final Budget includes design, construction, and contingency for the Third Year of the Five-Year Housing Refresh Program. The program includes the following work:

• Asbestos Abatement	\$2,600,000
• Bathroom Renovations	\$6,100,000
• Envelope Investments	\$1,100,000
• Fire Safety Upgrades	\$1,100,000
• Flooring/Painting	\$1,600,000
• Mechanical Infrastructure Investments	\$1,000,000
• Wellness Space Renovation	\$500,000

This project aligns with the strategic initiative Seven World-Class Campuses, One Flagship University and Student Success Journey.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **FINAL**

PROJECT NAME: **HOUSING REFRESH PROGRAM SUMMER 2026**

	PROPOSED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>	
CONSTRUCTION	\$ 10,000,000
DESIGN SERVICES	200,000
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	100,000
OTHER A/E SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	2,500,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	500,000
OTHER SOFT COSTS	-
SUBTOTAL	\$ 13,300,000
PROJECT CONTINGENCY	700,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 14,000,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UNIVERSITY FUNDS	\$ 14,000,000
TOTAL BUDGETED FUNDING	<u>\$ 14,000,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 9.17.25
FO503123*

HOUSING REFRESH PROGRAM SUMMER 2026

Project Budget (FINAL)

September 17, 2025



ATTACHMENT 12

September 17, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Vice President for Finance

RE: Project Budget for Babbidge Library HVAC Equipment Upgrades Phase 1, 2 & 3
(Revised Final: \$1,220,000)

RECOMMENDATION:

That the Board of Trustees approves the Revised Final Budget of \$1,220,000 as detailed in the attached project budget for Babbidge Library HVAC Equipment Upgrades Phase 1, 2 & 3. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$1,220,000 in University Funds for the Babbidge Library HVAC Equipment Upgrades Phase 1, 2 & 3 project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the program projects scope and budget."

BACKGROUND:

This project supports asset preservation through the upgrade of aging and obsolete steam pressure reducing valve (PRV) stations located in the Babbidge Library mechanical rooms. These stations step down the steam pressure in the building from 65 psi to as low as 5 psi to handle humidification and heating for the entire building. Additionally, the replacement of controls, sensors including duct temperatures, CO2 and humidity for 8 SAC/RAC units will be completed. Phase 1 was completed in Fiscal Year 24; Phase 2 completed in Fiscal Year 25; Phase 3 will be completed during Fiscal Year 26.

The Revised Final Project Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **FINAL**

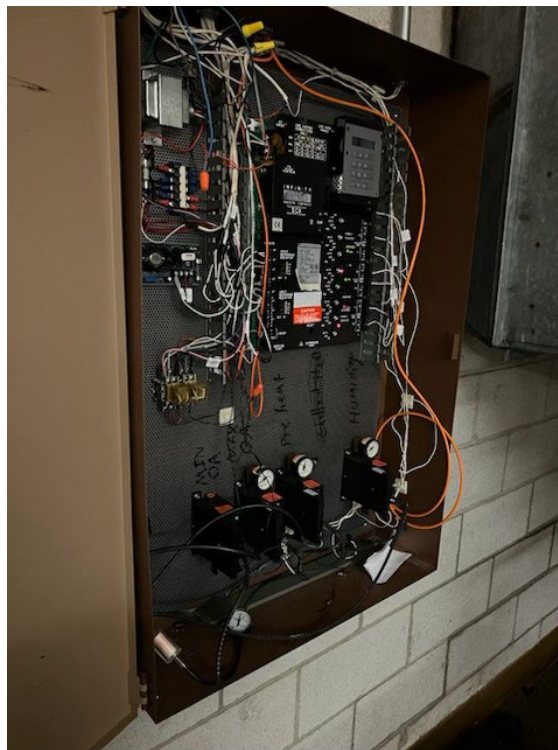
PROJECT NAME: **BABBIDGE LIBRARY HVAC EQUIPMENT UPGRADE PHASE 1, 2 & 3**

	APPROVED FINAL 4/5/2024	APPROVED REVISED FINAL 2/26/2025	PROPOSED REVISED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>			
	(PRC)		
CONSTRUCTION	\$ 290,909	\$ 745,455	\$ 1,109,091
DESIGN SERVICES	-	-	-
TELECOMMUNICATIONS	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	-	-	-
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	-	-	-
OTHER SOFT COSTS	-	-	-
SUBTOTAL	\$ 290,909	\$ 745,455	\$ 1,109,091
PROJECT CONTINGENCY	29,091	74,545	110,909
TOTAL BUDGETED EXPENDITURES	\$ 320,000	\$ 820,000	\$ 1,220,000
<u>SOURCE(S) OF FUNDING *</u>			
UNIVERSITY FUNDS	\$ 320,000	\$ 820,000	\$ 1,220,000
TOTAL BUDGETED FUNDING	\$ 320,000	\$ 820,000	\$ 1,220,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

*BOT 9.17.25
FO501861*

BABBIDGE LIBRARY HVAC EQUIPMENT UPGRADE
PHASE 1, 2 & 3
Project Budget (REVISED FINAL)
September 17, 2025



ATTACHMENT 13

September 17, 2025

TO: Members of the Board of Trustees

FROM: Reka Wrynn *Reka Wrynn*
Interim Vice President for Finance

RE: Project Budget for Foster Hall Flood Damage Abatement & Restoration
(Final: \$1,365,100)

RECOMMENDATION:

That the Board of Trustees note the approval of the Final Budget of \$1,365,100 as detailed in the attached project budget for the Foster Hall Flood Damage Abatement & Restoration project for procuring services and contracts, and completing Construction, in accordance with Procurement's Policy and Procedure for Emergency Projects. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees acknowledge the approval of the use of \$1,365,100 in University Funds and the use of emergency procedures to procure services, contracts, and construct repairs for the Foster Hall Flood Damage Abatement & Restoration project."

BACKGROUND:

In June, a flood occurred on the 1st, 2nd and 3rd floors of Charles S. Foster Hall, part of the Charter Oak Apartments complex. Restoration was required for 24 student spaces in six apartments.

This project includes emergency operational response, environmental abatement, and restoration of property and building systems to address flood damage. This initial budget is based on an estimate.

This project aligns with the strategic initiative Seven World-Class Campuses, One Flagship University and Student Success Journey.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **FINAL**

PROJECT NAME: **FOSTER HALL FLOOD DAMAGE ABATEMENT &
RESTORATION**

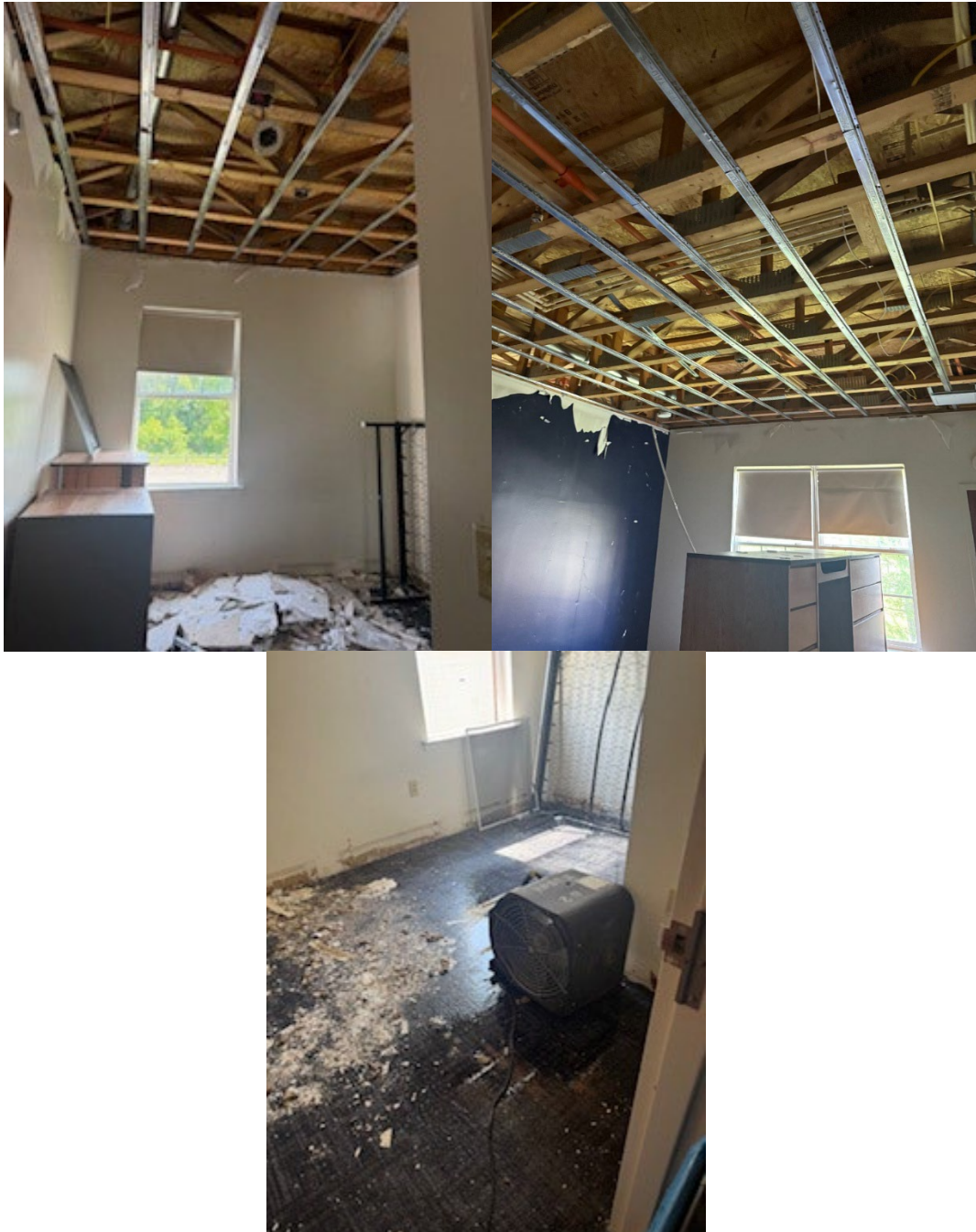
	PROPOSED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>	
CONSTRUCTION	\$ 1,091,000
DESIGN SERVICES	-
TELECOMMUNICATIONS	-
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER A/E SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	150,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	-
OTHER SOFT COSTS	-
SUBTOTAL	\$ 1,241,000
PROJECT CONTINGENCY	124,100
TOTAL BUDGETED EXPENDITURES	<u>\$ 1,365,100</u>
<u>SOURCE(S) OF FUNDING*</u>	
UNIVERSITY FUNDS	<u>\$ 1,365,100</u>
TOTAL BUDGETED FUNDING	<u>\$ 1,365,100</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 9.17.25

FO503125

FOSTER HALL
FLOOD DAMAGE ABATEMENT & RESTORATION
Project Budget (FINAL)
September 17, 2025




Student Rooms

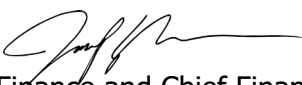
ATTACHMENT 14

UConn HEALTH

September 17, 2025

TO: Members of the Board of Trustees 

FROM: Andrew C. Agwunobi, MD, MBA
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health New PET/CT Scanner Installation
(Planning: \$5,675,000)

RECOMMENDATION:

That the Board of Trustees approve the Planning Budget in the amount of \$5,675,000 for the UConn Health New PET/CT Scanner Installation project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$5,675,000 from UConn Health Capital for the UConn Health New PET/CT Scanner Installation project."

BACKGROUND:

Currently PET/CT services at UConn Health are provided on a limited basis through the utilization of a mobile trailer parked outside the UConn Health Procedure Center. The limited availability of the PET/CT scanner impacts the revenue generation potential of these services. In addition, transporting patients requiring a PET/CT through the facility and outside into the mobile unit is a potential safety issue. This project aligns with UConn's 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet by providing expanded patient access to PET/CT services at UConn Health.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget was approved by the UConn Health Board of Directors at their meeting on September 8, 2025.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

PROJECT NAME: UCONN HEALTH - NEW PET/CT SCANNER INSTALLATION

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED PLANNING 9/17/2025</u>
CONSTRUCTION	\$ 1,735,000
DESIGN SERVICES	201,000
TELECOMMUNICATIONS	19,000
FURNITURE, FIXTURES AND EQUIPMENT	3,132,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	4,000
RELOCATION	-
ENVIRONMENTAL	10,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	9,000
SUBTOTAL	\$ 5,110,000
PROJECT CONTINGENCY	565,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 5,675,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UCH CAPITAL	\$ 5,675,000
TOTAL BUDGETED FUNDING	<u>\$ 5,675,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 9.17.25

21-032

UConn HEALTH/IMPROVEMENTS
UConn Health New PET / CT Scanner Installation
Project Budget (PLANNING)
September 17, 2025




Conceptual PET / CT Scanner

ATTACHMENT 15

UConn HEALTH

September 17, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health CGSB Chemical Storage Area Renovation
(Final: \$690,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$690,000 for the UConn Health CGSB Chemical Storage Area Renovation project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$690,000 from General Obligation DM Bond funds for the UConn Health CGSB Chemical Storage Area Renovation project and; approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids received have been evaluated for conformance with the project scope and budget."

BACKGROUND:

This project will maintain Farmington as part of our Seven World-Class Campuses, One Flagship; by renovating the existing outdated chemical storage and processing area in the Cell & Genome Science Building to meet current safety and compliance regulations.

The Final Budget is attached for your consideration. The Final Budget is based on actual bids received. This Final Budget was approved by the UConn Health Board of Directors at their meeting on September 8, 2025.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

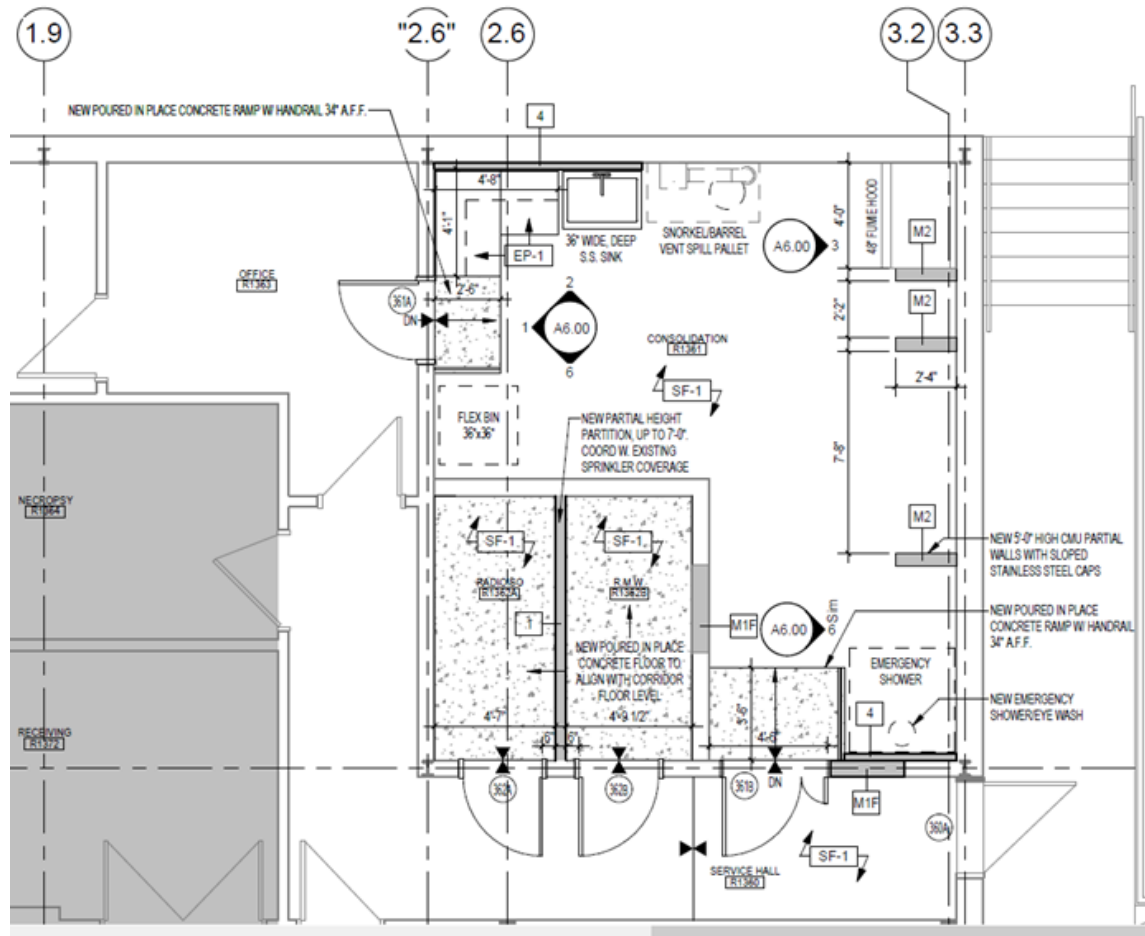
TYPE BUDGET: FINAL

**PROJECT NAME: UCONN HEALTH - CGSB CHEMICAL STORAGE AREA
RENOVATION**

<u>BUDGETED EXPENDITURES</u>	PROPOSED FINAL 9/17/2025
CONSTRUCTION	\$ 518,000
DESIGN SERVICES	56,000
TELECOMMUNICATIONS	25,000
FURNITURE, FIXTURES AND EQUIPMENT	20,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	5,000
SUBTOTAL	\$ 624,000
PROJECT CONTINGENCY	66,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 690,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
FY23 GO BOND FUNDS	\$ 690,000
TOTAL BUDGETED FUNDING	<u>\$ 690,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UConn HEALTH/IMPROVEMENTS
UConn Health CGSB Chemical Storage Area Renovation
Project Budget (FINAL)
September 17, 2025




Chemical Storage Area Floor Plan

ATTACHMENT 16

UConn HEALTH

September 17, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health TM416 MRI Upgrade and Mobile Unit
(Final: \$1,880,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$1,880,000 for the UConn Health TM416 MRI Upgrade and Mobile Unit project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$1,880,000 from UConn Health Capital for the UConn Health TM416 MRI Upgrade and Mobile Unit project."

BACKGROUND:

The existing MRI unit that serves the John Dempsey Hospital is near end of life and recently has experienced more downtime than usual. The MRI downtime is a major patient safety issue as well as loss of potential revenue. This project aligns with UConn's 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet by upgrading the existing MRI unit to extend the system life and improve imaging capabilities and workflow. To eliminate the MRI downtime during the upgrade a temporary MRI trailer will be required.

The Final Budget is attached for your consideration. The Final Budget is based on consultant estimates and may change based on actual bids received. This Final Budget was approved by the UConn Health Board of Directors at their meeting on September 8, 2025.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH - TM416 MRI UPGRADE AND MOBILE UNIT

	APPROVED PLANNING 4/23/2025	APPROVED DESIGN 6/25/2025	PROPOSED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>			
CONSTRUCTION	\$ 375,000	\$ 375,000	\$ 475,000
DESIGN SERVICES	41,000	41,000	125,000
TELECOMMUNICATIONS	5,000	5,000	10,000
FURNITURE, FIXTURES AND EQUIPMENT	994,000	994,000	1,018,000
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	3,000	3,000	3,000
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	3,000
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	-	-	-
SUBTOTAL	\$ 1,418,000	\$ 1,418,000	\$ 1,634,000
PROJECT CONTINGENCY	142,000	142,000	246,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 1,560,000</u>	<u>\$ 1,560,000</u>	<u>\$ 1,880,000</u>
<u>SOURCE(S) OF FUNDING*</u>			
UCONN HEALTH CAPITAL FUNDS	\$ 1,560,000	\$ 1,560,000	\$ 1,880,000
TOTAL BUDGETED FUNDING	<u>\$ 1,560,000</u>	<u>\$ 1,560,000</u>	<u>\$ 1,880,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UConn HEALTH/IMPROVEMENTS
UConn Health TM416 MRI Upgrade and Mobile Unit
Project Budget (FINAL)
September 17, 2025




MRI Trailer Diagram

ATTACHMENT 17

UConn HEALTH

September 17, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Labor & Delivery Infant Protection System Replacement (Final: \$760,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$760,000 for the UConn Health Labor & Delivery Infant Protection System Replacement project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$760,000 from UCONN 2000 Phase III Deferred Maintenance and General Obligation DM Bond funds for the UConn Health Labor & Delivery Infant Protection System Replacement project and; approve the request for a waiver of the three-stage budget approval process, to allow bidding to occur as soon as project design work is completed."

BACKGROUND:

UConn Health is required, per federal and state regulations, to provide an infant protection system within the Labor & Delivery department to protect infants from abduction, elopement and discharges to the wrong family. The original infant protection system installed on the unit is being "sunsetting" and will no longer be supported by the vendor in the near future. This project will improve the Wellness of People and Planet by replacing the current system with an updated and compliant infant protection system.

The Final Budget is attached for your consideration. The Final Budget is based on consultant estimates and may change based on actual bids received. This Final Budget was approved by the UConn Health Board of Directors at their meeting on September 8, 2025.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH - LABOR & DELIVERY INFANT PROTECTION SYSTEM REPLACEMENT

	APPROVED PLANNING 2/28/2024	PROPOSED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>		
CONSTRUCTION	\$ 300,000	\$ 275,000
DESIGN SERVICES	50,000	40,000
TELECOMMUNICATIONS	300,000	375,000
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	-
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	10,000	-
SUBTOTAL	\$ 660,000	\$ 690,000
PROJECT CONTINGENCY	100,000	70,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 760,000</u>	<u>\$ 760,000</u>
<u>SOURCE(S) OF FUNDING*</u>		
UCONN 2000 PHASE III DM		400,000
FY23 GO EQUIPMENT BOND FUNDS	\$ 760,000	\$ 360,000
TOTAL BUDGETED FUNDING	<u>\$ 760,000</u>	<u>\$ 760,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH/IMPROVEMENTS
UConn Health Labor & Delivery Infant Protection
System Replacement
Project Budget (FINAL)
September 17, 2025




TYPICAL PROTECTION SYSTEM TAG FOR AN INFANT


ATTACHMENT 18

UConn HEALTH

September 17, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health BB013 Animal Research MRI Renovation
(Revised Final: \$1,042,000)

RECOMMENDATION:

That the Board of Trustees approve the revised Final Budget in the amount of \$1,042,000 as detailed in the attached project budget for the UConn Health BB013 Animal Research MRI Renovation Project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$1,042,000 from UConn Health School of Medicine Operating Funds for the UConn Health BB013 Animal Research MRI Renovation Project."

BACKGROUND:

This project aligns with UConn's 2024-2034 Strategic Plan because it will contribute to Excellence in Research, Innovation, and Engagement by renovating laboratory space for a new research MRI specifically designed for small animals such as mice and rats. The actual MRI equipment which was part of an offer agreement with a major doctor/researcher, has already been purchased and is not included in the project budget.

The current estimated cost to complete the project exceeds the previously approved budget by \$422,000. The overage is attributed to required scope that was identified as the design was developed but was not accounted for in the initial early consultant estimates.

The Revised Final Budget is attached for your consideration. The Revised Final Budget is based on actual bids received. This Revised Final Budget was approved by the UConn Health Board of Directors at their meeting on September 8, 2025.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCONN HEALTH - BB013 ANIMAL RESEARCH MRI RENOVATION

	APPROVED PLANNING 9/25/2024	APPROVED DESIGN 4/23/2025	APPROVED FINAL 6/25/2025	PROPOSED REVISED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>				
CONSTRUCTION	\$ 350,000	\$ 410,000	\$ 410,000	\$ 789,000
DESIGN SERVICES	80,000	85,000	85,000	98,000
TELECOMMUNICATIONS	-	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	2,033,000	40,000	40,000	48,000
CONSTRUCTION ADMINISTRATION	-	-	-	-
OTHER AE SERVICES (including Project Management)	7,000	7,000	7,000	6,500
ART	-	-	-	-
RELOCATION	-	-	-	5,000
ENVIRONMENTAL	-	-	-	-
INSURANCE AND LEGAL	-	-	-	-
MISCELLANEOUS	-	-	-	-
SUBTOTAL	\$ 2,470,000	\$ 542,000	\$ 542,000	\$ 946,500
PROJECT CONTINGENCY	100,000	78,000	78,000	95,500
TOTAL BUDGETED EXPENDITURES	<u>\$ 2,570,000</u>	<u>\$ 620,000</u>	<u>\$ 620,000</u>	<u>\$ 1,042,000</u>
<u>SOURCE(S) OF FUNDING*</u>				
FY 23 STATE GO BOND FUNDS (EQUIPMENT)	\$ 1,000,000	\$ -	\$ -	\$ -
UCONN HEALTH RESEARCH IDC CAPITAL	1,070,000	500,000	500,000	
UCONN HEALTH SCHOOL OF MEDICINE OPERATING FUNDS	500,000	120,000	120,000	1,042,000
TOTAL BUDGETED FUNDING	<u>\$ 2,570,000</u>	<u>\$ 620,000</u>	<u>\$ 620,000</u>	<u>\$ 1,042,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH/IMPROVEMENTS
UConn Health BB013 Animal Research MRI Renovation
Project Budget (REVISED FINAL)
September 17, 2025




Example Research MRI Unit


ATTACHMENT 19

UConn HEALTH

September 17, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Chief Executive Officer and Executive Vice President for Health Affairs

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Parking Lots L1 & A5 Repaving
(Revised Final: \$1,390,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$1,390,000 for the UConn Health Parking Lots L1 & A5 Repaving project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$1,390,000 from General Obligation DM Bond Funds for the UConn Health Parking Lots L1 & A5 Repaving project."

BACKGROUND:

In order to maintain Farmington as part of our Seven World-Class Campuses, One Flagship University; this project will replace the parking lot pavement and upgrade storm drainage systems at staff parking lots L1 and A5 over the Summer/Fall of 2025.

The current estimated cost to complete the project exceeds the previously approved budget by \$200,000. The projected overage is attributed to costs to address the replacement of unsuitable soil that was encountered during the pavement reconstruction.

The Revised Final Budget is attached for your consideration. This Revised Final Budget was approved by the UConn Health Board of Directors at their meeting on September 8, 2025.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCONN HEALTH - PARKING LOTS L1 & A5 REPAVING

	APPROVED DESIGN 6/26/2024	APPROVED FINAL 4/23/2025	PROPOSED REVISED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>			
CONSTRUCTION	\$ 675,000	\$ 895,000	\$ 1,120,000
DESIGN SERVICES	160,000	120,000	118,000
TELECOMMUNICATIONS	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	12,000	12,000	8,000
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	2,000	2,000	50,000
SUBTOTAL	\$ 849,000	\$ 1,029,000	\$ 1,296,000
PROJECT CONTINGENCY	171,000	161,000	94,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 1,020,000</u>	<u>\$ 1,190,000</u>	<u>\$ 1,390,000</u>
<u>SOURCE(S) OF FUNDING*</u>			
FY23 STATE GO BOND FUNDS	\$ 1,020,000	\$ 1,190,000	\$ 1,390,000
TOTAL BUDGETED FUNDING	<u>\$ 1,020,000</u>	<u>\$ 1,190,000</u>	<u>\$ 1,390,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UConn HEALTH/IMPROVEMENTS
UConn Health Parking Lots L1 and A5 Repaving
Project Budget (REVISED FINAL)
September 17, 2025




AERIAL VIEW OF PARKING LOTS


ATTACHMENT 20

UConn HEALTH

September 17, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health KB034-036 Research Lab Renovation
(Revised Final: \$2,100,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget in the amount of \$2,100,000 as detailed in the attached project budget for the UConn Health KB034-036 Research Lab Renovation Project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$2,100,000 from UConn Health School of Medicine Operating Funds and UCONN 2000 Phase III Deferred Maintenance, for the UConn Health KB034-036 Research Lab Renovation Project."

BACKGROUND:

This project will promote Excellence in Research, Innovation and Engagement by renovating approximately 2,500 sf of animal research/holding space located within the basement of the Transgenic Animal Facility (building K) to create a flexible/open wet research laboratory area for the new head of the Department of Surgery.

The current estimated cost to complete the project exceeds the previously approved budget by \$125,000. The projected overage is attributed to costs to address the unforeseen conditions exposed during the progress of construction.

The Revised Final Budget is attached for your consideration. This Revised Final Budget was approved by the UConn Health Board of Directors at their meeting on September 8, 2025.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

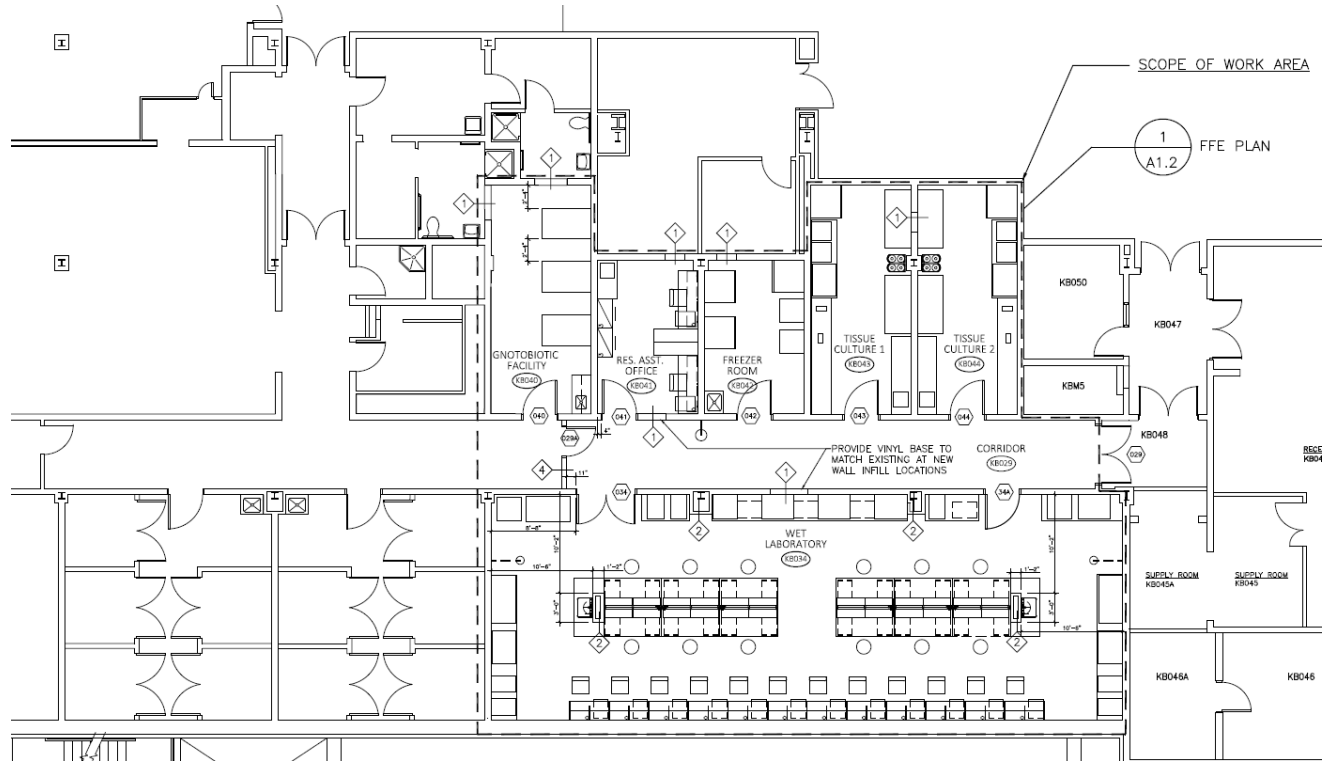
TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCONN HEALTH - KB034-036 RESEARCH LAB RENOVATION

	APPROVED FINAL 2/28/2024	APPROVED REVISED FINAL 6/26/2024	PROPOSED REVISED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>			
CONSTRUCTION	\$ 450,000	\$ 1,530,000	\$ 1,542,000
DESIGN SERVICES	65,000	65,000	98,000
TELECOMMUNICATIONS	35,000	160,000	160,000
FURNITURE, FIXTURES AND EQUIPMENT	100,000	25,000	87,000
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	10,000	10,000	10,000
ART	-	-	-
RELOCATION	-	2,000	4,000
ENVIRONMENTAL	-	3,000	4,000
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	-	-	-
SUBTOTAL	\$ 660,000	\$ 1,795,000	\$ 1,905,000
PROJECT CONTINGENCY	100,000	180,000	195,000
TOTAL BUDGETED EXPENDITURES	\$ 760,000	\$ 1,975,000	\$ 2,100,000
<u>SOURCE(S) OF FUNDING*</u>			
UCONN HEALTH SCHOOL OF MEDICINE OPERATING FUNI	760,000	800,000	800,000
UCONN 2000 PHASE III DM		1,175,000	1,300,000
TOTAL BUDGETED FUNDING	\$ 760,000	\$ 1,975,000	\$ 2,100,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UConn HEALTH/IMPROVEMENTS
UConn Health KB034-036 Research Lab Renovation
Project Budget (REVISED FINAL)
September 17, 2025




Proposed Floor Plan


ATTACHMENT 21

UConn HEALTH

September 17, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health New England Sickle Cell Institute Renovation
(Revised Final: \$5,960,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget in the amount of \$5,960,000 for the UConn Health New England Sickle Cell Institute Renovation Project.

RESOLUTION:

"Be it resolved that the Board of Trustees approve of the use of \$5,960,000 from UConn Health Capital and UCONN 2000 Phase III DM funds for the UConn Health New England Sickle Cell Institute Renovation Project."

BACKGROUND:

The New England Sickle Cell Institute (NESCI) and Connecticut Blood Disorders (CBD) clinics were located on an under-utilized inpatient floor within the recently constructed University Tower. In response to the COVID pandemic, these clinics were downsized and relocated to allow for the expansion of inpatient services. This project will promote and improve the Wellness of People and Planet by renovating the 4th floor of the Connecticut Tower to accommodate the relocation of the New England Sickle Cell Institute and Connecticut Blood Disorders clinics.

The current estimated cost to complete the project exceeds the previously approved budget by \$160,000. The projected overage is attributed to the final negotiated delay claim by the General Contractor.

The Revised Final Budget is attached for your consideration. This Revised Final budget was approved by the UConn Health Board of Directors at their meeting on September 8, 2025.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

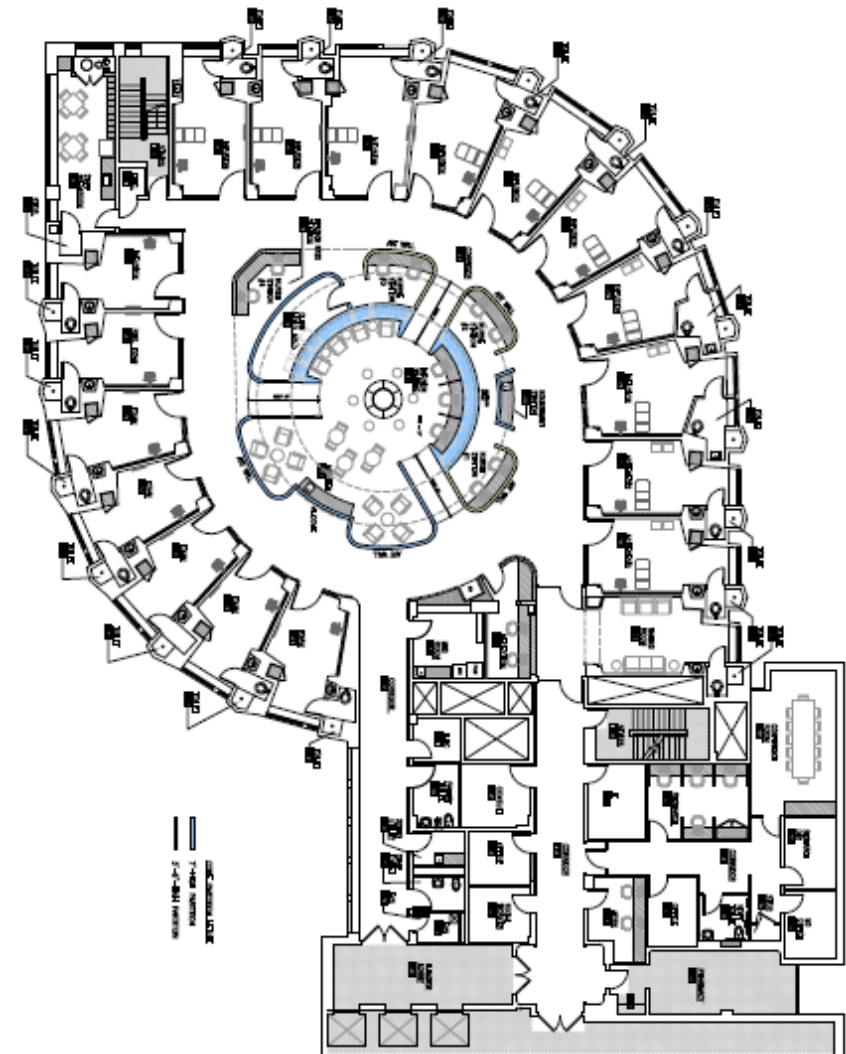
TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCONN HEALTH - NEW ENGLAND SICKLE CELL INSTITUTE RENOVATION

	APPROVED PLANNING 6/29/2022	APPROVED DESIGN 6/28/2023	APPROVED FINAL 9/27/2023	APPROVED REVISED FINAL 9/25/2024	APPROVED REVISED FINAL 12/11/2024	PROPOSED REVISED FINAL 9/17/2025
<u>BUDGETED EXPENDITURES</u>						
CONSTRUCTION	\$2,235,000	\$3,645,000	\$ 3,645,000	\$ 3,926,000	\$ 4,610,000	\$ 4,850,000
DESIGN SERVICES	128,000	342,000	342,000	355,000	355,000	355,000
TELECOMMUNICATIONS	150,000	150,000	150,000	260,000	362,000	405,000
FURNITURE, FIXTURES AND EQUIPMENT	199,000	200,000	200,000	406,000	305,000	245,000
CONSTRUCTION ADMINISTRATION	-	-	-	-	-	-
OTHER AE SERVICES (including Project Management)	-	-	-	-	-	-
ART	15,000	45,000	45,000	45,000	45,000	25,000
RELOCATION	-	5,000	5,000	5,000	5,000	1,000
ENVIRONMENTAL	-	30,000	30,000	15,000	13,000	10,000
INSURANCE AND LEGAL	-	-	-	-	-	-
MISCELLANEOUS	-	5,000	5,000	7,000	10,000	15,000
SUBTOTAL	\$2,727,000	\$4,422,000	\$ 4,422,000	\$ 5,019,000	\$ 5,705,000	\$ 5,906,000
PROJECT CONTINGENCY	273,000	443,000	443,000	251,000	95,000	54,000
TOTAL BUDGETED EXPENDITURES	<u>\$3,000,000</u>	<u>\$4,865,000</u>	<u>\$ 4,865,000</u>	<u>\$ 5,270,000</u>	<u>\$ 5,800,000</u>	<u>\$ 5,960,000</u>
<u>SOURCE(S) OF FUNDING*</u>						
UCONN HEALTH CAPITAL FUNDS	\$3,000,000	\$3,270,000	\$ 3,270,000	\$ 3,270,000	\$ 3,270,000	\$ 3,270,000
UCONN 2000 BOND FUNDS	-	1,595,000	1,595,000	2,000,000	2,530,000	2,690,000
TOTAL BUDGETED FUNDING	<u>\$3,000,000</u>	<u>\$4,865,000</u>	<u>\$ 4,865,000</u>	<u>\$ 5,270,000</u>	<u>\$ 5,800,000</u>	<u>\$ 5,960,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH/IMPROVEMENTS
UConn Health New England Sickle Cell Institute Renovation
Project Budget (REVISED FINAL)
September 17, 2025




Conceptual Floor Plan

ATTACHMENT 22

UConn HEALTH

September 17, 2025

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Connecticut Tower – 6th Floor Infusion Center (Final: \$600,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$600,000 for the UConn Health Connecticut Tower – 6th Floor Infusion Center project.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$600,000 from UConn Health Capital for the UConn Health Connecticut Tower – 6th Floor Infusion Center project and; approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after quotes received have been evaluated for conformance with the project scope and budget.”

BACKGROUND:

Outpatient Infusion services for the Cancer Center and Ambulatory Infusion Center are provided in shared space on the 4th floor of the Outpatient Pavilion. Both programs are at capacity and cannot meet current demands for infusion services. This project will relocate the Ambulatory Infusion Center to underutilized space on the 6th floor of the Connecticut Tower; allowing for the growth of both the Ambulatory and Cancer Infusion services. This project aligns with UConn’s 2024-2034 Strategic Plan because it will promote and improve the Wellness of People and Planet by providing expanded patient access to outpatient infusion services at the Ambulatory Infusion Center and Cancer Infusion Center.

The Final Budget is attached for your consideration. The Final Budget is based on actual bids received. This Final Budget was approved by the UConn Health Board of Directors at their meeting on September 8, 2025.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

**PROJECT NAME: UCONN HEALTH - CONNECTICUT TOWER - 6TH FLOOR
INFUSION CENTER**

<u>BUDGETED EXPENDITURES</u>	PROPOSED FINAL 9/17/2025
CONSTRUCTION	\$ 100,000
DESIGN SERVICES	20,000
TELECOMMUNICATIONS	40,000
FURNITURE, FIXTURES AND EQUIPMENT	330,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	20,000
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	5,000
SUBTOTAL	\$ 515,000
PROJECT CONTINGENCY	85,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 600,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH CAPITAL	\$ 600,000
TOTAL BUDGETED FUNDING	<u>\$ 600,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

Project Budget (FINAL)

September 17, 2025



ATTACHMENT 23

**UNIVERSITY OF CONNECTICUT
BOARD OF TRUSTEES
CONTRACTS AND PURCHASE ORDERS OF \$1,000,000 OR MORE FOR INFORMATION
SEPTEMBER 17, 2025**

**The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review.*

****S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned; C= CT-Based**

PROCUREMENT-NEW* (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
CONSTRUCTION									
1	All Seasons Landscaping, Inc. Contract# 300267	\$965,377	06/02/25-10/24/25	Project No. 300267 UConn Peace Garden. Provide general contractor services for the construction of a quiet outdoor space next to Babbidge Library, overseen by the University Planning, Design and Construction department. (Final Budget Phase approved by the BOT on 4/23/2025 - \$1,240,000)	Multiple Sources	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$965,377	S,C
2	All State Construction Inc Contract# 300280	\$3,917,000	05/13/25-03/16/26	Project No. 300280 Northwest Residential Area – Thermal Comfort Improvements. Provide general contractor services for installation of air conditioning systems, overseen by the University Planning, Design and Construction department. (Final Budget Phase approved by the BOT on 12/11/2024 - \$6,750,000)	UConn 2000	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$3,917,000	C
3	Commercial Roofing & Contracting Inc. Contract# FO500131	\$569,800	05/13/25-08/15/25	Project No. FO500131 Music Building Roof Restoration. Provide general contractor services for roof removal and replacement on the Music Building, overseen by Facilities Operations. (Revised Final Budget Phase approved by the BOT on 4/23/2025 - \$759,000)	Operating Funds	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$569,800	S,C
4	Greenwood Industries, Inc. Contract# 300298	\$2,192,000	05/20/25-08/09/25	Project No. 300298 Alumni Residence Hall Roof Replacement. Provide general contractor services for roof removal and replacement at Alumni Residence Hall, overseen by Facilities Operations. (Revised Final Budget Phase approved by the BOT on 2/26/2025 - \$2,075,000)	UConn 2000	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$2,192,000	
5	KBE Building Corporation Contract# TL2540	\$5,060,750	06/06/25-02/28/26	Project No. TL2540 Jones Hall Lab Renovations. Provide general contractor services for renovation of laboratory spaces in Jones Hall, overseen by Facilities Operations. (Revised Final Budget Phase approved by the BOT on 4/23/2025 - \$9,500,000)	Operating Funds	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$5,060,750	C
6	Kronenberger & Sons Restoration Contract# FO500106	\$538,648	07/14/25-10/14/25	Project No. FO500106 Branford House Exterior Repairs – Phase 3. Provide general contractor services for the repair of exterior masonry walls and roof at the Branford House at the Avery Point campus, overseen by Facilities Operations. (Revised Final Budget Phase approved by the BOT on 2/26/2025 - \$1,500,000)	Operating Funds	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$538,648	S,C
7	Mattern Construction Inc. Contract# 300284	\$2,131,109	05/13/25-09/01/25	Project No. 300284 Gampel Pavilion Renovation. Provide general contractor services for renovations to Gampel Pavilion, overseen by the University Planning, Design and Construction department. (Final Budget Phase approved by the BOT on 6/25/2025 - \$36,000,000)	UConn 2000	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$2,131,109	S,C
8	Stamford Wrecking Company Contract# FO502855	\$937,675	05/19/25-07/18/25	Project No. FO502855 Buckley Hall Asbestos Abatement. Provide general contractor services for asbestos removal from Buckley Residence Hall, overseen by Facilities Operations. (Final Budget Phase approved by the BOT as a part of FO502796 Housing Refresh Program on 2/26/25 - \$12,000,000)	Operating Funds	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$937,675	S,C
9	Young Developers, LLC Contract# FO502679	\$587,172	05/19/25-08/09/25	Project No. FO502679 Charter Oak Apartments Roof Replacement . Provide general contractor services for roof removal and replacement at the Charter Oak Residence Halls, overseen by Facilities Operations. (Final Budget Phase approved by the BOT as a part of FO502796 Housing Refresh Program on 2/26/25 - \$12,000,000)	Operating Funds	Eric Kruger, Vice President for Facility Services and University Planning	University of Connecticut Bid	\$587,172	S,C
CONSTRUCTION PROFESSIONAL SERVICES									
10	Nations Group Contract No. 24-12P-06	\$2,095,000	04/09/25-05/31/27	Project No. 300284 Gampel Pavilion Renovation. Provide project management services for the renovations to Gampel Pavilion, overseen by the University Planning, Design and Construction department. (Design Budget Phase approved by the BOT on 2/26/2025 - \$9,000,000)	UConn 2000	Eric Kruger, Vice President for Facility Services and University Planning	GPO/Consortia	\$995,000	
11	The S/L/A/M Collaborative, Inc. Contract# 300284	\$3,955,900	5/13/25-Completion	Project No. 300284 Gampel Pavilion Renovation. Provide design services for the renovations to Gampel Pavilion, overseen by the University Planning, Design and Construction department. (Design Budget Phase approved by the BOT on 2/26/2025 - \$9,000,000)	UConn 2000	Eric Kruger, Vice President for Facility Services and University Planning	Storrs Bid	\$3,955,900	
PROFESSIONAL & SPECIALIZED SERVICES									
12	Kennedy & Company Education Strategies LLC Contract #UC-25-CDR042925	\$825,000	07/02/25-07/01/27	University contract to provide Budget Transformation Consulting Services for the University.	Multiple Sources	Reka Wrynn Interim Vice President for Finance	Storrs Bid	\$0	

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PROCUREMENT-AMENDMENTS* (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
CONSTRUCTION									
13	Daniel O'Connell's Sons, Inc. Contract# 300209	\$63,877,044 (Previous Contract Value \$6,622,872; Total New Contract Value \$70,499,916)	02/07/23-12/31/26 (No change)	Project No. 300209 Field House - Old Rec Center Renovation to provide construction manager services to renovate the Field House - Old Rec Center located on the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$63,877,044, for a total new contract value of \$70,499,916. Amend to extend contract term 6 months through 12/31/2026. Contract term remains the same. (Revised Final Budget Phase approved by the BOT - 10/30/24 - \$90,000,000)	UCONN 2000	Eric Kruger, Vice President for Facility Services and University Planning	Storrs Bid	\$40,320,821	
14	Lee Kennedy Company Contract# 300260	\$76,417,440 (Previous Contract Value \$188,936; Total New Contract Value \$76,606,376)	02/27/24-01/25/27 (No change)	Project No. 300260 School of Nursing. Provide construction manager services for the construction of the School of Nursing located on the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$76,417,440 for a total new contract value of \$76,606,376. Contract term remains the same. (Final Budget phase approved by the BOT on 10/30/24 - \$100,000,000)	UCONN 2000	Eric Kruger, Vice President for Facility Services and University Planning	Storrs Bid	\$76,606,376	
15	The Whiting-Turner Contracting Company Contract# 901803	\$21,848,845 (Previous Contract Value \$149,771,453; Total New Contract Value \$150,178,488)	11/23/25-11/01/27 (No change)	Project No. 901803 Gant Building Renovation. Provide construction manager services for the renovation of the Gant Building located on the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$21,848,845, for a total new contract value of \$150,178,488. Contract term remains the same. (Revised Final Budget phase approved by the BOT on 02/26/25 - \$191,500,000)	UCONN 2000	Eric Kruger, Vice President for Facility Services and University Planning	Storrs Bid	\$125,312,176	
CONSTRUCTION PROFESSIONAL SERVICES									
16	Amenta Emma Architects, P.C. Contract# 300260	\$40,865 (Previous Contract Value \$4,574,085; Total New Contract Value \$4,614,950)	10/11/23-Completion (No change)	Provide additional professional design services for Project 300260 New School of Nursing located at the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$40,865 for a total new contract value of \$4,614,950. Contract term remains the same. (Final Budget Phase approved by the BOT 10/30/24 - \$100,000,000)	UCONN 2000	Eric Kruger, Vice President for Facility Services and University Planning	Storrs Bid	\$4,614,950	C, S
17	CDM Smith Inc Contract# 012.1-8-NV-043021	\$0 (Previous Contract Value \$557,390; Contract Value remains the same)	05/01/18-04/30/24	On-Call Consultant Civil and Engineering services to be used at all UConn campuses to provide project support as needed. This "No Value" contract is being submitted for informational purposes to report spend to date for exceeding \$500,000. Zero extensions remain. Contract Value remains the same.	Multiple Sources	Eric Kruger, Vice President for Facility Services and University Planning	Storrs Bid	\$557,390	
18	FCArchitects dba Svigals + Partners Contract# 300249	\$213,825 (Previous Contract Value \$651,564; Total New Contract Value \$865,389)	05/02/24-Completion (No change)	Provide additional professional design services for Project 300249 PBB Research Support Expansion located at the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$213,825, for a total new contract value of \$865,389. Contract term remains the same. (Design Budget Phase approved by the BOT on 06/26/24 - \$1,000,000)	UCONN 2000	Eric Kruger, Vice President for Facility Services and University Planning	Storrs Bid	\$698,427	
19	Goody Clancy & Associates Inc. Contract# 901803	\$2,591,883 (Previous Contract Value \$14,740,526; Total New Contract Value \$17,332,409)	08/03/15-12/31/27 (No change)	Provide additional professional design services for Project 901803 Gant Building Renovation - STEM located at the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$2,591,883, for a total new contract value of \$17,332,409. Contract term remains the same. (Revised Final Budget Phase approved by the BOT 02/26/25 - \$191,500,000)	UCONN 2000	Eric Kruger, Vice President for Facility Services and University Planning	Storrs Bid	\$17,332,409	
20	JCJ Architecture Contract# 300133	\$74,657 (Previous Contract Value \$3,068,000; Total New Contract Value \$3,142,657)	09/09/20-Completion (No change)	Provide additional professional design services for Project 300133 UConn Hockey Arena located at the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$39,076, for a total new contract value of \$3,107,076. Contract term remains the same. (Final Budget Phase approved by the BOT 04/28/21 - \$70,000,000)	Multiple Sources	Eric Kruger, Vice President for Facility Services and University Planning	Sole Source	\$3,142,657	
FACILITIES OPERATIONS									
21	Onex Baltimore Parent Inc (dba Environmental Systems Corp) Contract# FO500073	\$544,561 (Previous Contract Value \$4,355,439; Total New Contract Value \$4,900,000)	08/11/20-06/30/26 (No change)	Provide additional services for the upgrades, modifications, and expansions of and training on the Schneider Electric EcoStructure System , the original equipment manufacturer of (OEM) EcoStructure and Andover Continuum software and hardware, which has been previously installed on the UConn campuses. Amend to increase contract value \$544,561 for a total new contract value of \$4,900,000. Two one-year extensions remain. Final Budget Phase - approved by the BOT - 6/25/25 - \$4,855,439.	Operating Funds	Stanley Nolan, AVP Facilities Operations & Building Services	Sole Source	\$3,831,300	
22	US Electrical Services Inc. (Hamptden Zimmerman) Contract# MC15-G19	\$490,000 (Previous Contract Value \$500,000 Total New Contract Value \$990,000)	07/01/24-06/30/29 (No change)	MHEC (Massachusetts Higher Education Cooperative) contract to provide the purchase of various electrical supplies for all University of Connecticut campuses. Amend to increase contract value \$490,000 for a total new contract value of \$990,000. Zero extensions remain.	Multiple Sources	Joseph M. Thompson, Chief Procurement Officer	GPO/Consortia	\$458,473	

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No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	University of Connecticut Business Owner	Sourcing	Spend to Date [Actual]	**S/MBE/WBE/CT Based
PROFESSIONAL & SPECIALIZED SERVICES									
23	Propark Inc Contract # CRDA080117B	No Value Contract	08/01/21-06/30/26 (No Change)	Lease of 750 +/- parking spaces in the Convention Center Garage, Science Center Garage and the Front Street North Garages to provide parking for faculty and students at the UConn Hartford Campus. Sourced through a Memorandum of Understanding with the Capital Regional Development Authority (CRDA). The University is a pass-thru for all parking related expenses as actual expenses are paid by the faculty and students who utilize the parking garages. This agreement is being presented to report spend to date. Contract term remains the same.	Multiple Sources	Stanley Nolan, AVP Facilities Operations & Building Services	Non-Competitive Purchase	\$1,437,535	
TECHNOLOGY									
24	CORE Higher Education Group LLC Contract #AG157700320	\$302,965 (Previous Contract Value \$407,035; Total New Contract Value \$710,000)	07/29/22-08/31/27 (includes two-year extension)	University contract for CORE Technology Suite used by the School of Nursing; School of Pharmacy; Allied Health Sciences; Speech, Language & Hearing Sciences; Psychological Sciences; School of Medicine; School of Social Work; Licensed Professional Counselor; Master's Counseling. This software manages every aspect of your externship programs, experiential education initiatives, and clinical education process. Amend to increase contract value by \$302,965 for a total new contract value of \$710,000. Amend to extend contract term two years, through 08/31/27. Zero extensions remain. Requested increase to cover annual software subscription through 08/31/27.	Operating Funds	Anne D'alleva, Provost & Executive Vice President, Provost Academic Affairs	General Letter 71	\$407,035	
25	Flywire Payment Corp Contract #UC-KP062121	\$178,000 (Previous Contract Value \$487,000; Total New Contract Value \$665,000)	03/25/22-03/24/27 (includes one-year extension)	University contract for billing and payment software used by the Bursar's Office for collection management, of tuition payments and to provide refunds. Amend to increase contract value by \$178,000, for a total new contract value of \$665,000. Amend to extend contract term one year, through 03/24/27. Zero extensions remain. Requested increase and extension are to cover new eRefunding module; and software subscription and fees paid through 03/24/27. The spend includes fees for A/R Collect Services/Pre-Collection & Past Due Services which are paid by the students.	Multiple Sources	Margaret McCarthy, Associate Vice President, Financial Operations and Controller	UConn Bid	\$404,651	
26	Teamworks Innovations Inc Contract #AG5169079	\$159,388 (Previous Contract Value \$650,612; Total New Contract Value \$810,000)	05/26/17-06/30/26 (No Change)	University contract for Teamworks software portfolio provides NCAA compliance, nutritional tracking and planning, and recruitment management for Athletics. Amend to increase contract value by \$159,388 for a total new contract value of \$810,000. Contract term remains the same. Contract increase is requested to cover the addition of General Manager (Base Package) and Influencer (Base Plus Package) which allows Athletics to pay student athletes.	Operating Funds	David Benedict, Director of Athletics	General Letter 71	\$500,450	

ATTACHMENT 24



TO: Members University of Connecticut Board of Trustees

FROM: Jeffrey P. Geoghegan
Executive Director, Finance Corporation

Chad Bianchi
Chief Financial Officer, Finance Corporation

DATE: August 29, 2025

SUBJECT: **2025 Finance Corporation Report of Operations**

BACKGROUND: Pursuant to CGS 10a-253, the Finance Corporation shall report on its operations for the preceding fiscal year to the Board of Trustees of The University of Connecticut. The report shall include a summary of the activities of the corporation, a statement of operations and, if necessary, recommendations for legislation to promote the purposes of the corporation.

The following report contains four sections to address these requirements and provide a general overview of the business. The four sections are: Overview and Corporate Structure, Statements of Operations, Summary of Significant Activities, and Requested Legislative Actions.

Quarterly Finance Corporation meetings are open to the public and listed on UConn Health's website. Our subsidiary boards typically meet once a year in the fall with meetings also open to the public.

SECTION 1: Overview and Corporate Structure

Effective July 1, 1987, The University of Connecticut Health Center Finance Corporation (the Finance Corporation) was established pursuant to Public Act No. 87-458. The purpose of the Finance Corporation is to provide greater flexibility for John Dempsey Hospital (21002 Fund) (the Hospital), UConn Medical Group (UMG), and University Dentists and Educational Clinics and to promote the more efficient provision of health care services. The Finance Corporation has been empowered to purchase supplies and equipment; acquire facilities; approve write-offs of accounts receivable; negotiate and enter into joint ventures, shared service, and other agreements for all of the entities; and process malpractice claims on behalf of the University of Connecticut Health Center (UConn Health) and its entities.

The Finance Corporation is administered by a board of directors currently consisting of the President of the University of Connecticut, the Secretary of the Office of Policy and Management for the State of Connecticut, a member of the Board of Directors of UConn Health, the Executive Vice President for Health Affairs, and the Chairman of the Board of Trustees for the University of Connecticut, who is appointed by the Governor of the State of Connecticut or their respective designees. The Governor appoints one of these members as Chairman of the Board of the Finance Corporation.

The University of Connecticut Health Center Finance Corporation Circle Road Corporation (Circle Road Corporation), a subsidiary of the Finance Corporation, was formed pursuant to Section 10a-254 of the Connecticut General Statutes by the Finance Corporation (its sole member). This subsidiary corporation is administered by a board of directors elected on an annual basis by the sole member's board of directors or appointed by the Governor of the State of Connecticut, as prescribed in the bylaws of Circle Road Corporation. The number of directors shall not be less than three or more than ten, and 50% shall be members of the board of directors of the sole member or appointed by the Governor. At least one of these directors must be an independent director. There are four members of the subsidiary corporation's board of directors and five members of the sole member's board of directors.

In 2018, the Finance Corporation created a wholly owned subsidiary corporation, UConn Health Pharmacy Services, Inc. (UHPSI) pursuant to the authority granted by Section 10a-254 of the Connecticut General Statutes. The subsidiary's main focus is the provision of pharmacy operation services on behalf of UConn Health and its clinical units, including the Hospital and UMG. The subsidiary has been empowered to apply for and obtain all licenses, certificates or other credentials as required for pharmacy operations and granted the ability to enter into such contracts that are necessary or desirable for, or incidental to, the conduct of the subsidiary's business and affairs.

The sole member of UHPSI is the Finance Corporation (the Member). The Member has the power to elect and remove directors to/from UHPSI's Board of Directors. The property and affairs of UHPSI are managed by UHPSI's Board of Directors.

In 2022, the Finance Corporation entered into a joint venture with OIA of Connecticut, LLC, to form UConn Health Imaging, LLC. UConn Health Imaging, which opened in April of 2024, provides radiology services off UConn Health's main campus in Farmington in a non-hospital clinic setting. The Finance Corporation retains a 75% ownership interest in the joint venture and fills three of the four board seats.

SECTION 2: Statement of Operations (unaudited)

	The University of Connecticut				
	Health Center Finance Corporation	UCHCFC Circle Road Corporation	UConn Health Pharmacy Services, Inc.	UConn Health Imaging, LLC	Total
Operating Revenues					
Interest income - right-to-use assets	\$ 13,179	\$ 19,404	\$ -	\$ -	\$ 32,583
Lease Revenue - right-to-use assets	732,505	16,793	-	-	749,298
Rental Income	1,750	-	-	-	1,750
Interest income from direct financing lease	\$ -- 6,889	\$ 9,711,066 -	0 15,846,003	- -	\$ 9,711,066 15,852,892
Contract and other income	-	-	--	4,123,894	--
Pharmaceutical revenues, net	-	-	191,114,116	-	191,114,116
Total Operating Revenues	<u>754,323</u>	<u>9,747,263</u>	<u>206,960,119</u>	<u>4,123,894</u>	<u>221,585,599</u>
Operating Expenses					
Professional services	31,425	3,500	-	2,571,429	2,606,354
Internal contractual support	-	-	2,976,494	-	2,976,494
Outside agency per diems	-	-	12,631,880	865,879	13,497,759
Pharmaceuticals/medical supplies	-	-	190,262,864	171,948	190,434,812
Equipment and software leases	-	-	117,001	60,733	177,734
Insurance	-	-	750	615,052	615,802
Interest expense	10,230	7,250,345	15,913	314,732	7,591,220
Depreciation	753,300	-	6,054	925,439	1,684,793
Amortization - right-to-use assets	-	-	108,836	113,607	222,443
Other	-	2,371	94,839	137,756	234,966
Total Operating Expenses	<u>794,955</u>	<u>7,256,216</u>	<u>206,214,631</u>	<u>5,776,575</u>	<u>220,042,377</u>
Operating Income	<u>(40,632)</u>	<u>2,491,047</u>	<u>745,488</u>	<u>(1,652,681)</u>	<u>1,543,222</u>
Nonoperating Revenue (Expense)					
Loan servicing fee	(4,348)	(5,800)	-	-	(10,148)
Net Nonoperating (Expense)	<u>(4,348)</u>	<u>(5,800)</u>	<u>-</u>	<u>-</u>	<u>(10,148)</u>
Gain (Loss) before Transfers	<u>(44,980)</u>	<u>2,485,247</u>	<u>745,488</u>	<u>(1,652,681)</u>	<u>1,533,074</u>
Net Changes in Minority Interest	<u>-</u>	<u>-</u>	<u>-</u>	<u>179,329</u>	<u>179,329</u>
Increase in Net Position	<u>(44,980)</u>	<u>2,485,247</u>	<u>745,488</u>	<u>(1,473,352)</u>	<u>1,712,403</u>
Net Position - Beginning of year	<u>22,170,621</u>	<u>17,241,311</u>	<u>9,367,705</u>	<u>46,038</u>	<u>48,825,675</u>
Net Position - End of year	<u>\$ 22,125,641</u>	<u>\$ 19,726,558</u>	<u>\$ 10,113,193</u>	<u>\$ (1,427,314)</u>	<u>50,538,078</u>

SECTION 3: Summary of Significant Activities

Finance Corporation: The Finance Corporation completed payments on the mortgage for the Musculoskeletal building during fiscal 2025 and served as facilitator for bad debt write-offs and joint ventures.

UConn Health Imaging: UConn Health Imaging continued to expand its operations over the past year. The joint venture increased both service hours and days. The business has received a warm reception in the community and has outstanding patient service metrics. UHI is focused on aligning patient mix to best service UConn Health while driving operating margin improvements.

Circle Road Corporation: Circle Road Corporation continues to maintain the Outpatient Pavilion property in accordance with the mortgage. There were no significant operational issues in the current year and the 990 was filed on time in the spring.

UHPSI: UHPSI continued to expand its service offering and as a result grew its business during the past year. Total revenues grew approximately \$56.9 million. The UHPSI pharmacy, through its 340B contracted pharmacy relationships with the Hospital is an overall positive contributor to UConn Health though not all benefits accrue directly to the entity. The total estimated impact to UConn Health (via contributed margins in John Dempsey Hospital) grew to approximately \$31.6 million.

UHPSI launched a new line of business, called UConn Health Infusion Pharmacy Services (UHIPS) with an outside business partner. This business will focus on infusion of specialty drugs based on scripts written by UConn Health providers.

UHPSI will continue to play a significant role in 340B maximization as well as in assisting UConn Health clinical units adapt to a changing landscape around medication coverages and reimbursement in the upcoming years.

SECTION 4: Requested Legislative Actions

The Finance Corporation (and its subsidiaries) are not requesting legislative considerations at this time.