

UConn

UNIVERSITY OF CONNECTICUT

Board of



TRUSTEES

AGENDA

UNIVERSITY OF CONNECTICUT BOARD OF TRUSTEES

University of Connecticut
Wilbur Cross Building
North Reading Room (109)
233 Glenbrook Road
Storrs, Connecticut

December 11, 2024

Public Streaming Link (with live captioning upon request): <https://ait.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website
<https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

Call to order at **9:00 a.m.**

1. Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Wednesday, December 11, meeting must do so in person and sign up 24 hours in advance of the meeting's start time (i.e., 9:00 a.m. on Tuesday, December 10) by emailing boardoftrustees@uconn.edu. Speaking requests must include a name, topic, and affiliation with the University (i.e., student, employee, member of the public). Per the University By-Laws, the Board may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Board via boardoftrustees@uconn.edu, and all comments will be transmitted to the Board.

2. Chairman's Report

(a) Matters Outstanding

(b) Board Recognition

(c) Minutes of the Meeting of October 30, 2024

(d) Consent Agenda Items:

(1) Contracts and Agreements (Attachment 1)

(2) Authorization to Execute Firm Electricity Purchase Contracts Resulting from Competitive Pricing Solicitation (Attachment 2)

(3) Cooperation Agreement with Wilhusky Housing LLC Concerning Development of Site B of Off-Campus Student Housing Known as The Hub on North Eagleville Road (Attachment 3)

(4) Purchase, Master Lease, Sublease and Escrow Agreement of 1201 Washington Boulevard in Stamford for Student Housing at UConn Stamford (Attachment 4)

(5) Purchase of 44 Lake Street, Coventry, CT (Attachment 5)

(6) Project Budget (Design) for Reflection Garden (Attachment 6)

(7) Project Budget (Final) for UConn Hartford Café (Attachment 7)

- (8) Project Budget (Final) for Northwest Residential Area – Thermal Comfort Improvements (Attachment 8)
- (9) Project Budget (Final) for Whitney Road Steam Improvements E–8 to Q–8 (Attachment 9)
- (10) Project Budget (Final) for Coventry Boathouse (Attachment 10)
- (11) Project Budget (Revised Final) for Homer Babbidge Library Stairs and Doors (Attachment 11)
- (12) Project Budget (Planning) for the UConn Health Torrington Clinic Practice Relocation (Attachment 12)
- (13) Project Budget (Design) for the UConn Health Interventional Radiology Equipment Replacement and Renovation (Attachment 13)
- (14) Project Budget (Final) for the UConn Health Hybrid OR #2 Fit-Out (Attachment 14)
- (15) Project Budget (Revised Final) for the UConn Health New England Sickle Cell Institute Renovation (Attachment 15)
- (16) Tenure at Hire (Attachment 16)
- (17) Designation of Emeritus Status (Attachment 17)
- (18) Sabbatical Leave Recommendations (Attachment 18)
- (19) Master of Science in Supply Chain Management in the School of Business (Attachment 19)
- (20) Appointment of Dr. Song Han to the Pratt & Whitney Associate Professorship in Advanced Systems Engineering in the College of Engineering (Attachment 20)
- (21) Program Closure: Graduate Certificate in Global Health (Attachment 21)
- (22) Program Closure: Graduate Certificate in Obesity Prevention and Weight Management (Attachment 22)
- (23) Program Closure: Master of Arts in Politics and Popular Culture (Attachment 23)
- (24) Naming Recommendation for the Stuart F. Smith Reading Room (School of Law) (Attachment 24)
- (25) Proposed Student Trustee Election Committee By-Laws (Attachment 25)
- (26) Annual Reports of Endowed Chairs (UConn Health) (Attachment 26)

3. President’s Report

(a) Informational Item:

- (1) Memorandum of Agreement For Collaboration Regarding Educational Services, Research, and Economic Development By and Between The University of Connecticut and the Eastern Pequot, Golden Hill Paugussett, the Mashantucket Pequot Tribal Nation, the Mohegan Tribe, and the Schaghticoke (Attachment 27)

4. University Senate Report
Senate Executive Committee Chair, Dr. Laura Burton
5. Academic Affairs Committee Report
 - (a) Report on Committee activities
 - (b) Presentation: Fall 2024 Report on Review of Programs with Low-Completion Rates (Attachment 28)
Presenter: Anne D'Alleva, Provost and Executive Vice President for Academic Affairs
6. Financial Affairs Committee Report
 - (a) Report on Committee activities
 - (b) Presentation: FY 25 UConn and UConn Health Budget Update (Attachment 29)
Presenter: Jeffrey Geoghegan, Executive Vice President for Finance and Chief Financial Officer
 - (c) Items requiring Board discussion and approval:
 - (1) Academic Year 2025/26 Student Fees for the University of Connecticut, Storrs and Regional Campuses (Attachment 30)
 - (2) School of Dental Medicine Tuition and Fees Rates for the Academic Years 2026 and 2027 (Attachment 31)
7. UConn Health Report
 - (a) Report on UConn Health activities
8. Joint Audit and Compliance Committee Report
 - (a) Report on Committee activities
9. Buildings, Grounds and Environment Committee Report
 - (a) Report on Committee activities
 - (b) Item requiring Board discussion and approval:
 - (1) Four (4) Proposed Easements with Wilhusky Housing LLC Concerning Development of Site B of Off-Campus Student Housing Known as The Hub on North Eagleville Road (Attachment 32)
10. Student Life Committee Report
 - (a) Report on Committee activities
11. Institutional Advancement Committee Report
 - (a) Report on Committee activities
12. Committee for Diversity, Equity and Inclusion Report
 - (a) Report on Committee activities
13. Committee on Compensation Report
 - (a) Report on Committee activities

14. Committee for Research, Entrepreneurship and Innovation Report
 - (a) Report on Committee activities
15. Other Business
16. Executive Session anticipated
17. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

ATTACHMENT 1

UNIVERSITY OF CONNECTICUT
The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below.
CONTRACTS AND PURCHASE ORDERS OF \$1,000,000 OR MORE
FOR UCONN BOARD OF TRUSTEES APPROVAL ON DECEMBER 11, 2024

***S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned, C= CT-Based*


NEW (Grouped by Family)										
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	UConn Business Owner	Sourcing	Spend to Date (Actual)	S/MBE/WBE/CT Based	
FACILITIES OPERATIONS										
1	McPhee Electric Limited Contract #S073124	\$3,000,000	12/01/24-11/30/29	Contractor will provide High Voltage Maintenance and Repair Services on an as needed basis for UConn's Storrs campuses. This includes high voltage lines, equipment and electrical systems. This agreement has a term of five years with zero extensions.	Operating Funds	Stanley Nolan, Interim Associate Vice President Facilities Operations	Sole Source	\$0		
TECHNOLOGY										
2	Northeast Research & Educ Network (NEREN) Contract #. TBD	\$2,000,000	01/01/25-12/31/28	NEREN is a consortium of non-profit organizations that provide a fiber-optic network connecting and unifying the research and education communities in New York and New England. NEREN securely enables universities in the world to explore the global resources that utilize ultra broadband applications. This contract covers membership fees and broadband applications and services for Connecticut Education Network (CEN). Initial term of this agreement is three years, with two possible extensions of one year each.	Operating Funds	Michael Mundrane Vice President and Chief Information Officer	GPO/Consortia	\$0		
AMENDMENTS (Grouped by Family)										
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	UConn Business Owner	Sourcing	Spend to Date (Actual)	S/MBE/WBE/CT Based	
BUSINESS SUPPORT SERVICES										
3	W.B. Mason Contract # 18PSX0032	\$500,000 (Previous Contract Value \$1,450,000; Total New Contract Value \$1,950,000)	01/01/19-12/31/24 (No Change)	Office supplies, toner and cut sheet paper for all University campuses. Amend to increase contract value \$500,000 for a total new contract value of \$1,950,000. Contract term remains the same. Sourced through a State of Connecticut agreement. Future extensions may be exercised at the discretion of the State.	Operating Funds	Joseph Thompson, Associate Vice President and Chief Procurement Officer	Other/State Bid	\$1,376,939		
CONSTRUCTION										
4	A/Z Corporation Contract #159-1-NV-022823	\$0 (Previous Contract Value \$3,000,000; Contract Value Remains the Same)	02/26/20-12/31/25 (includes an additional year, beginning 12/31/24)	On-Call Trade Contractor Services, Telecommunications Systems to be used at all UConn campuses to provide project support as needed. Amend to extend contract term one year, through 12/31/25. Contract value remains the same. Zero extensions remain.	Multiple Sources	Michael Mundrane, Vice President and Chief Information Officer	UConn Bid	\$1,661,640	C	
5	Fibre Optics Plus, Inc. Contract #159-3-NV-022823	\$0 (Previous Contract Value \$2,000,000; Contract Value Remains the Same)	02/24/20-12/31/25 (includes an additional year, beginning 12/31/24)	On-Call Trade Contractor Services, Telecommunications Systems to be used at all UConn campuses to provide project support as needed. Amend to extend contract term one year, through 12/31/25. Contract value remains the same. Zero extensions remain.	Multiple Sources	Michael Mundrane, Vice President and Chief Information Officer	UConn Bid	\$653,692	C, M	
6	Mercury Cabling Systems, LLC Contract #159-4-NV-022823	\$2,000,000 (Previous Contract Value \$0; Total New Contract Value \$2,000,000)	02/26/20-12/31/25 (includes an additional year, beginning 12/31/24)	On-Call Trade Contractor Services, Telecommunications Systems to be used at all UConn campuses to provide project support as needed. Amend to change from "No Value" to "Value" contract and increase contract value by \$2,000,000 for a total new contract value of \$2,000,000. Amend to extend contract term one year, through 12/31/25. Zero extensions remain.	Multiple Sources	Michael Mundrane, Vice President and Chief Information Officer	UConn Bid	\$699,354	C, S	
7	Northeastern Communications & Electrical, LLC Contract #159-5-NV-022823	\$2,000,000 (Previous Contract Value \$0; Total New Contract Value \$2,000,000)	02/26/20-12/31/25 (includes an additional year, beginning 12/31/24)	On-Call Trade Contractor Services, Telecommunications Systems to be used at all UConn campuses to provide project support as needed. Amend to change from "No Value" to "Value" contract and increase contract value by \$2,000,000 for a total new contract value of \$2,000,000. Amend to extend contract term one year, through 12/31/25. Zero extensions remain.	Multiple Sources	Michael Mundrane, Vice President and Chief Information Officer	UConn Bid	\$680,999	C, S, W	
8	SystemOne, LLC Contract #159-6-NV-022823	\$2,000,000 (Previous Contract Value \$0; Total New Contract Value \$2,000,000)	02/26/20-12/31/25 (includes an additional year, beginning 12/31/24)	On-Call Trade Contractor Services, Telecommunications Systems to be used at all UConn campuses to provide project support as needed. Amend to change from "No Value" to "Value" contract and increase contract value by \$2,000,000 for a total new contract value of \$2,000,000. Amend to extend contract term one year, through 12/31/25. Zero extensions remain.	Multiple Sources	Michael Mundrane, Vice President and Chief Information Officer	UConn Bid	\$312,002	C, S, W	
FACILITIES OPERATIONS										
9	John C. Diggert, Inc. Contract #S072922	\$1,200,000 (Previous Contract Value \$900,000; Total New Contract Value \$2,100,000)	07/01/23-06/30/25 (No Change)	Contractor provides inspection, maintenance, and repair services for above ground and underground tank systems, oil separators, and hydrodynamic (grit) stormwater separators. Services also include removal and replacement of underground storage tanks that have reached their life of expectancy. Amend to increase contract value by \$1,200,000 for a total new contract value of \$2,100,000. Contract term remains the same. Contract increase is requested to continue contracted services and to cover upcoming tank removal and replacement projects for five locations that are to be completed by the end of the contract term. Zero extensions remain.	Operating Funds	Stanley Nolan, Interim Associate Vice President Facilities Operations	UConn Bid	\$803,897		
10	Tucker Mechanical Inc. Contract #DS020119-11	\$1,500,000 (Previous Contract Value \$3,200,000; Total New Contract Value \$4,700,000)	07/01/19-06/30/27 (No Change)	University contract to provide service, maintenance and repairs to mechanical systems for all University locations. Amend to increase contract value by \$1,500,000 for a total new contract value of \$4,700,000. The requested increase is for continued and upcoming maintenance and repair services provided by contractor on University mechanical systems that are to be completed by the end of FY25. Zero extensions remain.	Operating Funds	Stanley Nolan, Interim Associate Vice President Facilities Operations	UConn Bid	\$2,659,672		
PROFESSIONAL & SPECIALIZED SERVICES										
11	HRP Consulting Group, division of BRANY (Biomedical Research Alliance of NY) Contract # MF100220	\$0 (Previous Contract Value \$3,793,111; Contract Value Remains the Same)	03/19/21-03/18/26 (includes an additional 1 year extension, beginning on 03/18/25)	Consulting services and temporary staffing assistance for the OVPR's Sponsored Programs Services and Research Compliance units. Amend to extend contract term one year, through 03/18/26. Increase is requested to accommodate requirements for temporary staffing. Zero extensions remain.	Operating Funds	Julie Schwager, AVP, Office of the Vice President for Research	UConn Bid	\$2,775,102		

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**S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned, C= CT-Based										
NEW (Grouped by Family)										
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	UConn Business Owner	Sourcing	Spend to Date (Actual)	S/MBE/WBE/CT Based	
12	Robert Half International Inc. Contract # TS06-21	\$1,000,000 (Previous Contract Value \$5,200,000; Total New Contract Value \$6,200,000)	06/01/21-05/31/25 (No Change)	Temporary staffing, direct-hire, and other employer services used throughout University campuses. Amend to increase contract value by \$1,000,000 for a total new contract value of \$6,200,000. Contract term remains the same. Sourced through GPO/Consortia. Future extensions may be exercised at the discretion of the Consortia. Contract increase is requested to support ongoing temporary staffing needs across the University.	Multiple Sources	Joseph Thompson, Associate Vice President and Chief Procurement Officer	GPO/Consortia	\$3,444,351	..	
TECHNOLOGY										
13	DLT Solutions, LLC Contract # 180233-001	\$600,000 (Previous Contract Value \$1,400,000; Total New Contract Value \$2,000,000)	12/12/18-11/30/28 (includes an additional 3 years, beginning 11/30/25)	Purchase and maintenance of Oracle products, as well as additional cloud services for other operational platforms for all University campuses. This includes UConn Health and UConn Law. Amend to increase contract value by \$600,000, for a total new contract value of \$2,000,000. Amend to extend contract term three (3) years, through 11/30/28. Sourced through an OMNIA Partners consortium agreement. Future extensions may be exercised by OMNIA Partners. Contract increase is being requested to cover Oracle Primavera Unifier Portal User Cloud Service and annual maintenance for the next three years.	Multiple Sources	Michael Mundrane, Vice President and Chief Information Officer	GPO/Consortia	\$911,291		
14	Ex Libris (Usa) Inc Contract # AG71-090723	\$947,871 (Previous Contract Value \$552,129; Total New Contract Value \$1,500,000)	07/13/23-7/12/28 (includes an additional 3 years, beginning 7/13/25)	Ex Libris is integrated library platform management system used by the university library department. This includes for Alma, Alma Standard Sandbox, Primo VE, and Primo Standard Sandbox for the Library. Amend to increase contract value by \$947,871, for total new contract value of \$1,500,000. Amend to extend contract term three (3) years, through 07/12/28. Contract extension is requested to allow for renewal of services that are essential for the Library to function.	Operating Funds	Anne Langley, Dean, UConn Library	General Letter 71	\$547,129		
REVENUE AMENDMENTS										
REVENUE AGREEMENTS										
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	UConn Business Owner	Sourcing	Revenue to Date (Actual)	S/MBE/WBE/CT Based	
15	Connecticut Department of Social Services Contract # 15DSS2402AY	\$80,372 (Previous Contract Value \$62,225,156; Total New Contract Value \$62,305,528)	07/01/15-06/30/27 (No Change)	This revenue generating Memorandum of Agreement (MOA) is a partnership between the Connecticut Department of Social Services (DSS) and UConn School of Social Work whereby UConn will provide training, staff development, project/program development services, and vendor management support to DSS. Amend to increase contract value by \$80,372, for total new contract value of \$62,305,528. Extensions to this MOA may be exercised by written agreement of all parties.	Revenue Generating	Laura Curran, Dean of School of Social Work	Collaborative Grant (Pass-through)	\$62,225,156		
16	Connecticut Department of Education / American Rescue Plan Act of 2021 Contract # 21SDE0125AA	\$6,661,726 (Previous Contract Value \$3,591,078; Total New Contract Value \$10,252,804)	11/30/21-6/30/26 (No Change)	This revenue generating Memorandum of Agreement (MOA) is a partnership between the Connecticut Department of Education and the Center for Behavioral Education and Research in the Neag School of Education to continue implementation of the Connecticut K-3 Literacy Initiative (CK3LI). Amend to increase contract value by \$6,661,726, for new contract value of \$10,252,804. Contract term remains the same.	Revenue Generating	Michael Coyne, Principal Investigator	Collaborative Grant (Pass-through)	\$3,591,078		
17	Hill for Literacy 21SDE0125AA-2 Contract # SPS #220563	\$940,303 (Previous Contract Value \$4,999,999; Total New Contract Value \$5,940,302)	07/01/22-6/30/25 (No Change)	Hill for Literacy will work with The Center for Behavioral Education and Research (CBER) in the Neag School of Education at the University of Connecticut (UConn) to implement the CT K-3 Reading Model in Alliance Districts and support the work of the Center for Literacy Research and Reading Success. Amend to increase contract value \$940,303, for total new contract value of \$5,940,302. Contract term remains the same.	Revenue Generating	Michael Coyne, Principal Investigator	Collaborative Grant (Pass-through)	\$1,556,863		
REAL ESTATE AGREEMENTS FOR APPROVAL *										
<i>*Not all provisions of all Agreements appearing below have been 100% completed, but the Administration is seeking approval to proceed to execution based on the material terms described below.</i>										
UNIVERSITY AS LESSOR - LEASE AGREEMENT										
No.	Lessee	Annual Amount Payable	Term	Purpose	Fund Source	Program Director				
1	Bear's Smokehouse, LLC	\$33,150 in base rent annually plus 12% of gross monthly sales up to \$1 million annually, and thereafter 4.5% of gross monthly sales above \$1 million annually.	5 years w/two 5-year renewal options.	Clarification on lease terms for the Bear's Barbecue space at the Student Union on the Storrs campus changing the rent percentage over \$1 million in gross sales.	Not Applicable	Isaac Barber, Director, Student Union and Event Services.				
UNIVERSITY AS LESSEE - LEASE AGREEMENT										
No.	Lessor	Annual Amount Payable	Term	Purpose	Fund Source	Program Director				
2	EdR Storrs, LLC (DBA The Oaks on the Square)	\$14,300,000 in Year 1 and \$14,800,000 in Year 2.	2 years	An amendment to the current Reservation Agreement to lease a total of 381 units for the '25-'26 and '26-'27 school years. UConn will sublease the units for approximately 760 students to support enrollment growth.	Operating Funds	Nathan Fuerst, Vice President of Student Life and Enrollment				
3	Green Hub Development III, LLC	Not Applicable	Not Applicable	A lease amendment to reconcile the square footage and floors to be occupied within the building to the actual constructed square footage. The total square increased from 26,300 to 27,007 square feet (707 sf difference). The annual rent remains unchanged.	Not Applicable	Fumiko Hoef, Campus Dean and Chief Administrative Officer, Waterbury Campus				
4	Orefice, Charles	\$25,200	04/21/25 -04/30/26	Lease of a 1,266 sf apartment located at 190 South Thames Street, Unit #20, Norwich, CT. This apartment accommodates up to two medical students at a time while they are completing their 6-week clinical rotations at Backus Hospital.	Operating Funds	Melissa Held, Senior Assoc Dean-MSE, Academic Affairs and Education				
5	One Torrington Office Plaza, LLC	\$197,414	10 year term plus two 5-year renewal options	Lease of 10,671 sf of the building located at 507 East Main St in Torrington. The initial term is 10 years with the option to extend for two additional 5-year periods. This space will be used for UMG medical practices.	Operating Funds	Anne Horbatuck, VP/COO, Ambulatory Svcs, UMG Administration				

ATTACHMENT 2

December 11, 2024

TO: Members of the Board of Trustees 

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance & Chief Financial Officer

RE: Authorization to Execute Firm Electricity Purchase Contracts Resulting from
Competitive Pricing Solicitation

RECOMMENDATION:

That the Board of Trustees authorizes the Administration to execute contracts with a third-party electricity supplier for the purchase of electricity and attributes for the Storrs, Regional (excluding Avery Point), and Health Center campuses for up to five (5) years not to exceed \$30 million per year.

BACKGROUND:

In 2020 the University and Connecticut State Colleges and Universities Board of Regents (CT BoR) utilized a Connecticut Department of Administrative Services contract authorizing reverse energy auctions to lock in favorable and firm electricity and attribute rates through April 2025. This followed previous successful reverse auctions in 2016, 2013, and 2009 when the University, CT BoR and other state agencies utilized a Connecticut Department of Administrative Services contract authorizing reverse energy auctions to lock in favorable and firm electricity and attribute rates from third-party suppliers. The Connecticut Department of Administrative Services contract authorizing reverse energy auctions has expired, which requires competitive pricing solicitation.

The University and UConn Health plan to participate in a competitive pricing solicitation prior to the April 30, 2025, expiration of this contract to determine whether they can again lock in favorable and firm electricity and attribute rates through 2030 from third-party suppliers. Should the reverse auction fail to yield favorable pricing terms, attributes will be acquired by a separate solicitation and electricity will be purchased via the standard or "last resort" offers provided through the local distribution companies, subjecting the University to seasonal price volatility and potentially higher annual costs overall.



FY 2026 ENERGY BUDGET

University of Connecticut



NOVEMBER 2024

The Health Center's FY 2026 energy budget totals **\$18.8 million**.

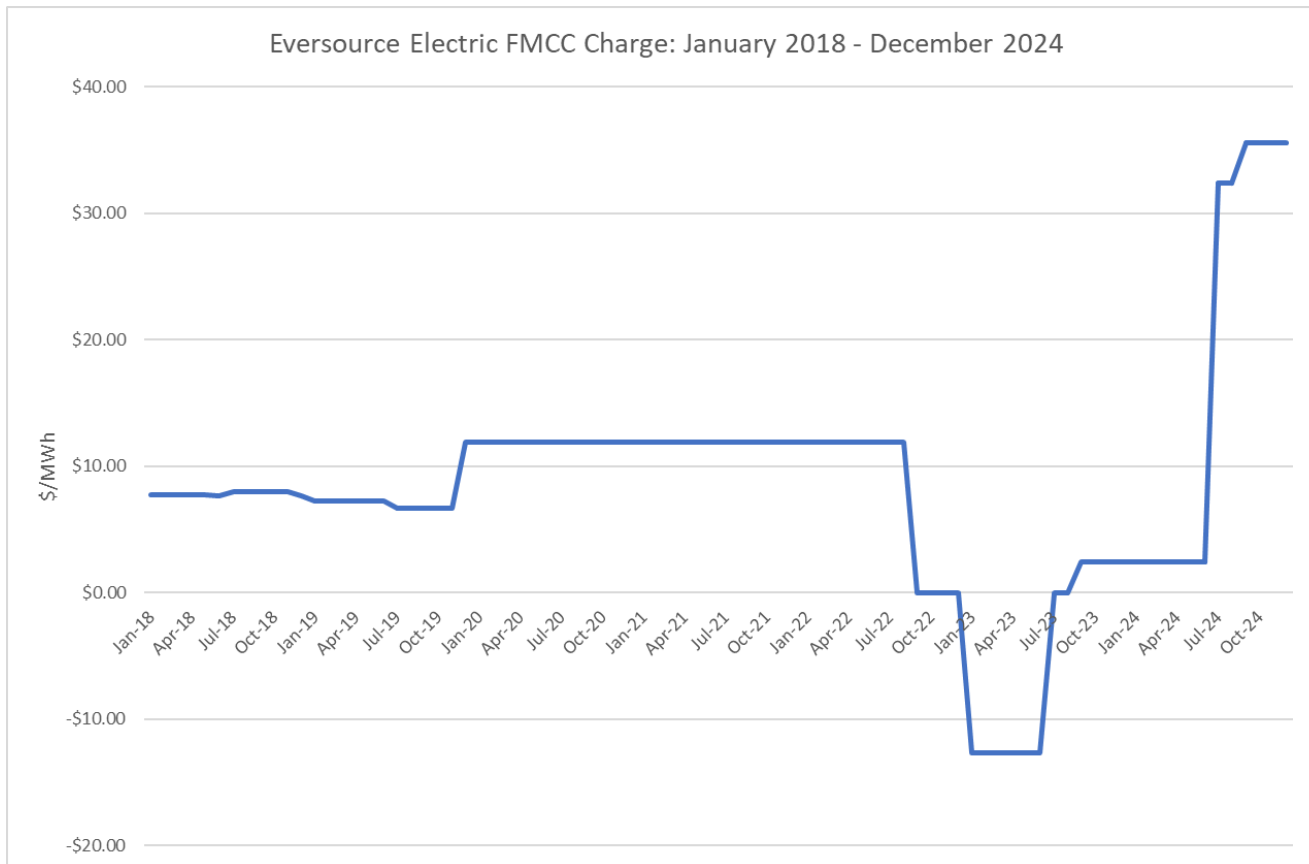
The total represents a 20% increase over the FY 2025 Rev1 budget total (\$15.5 million).

The total represents a 50% increase over the three-year rolling average of actual cost (\$12.4 million).

UCH Energy Costs (Actuals & Budget Forecast): FY 2022 – FY 2026

Cost Category	FY 2022 Actuals	FY 2023 Actuals	FY 2024 Actuals	FY 2025 Rev1 Budget	FY 2026 Rev0 Budget
Natural Gas Supply	\$1,830,928	\$2,397,743	\$1,315,322	\$1,642,552	\$1,694,504
Natural Gas Delivery	\$672,914	\$649,608	\$772,640	\$777,328	\$841,822
Grid Electricity Supply	\$5,456,703	\$5,288,591	\$5,397,115	\$5,600,823	\$7,891,441
Grid Electricity Delivery	\$4,689,241	\$4,169,457	\$4,557,351	\$7,472,602	\$8,325,149
Total Energy Cost	\$12,650,571	\$12,505,399	\$12,042,428	\$15,493,305	\$18,752,915

ASSUMPTIONS | Eversource Electric FMCC

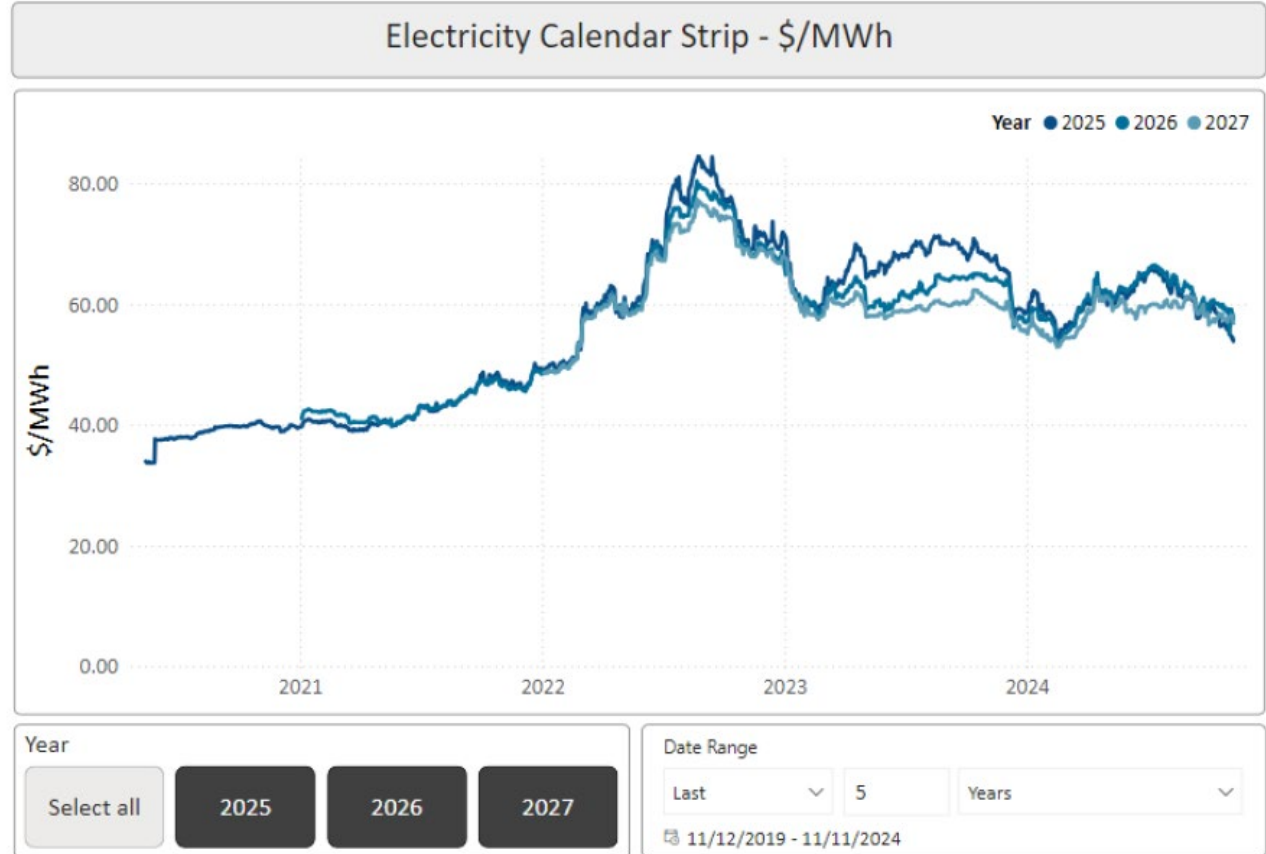


← **Rev0 Budget
(Nov 2024)**

} **\$5/MWh change
= \$400,000/year**

ASSUMPTIONS | Electric Supply Pricing

The Health Center's four-year electric supply contract with Constellation runs through April 2025. We have projected a nearly 50% increase in the new price for FY 2026, rising from \$68.10 per MWh to **\$100 per MWh**.



ASSUMPTIONS | CNG Gas Supply Pricing

Average Annualized
CNG Default Supply

FY21: \$3.83 per MMBtu

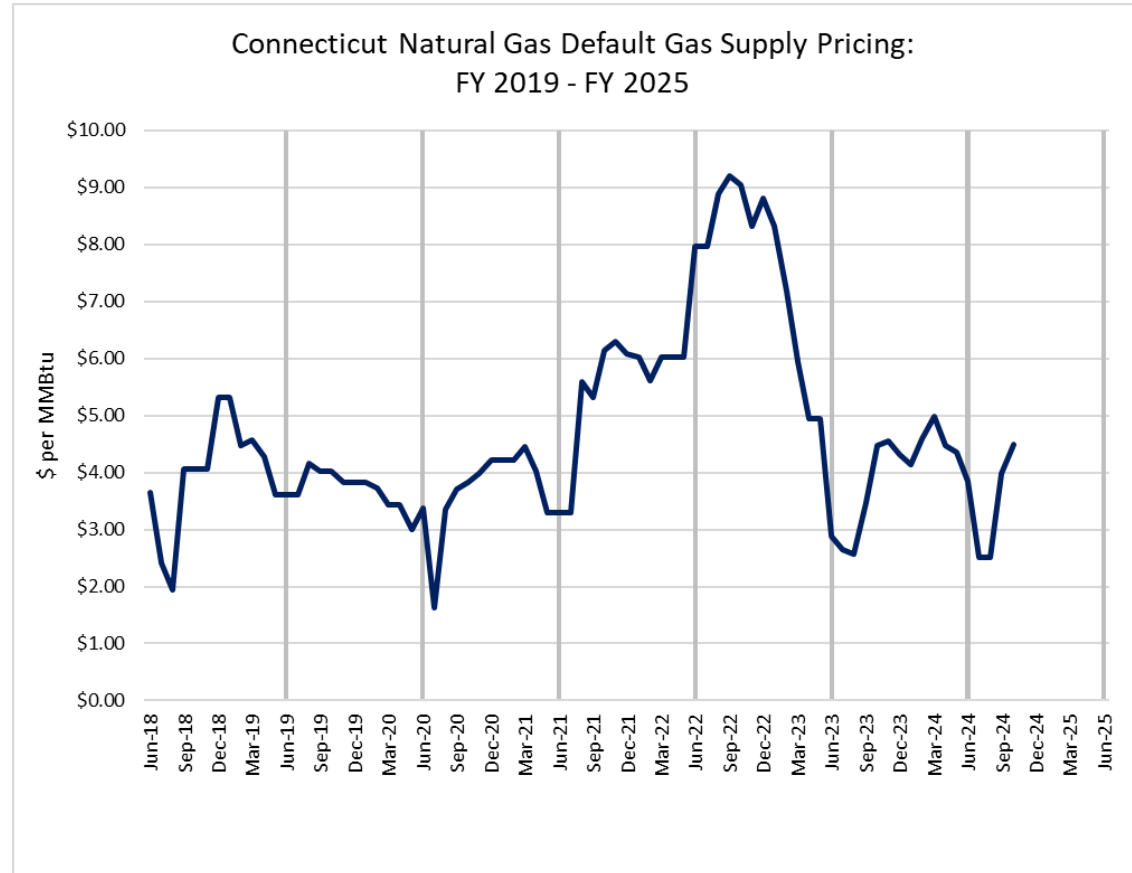
FY22: \$5.60 per MMBtu

FY23: \$7.59 per MMBtu

FY24: \$4.11 per MMBtu

FY25 Rev1: \$5.20

FY26 Rev0: \$5.41



The Health Center's FY 2026 energy budget totals **583,000 MMBtu**.

The total represents a 2% increase compared to actual use in FY 2024 (573,000 MMBtu).

The total represents a <1% reduction from the three-year rolling average of actual use.

UCH Energy Usage (Actuals & Budget Forecast): FY 2022 – FY 2026

Usage Category	FY 2022 Actuals	FY 2023 Actuals	FY 2024 Actuals	FY 2025 Budget Rev1	FY 2026 Budget Rev0
Electricity (kWh) Main Account	68,207,990	66,373,440	62,627,910	67,290,715	67,000,675
Electricity (kWh) Other Accounts	11,919,811	11,285,745	11,624,879	11,906,640	11,913,734
Gas (MMBtu) Main Accounts	255,638	247,569	245,135	250,163	245,394
Gas (MMBtu) Other Accounts	71,342	61,814	74,895	66,127	68,001
Total Energy Use (MMBtu)	600,376	574,356	573,381	586,511	582,651

The broader UCONN FY 2026 energy budget totals **\$24.2 million**.

The total represents a 7% increase over the FY 2025 Rev1 budget total (\$22.6 million).

The total represents a 2% increase over the three-year rolling average of actual cost (\$23.7 million).

UCONN Energy Costs (Actuals & Budget Forecast): FY 2022 – FY 2026

Cost Category	FY 2022 Actuals	FY 2023 Actuals	FY 2024 Actuals	FY 2025 Rev1 Budget	FY 2026 Rev0 Budget
Natural Gas Supply	\$10,358,310	\$16,370,881	\$13,390,774	\$10,941,396	\$11,144,823
Natural Gas Delivery	\$2,529,809	\$2,079,849	\$2,200,380	\$2,232,103	\$2,415,253
Grid Electricity Supply	\$3,061,528	\$2,623,945	\$2,210,188	\$2,942,365	\$3,711,818
Grid Electricity Delivery	\$3,303,760	\$3,647,265	\$4,449,240	\$4,427,319	\$5,119,968
#2 Oil	\$1,207,356	\$1,251,457	\$530,921	\$1,425,839	\$1,231,883
Hartford District Energy	\$556,694	\$612,310	\$614,121	\$645,822	\$619,906
Total Energy Cost	\$21,017,457	\$26,585,707	\$23,395,624	\$22,614,843	\$24,243,650

ASSUMPTIONS | CUP Natural Gas Pricing



Average Annualized
Delivered CUP Gas

FY21: \$5.18 per MMBtu

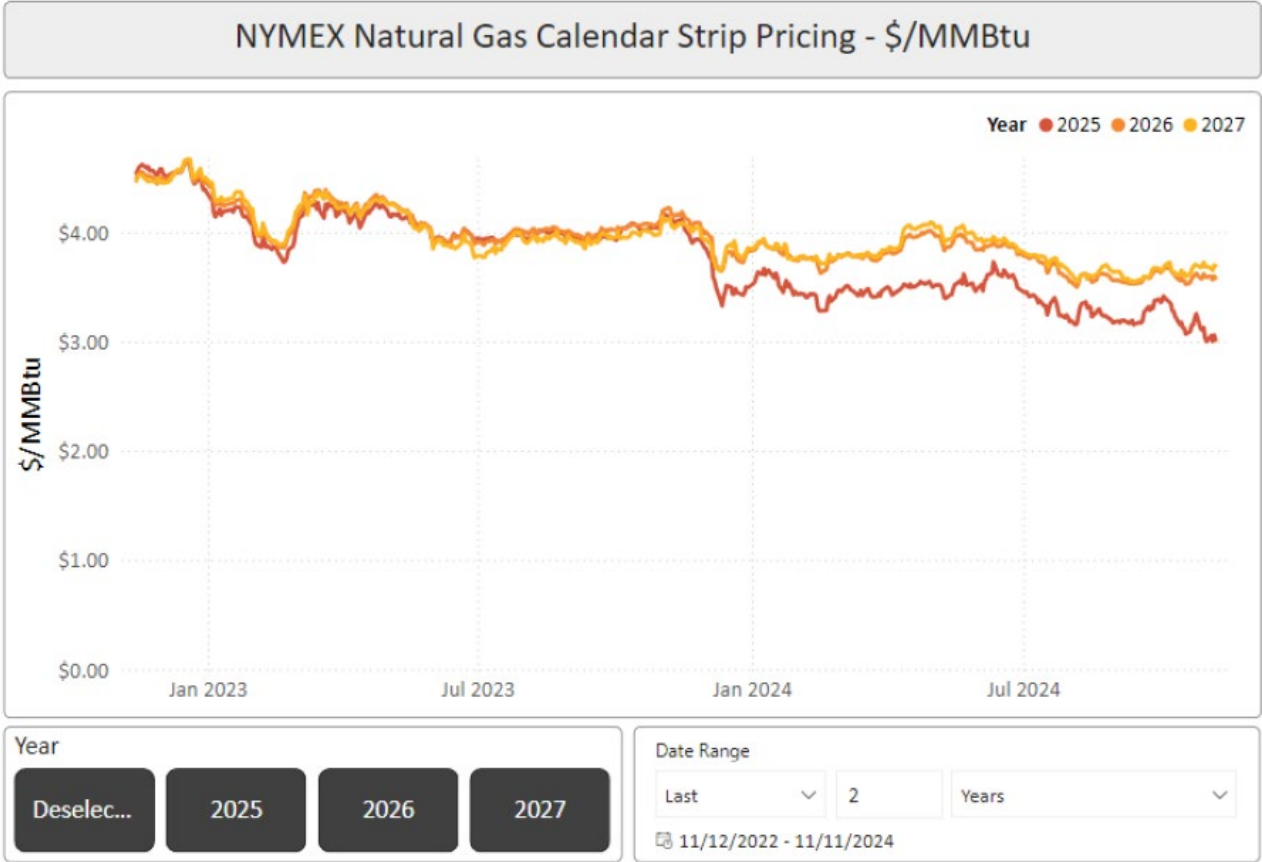
FY22: \$5.73 per MMBtu

FY23: \$8.79 per MMBtu

FY24: \$7.34 per MMBtu

FY25 Rev1: \$6.02

FY26 Rev0: \$5.99

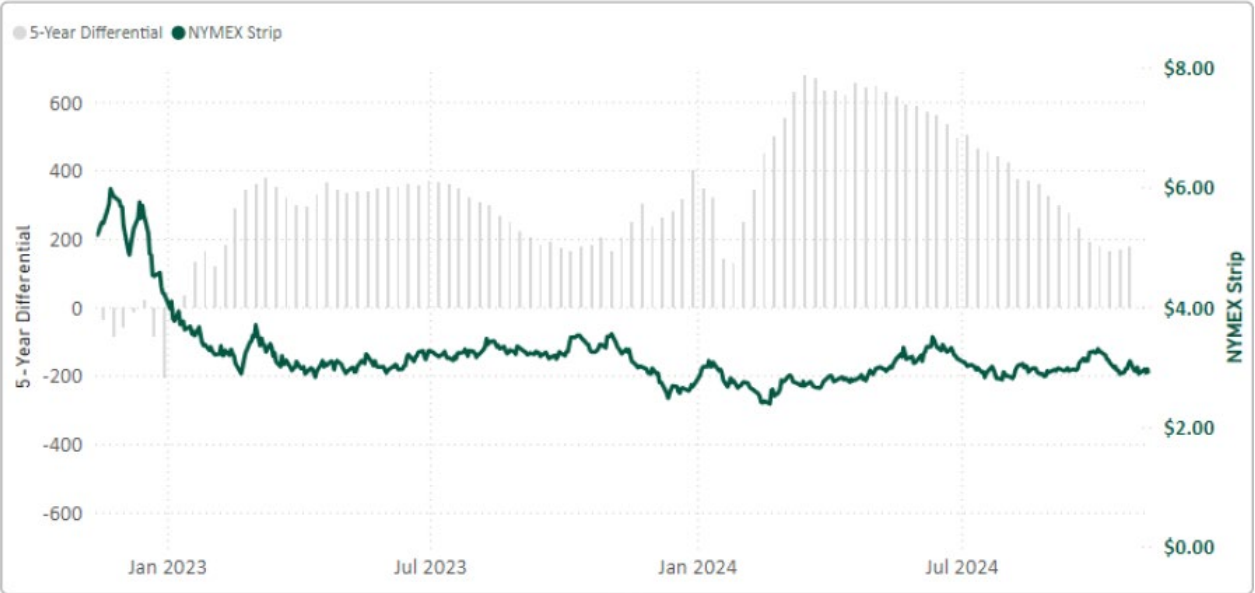


ASSUMPTIONS | CUP Natural Gas Pricing

To date, UCONN has hedged 980,000 MMBtu of gas supply for the CUP in FY 2026 at an average weighted price of \$3.47 per MMBtu.

Remaining gas volumes have been budgeted based on Tetco M3 and NYMEX futures for non-fixed gas and IS volumes respectively.

5-Year Storage Differential vs. NYMEX Rolling 12 Month Strip Futures - \$/MMBtu



NYMEX Futures Contract Options

12

24

36

Prompt

Date Range

Last

2

Years

11/12/2022 - 11/11/2024

The broader UCONN FY 2026 energy budget totals **2.18m MMBtu**.

The total represents a <1% increase to actual usage in FY 2024.

The total represents a 1% increase above the three-year rolling average of actual use (2.16 million MMBtu).

UCONN Energy Usage (Actuals & Budget Forecast): FY 2022 – FY 2026

Usage Category	FY 2022 Actuals	FY 2023 Actuals	FY 2024 Actuals	FY 2025 Rev1 Budget	FY 2026 Rev1 Budget
Gas (MMBtu) Storrs CUP	1,665,387	1,687,385	1,725,659	1,675,148	1,692,454
Electricity (kWh) Storrs CUP	11,127,853	12,524,296	11,469,615	11,826,075	12,156,108
Oil (gallons) Storrs CUP	408,138	285,671	72,806	319,789	285,827
Electricity (kWh) Other Accounts	24,308,143	22,824,021	22,135,715	24,474,068	23,798,937
Gas (MMBtu) Other Accounts	294,429	314,030	330,993	314,289	329,974
Total Energy (MMBtu)	2,137,455	2,161,732	2,181,433	2,157,744	2,184,837




THANK YOU



ATTACHMENT 3

December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance & Chief Financial Officer

RE: Cooperation Agreement with Wilhusky Housing LLC concerning development of Site B of off-campus student housing known as The Hub on North Eagleville Road

RECOMMENDATION:

That the Board of Trustees approve the University Administration entering into a Cooperation Agreement and any other ancillary agreements with Wilhusky Housing LLC to facilitate development of Site B of off-campus student housing at the complex currently known as The Hub on North Eagleville Road in Storrs CT. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees authorizes the University Administration to enter into a Cooperation Agreement and any other required ancillary agreements with Wilhusky Housing LLC to facilitate development of Site B of off-campus student housing at the complex currently known as The Hub on North Eagleville Road in Storrs CT.”

BACKGROUND:

Wilhusky Housing LLC has received approval from the Town of Mansfield Planning and Zoning Commission to construct student housing totaling approximately 1,350 beds on North Eagleville Road on two separate parcels that bisect the road. The north side of North Eagleville Road will be constructed first (Site B) and start in the spring 2025, while the south half of the development (Site A) will be started in a future year. Site B is bound by University property on all four sides (i.e. University improved land on the west and north sides, a University road on the east side, and a University-controlled road on the south side), so the project cannot be constructed without easements and cooperation from the University.

The Cooperation Agreement has the following pertinent terms:


- The University will enter into four (4) easements to allow the construction of the development on Site B, including temporary use of university-owned land, permanent use and access in the right-of-way along North Eagleville Road, emergency use of LeDoyt Road and permanent easements for drainage. The easements are graphically depicted in Exhibit A.
- The University will cooperate with utility companies looking to serve Site B with electric, gas, water and sewer services.
- The Developer will adjust heights of roof-deck walls to be at least eight feet high
- The Developer will install security and safety systems in the apartment building
- The University will provide overflow parking for the new development (to be charged at university rates)
- The University will coordinate bus service to stop in close proximity to the development
- The University will receive a right of first refusal should the Developer look to sell the development in the future
- The University will receive a lump sum payment of \$600,000 for the easements and \$25,000 (subject to adjustment each five years) for any operating expenses to fulfill the terms of the Cooperation Agreement.

-END-

ATTACHMENT 4

December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Purchase, Master Lease, Sublease and Escrow Agreement of 1201 Washington Boulevard in Stamford for Student Housing at UConn Stamford

RECOMMENDATION:

That the Board of Trustees authorizes the University Administration to enter into a Purchase and Sale Agreement, Master Lease, Sublease and Escrow Agreement concerning the property at 1201 Washington Boulevard in Stamford CT for the intended use as student residential housing for UConn Stamford. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees authorizes the University Administration to enter into a Purchase and Sale Agreement, Master Lease, Sublease and Escrow Agreement and any other necessary legal or ancillary documents concerning the property at 1201 Washington Boulevard in Stamford CT for the intended use as student residential housing for UConn Stamford”.

BACKGROUND:

The University entered into a long-term agreement with RMS Properties for an apartment building in 2016 near UConn Stamford to provide residential housing for the first time at a regional campus. The housing has been extremely successful in assisting the regional campus to grow enrollment. The University has increased its housing supply over the last seven years and currently has 675 beds of housing available for students through a combination of long-term agreements and market rate units. On an individual unit basis, the University makes a small profit on student housing provided through long-term agreements but loses money on market rate units.

The demand for housing has regularly exceeded the University’s stock. The University issued a Request for Expressions of Interest (RFEI) in spring 2024 to solicit proposals to provide housing under long-term agreements. The University received (11) eleven responses and after interviewing and visiting a shortlisted set of properties, determined that the proposal by the Owners of 1201 Washington Boulevard represented the best opportunity.

THE PROPERTY

1201 Washington Boulevard is a 94-unit existing apartment building located immediately to the north of the main campus building at UConn Stamford. The owners (RMS Properties and Wolff Companies) propose emptying the building from its current occupants over the next approximately two years and leasing the entire building to the University for student housing. With a change to dormitory use, the building has a capacity for approximately 350 beds of student housing. Additionally, the property has 116 parking spaces that will be included in the transaction.

We plan on utilizing the same legal structure as was used in the last long-term agreement transaction at 900 Washington Boulevard in Stamford. The four components are as follows: a) a purchase by the University of the entire parcel for a nominal value, b) a master lease of the property to RMS/Wolff to transfer maintenance and capital obligations, c) a sublease that provides the right of occupancy to the University in exchange for a lease payment, and d) an escrow agreement, which consummates the transaction now, but allows the closing to be in approximately 20 months when the building is emptied. The master lease and sublease are coterminous.

MATERIAL TERMS

Most of the University's obligations to RMS/Wolff are in the Sublease and include the following:

- The term of the sublease is 25 years commencing July 1, 2026
- The University will have the option of leasing any units that are available in the summer 2025 at a 15% discount to the current market rates. This is estimated at between 100 and 140 beds of housing.
- The first-year base rent will be approximately \$2.89 million
- Rent will escalate at a rate of 2.75% each year thereafter
- RMS/Wolff will have all responsibilities for maintenance and capital repairs for the property
- The University is responsible for utility expenses and any damage to the property
- Public space furniture will be provided by RMS/Wolff
- The University is responsible for furnishing the units
- The property reverts back to RMS/Wolff at the end of the master lease and sublease

Exhibit A includes a photograph of the existing apartment building.

--END--

EXHIBIT A




Existing Apartment Building at 1201 Washington Boulevard, Stamford CT

ATTACHMENT 5

December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Purchase of 44 Lake Street, Coventry, CT

RECOMMENDATION:

That the Board of Trustees authorizes the University Administration to enter into a Purchase and Sale Agreement in the amount of \$930,000 for the property located at 44 Lake Street in Coventry, CT for the intended use as a boathouse for the UConn Women's Rowing team. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

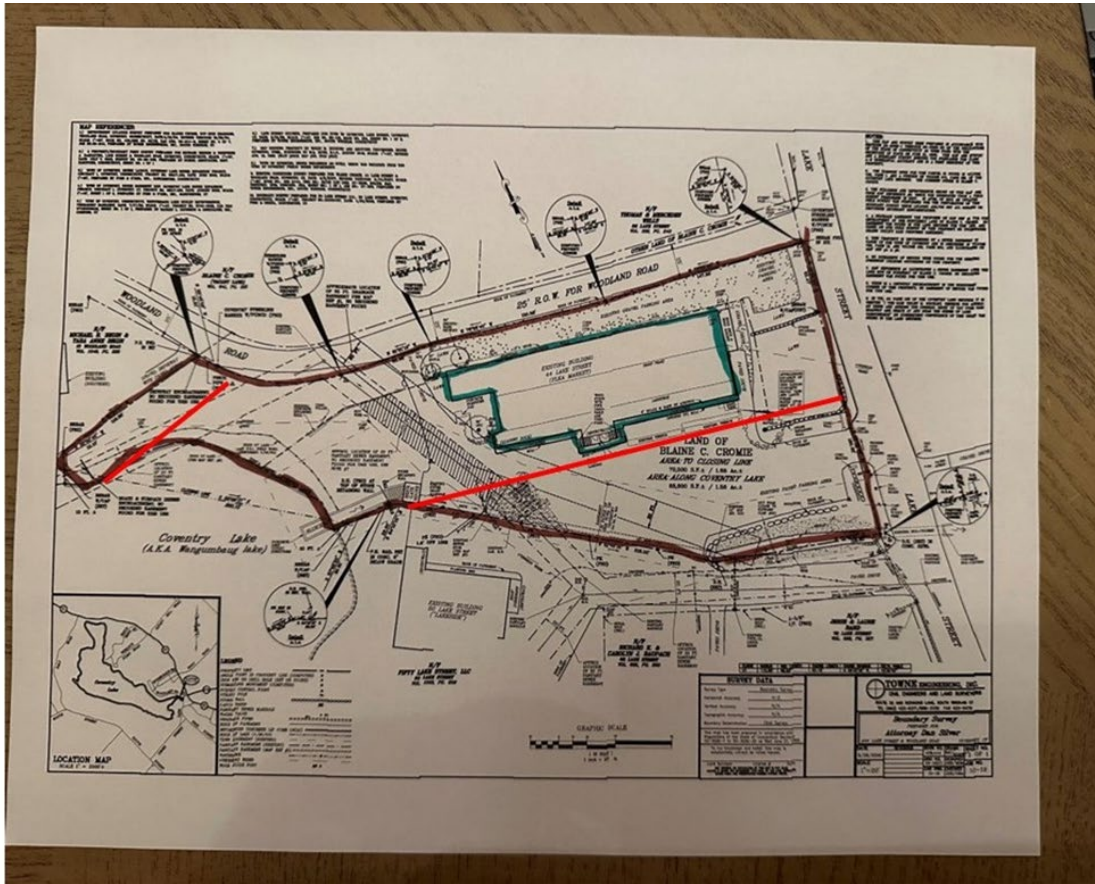
“Be it resolved that the Board of Trustees authorizes the University Administration to enter into a Purchase and Sale Agreement and any other necessary legal or ancillary documents to acquire the property at 44 Lake Street in Coventry CT for the sum of \$930,000.”

BACKGROUND:

The current boathouse for the Women's rowing team is located in Patriot's Park in Coventry CT and is occupied under a Facility Use Agreement which expires in December 2026. To address Title IX requirements, the University proposed to demolish and rebuild the existing boathouse. Due to community opposition, the Town of Coventry did not accept the University's proposal and put the project on hold subject to further study. The University sought out other land parcels on the lake in order to guarantee the operation of the rowing team beyond 2026.

44 Lake Street is an existing approximately 10,000 square foot building on Coventry Lake with approximately 150' of water frontage. The property was originally listed at \$1.2 million in 2022, but the purchase price has been negotiated to \$930,000. Lot line adjustments will be made with two adjacent properties as part of the transaction, which will result in approximately 1.25 acres of land and the building being included in the purchase. A conditions survey and preliminary environmental survey have already been conducted and no major concerns were noted. The purchase and sale agreement will have a six-month free due diligence period to attain the permits for a new dock and boathouse improvements. If the closing is not within six months after the execution of the agreement, the University can extend the due diligence period at a cost of \$3,000 per month for up to six additional months.

Exhibit A depicts the lot and building to be purchased at 44 Lake Street in Coventry, CT.
Exhibit A




Map of intended 1.25 Lot to be created and purchased at 44 Lake Street, Coventry CT



View of 44 Lake Street from Coventry Lake

ATTACHMENT 6

December 11, 2024

TO: Members of the Board of Trustees 

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Reflection Garden (Design: \$800,000)

RECOMMENDATION:

That the Board of Trustees approve the Design Budget of \$800,000, as detailed in the attached project budget, for the Reflection Garden project, an increase of \$608,670 over the previously approved budget of \$191,330. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$725,000 in Gift Funds, and \$75,000 in University Funds for the Reflection Garden project.”

BACKGROUND:

This project was initiated in 2022 by two friends, active donors, and alumni who envisioned an outdoor space that fosters wellness, inclusivity, tolerance, and peace. In coordination and collaboration with the donors, UConn Foundation, the Provost, the Dean of Students, Global Affairs, Student Life & Enrollment, student leaders, and numerous campus stakeholders, the project will renovate an existing tree and lawn area to a garden space on the east side of Babbidge Library in Storrs.

The design framework was inspired by the Golden Spiral – a logarithmic spiral whose growth factor is ϕ , or the Golden Ratio. That is, a golden spiral gets wider (or further from its origin) by a factor of ϕ for every quarter turn it makes. Found in nature as a shell, a plant, a flower, a human ear, a hurricane or an entire galaxy, the Golden Spiral also symbolizes unity, providing a balance within a world full of diversity and change while fostering harmony, understanding, and peace.

Program elements include hardscape, concrete pavement, specialty pavers, and porous pavement. Plantings include flowering trees, deciduous shade trees, evergreen hedges, flowering shrubs and lawn areas. Site amenities include granite block seat walls with inspirational quotes and separately gifted sculptures positioned in the center of the space named “Contemplation” – an interactive installation that invites people to view themselves, their environment, and others as they experience tranquil surroundings. Site utilities include drainage, lighting and electrical relocations required to complete the project.

The Design Budget and artist renderings are attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **DESIGN**

PROJECT NAME: **REFLECTION GARDEN**

	APPROVED	PROPOSED
	PLANNING	DESIGN
<u>BUDGETED EXPENDITURES</u>	<u>1/29/2024</u>	<u>12/11/2024</u>
	PRC	
CONSTRUCTION	\$ -	\$ 600,000
DESIGN SERVICES	120,000	70,000
TELECOMMUNICATIONS	-	12,500
FURNITURE, FIXTURES AND EQUIPMENT	-	7,500
CONSTRUCTION ADMINISTRATION	-	15,000
OTHER AE SERVICES (including Project Management)	20,000	5,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	5,000
INSURANCE AND LEGAL	5,000	-
MISCELLANEOUS	-	5,000
OTHER SOFT COSTS	-	-
SUBTOTAL	\$ 145,000	\$ 720,000
PROJECT CONTINGENCY 10%	46,330	80,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 191,330</u>	<u>\$ 800,000</u>
<u>SOURCE(S) OF FUNDING*</u>		
GIFT FUNDS	\$ 191,330	\$ 725,000
UNIVERSITY FUNDS	-	75,000
TOTAL BUDGETED FUNDING	<u>\$ 191,330</u>	<u>\$ 800,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

REFLECTION GARDEN
Project Budget (DESIGN)
December 11, 2024




Site plan and view into Garden



ATTACHMENT 7

December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for UConn Hartford Café (Final: \$1,100,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$1,100,000, as detailed in the attached project budget, for the UConn Hartford Café project for construction an increase of \$900,000 over the previously approved budget. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$1,100,000 in University Funds for the UConn Hartford Café project.”

BACKGROUND:

The UConn Hartford campus is one of four regional campuses in the University of Connecticut system. Limited dining is provided at the other regional campuses, but at UConn Hartford, no dining facilities are currently provided since it was anticipated that food outlets would develop around the campus buildings (but this has not materialized). This project aims to develop a café within the Hartford Times Building, offering students an affordable dining option on-site, address food insecurity, and foster a stronger and more inclusive university community.

The first-floor café will be designed to feature a hot and cold food display, a point-of-sale station, a beverage station, and a selection of pre-made soups, salads, and sandwiches. It will also include built-in seating, flexible loose seating, tables, chairs, and necessary equipment for the service area. Upgrades to mechanical, electrical, plumbing, fire protection, IT, and security systems will be implemented as required by code.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **FINAL**

PROJECT NAME: **UCONN HARTFORD CAFÉ**

	APPROVED PLANNING 8/28/2023	APPROVED DESIGN 5/28/2024	PROPOSED FINAL 12/11/2024
<u>BUDGETED EXPENDITURES</u>	PRC	PRC	
CONSTRUCTION	\$ -	\$ -	\$ 700,000
DESIGN SERVICES	85,000	180,000	180,000
TELECOMMUNICATIONS	-	-	25,000
FURNITURE, FIXTURES AND EQUIPMENT	-	-	25,000
CONSTRUCTION ADMINISTRATION	-	-	25,000
OTHER AE SERVICES (including Project Management)	-	-	7,500
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	25,000
INSURANCE AND LEGAL	1,000	1,000	2,500
MISCELLANEOUS	-	-	5,000
OTHER SOFT COSTS	-	-	-
SUBTOTAL	\$ 86,000	\$ 181,000	\$ 995,000
PROJECT CONTINGENCY	14,000	19,000	105,000
TOTAL BUDGETED EXPENDITURES	\$ 100,000	\$ 200,000	\$ 1,100,000
<u>SOURCE(S) OF FUNDING*</u>			
UNIVERSITY FUNDS	\$ 100,000	\$ 200,000	\$ 1,100,000
TOTAL BUDGETED FUNDING	\$ 100,000	\$ 200,000	\$ 1,100,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HARTFORD CAFE

Project Budget (FINAL)

December 11, 2024



Rendering of new café area with food prep, display, and transaction counters.




Rendering of new café area with food prep, display, and transaction counters.

ATTACHMENT 8

December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Northwest Residential Area – Thermal Comfort Improvements
(Final: \$6,750,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$6,750,000 as detailed in the attached project budget for the Northwest Residential Area – Thermal Comfort Improvements project. This reflects an increase of \$5,950,000 to the previously approved Design budget of \$800,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$6,750,000 in University Funds for the Northwest Residential Area-Thermal Comfort Improvements project.”

BACKGROUND:

The Northwest Residential Area is located on the north side of campus adjacent to North Eagleville Road. The Northwest Area houses over 1,200 students and is considered a traditional-style residence community. The intent of this project is to add cooling systems to all residential floors in the buildings to improve the thermal comfort in student rooms to promote the student success journey. Currently, fewer than 40% of the residence halls on the Storrs campus are air conditioned. This project aims to aid in the student success journey by allowing the buildings to be better utilized during the summer months.

The project will convert the buildings to dual temperature with automatic heating/cooling switchover. The ground floor of each building already has some cooling capacity and there are existing underground chilled water lines to each building already. The current project request includes full design and construction of the air conditioning systems for two (2) of the six (6) buildings, and the cost of adding air conditioning to the balance of the buildings will be submitted in a future funding request.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **FINAL**

PROJECT NAME: **NORTHWEST RESIDENTIAL AREA - THERMAL COMFORT
IMPROVEMENTS**

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED PLANNING 8/13/2024</u>	<u>APPROVED DESIGN 10/30/2024</u>	<u>PROPOSED FINAL 12/11/2024</u>
	PRC		
CONSTRUCTION	\$ -	\$ -	\$ 5,350,000
DESIGN SERVICES	250,000	700,000	800,000
TELECOMMUNICATIONS	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER A/E SERVICES (including Project Management)	-	-	-
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	10,000	10,000
MISCELLANEOUS	-	10,000	10,000
OTHER SOFT COSTS	-	-	-
SUBTOTAL	\$ 250,000	\$ 720,000	\$ 6,170,000
PROJECT CONTINGENCY	30,000	80,000	580,000
TOTAL BUDGETED EXPENDITURES	\$ 280,000	\$ 800,000	\$ 6,750,000
<u>SOURCE(S) OF FUNDING*</u>			
UNIVERSITY FUNDS	\$ 280,000	\$ 800,000	\$ 6,750,000
TOTAL BUDGETED FUNDING	\$ 280,000	\$ 800,000	\$ 6,750,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

NORTHWEST RESIDENTIAL AREA – THERMAL COMFORT IMPROVEMENTS

Project Budget (FINAL)

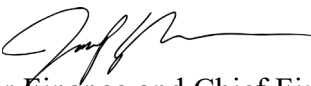
DECEMBER 11, 2024



ATTACHMENT 9

December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Whitney Road Steam Improvements E-8 to Q-8
(Final: \$8,500,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$8,500,000, as detailed in the attached project budget, for the Whitney Road Steam Improvements E-8 to Q-8 project, an increase of \$8,300,000 over the previously approved budget of \$200,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approves the use of \$8,500,000 in UCONN 2000 Bond Funds for the Whitney Road Steam Improvements E-8 to Q-8 project and approves the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget.”

BACKGROUND:

In the fall of 2023, a section of steam pipe adjacent to the South Campus Infrastructure project (beginning at vault E-8 installed under the project) failed and could not be repaired with available materials. This project aims to replace the failed steam line between vaults E-8 and Q-8, along with vault Q-8 itself. This segment is crucial for providing redundant steam to the South Campus area since the other primary steam lines in the area are also in poor condition. The new redundant steam supply will serve the following areas: South Campus Residence Halls, the new Connecticut Residence Hall and Dining Facility, the Fine Arts Complex, and Buckley and Shippee Residence Halls, as well as the future School of Nursing and other future development in the South Campus district.

During design of this work, it was decided to utilize an insulation system that is applied directly over the steam pipes in the field instead of using prefabricated insulated piping. This choice facilitates the future maintenance of the system.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **FINAL**

PROJECT NAME: **WHITNEY ROAD STEAM IMPROVEMENTS E-8 to Q-8**

	APPROVED	PROPOSED
	DESIGN	FINAL
<u>BUDGETED EXPENDITURES</u>	<u>8/13/2024</u>	<u>12/11/2024</u>
	PRC	
CONSTRUCTION	\$ -	\$ 7,000,000
DESIGN SERVICES	175,000	545,000
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	20,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	80,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	5,000	5,000
MISCELLANEOUS	-	50,000
OTHER SOFT COSTS	-	-
SUBTOTAL	\$ 180,000	\$ 7,700,000
PROJECT CONTINGENCY	20,000	800,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 200,000</u>	<u>\$ 8,500,000</u>
<u>SOURCE(S) OF FUNDING*</u>		
UCONN 2000 BOND FUNDS	<u>\$ 200,000</u>	<u>\$ 8,500,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 200,000</u>	<u>\$ 8,500,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

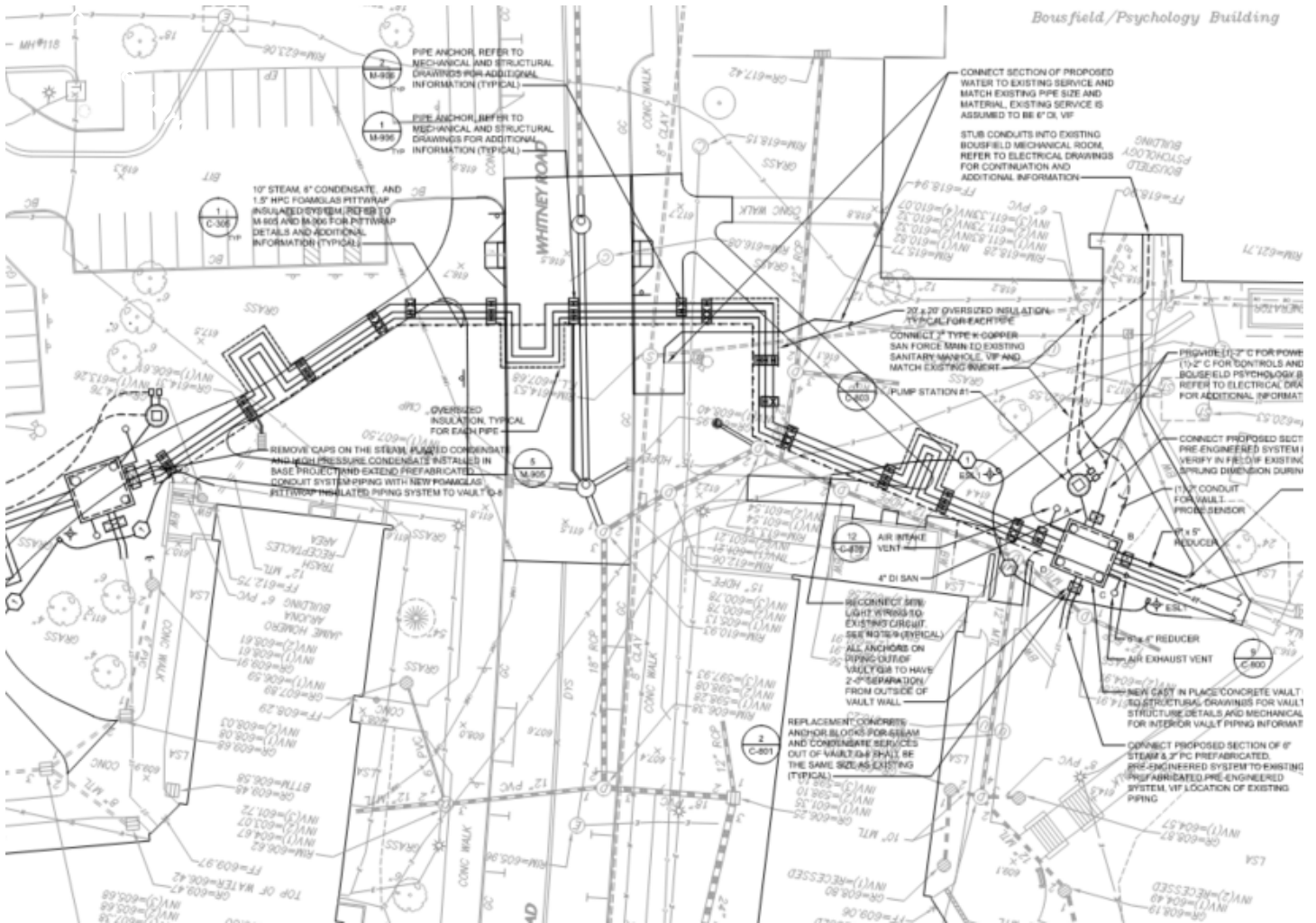
BOT 12.11.24

300281

WHITNEY ROAD STEAM IMPROVEMENTS E-8 to Q-8

Project Budget (FINAL)

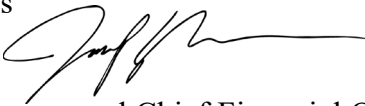
December 11, 2024



ATTACHMENT 10

December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Coventry Boathouse (Final: \$ 2,650,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$2,650,000, as detailed in the attached project budget, for the Coventry Boathouse project for purchase and renovation of the building at 44 Lake Street. This reflects an increase of \$2,270,000 to the previously approved Revised Design budget of \$380,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$2,650,000 in University Funds for the Final Phase of the Coventry Boathouse project.”

BACKGROUND:

The University is set to purchase and renovate the existing structure located at 44 Lake Street in Coventry to accommodate the needs of the UConn women's rowing team and promote a sense of Husky Pride amongst team members. The scope of the work will include renovating approximately 4,000 sf of existing space for boat storage and approximately 2,000 sf of finished space for lockers and restrooms. The balance of the space in the approximately 10,000 sf building will remain unfinished and available for future club or other university use. The renovation is required by Title IX requirements and will include providing toilets, showers, lockers, changing areas, and storage for the new rowing boats, modular docks, and launches. The exterior work includes the removal of two small additions to the building which are structurally unsound and providing overhead door access and ramps for the boats.

Work will include new façades at the demolished areas, interior fit-out, finishes, lighting, acoustical improvements, window treatments, and MEP upgrades. In addition to this scope, there will be potential modifications to data and electrical systems, providing HVAC for a portion of the building, and data wiring for card readers.

The design documents are anticipated to be completed for bid in the Spring 2025. The target construction completion date is Summer 2026, which will meet the Title IX improvements deadline. Due to the limited interior finish and HVAC installations, the renovation does not need to meet the High-Performance Building requirements and will not be registered or be able to meet LEED goals.

The Final Budget is attached for your information, which includes the purchase cost and closing costs associated with the purchase of the property.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: COVENTRY BOATHOUSE

	APPROVED PLANNING 4/4/2022	APPROVED REVISED PLANNING 12/20/2022	APPROVED DESIGN 6/28/2023	APPROVED REVISED DESIGN 9/26/2024	PROPOSED FINAL 12/11/2024
<u>BUDGETED EXPENDITURES</u>	PRC	PRC	PRC	PRC	
CONSTRUCTION	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
DESIGN SERVICES	85,000	145,000	165,000	310,000	290,000
TELECOMMUNICATIONS	-	-	-	-	10,000
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-	-	125,000
CONSTRUCTION ADMINISTRATION	-	-	-	-	-
OTHER A/E SERVICES (including Project Management)	-	-	-	-	56,500
ART	-	-	-	-	-
RELOCATION	-	-	-	-	10,000
ENVIRONMENTAL	-	20,000	20,000	30,000	32,500
INSURANCE AND LEGAL	-	-	-	-	20,000
MISCELLANEOUS	5,000	5,000	5,000	5,000	930,000
OTHER SOFT COSTS	-	-	-	-	-
SUBTOTAL	\$ 90,000	\$ 170,000	\$ 190,000	\$ 345,000	\$ 2,474,000
PROJECT CONTINGENCY	10,000	20,000	30,000	35,000	176,000
TOTAL BUDGETED EXPENDITURES	\$ 100,000	\$ 190,000	\$ 220,000	\$ 380,000	\$ 2,650,000
<u>SOURCE(S) OF FUNDING*</u>					
UNIVERSITY FUNDS	\$ 100,000	\$ 190,000	\$ 220,000	\$ 380,000	\$ 220,000
UCONN 2000 BOND FUNDS	-	-	-	-	2,430,000
TOTAL BUDGETED FUNDING	\$ 100,000	\$ 190,000	\$ 220,000	\$ 380,000	\$ 2,650,000

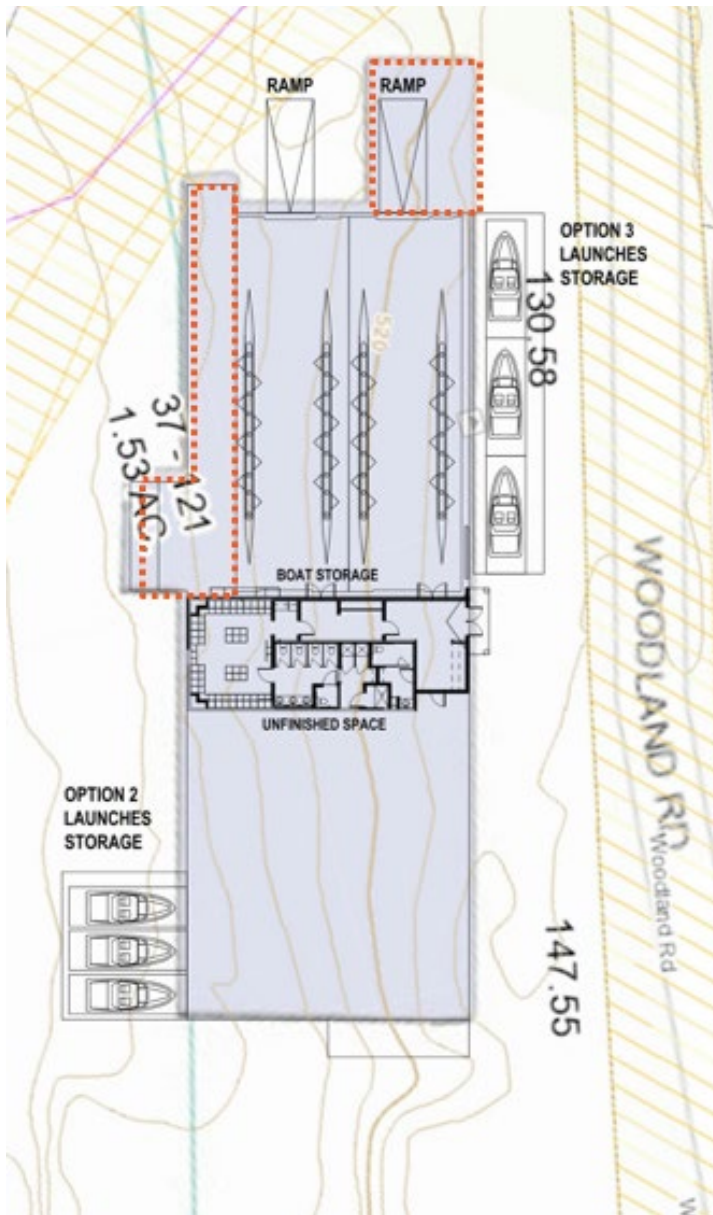
* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

COVENTRY BOATHOUSE

Project Budget (FINAL)

December 11, 2024






ATTACHMENT 11

December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Homer Babbidge Library Stairs and Doors
(Revised Final: \$1,004,300)

RECOMMENDATION:

That the Board of Trustees approves the Revised Final Budget of \$1,004,300 as detailed in the attached project budget, for interior improvements to the Homer Babbidge Library. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$1,004,300 in University Funds for the Homer Babbidge Library Stairs and Doors project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed in accordance with sole source procurement procedures.”

BACKGROUND:

The project involves three main components:

- Demolition of the existing defunct and decommissioned escalator between the Plaza and Lower Levels and replacement with a bluestone staircase, similar to the work performed one level up in the 1999 interior improvement project.
- Removal and replacement of six storefront doorways at the elevator lobbies on the 2nd, 3rd, and 4th Levels to comply with building code.
- Removal and replacement of the storefront entry doorways at the Plaza Level to comply with energy code.

This project aligns with the strategic initiative Excellence in Research, Innovation, and Engagement.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

PROJECT NAME: HOMER BABBIDGE LIBRARY STAIRS AND DOORS

<u>BUDGETED EXPENDITURES</u>	APPROVED FINAL 6/26/2024	PROPOSED REVISED FINAL 12/11/2024
CONSTRUCTION	\$ 638,000	\$ 849,400
DESIGN SERVICES	63,600	63,600
TELECOMMUNICATIONS	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	-
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	-	-
OTHER SOFT COSTS	-	-
SUBTOTAL	\$ 701,600	\$ 913,000
PROJECT CONTINGENCY	70,160	91,300
TOTAL BUDGETED EXPENDITURES	\$ 771,760	\$ 1,004,300
<u>SOURCE(S) OF FUNDING *</u>		
UNIVERSITY FUNDS	\$ 771,760	\$ 1,004,300
TOTAL BUDGETED FUNDING	\$ 771,760	\$ 1,004,300

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 12.11.24
FO502282

HOMER BABBIDGE LIBRARY STAIRS & DOORS

Project Budget (REVISED FINAL)

DECEMBER 11, 2024





ATTACHMENT 12

UConn HEALTH

December 11, 2024

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Torrington Clinic Relocation
(Planning: \$4,800,000)

RECOMMENDATION:

That the Board of Trustees approve the Planning Budget in the amount of \$4,800,000 for the UConn Health Torrington Clinic Relocation project.

RESOLUTION:

“Be it resolved that the Board of Trustees approve of the use of \$4,800,000 from UConn Health Capital and a Landlord Fit-out Allowance of approximately \$300,000 for the UConn Health Torrington Clinic Relocation project.”

BACKGROUND:

Due to space limitations, UConn Health plans to relocate and expand the Torrington clinical practice from 4 examination rooms to 16 examination rooms. The expansion will promote the Wellness of People and Planet and a Stronger, More Inclusive University by increasing community access to the Internal Medicine and extremely busy Multispecialty practices. The medical services provided at the new location will include Internal Medicine, on-site lab and x-ray, and an expansion of specialty services to include Orthopedics, OB, Vascular Surgery, Pulmonary and possibly General Surgery.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on December 9, 2024.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

**PROJECT NAME: UCONN HEALTH - TORRINGTON CLINICAL PRACTICE
RELOCATION**

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED PLANNING 12/11/2024</u>
CONSTRUCTION	\$ 2,400,000
DESIGN SERVICES	175,000
TELECOMMUNICATIONS	525,000
FURNITURE, FIXTURES AND EQUIPMENT	1,100,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	15,000
ART	15,000
RELOCATION	35,000
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	5,000
SUBTOTAL	\$ 4,270,000
PROJECT CONTINGENCY	530,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 4,800,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH CAPITAL FUNDS	\$ 4,500,000
LANDLORD FIT-OUT ALLOWANCE	\$ 300,000
TOTAL BUDGETED FUNDING	<u>\$ 4,800,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH/IMPROVEMENTS
UConn Torrington Clinical Practice Relocation
Project Budget (Planning) \$4,800,000
December 11, 2024




Example Clinical Fit-Out Concept

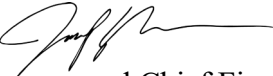
ATTACHMENT 13

UConn HEALTH

December 11, 2024

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Interventional Radiology Equipment Replacement & Renovation (Design: \$4,700,000)

RECOMMENDATION:

That the Board of Trustees approve the Design Budget in the amount of \$4,700,000 for the UConn Health Interventional Radiology Equipment Replacement & Renovation.

RESOLUTION:

“Be it resolved that the Board of Trustees approves of the use of \$4,700,000 from UConn Health Capital for the UConn Health Interventional Radiology Equipment Replacement & Renovation.”

BACKGROUND:

A Master Plan for the renovation of the Radiology Department located on the Main Level of the Connecticut Tower has been developed to ensure outdated diagnostic radiology imaging equipment can be replaced in a manner that is compliant with current Connecticut Department of Health design/construction guidelines, improve staff workflow and the patient experience. This project will promote and improve the Wellness of People and Planet through the replacement of outdated Interventional Radiology (IR) imaging equipment and renovations of portions of the Radiology Department in accordance with the Master Plan.

The Design Budget is attached for your consideration. The Design Budget is based on consultant estimates and may change based on actual bids received. This Design Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on December 9, 2024.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

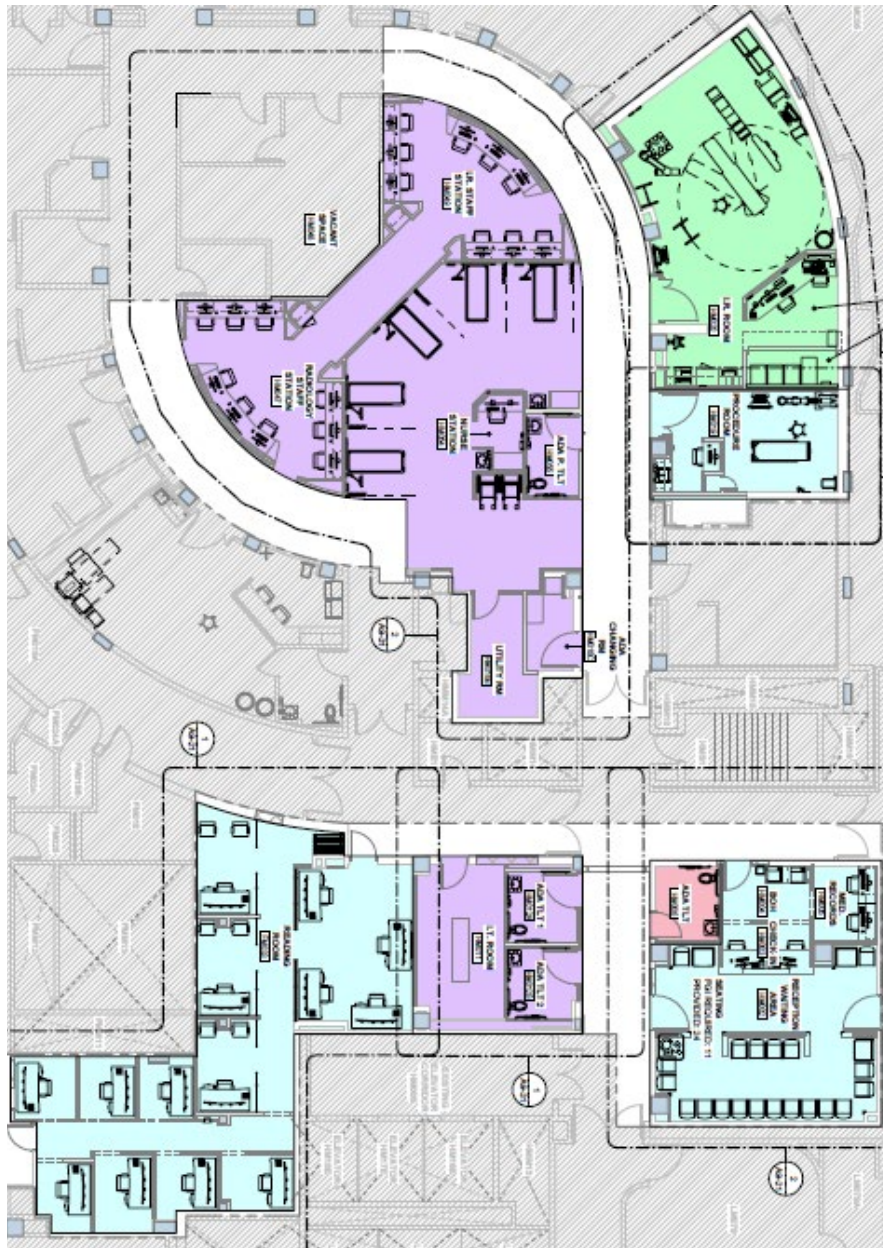
TYPE BUDGET: DESIGN

**PROJECT NAME: UCONN HEALTH - INTERVENTIONAL RADIOLOGY EQUIPMENT
REPLACEMENT & RENOVATION**

<u>BUDGETED EXPENDITURES</u>	APPROVED PLANNING 6/28/2023	PROPOSED DESIGN 12/11/2024
CONSTRUCTION	\$ 1,500,000	\$ 1,675,000
DESIGN SERVICES	200,000	270,000
TELECOMMUNICATIONS	50,000	50,000
FURNITURE, FIXTURES AND EQUIPMENT	2,500,000	2,135,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	10,000
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	20,000	5,000
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	-	10,000
SUBTOTAL	\$ 4,270,000	\$ 4,155,000
PROJECT CONTINGENCY	430,000	545,000
TOTAL BUDGETED EXPENDITURES	\$ 4,700,000	\$ 4,700,000
 <u>SOURCE(S) OF FUNDING*</u>		
UCONN HEALTH CAPITAL FUNDS	\$ 4,700,000	\$ 4,700,000
TOTAL BUDGETED FUNDING	\$ 4,700,000	\$ 4,700,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH/IMPROVEMENTS
UConn Health Interventional Radiology Equipment
Replacement & Renovation (Design: \$4,700,000)
December 11, 2024




Radiology Master Plan (proposed renovations in green)

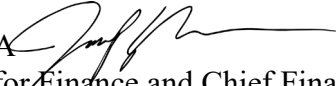
ATTACHMENT 14

UConn HEALTH

December 11, 2024

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health Hybrid OR#2 Fit-Out (Final: \$6,750,00)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget in the amount of \$6,750,000 for the UConn Health Hybrid OR#2 Fit-Out project.

RESOLUTION:

“Be it resolved that the Board of Trustees approve of the use of \$6,750,000 from UConn Health Capital for the UConn Health Hybrid OR#2 Fit-Out project.”

BACKGROUND:

This project will promote and improve the Wellness of People and Planet by creating a second Hybrid Operating Room which allows surgeons to perform a range of procedures in one setting, from minimally invasive treatments to the most complex neurosurgery, interventional cardiology, and vascular procedures by using advanced biplane x-ray imaging equipment that generates high-resolution 3D images of the surgical site.

Under Bioscience CT, the John Dempsey Hospital Operating suite was designed for two Hybrid Operating Rooms. At the time of construction, one Hybrid Operating room was fit-out and one remained as shell space to allow for future expansion. This project will fit-out the shelled area and install a new bi-plane imaging unit to create a 2nd Hybrid Operating Room.

The Final Budget is attached for your consideration. The Final Budget is based on actual bids received. This Final Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on December 9, 2024.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

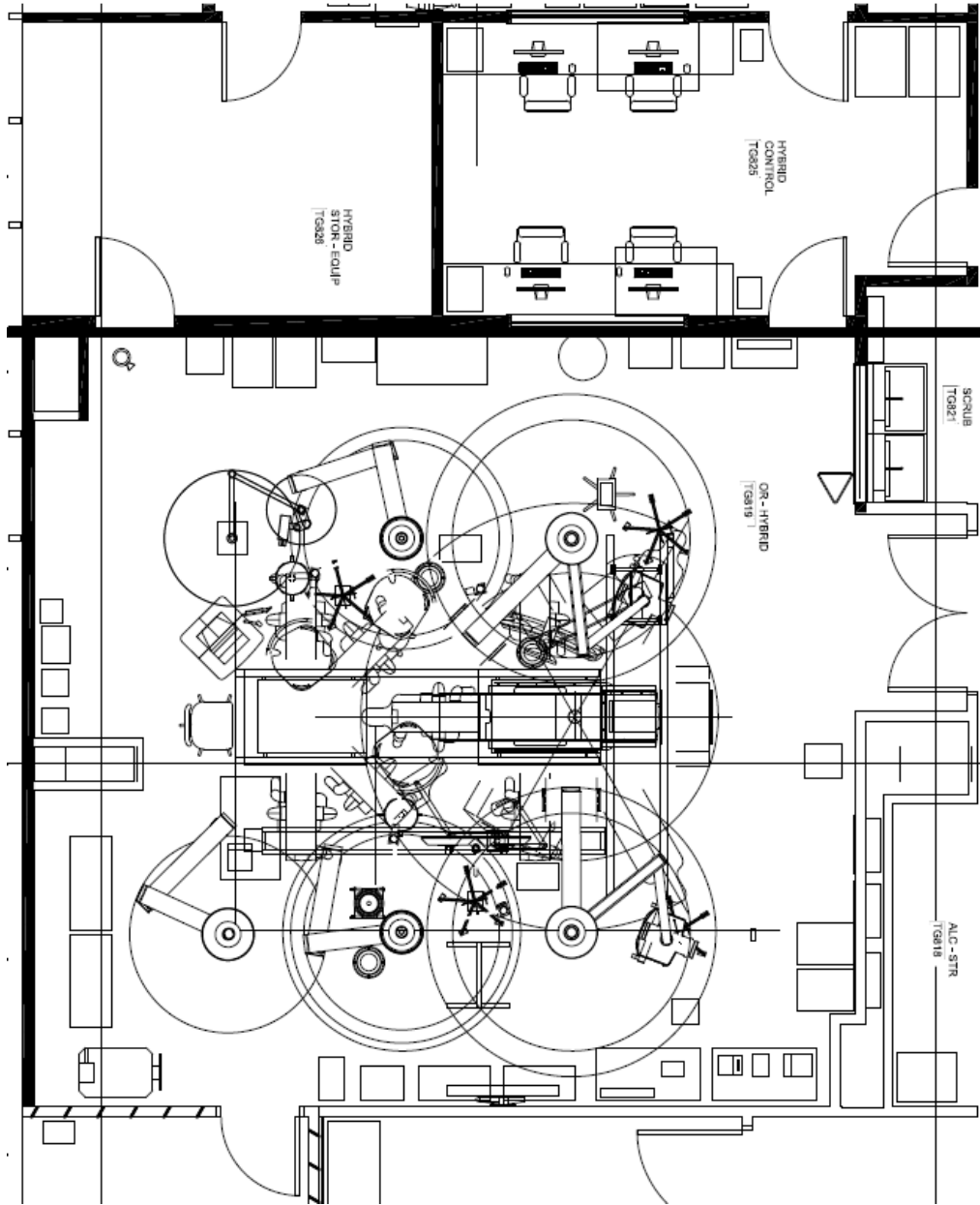
TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH - HYBRID OR#2 FIT-OUT

<u>BUDGETED EXPENDITURES</u>	APPROVED PLANNING 6/28/2023	APPROVED DESIGN 9/25/2024	PROPOSED FINAL 12/11/2024
CONSTRUCTION	\$ 975,000	\$ 975,000	\$ 1,360,000
DESIGN SERVICES	202,000	202,000	202,000
TELECOMMUNICATIONS	30,000	30,000	30,000
FURNITURE, FIXTURES AND EQUIPMENT	4,901,000	4,901,000	4,440,000
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	52,000	52,000	52,000
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	13,000	13,000	13,000
SUBTOTAL	\$ 6,173,000	\$6,173,000	\$ 6,097,000
PROJECT CONTINGENCY	927,000	927,000	653,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 7,100,000</u>	<u>\$7,100,000</u>	<u>\$ 6,750,000</u>
<u>SOURCE(S) OF FUNDING*</u>			
UCONN HEALTH CAPITAL FUNDS	\$ 7,100,000	\$7,100,000	\$ 6,750,000
TOTAL BUDGETED FUNDING	<u>\$ 7,100,000</u>	<u>\$7,100,000</u>	<u>\$ 6,750,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH/IMPROVEMENTS
UConn Health Hybrid OR#2 Fit-Out
Budget (Final) \$6,750,000
December 11, 2024



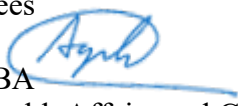
Conceptual Plan


ATTACHMENT 15

UConn HEALTH

December 11, 2024

TO: Members of the Board of Trustees

FROM: Andrew C. Agwunobi, MD, MBA 
Executive Vice President for Health Affairs and CEO of UConn Health

Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for the UConn Health New England Sickle Cell Institute
Renovation (Revised Final: \$5,800,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget in the amount of \$5,800,000 for the UConn Health New England Sickle Cell Institute Renovation Project.

RESOLUTION:

“Be it resolved that the Board of Trustees approve of the use of \$5,800,000 from UConn Health Capital and UCONN 2000 phase III DM funds for the UConn Health New England Sickle Cell Institute Renovation Project.”

BACKGROUND:

The New England Sickle Cell Institute (NESCI) and Connecticut Blood Disorders (CBD) clinics were located on an under-utilized inpatient floor within the recently constructed University Tower. In response to the COVID pandemic, these clinics were downsized and relocated to allow for the expansion of inpatient services. This project will promote and improve the Wellness of People and Planet by renovating the 4th floor of the Connecticut Tower to accommodate the relocation of the New England Sickle Cell Institute and Connecticut Blood Disorders clinics.

The current estimated cost to complete the project exceeds the previously approved budget by \$530,000. The projected overage is attributed to higher costs to address unforeseen code remediation and failing infrastructure issues, a delay claim by the General Contractor, requirements for additional IT equipment and clinical equipment and furniture required for the administration of infusions.

The Revised Final Budget is attached for your consideration. The Revised Final budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on December 9, 2024.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

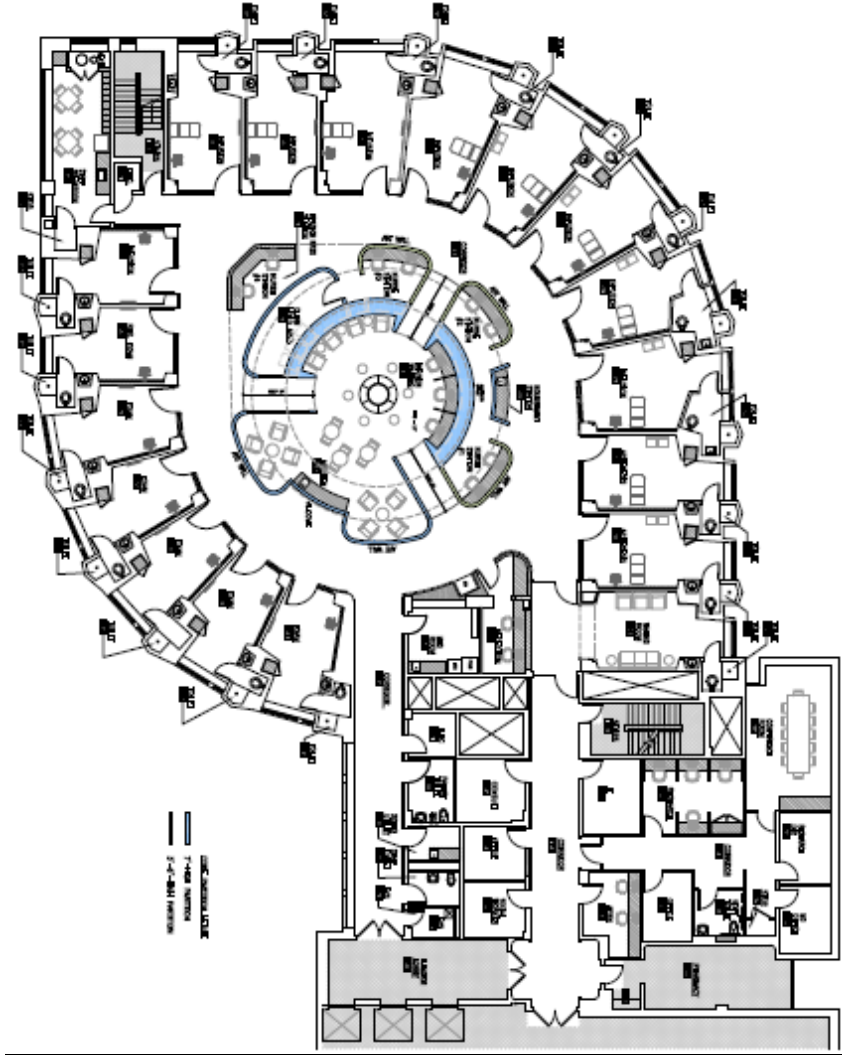
TYPE BUDGET: REVISED FINAL

PROJECT NAME: UCONN HEALTH - NEW ENGLAND SICKLE CELL INSTITUTE RENOVATION

<u>BUDGETED EXPENDITURES</u>	<u>APPROVED PLANNING 6/29/2022</u>	<u>APPROVED DESIGN 6/28/2023</u>	<u>APPROVED FINAL 9/27/2023</u>	<u>APPROVED REVISED FINAL 9/25/2024</u>	<u>PROPOSED REVISED FINAL 12/11/2024</u>
CONSTRUCTION	\$ 2,235,000	\$ 3,645,000	\$ 3,645,000	\$ 3,926,000	\$ 4,610,000
DESIGN SERVICES	128,000	342,000	342,000	355,000	355,000
TELECOMMUNICATIONS	150,000	150,000	150,000	260,000	362,000
FURNITURE, FIXTURES AND EQUIPMENT	199,000	200,000	200,000	406,000	305,000
CONSTRUCTION ADMINISTRATION	-	-	-	-	-
OTHER AE SERVICES (including Project Management)	-	-	-	-	-
ART	15,000	45,000	45,000	45,000	45,000
RELOCATION	-	5,000	5,000	5,000	5,000
ENVIRONMENTAL	-	30,000	30,000	15,000	13,000
INSURANCE AND LEGAL	-	-	-	-	-
MISCELLANEOUS	-	5,000	5,000	7,000	10,000
SUBTOTAL	\$ 2,727,000	\$ 4,422,000	\$ 4,422,000	\$ 5,019,000	\$ 5,705,000
PROJECT CONTINGENCY	273,000	443,000	443,000	251,000	95,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 3,000,000</u>	<u>\$ 4,865,000</u>	<u>\$ 4,865,000</u>	<u>\$ 5,270,000</u>	<u>\$ 5,800,000</u>
<u>SOURCE(S) OF FUNDING*</u>					
UCONN HEALTH CAPITAL FUNDS	\$ 3,000,000	\$ 3,270,000	\$ 3,270,000	\$ 3,270,000	\$ 3,270,000
UCONN 2000 BOND FUNDS	-	1,595,000	1,595,000	2,000,000	2,530,000
TOTAL BUDGETED FUNDING	<u>\$ 3,000,000</u>	<u>\$ 4,865,000</u>	<u>\$ 4,865,000</u>	<u>\$ 5,270,000</u>	<u>\$ 5,800,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH/IMPROVEMENTS
UConn Health New England Sickle Cell Institute
Renovation Project Budget (Revised Final) \$5,800,000
December 11, 2024



Conceptual Floor Plan

ATTACHMENT 16

UNIVERSITY OF CONNECTICUT
TENURE AT HIRE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - December 11, 2024

NAME

DEPARTMENT

SCHOOL/COLLEGE

Effective January 1, 2025

TENURE AS PROFESSOR

Ortiz, Salvador Vidal

Sociology

College of Liberal Arts and Sciences

ATTACHMENT 17

University of Connecticut Department of Human Resources

Emeritus Retirees

December 11, 2024 Board of Trustees Meeting

<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	<u>SCHOOL/COLLEGE*</u>	<u>RETIRED</u>	<u>HIRED</u>
<i>Faculty meeting "automatic" criteria for emeritus status</i>					
Brown, Judith D.	Associate Professor in Residence	Nursing	Nursing	12/1/2024	8/23/1998

ATTACHMENT 18

University of Connecticut Office of the Provost
Sabbatical Leave Recommendations Requiring Board of Trustees Approval
December 11, 2024 Board of Trustees Meeting

SABBATICAL MODIFICATIONS/POSTPONEMENTS

NAME	TITLE	DEPARTMENT	SCHOOL/COLLEGE	PAY	PERIOD
Lurie, Nicholas	Professor & Director	Marketing	Business	Full Change to Full	Fall 2024 Spring 2026
Tribble, Evelyn	Assoc Dean & Professor	English	Liberal Arts and Sciences	Full Change to Full	Fall 2024 Fall 2025

SABBATICAL LEAVE REQUESTS

NAME	TITLE	DEPARTMENT	SCHOOL/COLLEGE	PAY	PERIOD
Granger, Julie	Professor	Marine Sciences	Liberal Arts and Sciences	Half	CY 2026
Gu, Zheyin	Assoc Professor	Marketing	Business	Full	Spring 2026
Hayes, Thomas	Director & Assoc Professor	Political Science	Liberal Arts and Sciences	Full	Spring 2026
Hock, Stefan	Assoc Professor	Marketing	Business	Full	Fall 2025
Lachlan, Kenneth A	Department Head & Professor	Communication	Liberal Arts and Sciences	Full	Fall 2027
Levine, Thomas	Assoc Professor	Ed Curriculum and Instruction	Education	Half	AY 2025-2026
Lykotrafitis, George	Professor	Mechanical Aerospace Mfg Engr	Engineering	Full	Fall 2025
Moore, Kathryn	Assoc Professor	Art and Art History	Fine Arts	Full	Spring 2026
Trumbull, Nathaniel	Assoc Professor	Geography	Liberal Arts and Sciences	Full	Fall 2025
Wang, Huanzhong	Professor	Plant Sci and Landscape Arch	Agriculture, Health, Natural Rcs	Full	Fall 2025
Willenborg, Michael W	Professor	Accounting	Business	Full	Fall 2025

ATTACHMENT 19

December 11, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Master of Science in Supply Chain Management in the School of Business

RECOMMENDATION:

That the Board of Trustees approve the Master of Science in Supply Chain Management in the School of Business.

BACKGROUND:

Due to the increased complexities and expansive scope in today's business landscape, the effective management of supply chains has become crucial to the success of businesses and the resilience of the economy. Based on Lightcast data, the employment of supply chain-related roles (including general and operations managers, logisticians, transportation, storage, and distribution managers) increased by 13.2% from 2021 to 2023. New England is listed as a "hot spot" for supply chain jobs with job posting demand and employment are higher than the national average.

Despite the urgent need for expertise in supply chain management, businesses are struggling to find supply chain professionals with adequate knowledge and skills in this field. There is a strong demand for supply chain talents, especially those with skills in analytics, digitalization, and integrated planning.

The proposed 30-credit online Master of Science in Supply Chain Management (MSSCM) program addresses the essential functions of a supply chain -- such as the procurement, production, storage, distribution and delivery of goods or services from source to consumer -- and integrates these fundamentals with contemporary techniques for business digitalization and data analytics. The curriculum also incorporates strategies to tackle challenges related to environmental sustainability and social responsibility.

The online MSSCM program will be offered to recent graduates (including those from UConn on an accelerated pathway) and early career professionals. Completion of the program will take one to two years, with options for more flexible pathways to accommodate individual circumstances. This is a fee-based program that will be offered fully online beginning Fall 2025.

Master of Science (MS) in Supply Chain Management

New Program Proposal, December 2024

School of Business

CIP Code: 52.0203 (Logistics, Materials, and Supply Chain Management)

Planned effective term: fall 2025

Introduction

Due to the increased complexities and expansive scope in today's business landscape, the effective management of supply chains has become crucial to the success of businesses and the resilience of the economy. Based on Lightcast data, the employment of supply chain-related roles (including general and operations managers, logisticians, transportation, storage, and distribution managers) increased by 13.2% from 2021 to 2023. New England is listed as a "hot spot" for supply chain jobs with job posting demand and employment are higher than the national average.

Despite the urgent need for expertise in supply chain management, businesses are struggling to find supply chain professionals with adequate knowledge and skills in this field. According to a 2023 McKinsey survey of supply chain leaders, there has been a profound revolution in supply chain management with a dramatic increase in the adoption of advanced techniques for supply chain planning; however, only 8% of respondents believe they have enough in-house talent to support this revolution.¹ This is further echoed by our interviews with supply chain leaders from major companies, including Atlas Air, CT Manufacturing Office, FedEx, Hartford Healthcare, Henkel, Pratt & Whitney, and Shell. There is a strong demand for supply chain talents, especially those with skills in analytics, digitalization, and integrated planning.

To date, only a few universities in Connecticut and nearby states offer a master's degree program in the field of supply chain management, although related programs are available in other parts of the United States and globally. Only 54 institutions in the US offer a master's degree in this field, but across the US between 2019 and 2023 the field has seen a 27% increase in completions at the

¹ See <https://www.mckinsey.com/capabilities/operations/our-insights/tech-and-regionalization-bolster-supply-chains-but-complacency-looms>

master's degree level. Central Connecticut State University offers an MS in Supply Chain and Logistics Management through their Manufacturing and Construction Management Department, for which no completion figures are available.² Boston University offers a relatively new program through their fully online Metropolitan College, which reached 51 completions per year within the first five years of operation.

Differing from these programs, the proposed UConn MS will leverage the Department of Operations and Information Management (OPIM) faculty's expertise in supply chain management and related areas, combined with the strength in business analytics and information systems, as well as the School of Business' successful programs in business education.

Besides a solid core in supply chain domain knowledge, the curriculum provides a diverse skillset needed for managers in today's business world, balancing technical skills and managerial acumen enriched with business perspectives. Courses and resources from our successful MSBAPM and MBA programs provide valuable additions to the proposed program.

Program Overview

The proposed 30-credit online MS in Supply Chain Management (MSSCM) program addresses the essential functions of a supply chain -- such as the procurement, production, storage, distribution and delivery of goods or services from source to consumer -- and integrates these fundamentals with contemporary techniques for business digitalization and data analytics. The curriculum also incorporates strategies to tackle challenges related to environmental sustainability and social responsibility.

The curriculum consists of 18 credits of required courses and 12 credits of elective courses. OPIM faculty (<https://www.business.uconn.edu/contact/opim/>) are responsible for the required courses and OPIM electives. As appropriate, faculty from other departments (e.g., MENT and MKTG) will teach courses listed as electives.

Target Audience

This MSSCM and complementary offerings will be of interest to recent college graduates, early-career and experienced professionals who are working or plan to work in supply chain-related roles, including:

- 1) UConn alumni and other college graduates throughout the northeast.

² The master's graduate completions in business fields at CCSU are around a quarter of those of UConn.

- 2) Current UConn students of all majors are an initial target of our accelerated M.S. degree option, particularly students with the Analytics and Information Management (AIM), Management and Engineering for Manufacturing (MEM) and other related majors.

Location(s)/Modalities

The program will primarily be offered online and is approved as an online program.

Required courses will all be offered online. Some courses used for the degree may have options for in-person sections allowing students to utilize limited hybrid options to complete the program. Graduate Business Learning Center (Hartford) facilities and equipment will accommodate students taking in-person class sections or on-campus activities.

Professional Licensure/Certification

This program does not lead to licensure or certification.

Catalog Description

Overview

The Master of Science in Supply Chain Management (MSSCM) is designed to meet the growing demand for professionals with the skills to address business problems in supply chains and implement end-to-end supply chain solutions. Students must complete 30 credits to fulfill all degree requirements.

This is an online program, with some options for face-to-face sessions.

The program can be completed on a full-time or part-time basis.

The program is offered by the School of Business.

Requirements

Required Courses: OPIM 5110, 5111, 5112, 5113, 5114, and 5115, totaling 18 credits. Approved Electives (twelve credits required): OPIM 5270, 5272, 5501, 5512, 5603, 5604, 5641, 5671, 5500, 5894; or graduate level (5000 or above) in ACCT, MKTG, MENT, or FNCE with approval of the Academic Director.

Accelerated Pathway

The accelerated MS in Supply Chain Management is offered for students who complete an undergraduate program at any UConn campus. Prospective undergraduate UConn students must apply to the accelerated MS in Supply Chain Management through the regular Graduate School admissions process during the fall semester of their junior year. Students who meet conditional acceptance requirements, will be admitted to the accelerated pathway into the MS in Supply Chain Management if they also successfully complete their UConn undergraduate degree while maintaining the minimum cumulative GPA for admission to The Graduate School and receive a grade of “B” or better in OPIM 5110 and one of the following courses: OPIM 5111, OPIM 5112, OPIM 5113, OPIM 5270, OPIM 5603, or OPIM 5641.

To complete the MSSCM degree, students admitted to the accelerated MSSCM are required to complete 24 additional credit hours, having completed six of the required credits to attain admission to the MSSCM program.

Program Learning Objectives

Upon completion of the program, students will be able to:

- 1) Describe fundamental concepts of supply chain management.
- 2) Using data analytics and quantitative methods, design strategies for managing resources across different stages of the supply chain to improve efficiency and reduce costs.
- 3) Critically evaluate and improve supply chain efficiency.
- 4) Implement end-to-end supply chain solutions, integrating risk mitigation, sustainability, and customer satisfaction considerations.
- 5) Assess the impact of stakeholder relationships on supply chain efficiency and communicate improvements based on collaborative efforts.
- 6) Develop financial and operational strategies for enhancing supply chain resilience while addressing environmental and social challenges in the global supply chain.

Programmatic Accreditation: AACSB

MSSCM will be evaluated routinely and at regular intervals under the School of Business AACSB accreditation process. This accreditation covers all programs (undergraduate through graduate) in the School of Business.

Beyond accreditation requirements, the program will be internally evaluated in the following ways:

- 1) Course content, classroom instruction, administration, and grading will be evaluated using Student Evaluation of Teaching surveys and other university approved procedures.

- 2) Course content, rigor, and overall implementation will be evaluated for each course by the academic director working with the department head and the curriculum committee in close conjunction with the instructor(s), and alums, industry advisors, and potential employers.

Admissions

Admission to the program is expected to be competitive. Minimum requirements include:

- Completed application for admission.
- Official transcripts from all colleges and universities at which the applicant has completed course or degree work.
- An undergraduate degree (B.S. or B.A.) from a 4-year program at an accredited American university or college, or comparable degree from a university outside of the U.S.
- A minimum undergraduate grade-point average (GPA) of 3.0 for either all 4 years or for the last 2 years.
- Foreign National applicants must meet the English Proficiency requirement for admission set by The Graduate School.

Students following the recommended course schedule can complete the program in 12 - 18 months but students can extend their time in the program to fit in with other life commitments.

Graduate Outcomes

Standard Occupational Codes (SOC)³ that match potential outcomes for graduates include:

- 11-3071 Transportation, Storage, and Distribution Managers (0.8 – 1.25 of all jobs per 1,000 in Connecticut)
- 11-1021 General and Operations Managers (1.25 – 2.5 of all jobs per 1,000 in Connecticut)

These occupations have mean salaries in Connecticut between \$116,000 and \$180,000 as per Bureau of Labor Statistics data.

North American Industry Classification System (NAICS) codes⁴ that match potential areas of employment for graduates of the program include:

- NAICS 493100 - Warehousing and Storage

³ See https://www.bls.gov/oes/current/oes_stru.htm for full details

⁴ See https://www.bls.gov/iag/tgs/iag_index_naics.htm

- NAICS 551100 - Management of Companies and Enterprises
- NAICS 488500 - Freight Transportation Arrangement
- NAICS 541700 - Scientific Research and Development Services

These occupations and areas of employment will be reported to the Connecticut Office of Higher Education register of credentials.

Projected Enrollment, Resources, and Evaluation

Staffing

The Master of Science in Supply Chain Management is housed primarily within the OPIM Department in the School of Business. An academic director and a program manager will primarily administer the program with support from the Department's program committee and the Graduate Specialized Master's Program Office in the School of Business, under close supervision by the Department and the School.

For the launch of the program, we expect that the School of Business, including the specialized master's program and marketing and communications staff, will support critical initiatives around recruitment, admissions, and logistics. In addition, the program may require support from the Graduate Career & Professional Development Office.

Additional support staff may be recommended for hire in 2025.

Students

Projected enrollments for the program are shown in the Table 1. There are three ways that students may matriculate into the program, where their projected time to completion will be one year, 18 months, or two years.

Enrollments are shown by each pathway, with the total enrollments in each year of operation and the cohort size (net new enrollments) each year. It is anticipated that by the third year of the program, the target of 30 enrollments each year will be reached, with total program enrollment across all years of the program at around 43 students. The class size for all courses in this program will allow for at least 50 students per section, providing capacity for strong enrollment growth.

Table 1: Projected Program Enrollment, MS Supply Chain Management

Length of plan	Year 1	Year 2	Year 3	Year 4	Year 5
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2-Year track (year 1)	10	10	15	15	20
2-year track (year 2)		10	10	15	15
1-Year track	5	5	10	10	20
18-month track (year 1)		3	5	5	10
18-month track (year 2)			3	5	5
Total unique students (enrollments)	15	28	43	50	70
Total year 1 students (cohort size)	15	18	30	30	50

Budget Projections

The program will incur costs to cover support staff, adjunct costs, marketing, course development start up costs, and other School of Business costs, including those associated with the operating the Graduate Business Learning Center in Hartford. Based on the projections of 15 students in year one of the program, the majority of institutional costs will be covered by revenue from student fees in the first year of operation. By the second year of operation, the program should begin to provide net revenue to the University.

In 2028 the School of Business will lead an evaluation of enrollments in the MS Supply Chain Management. This evaluation will include a full 36 months of program enrollment data. If net new enrollments in Year 3 of the program fall below 30, the Office of the Provost will work with the School of Business to evaluate the net profitability of the program.

International Students

As this is an online program (with limited options for hybrid access and in-person courses that will total <50% of credits), international students will not be able to receive a visa to study on the program.

Program Evaluation

Internally, the program will be evaluated in the following ways:

- 1) Course content, classroom instruction, administration, and grading will be evaluated using Student Evaluation of Teaching surveys and other university approved procedures.
- 2) Course content, rigor, and overall implementation will be evaluated for each course by the academic director working with the department head and the curriculum committee in close conjunction with the instructor(s), and alums, industry advisors, and potential employers.

ATTACHMENT 20

December 11, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D.

Provost and Executive Vice President for Academic Affairs



RE: Appointment of Dr. Song Han to the Pratt & Whitney Associate Professorship in Advanced Systems Engineering in the College of Engineering

RECOMMENDATION:

That the Board of Trustees approve the appointment of Dr. Song Han to the Pratt & Whitney Associate Professorship in Advanced Systems Engineering in the College of Engineering.

BACKGROUND:

This Professorship was established by an endowment from Raytheon Technologies Corporation (formerly known as United Technologies Corporation) dated November 19, 2013, as part of a major investment at UConn to advanced systems engineering and subsequently amended and restated by executing a new agreement dated August 29, 2022. This Professorship supports multiple associate professors who are nationally or internationally recognized researchers, scholars and teachers, and who will have made significant contributions to the field of advanced systems engineering.

The appointment of Dr. Song Han follows the unanimous recommendations of Dean Ji-Cheng Zhao, the College of Engineering's Executive Council and the Selection Committee of the Pratt & Whitney Institute for Advanced Systems Engineering (P&W-IASE). The appointment will be effective January 1, 2025, through December 31, 2029.


Dr. Song Han received his Ph.D. in Computer Science from the University of Texas at Austin in 2012 and joined UConn in 2013. He is currently an Associate Professor in the School of Computing and was the Castleman Term Professor in Engineering Innovation during 2020-2023. Dr. Han has been an affiliated faculty member of the P&W-IASE from 2014. He has made significant contributions to IASE from both research and education aspects. Dr. Han is a world-renowned scholar in the field of industrial IoT, real-time/embedded systems, and cyber-physical systems. He has published over 180 scholarly articles with 7000+ citations and received multiple Best Paper Awards. Dr. Han works collaboratively with his colleagues in obtaining R&D funding from federal agencies and industrial sponsors. So far, Dr. Han has received 37 research grants and contracts (a total funding of about \$11 million) as the PI and a Co-PI of which he has been the PI on 19 projects. These projects include 12 from NSF, 5 from US DOT, 1 from DOE, 1 from AFRL, 1 from NASA, 2 from OAIC/NIH, and multiple grants from industrial companies (Emerson, Rosemount Measurements, Texas Instruments, Microsoft Research) and UConn internal programs (CICATS, REP and SPARK).

Dr. Han is also a dedicated and enthusiastic educator for systems engineering and has been consistently contributing to IASE education program several years. He was a core member of the course development team for the advanced embedded systems design series in IASE. He developed and was the instructor for three courses, including SE5301 Embedded/Networked Systems Modeling Abstractions, SE5303 Design Flows for Embedded/Networked Systems, and SE5395 Embedded Systems Capstone Projects. In the past several years, Dr. Han also led the development of a new course, SE5402 Architecture of Internet-of-Things, and has been teaching that course on an annual basis. Thus, Dr. Han has made significant contributions to research excellence and teaching for PW-IASE.

ATTACHMENT 21

December 11, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D. 
Provost and Executive Vice President for Academic Affairs

RE: Program Closure: Graduate Certificate in Global Health

RECOMMENDATION:

That the Board of Trustees approve the closure of the Graduate Certificate in Global Health.

BACKGROUND:

In June 2022 the Board of Trustees approved a new Graduate Certificate in Global Health. This was a 12-credit interdisciplinary program offered through InCHIP (the Institute for Collaboration on Health, Intervention, and Policy), in partnership with Global Affairs. The certificate recognized the interdisciplinary nature of global health and offered students concentrated exposure to foundational concepts, opportunities to dive deeper into an area of interest, and exploration of interdisciplinary methodological concepts. The certificate program also recognized that global health encompasses not only international contexts, but also local health, and more importantly how local and global health influence each other.

Projections for the program were that it would enroll 10-15 students per year. Recruitment was aimed at current UConn graduate students in areas that intersected with the graduate certificate, as well as potential external applicants for a standalone certificate. However, nearly two years after approval, the program has not received any inquiries or applications from prospective students. Crucially, several key faculty are no longer at UConn or available to teach the courses offered through the certificate program. Although this area may be revisited for future program development, at present, the lack of demand coupled with lack of available faculty support means that the program is being closed.

As there are no students in the program, no teach out plan is needed. Applications to the program had already been suspended. The closure will be effective in the fall 2025 term.

ATTACHMENT 22

December 11, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Program Closure: Graduate Certificate in Obesity Prevention and Weight Management

RECOMMENDATION:

That the Board of Trustees approve the closure of the Graduate Certificate in Obesity Prevention and Weight Management.

BACKGROUND:

In June 2022 the Board of Trustees approved a new Graduate Certificate in Obesity Prevention and Weight Management. This was a 12-credit interdisciplinary program offered through InCHIP (the Institute for Collaboration on Health, Intervention, and Policy). The learning objectives of the program were consistent with training recommendations outlined by the Association of the American of Medical Colleges and reflected best practices in obesity training programs. The graduate certificate curriculum recognized the interdisciplinary nature of obesity and offered students concentrated exposure to foundational concepts and opportunities to dive deeper into broad topic areas such as nutritional, exercise, and behavioral sciences, as well as relevant policy.

Projections for the program were that it would have 5-10 students enrolled. However, nearly two years after approval, the program has not received any inquiries or applications from prospective students. Crucially, several key faculty are no longer at UConn or available to teach the courses offered through the certificate program. Although this area may be revisited for future program development, at present, the lack of demand coupled with lack of available faculty support means that the program is being closed.

As there are no students in the program, no teach out plan is needed. Applications to the program had already been suspended. The closure will be effective in the fall 2025 term.

ATTACHMENT 23

December 11, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Program Closure: Master of Arts in Politics and Popular Culture

RECOMMENDATION:

That the Board of Trustees approve the closure of the Master of Arts in Politics and Popular Culture.

BACKGROUND:

In October 2019 the Board of Trustees approved a new Master of Arts Degree in Politics and Popular Culture. The degree was designed to provide students with, “the skills, concepts, and the vocabulary to move fluidly between in-depth study of political science, with all the rigor and specialist knowledge that entails, and popular culture, with all the analytic, creative and communicative possibilities that come with a mass medium.”


The program was expected to enroll a cohort of approximately 10 students per year. However, only one student is currently enrolled in the program, and recruitment has been far from the initial projection. This program was offered in person at the Storrs campus, and was open for students to enroll from fall 2020 onward. The initial launch of the program was during the Covid-19 pandemic, which was a challenging period for recruitment to specialist programs.

The low student demand in this program reflects wider trends in the field of political science. Between 2012 and 2023, master’s degree completions in political science reduced by over 20%, from a little over 2,500 completions nationwide in 2012, to fewer than 2,000 completions nationwide in 2023.

The only student currently enrolled is projected to complete the program in May 2025. No teach out plan is therefore needed, as there will be no students completing the program. Applications to the program had already been suspended. The closure will be effective in the fall 2025 term.

ATTACHMENT 24

December 11, 2024

TO: Members of the Board of Trustees
FROM: Dr. Radenka Maric 
RE: Naming Recommendation for the Stuart F. Smith Reading Room

RECOMMENDATION:

That the Board of Trustees authorizes the naming of the Reading Room located in William F. Starr Hall on the campus of the UConn School of Law as the “Stuart F. Smith Reading Room.”

BACKGROUND:

The Reading Room at UConn School of Law comprises 3,195 square feet on the second floor of Starr Hall. It is used throughout the year for a variety of large and small law school events including conferences, receptions, and student career programs. Before the Thomas J. Meskill Law Library was constructed and opened in the early 1990s, the Reading Room served as the library for the Law School.

Stuart Smith is a graduate of the UConn School of Law, Class of 1980. He is a strategic advisor at Centerview Partners based in New York and has had a long and successful career in the investment banking industry following a short stint as a lawyer. Mr. Smith has been engaged with the Law School for many years and has been a generous supporter funding a variety of initiatives.

Mr. Smith’s pledge is consistent with the University’s *Named Gift Guidelines*.

On November 26, 2024, the Institutional Advancement Committee recommended approval to the full Board.

ATTACHMENT 25

December 11, 2024

TO: Members of the Board of Trustees

FROM: Rachel S. Rubin
Executive Secretary

RE: Revision of Student Trustee Election Committee By-Laws

RECOMMENDATION:

Pursuant to Article III.A of the Student Trustee Election Committee (STEC) By-Laws, the recommendation is as follows: That the Board of Trustees approve revisions to the following articles of the Student Trustee Election Committee By-Laws, as indicated in the attached pages:

Article I, Section A
Article I, Section B

Article II, Section A
Article II, Section B
Article II, Section C
Article II, Section D
Article II, Section E
Article II, Section F

BACKGROUND:

The proposed recommendations serve to: 1) clarify the timeline for special elections, 2) add STEC responsibilities regarding candidate eligibility and campaign violations, 3) add additional procedure for candidacy, and 4) reconfirm conduct standards to avoid coercion during any part of the voting process.

These recommendations were made by the Student Trustee Election Committee at its meeting of November 26, 2024, and approved by the Student Life Committee at its meeting of December 5, 2024.

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STUDENT TRUSTEE ELECTION COMMITTEE BY LAWS

Approved April, 2018 by the University of Connecticut Board of Trustees

The position of Student Trustee was created by [State Statute](#).

Article I - The Student Trustee Election Committee

Section A: Statement of Purpose

The purpose of the Student Trustee Election Committee (hereinafter "STEC") is to initiate, administer, and supervise a fair and efficient student trustee election each year or as required.

The term of a Student Trustee is two years. As per Connecticut Public Act 13-128, any vacancies in the elected membership of the Board of Trustees, including the Student Trustees, shall be filled by special election for the balance of the unexpired term [unless the special election would occur three months prior to a regularly scheduled election](#).

Section B: Membership

1. Composition of Committee

The Executive Secretary to the Board of Trustees shall appoint the members of STEC ~~in consultation with recognized student governments~~ in the following manner: the ~~Vice President for Student Affairs~~ Provost or designee shall be appointed chairperson of STEC. The chairperson will recruit members to be appointed to the committee in consultation with recognized student governments. ~~A majority of these appointments shall be members of recognized student governments~~, including the professional schools and regional campuses of the University. The current University of Connecticut Student Trustees shall also be appointed to STEC.

2. Committee Member Responsibilities

a. Attendance

It shall be the duty of each Committee member to participate in all meetings of STEC. Participation through teleconferencing or other electronic means shall be permissible.

b. Duties

STEC, through cooperation and coordination with appropriate University officials, shall be responsible for:

i. Publicizing the availability of the position and actively encouraging participation in the election.

ii. Determining the eligibility of prospective candidates.

iii. Monitoring cCampaigns monitoring.

~~ii. Campaign monitoring.~~

iv. Assuring adequate notice of the election and overseeing the administration of the election.

~~iii-v.~~ Hearing all allegations of campaign violations and making determination of appropriate action.

~~iv-vi.~~ Certifying the results

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c. Resignation

If a STEC representative has formally expressed [his/her/their](#) intention to run for the Board of Trustees, [he/she/they](#) must resign from the STEC immediately. If a STEC representative chooses to resign, the letter of resignation shall be sent to the STEC chairperson.

Section C: Management of the Committee

1. Chairperson

The duties of the Chairperson shall be as follows:

- a. To call all meetings of STEC.
- b. To preside at all meetings.
- c. To be a liaison between the Executive Secretary to the Board of Trustees and the Committee.
- d. To establish and appoint members to sub-committees with the consent of the Committee.
- e. Assure administrative support for the committee.

2. Meetings

a. Rules of Order

Roberts Rules of Parliamentary Procedure, Fourth Edition Revised shall be observed in conducting the business of the committee in session.

b. Quorum

STEC shall conduct no committee business without a quorum. A quorum shall be a majority of members, including the Chairperson.

All members with the exception of the Chairperson are privileged to make motions. All members may discuss and vote on all business before the Committee.

3. Interpretive Rules

STEC has the sole authority to interpret its own By-laws.

Article II - The Student Trustee Election

Section A: Minimum Requirements

1. Full Time Student

The candidate must be a matriculated, registered, full time student at the University during [his/her/their](#) candidacy, at the time of election, and if elected, during [his/her/their](#) term in office.

2. Academic and Conduct Requirements

The candidate may not be on scholastic probation or conduct probation or suspension -as of the date on which [he/she/they](#) declares [his/her/their](#) candidacy, during the campaign, and if elected, during [his/her the entirety of their](#) term in office.

Section B: Procedures for Candidacy

1. Declaration of Intent

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Any person interested in becoming a candidate for the student-elected trustee position shall complete an "Intent to Run" form. This form shall be created by and submitted to the STEC chairperson by a date established by STEC.

2. Additional Materials
The prospective candidate shall submit to the STEC chairperson by a date established by STEC, the following materials:
 - a. A biographic sketch and/or position statement of no more than 175 words shall be submitted electronically. This sketch/statement shall be distributed by STEC at no expense to the candidate. A photograph is requested but not required.
 - b. A petition signed by fifty (50) plus 1% of number of registered students at the ~~student's candidate's~~ home campus. A registered University of Connecticut student is any person who has met all University requirements for registration at any campus of the University. The student may be full or part-time or day or evening division.
 - ~~b.c.~~ A Campaign Roster that lists any current registered University of Connecticut student who will be officially campaigning on behalf of the candidate.
3. Candidate Notification of Eligibility
Any decision that STEC makes about the prospective candidate eligibility shall be communicated to ~~him/her/them~~ and shall be followed by a written notice stating the decision and the reasons for it.

Section C: Withdrawal

Any candidate wishing to withdraw ~~his/her/their~~ candidacy shall send a letter of withdrawal immediately to the STEC chairperson.

If the letter of withdrawal is received by the STEC chairperson prior to the printing of the election materials, ~~his/her/their~~ name will be deleted. Names of candidates who withdraw after the printing of the election materials will appear on the ballot, but a list of their names will be published and votes cast for those candidates will not be counted.

Section D: Campaign Regulations

1. Campaign Spending & Accounting
STEC will determine campaign expenditure limits and accounting procedures and notify candidates prior to the election.
2. Limitations of Campaign
No candidate shall engage in campaign activity, as defined by STEC, except during the period designated by STEC, and shall not coerce nor incentivize a voter to vote for them, campaign directly to a voter while they are in the process of voting, and/or campaign immediately adjacent to an officially designated voting station. An officially designated voting station is one that is clearly identified by STEC. Candidates will be informed of these locations, if there are such locations.
3. STEC Policies
All candidates must adhere to all STEC policies. Failure to adhere may result in disqualification from the election at the discretion of STEC.

Section E: Campaign Violations

Constituents with direct knowledge of alleged violations of Campaign and Election Rules may write to STEC by a deadline established by STEC which will occur before the

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candidates are notified of the numerical results of the election. Candidates will have a chance to respond to violations alleged to their campaigns (referrals shall be redacted before they are sent to the candidates). Review of violations of Campaign and Election Rules shall be at the discretion of STEC. Appropriate action may entail disqualifying a candidate should [he/she/they](#) be found in violation of Campaign and Election rules. The decisions of STEC [related to campaign violations](#) are final.

Section F: Voting Procedures

1. General Regulations
 - a. Only candidates' names and additional materials specified in Article II B 2 a. will be used on the ballots.
 - b. Candidates shall be placed on the ballot in order determined by random drawing conducted by STEC [or by randomization determined by the voting platform](#).
 - c. Any currently registered student at the University of Connecticut is allowed to vote in an election appropriate to their academic standing (undergraduate students vote for Undergraduate Student Trustee, graduate and professional students for Graduate Student Trustee).
 - d. Each person shall vote for no more than one person per position available.
 - e. The candidate receiving the highest number of votes who has not been disqualified will be declared trustee-elect.

2. Election Procedure
 - a. The election shall be conducted in a manner to be approved each year by STEC.
 - b. The voting period designated by the STEC Committee shall last a minimum of two weekdays, shall take place simultaneously on all campuses, and shall be geared toward creating a more visible election that maximizes student voter turnout.
 - c. Within three days of the conclusion of the voting period, STEC shall meet to validate the election.
 - d. The Chairperson of STEC will notify candidates within 24 hours of the certification results.
 - e. A candidate who wishes to appeal the validation of the results as decided by STEC should do so in writing within 24 hours of notification by submitting a written appeal to the Executive Secretary of the Board of Trustees. Only candidates may appeal the validation of the results. Candidate's appeals, redacted if necessary, will be shared with all candidates within 24 hours of submission. The Secretary will consider the appeals and render a decision within 10 working days. The Secretary's decision is final.
 - f. The results will be announced to the University in a timely manner.

Article III: Amendments and Revisions

Section A: Amendments and Revisions

The Executive Secretary to the Board of Trustees, acting upon a motion passed by STEC, shall recommend to the University of Connecticut Board of Trustees amendments and revisions to these By-Laws.

Section B: Ratification

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All amendments and revisions become effective upon ratification by the University of Connecticut Board of Trustees.

ATTACHMENT 26

UConn HEALTH

December 11, 2024

TO: Members of the Board of Trustees
FROM: UConn Health Board of Directors
RE: FY24 Annual Reports of Endowed Chairs

RECOMMENDATION:

That the University of Connecticut Board of Trustees approve the annual reports for the following Endowed Chairs for the period of July 1, 2023 to June 30, 2024

1. Infectious Diseases
2. Human Genetics
3. Transfusion Medicine

BACKGROUND:

The three endowed chairs referenced above were established during the Fiscal Year 1988 to 1989 as authorized by CGS 10a – 20a. Subsection (f) of the statute states the “Board of Trustees shall submit annual reports to the Board of Governors concerning their expenditures.” The reports presented today are for FY24 - the period of July 1, 2023 to June 30, 2024.

The UConn Health Board of Directors met and approved the FY24 Endowed Chairs’ Reports at its December 9, 2024 meeting, and recommends approval to the Board of Trustees.

State of Connecticut Board of
Governors for Higher Education
Chair in Infectious Diseases

Kevin Dieckhaus, MD

dieckhaus@uchc.edu



THANK YOU MESSAGE

I would like to express my gratitude to you for supporting the endowed chair. The support provides material support for ongoing research activities of infectious disease fellows, medical students, and resident physicians pursuing interests in the field of infectious diseases.

RESEARCH AND TEACHING

This chair supports the development of trainees interested in infectious diseases at all levels of medical training. Specifically, during the last year, it facilitated the on-site tropical medicine training provided to eight medical residents in southwestern Uganda by supporting necessary UConn faculty oversight of the clinical experience. The Uganda clinical immersion promotes acquisition of direct medical skills as well as valuable cross cultural and integrative skills important for any physician practicing in a multiethnic world.

The chair has supported expanded opportunities for collaborative research as well as immersive opportunities for learners in additional locations including Columbia, Sri Lanka, and Vietnam. A recent memorandum of cooperation with the University of Peradeniya in Kandy, Sri Lanka, site assessment visit, symposium, and current plans to send two UConn medical students to Sri Lanka in June 2024 to pursue infectious diseases research is a testament to the success of the collaboration. A new collaboration with Gulu University has led to development of three public health projects in Kisoro and Gulu districts of Uganda for four UConn medical students.

The chair supported the work of an ID fellow evaluating the utility of intravenous immunoglobulin (IVIG) as a potential therapy for infection with *Babesia microti*, a tick-borne parasite endemic to Connecticut. Investigations are ongoing in the area of IVIG's impact on human health and diagnostic testing, with a recently-completed evaluation of Hepatitis B markers present in commercial IVIG products.

The chair has supported UConn medical student-directed research focusing on important public health issues in Connecticut. Collaboration with Hartford Hospital and St Francis have led to a current evaluation of the impact of Respiratory Syncytial Virus (RSV) on hospitalized patients. Working within our HIV/AIDS clinic populations, we are formally assessing determinants of health that may be amenable to intervention in this vulnerable population. Collaboration with Storrs investigators have focused on CRISPR-based technology for respiratory disease diagnostics.

PUBLICATIONS, CONFERENCES, AND AWARDS

The chair supported the UConn Global Health symposium series (April 2024) where the theme "Social and Environmental Determinants of Health" was explored. This symposium at UConn Health integrated with related symposium at UConn Storrs, as well as Connecticut Children's, and brought in a wide variety of speakers both nationally and internationally. The chair supported the development of the "Symposium on Infectious Diseases, COVID-19, and Antibiotic Resistance," held at the University of Peradeniya, Kandy, Sri Lanka in November 2023.

Cross-campus collaborations facilitated by this chair have led to a published manuscript evaluating CRISPR based diagnostics (Zhang Y, Song Y, Weng Z, Yang J, Avery L, Dieckhaus KD, Lai RY, Gao X, Zhang Y. A point-of-care microfluidic biosensing system for rapid and ultrasensitive nucleic acid detection from clinical samples. *Lab Chip*. 2023 Aug 22;23(17):3862-3873). A manuscript has also resulted from the babesiosis investigations: (Kostka J, Maharjan AS, Kumar S, Hackenyos D, Krause PJ, Dieckhaus K. Absence of Anti-Babesia microti antibody in commercial intravenous immunoglobulin (IVIg). *PLoS Negl Trop Dis*. 2024 Mar 14;18(3):e0012035). Our work evaluating impact of IVIG on Hepatitis B serologies was led by an ID fellow and presented at the state-wide Connecticut Infectious Diseases Society (CIDS) meeting.

The medical student research project in Sri Lanka evaluating vaccine hesitancy for dengue vaccine was awarded a Benjamin H. Kean Travel Fellowship by the American Society of Tropical Medicine & Hygiene (ASTMH) to support the implementation of the project.

SERVICE AND PUBLIC ENGAGEMENT

Related to infectious diseases in the global setting, programs have fostered ongoing and developing relationships between collaborators in the global north and south. One specific focus has been to foster linkages between researchers at international sites with potential collaborators within the UConn system through numerous web-based formats. Collaborations are advancing in Colombia, Lithuania, Sri Lanka, Uganda, and Vietnam. Formal memorandum of cooperation have recently been developed with Gulu University in Uganda, the Lithuanian University of Health Sciences, and the University of Peradeniya in Sri Lanka.

ACADEMIC PROGRAMS AND FACULTY DEVELOPMENT

The chair has helped foster developing partnerships between collaborators at UConn with those in the global south. One specific focus has been to foster linkages between researchers at international sites within low and middle income countries with potential collaborators within the UConn system through numerous web-based formats. As an example, a current collaboration with Gulu University in Uganda has developed three separate public health-focused community research projects involving four UConn medical students, three Ugandan medical students, and four Gulu University faculty, and will serve as a model for future collaborations and is designed to provide preliminary data towards future public health grant applications

LOOKING AHEAD

We plan to continue to advance many of the initiatives already in process. This includes additional studies of CRISPR-based infectious diseases diagnostic and pursuing ongoing international collaborations in research, education, and clinical care. There is a renewed focus on learner participation in immersive global health experiences. Collaborations with the University of Peradeniya and Gulu University will continue with an expanded focus of trying to parlay our initial data into research proposals that foster collaborations between UConn and our international partners.

UConn Health
 Endowed Chair in Infectious Diseases/AIDS Research
 631129-10141-10

	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
Beginning Cash Balance	\$36,704	\$29,725	\$31,410	\$40,387	\$55,364	\$67,944	\$71,169	\$71,169	\$84,371
Receipts :									
Interest Transferred from DHE:		\$3,327	\$13,238	\$17,434	\$26,250	\$5,887	\$2,162	\$19,330	\$59,459
Total Receipts	\$0	\$3,327	\$13,238	\$17,434	\$26,250	\$5,887	\$2,162	\$19,330	\$59,459
Expenditures :									
Salaries and Wages									
Fringe Benefits									
Purchased Services	\$6,979			\$285	\$3,920	\$2,047	\$1,548	\$5,928	\$13,381
Supplies				\$1,527	\$4,242	\$615		\$200	\$1,944
Equipment		\$1,642	\$4,261	\$645	\$5,508				
Change in accruals							\$614		
Total Expenditures	\$6,979	\$1,642	\$4,261	\$2,457	\$13,670	\$2,662	\$2,162	\$6,128	\$15,325
Ending Cash Spendable Balance	\$29,725	\$31,410	\$40,387	\$55,364	\$67,944	\$71,169	\$71,169	\$84,371	\$128,505

**Health Net, Inc. Chair in Human
Genetics**

David W. Rowe, MD

drowe@uchc.edu



THANK YOU MESSAGE

The Human Genetics Chair support has allowed me to expand my interactions with members of the UConn Storrs Computer Science Department to build computer analysis tools to analyze the complex histological images produced by the advanced microscopes that the Chair helped to acquire for the fluorescence imaging core that I direct. These computer tools will be applied by the core research staff who will provide these technologies to the wider skeletal biology community.

RESEARCH AND TEACHING

Our research group has made progress in the histology necessary to determine the activity of individual cells embedded in skeletal tissues (called spatial genomics). This became possible by solving technical issues inherent to cells embedded within a mineralized tissue and computer algorithms to capture and interpret the images. This foundational technology for visualizing and computing the cell-cell interactions will be incorporated into the histological portfolio offered by the imaging core.

PUBLICATIONS, CONFERENCES, AND AWARDS

We participated in two major Common Fund NIH initiatives (KOMP and HuBMAP) where leading research institutions collaborate on a specific new NIH-identified goal. We learned from and contributed to the objectives of these programs (digital histology and spatial genomics). The experience demonstrated the necessity of building cross-disciplinary research teams (engineering, microscopy, computer science and biomedicine) for success in future NIH/NSF/DOD grant submissions.

SERVICE AND PUBLIC ENGAGEMENT

We have submitted two NIH grants designed to assist the skeletal biology community to adapt to the digital environment. One grant will build a data repository especially designed for storing and retrieving imaging data from bone studies and the other will develop histological markers for specific cell types within joint cartilage. Both grants rely on researchers worldwide to design the databases and the highly developed UConn computer infrastructure that will host these databases.

ACADEMIC PROGRAMS AND FACULTY DEVELOPMENT

Given the digital transitions required of our research discipline, I wanted to see if undergraduate students in computer and biological science from UConn and the smaller colleges in the Hartford area could contribute to building and implementing the tools necessary to produce digital and analyze histological images. This proved to be a resounding success and reinforces my confidence that the intellectual talent necessary for this transition exists within our Connecticut community.

LOOKING AHEAD

Because biomedical research is now driven by digitally acquired data, impartially interpreted by computer algorithms and stored in publicly accessible databases, I have submitted proposals to UConn senior leadership to apply the expertise that currently exists in these domains to the biomedical groups at UCHC who will need this expertise.

UConn Health
 Endowed Chair in Infectious Diseases/AIDS Research
 631129-10141-10

	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
Beginning Cash Balance	<u>\$36,704</u>	<u>\$29,725</u>	<u>\$31,410</u>	<u>\$40,387</u>	<u>\$55,364</u>	<u>\$67,944</u>	<u>\$71,169</u>	<u>\$71,169</u>	<u>\$84,371</u>
Receipts :									
Interest Transferred from DHE:		\$3,327	\$13,238	\$17,434	\$26,250	\$5,887	\$2,162	\$19,330	\$59,459
Total Receipts	<u>\$0</u>	<u>\$3,327</u>	<u>\$13,238</u>	<u>\$17,434</u>	<u>\$26,250</u>	<u>\$5,887</u>	<u>\$2,162</u>	<u>\$19,330</u>	<u>\$59,459</u>
Expenditures :									
Salaries and Wages									
Fringe Benefits									
Purchased Services	\$6,979			\$285	\$3,920	\$2,047	\$1,548	\$5,928	\$13,381
Supplies				\$1,527	\$4,242	\$615		\$200	\$1,944
Equipment		\$1,642	\$4,261	\$645	\$5,508				
Change in accruals							\$614		
Total Expenditures	<u>\$6,979</u>	<u>\$1,642</u>	<u>\$4,261</u>	<u>\$2,457</u>	<u>\$13,670</u>	<u>\$2,662</u>	<u>\$2,162</u>	<u>\$6,128</u>	<u>\$15,325</u>
Ending Cash Spendable Balance	<u>\$29,725</u>	<u>\$31,410</u>	<u>\$40,387</u>	<u>\$55,364</u>	<u>\$67,944</u>	<u>\$71,169</u>	<u>\$71,169</u>	<u>\$84,371</u>	<u>\$128,505</u>

Health Net, Inc. - American Red
Cross Chair in Transfusion Medicine

Biree Andemariam, MD

andemariam@uchc.edu



THANK YOU MESSAGE

I am deeply indebted to my donor. Being granted this endowed chair has been an incredible honor. Hematology, and specifically transfusion medicine, is a field of medicine with a dearth of experts despite very large clinical volume and vast research needs. On a more granular level, here at the UConn School of Medicine, my sickle cell and thalassemia programs account for 50% of the blood transfusions given on an annual basis. In many patients, these transfusions are lifesaving when my patients develop complications such as stroke and the acute chest syndrome. In other cases, these transfusions are patients' lifeline as they fail to make adequate blood on their own. Such patients come in to my center every few weeks for blood transfusions and they do this for life.

Although both sickle cell disease and thalassemia are conditions with heavy dependence on transfusions, there has been very little advance finding alternative treatments. In sickle cell disease, there is widespread use of unnecessary blood transfusions by physicians who are largely unfamiliar with managing the patients' steady-state anemia and do not know that avoiding transfusions except in clearly defined clinical circumstances is the standard of care. These unnecessary transfusions have the potential to precipitate several complications including red blood cell allo-immunization, iron overload with resultant liver and heart toxicity, and delayed hemolytic transfusion reactions. Moreover, giving unnecessary transfusions to patients puts increased strain on the overall blood supply for the larger American population. I always stress that one transfusion that unnecessarily went to someone who didn't need it could have been used for someone else who desperately does.

I have used this endowment to (1) educate providers on when and when not to transfuse patients, (2) increase the overall donor pool in my community, and (3) identify alternatives to blood transfusion for both sickle cell disease and thalassemia.

RESEARCH AND TEACHING

The endowed chair has enhanced my research in multiple ways. It gives me even greater stature both within and outside the University that tells current and potential research collaborators as well as grantors that my institution finds me incredibly worthy of such an honor. It gives me protected time to conduct independent investigator-initiated research and to develop additional testable research hypotheses. It also gives me the protected time to enhance education around proper use of blood transfusions in sickle cell disease and to engage in community-directed efforts to expand the blood donor pool. In the last year, I have mentored a junior faculty member in a quality improvement project focused on ensuring our hospital adheres to national guidelines regarding transfusion of individuals with the acute chest syndrome. The goal of this project is to ensure rapid diagnosis and life-saving transfusion therapy in patients identified with this syndrome upon presentation to the hospital. A second goal is to enhance this junior faculty's interest and experience in hematology as she begins to apply for fellowship in this area to further her professional development. Additionally, I have developed an international collaboration with a world renowned hematologist in the Netherlands focused on defining the role of transfusions in the management of pregnant women with sickle cell disease. We are writing a multi-center randomized, prospective, controlled clinical research protocol

to test the hypothesis that regular transfusions during pregnancy can improve the outcomes of both baby and mother. I expect that this work will lead to publications, grant funding, and enhanced visibility for the University.

PUBLICATIONS, CONFERENCES, AND AWARDS

In 2023, I gave eight invited presentations on my research. Additionally, my research was presented in 15 peer-reviewed oral or poster sessions across four national and international conferences. In September of 2023, I received the Award of Excellence for Service and Dedication Toward Sickle Cell Research and Treatment from Shiloh Baptist Church in Hartford, Connecticut. This award recognizes my commitment to the sickle cell disease community and includes the work done to improve awareness of the need for blood donations from African American donors. I was one of the invited authors of the Lancet Commission on Sickle Cell Disease which was published in July of 2023 in the highly reputable journal Lancet Haematology. The commissioned guidelines set the global priorities for sickle cell disease. In July of 2023, I co-authored a manuscript entitled "Global burden of transfusion in sickle cell disease." In December of 2023, I was senior author of a publication entitled, "Economic and clinical burden of managing transfusion-dependent β -thalassemia in the United States." I served on the steering committee of an international conference on sickle cell and thalassemia during which transfusional therapy and its risks/benefits were highlighted.

SERVICE AND PUBLIC ENGAGEMENT

Over the past year, my research team has collaborated with the American Red Cross to increase the amount of blood donors of diverse backgrounds. We have had the pleasure of working with recruitment managers to create this collaborative blood drive targeting individuals who may be moved to donate by learning of the importance of blood transfusions for sickle cell disease (SCD) patients. Our first blood drive collaboration was held on June 19, 2023 in honor of World Sickle Cell Day. Together with our Community Advisory Board (CAB), which consists of individuals who have SCD or are caretakers of individuals with SCD, we spread the word to family and friends. During the 2023 blood drive, we had CAB members stop in to support and bring along volunteers who were eager to donate blood. One of our members and the coordinator who facilitates the CAB were featured on the evening news. Importantly, the American Red Cross surpassed their goal of 25 blood donations.

We are proud to report that through this collaboration the American Red Cross obtained 40 blood donations in total that day. Of those donations, 27 came from African American donors who are almost three times more likely to be a donor match for patients with SCD. Since then, we have given feedback to the American Red Cross on ways to improve this year's blood drive and spread the word about the drive on June 19, 2024. To increase participation in this event, we shared our approved flyer with our patient population and also shared it on our institution's website for employees, staff, and other site visitors to see. We also encouraged people to share it on social media and donate if they can. Our team will be in attendance again with CAB members interacting with the donors, volunteers, and other members of the community. We look forward to continuing this tradition for years to come and do our part to diversify and increase the blood donor pool.

ACADEMIC PROGRAMS AND FACULTY DEVELOPMENT

The success of my niche clinical programs in sickle cell disease and thalassemia as well as the robust research portfolio that is run in parallel are both highlighted frequently as evidence of quality of UConn Health's academic programs. I am sought after on regular occasion by the institution for media interviews, meetings and hearings with state legislators, and to meet with faculty candidates. Sickle cell disease, in particular, is a frequent interest by medical students, dental students, and trainees for mentored research projects. Additionally, I have developed and nurtured collaborations among other researchers within the University who have in turn received federal and other extramural funding of significant magnitude.

LOOKING AHEAD

Two gene therapies have been recently approved by the Food and Drug Administration for sickle cell disease and thalassemia. These treatments have the intent to cure patients of their condition and in clinical trials these therapies were shown to eliminate the need for blood transfusions. My goal for the next year is to lay the framework for our institution to be granted qualified treatment center status which would allow us to offer these gene therapies to our patients and to others from outside the institution, locally, and nationally.

UConn Health
 Endowed Chair in Transfusion Medicine
 300037-100520-10 (and 35021)

	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
Beginning Cash Balance	<u>\$423,141</u>	<u>\$425,555</u>	#####	<u>\$438,097</u>	<u>\$450,927</u>	<u>\$410,633</u>	<u>\$300,935</u>	<u>\$245,323</u>
Receipts :								
Interest Transferred from UCONN Foundation:							\$25,289	\$47,650
Interest Transferred from DHE:	\$4,107	\$3,825	\$8,717	\$12,830	\$2,944	\$1,081	\$9,665	\$29,728
Total Receipts	<u>\$4,107</u>	<u>\$3,825</u>	<u>\$8,717</u>	<u>\$12,830</u>	<u>\$2,944</u>	<u>\$1,081</u>	<u>\$34,953</u>	<u>\$77,378</u>
Expenditures :								
Salaries and Wages					\$32,921	\$81,941	\$67,966	\$5,429
Fringe Benefits					\$10,317	\$28,838	\$22,599	\$1,401
Purchased Services	\$1,693							\$1,383
Supplies								
Equipment								
Change in accruals								
Total Expenditures	<u>\$1,693</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$43,238</u>	<u>\$110,779</u>	<u>\$90,565</u>	<u>\$8,213</u>
Ending Cash Spendable Balance	<u>\$425,555</u>	<u>\$429,380</u>	#####	<u>\$450,927</u>	<u>\$410,633</u>	<u>\$300,935</u>	<u>\$245,323</u>	<u>\$314,488</u>

ATTACHMENT 27

MEMORANDUM OF AGREEMENT

For Collaboration Regarding Educational Services, Research, and Economic Development

By and Between

The University of Connecticut and the Eastern Pequot, Golden Hill Paugussett, the Mashantucket Pequot Tribal Nation, the Mohegan Tribe, and the Schaghticoke

PREAMBLE

WHEREAS the history of land-grant institutions resulted in the dispossession of American Indians and enacted harm against their peoples and communities; and

WHEREAS there is a national reckoning among land-grant institutions to fully acknowledge their history and actively work to make amends with American Indian tribes; and

WHEREAS the mission of the University of Connecticut (UConn) as the state's flagship, land- and sea-grant institution, promotes "the health and well-being" of all citizens, "through enhancing the social, economic, cultural and natural environments of the state and beyond."

MISSION

The University of Connecticut and the five recognized Tribal Nations in the state of Connecticut – the Eastern Pequot, Golden Hill Paugussett, the Mashantucket Pequot Tribal Nation, the Mohegan Tribe, and Schaghticoke (hereafter the "Signatory Tribal Nations") will work together to strengthen their relationship, striving to ensure that Native American and Indigenous students, staff, and faculty at UConn are provided with the intellectual, academic, cultural, social, and financial support needed to develop a sense of belonging at UConn and for supporting processes of tribal nation building within their respective communities.

WHEREAS UConn recognizes and affirms for itself any established federal and Connecticut state laws and policies that recognize the distinct, inherent, legal and political sovereignty of the Signatory Tribal Nations, with their own powers of self-governance and self-determination.

WHEREAS UConn acknowledges that its locations statewide are on the traditional homelands of American Indian peoples who have lived in this region from time immemorial and, as an academic institution, UConn acknowledges its responsibility to establish and maintain good relations with the Signatory Tribal Nations and their communities and to support their sovereign powers. In so doing, UConn:

- Recognizes the critical importance of Indigenous ways of knowing and being to all aspects of knowledge production and dissemination at the University: teaching, research, service, and programming.
- Works to reconcile and repair the ongoing impact of the formation of the United States and the State of Connecticut, which led to the establishment of the University of Connecticut as a land-grant institution.

- Commits to discourse and action concerning the educational interests of the Signatory Tribal Nations
- Contributes to supporting and securing vibrant Indigenous futures.

NOW, THEREFORE BE IT AGREED, that UConn and the Signatory Tribal Nations:

I. Formal Tribal Consultation: Commit to formal tribal consultation through regular meetings between the President of UConn and appointed representatives of the Signatory Tribal Nations. Meetings shall occur annually, at a minimum, to discuss the quality and conditions of University-Tribal relations and to create and review strategic priorities. Meetings will have a formal agenda developed and agreed upon by the University and the Signatory Tribal Nations prior to the meetings. All parties may include additional representatives, as appropriate.

In so doing, parties will commit to open and respectful communication that contributes to the development of good and just relations through the values of respect, reciprocity, and responsibility. Communications will also be timely, particularly regarding issues that may directly impact the Signatory Tribal Nations.

A. Consultations with Signatory Tribal Nations shall be guided by the following principles:

1. UConn and the Signatory Tribal Nations will strive for consensus in reaching mutually desired outcomes. Consultation will occur between officials who have adequate decision-making authority concerning the proposed policy or issue.
2. Initial priorities for Tribal consultation and dialogue shall include (but not be limited to):
 - a. Recruitment and retention of Native American and Indigenous faculty and staff
 - b. Development of pathways for the recruitment, admission, and retention of Native American and Indigenous students with a focus on students enrolled in the Signatory Tribal Nations.
 - c. Development of meaningful opportunities to increase Native American history, culture, language, and Indigenous knowledge (as acknowledged in the White House Office of Science and Technology Policy and the Council on Environmental Quality November 30, 2022 Guidance Memorandum and Connecticut General Statutes section 10-16vv, requiring all public K-12 school districts to include the study of Northeastern Woodland Tribes of Connecticut in their Social Studies curriculum) in UConn's research priorities, course offerings, programming, and development.
 - d. Development of a University-wide policy that requires early and inclusive tribal consultation regarding relevant major initiatives and development projects, particularly those involving archaeological review, ground or view shed disturbance on all UConn campuses.

- e. Creating opportunities to mark the prior and continuous presence of Indigenous peoples on the lands that UConn currently occupies, particularly on the Avery Point campus.
- f. Repatriation and repatriation of any human ancestors and funerary objects, sacred and/or cultural belongings, prioritizing those from the Signatory Tribal Nations and the Northeast.
- g. Identifying Native American-owned and Signatory Tribal Nation-owned businesses for contracting opportunities with UConn for needed goods and services.

II. Tribal/University Advisory Board (TUAB): Commit to establishing a Tribal/University Advisory Board for the purposes of developing and providing oversight of the Strategic Priorities relevant to this MOA, to include recommendations for changes and/or adjustments to this agreement, to short and long-term planning goals and objectives, and to the monitoring and evaluation of the Strategic Priorities.

A. The parties shall establish the TUAB as follows:

1. Membership shall include the leader or appropriate designee from each of the Signatory Tribal Nations; relevant designees from UConn administration, faculty, and staff; and two students from UConn's Native American Cultural Program (NACP).
2. Members shall serve terms of up to three years, renewable upon consensus by the TUAB, NACP students will serve a minimum of two years
3. A minimum of four meetings a year will be held with TUAB members developing mutually agreed upon agendas, location sites, and related details for the meetings
4. The TUAB shall report to the UConn President and the respective Tribal Councils at mutually agreed upon intervals. Strategic Priorities will be defined for each coming year. The TUAB has the authority to form ad hoc committees as needed.
5. The TUAB shall be self-regulating, setting their own management and operating procedures through a consensus-based decision-making process.

III. DURATION, REVIEW and MODIFICATION:

As the relationship between the Signatory Tribes and UConn evolves, the parties will periodically review this MOA to determine its effectiveness, progress on commitments, and whether any modifications or adjustments are necessary.

This Memorandum imposes no legal obligations upon any party hereto. Rather, it sets out terms for collaboration for parties to work towards and achieve the mission outlined. No portion of this Memorandum shall be construed to imply that any such legal obligations exist among any of the signatories.

ATTACHMENT 28

Fall 2024 Report on Review of Programs with Low-Completion Rates

December 10, 2024

The following report summarizes the strategic decisions and their anticipated impact on the institution's academic portfolio based on the examination by schools and colleges of programs identified by a calculated numeric threshold by degree level. Deans, in collaboration with faculty from the relevant units, reviewed the program completion data and made decisions about the status of each program, including continuation without change, continuation with modifications, suspension, or closure.

Program Status

Programs offered by the university hold one of three statuses at any given time.

- An **active program** refers to an academic program that is officially approved by the university and relevant accrediting bodies, currently open to student enrollment, and operational in delivering its curriculum. This is the normal status for the majority of programs, which are actively recruiting, admitting, and educating students, with sufficient faculty, resources, and infrastructure to support the objectives of the program.
- A **suspended program** is an academic program that is temporarily paused, meaning it no longer accepts new students. The goal while a program is suspended is to take actions that will support future reinstatement, or to provide time for a thoughtful evaluation that may result in permanent closure. Suspension allows the academic unit to reevaluate the program's viability, curriculum, resource needs (e.g., faculty, facilities, technology or materials), or alignment with institutional goals and workforce needs.
- A **closed program** is an academic program that will be permanently discontinued by the institution. Programs are fully closed only after teach-out plans for currently enrolled students have been completed. Closure typically results from strategic decisions based on factors such as low enrollment, financial considerations, lack of student demand, or misalignment with the current scholarly, societal, or employment landscape.

Evaluation Review Process for Programs with Low-Completion Rates

Deans were tasked with leading the evaluation of programs with low-completion rates within each school and college, collaborating with relevant academic unit leaders and other faculty. A **program with low-completion rates** was defined as one with completions at or below a specified threshold over the five-year period from AY 2018–19 to AY 2022–23. The five-year threshold used to determine low-completion programs was 100 or fewer undergraduate degree completers, 25 or fewer graduate certificate completers, 50 or fewer master's degree completers, or 10 or fewer doctoral degree completers.

Relevant academic leaders and faculty with expertise in each program were asked to undertake an evaluation of each program, including but not limited to:

- program enrollment and graduation/completion trends
- student interest and demand,
- impact on course enrollments,
- workforce and market demand,
- implementation cost and financial viability,
- academic quality and student outcomes,
- competition for the program,
- redundancy of offering when compared to other local or regional universities,
- the potential for curricular improvements through revising, restructuring, or consolidations, and
- the potential impact of enhanced recruitment and marketing efforts.

Considering these factors helps ensure that decisions about programs with low-completion rates are data-informed, transparent, and aligned with the university’s priorities, including the efficient and effective use of university resources (human, fiscal, and capital).

Based on the evaluation, deans determine whether each academic program should be continued as it is, continued with modifications, suspended, or closed. For programs with low-completion rates slated to continue, the academic unit submitted an evaluation report detailing one of the following: 1) action steps to enhance enrollment (and accordingly completions) and address program challenges or 2) evidence demonstrating that the program’s continued operation does not require additional university resources.

Preliminary Outcomes of the Low-Completion Evaluation Process

The outcomes outlined below reflect the status of the low-completion evaluation analysis as provided by the relevant dean at the time of this report. Appendix A includes the list of programs identified for closure or suspension.

Table 1. Summary of Evaluation Reports as Submitted by School/College Deans

Outcome	Total (includes some program concentrations)
Consolidate	8
Continue	173
Close*	4
Suspend	12
Other (includes obtaining finalizing evaluation reports from deans)	18
Total	213**

*Note: *The review process identified 22 programs that had already been closed or were in the process of being closed prior to the beginning of the Fall 2024 evaluation process. They were incomplete or had not been formally documented in the university’s official records. **This total includes concentrations within degree programs; bachelor’s, master’s, and doctoral degree programs; graduate certificates; and sixth-year certificates.*

The programs identified for continuation fall into the following additional categories:

- **Master's within a PhD program (22 programs):**

A master's degree awarded as part of a doctoral degree pathway or awarded to students who exit a doctoral degree but have meet the requirements to earn a master's degree require no additional resources for implementation, as students enrolled in these master's program take the same courses as those pursuing the doctoral program. These programs will not require further review or discussion.

- **Programs that operate concurrently with one or more other programs (71 programs):**

These are programs where the courses required for the program overlap substantially. Usually, this applies to every course in the program, as they are a subset of a larger curriculum. This category includes graduate or post-master's certificates that overlap with master's degrees or other graduate programs, reportable graduate program concentrations (e.g., the use of graduate certificates within the JD program), and undergraduate degrees that combine courses from other majors (e.g., interdisciplinary programs designed to bring together two different fields into a single major). Typically, these programs require limited additional resources other than those required for the programs with which they overlap. In many cases, no further review or discussion will be necessary. However, instances where the academic unit proposed plans to enhance recruitment, undertake curricular revisions in coordination with other programs, or implement other modifications may warrant ongoing monitoring.

- **Cohort or classes limited by accreditation or other requirements (7 programs):**

Some of the programs identified as low-completion are specifically designed to limit cohorts so that these will always fall under the low-completion threshold. Typically, this relates to programs with accreditation requirements that limit faculty-to-student ratios or class size in specific courses. This type of program usually leads to some form of professional practice.

- **Programs slated for consolidation with other programs (8 programs):**

For these programs, the program faculty will engage in a process to consolidate the targeted program with other academic programs to streamline resources, eliminate redundancy, and enhance the efficiency and effectiveness of the academic offerings. Academic units will be asked to identify a timeline for completing the consolidation process if it has not already been provided. The dean will monitor the provided timeline to ensure that the consolidation occurs in a timely manner. The dean will report on the status of these efforts as part of a yearly review of programs with low-completion rates.

- **Programs continuing with monitoring (65 Programs):**

In these cases, the dean has decided to continue these programs to provide faculty time to engage in efforts to increase enrollments in programs that are currently identified as programs

with low-completion rates. Activities in which the academic unit may engage include, but are not limited to:

- enhancing outreach efforts through targeted advertising, partnerships with schools or industry, or other efforts to promote the program and generate interest in the field;
- updating the curriculum to align with current industry trends, workforce demands, or interdisciplinary opportunities;
- collaborating with businesses, government agencies, or other entities to create pipelines for student enrollment; or
- introducing additional course or program modality options to accommodate diverse student needs and interests.

The outcomes related to these efforts will be actively monitored as part of an annual evaluation of programs with low-completion rates.

Next Steps

Following this initial step, which summarizes the outcomes of the evaluation process as determined by the school/college deans, we will engage in the following activities:

1. **Formalize suspensions and closures.** Academic units that have identified programs for closure or suspension will adhere to the university's guidelines for formally closing or suspending these programs as outlined in the [Guidelines for Archiving/Suspending, Closing/Terminating, or Reactivating Academic Courses or Programs](#). To ensure these programs are excluded from the university catalog for the AY25–26 academic year, the Provost's Office will follow up with the units to ensure all required paperwork is completed and submitted in a timely manner. A teach-out plan will be created for programs with currently enrolled students. This plan will outline the university's efforts to ensure students have the opportunity to complete their program successfully.
2. **Engage in evaluation report clarifications and program review meetings (as needed).** The Provost's Office will review the programs identified for continuation and as needed, engage in further discussions with deans and program representatives (e.g., department heads and faculty) to gather additional insights and ensure alignment with UConn's priorities. For example, we will work with deans to identify appropriate timelines to review action steps, such as curricular revisions. If questions or concerns arise regarding the viability of a program identified for continuation, the Provost will convene a review meeting during the spring 2025 semester. The academic unit will be notified in advance of the specific issues to be addressed during the meeting. The dean and other appropriate representatives, as determined by the dean, will participate in the program review meeting. The final outcome for each review meeting will be discussed and decided collaboratively by the Provost and the relevant dean.
3. **Data tracking for Programs with Cohort Sizes Determined by Evidence-based Criteria.** The Provost's Office has implemented a data tracking initiative to ensure that programs with appropriately small, evidence-justified cohort sizes are excluded from future low-completion reviews. For example, tracking may include CourseLeaf tags for some programs, such as master's degrees earned only en route to a doctoral degree.

4. **Annual Review of Suspended Programs.** Suspended programs will undergo a yearly review to allow academic units to evaluate their status and determine their future (e.g., reactivation, continued suspension, or closure). Programs that remain suspended for more than two years without clear actionable steps toward reactivation will be formally closed.

5. **Annual review of Program Completion Rates.** As a normative practice, we will review programs with low completion rates yearly to ensure that academic offerings align with institutional priorities, resource efficiency, and student and market demands. This process will help identify program improvements, consolidation, and strategic investments while ensuring we maintain a high-quality portfolio of program offerings.

Appendix A. Programs Targeted for Closure or Suspension

Table 1. Planned Closures as a Result of Fall 2024 Review

Program Level	Program Title
College of Liberal Arts and Sciences	
Master's	<ul style="list-style-type: none"> • Politics and Popular Culture, MA
School of Business	
Graduate Certificate	<ul style="list-style-type: none"> • Global Risk Management
The Graduate School (Interdisciplinary Programs)	
Graduate Certificates	<ul style="list-style-type: none"> • Global Health • Obesity Prevention and Weight Management

Table 2. Planned Program Suspensions as a Result of Fall 2024 Review

Program Level	Program Title
College of Liberal Arts and Sciences	
Graduate Certificate	<ul style="list-style-type: none"> • Survey Research
Master's	<ul style="list-style-type: none"> • International Studies, MA • Medieval Studies, MA • Survey Research, MA
Doctoral Programs	<ul style="list-style-type: none"> • Medieval Studies, PhD
Neag School of Education	
Graduate Certificate	<ul style="list-style-type: none"> • Adult Learning • Literacy Supports
Sixth-year Certificate	<ul style="list-style-type: none"> • Educational Technology
Master's	<ul style="list-style-type: none"> • Educational Technology, MA
School of Fine Arts	
Graduate Certificate	<ul style="list-style-type: none"> • Digital Media and Design
School of Nursing	
Graduate Certificate	<ul style="list-style-type: none"> • Dementia Care Certificate • Life Story Practice Research
UConn Health	
Graduate Certificate	<ul style="list-style-type: none"> • Addiction Science

ATTACHMENT 29

FY25 Budget Update

UConn State Support (\$M)	Approved	Reduction
Permanent / Block Grant	\$227.5	(\$2.4)
Additional One-Time	98.8	(4.3)
Total	\$326.2	(\$6.7)


UConn Health State Support (\$M)	Approved	Reduction
Permanent / Block Grant	\$118.2	(\$1.4)
Additional One-Time	75.5	(4.3)
Total	\$193.7	(\$5.7)


ATTACHMENT 30



December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance & Chief Financial Officer

Anne D'Alleva 
Provost and Executive Vice President for Academic Affairs

RE: Academic Year 2025/26 Student Fees for the University of Connecticut, Storrs, and Regional Campuses

RECOMMENDATION:

The Board of Trustees approves increases to select Student Mandatory Fees, Housing Rates, Dining Rates, and Academic Program Fees for Academic Year 25/26, as detailed in the attachments.

RESOLUTION:

“Be it resolved that the University’s Student Fees for Academic Year 25/26 shall be set according to the attached Rate Schedule.”

BACKGROUND:

Institutional Fees

Institutional Fees require central administrative approval and include fees such as Housing and Dining, select mandatory fees (e.g., Infrastructure Maintenance Fee, Transit Fee, etc.), and other specific fees such as late fees, escrow fees, etc.

Housing and Dining:

A rate increase of 2.75% will lead to an additional cost of \$108 per semester or \$216 for the academic year for Housing (Double - lowest cost option) rates on the Storrs campus. The Dining (Value Plan) rate will increase by \$90 per semester or \$180 per academic year. Other housing rates on the Storrs campus will increase from 2.75% to 12%. In Stamford, all rates will increase by 2.75%.

These adjustments to Housing and Dining rates are driven by rising costs for maintaining existing programs and investing in new ones, competition from off-campus housing, and student demand. In addition, select housing rates need to be reset to be reflective of the

improvements made and amenities provided. A full rate schedule, including all housing and dining options, is included.

Infrastructure Maintenance Fee: An increase of \$35 per semester or \$70 per academic year across all campuses. The fee directly supports many University facilities' maintenance costs and payments toward select debt-financed infrastructure improvements. Additional revenues will go towards continued facility and infrastructure improvements while supporting sustainability efforts.

Technology Fee: An increase of \$10 per semester or \$20 per academic year across all campuses. The fee supports various IT services for all students, such as enterprise-wide software products for educational and personal use, over 330 high-tech classrooms and computer lab equipment, wireless capacity in student-centric areas, and media-related library services.

Transit Fee: An increase of \$9 per semester or \$18 per academic year to the Storrs rate. Although the rate has increased in prior years, those revenues have directly funded the State's UPass program. These new revenues will offset rising costs in the University's transit program. The regional campus rate will increase by \$2 per semester or \$4 per academic year.

Student Fees

Student Fees, including those of students, faculty, and administrative representatives, are reviewed and proposed through the Student Activity and Service Fee Advisory Committee (SASFAC). Increases are requested for the General University Fee, Student Health and Wellness Fee, and Student Activity/Student Government Fees.

General University Fee (GUF): An increase of \$49 per semester or \$98 per academic year to the Storrs rate and \$4 per semester or \$8 per academic year to the regional rate. The fee supports student-related programs. These programs are, by definition, supplementary to the University's educational mission and must generate operating revenue through fees or use charges.

Student Health and Wellness (SHaW) Fee: An increase of \$40 per semester or \$80 per academic year to the Storrs rate and \$4 per semester or \$8 per academic year to the regional rate. New revenues will help fund prior year contractual salary increases. The program continues to be subsidized.

Student Activity/Government Fee: An increase up to \$3 per semester or \$6 per academic year to the Storrs rate and \$1 per semester or \$2 per academic year to the regional campus and graduate rate. The rate reflected is the maximum allowable increase. The individual student programs propose Student Activity Fees, with any increase recommended to leadership through the Student Activity and Service Fee Advisory Committee (SASFAC). These fees are not part of the university's operating budget; all revenues go directly to the respective student organizations.

Other Fees

Visa Compliance Fee: An increase of \$100 per semester or \$200 per academic year. This fee is charged on a semester basis to F or J visa-sponsored students. Revenues from this fee provide students with visa compliance advising, support and programming for international students, and the expansion of services. The visa compliance fee has stayed the same since its inception in 2017.

Academic Program Fees

Academic Program fees include specific program or course fees. A committee led by the Provost's Office reviews and proposes them to senior leadership. Academic Program fees apply to all students within a specific program.

School of Business

Recommendation: To approve a fee increase from \$1,150/credit to \$1,200/credit.

- MS Human Resources Management
- Advanced Business Certificate in Health Care Analytics
- Advanced Business Certificate in Health Care Finance and Insurance
- Advanced Business Certificate in Human Resources Management
- Advanced Business Certificate in Information Technology Audit
- Advanced Business Certificate in Digital Marketing Strategy
- Certificate in Corporate and Regulatory Compliance
- Certificate in Global Risk Management
- Long-term Health Care Management Certificate
- Part-time MBA
- Online MBA, MBA

Recommendation: To approve a fee increase from \$1,075/credit to \$1,125/credit.

- MS in Accounting
- Accounting Fundamentals Certificate
- Advanced Business Certificate in Accounting Analytics

UNIVERSITY OF CONNECTICUT
Undergraduate Schedule of Full-time Tuition and Common Fees

	FY25			FY26 Proposed		
	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>
STORRS						
Tuition	\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
General University Fee	1,570	1,570	1,570	1,668	1,668	1,668
Student Health Services	776	776	776	856	856	856
Student Recreation Center Fee	500	500	500	500	500	500
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Activity Fee	192	192	192	198	198	198
Technology Fee	184	184	184	204	204	204
Transit Fee	194	194	194	212	212	212
Total, Commuting Student	\$ 21,044	\$ 43,712	\$ 30,062	\$ 21,336	\$ 44,004	\$ 30,354
Room Fee (Double)	7,850	7,850	7,850	8,066	8,066	8,066
Board Fee (Value)	6,530	6,530	6,531	6,710	6,710	6,710
Total, Dormitory Student	\$ 35,424	\$ 58,092	\$ 44,443	\$ 36,112	\$ 58,780	\$ 45,130
EVERETT						
Tuition	\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
General University Fee	124	124	124	132	132	132
Student Health Services	80	80	80	88	88	88
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Government	70	70	70	72	72	72
Transit Fee	54	54	54	58	58	58
Technology Fee	184	184	184	204	204	204
Total	\$ 18,140	\$ 40,808	\$ 27,158	\$ 18,252	\$ 40,920	\$ 27,270
HARTFORD						
Tuition	\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
General University Fee	124	124	124	132	132	132
Student Health Services	80	80	80	88	88	88
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Government	60	60	60	62	62	62
Transit Fee	54	54	54	58	58	58
Technology Fee	184	184	184	204	204	204
Total	\$ 18,130	\$ 40,798	\$ 27,148	\$ 18,242	\$ 40,910	\$ 27,260

UNIVERSITY OF CONNECTICUT
Undergraduate Schedule of Full-time Tuition and Common Fees

	FY25			FY26 Proposed		
	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>
STAMFORD						
Tuition	\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
General University Fee	124	124	124	132	132	132
Student Health Services	80	80	80	88	88	88
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Government	80	80	80	82	82	82
Transit Fee	54	54	54	58	58	58
Technology Fee	184	184	184	204	204	204
Total, Commuting Student	18,150	40,818	27,168	18,262	\$ 40,930	27,280
Room Fee (Stamford Rate 1)	11,698	11,698	11,698	12,020	12,020	12,020
Total, Dormitory Student	\$ 29,848	\$ 52,516	\$ 38,866	\$ 30,282	\$ 52,950	\$ 39,300
WATERBURY						
Tuition	\$ 17,010	\$ 39,678	\$ 26,028	\$ 17,010	\$ 39,678	\$ 26,028
General University Fee	124	124	124	132	132	132
Student Health Services	80	80	80	88	88	88
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Government	70	70	70	72	72	72
Transit Fee	54	54	54	58	58	58
Technology Fee	184	184	184	204	204	204
Total	\$ 18,140	\$ 40,808	\$ 27,158	\$ 18,252	\$ 40,920	\$ 27,270
PHARMACY (Pharm. D.)						
Tuition	\$ 29,842	\$ 58,014	\$ 48,480	\$ 29,842	\$ 58,014	\$ 48,480
General University Fee	1,570	1,570	1,570	1,668	1,668	1,668
Student Health Services	776	776	776	856	856	856
Student Recreation Center Fee	500	500	500	500	500	500
Infrastructure Maintenance Fee	618	618	618	688	688	688
Technology Fee	184	184	184	204	204	204
Student Activity Fee	192	192	192	198	198	198
Transit Fee	194	194	194	212	212	212
Total, Commuting Student	\$ 33,876	\$ 62,048	\$ 52,514	\$ 34,168	\$ 62,340	\$ 52,806
Room Fee (Double)	7,850	7,850	7,850	8,066	8,066	8,066
Board Fee (Value)	6,530	6,530	6,531	6,710	6,710	6,710
Total, Dormitory Student	\$ 48,256	\$ 76,428	\$ 66,895	\$ 48,944	\$ 77,116	\$ 67,582

UNIVERSITY OF CONNECTICUT
Graduate Schedule of Full-time Tuition and Common Fees

	FY25			FY26 Proposed		
	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>	<u>Resident</u>	<u>Non-Resident</u>	<u>NE Regional</u>
STORRS						
Tuition	\$ 19,512	\$ 41,424	\$ 30,408	\$ 19,512	\$ 41,424	\$ 30,408
General University Fee	1,072	1,072	1,072	1,170	1,170	1,170
Student Health Services	776	776	776	856	856	856
Student Recreation Center Fee	400	400	400	400	400	400
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Activity Fee	32	32	32	34	34	34
Graduate Matriculation Fee	84	84	84	84	84	84
Transit Fee	194	194	194	212	212	212
Technology Fee	184	184	184	204	204	204
Total, Commuting Student	\$ 22,872	\$ 44,784	\$ 33,768	\$ 23,160	\$ 45,072	\$ 34,056
Room Fee (Rate 4)	9,830	9,830	9,830	10,616	10,616	10,616
Board Fee (Value)	6,530	6,530	6,530	6,710	6,710	6,530
Total, Dormitory Student	\$ 39,232	\$ 61,144	\$ 50,128	\$ 40,487	\$ 62,399	\$ 51,202
STORRS-DPT (PHYSICAL THERAPY)						
Tuition	\$ 24,970	\$ 46,900	\$ 35,854	\$ 24,970	\$ 46,900	\$ 35,854
General University Fee	1,072	1,072	1,072	1,170	1,170	1,170
Student Health Services	776	776	776	856	856	856
Student Recreation Center Fee	400	400	400	400	400	400
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Activity Fee	32	32	32	34	34	34
Graduate Matriculation Fee	84	84	84	84	84	84
Transit Fee	194	194	194	212	212	212
Technology Fee	184	184	184	204	204	204
Total, Commuting Student	\$ 28,330	\$ 50,260	\$ 39,214	\$ 28,618	\$ 50,548	\$ 39,502
Room Fee (Rate 4)	9,830	9,830	9,830	10,616	10,616	10,616
Board Fee (Value)	6,530	6,530	6,530	6,710	6,710	6,530
Total, Dormitory Student	\$ 44,690	\$ 66,620	\$ 55,574	\$ 45,945	\$ 67,875	\$ 56,648
LAW SCHOOL-Day						
Tuition	\$ 30,354	\$ 61,396	\$ 51,786	\$ 30,354	\$ 61,396	\$ 51,786
General University Fee	124	124	124	132	132	132
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Activity Fee*	164	164	164	166	166	166
Transit Fee	64	64	64	58	58	58
Technology Fee	184	184	184	204	204	204
Total	\$ 31,508	\$ 62,550	\$ 52,940	\$ 31,602	\$ 62,644	\$ 53,034
SOCIAL WORK						
Tuition	\$ 19,512	\$ 41,424	\$ 30,408	\$ 19,512	\$ 41,424	\$ 30,408
General University Fee	124	124	124	132	132	132
Infrastructure Maintenance Fee	618	618	618	688	688	688
Graduate Matriculation Fee	84	84	84	84	84	84
Student Activity Fee*	50	50	50	52	52	52
Transit Fee	64	64	64	58	58	58
Technology Fee	184	184	184	204	204	204
Total	\$ 20,636	\$ 42,548	\$ 31,532	\$ 20,730	\$ 42,642	\$ 31,626

UNIVERSITY OF CONNECTICUT
Graduate Schedule of Full-time Tuition and Common Fees

	FY25			FY26 Proposed		
STAMFORD Ph. D.						
Tuition	\$ 23,012	\$ 41,424	\$ 36,530	\$ 23,012	\$ 41,424	\$ 36,530
General University Fee	124	124	124	132	132	132
Infrastructure Maintenance Fee	618	618	618	688	688	688
Graduate Matriculation Fee	84	84	84	84	84	84
Transit Fee	64	64	64	58	58	58
Technology Fee	184	184	184	204	204	204
Total	\$ 24,086	\$ 42,498	\$ 37,604	\$ 24,178	\$ 42,590	\$ 37,696
LAW SCHOOL-Evening						
Tuition	\$ 22,160	\$ 44,180	\$ 37,440	\$ 22,160	\$ 44,180	\$ 37,440
General University Fee	124	124	124	132	132	132
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Activity Fee*	164	164	164	166	166	166
Transit Fee	64	64	64	58	58	58
Technology Fee	184	184	184	204	204	204
Total	\$ 23,314	\$ 45,334	\$ 38,594	\$ 23,408	\$ 45,428	\$ 38,688
LAW SCHOOL-SJD						
Tuition	\$ 10,538	\$ 18,902	\$ 17,108	\$ 10,538	\$ 18,902	\$ 17,108
General University Fee	124	124	124	132	132	132
Infrastructure Maintenance Fee	618	618	618	688	688	688
Student Activity Fee*	164	164	164	166	166	166
Transit Fee	64	64	64	58	58	58
Technology Fee	184	184	184	204	204	204
Total	\$ 11,692	\$ 20,056	\$ 18,262	\$ 11,786	\$ 20,150	\$ 18,356

*Student Activity Fee increase by \$2, capped amount increase.

UNIVERSITY OF CONNECTICUT
Tuition Rates Per Credit

Credits	Undergraduate			Graduate / Social Work			Law - Day Division			Law - Evening Division		
	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg
<u>2024-25</u>												
1	709	1,654	1,085	1,084	2,302	1,690	1,265	2,559	2,158	1,059	2,142	1,807
2	1,418	3,308	2,170	2,168	4,604	3,380	2,530	5,118	4,316	2,118	4,284	3,614
3	2,127	4,962	3,255	3,252	6,906	5,070	3,795	7,677	6,474	3,177	6,426	5,421
4	2,836	6,616	4,340	4,336	9,208	6,760	5,060	10,236	8,632	4,236	8,568	7,228
5	3,545	8,270	5,425	5,420	11,510	8,450	6,325	12,795	10,790	5,295	10,710	9,035
6	4,254	9,924	6,510	6,504	13,812	10,140	7,590	15,354	12,948	6,354	12,852	10,842
7	4,963	11,578	7,595	7,588	16,114	11,830	8,855	17,913	15,106	7,413	14,994	12,649
8	5,672	13,232	8,680	8,672	18,416	13,520	10,120	20,472	17,264	8,472	17,136	14,456
9	6,381	14,886	9,765	9,756	20,712	15,204	11,385	23,031	19,422	9,531	19,278	16,263
10	7,090	16,540	10,850				12,650	25,590	21,580	10,590	21,420	18,070
11	7,799	18,194	11,935				13,915	28,149	23,738			
12	8,505	19,839	13,014				15,177	30,698	25,893			
annual - full time	17,010	39,678	26,028	19,512	41,424	30,408	30,354	61,396	51,786	21,180	42,840	36,140
<u>2025-26</u>												
1	709	1,654	1,085	1,084	2,302	1,690	1,265	2,559	2,158	1,059	2,142	1,807
2	1,418	3,308	2,170	2,168	4,604	3,380	2,530	5,118	4,316	2,118	4,284	3,614
3	2,127	4,962	3,255	3,252	6,906	5,070	3,795	7,677	6,474	3,177	6,426	5,421
4	2,836	6,616	4,340	4,336	9,208	6,760	5,060	10,236	8,632	4,236	8,568	7,228
5	3,545	8,270	5,425	5,420	11,510	8,450	6,325	12,795	10,790	5,295	10,710	9,035
6	4,254	9,924	6,510	6,504	13,812	10,140	7,590	15,354	12,948	6,354	12,852	10,842
7	4,963	11,578	7,595	7,588	16,114	11,830	8,855	17,913	15,106	7,413	14,994	12,649
8	5,672	13,232	8,680	8,672	18,416	13,520	10,120	20,472	17,264	8,472	17,136	14,456
9	6,381	14,886	9,765	9,756	20,712	15,204	11,385	23,031	19,422	9,531	19,278	16,263
10	7,090	16,540	10,850				12,650	25,590	21,580	10,590	21,420	18,070
11	7,799	18,194	11,935				13,915	28,149	23,738			
12	8,505	19,839	13,014				15,177	30,698	25,893			
annual - full time	17,010	39,678	26,028	19,512	41,424	30,408	30,354	61,396	51,786	21,180	42,840	36,140

UNIVERSITY OF CONNECTICUT
Tuition Rates Per Credit

Credits	Stamford Ph.D			Pharmacy (Pharm.D.)			Physical Therapy (DPT)			SJD Law		
	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg
<u>2024-25</u>												
1	1,279	2,302	2,030	1,658	3,223	2,694	1,388	2,606	1,992	586	1,051	951
2	2,558	4,604	4,060	3,316	6,446	5,388	2,776	5,212	3,984	1,172	2,102	1,902
3	3,837	6,906	6,090	4,974	9,669	8,082	4,164	7,818	5,976	1,758	3,153	2,853
4	5,116	9,208	8,120	6,632	12,892	10,776	5,552	10,424	7,968	2,344	4,204	3,804
5	6,395	11,510	10,150	8,290	16,115	13,470	6,940	13,030	9,960	2,930	5,255	4,755
6	7,674	13,812	12,180	9,948	19,338	16,164	8,328	15,636	11,952	3,516	6,306	5,706
7	8,953	16,114	14,210	11,606	22,561	18,858	9,716	18,242	13,944	4,102	7,357	6,657
8	10,232	18,416	16,240	13,264	25,784	21,552	11,104	20,848	15,936	4,688	8,408	7,608
9	11,506	20,712	18,265	14,921	29,007	24,240	12,485	23,450	17,927	5,269	9,451	8,554
10												
11												
12												
annual - full time	23,012	41,424	36,530	29,842	58,014	48,480	24,970	46,900	35,854	10,538	18,902	17,108
<u>2025-26</u>												
1	1,279	2,302	2,030	1,658	3,223	2,694	1,388	2,606	1,992	586	1,051	951
2	2,558	4,604	4,060	3,316	6,446	5,388	2,776	5,212	3,984	1,172	2,102	1,902
3	3,837	6,906	6,090	4,974	9,669	8,082	4,164	7,818	5,976	1,758	3,153	2,853
4	5,116	9,208	8,120	6,632	12,892	10,776	5,552	10,424	7,968	2,344	4,204	3,804
5	6,395	11,510	10,150	8,290	16,115	13,470	6,940	13,030	9,960	2,930	5,255	4,755
6	7,674	13,812	12,180	9,948	19,338	16,164	8,328	15,636	11,952	3,516	6,306	5,706
7	8,953	16,114	14,210	11,606	22,561	18,858	9,716	18,242	13,944	4,102	7,357	6,657
8	10,232	18,416	16,240	13,264	25,784	21,552	11,104	20,848	15,936	4,688	8,408	7,608
9	11,506	20,712	18,265	14,921	29,007	24,240	12,485	23,450	17,927	5,269	9,451	8,554
10												
11												
12												
annual - full time	23,012	41,424	36,530	29,842	58,014	48,480	24,970	46,900	35,854	10,538	18,902	17,108

**UNIVERSITY OF CONNECTICUT
Fee Charges**

Per Semester															
Infrastructure Maintenance Fee		General University Fee					Student Rec Center Fee (Storrs Only)		Student Health Services			Technology Fee			
Credits	Undergrad	Grad	Storrs		Off-Campus	Other Reg	Undergrad	Grad	(UG Storrs)	(UG	Student Health Services (Grad Storrs)	Undergrad	Grad	Summer / Intersession /Non-degree	
			Undergrad	Storrs Grad (c)	Grad (a)	Campus (a)				Regional)					
2024-25															
1	155	155	393	268	62	62	250	200	194	40	194	92	92	30	
2	155	155	393	268	62	62	250	200	194	40	194	92	92	30	
3	155	155	393	268	62	62	250	200	194	40	194	92	92	30	
4	155	155	393	268	62	62	250	200	194	40	194	92	92	30	
5	309	309	785	536	62	62	250	200	388	40	388	92	92	30	
6	309	309	785	536	62	62	250	200	388	40	388	92	92	30	
7	309	309	785	536	62	62	250	200	388	40	388	92	92	30	
8	309	309	785	536	62	62	250	200	388	40	388	92	92	30	
9	309	309	785	536	62	62	250	200	388	40	388	92	92	30	
10	309	309	785	536	62	62	250	200	388	40	388	92	92	30	
11	309	309	785	536	62	62	250	200	388	40	388	92	92	30	
12	309	309	785	536	62	62	250	200	388	40	388	92	92	30	
13	309	309	785	536	62	62	250	200	388	40	388	92	92	30	
2025-26															
1	172	172	417	293	66	66	250	200	214	44	214	102	102	30	
2	172	172	417	293	66	66	250	200	214	44	214	102	102	30	
3	172	172	417	293	66	66	250	200	214	44	214	102	102	30	
4	172	172	417	293	66	66	250	200	214	44	214	102	102	30	
5	344	344	834	585	66	66	250	200	428	44	428	102	102	30	
6	344	344	834	585	66	66	250	200	428	44	428	102	102	30	
7	344	344	834	585	66	66	250	200	428	44	428	102	102	30	
8	344	344	834	585	66	66	250	200	428	44	428	102	102	30	
9	344	344	834	585	66	66	250	200	428	44	428	102	102	30	
10	344	344	834	585	66	66	250	200	428	44	428	102	102	30	
11	344	344	834	585	66	66	250	200	428	44	428	102	102	30	
12	344	344	834	585	66	66	250	200	428	44	428	102	102	30	
13	344	344	834	585	66	66	250	200	428	44	428	102	102	30	

(a) The General University Fees for SSW, MPA HFTD, Law Day/Eve, Full Time MBA as well as for the other regional campuses are not prorated per credit.

(b) Law School summer and winter charges per credit are based on the evening division tuition plus prorated General University Fee.

(c) Executive MBA program at \$90,000 AY26

Undergraduate and Graduate students taking four or fewer credits pay 50% of the associated campus rate for the General University Fee, Student Health and Wellness Fee, and Infrastructure Maintenance Fee.

Non-Degree students pay the regional campus rate for mandatory fees

**UNIVERSITY OF CONNECTICUT
Fee Charges By Credit**

Per Credit		
Online Fee	Storrs Non-Degree Fall/Spring	Summer, Intersession and Winter Session

Credits	Grad and Non-degree, & all students in intersessions and summer sessions	Undergrad Non-Degree and BGS, BPS	Grad	Undergrad	Grad
2024-25					
1	25	709	1,084	709	1,084
2	25	1,418	2,168	1,418	2,168
3	25	2,127	3,252	2,127	3,252
4	25	2,836	4,336	2,836	4,336
5	25	3,545	5,420	3,545	5,420
6	25	4,254	6,504	4,254	6,504
7	25	4,963	7,588	4,963	7,588
8	25	5,672	8,672	5,672	8,672
9	25	6,381	9,756	6,381	9,756
10	25	7,090		7,090	10,840
11	25	7,799		7,799	11,924
12	25	8,505		8,505	13,008
13	25			9,217	14,092

"Pop-Up" Courses are offered to matriculated students during summer session at no-cost

2025.26					
1	25	709	1,084	709	1,084
2	25	1,418	2,168	1,418	2,168
3	25	2,127	3,252	2,127	3,252
4	25	2,836	4,336	2,836	4,336
5	25	3,545	5,420	3,545	5,420
6	25	4,254	6,504	4,254	6,504
7	25	4,963	7,588	4,963	7,588
8	25	5,672	8,672	5,672	8,672
9	25	6,381	9,756	6,381	9,756
10	25	7,090		7,090	10,840
11	25	7,799		7,799	11,924
12	25	8,505		8,505	13,008
13	25			9,217	14,092

**UNIVERSITY OF CONNECTICUT
Program Fee Charges By Credit**

Credits	Master of Engineering	Master in Data Science	Nursing - Doctorate in Nursing (PM/DNP)	Nursing - Practitioner (AGPCNP/AG ACNP/FNP/NP)	Nursing - Certificate (NPE,HN,PM, HI,DC,LSPR)	Nursing - Certificate Entry in Nursing BS (CEIN_BS)	Social Work Extension	Social Work MS Online	Neag - UCAPP	Survey Research, MPA Fellows, Nonprofit Management and Leadership & Public Management	Online Graduate Certificates and Programs, GIS and Post Secondary Disability Cert
2024-25											
1	1,300	1,325	1,200	1,200	925	867	1,084	880	970	1,000	925
2	2,600	2,650	2,400	2,400	1,850	1,734	2,168	1,760	1,940	2,000	1,850
3	3,900	3,975	3,600	3,600	2,775	2,601	3,252	2,640	2,910	3,000	2,775
4	5,200	5,300	4,800	4,800	3,700	3,468	4,336	3,520	3,880	4,000	3,700
5	6,500	6,625	6,000	6,000	4,625	4,335	5,420	4,400	4,850	5,000	4,625
6	7,800	7,950	7,200	7,200	5,550	5,202	6,504	5,280	5,820	6,000	5,550
7	9,100	9,275	8,400	8,400	6,475	6,069	7,588	6,160	6,790	7,000	6,475
8	10,400	10,600	9,600	9,600	7,400	6,936	8,672	7,040	7,760	8,000	7,400
9	11,700	11,925	10,800	10,800	8,325	7,803	9,756	7,920	8,730	9,000	8,325
10	13,000	13,250	12,000	12,000	9,250	8,670	10,840	8,800	9,700	10,000	9,250
11	14,300	14,575	13,200	13,200	10,175	9,537	11,924	9,680	10,670	11,000	10,175
12	15,600	15,900	14,400	14,400	11,100	10,404	13,008	10,560	11,640	12,000	11,100
13	16,900	17,225	15,600	15,600	12,025	11,271	14,092	11,440	12,610	13,000	12,025
2025-26											
1	1,300	1,325	1,200	1,200	925	867	1,084	880	970	1,000	925
2	2,600	2,650	2,400	2,400	1,850	1,734	2,168	1,760	1,940	2,000	1,850
3	3,900	3,975	3,600	3,600	2,775	2,601	3,252	2,640	2,910	3,000	2,775
4	5,200	5,300	4,800	4,800	3,700	3,468	4,336	3,520	3,880	4,000	3,700
5	6,500	6,625	6,000	6,000	4,625	4,335	5,420	4,400	4,850	5,000	4,625
6	7,800	7,950	7,200	7,200	5,550	5,202	6,504	5,280	5,820	6,000	5,550
7	9,100	9,275	8,400	8,400	6,475	6,069	7,588	6,160	6,790	7,000	6,475
8	10,400	10,600	9,600	9,600	7,400	6,936	8,672	7,040	7,760	8,000	7,400
9	11,700	11,925	10,800	10,800	8,325	7,803	9,756	7,920	8,730	9,000	8,325
10	13,000	13,250	12,000	12,000	9,250	8,670	10,840	8,800	9,700	10,000	9,250
11	14,300	14,575	13,200	13,200	10,175	9,537	11,924	9,680	10,670	11,000	10,175
12	15,600	15,900	14,400	14,400	11,100	10,404	13,008	10,560	11,640	12,000	11,100
13	16,900	17,225	15,600	15,600	12,025	11,271	14,092	11,440	12,610	13,000	12,025

**UNIVERSITY OF CONNECTICUT
Program Fee Charges By Credit**

Credits	Business MSFRM / FINTECH per credit	Business (PTMBA) / (MSHRM) per credit	Business MSBAPM, ABCBA and ABCPM per credit	Business MSA per credit	Business Accounting Certificate Program (ACP)	Business Fee-Based Programs (Other) Non ACP- Per Credit	Music Performer's Certificate	LL.M. INSURANCE LAW	LL.M. U.S. Legal LAW, Executive LLM, LLM-Energy & Environmental Law & LLM-Human Rights & Social Justice, LLM in Governance, Risk Management and Compliance
2024-25									
1	1,500	1,150	1,200	1,075	1,075	1,150	925	1,326	1,326
2	3,000	2,300	2,400	2,150	2,150	2,300	1,850	2,652	2,652
3	4,500	3,450	3,600	3,225	3,225	3,450	2,775	3,978	3,978
4	6,000	4,600	4,800	4,300	4,300	4,600	3,700	5,304	5,304
5	7,500	5,750	6,000	5,375	5,375	5,750	4,625	6,630	6,630
6	9,000	6,900	7,200	6,450	6,450	6,900	5,550	7,956	7,956
7	10,500	8,050	8,400	7,525	7,525	8,050	6,475	9,282	9,282
8	12,000	9,200	9,600	8,600	8,600	9,200	7,400	10,608	10,608
9	13,500	10,350	10,800	9,675	9,675	10,350	8,325	11,934	11,934
10	15,000	11,500	12,000	10,750	10,750	11,500	9,250	13,260	13,260
11	16,500	12,650	13,200	11,825	11,825	12,650	10,175	14,586	14,586
12	18,000	13,800	14,400	12,900	12,900	13,800	11,100	15,912	15,912
13	19,500	14,950	15,600	13,975	13,975	14,950	12,025	17,238	17,238

Note: The University also offers an Executive MBA program at \$90,000

2025-26									
1	1,500	1,200	1,200	1,125	1,125	1,200	925	1,326	1,326
2	3,000	2,400	2,400	2,250	2,250	2,400	1,850	2,652	2,652
3	4,500	3,600	3,600	3,375	3,375	3,600	2,775	3,978	3,978
4	6,000	4,800	4,800	4,500	4,500	4,800	3,700	5,304	5,304
5	7,500	6,000	6,000	5,625	5,625	6,000	4,625	6,630	6,630
6	9,000	7,200	7,200	6,750	6,750	7,200	5,550	7,956	7,956
7	10,500	8,400	8,400	7,875	7,875	8,400	6,475	9,282	9,282
8	12,000	9,600	9,600	9,000	9,000	9,600	7,400	10,608	10,608
9	13,500	10,800	10,800	10,125	10,125	10,800	8,325	11,934	11,934
10	15,000	12,000	12,000	11,250	11,250	12,000	9,250	13,260	13,260
11	16,500	13,200	13,200	12,375	12,375	13,200	10,175	14,586	14,586
12	18,000	14,400	14,400	13,500	13,500	14,400	11,100	15,912	15,912
13	19,500	15,600	15,600	14,625	14,625	15,600	12,025	17,238	17,238

UNIVERSITY OF CONNECTICUT

Fee Summary - Tier II

	FY25	FY26	\$ Change	% Change	Note
Acceptance Fees					
Enrollment Deposit	\$ 400	\$ 400	\$ -	0.0%	
Law (day and evening)	\$ 250	\$ 250	\$ -	0.0%	
Law LLM	\$ 500	\$ 500	\$ -	0.0%	
Law SJD	\$ 500	\$ 500	\$ -	0.0%	
Executive MBA	\$ 1,800	\$ 1,800	\$ -	0.0%	
Full-time MBA	\$ 500	\$ 500	\$ -	0.0%	
Business BAPM	\$ 500	\$ 500	\$ -	0.0%	
Business MDFRM	\$ 500	\$ 500	\$ -	0.0%	
Certification in Risk Management	\$ 500	\$ 500	\$ -	0.0%	
Business MS HR Management	\$ 500	\$ 500	\$ -	0.0%	
Business ABC HR Management	\$ 100	\$ 100	\$ -	0.0%	
Social Work (MS)	\$ 60	\$ 60	\$ -	0.0%	
Doctor of Physical Therapy	\$ 1,000	\$ 1,000	\$ -	0.0%	
Nursing (MS)	\$ 1,000	\$ 1,000	\$ -	0.0%	
Nursing (MD/DMP)	\$ 1,000	\$ 1,000	\$ -	0.0%	
Nursing (DNP)	\$ 1,000	\$ 1,000	\$ -	0.0%	
Nursing (PhD)	\$ 1,000	\$ 1,000	\$ -	0.0%	
Nursing (CEIN)	\$ 1,000	\$ 1,000	\$ -	0.0%	
Activity Fees					
Storrs Graduate	\$ 16	\$ 16	\$ -	0.0%	
Law (day and evening)	\$ 82	\$ 83	\$ 1	0.0%	
Law LLM	\$ 82	\$ 83	\$ 1	0.0%	
Social Work	\$ 25	\$ 26	\$ 1	0.0%	
Summer Session (undergrad/graduate)*	\$ 16	\$ -	\$ (16)	0.0%	FY26 Only
Application Fees					
Storrs Undergraduate	\$ 80	\$ 80	\$ -	0.0%	
Regionals Undergraduate	\$ 80	\$ 80	\$ -	0.0%	
Law (day and evening)	\$ 60	\$ 60	\$ -	0.0%	
Law SJD	\$ 100	\$ 100	\$ -	0.0%	
Law LLM	\$ 75	\$ 75	\$ -	0.0%	
Social Work	\$ 55	\$ 55	\$ -	0.0%	
BGS	\$ 95	\$ 95	\$ -	0.0%	
Graduate	\$ 75	\$ 75	\$ -	0.0%	
Study Abroad	\$ 25	\$ 25	\$ -	0.0%	
Bad Check Charge	\$ 30	\$ 30	\$ -	0.0%	
Continuous Registration Fees					
Storrs Campus & Law Students	\$ 400	\$ 400	\$ -	0.0%	
Regional Campus Students	\$ 100	\$ 100	\$ -	0.0%	
Course Credit by Exam - Storrs	\$ 10	\$ 10	\$ -	0.0%	
German Section Admin Charge (summer)	\$ 350	\$ 350	\$ -	0.0%	
ID Card Replacement	\$ 30	\$ 30	\$ -	0.0%	
Late Fees					
Storrs Undergrad	\$ 150	\$ 150	\$ -	0.0%	
Storrs Graduate, MBA	\$ 150	\$ 150	\$ -	0.0%	
Law	\$ 150	\$ 150	\$ -	0.0%	
Social Work Step	\$ 150	\$ 150	\$ -	0.0%	
Social Work	\$ 150	\$ 150	\$ -	0.0%	
Materials Fees - Majors (per semester)					
Post-Baccalaureate Certificate in Pre-Medicine / Dentistry	\$ 1,500	\$ 1,500	\$ -	0.0%	

UNIVERSITY OF CONNECTICUT

Fee Summary - Tier II

	FY25		FY26		\$ Change		% Change		Note
Reinstatement Fees									
Storrs - Graduate & MBA	\$ 65	\$	\$ 65	\$	-		0.0%		
Law	\$ 10	\$	\$ 10	\$	-		0.0%		
Senior Citizen Audit Fee - Credit Ext.	\$ 15	\$	\$ 15	\$	-		0.0%		
Social Work Enrollment Fee Step Program	\$ 45	\$	\$ 45	\$	-		0.0%		
Study Abroad - All	\$ 475	\$	\$ 475	\$	-		0.0%		
Summer Enrollment Fees									
Degree	\$ 45	\$	\$ 45	\$	-		0.0%		
Non-Degree	\$ 65	\$	\$ 65	\$	-		0.0%		
Other Fees									
VISA Compliance Fee	\$ 700	\$	\$ 900	\$	200		28.6%		
Barnes and Noble First Day (waivable)	\$ 285	\$	\$ 285	\$	-		0.0%		

*Will not be charged in FY26 as the fee and programming are being evaluated

University of Connecticut
Summary of Recommended adjustments to Housing and Dining Rates

Storrs Campus Rates				
Rate	Room Type	FY25	FY26	Dollar Increase
Rate 1	Regular Double	\$7,850	\$8,066	\$216
	Triple Traditional Residence Hall			
	Quad Four Person Room			
	Northwood Apartments (Double in 2 Bedroom/3 Person)			
Rate 2	Werth Hall Double	\$8,228	\$8,886	\$658
Rate 3	Busby/Garrigus Suites Triples	\$8,628	\$9,318	\$690
Rate 4	Busby/Garrigus/South Suites Double	\$9,830	\$10,616	\$786
	Husky Village			
	Northwood Apartments (Single in 2 Bed/2 Person)			
	Regular Single			
	Shippee C Section			
Rate 5	Werth Hall Single	\$9,984	\$11,182	\$1,198
	New South Campus Single (New)			
Rate 6	Busby/Garrigus/South Suites Single	\$10,476	\$11,733	\$1,257
	Charter Oak/Hilltop Apartments 2 Bedroom/4 Person			
	Hilltop Apartments Double Efficiency			
	New South Campus (Single, Semi Suite Single, Full Suite Double)			
	The Oaks Apartment - 2 bedroom/3 person *			
Rate 7	Charter Oak/Hilltop Apartments 4 Bedroom/4 Person	\$13,226	\$13,887	\$661
Rate 8	Charter Oak/Hilltop Apartments – 2 Bedroom/2 Person (new)	\$15,662	\$16,092	\$430
	The Oaks Apartment- 3 bedroom/3 person *			
	The Oaks Apartment- 2 bedroom/2 person *			

Stamford Campus Rates - Board not required				
Rate	Room Type	FY25	FY26	Dollar Increase
Stamford Rate 1	Standard Shared Bedroom	\$11,698	\$12,020	\$322
Stamford Rate 2	Premium Shared Bedroom	\$14,188	\$14,578	\$389
Stamford Rate 3	Penthouse Shared Bedroom	\$14,818	\$15,226	\$408

Storrs Campus Dining Rates				
Rate	Plan Type	FY25	FY26	Dollar Increase
Rate 1	Ultimate	\$6,840	\$7,028	\$188
Rate 2	Value	\$6,530	\$6,710	\$181
Rate 3	Custom	\$6,192	\$6,362	\$170

* The Oaks apartments are contracted for an 11-month period. An additional fee of \$1,848 will be assessed on the fall and spring fee bills to account for the extended period of access.

FY26 Fee Proposal



Student Town Hall

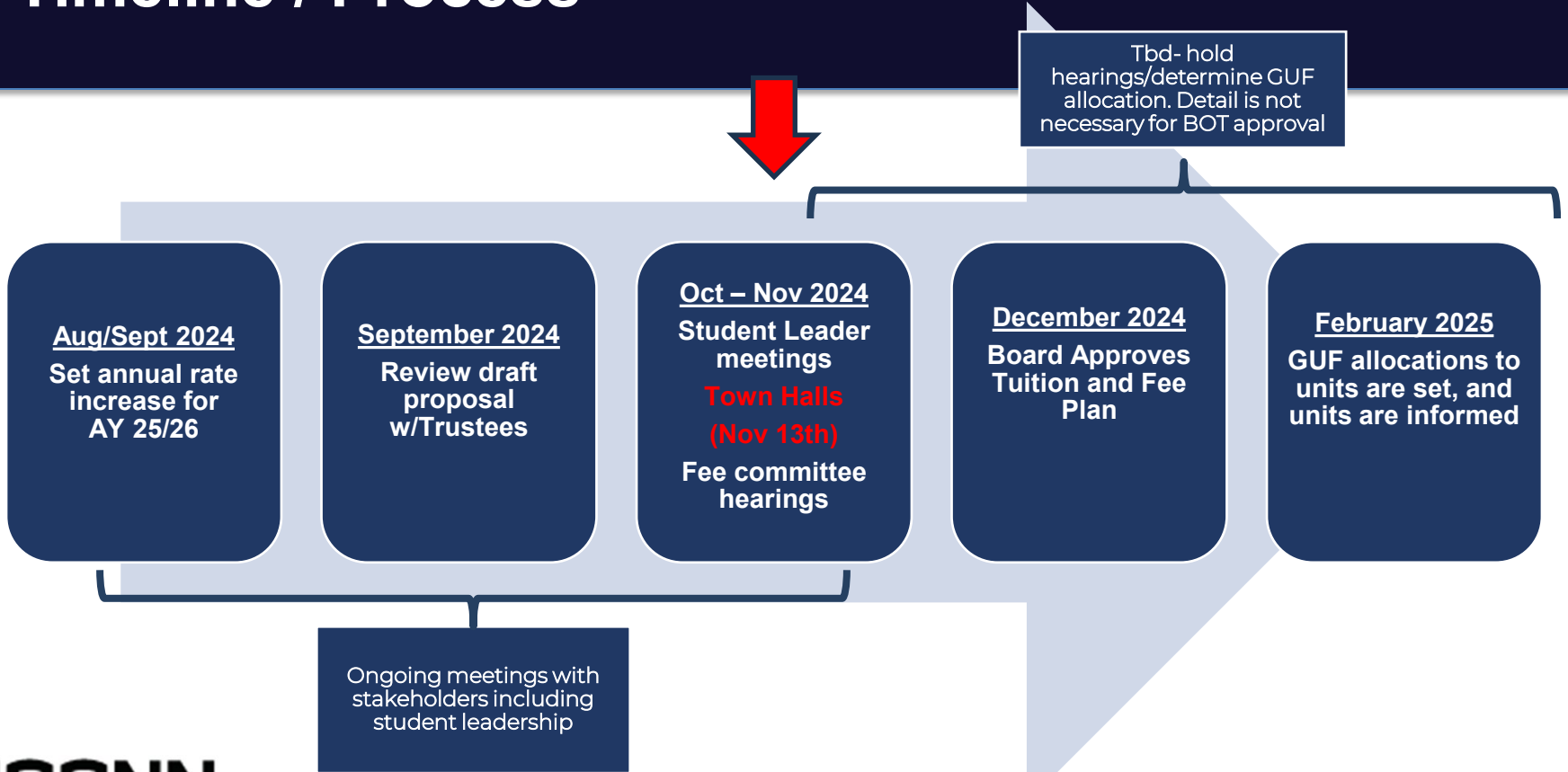
November 13, 2024

UConn

Goals and Considerations

- For academic year '25/26, the administration will present a one-year rate proposal to hold tuition flat and minimal fee increases to keep pace with rising costs. (Storrs UG proposal = \$292 vs \$520 required to eliminate subsidy)
- Tuition has not been held flat since the year 2000; a pause will slow the growth of the tuition rate to ensure that UConn remains an economic value for students and families.
- The University will continue to address significant budget deficits in the next year, but covering this gap with tuition alone is not a viable strategy.
- We will work to identify opportunities to increase revenues through enrollment growth, philanthropy, and external grants and partnerships while working to reduce costs.
- The necessary resources will be provided to maintain high-quality education and student support services.

Timeline / Process



General University Fee

The fee supports student-related programs and institutional services of those programs

- Athletics, including Student Tickets
- Career Development Center
- Jorgensen Performing Arts Center
- Marching Band
- One Card
- Student Activities
- Cultural Centers

Last Rate Change: 2024

Current Rate: \$1,570/ \$124/ \$1,072

Proposed Rate: \$1,668/ \$132/ \$1,170
(Storrs/Regional/Graduate)



Proposal Summary

Estimated Expenses	\$37M
Required Fee Increase	\$250
<u>Proposed Fee Increase</u>	
Storrs Undergrad	\$98
Regional Undergrad	\$8
Storrs Graduate	\$98

SASFAC will hold budget hearings in November 2024 with GUF-supported units and make allocation recommendations in January 2025.

Student Health and Wellness

Student Health and Wellness offers a comprehensive set of services to ensure the health and well-being of our students

- Immediate Care
- Alcohol and other Substance Support
- Allergy Clinic
- Injury & Illness

- Pharmacy
- Preventive Care & Health Screenings
- Radiology
- Recovery Support Services
- Sexual Health & Reproductive Care
- Sports Medicine
- Travel Medicine
- Immunizations
- Lab Testing
- Mental Health
- Nutrition
- Overnight Care



Proposal Summary	
Estimated Expenses	\$25M
Required Fee Increase	\$107
<u>Proposed Fee Increase</u>	
Storrs Undergrad	\$80
Regional Undergrad	\$8
Storrs Graduate	\$80

Last Rate Change: 2024
 Current Rate: \$776/ \$80/ \$776
 Proposed Rate: \$856/ \$88/ \$856
 (Storrs/Regional/Graduate)

Infrastructure Maintenance Fee

The University continues to make improvements to campus and modernize its infrastructure

Infrastructure Maintenance Fee

- Directly supports maintenance costs for classrooms, buildings, and infrastructure and payments towards select debt-financed infrastructure improvements
- Preventative maintenance of assets is required to drive down operational expenses

Last Rate Change: 2024

Current Rate: \$618/ \$618/ \$618

Proposed Rate: \$688/ \$688/ \$688
(Storrs/Regional/Graduate)



Proposal Summary

Estimated Expenses	\$18M
Required Fee Increase	\$70
<u>Proposed Fee Increase</u>	
Storrs Undergrad	\$70
Regional Undergrad	\$70
Storrs Graduate	\$70

Transit Fee



Students can ride on campus or across the State

Transit Fee

- Funds campus shuttle bus service.
- Students receive access to the State's UPass program, which provides free CT Transit passes for train and bus service throughout the State.

Last Rate Change: 2024
 Current Rate: \$194/ \$54/ \$194
 Proposed Rate: \$212/ \$58/ \$212
 (Storrs/Regional/Graduate)

Proposal Summary

Estimated Expenses	\$6M
Required Fee Increase	\$39
<u>Proposed Fee Increase</u>	
Storrs Undergrad	\$18
Regional Undergrad	\$4
Storrs Graduate	\$18

Technology Fee

Technology Fee

Provides all students with:

- Classroom technology for multi-modal learning
- Software for teaching and learning
- Microsoft 365
- Media-related library services

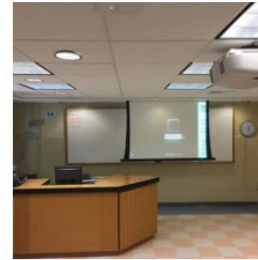
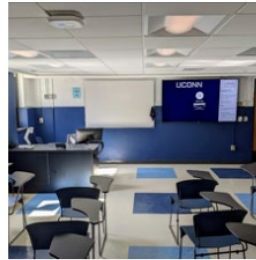
Last Rate Change: 2024

Current Rate: \$184/ \$184/ \$184

Proposed Rate: \$204/ \$204/ \$204
(Storrs/Regional/Graduate)

Classroom upgrades provide professors the ability to instruct hybrid audiences

Typical Classroom Before



Typical Classroom After



Proposal Summary

Estimated Expenses	\$7M
Required Fee Increase	\$54
<u>Proposed Fee Increase</u>	
Storrs Undergrad	\$20
Regional Undergrad	\$20
Storrs Graduate	\$20

Student Activity Fees

The Student Activity and Student Government Fees fund student activities directly and are not included in the University's operating budget.

As part of the student fee process, the recommended fee increase may be less than the indicated amounts or may not be increased at all. In some instances, campuses or groups might choose not to request an increase.

Proposal Summary	'24-25	Proposed CAPPED Increase '25-26
Storrs (Student Activity Fee)	\$192	\$198
Regional (Student Government Fee)	\$60/\$70/\$80	\$62/\$72/\$82
Graduate (Student Activity Fee)	\$32	\$34



Current Student Government Fees by Campus:
Hartford (\$60), Avery Point and Waterbury (\$70) and Stamford (\$80)

Housing and Dining

A 2.75% increase to the lowest housing rate will be used for continued investment in the on-campus housing program. All dining rates will increase by 2.75%. A full rate schedule will be available in December



Rankings by total Room and Board Rates AY24/25				
	School	Room Rate	Board Rate	Room & Board
(1)	Northeastern University	\$ 12,688	\$ 8,600	\$ 21,288
(2)	Boston University	\$ 12,180	\$ 6,840	\$ 19,020
(3)	Stony Brook	\$ 11,588	\$ 7,192	\$ 18,780
(4)	Fordham University	\$ 11,000	\$ 7,660	\$ 18,660
(5)	Boston College*			\$ 17,930
(6)	Quinnipiac University*			\$ 17,260
(7)	University of Massachusetts	\$ 9,062	\$ 7,647	\$ 16,709
(8)	University of Maryland	\$ 9,562	\$ 6,097	\$ 15,659
(9)	University of Delaware	\$ 8,740	\$ 6,646	\$ 15,386
(10)	University of Rhode Island	\$ 9,110	\$ 5,350	\$ 14,460
(11)	University of Connecticut	\$ 7,850	\$ 6,530	\$ 14,380
(12)	Rutgers University*			\$ 14,376
(13)	University of North Carolina	\$ 7,736	\$ 6,068	\$ 13,804
(14)	University of Vermont*			\$ 13,776

*do not report split between room and board

Visa Compliance Fee



The Visa Compliance Fee is paid by enrolled students on university-sponsored F-1 and J-1 visas. It supports the costs of services provided to international students at Storrs and regional campuses.

- ❑ Graduate students who hold Graduate Assistantships and exchange students attending UConn through bilateral exchange agreements are exempt from the fee.
- ❑ Increase from \$350/semester to \$450/semester or \$200 per academic year.
- ❑ The Visa Compliance Fee has not increased since its inception in 2017.
- ❑ Results in an annualized increase of 3.2% over the eight years since the fee's inception.

Undergraduate Storrs

Proposal:

- ❑ Tuition will remain unchanged. Various fees will increase and be allocated to student support services, including SHaW, GUF, transit, and the student activity fee.
- ❑ The Infrastructure Maintenance Fee (IMF) and Technology Fee will increase to reflect rising facility and technology costs.
- ❑ The lowest housing and dining options will increase by 2.75%.

Academic Year	'24-25	Proposed '25-26	Change
Tuition (In-State)	\$17,010	\$17,010	\$0
General University Fee	1,570	1,668	98
Student Health Services	776	856	80
Student Recreation Center Fee	500	500	0
Infrastructure Maintenance Fee	618	688	70
Technology Fee	184	204	20
Transit Fee	194	212	18
Student Activity Fees	192	198	6
Total, Commuting Student (In-State)	\$21,044	\$21,362	\$292 / 1.4%

Total, Commuting Student (Out-of-State)	\$43,712	\$44,004	\$292 / 0.7%
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Regular Double Room/ Value Meal Plan	\$14,380	\$14,776	\$396
Total, On-Campus Student (In-State)	\$35,424	\$36,112	\$688 / 2.0%

Total, On-Campus Student (Out-of-State)	\$58,092	\$58,780	\$688 / 1.2%
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Undergraduate Regionals

Proposal:

- ❑ Regional Campus students will see a \$112 increase for commuting students.
- ❑ Tuition will remain unchanged.- Various fees will increase and be allocated to student support services, including SHaW, GUF, transit, and the student activity fee.
- ❑ The Infrastructure Maintenance Fee (IMF) and Technology Fee will increase to reflect rising facility and technology costs.

Academic Year	'24-25	Proposed '25-26	Change
Tuition (In-State)	\$17,010	\$17,010	\$0
General University Fee	124	132	8
Student Health Services	80	88	8
Infrastructure Maintenance Fee	618	688	70
Technology Fee	184	204	20
Transit Fee	54	58	4
Student Government*	70	72	2
Total, Commuting Student (In-State)	\$18,140	\$18,252	\$112 / 0.7%

Total, Commuting Student (Out-of-State)	\$40,808	\$40,920	\$112 / 0.3%
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*Student Government Fees are different at Hartford (\$60) and Stamford (\$80)

Housing available at Stamford Campus - rates will be available in December

Graduate Storrs

Proposal:

- ❑ Tuition will remain unchanged. Various fees will increase and be allocated to student support services, including SHaW, GUF, transit, and the student activity fee.
- ❑ The IMF and Technology Fee will increase to reflect rising facility and technology costs.

Academic Year	'24-25	Proposed '25-26	Change
Tuition (In-State)	\$19,512	\$19,512	\$0
General University Fee	1,072	1,170	98
Student Health Services	776	856	80
Student Recreation Center Fee	400	400	0
Infrastructure Maintenance Fee	618	688	70
Technology Fee	184	204	20
Transit Fee	194	212	18
Student Activity Fee	32	34	2
Graduate Matriculation Fee	84	84	0
Total, Commuting Student (In-State)	\$22,872	\$23,160	\$288 / 1.3%

Total, Commuting Student (Out-of-State)	\$44,784	\$45,072	\$288 / 0.7%
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Room Fee (Rate 4*) / Value Board	\$16,360	\$16,810	\$450
Total, On-Campus Student (In-State)	\$39,232	\$39,970	\$738 / 1.9%

Total, On-Campus Student (Out-of-State)	\$61,144	\$61,882	\$738 / 1.3%
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Note- GAs receive waivers/credit for:

- ❑ IMF, GUF (\$600), Student Recreation, and the Graduate Matriculation Fee.
- ❑ GAs will see a \$218 increase, 1.0% for in-state and 0.5% for out-of-state commuters.

Fall GA Headcount	FY19	FY24	Change
Research/Other	657	848	29%
Teaching	1,215	1,265	4%
Total Graduate Assistants	1,873	2,113	13%

Summary of Fees

Undergraduate Storrs	Undergraduate Regionals	Graduate Tuition Based Storrs	Graduate Tuition Based Regionals	Professional Based Programs
(Undergraduate Storrs Rate Schedule) Slide 12	(Undergraduate Regional Rate Schedule) Slide 13 Technology and IMF are equal to Storrs. All others at a reduced rate from Storrs or excluded from regionals	(Storrs Rate Schedule) Slide 14 IMF and Technology are equal to Undergraduate Storrs, and all others are reduced. GAs receive specific waivers	Slide 15 Pay fees based on the regional campus graduate rate. A limited number of programs fall under this rate schedule	Professional-based programs pay a comprehensive per-credit rate. No additional fees are assessed to these fee-based programs* *IMF is embedded in some business program fees.

Professional Programs

School of Business – Professional Programs per Credit			
Academic Year	'24-25	Proposed '25-26	Change
MBA	\$1,150	\$1,200	\$50
MS in Human Resource Management	\$1,150	\$1,200	\$50
MS in Social Responsibility Impact in Business	\$1,150	\$1,200	\$50
ABC in Digital Marketing Strategy	\$1,150	\$1,200	\$50
ABC in Health Care Analytics	\$1,150	\$1,200	\$50
ABC in Health Care Finance and Insurance	\$1,150	\$1,200	\$50
ABC in Human Resource Management	\$1,150	\$1,200	\$50
Certificate in Corporate and Regulatory Compliance	\$1,150	\$1,200	\$50
Long-term Health Care Management Certificate	\$1,150	\$1,200	\$50
MS in Accounting (MSA)	\$1,075	\$1,125	\$50
Accounting Fundamentals Certificate (AFC)	\$1,075	\$1,125	\$50
Advanced Business Certificate (ABC) in Accounting Analytics	\$1,075	\$1,125	\$50

Appendix


Inflation			
Year	HEPI	CPI	National Rental
2013	1.6%	1.50%	2.70%
2014	3.0%	1.60%	5.62%
2015	2.0%	0.10%	3.58%
2016	1.3%	1.30%	6.63%
2017	3.4%	2.10%	4.69%
2018	2.9%	2.40%	2.61%
2019	2.5%	1.80%	5.63%
2020	2.0%	1.20%	16.60%
2021	2.7%	4.70%	13.50%
2022	5.2%	8.00%	12.20%
2023	4.0%	4.10%	3.80%
2024	3.4%	3.20%	3.50%


ATTACHMENT 31



December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance & Chief Financial Officer

Anne D'Alleva 
Provost and Executive Vice President for Academic Affairs

RE: School of Dental Medicine Tuition and Fees Rates for Academic Years 2026 and 2027

RECOMMENDATION:

The Board of Trustees approves a 4.5% tuition and a 3.0% professional school fee increase for the next two academic years (fiscal years 2026 and 2027) for the School of Dental Medicine.

RESOLUTION:

“Be it resolved that the School of Dental Medicine Tuition and Professional Fees for the next two Academic Years (fiscal years 2026 and 2027) shall be set according to the attached Rate Schedule.”

BACKGROUND:

The tuition and fee rates for the School of Dental Medicine (SODM) are set by the Board of Trustees upon the recommendation of the Board of Directors. Fifteen percent (15%) of tuition revenue will continue to be set aside for need based financial aid as scholarship and the same percentage (15%) of fee income is available for loans.

This proposal contains a 4.5% increase on tuition and a 3.0% professional school fee increase for the next two academic years (fiscal years 2026 and 2027). Based on latest available data, the SODM in-state resident rates are at the 45th percentile among public dental schools. Only a small number of students actually pay the non-resident rate given the opportunity to convert to resident status after one year of attendance.

While UConn SODM graduates have lower indebtedness, especially when compared to other dental school graduates, we continue to carefully monitor student debt and remain focused on attracting the best qualified applicants as future healthcare providers for Connecticut.

**SCHOOL OF DENTAL MEDICINE
PROPOSED TUITION AND FEE SCHEDULE FOR THROUGH AY 2026/2027**

School of Dental Medicine Tuition		Current	PROPOSED			PROPOSED		
		AY 24-25 Base	%	AY 25-26 Amount		%	AY 26-27 Amount	
	Resident	\$42,943	4.50%	\$1,932	\$44,875	4.50%	\$2,019	\$46,895
	Non-Resident	\$86,686	4.50%	\$3,901	\$90,587	4.50%	\$4,076	\$94,663
	Regional **	\$75,151	4.50%	\$3,382	\$78,533	4.50%	\$3,534	\$82,067
Professional School Fee								
	Resident	\$3,060	3.00%	\$92	\$3,152	3.00%	\$95	\$3,246
	Non-Resident	\$3,060	3.00%	\$92	\$3,152	3.00%	\$95	\$3,246
	Regional	\$3,060	3.00%	\$92	\$3,152	3.00%	\$95	\$3,246
TOTAL TUITION & FEES								
	Resident	\$46,003	4.40%	\$2,024	\$48,027	4.40%	\$2,114	\$50,141
	Non-Resident	\$89,746	4.45%	\$3,993	\$93,739	4.45%	\$4,171	\$97,910
	Regional	\$78,211	4.44%	\$3,474	\$81,685	4.44%	\$3,629	\$85,313
Health Insurance**								
	Resident	\$3,248	5.00%	\$162	\$3,410	5.00%	\$171	\$3,581
	Non-Resident	\$3,248	5.00%	\$162	\$3,410	5.00%	\$171	\$3,581
	Regional	\$3,248	5.00%	\$162	\$3,410	5.00%	\$171	\$3,581

TOTAL TUITION, FEES AND HEALTH INSURANCE**		AY 24-25	AY 25-26		AY 26-27			
			%	Amount	Amount	%	Amount	
	Resident	\$49,251	4.44%	\$2,187	\$51,438	4.44%	\$2,284	\$53,722
	Non-Resident	\$92,994	4.47%	\$4,155	\$97,149	4.47%	\$4,341	\$101,491
	Regional	\$81,459	4.46%	\$3,636	\$85,095	4.46%	\$3,799	\$88,894

Notes:

** The regional rate for tuition must be 175% the resident rate.

** The health insurance rate are estimates based on recent trends data and students can opt out if they have other coverage



Tuition and Fees Proposal Academic Years 25-26 & 26-27



- Proposal for a 4.5% increase in tuition and a 3.0% increase in fees each year for the next two academic years
- While tuition and fees is increasing, the UConn SODM tuition and fees remains exceptionally competitive and below the 50th percentile for US public dental schools
- UConn graduates have one of the lowest total educational debt of any school; the average graduate has less than ½ of the debt of the average US graduate (now more than \$330,000)

- Our admissions yield remains very high
 - Class of 2028: 73 offers for 51 matriculants
 - 70% admission yield
- Accepted students who decline our offer of admission usually attend schools that are significantly higher in tuition & fees

**SCHOOL OF DENTAL MEDICINE
PROPOSED TUITION AND FEE SCHEDULE FOR THROUGH AY 2026/2027**

		Current	PROPOSED			PROPOSED		
School of Dental Medicine		AY 24-25	AY 25-26			AY 26-27		
Tuition		Base	%	Amount		%	Amount	
	Resident	\$42,943	4.50%	\$1,932	\$44,875	4.50%	\$2,019	\$46,895
	Non-Resident	\$86,686	4.50%	\$3,901	\$90,587	4.50%	\$4,076	\$94,663
	Regional **	\$75,151	4.50%	\$3,382	\$78,533	4.50%	\$3,534	\$82,067
Professional School Fee								
	Resident	\$3,060	3.00%	\$92	\$3,152	3.00%	\$95	\$3,246
	Non-Resident	\$3,060	3.00%	\$92	\$3,152	3.00%	\$95	\$3,246
	Regional	\$3,060	3.00%	\$92	\$3,152	3.00%	\$95	\$3,246
TOTAL TUITION & FEES								
	Resident	\$46,003	4.40%	\$2,024	\$48,027	4.40%	\$2,114	\$50,141
	Non-Resident	\$89,746	4.45%	\$3,993	\$93,739	4.45%	\$4,171	\$97,910
	Regional	\$78,211	4.44%	\$3,474	\$81,685	4.44%	\$3,629	\$85,313
Health Insurance**								
	Resident	\$3,248	5.00%	\$162	\$3,410	5.00%	\$171	\$3,581
	Non-Resident	\$3,248	5.00%	\$162	\$3,410	5.00%	\$171	\$3,581
	Regional	\$3,248	5.00%	\$162	\$3,410	5.00%	\$171	\$3,581

TOTAL TUITION, FEES AND HEALTH INSURANCE**		AY 24-25	AY 25-26			AY 26-27		
	Resident	\$49,251	4.44%	\$2,187	\$51,438	4.44%	\$2,284	\$53,722
	Non-Resident	\$92,994	4.47%	\$4,155	\$97,149	4.47%	\$4,341	\$101,491
	Regional	\$81,459	4.46%	\$3,636	\$85,095	4.46%	\$3,799	\$88,894

Notes:

** The regional rate for tuition must be 175% the resident rate.


** The health insurance rate are estimates based on recent trends data and students can opt out if they have other coverage



ATTACHMENT 32

December 11, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance & Chief Financial Officer

RE: Four (4) Proposed Easements with Wilhusky Housing LLC concerning development of Site B of off-campus student housing known as The Hub on North Eagleville Road

RECOMMENDATION:

That the Board of Trustees approve the University Administration entering into easement agreements with Wilhusky Housing LLC to facilitate development of Site B of off-campus student housing at the complex known as The Hub on North Eagleville Road in Storrs CT. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees authorizes the University Administration to enter into four (4) easement agreements and any other required ancillary agreements with Wilhusky Housing LLC to facilitate development of Site B of off-campus student housing at the complex known as The Hub on North Eagleville Road in Storrs CT.”

BACKGROUND:

Wilhusky Housing LLC has received approval from the Town of Mansfield Planning and Zoning Commission to construct student housing totaling approximately 1,350 beds on North Eagleville Road on two separate parcels that bisect the road. The north side of North Eagleville Road will be constructed first (Site B) and start in the spring 2025, while the south half of the development (Site A) will be started in a future year. Site B is bound by University property on all four sides (i.e. University improved land on the west and north sides, a University road on the east side, and a University-controlled road on the south side), so the project cannot be constructed without easements from the University.

The four (4) easements that are required are as follows:

Temporary Construction Easement: This easement allows the developer to utilize between 11’ and 50’ of University property on all four sides of the site on a temporary basis to construct the

development. The developer will restore the area after the work is completed and the easement will expire upon the completion of the construction.

Permanent Access and Maintenance Easement: This easement is on the south side of the site only and allows the developer to permanently have both vehicular and pedestrian access from North Eagleville Road to the new building. This easement is required because although North Eagleville Road is a public road, the University has custody and control over the roadway and the agreement with CTDOT requires the University to allow access to the public road. Additionally, this easement outlines developer on-going maintenance obligations for the land area between North Eagleville Road and the new student housing building.

Permanent Emergency Access Easement: Ledoyt Road on the east side of Site B is a University Road. This easement grants the developer rights to access Ledoyt Road if necessary, in an emergency, such as with fire or police vehicles. Under the terms of this easement, the University can reorient or make other improvements to LeDoyt Road but cannot relocate or close the roadway since the development requires the road for emergency services.

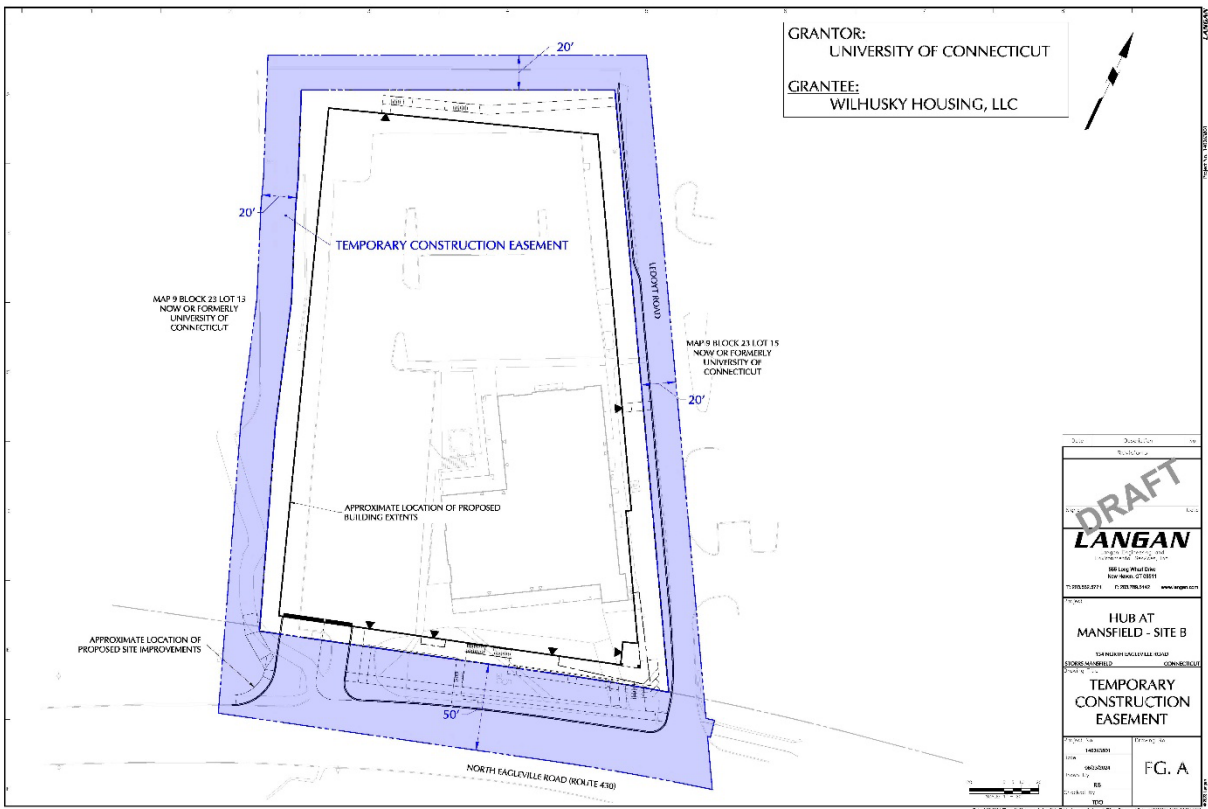
Permanent Maintenance, Access and Drainage Easement: The development needs to construct drainage structures in the North Eagleville Road right-of-way and on University property to manage and discharge stormwater from the new building. This easement allows the developer to construct stormwater discharge structures to University and CT DOT requirements and obligates the developer to maintain them permanently.

A separate agreement is also being completed that will address future operating conditions between the University and the new development. In that agreement, the University will receive a lump sum payment of \$600,000 for these easements and \$25,000 annually for operating expenses concerning Site B.

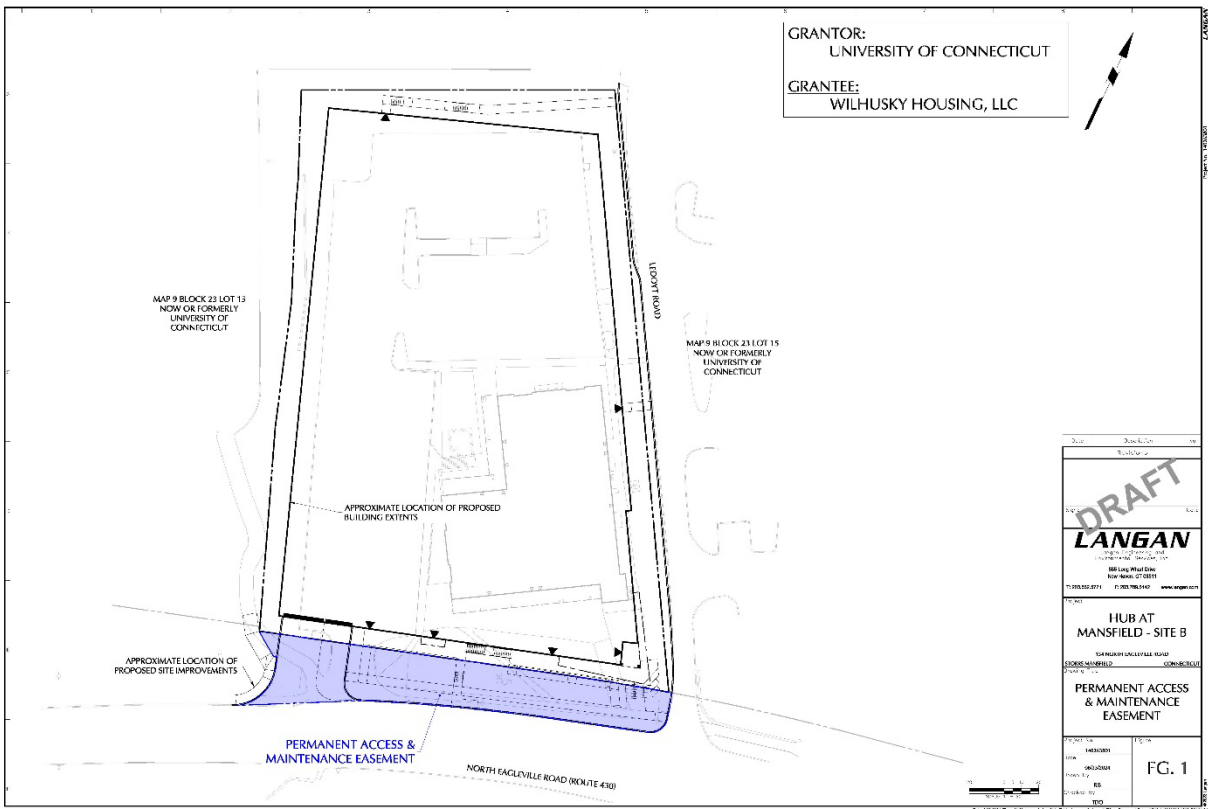
The easements are graphically depicted in Attachment A.

-END-

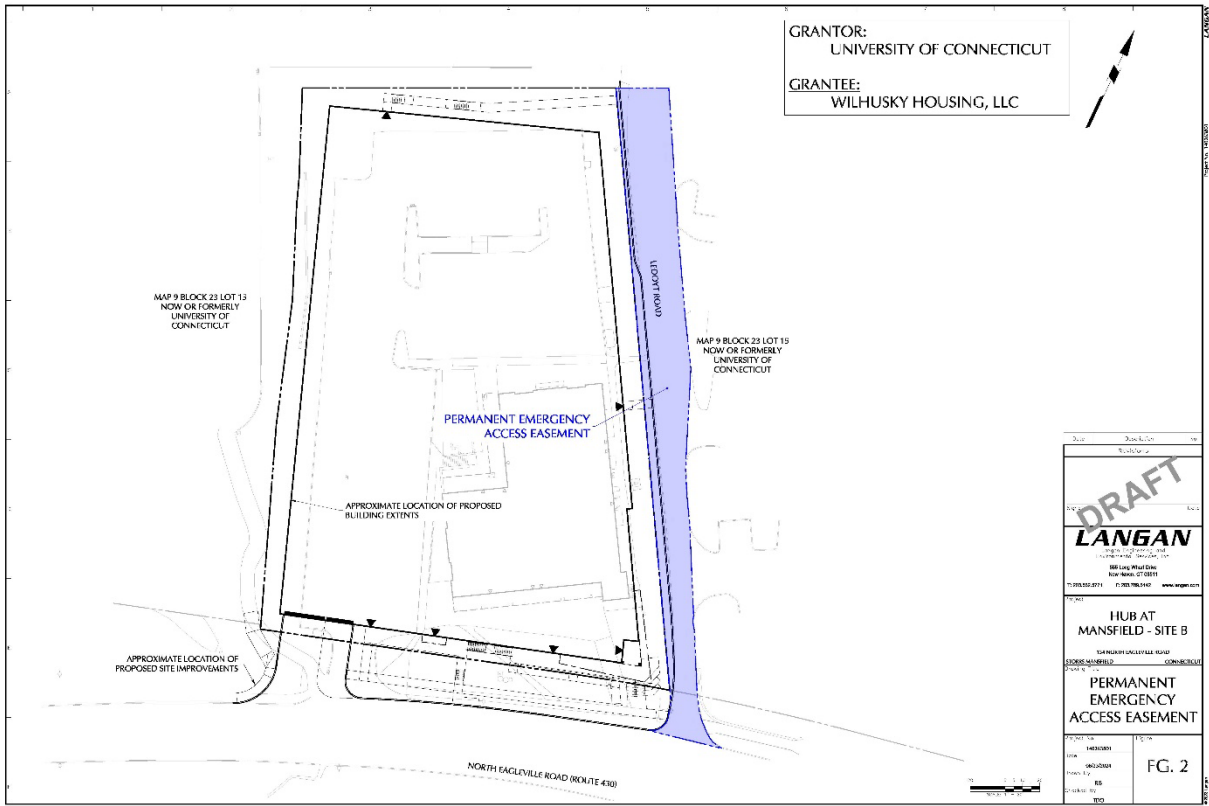
Attachment A: Easement Areas



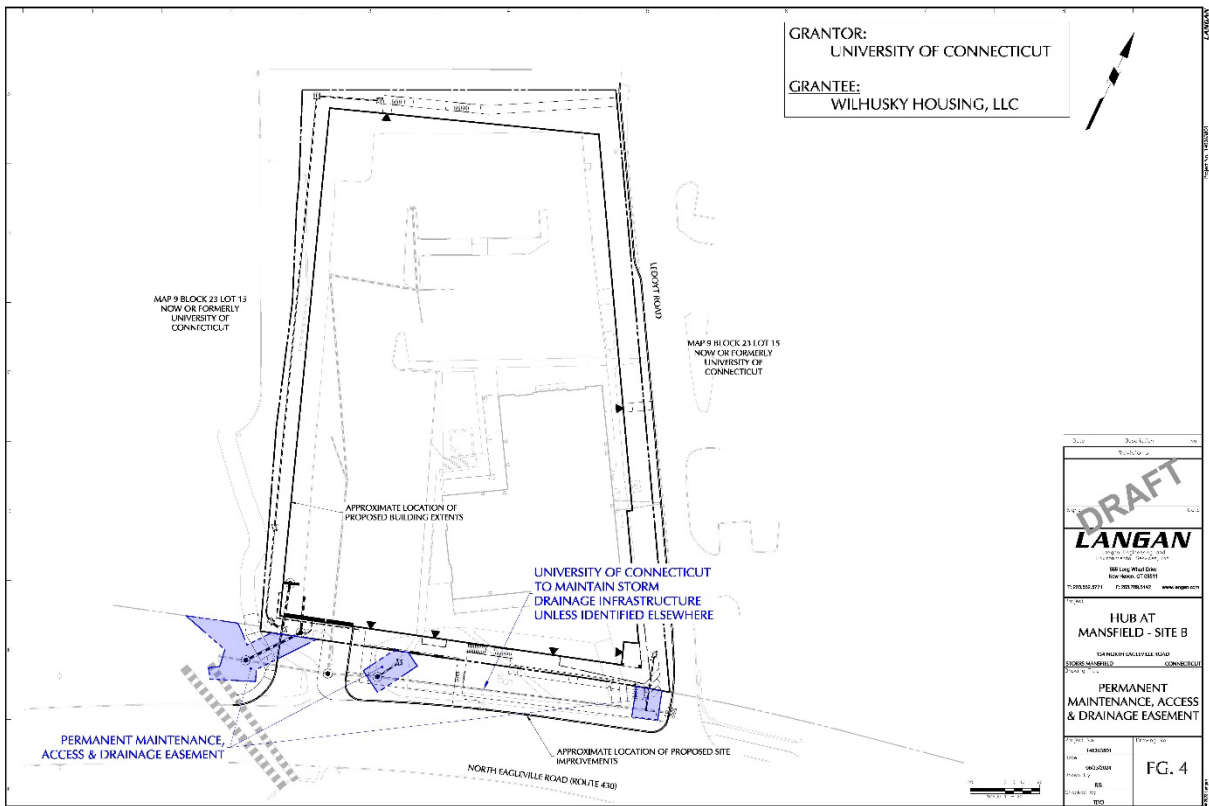
Temporary Construction Easement Area



Permanent Access and Maintenance Easement Area



Permanent Emergency Access Easement Area



Permanent Maintenance, Access and Drainage Easement Area

INFORMATIONAL ITEMS

University of Connecticut Department of Human Resources
Hires Processed from September 30, 2024 to November 30, 2024
Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	DEPARTMENT	DATE
Al-Zaghloul, Nour	Research Asst 1	Psychological Sciences	11/1/2024
Audet, Katherine Nicole	Academic Asst 3	Speech, Lang and Hearing Sci	10/18/2024
Bae, Eric	Postdoctoral Research Assoc	Ctr Open Research Resrcs/Equip	11/15/2024
Baez, Sade Marisha	Research Asst 1	InCHIP	10/18/2024
Barbosa, Liana Nunes	Postdoctoral Research Assoc	Pathobiology	10/4/2024
Barry, Shawn P	Research Asst 2	CT Transportation Institute	11/1/2024
Batool, Mariah	Postdoctoral Research Assoc	Clean Energy Engineering Ctr	12/2/2024
Battles, Curtis C	Ed Program Administrator	CT Small Bus Development Ctr	10/18/2024
Bouchard, Alaina	Student Services Prog Mngr 1	CLAS Academic Services	11/1/2024
Brown, Antoinette Clave	Ed Program Administrator	Social Work Instruct and Rsrch	11/15/2024
Burdick, Craig	Managing Editor	University Communications	10/18/2024
Byron, Alexander	Grants and Contracts Associate	Materials Science Institute	11/15/2024
Castillo, Erick	Student Services Prog Coord	ISS Cntr for Access PScnd Succ	11/1/2024
Colby, Lisa	Research Assoc 1	Innovations Institute	12/2/2024
Cunningham, Natalie	Assistant Teacher	Human Dev and Family Sciences	11/15/2024
Datta, Provakar	Postdoctoral Research Assoc	Physics	10/4/2024
Davis, Caleb James	Admin Program Support 1	Ntl Inst Undersea Vehicle Tech	11/15/2024
Desmarais, Matthew	Research Asst 3	CT Advanced Computing Center	11/15/2024
Eugenio Jr, Paul Myles	Postdoctoral Research Assoc	Physics	11/1/2024
Fabry, Ashtyn Ryan	Systems Administrator 2	Enterprise Applications	11/15/2024
Gaul, Tanya K	Career Consultant	Law	10/18/2024
Ghaffar, Noor-Jehan	Mental Health Clinician	Student Health and Wellness	11/1/2024
Grossman, Mia Huang	Admin Program Support 2	Law	11/1/2024
Irons, DeAvery Victoria Jenell	Senior Admin Program Support	Innovations Institute	11/15/2024
Jiang, Qian	Postdoctoral Research Assoc	Chemistry	11/15/2024

University of Connecticut Department of Human Resources
Hires Processed from September 30, 2024 to November 30, 2024
Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	DEPARTMENT	DATE
Karan,Sumanta Kumar	Postdoctoral Research Assoc	Clean Energy Engineering Ctr	10/18/2024
Kent,Andrea Kay	Academic Asst 4	CETL	10/18/2024
Khaira,Ummul	Postdoctoral Research Assoc	Eversource Energy Center	10/4/2024
Kulp,Henry Thomas	Research Asst 1	CT Transportation Institute	10/4/2024
Larose,Ravel	Research Asst 2	Clean Energy Engineering Ctr	11/15/2024
Marshall,Matthew Francis Greene	Educational Curator	Benton Museum of Art	11/15/2024
Mendez Santos,Pedro Aldahir	Business Ops Specialist 1	Student Health and Wellness	11/15/2024
Miller,Santana Kelly	Ed Program Assistant 2	Public Policy	10/18/2024
Min,Ya	Postdoctoral Research Assoc	Ecology and Evolutionary Bio	10/4/2024
Murphy,Cassandra	Research Asst 1	Nursing Instruct and Research	10/18/2024
Newman,Jennifer Whitmarsh	Admin Program Support 2	CT Transportation Institute	11/1/2024
Pardo,Anna	Postdoctoral Research Assoc	Ecology and Evolutionary Bio	10/4/2024
Perkins,Kaelyn Ann	Admin Program Support 1	Ntl Inst Undersea Vehicle Tech	11/15/2024
Plourde,Scott Eric	Research Asst 2	CT Transportation Institute	10/4/2024
Polcaro,Anthony	Functional Specialist	Nursing Instruct and Research	10/18/2024
Raso,Zachery Edward	Student Services Prog Mngr 2	Residential Life	10/18/2024
Rathnayake Mudiyansele,Anuruddha Dilshan	Postdoctoral Research Assoc	Physics	10/18/2024
Reilly,Judith	Research Scientist	Werth Institute	10/4/2024
Robinson,Christopher Douglas	University Director	Procurement Services	11/1/2024
Robinson,Jerri Monique	Ed Program Assistant 2	Ntl Inst Undersea Vehicle Tech	10/4/2024
Rodriquez,Jason	Student Services Prog Mngr 1	Institute for Student Success	11/15/2024
Rokos,Emily Kathryn	Research Asst 1	InCHIP	10/18/2024
Sales,Ruth R.	Ed Program Administrator	Social Work Instruct and Rsrch	11/15/2024
Salomone,Alexandra Ellison	Ed Program Assistant 1	Dept of Extension Hartford	11/1/2024
Sanders,Nathan	Academic Advisor 1	CLAS Academic Services	11/15/2024

University of Connecticut Department of Human Resources
Hires Processed from September 30, 2024 to November 30, 2024
Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	DEPARTMENT	DATE
Schwartz,Dean Adam	Ed Program Administrator	CT Small Bus Development Ctr	11/15/2024
Sullivan,Darryl Wayne	Specialist IA	Athletics WI Track/Cross Ctry	10/28/2024
Tartsinis,Lilly Marguerite	Registered Diet/Nutri	Dining Services	10/18/2024
Theriault,Jocelyn Rose	Research Asst 2	CT Transportation Institute	10/4/2024
Tripp,Hannah Emily	Ed Program Assistant 1	CAHNR Acad Prog	11/1/2024
Tsai,Sarah Shehua	Research Asst 1	InCHIP	10/4/2024
Tutterrow,Daniel Brennan	Theater Operations Manager	von der Mehden Recital Hall	11/15/2024
Vacco,Vincent Ross	Research Asst 1	Ecology and Evolutionary Bio	10/4/2024
Way,Stephanie E	U Staff Professional 1	Vice President for Research	10/4/2024
Yang, Ji Hyun	Postdoctoral Research Assoc	Materials Science Institute	11/15/2024

**University of Connecticut Department of Human Resources
 Separations Processed from September 30, 2024 to November 30, 2024
 Presented to the Board of Trustees for Information on Professional Employees**

NAME	TITLE	DEPARTMENT	SEPARATION REASON	DATE
Aguilar, Steven	Laboratory Technician 1	Biological Sciences	Separation	11/12/2024
Bilik, Lena	Research Asst 3	Innovations Institute	Separation	10/19/2024
Colon, Kimberly Martinez	U Staff Professional 2	University Compliance	Separation	10/4/2024
Cortez Curran, Jesilka	University Director	University Business Services	Separation	10/4/2024
Drinks, Selena	Student Services Prog Assist 2	Stamford Campus	Separation	10/5/2024
Duncan, Stuart P	Sen Ed Program Administrator	Graduate Education	Separation	11/2/2024
Erem, Chelsea A.	Ed Program Assistant 2	Dept of Extension Hartford	Separation	9/28/2024
Guerriero, Lynn	Grants and Contracts Spec	SPS Administration	Separation	11/2/2024
Harper, Steven	Director & Asst Prof in Res	Digital Media Design	Separation	10/4/2024
Huhn, Frederick William	Dining Serv Area Asst Manager	Dining Services	Separation	10/4/2024
Isiminger, Aaron Crispulo	Research Asst 2	Innovations Institute	Separation	10/4/2024
Jimenez, Sandra N	Sen Ed Program Administrator	Social Work Instruct and Rsrch	Separation	10/18/2024
Knight, Katherine Ruth	Sr Grants & Contracts Spclist	SPS Administration	Separation	10/17/2024
Kolano, Andrew Ryan	Financial Assistant 1	Psychological Sciences	Separation	11/1/2024
Li, Yi	Postdoctoral Research Assoc	Materials Science Institute	Separation	10/20/2024
Loewald Farnham, Caroline	Mental Health Clinician	Student Health and Wellness	Separation	11/15/2024
Lu, Yongyu	Postdoctoral Research Assoc	Materials Science Institute	Separation	10/1/2024
Manka, Abigail Gracie	Research Asst 1	Environmental Sci and Engr Ctr	Separation	11/4/2024
Miller, Pamela L.	Admin Program Support 1	Academic Affairs Business Svcs	Separation	11/1/2024
Monko, Michelle	U Staff Professional 1	Org Effective-Work Culture	Separation	11/2/2024
More, Karen	University Director	Research Integrity	Separation	10/2/2024
Nickle, Brandon	Ed Program Assistant 2	Tech Comm and Industry Rltns	Separation	11/2/2024
O'Rourke, Patricia Marie	Research Assoc 1	Inst for Municipal & Rgnl Plcy	Separation	11/8/2024
Patt, Avinoam J	Professor	Lit, Cultures and Languages	Separation	10/16/2024
Polk, Tuccoa	Grants and Contracts Spec	SPS Administration	Separation	10/5/2024
Raney, Jill	Asst Professor in Res	Speech, Lang and Hearing Sci	Separation	7/1/2019
Rivera, Kristina M.	Admissions Manager	Admissions	Separation	10/3/2024

**University of Connecticut Department of Human Resources
 Separations Processed from September 30, 2024 to November 30, 2024
 Presented to the Board of Trustees for Information on Professional Employees**

NAME	TITLE	DEPARTMENT	SEPARATION REASON	DATE
Shaon, Mohammad Razaur Rahman	Assoc Research Scientist	CT Transportation Institute	Separation	10/16/2024
Singh, Vijender	Academic Asst 3	Systems Genomics Institute	Separation	10/19/2024
Song, Yang	Postdoctoral Research Assoc	Materials Science Institute	Separation	10/1/2024
Suhail, Yasir	Postdoctoral Research Assoc	Biomedical Engineering	Separation	11/1/2024
Sward, Gaye S	Financial Aid Officer	Financial Aid	Retirement	11/1/2024
Toro Herrera, Mayra Alejandra	Postdoctoral Research Assoc	Plant Sci and Landscape Arch	Separation	11/1/2024
Wang, Tong	Postdoctoral Research Assoc	Plant Sci and Landscape Arch	Separation	10/21/2024
Williams, David	Contract Specialist 2	University Business Services	Separation	9/21/2024
Zavez, Katherine Michelle	Postdoctoral Research Assoc	Statistics	Separation	10/20/2024

University of Connecticut Department of Human Resources
Leaves of Absence Processed through 11/25/24
Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	DEPARTMENT	DATES		REASON FOR LEAVE	PAY
			START	END		STATUS
Onat, Yaprak	Research Assoc 2	CT Inst Resilience and Adapt	7/30/2024	9/12/2024	Bonding	Unpaid
Theodore, Rachel	Assoc Professor	Speech, Lang and Hearing Sci	9/24/2024	9/23/2025	Personal	Unpaid

COMMITTEE AGENDAS

AGENDA

University of Connecticut Board of Trustees

Buildings, Grounds and Environment Committee November 12, 2024, at 10:00 a.m. Virtual Meeting

Public Streaming Link (with live captioning): <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **10:00 a.m.**

1. Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Tuesday, November 12, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Friday, November 8) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

APPROVAL ITEMS:

TAB

- | | |
|---|---|
| 2. Approval of the Minutes of the Buildings, Grounds and Environment Committee Meeting of September 17, 2024 | 1 |
| 3. Four (4) Proposed Easements with Wilhusky Housing LLC concerning development of Site B of off-campus student housing known as The Hub on North Eagleville Road | 2 |

DISCUSSION ITEMS:

- | | |
|---|---|
| 4. Construction Assurance Office Report – November 2024
➤ Presenter: Angelo Quaresima
Associate Vice President and Chief Audit Executive | 3 |
| 5. Project Updates ~ Storrs Based Programs | 4 |
| 6. Capital Projects Procedures Manual University Planning, Design & Construction
Updated – October 2024
➤ Presenter: Robert Corbett, Interim Associate Vice President of University Planning, Design & Construction
➤ Presenter: Stanley Nolan, Interim Associate Vice President for Facilities Operations | 5 |

7. UConn Health Updates, Facilities Development and Operations 6
 ➤ Presenter: George Karsanow, Associate Vice President for UConn Health
 Campus Planning, Design & Construction

8. **Projects Reviewed by BGE and to be presented to Financial Affairs on 12/10/24:**

<u>STORRS BASED PROGRAMS</u>	<u>Phase</u>	<u>Budget</u>	
Reflection Garden	Design	\$800,000	7
Hartford Café	Final	\$1,100,000	8
Whitney Road Steam Improvements E-8 to Q-8	Final	\$8,500,000	9
Northwest Residential Area – Thermal Comfort Improvements	Final	\$6,750,000	10
Homer Babbidge Library Stairs and Doors	Revised Final	\$1,004,300	11
 <u>UCONN HEALTH</u>			
Torrington Clinic Relocation	Planning	\$4,800,000	12
Interventional Radiology Equipment Replacement & Renovation	Design	\$4,700,000	13
Hybrid OR#2 Fit-out	Final	\$TBD	14

INFORMATION ITEMS:

9. Summary of Individual Change Orders Greater Than 3% of Project Cost (Storrs based projects) 15
10. Quarterly Construction Status Report, Period Ending September 30, 2024
https://updc.uconn.edu/wp-content/uploads/sites/1525/2023/10/UConn-Quarterly-Construction-Report_09302024web.pdf
11. Construction Projects Status Report – October 30, 2024
<https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2024/10/Construction-Status-Report-10.30.24.pdf>
12. University Senate Representative Report
 ➤ Professor Amvrossios Bagtzoglou, University Senate Representative
13. Other Business
14. Executive Session
15. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

AGENDA

SPECIAL MEETING

University of Connecticut
Board of Trustees

Committee on Compensation
November 25, 2024, at 10:00 a.m.
Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **10:00 a.m.**

1) Public Participation (limited to agenda items)*

*Individuals who wish to speak during the Public Participation portion of the Monday, November 25, meeting, limited to agenda items, must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Friday, November 22) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

2) Minutes from the August 1, 2024, Special Meeting

3) Executive Session

4) Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

AGENDA

SPECIAL MEETING

University of Connecticut Board of Trustees

Committee for Diversity, Equity and Inclusion December 3, 2024, at 3:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning): <http://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **3:00 p.m.**

1. Public Participation (limited to agenda items)*

*Individuals who wish to speak during the Public Participation portion of the Tuesday, December 3, meeting must do so 24 hours in advance of the meeting's start time (i.e., 3:00 p.m. on Monday, December 2) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of the public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments via BoardCommittees@uconn.edu, and all comments will be transmitted to the Committee.

2. Minutes from the December 11, 2023, Special Meeting

3. Minutes from the July 15, 2024, Special Joint Meeting of the Committee for Diversity, Equity and Inclusion and the Student Life Committee

4. Welcome and Introductions of Committee Members – Dr. Andrea Dennis-LaVigne, Vice-Chair

5. ODI Updates – Dr. Jeffrey Hines, Interim Vice President and Chief Diversity Officer,
Office for Diversity and Inclusion

6. UConn Tribal Education Initiative Memorandum of Agreement – Dr. Anne D'Alleva, Provost and Executive Vice President for Academic Affairs, Dr. Sandy Grande, Professor of Political Science and Native American and Indigenous Studies, Rodney Butler, Tribal Council Chairman, Mashantucket Pequot Tribal Nation, and Beth Regan, Chairwoman & Justice, Council of Elders, Mohegan Tribe

7. Cultural Center Transition to the Provost Office Update – Provost D'Alleva

8. University Senate Representative Report

9. Executive Session

10. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

AGENDA

SPECIAL MEETING

University of Connecticut Board of Trustees

Honors and Awards Committee November 15, 2024, at 1:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://ait.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website
<https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

Call to order at **1:00 p.m.**

1. Public Participation (limited to agenda items)*

* Individuals who wish to speak during the Public Participation portion of the Friday, November 15, meeting, limited to agenda items, must do so 24 hours in advance of the meeting's start time (i.e., 1:00 p.m. on Thursday, November 14) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

2. Minutes of the October 7, 2024, Special Meeting

3. Executive Session

4. Honorary Degree Nominees

5. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

AGENDA

University of Connecticut Board of Trustees

Institutional Advancement Committee November 26, 2024, at 1:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): <http://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **1:00 p.m.**

1. Public Participation*

*Individuals who wish to speak during the Public Portion of the Tuesday, November 26, meeting must do so 24 hours in advance of the meeting's start time (1:00 p.m. on Monday, November 25) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

2. Institutional Advancement Committee 2025 Meeting Dates
Attachment 1

3. Minutes from October 15, 2024, Meeting
Attachment 2

Dr. Dennis-LaVigne

4. Naming Resolutions
Attachment 3

Ms. Yancey

Naming Recommendation for the Stuart F. Smith Reading Room

Named Gift Opportunities for the Harford Campus
(*previously approved memo dated 04.12.16 attached for reference*)

5. Legislative Update

Ms. Lombardo

6. UConn Foundation / Alumni Update

Ms. Cotton Kelley /
Ms. Yancey

7. University Communications Update
Attachment 4

Mr. Kirk

8. University Senate Representative Report

Dr. Timothy Folta

9. Other Business

10. Executive Session (as needed)

11. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

AGENDA

University of Connecticut Board of Trustees

Committee for Research, Entrepreneurship and Innovation Innovation Partnership Building (IPB) Room 317 159 Discovery Drive Storrs, CT 06269

December 5, 2024, at 1:00 p.m.

Public Streaming Link (with live captioning upon request): <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **1:00 p.m.**

1. Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Thursday, December 5, meeting must do so 24 hours in advance of the meeting's start time (i.e., 1:00 p.m. on Wednesday, December 4) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of the public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments via BoardCommittees@uconn.edu, and all comments will be transmitted to the Committee.

2. Minutes from September 12, 2024, Meeting

3. Discussion of Structure, Function, and Priorities for Research, Entrepreneurship, and Innovation 2025

4. Discussion of Committee member engagement to support Research, Innovation and Commercialization

5. University Senate Representative Report

6. Office of the Vice President for Research Updates – Dr. Pamir Alpay, Vice President for Research, Innovation and Entrepreneurship

7. Other Business

8. Executive Session (as needed)

9. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

AGENDA

SPECIAL MEETING

University of Connecticut Board of Trustees

Student Life Committee December 5, 2024, at 4:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

1. Public Participation*

*Individuals who wish to speak during the Public Participation portion, of the Thursday, December 5, meeting, limited to agenda items, must sign up 24 hours in advance of the meeting's start time (i.e., 4:00 p.m. on Wednesday, December 4) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via BoardCommittees@uconn.edu, and all comments will be transmitted to the Committee.

2. Minutes from the September 30, 2024, Meeting (Attachment 1)
3. Standing Updates:
 - Vice President for Student Life and Enrollment
 - Provost and Dean of Students
4. Strategic Enrollment Management (SEM) Plan
5. Housing Improvements
6. Proposed Student Trustee Election Committee By-Law Revisions (Info.) (Attachment 2)
7. University Senate Representative Report
8. Executive Session (as needed)
9. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

Academic Affairs

AGENDA

University of Connecticut Board of Trustees

Academic Affairs Committee December 10, 2024, at 8:30 a.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website, <https://boardoftrustees.uconn.edu/>, within seven days of the meeting.)

Call to order at **8:30 a.m.**

1. Public Participation*

* Individuals who wish to speak during the Public Participation portion, of the Tuesday, December 10, meeting, must do so 24 hours in advance of the meeting's start time (i.e., 8:30 a.m. on Monday, December 9) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

ACTION ITEMS

2. Minutes from the October 28, 2024, Special Meeting (Attachment 1)
3. Tenure at Hire (Attachment 2)
4. Designation of Emeritus Status (Attachment 3)
5. Sabbatical Leave Recommendations (Attachment 4)
6. Appointment of Dr. Song Han to the Pratt & Whitney Associate Professorship in Advanced Systems Engineering in the College of Engineering (Attachment 5)
7. Program Closure: Graduate Certificate in Global Health (Attachment 6)
8. Program Closure: Graduate Certificate in Obesity Prevention and Weight Management (Attachment 7)
9. Program Closure: Master of Arts in Politics and Popular Culture (Attachment 8)

INFORMATIONAL ITEMS

10. Fall 2024 Report on Review of Programs with Low-Completion Rates (Attachment A)
11. University Senate Representative Report
12. Other Business
13. Executive Session (as needed)
14. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

Financial Affairs

AGENDA

University of Connecticut Board of Trustees

Financial Affairs Committee December 10, 2024, at 10:00 a.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **10:00 a.m.**

1) Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Tuesday, December 10, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Monday, December 9) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

ACTION/PRESENTATION ITEMS:

TAB

- | | |
|---|---|
| 2) Minutes of the October 24, 2024, Meeting | 1 |
| 3) Contracts and Agreements for Approval | 2 |
| 4) FY25 UConn and UConn Health Budget Update | 3 |
| 5) Academic Year 2025/26 Student Fees for the University of Connecticut, Storrs and Regional Campuses | 4 |
| 6) School of Dental Medicine Tuition and Fees Rates for Academic Years 2026 and 2027 | 5 |
| 7) Authorization to Execute Firm Electricity Purchase Contracts Resulting from Competitive Pricing Solicitation | 6 |
| 8) Cooperation Agreement with Wilhusky Housing LLC concerning development of Site B of off-campus student housing known as The Hub on North Eagleville Road | 7 |
| 9) Purchase, Master Lease, Sublease and Escrow Agreement of 1201 Washington Boulevard in Stamford for Student Housing at UConn Stamford | 8 |
| 10) Purchase of 44 Lake Street, Coventry, CT | 9 |

CAPITAL PROJECT BUDGETS FOR APPROVAL:

STORRS BASED PROGRAMS

	<u>Phase</u>	<u>Budget</u>	<u>Tab</u>
11) Reflection Garden	Design	\$800,000	10
12) Hartford Café	Final	\$1,100,000	11
13) Northwest Residential Area Thermal Comfort Improvements	Final	\$6,750,000	12
14) Whitney Road Steam Improvements E-8 to Q-8	Final	\$8,500,000	13
15) Coventry Boathouse	Final	\$2,650,000	14
16) Homer Babbidge Library Stairs and Doors	Revised Final	\$1,004,300	15

UCONN HEALTH

17) Torrington Clinical Practice Relocation	Planning	\$4,800,000	16
18) Interventional Radiology Equipment Replacement & Renovation	Design	\$4,700,000	17
19) Hybrid OR #2 Fit-Out	Final	\$6,750,000	18
20) New England Sickle Cell Institute Renovation	Revised Final	\$5,800,000	19

INFORMATION ITEMS:

21) University Senate Representative Report

22) Contracts and Agreements for Information 20

23) Construction Project Status Report

<https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2024/11/Construction-Status-Report-12.11.24.pdf>

24) Other Business

25) Executive Session (as needed)

26) Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

ATTACHMENT A

UNIVERSITY OF CONNECTICUT
The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below.
CONTRACTS AND PURCHASE ORDERS OF \$1,000,000 OR MORE
FOR UCONN BOARD OF TRUSTEES APPROVAL ON DECEMBER 11, 2024

**S/MBE OR CT-Based Coding: S=Small, M=Minority, W=Woman Owned, C= CT-Based									
NEW (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	UConn Business Owner	Sourcing	Spend to Date	S/MBE/WBE/CT Based
CONSTRUCTION									
1	Mattern Construction, Inc. Contract #300257	\$2,881,803	10/03/24-08/15/25	Project No. 300257 UConn Tennis Facility. Provide general contractor services for the construction of a new building in support of the women's tennis team project located on the Storrs Campus, overseen by the University Planning, Design and Construction department. (Final Budget phase approved by the BOT on 09/25/24 - \$3,450,000)	UCONN 2000	Robert Corbett, Interim AVP, University Planning, Design and Construction	UConn Bid	\$2,881,803	C, S
AMENDMENTS (Grouped by Family)									
No.	Contractor	Approval Amount	Term	Description/Purpose	Fund Source	UConn Business Owner	Sourcing	Spend to Date	S/MBE/WBE/CT Based
CONSTRUCTION									
2	The John Boyle Company, Inc. Contract #OC.FLOOR2021.SBE-6	"No Value Contract"	01/01/21-12/31/25 (No Change)	On-Call Set-Aside Flooring Trade services for all campuses on an as needed basis. This is a no value contract that is being reported for informational purposes to report spend to date for exceeding \$500,000. Zero extensions remain.	Multiple Sources	Stanley Nolan, Interim Associate Vice President Facilities Operations	UConn Bid	\$518,027	C, S
PROFESSIONAL SERVICES									
3	Amenta Emma Architects, P.C. Contract #300260	\$16,760 (Previous Contract Value \$4,202,372; Total New Contract Value \$4,219,132)	10/11/23-Completion (No Change)	Provide additional professional design services for Project 300260 New School of Nursing located at the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$16,760, for total new contract value of \$4,219,132. Contract term remains the same. (Design Budget Phase - approved by the BOT - 10/25/23 - \$5,400,000)	UCONN 2000	Robert Corbett, Interim AVP, University Planning, Design and Construction	UConn Bid	\$4,167,757	C, S
4	Payette Associates, Inc. Contract #300050/901802	\$111,503 (Previous Contract Value \$18,613,507; Total New Contract Value \$18,725,010)	12/13/16-12/31/24 (No Change)	Provide additional professional design services for Project 300050/901802 New STEM Research Center - Science 1 located at the Storrs Campus, overseen by the University Planning, Design and Construction department. Amend to increase contract value \$111,503, for total new contract value of \$18,725,010. (Final Budget Phase - approved by the BOT for Project 901802 - 04/29/20- \$220,000,000, Project 300050 - 04/29/20 - \$56,000,000)	UCONN 2000	Robert Corbett, Interim AVP, University Planning, Design and Construction	UConn Bid	\$18,725,010	
5	STV Construction, Inc. Contract #013-PMO-8-NV-043024	"No Value Contract"	05/01/21-04/30/24 (No Change)	Provide continuing project management support services to the Facilities Operations department located at the Storrs Campus, overseen by the Facilities Operations department. This is a no value contract that is being reported for informational purposes to report spend to date for exceeding \$500K. Zero extensions remain. This contract is being used to complete a project currently in process. It has expired and will not be used for any future projects.	Multiple Sources	Stanley Nolan, Interim Associate Vice President Facilities Operations	UConn Bid	\$760,401	
TECHNOLOGY									
6	Teamworks Innovations Inc. Contract # AG5169079	\$98,000 (Previous Contract Value \$552,612; Total New Contract Value \$650,612)	05/26/17-06/30/26 (No Change)	Teamworks software portfolio provides NCAA compliance, nutritional tracking and planning, and recruitment management for Athletics. Amend to increase contract value by \$98,000 for total new contract value of \$650,612. Contract term remains the same. Contract increase is requested to cover the addition of an AMS Inventory Management module in the Teamworks portfolio.	Operating Funds	David Benedict, Director of Athletics	General Letter 71	\$372,499	

ATTACHMENT B

CONSTRUCTION PROJECTS STATUS REPORT
BOARD OF TRUSTEES MEETING -October 30, 2024

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 10/18/24)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Planning Budget Phase								
Energy Services Performance Contract	FO502072	\$500,000	\$0	P	University Funds	12/06/23		
Revised Planning Budget Phase								
Gampel Pavilion Renovation	300284	\$1,600,000	\$0	RP	UCONN 2000 Bond Funds	10/30/24		
Design Budget Phase								
PBB Research Support Expansion	300249	\$1,000,000	\$359,130	D	UCONN 2000 Bond Funds	06/26/24		
Reflection Garden	300267	\$800,000		D	University Funds Gift Funds	12/11/24-pending		

Final Budget Phase								
Avery Point Seawall Exigent Improvements	300253	\$3,063,069	\$2,514,098	F	UCONN 2000 Bond Funds	12/07/22	November 2024	99%
Buckley Hall Abatement	FO502330	\$624,000	\$394,939	F	University Funds	04/17/24	Fall 2024	95%
Buckley Hall Refurbishment-Flooring	FO502339	\$499,000	\$466,879	F	University Funds	04/17/24	Fall 2024	95%
Buckley Hall Refurbishment - Painting	FO502341	\$99,000	\$97,489	F	University Funds	04/17/24	Fall 2024	95%
Buckley Hall LED Lighting Upgrade	FO502343	\$278,000	\$258,268	F	University Funds	04/17/24	Fall 2024	95%
Coventry Boathouse	300246	\$2,650,000	\$228,114	F	UCONN 2000 Bond Funds University Funds	10/30/24	Summer 2026	0%
Dining Hall Facilities Ventilation Upgrades	FO500010	\$892,700	\$827,075	F	University Funds	02/21/18	January 2025	50%
Electric Vehicle Charging Infrastructure & Service Upgrades	FO502039	\$957,200	\$347,133	F	University Funds	09/27/23	November 2024	25%
University 2nd Electrical Feed	300136	\$15,000,000	\$12,756,052	D-\$3M F-\$15M	UCONN 2000 Bond Funds	12/08/21 09/27/23	Spring 2027	0%
Gampel Pavilion Court Replacement	300255	\$688,480	\$678,854	F	University Funds	12/07/22	November 2024	99%
Gampel Pavilion Enhancements	300271	\$10,000,000	\$9,947,576	F	State GO Bonds	04/17/24	September 2025	25%
Gampel Ground Floor KSI Heat Laboratory	TL2582	\$975,000	\$460,920	F	University Funds	09/25/24	March 2025	
George C. White Building Roof & Drainage System	FO500127	\$985,800	\$978,388	F	University Funds	09/25/24	October 2025	75%
Gilbert Road Site Preparation	300235	\$6,600,000	\$4,809,551	RD-\$1.25M F-\$6.6M	UCONN 2000 Bond Funds	06/29/22	Winter 2025	Phase 1: 100% Phase 2: 85%
Greer Field House Indoor Track Resurfacing	FO500159	\$807,092	\$801,774	F	University Funds	12/07/22	November 2024	99%
Hartford Café	300262	\$110,000		F	University Funds	12/11/24-pending		
Hydrogen Fuel Dispenser	FO502031	\$835,500	\$643,499	F	University Funds	09/27/23	December 2025	0%
IPB Renovations for Center for Clean Energy Engineering (C2E2)	300264/	\$20,000,000	\$2,741,136	P-\$1.4M F-\$5.4M F - \$20.0M	UCONN 2000 Bond Funds	10/25/23 12/06/23 06/26/24	October 2025	25%
Jones Annex Renovation	300203/ TL2540	\$4,940,000	\$2,416,397	D-\$940k F-\$4.94M	UCONN 2000 Bond Funds	09/28/22 12/06/23	August 2025	10%
Mirror Lake Improvements	300174	\$11,500,000	\$10,139,420	D-\$1.6M RD-\$2.6M RD- \$4.0M F- \$11.5M	UCONN 2000 Bond Funds	10/27/21 03/30/22 04/19/23 06/26/24	Fall 2025	0%

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Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 10/18/24)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Final Budget Phase - continued								
Northwest Residential Area-Thermal Comfort Improvements	300280	\$6,750,000	\$224,765	D-\$800k F-\$6.75M	University Funds	10/30/24 12/11/24-pending		
Residential Life Facilities: South Campus Residence Hall	300200	\$215,000,000	\$197,802,778	P-\$800k D-\$6.5M F-\$215M	UCONN 2000 Bond Funds	12/08/21 12/09/20 08/03/22	Fall 2024	99%
School of Nursing Building	300260	\$100,000,000	\$4,806,627	P-\$2M D-\$5.4M F-\$100.0M	UCONN 2000 Bond Funds State GO Bond Funds Gift Funds	06/28/23 10/25/23 10/30/24	Fall 2026	0%
Sprague Hall Abatement	FO502344	\$318,000	\$228,284	F	University Funds	04/17/24	Fall 2024	95%
Sprague Hall Refurbishment - Painting	FO502345	\$260,000	\$152,640	F	University Funds	04/17/24	Fall 2024	95%
Sprague Hall Refurbishment - Flooring	FO502351	\$529,478	\$525,475	F	University Funds	04/17/24	Fall 2024	95%
Stamford Abutting Property Remediation	300149	\$2,500,000	\$1,983,423	F	UCONN 2000 Bond Funds	04/24/19	Fall 2024	99%
UConn Tennis Facility	300257	\$3,450,000	\$3,070,176	F	UCONN 2000 Bond Funds Gift Funds	09/25/24	Summer 2025	2%
Von Der Mehden Recital Hall Roof Restoration	FO501881	\$720,000	\$688,812	P-1.01M F-\$720k	University Funds	10/25/23 04/17/24	Fall 2024	95%
Waterbury at 36 North Main	300275	\$1,250,000		F	UCONN 2000 Bond Funds	09/25/24	Spring 2025	85%
Werth Residence Hall High Humidity Mitigation	300251	\$8,500,000	\$1,033,606	RP-\$925 D-\$1.5M F-\$8.5M	UCONN 2000 Bond Funds University Funds	12/06/23 02/28/24 06/26/24	Fall 2025	0%
Whitney Road Steam Improvements E-8 to Q-8	300281	\$8,500,000		F	UCONN 2000 Bond Funds	12/11/24-pending		
Wilbur Cross Cupola Repair	FO500161	\$932,000	\$822,643	F	University Funds	10/25/23	Fall 2024	75%
Wired Access Layer Infrastructure - Cabling Phase V	Various	\$2,000,000	\$1,856,354	F	UCONN 2000 Bond Funds	06/28/23	November 2024	98%
Wired Access Layer Infrastructure - Cabling FY24	Various	\$2,000,000	\$574,639	F	UCONN 2000 Bond Funds	06/26/24	September 2025	7%
XL Center-Academic Space Renovation	300270	\$1,039,000	\$619,265	F	State GO Bond Funds	04/17/24	Fall 2024	90%
Revised Final Phase								
Academic & Research Facilities - Gant Building Renovations - STEM	901803	\$268,000,000	\$154,246,370	P-\$1M RP-\$5M D-\$15M F-\$85M RF-\$170M	UCONN 2000 Bond Funds University Funds	11/13/13 09/30/15 08/10/16 02/22/17 06/26/19	TBD	MOB-100% Phase 1-100% Phase 2-100% Phase 3-0%
Andover Infrastructure and Software Upgrade- Phase I, II, III	FO500073	\$4,355,439	\$4,303,064	F-\$2.6M F-\$3.346M RF-\$3.48M RF-3.48M RF - 4.355M	University Funds	09/30/20 02/24/21 04/27/22 06/28/23 10/25/23 06/26/24	COMPLETE COMPLETE COMPLETE November 2024	Phase - 1 100% Phase - 2 100% Phase -3 100% Phase - 4 30%
Babbidge Library Stairs and Doors	FO502282	\$1,004,300	\$625,000	F-\$772k RF-\$1.0M	University Funds	06/26/24 12/11/24-pending	Fall 2024	Phase 1: 100% Phase 2: 0%

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Boiler Plant Equipment Replacement and Utility Tunnel Connection	300151	\$43,000,000	\$39,683,322	RP-\$1.25M D-\$2.3M F-\$40M RF-\$43M	UCONN 2000 Bond Funds	04/24/19 08/14/19 02/26/20 06/28/23	Winter 2025	95%
Branford House Exterior Repairs, Phases 1 & 2	FO500106/ TL2582	\$838,000	\$825,749	F-\$800k RF-\$838K	University Funds	02/22/23 09/25/24	November 2024	99%

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Revised Final Budget Phase - continued								
Field House- Old Rec Center Renovation	300209	\$90,000,000	\$14,447,359	RP-\$3M	UCONN 2000 Bond Funds	06/29/22	Summer 2027	5%
				D-\$4.5M	UCONN 2000 Bond Funds	06/28/23		
				RD-\$8.5M	University Funds	12/06/23		
				F-\$15.5M	Gift Funds	04/17/24		
				RF-\$90.0M		10/30/24		
Freitas Renovation	300252	\$3,000,000	\$2,975,460	F-\$2.5M	Gift Funds	04/19/23	Fall 2024	Phase 1: 100%
				RF-\$3.0M		02/28/24		
Garrigus Suites Environmental Systems Upgrade	FO502396	\$620,000	\$586,490	F-\$620k	University Funds	04/17/24	Fall 2024	0%
North & South Parking Garages Restoration, Phase I & II	FO500056	\$4,000,000	\$3,052,631	F-\$1.0M	University Funds	10/28/20	July 2023	Phase 1- 100%
				RF-\$2.0M		06/30/21	May 2024	Phase 2- 98%
				RF\$3.0M		12/07/22	May 2024	Phase 3-95%
				RF-\$4.0M		12/06/23	November 2024	Phase 4 - 0%
North Eagleville Road and Discovery Drive Intersection Improvements	300169	\$3,000,000	\$2,357,748	D-\$750k	UCONN 2000 Bond Funds	09/30/20	Fall 2024	98%
				F-\$800k		10/27/21		
				RF-\$2.0M		04/27/22		
South Campus Infrastructure-Phase I, II, III	300241	\$89,500,000	\$83,312,925	RP-\$1.25M	UCONN 2000 Bond Funds	03/30/22	Winter 2026	55%
				D-\$1.750M		06/29/22		
				RD- \$4.5M		09/28/22		
				F-\$11.0M		12/07/22		
				RF-\$44M		04/19/23		
				RF-\$82M		06/28/23		
				RF-\$89.5M		09/27/23		
Recently Completed Projects ⁽¹⁾								
Academic and Research Facilities - STEM Research Center	901802	\$220,000,000	\$173,187,301	P-\$1M	UCONN 2000 Bond Funds	11/13/13	Summer 2024	100%
				RP-\$5M		06/29/16		
				RP-\$15M		09/27/17		
				D-\$15M		06/26/19		
				F-\$220M		04/29/20		
Northwest Quad: Science 1-Site Improvements	300050	\$56,000,000	\$53,117,102	RP-\$1M	UCONN 2000 Bond Funds	02/21/18	Summer 2024	100%
				D-\$7.5M		06/27/18		
				F-\$56M		04/29/20		
Storrs LED (SLED) Lighting Upgrade	FO500025	\$7,850,000	\$7,849,226	F-\$5.35M RF-\$7.85M	University Funds	12/09/20	October 2024	100%
Wired Access Layer Infrastructure Refresh - Phase III	Various	\$4,000,000	\$3,895,796	F	UCONN 2000 Bond Funds	09/29/21	October 2024	100%
Wired Access Layer Infrastructure Refresh - Phase IV	Various	\$2,000,000	\$1,989,917	F	UCONN 2000 Bond Funds	06/29/22	October 2024	100%

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Planning Budget Phase								
UCH-BB013 Animal Research MRI Renovation	24-023	\$2,570,000		P	State GO Bond Funds UConn Health Research IDC Capital UConn Health Operating Funds	(09/09/24)* 09/25/24		
UCH - CT-7 Inpatient and Research Renovations	23-007	\$1,675,000		P	UConn 2000 Bond Funds UConn Health Capital Funds UConn Health Operating Funds UConn Foundation	(06/10/24)* 06/26/24		
UCH-Emergency Department Low Acuity Expansion	23-025	\$1,260,000		P	UConn Health Capital Funds	(09/09/24)* 09/25/24		
UCH- Labor & Delivery Infant Protection System Replacement	21-022	\$760,000	\$314,178	P	UConn Health Capital Funds	(03/11/24)* 02/28/24		
UCH-SODM 24/7 Student Random Access Lab Renovation	24-032	\$830,000		P	UConn Health Capital Funds	(09/09/24)* 09/25/24		
UCH-Torrington Clinical Practice Relocation	24-028	\$4,800,000		P	UConn Health Capital Funds	(12/09/24)* 12/11/24-pending		
UCH-University Tower (UT) 7th Floor Pharmacy Fit-Out	23-024	\$10,250,000	\$114,308	P	UConn 2000 Bond Funds UConn Health Capital Funds	(09/11/23)* 09/27/23		
Design Budget Phase								
UCH - ASB Data Center Generator and Power Improvements	23-601.04	\$3,180,000	\$137,250	P D-\$960k D-\$3.15M F-\$3.18M	UConn 2000 Bond Funds State GO Bond Funds	(06/10/24)* 06/26/24 (09/09/24)* 09/25/24		
UCH - Interventional Radiology Equipment Replacement & Renovation	20-001	\$4,700,000	\$14,643	P-\$4.7M D-\$	UConn Health Capital Funds	(06/12/23)* 06/28/23 (12/09/24)* 12/11/24-pending		
UCH - Main Building (L) Lab Renovations - 1st Floor	24-035	\$11,900,000		D	FY23 State GO Bond Funds UConn Health Research IDC Capital UConn Health Operating Funds	(06/10/24)* 06/26/24		
UCH - Parking Lots L1 & A5 Repavement	22-601.08	\$1,020,000	\$117,445	D- \$1.02M	FY23 State GO Bond Funds	(06/10/24)* 06/26/24		
UCH - Surgery Center Operating Room #6 Renovations	24-018	\$1,750,000		D	UConn Health Capital Funds	(06/10/24)* 06/26/24		
UCH-Tomotherapy Unit Replacement	20-058	\$4,985,000	\$879,464	P-\$5.22M D-\$4.985M	UConn Health Capital Funds	(06/12/23)* 04/19/23 (03/11/24)* 02/28/24		

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Final Budget Phase								
UCH - Anatomic Pathology & Autopsy Renovation	21-059	\$1,175,000	\$956,982	F-\$1.175M	UConn Health Capital Funds	(03/13/23)* 12/06/23	February 2025	15%
UCH - Building E & Building K Roof Replacement	22-601.01	\$2,160,000	\$1,200,720	P-\$630K D-\$2.16M F-\$2.16M	UConn 2000 Bond Funds	(12/06/21)* 12/08/21 (06/13/22)* 06/29/22 (06/12/23)* 06/28/23	May 2025 Building E Building K	0% 100% 0%
UCH- Building F & Building M Roof Replacement	22-601.05	\$1,615,000	\$1,004,586	D F-\$1.615M	UConn 2000 Bond Funds	(03/11/24)* 02/28/24 (06/10/24)* 06/26/24	January 2025 Bldg. F Only Bldg. M	5% 0%
UCH - Cadaver Lab Renovation & Air Handling Unit Replacement	23-601.12	\$2,960,000	\$79,250	D-\$1.8M F-\$2.96	UConn 2000 Bond Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23	November 2024	99%
UCH - Cardio Catheterization (Cath) & Electro Physiology (EP) Lap Renovation	22-017	\$6,430,000	\$5,535,475	P-\$3.7M D-\$6.166M F-\$6.430M	UConn Health Capital Funds	(06/13/22)* 06/29/22 (12/05/22)* 12/07/22	December 2024	75%
UCH -Cell & Genome Science Building Data Center Cooling Upgrades	23-601.07	\$840,000	\$768,151	D-\$650k F-\$840k	UConn 2000 Bond Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23	November 2024	75%
UCH-CGSB & ARB Autoclave and Washer Replacement	22-012	\$1,200,000	\$1,109,461	F-\$1.2M	UConn Health Research IDC Capital	(12/05/22)* 12/07/22	November 2024	99%
UCH - Connecticut Tower (CT) 7th Floor Med-Surg/Observation Unit Renovation	23-027	\$2,500,000	\$1,951,352	P-\$2.5M F-\$2.5M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (03/11/24)* 02/28/24	November 2024	99%
UCH - Cryo Electron Microscope Installation	22-055	\$2,086,000	\$158,560	P-\$960k D-\$960k F-\$2.086M	UConn Health Research IDC Capital	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (09/09/24)* 09/25/24	April 2026	0%
UCH - Hybrid OR#2 Fit-Out	23-035	\$7,100,000	\$2,761,826	P-\$7.1M D-\$7.1M F-\$	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/09/24)* 09/25/24 (12/09/24)* 12/11/24-pending		
UCH - IT Critical Equipment Redundancy Room	23-601.06	\$1,370,000	\$12,500	P-\$1.37M D-\$1.37M F-\$	UConn 2000 Bond Funds FY23 State GO Bond Funds	(06/10/24)* 06/26/24 (09/09/24)* 09/25/24 (12/09/24)*		

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						12/11/24-pending		
UCH-Main Building (L) Lab Renovations - 2nd Floor	22-013	\$10,200,000	\$5,643,026	P-\$7.8M D-\$8.972M F-\$10.2M	UCONN 2000 Bond Funds UConn Health Research IDC Capital UCH School of Medicine Operating Funds UConn Health Capital Funds	(12/06/21)* 12/08/21 (06/13/22)* 06/29/22 (12/05/22)* 12/07/22	November 2024	99%
UCH - 16 Munson Road Emergency Lighting & Egress Upgrades	21-010	\$1,900,000	\$38,500	D-\$935k F-\$1.9M	UCONN 2000 Bond Funds UConn Health Capital Funds	(12/06/21)* 12/08/21 (09/11/23)* 09/27/23	TBD	0%

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Final Budget Phase - continued								
UCH - Musculoskeletal Institute Rehabilitation Expansion	23-029	\$1,010,000	\$727,183	P-\$640k D-\$640k F-\$1.01M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24	November 2024	99%
UCH - Outpatient Pavilion 3rd Floor Backfill	22-060	\$4,250,000	\$356,501	P-\$3.3M D-\$3.3M F-\$4.25M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24	July 2025	0%
UCH - Outpatient Pavilion X-Ray & Blood Draw Relocation	22-046	\$1,925,000	\$196,430	P-\$650k D-\$850k F-\$1.925M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24	May 2025	0%
UCH - Southington Clinic Expansion	23-045	\$1,900,000	\$57,000	D-\$1.32M F-\$1.9M	UConn Health Capital Funds	(03/11/24)* 02/28/24 (09/09/24)* 09/25/24	March 2025	0%
Revised Final Phase								
UCH - Central Sterile Washer & Sterilizer Replacement	21-034	\$2,835,000	\$2,902,045	P-\$1.9M D-\$3.985M F-\$4.97M RF-\$2.835M	UConn 2000 Bond Funds UConn Health Capital Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/13/23)* 12/06/23	April 2025	15%
UCH-Fluoroscopy Equipment Replacement and Renovation	21-009	\$1,020,000	\$660,560	F-\$745k RF-\$1.02M	UConn Health Capital Funds	(09/11/23)* 09/27/23 (09/09/24)* 09/25/24	January 2025	40%
UCH - Garage 1, 2 & 3 Electric Vehicle Charger Installation	21-066	\$620,000	\$274,423	F-\$550k RF-\$620k	UConn Health Energy Conservation Pool CT DEEP Grant Eversource Rebate	(03/11/24)* 02/28/24 (09/09/24)* 09/25/24	August 2025	5%
UCH - KB034-036 Research Lab Renovation	24-011	\$1,975,000	\$62,500	F RF-\$1.975	UConn 2000 Bond Funds UConn Health Operating Funds	(03/11/24)* 02/28/24 (06/10/24)* 06/26/24	July 2025	0%

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Revised Final Budget Phase - continued								
UCH - New England Sickle Cell Institute Renovation	21-063	\$5,270,000	\$142,348	P-\$3M D-\$4.865M F-\$4.865M RF-\$5.27M	UCONN 2000 Bond Funds UConn Health Capital Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (09/09/24)* 09/25/24	November 2024	75%
UCH - Psychiatry Seclusion Suite & Nurse Station Security Renovation	21-050	\$1,310,000	\$1,093,512	D-\$790k F-\$1.042M RF-\$1.197M RF-\$1.31M	UConn Health Capital Funds	(06/13/22)* 06/29/22 (12/05/22)* 12/07/22 (09/09/24)* 09/25/24	December 2024	99%
UCH - TB-121 Blood Bank Relocation	23-010	\$1,125,000	\$988,449	F-\$765k RF-\$880k RF-\$1.075M RF-\$1.125M	UConn Health Capital Funds CIRP	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/13/23)* 12/06/23 (09/09/24)* 09/25/24	November 2024	99%
Recently Completed Projects ⁽¹⁾								
UCH - Canzonetti (F) Building Wound Care Center Renovation	22-019	\$1,330,000	\$0	D-\$850k F-\$1.225M RF-\$1.33M	UConn Health Capital Funds Restorix Health Inc Design & Construct Allow	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/09/24)* 09/25/24	May 2024	100%
UCH-Transitional Nursery Renovation	21-016	\$1,800,000	\$900,814	D-\$1.8M F-\$1.8M	UConn Health Capital Funds	(03/13/23)* 02/22/23 (06/12/23)* 06/28/23	July 2024	100%
P = Planning Budget		RD = Revised Design Budget						
RP = Revised Planning Budget		F = Final Budget						
D = Design Budget		RF = Revised Final Budget						
* UConn Health Board of Directors Reviewed and Recommended for Board of Trustees Approval								
⁽¹⁾ Completed projects assume "Completed, Commissioned and Occupied". Projects continue to be included in this report for 1 year after completion to accommodate initial financial closeout adjustments.								