

AGENDA

SPECIAL MEETING

University of Connecticut Board of Trustees

Student Life Committee December 5, 2024, at 4:00 p.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

1. Public Participation*

*Individuals who wish to speak during the Public Participation portion, of the Thursday, December 5, meeting, limited to agenda items, must sign up 24 hours in advance of the meeting's start time (i.e., 4:00 p.m. on Wednesday, December 4) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via BoardCommittees@uconn.edu, and all comments will be transmitted to the Committee.

2. Minutes from the September 30, 2024, Special Meeting (Attachment 1)
3. Standing Updates:
 - Vice President for Student Life and Enrollment
 - Provost and Dean of Students
4. Strategic Enrollment Management (SEM) Plan
5. Housing Improvements
6. Proposed Student Trustee Election Committee By-Law Revisions (Info.) (Attachment 2)
7. University Senate Representative Report
8. Executive Session (as needed)
9. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.*

ATTACHMENT 1

DRAFT MINUTES

University of Connecticut Board of Trustees

Student Life Committee September 30, 2024 Special Virtual Meeting

Committee Trustees: Shari Cantor, Andrea Dennis-LaVigne, Sean Dunn,
Joy Hamer, Bryan Pollard

University Senate Representative: Tina McCarthy

University Staff: Anne D'Alleva, Nathan Fuerst, Cynthia Costanzo, Fany
Hannon, Jeffrey Hines, Philip Hunt, Jonelle Reynolds,
Rachel Rubin

Vice-Chair Trustee Cantor called the meeting to order at 4:01 p.m.

1. Public Participation

No members of the public signed up to address the Committee.

2. Minutes from the April 10, 2024, Meeting

On a motion by Trustee Dennis-LaVigne, seconded by Trustee Cantor, the Committee voted unanimously to approve the minutes of the April 10, 2024, Meeting.

3. Minutes from the July 15, 2024, Special Joint Meeting of the Committee for Diversity, Equity and Inclusion and the Student Life Committee

On a motion by Trustee Dennis-LaVigne, seconded by Trustee Cantor, the Committee voted unanimously to approve the minutes of the July 15, 2024, Special Joint Meeting.

4. Standing Updates:

Vice President for Student Life and Enrollment Fuerst provided updates on several topics. These included a summary of the Fall 2024 entering class, early decision processes, and fall campus visit days. He also discussed the development of an enrollment plan and housing updates, including the opening of Connecticut Hall on the Storrs campus. Additionally, Vice President Fuerst highlighted the expansion of Student Health and Wellness (SHaW) regional services.

Provost and Executive Vice President for Academic Affairs D'Alleva provided updates on Family Weekend. She discussed the transition of the Cultural Centers/Programs to the Office of the Provost and the evolution of the Crisis Management Team into a Campus Climate Committee.

Dean of Students Hannon discussed Huskies Helping Huskies, an initiative aimed at improving student access to support services and campus resources. Dean Hannon also

mentioned a working group dedicated to creating prayer spaces for students across the regional campuses.

5. Policy Updates:

Interim Assistant Vice President for Student Life Costanzo gave a brief presentation on updates to The Student Code, the Outdoor Amplified and Projected Sound Policy, and the Outdoor Activities Policy.

6. Housing at the Regional Campuses

Provost D'Alleva and Vice President Fuerst discussed plans to offer housing at each of the four regional campuses. They highlighted the importance of housing in supporting academic success.

7. Election & Voting

Vice President Fuerst and Dean of Students Hannon announced that early voting will be available from October 21 through November 3 at the UConn Bookstore in Storrs. This opportunity was made possible through UConn's partnership with the Town of Mansfield, is open to all registered voters in the Town of Mansfield.

8. Student Organization Constitution Updates

Vice President Fuerst shared a brief memo outlining several constitutional changes that have taken place within the Trustee Student Organizations.

9. University Senate Representative Report

University Senate Representative Tina McCarthy reported that the Student Welfare Committee has met twice this semester to discuss updates to student-related policies, new student enrollment, health-promoting initiatives and activities, and the transition of international students to the University.

10. Executive Session (as needed)

There was no Executive Session.

11. Adjournment

On a motion by Trustee Dennis-LaVigne, seconded by Trustee Pollard, the Committee voted unanimously to adjourn. The meeting adjourned at 5:14 p.m.

Respectfully submitted,

Brianna Zecchini
Secretary to the Committee

ATTACHMENT 2

**UNIVERSITY OF CONNECTICUT
BOARD OF TRUSTEES STUDENT REPRESENTATIVES**

STUDENT TRUSTEE ELECTION COMMITTEE BY LAWS

Approved April, 2018 by the University of Connecticut Board of Trustees

The position of Student Trustee was created by [State Statute](#).

Article I - The Student Trustee Election Committee

Section A: Statement of Purpose

The purpose of the Student Trustee Election Committee (hereinafter "STEC") is to initiate, administer, and supervise a fair and efficient student trustee election each year or as required.

The term of a Student Trustee is two years. As per Connecticut Public Act 13-128, any vacancies in the elected membership of the Board of Trustees, including the Student Trustees, shall be filled by special election for the balance of the unexpired term [unless the special election would occur three months prior to a regularly scheduled election](#).

Section B: Membership

1. Composition of Committee

The Executive Secretary to the Board of Trustees shall appoint the members of STEC ~~in consultation with recognized student governments~~ in the following manner: the ~~Vice President for Student Affairs-Provost~~ or designee shall be appointed chairperson of STEC. The chairperson will recruit members to be appointed to the committee [in consultation with recognized student governments](#). ~~A majority of these appointments shall be members of recognized student governments~~, including the professional schools and regional campuses of the University. The current University of Connecticut Student Trustees shall also be appointed to STEC.

2. Committee Member Responsibilities

a. Attendance

It shall be the duty of each Committee member to participate in all meetings of STEC. Participation through teleconferencing or other electronic means shall be permissible.

b. Duties

STEC, through cooperation and coordination with appropriate University officials, shall be responsible for:

i. Publicizing the availability of the position and actively encouraging participation in the election.

[ii. Determining the eligibility of prospective candidates.](#)

[iii. Monitoring cCampaigns monitoring.](#)

~~ii. Campaign monitoring.~~

[iv. Assuring adequate notice of the election and overseeing the administration of the election.](#)

[iii-v. Hearing all allegations of campaign violations and making determination of appropriate action.](#)

[iv-vi. Certifying the results](#)

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c. Resignation

If a STEC representative has formally expressed [his/her/their](#) intention to run for the Board of Trustees, [he/she/they](#) must resign from the STEC immediately. If a STEC representative chooses to resign, the letter of resignation shall be sent to the STEC chairperson.

Section C: Management of the Committee

1. Chairperson

The duties of the Chairperson shall be as follows:

- a. To call all meetings of STEC.
- b. To preside at all meetings.
- c. To be a liaison between the Executive Secretary to the Board of Trustees and the Committee.
- d. To establish and appoint members to sub-committees with the consent of the Committee.
- e. Assure administrative support for the committee.

2. Meetings

a. Rules of Order

Roberts Rules of Parliamentary Procedure, Fourth Edition Revised shall be observed in conducting the business of the committee in session.

b. Quorum

STEC shall conduct no committee business without a quorum. A quorum shall be a majority of members, including the Chairperson.

All members with the exception of the Chairperson are privileged to make motions. All members may discuss and vote on all business before the Committee.

3. Interpretive Rules

STEC has the sole authority to interpret its own By-laws.

Article II - The Student Trustee Election

Section A: Minimum Requirements

1. Full Time Student

The candidate must be a matriculated, registered, full time student at the University during [his/her/their](#) candidacy, at the time of election, and if elected, during [his/her/their](#) term in office.

2. Academic and Conduct Requirements

The candidate may not be on scholastic probation or conduct probation or suspension -as of the date on which [he/she/they](#) declares [his/her/their](#) candidacy, during the campaign, and if elected, during [his/her the entirety of their](#) term in office.

Section B: Procedures for Candidacy

1. Declaration of Intent

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Any person interested in becoming a candidate for the student-elected trustee position shall complete an "Intent to Run" form. This form shall be created by and submitted to the STEC chairperson by a date established by STEC.

2. Additional Materials
The prospective candidate shall submit to the STEC chairperson by a date established by STEC, the following materials:
 - a. A biographic sketch and/or position statement of no more than 175 words shall be submitted electronically. This sketch/statement shall be distributed by STEC at no expense to the candidate. A photograph is requested but not required.
 - b. A petition signed by fifty (50) plus 1% of number of registered students at the ~~student's candidate's~~ home campus. A registered University of Connecticut student is any person who has met all University requirements for registration at any campus of the University. The student may be full or part-time or day or evening division.
 - ~~b.c.~~ A Campaign Roster that lists any current registered University of Connecticut student who will be officially campaigning on behalf of the candidate.
3. Candidate Notification of Eligibility
Any decision that STEC makes about the prospective candidate eligibility shall be communicated to ~~him/her/them~~ and shall be followed by a written notice stating the decision and the reasons for it.

Section C: Withdrawal

Any candidate wishing to withdraw ~~his/her/their~~ candidacy shall send a letter of withdrawal immediately to the STEC chairperson.

If the letter of withdrawal is received by the STEC chairperson prior to the printing of the election materials, ~~his/her/their~~ name will be deleted. Names of candidates who withdraw after the printing of the election materials will appear on the ballot, but a list of their names will be published and votes cast for those candidates will not be counted.

Section D: Campaign Regulations

1. Campaign Spending & Accounting
STEC will determine campaign expenditure limits and accounting procedures and notify candidates prior to the election.
2. Limitations of Campaign
No candidate shall engage in campaign activity, as defined by STEC, except during the period designated by STEC, and shall not coerce nor incentivize a voter to vote for them, campaign directly to a voter while they are in the process of voting, and/or campaign immediately adjacent to an officially designated voting station. An officially designated voting station is one that is clearly identified by STEC. Candidates will be informed of these locations, if there are such locations.
3. STEC Policies
All candidates must adhere to all STEC policies. Failure to adhere may result in disqualification from the election at the discretion of STEC.

Section E: Campaign Violations

Constituents with direct knowledge of alleged violations of Campaign and Election Rules may write to STEC by a deadline established by STEC which will occur before the

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candidates are notified of the numerical results of the election. Candidates will have a chance to respond to violations alleged to their campaigns (referrals shall be redacted before they are sent to the candidates). Review of violations of Campaign and Election Rules shall be at the discretion of STEC. Appropriate action may entail disqualifying a candidate should [he/she/they](#) be found in violation of Campaign and Election rules. The decisions of STEC [related to campaign violations](#) are final.

Section F: Voting Procedures

1. General Regulations
 - a. Only candidates' names and additional materials specified in Article II B 2 a. will be used on the ballots.
 - b. Candidates shall be placed on the ballot in order determined by random drawing conducted by STEC [or by randomization determined by the voting platform](#).
 - c. Any currently registered student at the University of Connecticut is allowed to vote in an election appropriate to their academic standing (undergraduate students vote for Undergraduate Student Trustee, graduate and professional students for Graduate Student Trustee).
 - d. Each person shall vote for no more than one person per position available.
 - e. The candidate receiving the highest number of votes who has not been disqualified will be declared trustee-elect.

2. Election Procedure
 - a. The election shall be conducted in a manner to be approved each year by STEC.
 - b. The voting period designated by the STEC Committee shall last a minimum of two weekdays, shall take place simultaneously on all campuses, and shall be geared toward creating a more visible election that maximizes student voter turnout.
 - c. Within three days of the conclusion of the voting period, STEC shall meet to validate the election.
 - d. The Chairperson of STEC will notify candidates within 24 hours of the certification results.
 - e. A candidate who wishes to appeal the validation of the results as decided by STEC should do so in writing within 24 hours of notification by submitting a written appeal to the Executive Secretary of the Board of Trustees. Only candidates may appeal the validation of the results. Candidate's appeals, redacted if necessary, will be shared with all candidates within 24 hours of submission. The Secretary will consider the appeals and render a decision within 10 working days. The Secretary's decision is final.
 - f. The results will be announced to the University in a timely manner.

Article III: Amendments and Revisions

Section A: Amendments and Revisions

The Executive Secretary to the Board of Trustees, acting upon a motion passed by STEC, shall recommend to the University of Connecticut Board of Trustees amendments and revisions to these By-Laws.

Section B: Ratification

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All amendments and revisions become effective upon ratification by the University of Connecticut Board of Trustees.



Strategic Enrollment Management (SEM) Plan

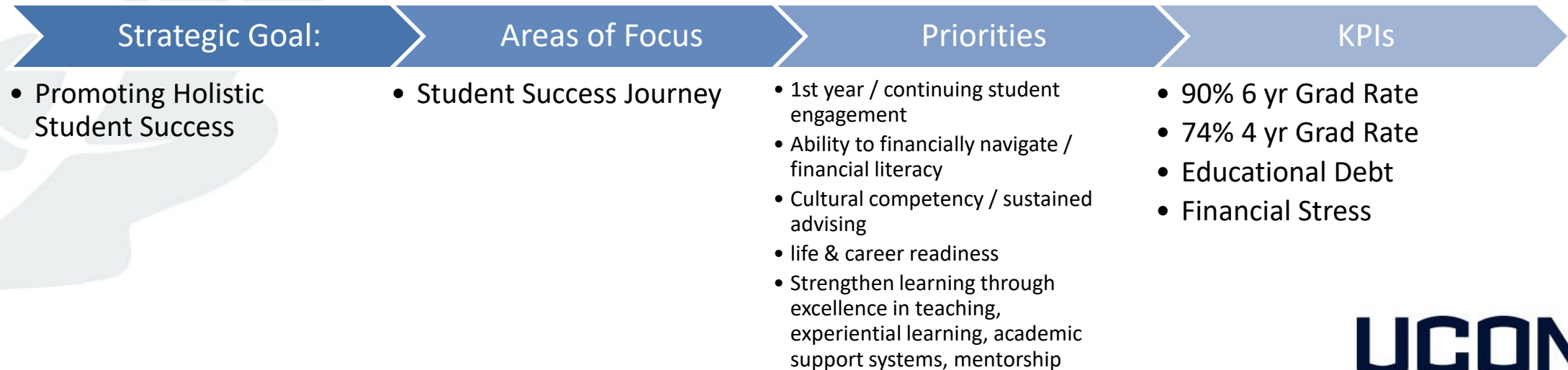
Student Life Committee Meeting
December 5, 2024

UConn

University Mission Statement

“The University of Connecticut is dedicated to excellence demonstrated through national and international recognition. As Connecticut’s public research university, through freedom of academic inquiry and expression, we create and disseminate knowledge by means of scholarly and creative achievements, graduate and professional education, and outreach. Through our focus on teaching and learning, the University helps every student grow intellectually and become a contributing member of the state, national, and world communities. Through research, teaching, service, and outreach, we embrace diversity and cultivate leadership, integrity, and engaged citizenship in our students, faculty, staff, and alumni. As our state’s flagship public university, and as a land and sea grant institution, we promote the health and well-being of Connecticut’s citizens through enhancing the social, economic, cultural and natural environments of the state and beyond.”

University Strategic Plan



What is SEM Planning?

“Strategic enrollment management (SEM) is a **concept and process** that enables the fulfillment of institutional mission and students’ educational goals.” ~ Bob Bontrager, 2004



Long-range strategic plan that aligns enrollment with institutional mission, vision and strategic plan; a conceptual way of looking at your enrollment and learner success that is different than before – transactional vs. transformational



Process and approach developed over 30 years of practice and research using frameworks for planning, organization and process

Data-rich approach to information and decision-making; internal and external scan
Work with what you have and build capacity to enrich your data collection over time



Enterprise-wide process to create broad understanding of and participation in the creation and implementation of critical learner success goals and strategies in order to fulfill your mission

Academic leadership
Faculty
Student affairs
Enrollment/marketing

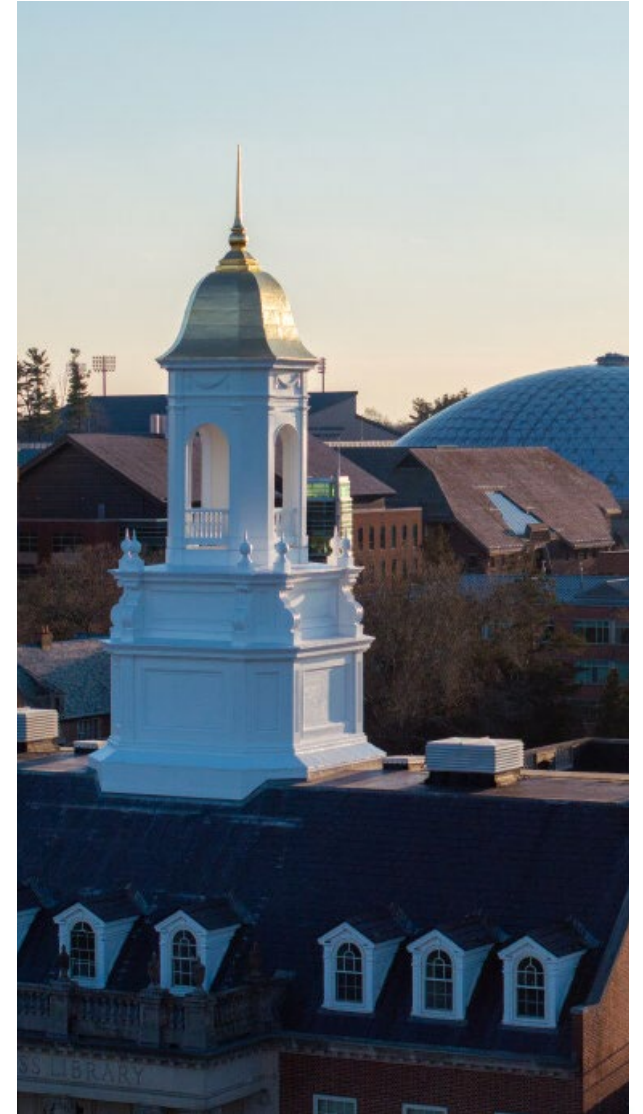
SEM Plan Steering Committee

Chair: Nathan Fuerst, Vice President for Student Life and Enrollment

Co-Chair: Phil Hunt, Deputy Chief of Staff to the President

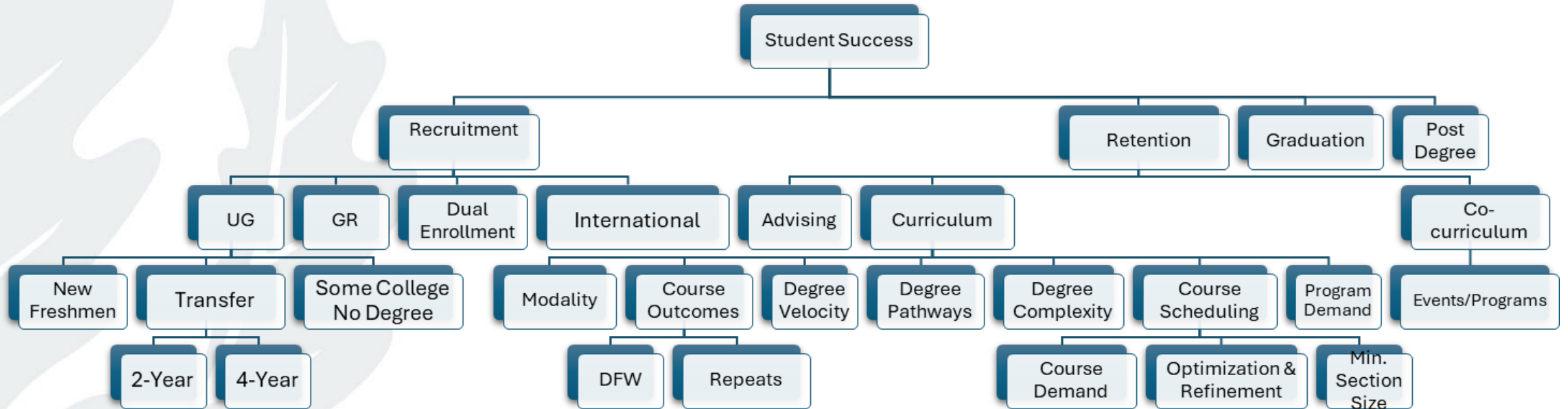
- **Jamie Caruso**, Director, Academic Affairs, Assistant Campus Director, UConn Waterbury; Chair of Senate Enrollment Committee
- **Arunima Chaturvedi**, Vice President, Undergraduate Student Government, UConn Storrs
- **Robert Day**, Operations and Information Management, School of Business, Senate Executive Committee
- **Jeff Gagnon**, Executive Advisor for Enrollment Analytics
- **Amy Gorin**, Vice Provost for Health Sciences and Interdisciplinary Initiatives
- **Karima Hamada**, President, Student Government Association, UConn Stamford
- **Gladis Kersaint**, Vice Provost for Academic Affairs
- **Antigoni Konstantinou**, Ph.D. Student, Institute of Materials Science, UConn Storrs
- **Mona Lucas**, Assistant Vice President for Enrollment
- **Dan Schwartz**, Vice Provost for Academic Operations
- **Leslie Shor**, Vice Provost for Graduate Education, Dean of the Graduate School
- **Tadarrayl Starke**, Vice Provost for Undergraduate Student Success,
- **Reka Wrynn**, Associate Vice President for Budget, Planning and Institutional Research

Consulting Partner: Jody Gordon, Senior Managing Consultant, AACRAO Consulting



UConn

Logic Framework



Complementing the University Strategic Plan, the SEM Plan will further articulate the goals, strategies and tactics for UConn enrollment across all students, all programs, locations and modalities. It will consider the current environment, enrollment ambitions, resource constraints & opportunities.

UConn Housing Update

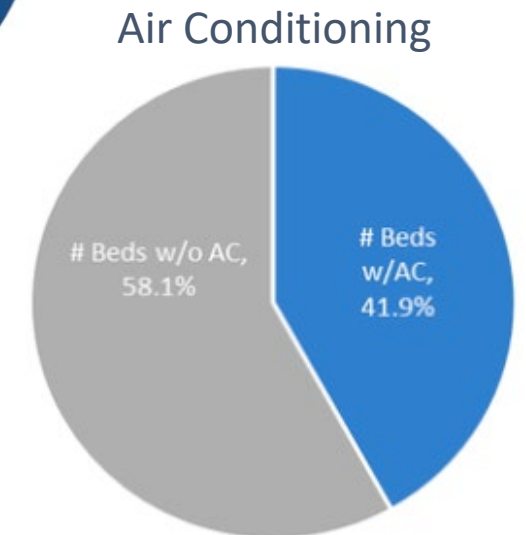
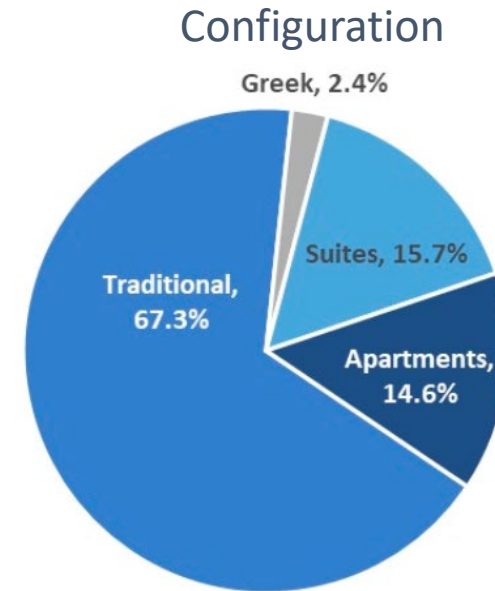


Student Life Committee Meeting
December 5, 2024

UCONN

Storrs Housing Current State – 3.6M GSF

Residential Area	Current GSF	Year Constructed	Student Survey Condition	Building Condition Assessment
North Campus	302,983	1948	Poor	Poor
West Campus	112,951	1955	Poor	Fair
East (Hicks/Grange)	32,000	1950	Poor	Poor
East (Whitney/Holcomb/Sprague)	135,788	1921	Poor	Poor
Buckley	105,632	1969	Fair	Poor
Shippee	70,500	1962	Fair	Poor
Towers	256,872	1961	Fair	Poor
Alumni	201,872	1966	Fair	Fair
Hilltop Halls	128,886	1971	Fair	Fair
Husky Village (Greek)	74,940	2003	Fair	Fair
McMahon	136,248	1964	Fair	Fair
Northwest	225,227	1950	Fair	Fair
Northwood Apartments	82,323	1955	Fair	Fair
Charter Oak Apartments	152,569	2003	Good	Poor
Garrigus Suites	131,921	2001	Good	Poor
Busby Suites	134,229	2003	Good	Fair
Hilltop Apartments	393,744	2001	Good	Fair
South Campus- Old	326,617	1998	Good	Fair
Connecticut Residence Hall	210,000	2024	Excellent	Excellent
Werth Tower	215,833	2016	Excellent	Excellent



UConn Storrs Summer Housing Projects

Summer 2024

- **Apartment Upgrades**
 - Washers/Dryers
- **Abatement**
 - Buckley (partial)
 - Sprague
- **Exterior Pathways & Sports Courts**
 - Northwest, Towers, West, South
- **Refresh Flooring & Paint**
 - Buckley, Sprague, Garrigus, Busby
- **LED Lighting**
 - Buckley

Summer 2025

- **Apartment Upgrades**
 - Dishwashers/Stoves
- **Abatement**
 - Buckley, Beecher, Vinton (remaining)
- **Air Conditioning:**
 - Northwest (phase one)
 - Lounges in NW, North, Towers, West & South
- **Mail lockers**
- **Bathrooms:**
 - East Campus, Hale, Ellsworth (partial)

Summer 2026

- **Air Conditioning:**
 - Lounges in West, Alumni, Towers
 - Northwest (phase two)
- **Abatement:**
 - McMahan
- **Apartment upgrades:**
 - Annual interior amenity upgrades
- **Bathrooms:**
 - East Campus, Hale, Ellsworth

Summer 2027

- **Air Conditioning:**
 - Lounges in Towers, East
 - Northwest (phase three)
- **Abatement:**
 - North
- **Apartment upgrades:**
 - Annual interior amenity upgrades

Other Campus Housing Projects

- **UConn Hartford**: 200 beds under a Development Agreement with Target Occupancy in the Fall 2026. Agreement almost finalized and execution expected December 2024.
- **UConn Avery Point**: Considering 250 – 330 new beds under a Development Agreement with Target Occupancy in the Fall 2027. Concept design complete and construction estimates are being prepared. Development agreement negotiations commencing. Board review of the potential agreement likely in the Spring 2025.
- **UConn Waterbury**: Investigating master lease or cooperative agreement with nearby apartment building with approximately 115 beds for Fall 2025.
- **UConn Law School**: Adjacent property pursuing approval for phased 490-unit apartment complex. The University may be interested in leasing some of these units or creating a cooperative operating agreement post-construction.
- **Mansfield Apartment Site**: Investigating third-party design, construction and financing agreement of 800 – 900 beds for potential delivery in either 2027 or 2028.