

Board of

TRUSTEES

AGENDA

UNIVERSITY OF CONNECTICUT **BOARD OF TRUSTEES**

University of Connecticut Wilbur Cross Building North Reading Room (109) 233 Glenbrook Road Storrs, Connecticut

April 17, 2024

Public Streaming Link (with live captioning): https://ait.uconn.edu/bot

(A recording of the meeting will be posted on the Board website https://boardoftrustees.uconn.edu/ within seven days of the meeting.)

Call to order at 9:00 a.m.

- 1. Public Participation*
 - * Individuals who wish to speak during the Public Participation portion of the Wednesday, April 17, meeting must do so in person and sign up 24 hours in advance of the meeting's start time (i.e., 9:00 a.m. on Tuesday, April 16) by emailing boardoftrustees@uconn.edu. Speaking requests must include a name, topic, and affiliation with the University (i.e., student, employee, member of the public). Per the University By-Laws, the Board may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Board via boardoftrustees@uconn.edu, and all comments will be transmitted to the Board.
- 2. Chairman's Report
 - (a) **Matters Outstanding**
 - (b) Minutes of the meetings of February 28, and March 20, 2024
 - (c) Consent Agenda Items:

(1)	Contracts and Agreements	(Attachment 1)
(2)	Project Budget (Final) for Field House – Old Rec Center Renovation	(Attachment 2)
(3)	Project Budget (Final) for XL Center – Academic Space Renovation	(Attachment 3)
(4)	Project Budget (Final) for Buckley Hall Remediation and Refurbishment	(Attachment 4)
(5)	Project Budget (Final) for Sprague Hall Remediation and Refurbishment	(Attachment 5)
(6)	Project Budget (Final) for von der Mehden Recital Hall Roof Restoration	(Attachment 6)

	(7)	Projec	t Budget (Final) for Gampel Pavilion Enhancements	(Attachment 7)				
	(8)	-	t Budget (Final) for Garrigus Suites Environmental ms Upgrade	(Attachment 8)				
	(9)	Promo	otion and Tenure	(Attachment 9)				
	(10)	Tenur	e at Hire	(Attachment 10)				
	(11)	Sabba	tical Leave Recommendations	(Attachment 11)				
	(12)	Gener	ntment of Professor Jeffrey R. McCutcheon as the al Electric Endowed Professor in Advanced acturing in the College of Engineering	(Attachment 12)				
	(13)	Engine	ning the Department of Civil and Environmental eering as the School of Civil and Environmental eering in the College of Engineering	(Attachment 13)				
	(14)	r of Social Responsibility and Impact on Business School of Business	(Attachment 14)					
	(15)		nsion of the Mandatory Workforce COVID-19 nation Policy	(Attachment 15)				
(d)	Inform	national	Items:					
	(1)	(Attachment 16)						
		(a)	Article V – Committees of the Board of Trustees					
		(b)	Article VIII – The University Administration					
		(c)	Article IX – The University Senate					
Presid	ent's Re	port						
(a)	Item r	equiring	Board discussion and approval:					
	(1)	Honor	ary Degrees	(Attachment 17)				
	sity Sen Execut		oort nmittee Chair, Dr. Laura Burton					
Acade	mic Affa	irs Com	mittee Report					
(a)	Report	t on Cor	mmittee activities					
(b)	Item r	equiring	Board discussion and approval:					
	(1) Innovation Faculty Hires and Entrepreneurial (Attachment 18) Ecosystem Initiative (Public Act No. 21-111, An Act Authorizing and Adjusting Bonds of the State for Capital Improvements, Transportation and Other Purposes, Establishing the Community Investment Fund 2030 Board, Authorizing State Grant Commitments for School Building Projects and Making Revisions to the School Building Project Statutes.)							
(c)	Comm Preser	•	ngagement Presentation Eboni Nelson, Dean School of Law					

3.

4.

5.

- 6. Financial Affairs Committee Report
 - (a) Report on Committee activities
 - (b) Presentation: Fiscal Year 25 Budget Update

Presenter: Jeffrey Geoghegan, Executive Vice President for Finance and Chief Financial Officer

- (c) Item requiring Board discussion and approval:
 - (1) Fiscal Year 2025 Student Fees for the University of Connecticut, Storrs and Regional Campuses
- 7. UConn Health Report
 - (a) Report on UConn Health activities
- 8. Joint Audit and Compliance Committee Report
 - (a) Report on Committee activities
 - (b) Informational Item:
 - (1) Audit of Projects: UConn 2000 Infrastructure Program (Attachment 20) Year Ended June 30, 2023 (Connecticut General Statutes Section 10a-109z)

(Attachment 19)

- 9. Buildings, Grounds and Environment Committee Report
 - (a) Report on Committee activities
- 10. Construction Management Oversight Committee Report
 - (a) Report on Committee activities
- 11. Student Life Committee Report
 - (a) Report on Committee activities
- 12. Institutional Advancement Committee Report
 - (a) Report on Committee activities
- 13. Committee for Diversity, Equity and Inclusion Report
 - (a) Report on Committee activities
- 14. Committee on Compensation Report
 - (a) Report on Committee activities
- 15. Committee for Research, Entrepreneurship and Innovation Report
 - (a) Report on Committee activities
- 16. Other Business
- 17. Executive Session anticipated
- 18. Adjournment

PLEASE NOTE: If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at <u>boardoftrustees@uconn.edu</u> prior to the meeting.

PROCUREMENT - NEW* *The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review, FOOD SERVICES CT Based Contractor Contract No. **New Approval Amount** Fund Source **Program Director** No. Term Purpose Sardilli Produce & Dairy, Inc. UC-24-KA101323 07/1/24-06/30/26 1 \$4,600,000 Auxiliary Services Nathan Fuerst, VP for Fresh fruit and produce, primarily for the department of Dining Services for student meals, catering, and other needs. Student Life & Enrollment (anticipated start This is the result of a publicly advertised solicitation. Initial term is two years with three possible extensions of one date) year each. IT HARDWARE AND SOFTWARE & SOFTWARE LICENSE AGREEMENTS CT Based Contractor Contract No. **New Approval Amount** Term **Fund Source Program Director** No. SAP Inc. DBA: Concur \$2,400,000 07/01/24-6/30/29 Auxiliary Services Margaret McCarthy AVP, A complete end to end travel system from travel planning through travel reimbursement. The system will provide 2 Technologies Inc Financial Operations & robust reporting and oversight capabilities, as well as, seamless experience for travel and administrators. Originally Controller publicly bid on 01/04/17. This agreement replaces UC-16-KA010417-8 and is sourced under GL71 which allows for an exemption from requiring completion of a Request for Proposal for software renewals. 07/01/24-6/30/29 Julie Schwager, AVP Maintenance and support for the University's electronic research administration system for all University campuses. InfoEd International, Inc. TBD Research Foundation Funds Research, Finance, and This agreement replaces contract IE071310 which began on 01/02/03 and is sourced under GL71 which allows for an Administration exemption from requiring completion of a Request for Proposal for software renewals. PROCUREMENT - AMENDMENTS* DOOR LOCKING HARDWARE Total Expenditures as Expenditures Expenditures of 3/01/2024 FY22 Contract No. FY23 No. Contractor **New Approval Amount** Term Fund Source **Program Director** Purpose Dugmore & Duncan DS022718-1 \$540,000; 07/01/18-06/30/24 Operating Funds Stanley Nolan, Interim AVP \$1,393,150 \$336,923 \$278,607 University contract to provide door locking hardware sales [Contract Value Facilities Operations & and technical support for various manufacturer door Previously \$1,460,000, **Building Services** hardware that is utilized throughout all University Total New Contrac campuses. Amend to increase contract value by \$540,000 Value \$2,000,000 for a contract total of \$2,000,000. Contract term remains the same. Contract increase is requested to support the purchase of door locking hardware that is needed for the University's upcoming renovation projects this summer, including but not limited to: North Campus, Northwest Complex, Busby Suites, Charter Oak, South Campus, East Campus, Husky Village, Hilltop, Garrigus, and Northwood. EMPLOYMENT ADVERTISING SERVICES Total **Expenditures** as Expenditures **Expenditures** No. Contractor Contract No. **New Approval Amount** Term **Fund Source Program Director** of 3/1/2024 FY23 FY22 GBSA Inc. dba Gravstone Group UC-MF121119 \$150,000: 08/01/20-07/31/25 Operating Funds \$265.294 \$196,735 Employment advertising services for the department of Lakeesha Brown, Vice \$802,710 Advertising [Contract Value President Human Resources Human Resources. Amend to increase contract value Previously \$1,016,000 \$150,000, for total new contract value of \$1,166,000. Total New Contrac Amend to extend contract term one year, through Value \$1,166,000 07/31/25. Increase is requested to cover anticipated expenditures for the remainder of the current contract term as well as anticipated expenses in FY25. Zero extensions remain.

1

INTE	RNATIONAL STUDENT RECRUITING										
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Total Expenditures as of 3/1/2024	Expenditures FY23	Expenditures FY22	Purpose	SMBE
۸٥.		UC-KA060220-8		07/01/20-09/30/26		Dan Weiner, Ph.D., Vice	\$2,181,261			Market UConn globally and recruit undergraduate	S
ь	North America LLC	UC-KAU6U22U-8	\$1,385,670 [Contract Value Previously \$2,814,330; Total New Contract Value \$4,200,000		Operating Funds	President for Global Affairs; Nathan Fuerst, Vice President for Student Life & Enrollment	\$2,181,261	\$5ZU,534		international students. Amend to increase contract value by \$1,385,670, for total new contract value of \$4,200,000. Contract term remains the same. Contract increase is requested to cover anticipated expenditures through the	
7	GrokChina, LLC	UC-20-MF110419	\$350,000	07/01/20-03/31/25	Onerating Funds	Dan Weiner, Ph.D., Vice	\$853,967	\$195,540		current contract term. Market UConn globally, with a focus on India and China, to	
•	Growing, EE	SC 20 HII 110715	[Contract Value Previously \$950,000; Total New Contract Value \$1,300,000		operating rands	President for Global Affairs; Nathan Fuerst, Vice President for Student Life & Enrollment	, (0.33),507	V 235,546	, ,	recruit undergraduate international students. Amend to increase contract value by \$350,000, for total new contract value of \$1,300,000. Amend to extend contract term one year, through 03/31/25. Contract extension is requested to provide continuation of recruitment efforts in India and China. Contract increase is requested to cover anticipated expenditures through the extended contract term.	

IT HARDWARE AND SOFTWARE & SOFTWARE LICENSE AGREEMENTS	•
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							Total				SMBE CT Based
							Expenditures as	Expenditures	Expenditures		SMBE CT Base
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	of 03/01/24	FY23	FY22	Purpose	
8	Dell Marketing, LP	UC-19126	· ·	12/17/21-06/30/29	Multiple Sources	Michael Mundrane,	\$11,940,809	\$7,394,353	\$1,283,880	Dell desktop computers for all University campuses, with the	1
			[Contract Value			Vice President and Chief				exception of UCH. Amend to extend contract term five	1
			Previously \$30,000,000;			Information Officer				years, through 06/30/29. Contract value remains the same.	1
			Contract Value Remains							Dell is the University's current supplier of computers,	1
			the Same]							laptops, servers, and hardware. Contract extension is	1
										requested to support the University's PC Refresh program	1
										that is offered to faculty and staff four times a year. The	1
										extension allows ITS to provide consistent product offerings	1
										for the next five years. Zero extensions remain.	1
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9	DLT Solutions, LLC	180233-001	. ,	12/12/18-11/30/25	Multiple Sources	Michael Mundrane,	\$900,514	\$228,592	\$156,692	Purchase and maintenance of Oracle products, as well as	1
			[Contract Value			Vice President and Chief				additional cloud services for other operational platforms for	1
			Previously \$1,000,000;			Information Officer				all University campuses. Amend to increase contract value	1
			Total New Contract							by \$400,000, for total new contract value of \$1,400,000.	1
			Value \$1,400,000]							Contract term remains the same. Three extensions of one	1
										year each remain. Sourced through an OMNIA Partners	1
										consortium agreement. Future extensions may be exercised	1
										by OMNIA Partners. Contract increase is being requested to	1
										cover FY25 annual maintenance renewals for Oracle	1
										products used by the University.	1
10	Insight Public Sector	SO-19118	ćo	01/13/20-06/30/27	Multiple Courses	Michael Mundrane,	\$1,045,496	\$512,347	¢129 E00	Information, technology hardware, software, supplies and related	$\vdash\vdash\vdash$
10	Insignt Fublic Sector	30-19116	[Contract Value	01/13/20-00/30/27	ividitiple 30dices	Vice President and Chief	\$1,043,430	\$312,347	\$130,330	services for all University campuses. This is the result of a public	1
			Previously \$7,500,000;			Information Officer				solicitation on which the University of Connecticut partnered	1
			Contract Value Remains			information officer				with the Connecticut State Colleges and Universities System	1
			the Same							(CSCU). Amend to extend contract term three years, through	1
			the same)							06/30/27. Contract value remains the same. Future extensions	1
										of up to two years may be exercised at the discretion of CSCU.	1
										Contract extension is requested to allow for continuity of	1
										professional services to help support UConn's IT infrastructure	1
										and to provide various software for use by University	1
										departments.	1
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MECH	IANICAL SERVICES										
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Total Expenditures as of 3/01/2024	Expenditures FY23	Expenditures FY22	Purpose	SMBE CT Based
	B-G Mechanical	DS020119-3	\$500,000; [Contract Value Previously \$1,200,000; Total New Contract Value \$1,700,000]	04/01/19-06/30/25		Stanley Nolan, Interim AVP Facilities Operations & Building Services	\$857,320	\$144,864		University service maintenance contract for mechanical systems for all University campuses. Amend to increase contract value by \$500,000, for total new contract value of \$1,700,000. Amend to extend contract term one year, through 06/30/25. Two extensions of on year each remain. Contract increase is to cover anticipated maintenance and repairs of the University's mechanical systems through the extended contract term.	
MEDI	A SERVICES										
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Total Expenditures as of 3/1/2024	Expenditures FY23	Expenditures FY22	Purpose	SMBE CT Based
12	Communication Corp of CT dba Makiaris Media Services	UC-19-MF112618	\$1,000,000 [Contract Value Previously \$13,500,000; Total New Contract Value \$14,500,000	07/01/16-06/30/25	Multiple Sources	Joseph Thompson AVP for University Business Services and CPO	\$8,731,362	\$563,477	\$1,239,492	Advertising services for all University campuses to be used to promote programs such as the clinical enterprise at UConn Health for very competitive graduate programs including EMBA and MBA, Law School recruitment, specialty programs, and media buying activities. Amend to increase contract value by \$1,000,000, for total new contract value of \$14,500,000. Amend to extend contract term one year, through 06/30/25. The term extension is requested to allow time for UConn and UConn Health to develop scope and specifications for a new bid. The contract increase will cover expenditures through the extended term. Zero extensions remain.	XX
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MRO	SUPPLIES	1	1	T	T						1 12
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Total Expenditures as of 3/01/2024	Expenditures FY23	Expenditures FY22	Purpose	SMBE CT Based
13	WW Grainger	Omnia 192163	\$400,000; [Contract Value Previously \$1,400,000; Total New Contract Value \$1,800,000]	07/01/19-12/31/24	Operating Funds	Stanley Nolan, Interim AVP Facilities Operations & Building Services	\$1,357,443	\$312,470	\$308,586	,586 Maintenance, repair, and operational supplies for all University campuses. Amend to increase contract value \$400,000 for a contract total value of \$1,800,000. Contract term remains the same. Sourced through an Omnia Partner consortium contract. Contract increase is requested cover MRO purchases throughout all campuses for the remainder of the current term. Future extensions may be exercised at the discretion of the consortia.	
ON-C	ALL CONSULTANT SERVICES - GEN	EKAL ARCHITECTURA	AL SEKVICES				Total	I			وا
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Expenditures as of 03/01/24	Expenditures FY23	Expenditures FY22	Purpose	SMBE CT Based
14	Newman Architects, PC	009.2-10-NV- 043021	\$9,000,000 [Contract Value Previously \$0; Total New Contract Value: \$9,000,000]	05/01/18-04/30/27	Multiple Sources	Robert Corbett, Interim AVP, University Construction, Planning & Design	\$2,284,505	\$992,661	\$47 4 ,697	On-Call Consultant General Architectural services to be used for continuing design services on Project #300209 Field House- Old Rec Center Renovation located at the Storrs Campus. Amend to increase contract value and revise from "No Value" to a "Value" contract with a maximum amount payable of \$9,000,000. Amend to extend contract term three years, through 04/30/27. This on-call agreement is being used for multiple projects including project # 300209 Field House - Old Rec Center Renovation.	X

TELEC	COMMUNICATIONS SUPPORT AND	O SERVICES									
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Total Expenditures as of 03/01/24	Expenditures FY23	Expenditures FY22	Purpose	SMBE
15	Apogee Telecom Inc.	UC-15-LP090612	[Contract Value Previously \$1,480,000; Total New Contract Value \$2,000,000]	07/01/15-06/30/25	Multiple Sources	Michael Mundrane, Vice President and Chief Information Officer	\$1,057,303	\$171,170		Video programming and maintenance services for the University. Used primarily by Residential Life on the Storrs and Stamford campuses. Amend to increase contract value by \$520,000, for total new contract value of \$2,000,000. Amend to extend contract term one year, through 06/30/25. Zero extensions remain. The increase in contract value is requested to support an increase in use of Apogee Telecom for streaming services which has replaced some of the cable services at the University. The contract extension is requested to allow for continuation programming and maintenance services provided by this vendor. Zero extensions remain.	
16	Cellco Partnership	18PSX0189	\$0 [Contract Value Previously \$2,100,000; Contract Value Remains the Same]	04/01/21-08/30/24	Auxiliary Services	Michael Mundrane, Vice President and Chief Information Officer	\$1,411,201	\$498,672		Cellular service and supplies for all University campuses, excluding UCH. Amend to extend term four months, through 08/30/2024. Contract value remains the same. Sourced through a State of Connecticut contract. Contract extension is requested to remain aligned with State of Connecticut contract. It is anticipated that the State will issue a Request for Proposal for a new agreement during this time.	
17	KC Installation LLC	SSAG152945956	\$500,000; [Contract Value Previously \$900,000; Total New Contract Value \$1,400,000]	07/01/23-06/30/26	Operating Funds	Michael Mundrane, Vice President and Chief Information Officer	\$672,240	\$263,060	\$86,130	Telecom service contract to perform daily management and maintenance as well as higher level troubleshooting and engineering support for the University's Western Electric SESS telephone switch. Amend to increase contract value by \$500,000, for total new contract value of \$1,400,000. Contract term remains the same. KCl is the only firm with an active business unit that provides on-site maintenance and support services. Contract increase is requested to provide additional funding for expenses that will occur through the remainder of the current term.	
18	Southern New England Telephone Co. (SNET)	UC-19-SF071917	\$434,127 [Previously \$3,565,873; Total New Contract Value \$4,000,000]	07/01/18-06/30/25	Multiple Sources	Michael Mundrane Vice President and Chief Information Officer	\$2,493,560	\$356,839		Operating system, network, security hardware and services for all University campuses. Amend to increase contract value by \$434,127, for total new contract value of \$4,000,000. Amend to extend contract term one year, through 06/30/25. Four extensions of one year each remain. Extension is requested to continue support while ITS decommissions the 5ESS (PBX phone switch). Contract increase is requested to cover expenditures during the extended term.	
19	University Corporation for Advanced Internet Development, dba Internet2 ("Internet2")	UC-19-004062	[Contract Value Previously \$1,650,000; Contract Value Remains the Same]		Multiple Sources	Michael Mundrane, Vice President and Chief Information Officer	\$1,152,500	\$225,000		Master service agreement for network services for all University campuses. <i>Amend to extend contract term one year, through 06/30/25.</i> Contract value remains the same. Two extensions of one year each remain. The contract extension is requested to provide CEN with continued connectivity of internet services through FY25.	

UNIFO	ORMS - PURCHASE, RENTAL AND F	PROFESSIONAL CLEAN	NING SERVICES							
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Total Expenditures as of 03/01/24	Expenditures FY23	Expenditures FY22	Purpose
20	Swiss Cleaners	UC-18-KA040618- 8A	\$635,456; [Contract Value Previously \$1,589,544; Total New Contract Value \$2,225,000	09/13/18-08/31/26	Multiple Sources	Joseph Thompson AVP for University Business Services and CPO	\$1,486,791	\$261,555	\$271,147	Uniform purchases and rentals of fire retardant (FR) garments, laundering, dry-cleaning and other applicable services (i.e. pickup, drop-off, and alternations) for all University campuses. Lab-coat purchases and laundering services are also included under this agreement. Amend to increase contract value by \$635,000, for total new contract value of \$2,225,000. Amend to extend contract term two years, through 08/31/26. Extension is requested provide time to develop scope and specifications for issuing of a new solicitation.
					RFAL FST	ATE AGREEMENTS FOR AP	PROVAL *			
*Not	all provisions of all Agreements ap	pearing below have b	een 100% completed, but	the Administration is				escribed below.		
	ERSITY AS LESSEE - LEASE AGREEN		, , , , , , , , , , , , , , , , , , ,		3 11					
		Annual Amount								
No.	Lessor	Payable	Term	Fund Source	Program Director				Purpose	ated at 1115 West Street in Southington. UConn Health currently
			(includes two 5-year renewal options) Commencement begins upon completion of Landlord's work.)		VP/COO Ambulatory Svcs, UMG Administration	leases 17,574 sf. This amendr be used to move specialty ser			,	I sf on the 1st (ground) floor of the building. This additional space wil ernal Medicine.
UNIV	ERSITY AS LICENSEE - LICENSE AGF	REEMENTS								
No.	Licensor	Annual Amount Payable	Term	Fund Source	Program Director				Purpose	
2	Capital Regional Development Authority	\$55 per month for each active key card for a total of up to \$102,000 annually.		Operating Fund - General	Mark Overmeyer- Valazquez - UConn Hartford Campus Director		e intial term will be			50 key cards, located at 200 Church Street (also known as the Church options. The parking will be utilized by staff, faculty and students
UNIV	ERSITY AS LESSOR - LEASE AMEND	DMENTS								
No.	Lessee	Annual Amount Receivable	Term	Fund Source	Program Director				Purpose	
3	Tracy Donuts, Inc.	An increase in rent of \$1,692 annually, with 2% yearly increases.	Commences as of the date the Fifth Amendment is fully executed and terminates on 5/31/27		Nathan Fuerst - Vice President for Student Affairs			•	-	e purpose of providing space so the Lessee can add additional freezer on the date the Fifth Amendment is fully executed.



Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance & Chief Financial Officer UConn and UConn Health

April 17, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Field House – Old Rec Center Renovation

(Final: \$ 15,500,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$15,500,000, as detailed in the attached project budget, for the Field House – Old Rec Center Renovation project. This reflects an increase of \$7,000,000 to the previously approved Design budget of \$8,500,000. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$10,625,000 in UCONN 2000 Bond Funds, \$3,000,000 in University Funds and \$1,875,000 in Gift Funds, for the Final Phase of the Field House – Old Rec Center Renovation project."

BACKGROUND:

The Geyer Gymnasium was used by the Student Recreation Center before new recreation facility opened in 2019. This project will renovate the vacated gymnasium space to meet the academic needs of the Student Athlete Success Program (SASP) consistent with the university's "Student Success Journey" initiative to support all UConn students in achieving their academic goals. The renovation will also provide additional space for the Department of Kinesiology, address Title IX requirements for various athletics teams, and support the programmatic needs of the Athletics.

The Geyer Gymnasium renovations represent the largest part of the project and will also necessitate re-allocation and renovation of smaller spaces within the adjacent connecting buildings, the Wolff-Zackin Natatorium and Greer Fieldhouse. Interior work includes approximately 105,000 sf of renovations to create new tutor rooms, study areas, teaching areas, offices, team rooms, strength & conditioning, hydrotherapy, rehabilitation, recovery, biomechanical analysis, training, practice areas, and locker rooms. Exterior renovations will include approximately 23,000 sf of new roofing and rooftop mechanical units, and 23,000 sf of masonry repairs, a new accessible entrance, and access to public restrooms for Sherman Field events.

The Design Phase of the Field House – Old Rec Center Renovation has been completed for the first phase of construction, and design of the second phase is anticipated to be complete by fall 2024. The first phase of construction is scheduled to begin spring 2025 and conclude in fall 2025. The second phase of construction is scheduled to begin in fall 2025 and conclude in spring 2027. This current Final Phase request is for monies for the full design of both Phases of the project, and construction of Phase 1 only. Additional funding will be requested in the Fall 2024 for Phase 2 of the project, which will be much larger.

The Final Budget is attached for your information and reflects an increase of \$7,000,000 to start the first phase of construction.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

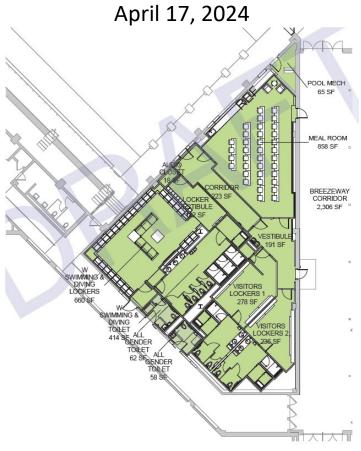
PROJECT NAME: FIELD HOUSE- OLD REC CENTER RENOVATION

BUDGETED EXPENDITURES	APPROVED PLANNING 5/21/2021	APPROVED REVISED PLANNING 11/3/2021	APPROVED REVISED PLANNING 6/29/2022	APPROVED DESIGN 6/28/2023	APPROVED REVISED DESIGN 12/6/2023	PROPOSED FINAL-Phase 1 4/17/2024
CONSTRUCTION DESIGN SERVICES TELECOMMUNICATIONS FURNITURE, FIXTURES AND EQUIPMENT CONSTRUCTION ADMINISTRATION OTHER AE SERVICES (including Project Management) ART RELOCATION ENVIRONMENTAL	PRC \$ - 385,000 - - - 15,000 - -	PRC \$ - 425,000 - - - 15,000 - - -	\$ - 2,280,000 - - - 150,000 - - 250,000	\$ 285,000 3,425,000 - - 250,000 - - 70,000	\$ 500,000 6,900,000 - - 250,000 - - 130,000	\$ 5,000,000 8,000,000 150,000 250,000 150,000 250,000 - - 130,000
INSURANCE AND LEGAL MISCELLANEOUS OTHER SOFT COSTS	5,000 - -	5,000 - -	15,000 5,000 	10,000 10,000 	10,000 10,000 	25,000 25,000 20,000
SUBTOTAL	\$ 405,000	\$ 445,000	\$ 2,700,000	\$ 4,050,000	\$ 7,800,000	\$ 14,000,000
PROJECT CONTINGENCY	45,000	50,000	300,000	450,000	700,000	1,500,000
TOTAL BUDGETED EXPENDITURES	\$ 450,000	\$ 495,000	\$ 3,000,000	\$ 4,500,000	\$ 8,500,000	\$ 15,500,000
SOURCE(S) OF FUNDING						
UNIVERSITY FUNDS UCONN 2000 BOND FUNDS GIFT FUNDS	\$ 450,000 - -	\$ 495,000 - -	\$ 3,000,000 - -	\$ 3,000,000 1,500,000 -	\$ 3,000,000 5,500,000 -	\$ 3,000,000 10,625,000 1,875,000
TOTAL BUDGETED FUNDING	\$ 450,000	\$ 495,000	\$ 3,000,000	\$ 4,500,000	\$ 8,500,000	\$ 15,500,000

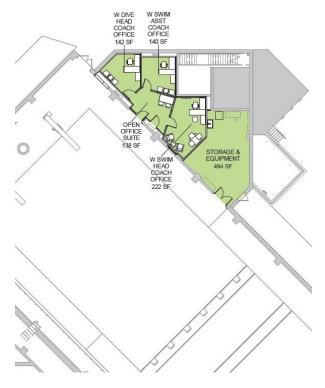
^{*} This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 4.17.24 300209

FIELD HOUSE – OLD REC CENTER RENOVATION Project Budget (FINAL-Phase 1)



Phase 1 Wolff Zackin Natatorium Locker Rooms & Meal Room



Phase 1 Wolff Zackin Natatorium Offices & Equipment Storage



Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance & Chief Financial Officer UConn and UConn Health

April 17, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for XL Center – Academic Space Renovation (Final: \$1,039,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$1,039,000 for the XL Center – Academic Space Renovation project, as detailed in the attached project budget. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$1,039,000 in State GO Bond funds for the XL Center – Academic Space Renovation project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget."

BACKGROUND:

The University entered into a 5-year lease of approximately 51,077 square feet of space at 229 Trumbull Street, Hartford, CT. The building, commonly known as the XL Center, will provide additional space for research, innovation, and community engagement to promote collaboration amongst many different departments for a stronger more inclusive University. These project costs, and a portion of the five-year lease, are funded from state GO bonds.

The space consists of approximately 49,359 square feet on the third floor and 1,718 square feet on the first floor. This project will provide services to the space for use as classrooms and research. The work includes the installation of telephone, data, and wireless systems, security systems, audio-visual systems, installation of furniture, and minor refurbishments of the space.

Since the scope of work does not include work on the exterior of the building or the HVAC systems, the project will not be registered with LEED and will not meet Connecticut High Performance Buildings requirements.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: XL CENTER - ACADEMIC SPACE RENOVATION

BUDGETED EXPENDITURES	Ρl	PROVED ANNING /13/2024	PROPOSED FINAL 4/17/2024		
		PRC			
CONSTRUCTION	\$	-	\$	100,000	
DESIGN SERVICES		25,000		-	
TELECOMMUNICATIONS		250,000		660,000	
FURNITURE, FIXTURES AND EQUIPMENT		125,000		139,000	
CONSTRUCTION ADMINISTRATION		-		-	
OTHER AE SERVICES (including Project Management)		-		-	
ART		-		-	
RELOCATION		-		-	
ENVIRONMENTAL		-		-	
INSURANCE AND LEGAL		-		5,000	
MISCELLANEOUS		10,000		75,000	
OTHER SOFT COSTS					
SUBTOTAL	\$	410,000	\$	979,000	
PROJECT CONTINGENCY		40,000		60,000	
TOTAL BUDGETED EXPENDITURES	\$	450,000	\$	1,039,000	
SOURCE(S) OF FUNDING					
STATE GO BOND FUNDS	\$	450,000	\$	1,039,000	
TOTAL BUDGETED FUNDING	\$	450,000	\$	1,039,000	

^{*} This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 4.17.24 300270

XL Center- Academic Space Renovation Project Budget (FINAL) APRIL 17, 2024





Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance & Chief Financial Officer UConn and UConn Health

April 17, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Buckley Hall Remediation & Refurbishment

(Final: \$1,500,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget in the amount of \$1,500,000 for the Buckley Hall Remediation & Refurbishment project. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$1,500,000 in University Funds for the Buckley Hall Remediation & Refurbishment project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget."

BACKGROUND:

The University's Buckley Hall residence building was constructed in 1969 and contains 231 rooms for undergraduate student housing. The building's interior spaces, with total usable space of 90,000 square feet, has never received major interior renovations or refurbishment, typically smaller maintenance repairs and replacements have been performed. This project will align with the strategic initiatives of Seven World-Class Campuses, One Flagship University and Student Success Journey.

The scope of work for the project will include:

- Removing furniture from all student rooms within the specified area of work.
- Remediation of asbestos containing flooring and ceilings in student rooms.
- Patch, prep and painting of all walls, ceilings, and trim.
- Installation of new flooring.
- Replacing lighting with new energy efficient LED fixtures.
- Final cleaning of all areas impacted by the work.
- Returning furniture to impacted rooms.

The Final Budget is attached for your information.

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: BUCKLEY HALL REMEDIATION & REFURBISHMENT

BUDGETED EXPENDITURES	PROPOSED Final 4/17/2024				
CONSTRUCTION DESIGN SERVICES	\$	918,000			
TELECOMMUNICATIONS		-			
FURNITURE, FIXTURES AND EQUIPMENT		-			
CONSTRUCTION ADMINISTRATION OTHER AE SERVICES (including Project Management)		-			
ART		_			
RELOCATION		-			
ENVIRONMENTAL		445,500			
INSURANCE AND LEGAL MISCELLANEOUS		-			
OTHER SOFT COSTS		-			
SUBTOTAL	\$	1,363,500			
PROJECT CONTINGENCY		136,500			
TOTAL BUDGETED EXPENDITURES	\$	1,500,000			
SOURCE(S) OF FUNDING *					
UNIVERSITY FUNDS	\$	1,500,000			
TOTAL BUDGETED FUNDING	\$	1,500,000			

^{*} This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 4.17.2024

BUCKLEY HALL REMEDIATION & REFURBISHMENT Project Budget (FINAL) APRIL 17, 2024





Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance & Chief Financial Officer UConn and UConn Health

April 17, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Sprague Hall Remediation & Refurbishment

(Final: \$1,050,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$1,050,000 for the Sprague Hall Remediation & Refurbishment project. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$1,050,000 in University Funds for the Sprague Hall Remediation & Refurbishment project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget."

BACKGROUND:

The Sprague Hall residence building was constructed in 1942 and contains 108 rooms for undergraduate student housing. The building's interior spaces, with total usable space of 36,000 square feet, has never received major interior renovations or refurbishment; typically, smaller maintenance repairs and replacements have been performed. This project aligns with the strategic initiatives of Seven World-Class Campuses, One Flagship University and Student Success Journey.

The scope of work for the project will include:

- Removing all furniture from spaces within the specified areas of work.
- Remediation of asbestos containing flooring in all student rooms and corridors as identified in the scope of work.
- Painting of all walls and trim in all student rooms and corridors.
- Installation of new flooring in all student rooms and corridors.
- Final cleaning of all areas impacted by the work.
- Returning all furniture to impacted spaces.

The Final Budget is attached for your information.

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: SPRAGUE HALL REMEDIATION & REFURBISHMENT

BUDGETED EXPENDITURES	ROPOSED FINAL 4/17/2024
CONSTRUCTION DESIGN SERVICES TELECOMMUNICATIONS FURNITURE, FIXTURES AND EQUIPMENT CONSTRUCTION ADMINISTRATION OTHER AE SERVICES (including Project Management) ART RELOCATION ENVIRONMENTAL INSURANCE AND LEGAL MISCELLANEOUS OTHER SOFT COSTS	\$ 668,000 - - - - - 286,200 - - -
SUBTOTAL	\$ 954,200
PROJECT CONTINGENCY	 95,800
TOTAL BUDGETED EXPENDITURES	\$ 1,050,000
SOURCE(S) OF FUNDING * UNIVERSITY FUNDING	\$ 1,050,000
TOTAL BUDGETED FUNDING	\$ 1,050,000

^{*} This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 4.17.2024 FO502360

SPRAGUE HALL REMEDIATION & REFURBISHMENT Project Budget (FINAL) APRIL 17, 2024





Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance & Chief Financial Officer UConn and UConn Health

April 17, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for von der Mehden Recital Hall Roof Restoration (Final: \$720,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$720,000, as detailed in the attached project budget, to replace the roofing systems at von der Mehden Recital Hall for Construction. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$720,000 in University Funds for the von der Mehden Recital Hall Roof Restoration project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget."

BACKGROUND:

This project involves complete removal and replacement of the existing roof coverings, sheet metal components and drains at all roof levels on Von Der Mehden Recital Hall. The previously approved planning budget of \$1,010,000 was based on the original design documents. After revising design documents and receiving new bids the total budget has been significantly reduced. The replacement roof project improving the von der Mehden Recital Hall building aligns with the strategic initiative Seven World-Class Campuses, One Flagship University.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

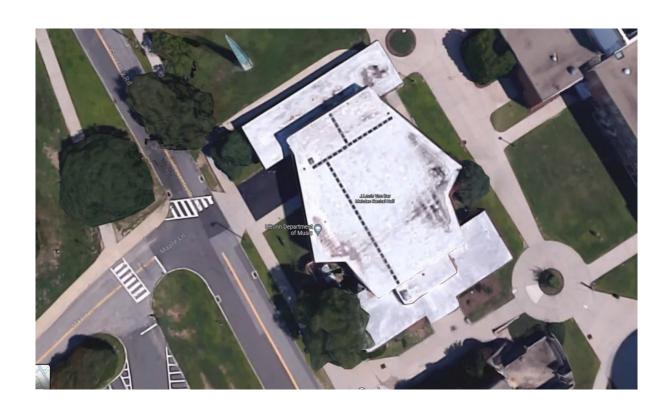
PROJECT NAME: VON DER MEHDEN RECITAL HALL ROOF RESTORATION

BUDGETED EXPENDITURES	APPROVED Planning 10/25/2023		PROPOSED Final 4/17/2024	
CONSTRUCTION DESIGN SERVICES TELECOMMUNICATIONS FURNITURE, FIXTURES AND EQUIPMENT CONSTRUCTION ADMINISTRATION OTHER AE SERVICES (including Project Management) ART RELOCATION ENVIRONMENTAL INSURANCE AND LEGAL MISCELLANEOUS OTHER SOFT COSTS	\$	850,877 42,305 - - - - - 25,000 - -	\$	552,000 42,305 - - - - 35,000 25,000 - -
SUBTOTAL	\$	918,182	\$	654,305
PROJECT CONTINGENCY		91,818		65,695
TOTAL BUDGETED EXPENDITURES	\$	1,010,000	\$	720,000
SOURCE(S) OF FUNDING*				
UNIVERSITY FUNDS	\$	1,010,000	\$	720,000
TOTAL BUDGETED FUNDING	\$	1,010,000	\$	720,000

^{*} This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 04.17.24 FO501881

VON DER MEHDEN RECITAL HALL ROOF RESTORATION Project Budget (FINAL) APRIL 17, 2024







Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance & Chief Financial Officer UConn and UConn Health

April 17, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Gampel Pavilion Enhancements (Final: \$10,000,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$10,000,000, as detailed in the attached project budget, for multiple enhancement to Gampel Pavilion. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$10,000,000 in State General Obligation Bonds for the Gampel Pavilion Enhancements project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed in accordance with sole source procurement procedures."

BACKGROUND:

This project involves the replacement of the facility's original lower-bowl retractable seating system and the existing videoboard system, originally installed in 2009. The new videoboard system will provide state-of-the-art displays for an improved venue experience. This project will also upgrade the show lighting system to further enhance the guest experience. Due to extended lead times, it is necessary to commence the procurement process for these services. This project will align with the strategic initiatives of Seven World-Class Campuses, One Flagship University and Student Success Journey.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: GAMPEL PAVILION ENHANCEMENTS

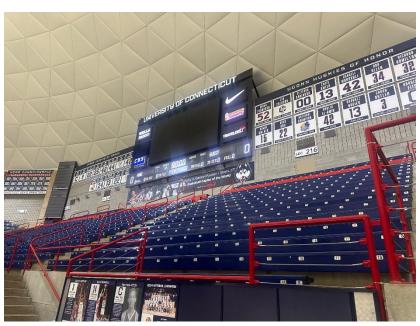
BUDGETED EXPENDITURES	PROPOSED FINAL 4/17/2024	
CONSTRUCTION DESIGN SERVICES TELECOM EQUIPMENT ETC CONSTRUCTION ADMIN OTHER AE (inc PM) ART RELOCATION ENVIRONMENTAL INSURANCE & LEGAL MISCELLANEOUS OTHER SOFT COSTS	\$ 9,500,000 - - - - - - - - - -	
SUBTOTAL	\$ 9,500,000	
PROJECT CONTINGENCY	500,000	
TOTAL BUDGETED	\$ 10,000,000	
SOURCE(S) OF FUNDING*		
STATE GO BONDS	\$ 10,000,000	
TOTAL BUDGETED FUNDING	\$ 10,000,000	

^{*} This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 4.17.24

GAMPEL PAVILION ENHANCEMENTS Project Budget (FINAL) APRIL 17, 2024







Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance & Chief Financial Officer UConn and UConn Health

April 17, 2024

TO: Members of the Board of Trustees

FROM: Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance and Chief Financial Officer

RE: Project Budget for Garrigus Suites Environmental Systems Upgrade

(Final: \$620,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget of \$620,000, as detailed in the attached project budget, for multiple improvements and upgrades to the Environmental Systems in the Harry L. Garrigus Suites. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the use of \$620,000 in University Funds for the Garrigus Suites Environmental Systems Upgrade project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed in accordance with sole source procurement procedures."

BACKGROUND:

This project involves extensions to and replacements in the existing Building Management System (BMS) for Garrigus Suites, including but not limited to new supervisory controllers and controllers for the boiler, air handlers, unit heaters, exhaust fans, and chilled water system; engineering and design; software upgrades and new control graphics; and startup and commissioning. This project aligns with the strategic initiatives of Seven World-Class Campuses, One Flagship University and Student Success Journey.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: GARRIGUS SUITES ENVIRONMENTAL SYSTEMS UPGRADE

BUDGETED EXPENDITURES	PROPOSED FINAL 4/17/2024	
CONSTRUCTION DESIGN SERVICES TELECOMMUNICATIONS FURNITURE, FIXTURES AND EQUIPMENT CONSTRUCTION ADMINISTRATION OTHER AE SERVICES (including Project Management) ART	\$ 372,000 - - 186,000 - - -	
RELOCATION ENVIRONMENTAL INSURANCE AND LEGAL MISCELLANEOUS OTHER SOFT COSTS	\$ - - - -	
SUBTOTAL	\$ 558,000	
PROJECT CONTINGENCY	 62,000	
TOTAL BUDGETED EXPENDITURES	\$ 620,000	
SOURCE(S) OF FUNDING *		
UNIVERSITY FUNDS	\$ 620,000	
TOTAL BUDGETED FUNDING	\$ 620,000	

^{*} This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 4.17.2024

FO502396

GARRIGUS SUITES ENVIRONMENTAL SYSTEMS UPGRADE Project Budget (Proposed FINAL) APRIL 17, 2024





ATTACHMENT 9

UNIVERSITY OF CONNECTICUT - College of Agriculture, Health and Natural Resources PROMOTION AND TENURE RECOMMENDATIONS DESCRIPTION TO THE DOAD OF TRUSTERS AND THE PROPERTY OF THE PROPERTY OF

PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

<u>NAME</u> <u>DEPARTMENT</u>

PROMOTION TO PROFESSOR

Henderson, Jason Plant Science and Landscape Architecture

Lee, Elaine Kinesiology

Towe, Charles Agriculture and Resource Economics

PROMOTION TO ASSOCIATE PROFESSOR

Mishra, Neha Pathobiology and Veterinary Sciences

PROMOTION TO ASSOCIATE PROFESSOR AND TENURE

Park, Sohyun Plant Science and Landscape Architecture
Tao, Haiying Plant Science and Landscape Architecture

PROMOTION TO ASSOCIATE PROFESSOR IN-RESIDENCE (Non-Tenure Track)

Capetta, Maryclaire Kinesiology Diakogeorgiou, Eleni Kinesiology

PROMOTION TO EXTENSION PROFESSOR (Non-Tenure Track)

Worthley, Thomas Extension

PROMOTION TO ASSOCIATE COOPERATIVE EXTENSION EDUCATOR (Non-Tenure Track)

Ghimire, Shuresh Extension

<u>UNIVERSITY OF CONNECTICUT - School of Business</u> <u>PROMOTION AND TENURE RECOMMENDATIONS</u> PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

<u>NAME</u> <u>DEPARTMENT</u>

PROMOTION TO PROFESSOR

Cesur, Resul Finance
Narayan, Vishal Marketing

PROMOTION TO ASSOCIATE PROFESSOR AND TENURE

Hock, Stefan Marketing
Kan, Christina Marketing

Lu, Tao Operations and Information Management

PROMOTION TO ASSOCIATE PROFESSOR IN-RESIDENCE (Non-Tenure Track)

Amati, Alexander Finance

UNIVERSITY OF CONNECTICUT - Neag School of Education PROMOTION AND TENURE RECOMMENDATIONS PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

<u>NAME</u> <u>DEPARTMENT</u>

PROMOTION TO PROFESSOR

Hadley Dunn, Alyssa

Curriculum and Instruction
Kearns, Devin

Educational Psychology
Lombardi, Allison

Educational Psychology
Montrosse-Moorhead, Bianca

Educational Psychology
Weiner, Jennie

Educational Leadership

PROMOTION TO ASSOCIATE PROFESSOR AND TENURE

Player, Grace Curriculum and Instruction

UNIVERSITY OF CONNECTICUT - College of Engineering PROMOTION AND TENURE RECOMMENDATIONS PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

<u>NAME</u> <u>DEPARTMENT</u>

PROMOTION TO PROFESSOR

Bazzi, Ali Electrical & Computer Engineering
Wille, Kay Civil & Environmental Engineering
Zhang, Liang Electrical & Computer Engineering

PROMOTION TO ASSOCIATE PROFESSOR AND TENURE

Aguiar, Derek School of Computing

Biyikli, Necmi Electrical & Computer Engineering

Morgan, Kristin Biomedical Engineering Shahbazmohamadi, Sina Biomedical Engineering

Wang, Xueju Materials Science & Engineering Zhu, Yuanyuan Materials Science & Engineering

Zhang, Yi Biomedical Engineering

TENURE AS ASSOCIATE PROFESSOR

Gupta, Shalabh Electrical & Computer Engineering

PROMOTION TO PROFESSOR IN-RESIDENCE

Sheikhi, Reza School of Mechanical, Aerospace & Manufacturing Engineering

UNIVERSITY OF CONNECTICUT - School of Fine Arts PROMOTION AND TENURE RECOMMENDATIONS PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

<u>NAME</u> <u>DEPARTMENT</u>

PROMOTION TO PROFESSOR

Ivakhiv, Solomiya Music

PROMOTION TO ASSOCIATE PROFESSOR AND TENURE

Scapetis-Tycer, Jennifer Dramatic Arts

Shao, Sophie Music

Woodward, Alexander Dramatic Arts

UNIVERSITY OF CONNECTICUT - School of Law PROMOTION AND TENURE RECOMMENDATIONS PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

NAME

PROMOTION TO PROFESSOR AND TENURE

de Perio Wittman, Jessica

PROMOTION TO CLINICAL PROFESSOR (Non-Tenure Track)

Beattie, Mary

PROMOTION TO ASSOCIATE CLINICAL PROFESSOR (Non-Tenure Track)

Armstrong, Ashley Reeves, Rachel Timm, Rachel

<u>UNIVERSITY OF CONNECTICUT - College of Liberal Arts & Sciences</u>

PROMOTION AND TENURE RECOMMENDATIONS

PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

<u>NAME</u> <u>DEPARTMENT</u>

PROMOTION TO PROFESSOR

Embrick, David Sociology
Furtado, Delia Economics
Ghosh, Debarchana Geography
Granger, Julie Marine Sciences

Hancock, Jason Physics
He, Jie Chemistry
Leadbeater, Nicholas Chemistry
Rossberg, Marcus Philosophy

Russell, Beth Human Dev and Family Sciences

Whitney, Michael Marine Sciences
Willen, Sarah Anthropology

Yuan, Yaowu Ecology and Evolutionary Biology

Zhao, Jing Chemistry

PROMOTION TO PROFESSOR AND TENURE

Gabriel, Dexter History

Heaslip, Aoife Molecular and Cell Biology

Li, Sean Mathematics McCarron, Daniel Physics

Ostroff, Linnaea Physiology and Neurobiology
Paxton, Alexandra Psychological Sciences
Perkoski, Evan Political Science

Sarkar, Debapriya English
Sochnikov, Ilya Physics
Tabor, Clay Earth Sciences
Llanera, Tracy Philosophy
Chen, Xiang Geography

TENURE AS ASSOCIATE PROFESSOR

Wallace, Scott Journalism

PROMOTION TO PROFESSOR IN-RESIDENCE (Non-Tenure Track)

Blansett, Lisa English

Finiguerra, Michael Ecology and Evolutionary Biology
Herrick, Susan Ecology and Evolutionary Biology
Zane, Sherry Women's Gender and Sexuality Studies

PROMOTION TO ASSOCIATE PROFESSOR IN-RESIDENCE (Non-Tenure Track)

Aguirre, Jessica Dafhne Chemistry
Basaran, Anne Communication
Chen, Tianxu Economics
DeCapua, Sarah English

Divino, Jeffrey Physiology and Neurobiology

Pathirana, Vindya Mathematics

PROMOTION TO CLINICAL PROFESSOR (Non-Tenure Track)

Gallagher, Nicole Speech, Language, and Hearing Sciences

PROMOTION TO ASSOCIATE CLINICAL PROFESSOR (Non-Tenure Track)

Wittke, Kacie Speech, Language, and Hearing Sciences

PROMOTION TO ASSOCIATE RESEARCH PROFESSOR (Non-Tenure Track)

Vaudrey, Jamie Marine Sciences

UNIVERSITY OF CONNECTICUT - UConn Library PROMOTION AND TENURE RECOMMENDATIONS PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

<u>NAME</u> <u>DEPARTMENT</u>

PROMOTION TO LIBRARIAN 2

Lee, Thomas Greenhouse Studios

PROMOTION TO LIBRARIAN 3

Grandy, Roslyn Research Services, Pharmacy

Kraus, Hilary Research Services
Lim, Edward Junhao Research Services
Walsh, Renee Research Services

UNIVERSITY OF CONNECTICUT - School of Nursing PROMOTION AND TENURE RECOMMENDATIONS PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

NAME

PROMOTION TO ASSOCIATE PROFESSOR AND TENURE

Reagan, Louise

PROMOTION TO ASSOCIATE CLINICAL PROFESSOR (Non-Tenure Track)

Artigas, Valarie

Bourassa, Denise

UNIVERSITY OF CONNECTICUT - School of Social Work PROMOTION AND TENURE RECOMMENDATIONS PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

NAME
PROMOTION TO PROFESSOR
Libal, Kathryn

ATTACHMENT 10

UNIVERSITY OF CONNECTICUT TENURE AT HIRE RECOMMENDATIONS PRESENTED TO THE BOARD OF TRUSTEES - April 17, 2024

<u>NAME</u> <u>DEPARTMENT</u> <u>SCHOOL/COLLEGE</u>

Effective August 23, 2024

TENURE AS PROFESSOR

Pedram, Rezamand Animal Science College of Agriculture, Health and Natural Resources

ATTACHMENT 11

University of Connecticut Office of the Provost

Sabbatical Leave Recommendations Requiring Board of Trustees Approval

April 17, 2024, Board of Trustees Meeting

SABBATICAL MODIFICATION REQUESTS

NAME	TITLE	DEPARTMENT	SCHOOL/COLLEGE	PAY	PERIOD			
Lefkowitz, Eva	Department Head & Professor	Human Dev and Family Sciences	Liberal Arts and Sciences	Full Change to Full	Fall 2024 Fall 2026			
Okpych, Nathanael	Asst Professor	Social Work	Social Work	Full Change to Full	Spring 2025 Fall 2025			
SABBATICAL LEAVE REQUESTS								
NAME	TITLE	DEPARTMENT	SCHOOL/COLLEGE	PAY	PERIOD			
Bercaw Edwards, Mary	Professor	English	Liberal Arts and Science	Half	AY 2024-2025			
Bird, Robert	Professor	Marketing	Business	Full	Spring 2025			
Bolnick, Daniel	Professor	Ecology and Evolutionary Bio	Liberal Arts and Sciences	Half	AY 2025-2026			
Calabrese, Andrea	Professor	Linguistics	Liberal Arts and Sciences	Full	Fall 2025			
Couch, Kenneth	Professor	Economics	Liberal Arts and Sciences	Full	Spring 2025			
Cruess, Dean	Professor	Psychological Sciences	Liberal Arts and Sciences	Full	Spring 2026			
Denes, Amanda	Professor	Communication	Liberal Arts and Sciences	Full	Spring 2025			
Fischer, Mary	Assoc Professor	Sociology	Liberal Arts and Sciences	Full	Spring 2025			
Li, Baikun	Professor	Civil and Environ Engineering	Engineering	Full	Fall 2024			
Mandoiu, Ion	Professor	Computing	Engineering	Full	Fall 2024			

NAME	TITLE	DEPARTMENT	SCHOOL/COLLEGE	PAY	PERIOD
Morand, Olivier	Assoc Professor	Economics	Liberal Arts and Sciences	Full	Spring 2025
Reagan, Louise	Asst Professor	Nursing Instruct & Research	Nursing	Full	Spring 2025
Rhoads, Christopher	Assoc Professor	Educational Psychology	Education	Full	Spring 2025

ATTACHMENT 12



Office of the Provost

Anne D'Alleva, Ph.D.

Provost and Executive Vice President
for Academic Affairs

anne Daller

April 17, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D.

Provost and Executive Vice President for Academic Affairs

RE: Appointment of Professor Jeffrey R. McCutcheon as the General Electric

Endowed Professor in Advanced Manufacturing in the College of Engineering

RECOMMENDATION:

That the Board of Trustees appoint Professor Jeffrey R. McCutcheon as the General Electric Endowed Professor in Advanced Manufacturing in the College of Engineering.

BACKGROUND:

The General Electric Co. committed to support one or more endowed professorships in advanced manufacturing in the College of Engineering, and the Board authorized the naming of one or more professorships on September 27, 2012.

Professor Jeffrey McCutcheon's contributions to research, teaching, and industry collaboration render him an ideal candidate for this distinguished position. The appointment will be effective August 23, 2024, through August 22, 2029.

Dr. McCutcheon boasts a distinguished research career, evidenced by his publication record in high-impact journals. His work in membrane development for water desalination has propelled the field forward, holding immense promise for advancements. His cumulative research funding exceeds \$12M, underscoring his capacity to secure support for pioneering investigations.

Professor McCutcheon's adeptness in cultivating a dynamic learning environment ignites students' passion for chemical engineering. He has mentored over 30 undergraduate research projects and served as the doctoral advisor to 17 Ph.D. students.

Dr. McCutcheon exemplifies a profound commitment to fostering collaboration between academia and industry, bridging the gap between theoretical knowledge and real-world application.

Professor McCutcheon's contributions have been recognized through numerous accolades, including the Permeance Prize for Mid-career Excellence from the North American Membrane Society in 2024 and the prestigious Ed Archuleta Distinguished Lecture Award from the American Water Works Association in 2022.

WEB: provost.uconn.edu

ATTACHMENT 13



Office of the Provost Anne D'Alleva, Ph.D. Provost and Executive Vice President for Academic Affairs

April 17, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D.

anne Daller Provost and Executive Vice President for Academic A

RE: Renaming the Department of Civil and Environmental Engineering as the School of

Civil and Environmental Engineering in the College of Engineering

RECOMMENDATION:

That the Board of Trustees rename the Department of Civil and Environmental Engineering as the School of Civil and Environmental Engineering in the College of Engineering.

BACKGROUND:

In September 2023, the School of Engineering was renamed to the College of Engineering, recognizing significant growth in enrollment, program offerings and research impact. Along with this renaming came the renaming of the Department of Computer Science and Engineering to the School of Computing and the Department of Mechanical Engineering to the School of Mechanical, Aerospace and Manufacturing Engineering. In addition, there are five departments, including Biomedical Engineering; Chemical and Biomolecular Engineering; Civil and Environmental Engineering; Electrical and Computer Engineering; and Materials Science and Engineering, and over twenty-five centers and institutes within the College.

Over the past two decades, the Department of Civil and Environmental Engineering has seen considerable growth, with undergraduate enrollment increasing from 150 in Fall 2003 to 390 in Fall 2023. Research expenditures have increased from \$5.3M in 2015 to \$12M in 2023 with faculty members leading several successful research centers, including the Connecticut Transportation Institute, National Institute for Underwater Vehicle Technology, and Eversource Energy Center. All these activities resonate with national emphasis on infrastructure, resilience, energy and sustainability, aligning with the University's Strategic Plan.

The transition from a Department to a School of Civil and Environmental Engineering will inspire enhancements that increase the relevance and appeal of civil and environmental engineering educational offerings. These changes will strategically align with evolving professional demands, the expectations of UConn's stakeholders, and the diverse interests and abilities of our students. This renaming will not require any additional resources. The School of Civil and Environmental Engineering will be overseen by a Director, who will report to the Dean of the College of Engineering. The School will function in a manner equivalent to a department within the College, and the School's Director will be hired and evaluated the same way that department heads are hired and evaluated.

EMAIL: anne.dalleva@uconn.edu WEB: provost.uconn.edu

The School of Civil and Environmental Engineering Proposal

Introduction

The School of Civil and Environmental Engineering (SCEE) is set to transition from a Department, responding to the State of Connecticut workforce needs and global challenges with a vision for sustainable and resilient civil and infrastructure solutions and a commitment to educational excellence. Marked by growth from 150 to 390 undergraduates since 2003, significant rises in research expenditures (\$5.3M to \$12M per year) and graduate offerings, the SCEE aspires to meet an increasing workforce demand highlighted by a projected job increase due to the Infrastructure Investment and Jobs Act. The shift to an independent School aims to enhance educational relevance through specialized undergraduate tracks, an accelerated 5-year master's of science degree, and proposed new major programs in construction management and coastal engineering, alongside interdisciplinary minors. This evolution also entails close industry collaboration, an emphasis on public engagement and service, and an expansion of research capabilities in line with the University's land-grant mission, positioning SCEE as a key player in shaping the nation's infrastructure and environmental future.

A critical backdrop to this transition is an imminent workforce shortage in both the civil and environmental engineering professions. The U.S. Bureau of Labor Statistics predicts a 5% and 6% growth rate, respectively, for civil and environmental engineers, with around 25,000 new positions each year throughout this decade. However, this estimation reflects only replacement needs, neglecting to consider the impact of the Infrastructure Investment and Jobs Act and the vital role civil and environmental engineers will play in its implementation. Moody's estimates that infrastructure projects will generate 883,600 jobs by 2030 and increase per capita income by 10.5% as a result. Conversations are ongoing with the Connecticut Department of Transportation (CTDOT) commissioner and the Public Health Branch Chief at the Connecticut Department of Public Health to actively address this critical gap. Additionally, consulting firms, which are major employers for our students, are requesting lists of soon to-be graduates early in their senior fall semester to address their hiring needs. Our move to become an independent School is a significant stride towards addressing this imminent need, enhancing capacity to meet industry demand, and playing a pivotal part in securing our nation's infrastructure future.

Departmental Growth

Over the past two decades, the Department of Civil and Environmental Engineering has seen considerable growth, with undergraduate enrollment swelling from 150 in Fall 2003 to 390 in Fall 2023 (Figure 1). Further increases are projected for AY 24-25, with a commitment to the DOT to increase the civil engineering admissions by 10% in Fall 2024. Our Environmental Engineering Program, accredited in 2003, has grown from an initial 16 students to a current enrollment of 120. A minor degree in construction engineering and management was launched in response to feedback from the Industrial Advisory Board in the 2017-2018 academic year with an enrollment of 28, but now caters to 60 students. The department now offers three Ph.D. programs serving a total of 81 Ph.D. students, compared to 60 in 2013, as well as two master's of engineering degrees, and two graduate certificates.

Research expenditures have increased from \$5.3M in FY15 to \$12M in FY23 (Figure 1), placing us first in research expenditures in 2021 and 2022, and second in 2023 among 55 Storrs campus departments. This was achieved with consistent tenure-track faculty numbers, fluctuating between 22 and 23 in the past 10 years. We have added two full-time and two part-time assistant professors in residence to support

the teaching mission, and nine assistant research professors, who are funded by external sources. Our faculty members lead several successful research centers, including the Connecticut Transportation Institute, National Institute for Underwater Vehicle Technology and Eversource Energy Center. All these activities resonate with national emphasis on infrastructure, resilience, energy and sustainability, aligning with the University Strategic Plan.

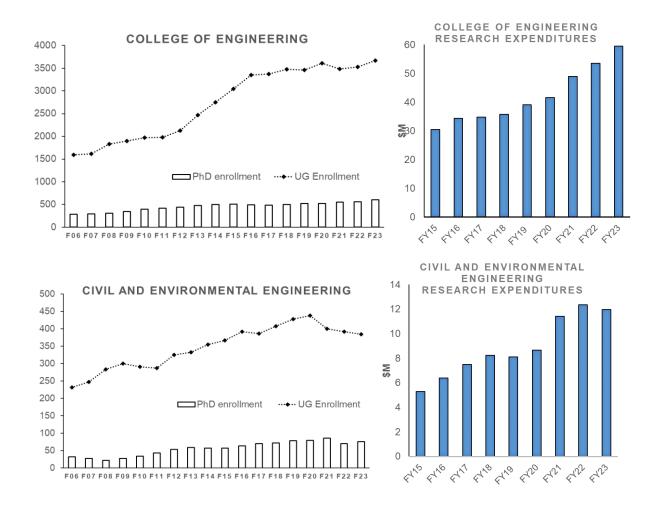


Figure 1: Growth in undergraduate, Ph.D. and research expenditures in the College of Engineering (top) and the Department of Civil and Environmental Engineering (bottom)

Vision Statement

As we confront the global challenges of urbanization and escalating environmental issues, civil and environmental engineering stand at the epicenter of constructing sustainable solutions for our future. Our vision for the School of Civil and Environmental Engineering (SCEE) commits to continuous improvement in engineering education and nurturing technically proficient, innovative, and publicly engaged engineers.

Recognizing engineers as public servants, we place a premium on their capability to be responsive to individual and community needs. Educating the public on infrastructure design options, prospects for

resilient growth, and methods for sustainable living becomes paramount in this context. **Transitioning** from a Department to a School will increase not only our visibility to industry and peer universities but also our capacity for large-scale collaborations.

This change will facilitate a dynamic, interdisciplinary educational platform, designed to proactively address both immediate and future challenges in civil, environmental, and infrastructure engineering. It showcases a forward-thinking approach to education in civil and environmental engineering and encourages growing research efforts, thereby creating an adaptive learning environment that aligns with student aspirations, current and future societal needs, and the evolution of scientific knowledge.

Proposed Areas of Growth

The transition from a Department to a School of Civil and Environmental Engineering will inspire enhancements that increase the relevance and appeal of our educational offerings. These changes will strategically align with evolving engineering profession demands, the expectations of our stakeholders, and the diverse interests and abilities of our students.

Immediate Actions

Short term actions include the introduction of **specialized** tracks in our undergraduate civil engineering program and an accelerated 5-year Master of Science degree for all programs. Specializations in transportation engineering, structural engineering and water resources at the undergraduate level will allow students to take a direct, intense approach to their fields of interest. Additionally, in collaboration with Marine Sciences in CLAS, the introduction of a cross-college undergraduate minor in coastal engineering will better equip our students with essential skills and knowledge to navigate renewable energy and design for climate change.

The advancement of a five-year master's degree program represents a strategic choice to combine broad-based learning with specialized education. The 4+1 track will be based on existing courses and build upon the specialized tracks at the undergraduate level. All these changes will take effect in AY 25-26, as they require courses and curriculum approvals to go through during the AY 24-25.

These changes will be designed and executed in close collaboration with both state and industry partners, to seamlessly integrate experiential learning and professional opportunities and ensure that they are closely aligned with the workforce demands. The primary objective is to integrate exceptional students SCEE into the forefront of research conducted through our esteemed centers, namely, CTI, Eversource, and the National Institute for Undersea Vehicle Technology. This distinctive approach provides students with a seamless transition from their undergraduate to graduate studies, enriching their educational journey and simultaneously fostering mutual benefits for both the students and the research centers.

Medium-/Long-Term Objectives

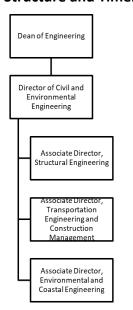
Long term (3-5 year) objectives —which are ambitious and will require additional resources, are aimed at further expansion and refinement of our academic programs. In response to increasing industry demands, we plan to elevate our construction management and coastal engineering minors to comprehensive major programs. Currently, the Northeast lacks a public R1 institution with a major dedicated to construction management and engineering, which opens an attractive prospect for

recruiting students from New England, New York, and New Jersey. Similarly, coastal engineering is only offered by the University of Rhode Island, and only a handful of universities nationwide, while climate-change induced needs are growing rapidly. Additionally, we plan to introduce an interdisciplinary minor in digital design and data visualization in engineering, preparing our students for the evolving technological landscape in the industry. Moving forward, our strategy includes nurturing our programs by tapping into recruitment networks at regional campuses, thereby enriching the diversity of students in our civil and environmental engineering courses, particularly targeting those with a passion for public service and making societal impacts.

As a primarily public-facing profession, we seek to expand our existing partnerships with CAHNR with Extension Faculty in Engineering. This will strengthen our commitment to community engagement within the profession and expand opportunities for service learning and outreach as part of both our curriculum and research endeavors. As the State of Connecticut's land-grant university, UConn has a responsibility to deliver innovative, research-based solutions to enhance the lives of the state's residents, businesses, and communities. The inclusion of extension services in this process will enable the dissemination of new concepts and knowledge, and feedback from amongst the public and potential beneficiaries, fulfilling our commitment to societal growth and development.

This expansion will also bolster our research enterprise and associated graduate programs, as the prestige of our academic and research programs are closely intertwined. Enhanced academic programs will amplify opportunities for partnering with governmental and industrial entities, attracting exceptional faculty specializing in innovative research domains, retaining top-tier graduate students, and increasing our university's presence in national discussions that shape the future of research and development. The transformation into a School of Civil and Environmental Engineering will empower us to amplify and diversify our initiatives, meeting the ever-increasing demands for interdisciplinary cooperation.

Structure and Timeline



The structure of the School will require no additional resources, with small changes in the existing structure. Currently, the Department operates with a Undergraduate Program Director and an Associate Head for Graduate Education, Research and Equity. The Environmental Engineering Program Director is a member of the Administrative Team but reports directly to the Dean of Engineering. In the new structure, there will be still three administrative roles, reporting to the School Director, who will in turn report to the Dean of Engineering, as shown in Figure 2. This change will take effect in AY 24-25 (August 23, 2024).

The bylaws of the department will be updated to reflect the new structure, with an anticipated approval date of March 6^{th} , 2024.

Figure 2: Structure of SCEE

ATTACHMENT 14



Office of the Provost Anne D'Alleva, Ph.D. Provost and Executive Vice President for Academic Affairs

April 17, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D.

anne Daller Provost and Executive Vice President for Academic

RE: Master of Social Responsibility and Impact on Business in the School of Business

RECOMMENDATION:

That the Board of Trustees approve the Master of Social Responsibility and Impact on Business in the School of Business.

BACKGROUND:

There is a growing demand from employers, consumers, investors, regulators, and other stakeholders to integrate socially and environmentally responsible and sustainable practices into business organizations, and individuals have shown and increased interest to work for, develop, and create socially responsible organizations and engage in socially responsible consumption. As of Fall 2023, over 500 jobs are posted on LinkedIn for full-time Corporate Social Responsibility (CSR) professionals in Connecticut, and over 400 postings for environmental, social, and corporate governance (ESG) professionals. Across the business enterprise, individuals with skills to effectively consider social responsibility and impact as part of business decision-making are increasingly needed.

Upon completion of the M.S. Program in Social Responsibility and Impact on Business, students will be able to embed social responsibility in ethical business models, use the language of business to engage with stakeholders on social responsibility initiatives, implement practices that have a positive societal impact in business, deploy business strategies to promote environmental sustainability, navigate CSR regulations and gain experience in ESG reporting, respect and facilitate human rights as part of business operations, and drive global innovation in business for positive social change.

Based on the Department of Marketing's successful undergraduate concentration and minor in Social Responsibility & Impact in Business, there will be focused efforts to recruit students majoring in business, political science, economics, communications, and human rights. While there are costs associated with establishing this new program, year 1 net revenues are approximated at \$14,000, with years 2 through 5 revenues increasing from \$345,000 to ~\$1.04 million. Initial enrollment in Fall 2024 is expected at 10, growing to 60 by Fall 2027. This will be a fee-based program located on the Hartford campus.

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Request for New Academic Degree Program

General Information

Name of degree program: Social Responsibility & Impact in Business

Name of School/College School of Business

Type of Proposal: New

Type of Program: Master of Science (M.S.)

Anticipated Term Initiation: Fall 2024 Location: Hartford Program Payment Type: Fee-based

Fee: \$1,150 per credit

CIP Code: 52.9999

Justification for the New Program

Today, we are witnessing two phenomena: 1) a growing demand from employers, consumers, investors, regulators, and other stakeholders to integrate socially and environmentally responsible and sustainable practices into business organizations, and 2) increased interest by individuals to work for, develop, and create socially responsible organizations and engage in socially responsible consumption. The Millennial and Gen Z generations (accounting for 43% of U.S., 49% of global populations) are particularly engaged with social responsibility and are a force for change for businesses and marketplaces (2022 Nasdaq). As of Fall 2023, over 500 jobs are posted on LinkedIn for full-time Corporate Social Responsibility (CSR) professionals in Connecticut, and over 400 such postings for environmental, social, and corporate governance (ESG) professionals. Across the business enterprise, individuals with skills to effectively consider social responsibility and impact as part of business decision-making are increasingly needed.

To address these demands and capture a global trend, the Marketing and Business Law faculty in the Marketing Department, UConn School of Business, propose a 30-credit Master of Science in Social Responsibility & Impact in Business (MSSRIB) focused on environmental, social, and economic sustainability. The Marketing and Business Law faculty are well-poised to offer an MSSRIB. Our Business Law and Marketing faculty are globally recognized scholars who bring research and pedagogical expertise to address social responsibility and accountability of business. The curriculum integrates the Department's strengths with the School of Business experience delivering practical, experiential business education in partnership with the Connecticut business community. The curriculum combines a foundation in business fundamentals with specialized knowledge and skills in social responsibility, sustainability, human rights expectations and opportunities for businesses. The initial curriculum has a strong focus on marketing and business law (with elective courses also including accounting and operations and information management), and the expectation is that this curriculum may be extended to include other courses both inside and outside of the School of Business.

The MSSRIB is aligned with the School of Business strategic plan focus on community sustainability and business and society (https://vision.business.uconn.edu/), and UConn initiatives, including President's Committee on Corporate Social Responsibility (https://csr.uconn.edu/), The Office of Sustainability (https://sustainability.uconn.edu/), and the Business and Human Rights Initiative (https://humanrights.uconn.edu/areas-of-focus/business/).

Are there similar programs in CT or elsewhere?

Universities in and outside of the U.S. are beginning to address sustainability (environmental and social) demands by either offering specific courses or specializations. These programs have varying homes in the university system, including for example, environmental engineering, human rights, engineering, public policy, and business. With attention to social responsibility and impact in business, we are on the leading edge. MSSRIB, our proposed program, is differentiated from existing programs in several ways: 1) many programs (e.g., Columbia University Master of Science in Sustainable Management) focus almost exclusively on environmental sustainability. Our MSSRIB program is broader in scope, addressing not only environmental sustainability but also other societal concerns including diversity, equity and inclusion, labor rights, privacy, corporate governance, and business' responsibility for protecting human rights. 2) Many programs are offered by non-business departments (e.g., University of Pennsylvania: Executive Program in Social Impact Strategy). Our MSSRIB has a strong business focus, and the opportunity for undergraduate students in human rights, economics, engineering, as well as other majors to participate in the Accelerated MSSRIB, to acquire the necessary knowledge for a career in business while pursuing their passion for CSR, and 3) Many programs in the United States are advanced MBA or executive-level programs (e.g., Boston University/Brandeis Social Impact MBA; Yale University's Master's Degree in Global Business and Society). As a specialized Master program (vs. an MBA), our proposed program specifically targets early-career professionals and students who are looking for specialization early in their career, a cohort particularly interested in CSR.

What are the desired learning outcomes of the program?

Learning Objectives: Upon completion of our MSSRIB, students will be able to: embed social responsibility in ethical business models, use the language of business to engage with stakeholders on social responsibility initiatives, implement practices that have a positive societal impact in business, deploy business strategies to promote environmental sustainability, navigate CSR regulations and gain experience in ESG reporting, respect and facilitate human rights as part of business operations, drive global innovation in business for positive social change.

Program Description

This 30-credit MSSRIB program balances students' desires for flexibility, convenience, and community with a scalable model that integrates with existing graduate program staff and faculty resources to focus on environmental, social, and economic sustainability.

Learning Objectives: Upon completion of our MSSRIB, students will be able to:

- 1. Embed social responsibility in ethical business models,
- 2. Use the language of business to engage with stakeholders on social responsibility initiatives,
- 3. Implement practices that have a positive societal impact in business,
- 4. Deploy business strategies to promote environmental sustainability,
- 5. Navigate CSR regulations and gain experience in ESG reporting,
- 6. Respect and facilitate human rights as part of business operations, and
- 7. Drive global innovation in business for positive social change.

Target Audience: The MSSRIB will be of interest to self-starters concerned about social responsibility and impact and seeking to equip themselves with the skills and knowledge to drive positive change through business, including: 1) UConn alumni and other college graduates throughout the Northeast and 2) Current UConn undergraduate students of all majors are an initial target of our Accelerated M.S. program option (which allows them to complete a maximum of 12 credits toward both their undergraduate degree and the MSSRIB degree).

Based on the Marketing Department's successful undergraduate concentration and minor in Social Responsibility & Impact in Business, we propose focused efforts to recruit students majoring in business, political science, economics, communications, and human rights.

MSSRIB Program Delivery: Program delivery begins with online coursework in August with Business Fundamentals for Social Impact (MKTG 5100). Subsequent required and elective coursework is offered in multiple modalities: in-person, hybrid (in-person and online asynchronous), online synchronous, online asynchronous, and online hybrid (a blend of synchronous and asynchronous delivery). Programming also includes in-person community-building experiences. Courses are available during Fall and Spring as well as Winter and Summer sessions.

MSSRIB Time-to-Completion: Students following the recommended course schedule can complete the program in 12 months. Students may extend their time in the program to fit with other life commitments. There are two paths to complete to this Master's degree: 1) MSSRIB for graduate students and 2) Accelerated MSSRIB available to only UConn undergraduates.

MSSRIB Curriculum:

Business fundamentals (required 9 credits): MKTG 5100. Business Fundamentals for Social Impact (new course), BLAW 5175. Business, Law, and Ethics in Modern Society, MKTG 5115. Marketing Management

Core knowledge (required 12 credits): BLAW 5253. Sustainability, Markets, and Society, BLAW 5254. Social Responsibility and Accountability in Business (new course), MKTG 5255. Global Issues in Marketing for Social Impact (new course), MKTG 5258. Marketing Strategies for Environmental and Social Impact (new course)

Electives (choice of 9 credits from the following): BLAW 5220. Employment Law in the Modern Organization, BLAW 5252. Business and Human Rights (new course), BLAW 5660. International Business Law, BLAW 5750. Ethics and Compliance in the Global Organization, BLAW 5790. Revolutionary Technologies and the Social Responsibility of Business (new course), MKTG 5251. Marketing and Digital Analytics, MKTG 5625. Marketing for Global Competitiveness, MKTG 5650. Strategic Brand Management, MKTG 5881. Internship in Social Responsibility and Impact in Business (new course), MKTG 5893 or BLAW 5893. Foreign Study (new courses), OPIM 5113. Distribution and Logistics, OPIM 5114. Sustainable Supply Chain Management: Strategies for Environmental and Social Responsibility (new course), ACCT 5530. Business Reporting of ESG (new course)

Application for MSSRIB for graduate students: Interested applicants with an undergraduate degree will apply to the Graduate School for the MSSRIB. See "Admission Requirements" below.

Accelerated MSSRIB. After completing 54 undergraduate credits, UConn undergraduate students can apply to the Accelerated Master of Science in Social Responsibility & Impact in Business Program through the online Pre-Graduate application through the Graduate School.

Proposed Graduate Catalogue Copy

The Master of Science in Social Responsibility & Impact in Business (MSSRIB) is designed to meet the growing demand for professionals with skills to effectively consider social responsibility and impact as part of business decision-making. Graduates with this degree will be equipped to drive economic sustainability and engage in innovative and impactful business actions to address the environmental, social, and governance challenges of a global society. Students must complete 30 credits to fulfill degree requirements. Required and elective coursework is offered in multiple modalities: in-person, hybrid (in-person and online asynchronous), online synchronous, online asynchronous, and online hybrid (a blend of synchronous and asynchronous). The curriculum also requires in-person experiential learning engagement, such as community-building activities and workshops. The program can be completed on a full-time or part-time basis.

Required Courses (21 credits): MKTG 5100, BLAW 5175, MKTG 5115, BLAW 5253, BLAW 5254, MKTG 5255, and MKTG 5258.

Approved Electives (9 credits required): BLAW 5220, BLAW 5252, BLAW 5660, BLAW 5750, BLAW 5790, MKTG 5251, MKTG 5625, MKTG 5650, MKTG 5881, MKTG 5893 or BLAW 5893, OPIM 5113, OPIM 5114, ACCT 5530. Other electives may be chosen with the consent of the academic director.

Accelerated MSSRIB. After completing 54 undergraduate credits, UConn undergraduate students can apply to the Accelerated Master of Science in Social Responsibility & Impact in Business Program through the online Pre-Graduate application through the Graduate School.

Students must then apply for admission to the M.S. for their +1 year. The M.S. program requires 30 graduate credits. Up to 12 credits of the required coursework (MKTG 5100, BLAW 5175, MKTG 5115, BLAW 5253, BLAW 5254, MKTG 5255, or MKTG 5258) can be taken while the student is an undergraduate and can be applied toward both the undergraduate and M.S. Plans of Study. Students who earn a B- or better in MKTG 3101/BADM 3750 may request a substitution for MKTG 5115.

Faculty Involvement

Marketing and Business Law faculty (including adjuncts) are responsible for the required courses and MKTG and BLAW electives (https://marketing.business.uconn.edu/ and https://businesslaw.business.uconn.edu/). As appropriate, faculty from other departments (e.g., OPIM and ACCT) will teach courses listed as electives.

Enrollment and graduate projections

Student intake occurs once a year in August. Initial enrollment in Fall 2024 is expected at 10 (specifically targeting accelerated Master students), growing to 60 by Fall 2027.

Program Evaluation

MSSRIB will be evaluated routinely and at regular intervals under the AACSB accreditation process. Internally, the program will be evaluated in the following ways: 1) course content, classroom instruction, administration and grading will be evaluated using Student Evaluation of Teaching surveys and other university approved procedures, 2) course content, rigor, and overall implementation will be evaluated for each course by the department head and academic director, both working in close conjunction with the instructor(s), and 3) alums and managers at hiring companies.

Program Administration

MSSRIB is housed primarily within the Marketing Department in the School of Business. An academic director and a program manager will administer the program with support from MSSRIB Task Force. At launch, School of Business, including specialized Masters and Marketing and Communication staff, will support critical initiatives around recruitment, admissions, and logistics. Additional support staff is recommended for hire in Spring 2024. Academic director, program manager, faculty teaching in the program, and School of Business staff in undergraduate and Master's programs will serve as advisors to students.

Funding and Financial Resources Needed

A preliminary budget for support covers start-up costs for Spring 2024 as well as budgeted costs beginning Fiscal Year 2025 (FY25, i.e., the period ending on June 30, 2025).

- Program manager. To coordinate the recruitment, educational progress, and placement of students. Salary plus fringe benefits for FY25 is \$ 20,000. Spring Start-up 2024 is estimated at \$10,000.
- Academic director. This full-time faculty member with research or teaching credentials in CSR and impact will provide oversight of the academic curriculum working with the

Program Manager related to student progress and placement of students. Beginning FY 25, supplemental compensation and replacement instruction is estimated at \$ 36,000. Spring Start-up 2024 is estimated at \$16,000.

- Program personnel support. At launch and in subsequent years, we expect support from the undergraduate and Master program staff in student application processing, related centralized logistics, and career counseling. Beginning in FY 2025, costs are estimated at \$23,500. Spring Start-up 2024 is estimated at \$8,200.
- Start-up and ongoing advertising budget (MARCOM). Recruiting and promotion: \$15,000 per year starting in FY 2025. Spring Start-up 2024 is estimated at \$0.
- Recruitment, industry engagement, and program development and travel (Program Manager/Academic Director). \$10,000 per year beginning FY25. Spring Start-up 2024 is estimated at \$2,500.
- Program costs (info-sessions, alumni, speakers, graduation). FY25 estimate: \$10,000; FY26 estimate: \$15,000; FY27: estimate \$20,000.
- Start-up costs for Spring 2024 are estimated at approximately \$36,700, and initial funding will be derived from University School of Business resources.
- Year 1 (FY25) net revenues are approximated at \$14,000, with Years 2 through 5 revenues increasing from \$345,000 to ~\$1.04 million.

Consultation with Other Potentially Affected Units

Consultations within University of Connecticut focused on two focal programs (focused on human rights and sustainability, respectively) that address related topics to the M.S. in Social Responsibility & Impact in Business: Human Rights offers a M.A. and 4+1 Accelerated M.A. and Graduate Certificate, the Department of Natural Resources & the Environment offers Master of Energy and Environmental Management and a Graduate Certificate in Sustainable Environmental Planning and Management. Both Kathy Libal (Director, Human Rights Institute) and Jason Vokoun (Department Head of Natural Resources and the Environment) are supportive of the proposed MSSRIB and look forward to the possibility of working together in the future.

Who can apply to this program?

Internal applicants (current UConn students enrolled in another UConn degree or certificate program), External applicants (individuals who are not currently UConn students)

Admission Requirements

Admission to the program is expected to be competitive.

Minimum requirements include:

- Completed application for admission.
- Official transcripts from all colleges and universities at which the applicant has completed course or degree work.

- An undergraduate degree (B.S. or B.A.) from a 4-year program at an accredited American university or college, or comparable degree from a university outside of the U.S.
- A minimum undergraduate grade-point averages (GPA) of 3.0 for either all 4 years or for the last 2 years.
- Foreign National applicants must meet the English Proficiency requirement for admission set by the Graduate School.

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Term(s) to which students will be admitted

Fall

Program Director Name

Gerlinde Berger-Walliser, Associate Professor, Business Law

ATTACHMENT 15





April 17, 2024

TO: Members of the Board of Trustees

FROM: Kimberly Fearney

Chief Compliance Officer

RE: Suspension of the Mandatory Workforce COVID-19 Vaccination Policy

RECOMMENDATION:

That the Board of Trustees suspend the Mandatory Workforce COVID-19 Vaccination Policy for the Storrs and Regional Campuses.

BACKGROUND

With the release and availability of COVID-19 vaccines, the University adopted the Mandatory Workforce COVID-19 Vaccination Policy in August 2021 to maintain the health and safety of the UConn workforce and community on the Storrs and regional campuses. UConn Health adopted a separate policy for its workforce.

In June 2022, University leadership suspended the enforcement of the Policy, citing the transition of COVID-19 to an endemic disease, no longer requiring employee vaccination or weekly testing. For similar reasons, the Board of Trustees decommissioned the Policy on COVID-19 Immunization Record Requirement for Students on the Storrs and regional campuses in April 2023.

At this time, the Administration recommends the suspension of the Policy, rather than its decommissioning, allowing the University to retain the negotiated agreement with our unclassified unions should COVID-19 return as a public health emergency. If a COVID-19 public health emergency emerges, the University shall return to the Joint Audit and Compliance Committee and Board of Trustees to lift the suspension.

The Joint Audit and Compliance Committee recommended the suspension of the Policy at their meeting on December 21, 2023.

ATTACHMENT 16



April 17, 2024

TO: Members of the Board of Trustees

FROM: Laura Burton, Chair, Senate Executive Committee J. Buton

RE: Proposed Changes to the *By-Laws of the University of Connecticut*

RECOMMENDATION:

That the Board of Trustees amend the *By-Laws of the University of Connecticut* Article V – Committees of the Board of Trustees, Article VIII – The University Administration, and Article IX – The University Senate.

BACKGROUND:

The *By-Laws of the University of Connecticut* may be amended at any regular meeting of the Board by a recorded majority of all members of the Board provided that notice of any proposed amendment, including a draft thereof, shall have been given at a previous regular meeting. This document represents such notice and the resolution calling for the described amendments should be acted upon at one of the next three meetings of the Board.

On February 5, 2024, the University Senate passed four recommendations to amend Section F.3 of Article V, Section C.1 of Article VIII, and Sections B.4 and G.1 of Article IX in the *By-Laws*.

The recommendation to Section F.3 of Article V asks the Board to give the student governments at the regional campuses an equal advisory role in recommending two undergraduate students as voting members on the Student Life Committee.

The recommendation to Section C.1 of Article VIII asks the Board to expand the membership of The Trustee-Administration-Faculty-Student Committee by four to include the respective presidents of each regional campus student government.

The recommendation to Section B.4 of Article IX asks the Board to adjust the appointment process for undergraduate students representing the regional campuses on the University Senate.

The recommendation to Section G.1 of Article IX asks the Board to guarantee that one of the two seats on the Senate Executive Committee reserved for undergraduate students be filled by a senator representing a campus other than Storrs and clarify the procedure for determining student representation on the Senate Executive Committee.

For the information of the Board, also attached is the original language of Articles V, VIII, and IX, with indications of the proposed amendments.

Article V – Committees of the Board of Trustees

(Deleted items struck through, new language underlined)

F. Membership on Committees other than the Board of Directors of the University of Connecticut Health Center

3. The trustee elected by the undergraduate students will be appointed as a voting member of the standing committee having cognizance over financial matters. Upon the recommendation of the Undergraduate Student Government of Storrs, the Associated Student Government of Avery Point, the Undergraduate Student Government of Hartford, the Student Government Association of Stamford, and the Associated Student Government of Waterbury, the board shall appoint two undergraduate students as voting members to the standing committee having cognizance over student life matters. This paragraph three shall be null and void if the number of student trustees on the board is greater than two.

Article VIII - The University Administration

(Deleted items struck through, new language underlined)

C. The Trustee-Administration-Faculty-Student Committee

1. Membership

The Trustee-Administration-Faculty-Student (TAFS) Committee shall consist of the members of the committee of the Board of Trustees having cognizance over academic matters; the President; the Provost; the Vice Presidents; the members of the Senate Executive Committee; the President, Undergraduate Student Government of Storrs; the President, Associated Student Government of Avery Point; the President, Undergraduate Student Government of Hartford; the President, Student Government Association of Stamford; the President, Associated Student Government of Waterbury; the President, Student Union Board of Governors; the Chair, Residence Hall Advisory Board; the President, Graduate Student Senate; and such other individuals serving in a non-voting capacity as may be designated.

The Chairperson of the TAFS Committee shall be chosen by the Committee at its first meeting each academic year.

Article IX - The University Senate

(Deleted items struck through, new language underlined)

B. Elections

4. Five undergraduate Undergraduate student members representing the Storrs campus shall be appointed by the President of the Undergraduate Student Government of Storrs according to procedures established by the Undergraduate Student Government of Storrs.

Each regional campus The Avery Point, Hartford, Stamford, and Waterbury campuses shall each be represented by one student senator appointed according to procedures established by the Associated Student Government of Avery Point, the Undergraduate Student Government of Hartford, the Student Government Association of Stamford, and the Associated Student Government of Waterbury Undergraduate Student Government.

Article IX – The University Senate

(Deleted items struck through, new language underlined)

1. The Senate Executive Committee

G. Committees

The Senate Executive Committee (SEC) shall consist of eight faculty members, two professional staff members, and two undergraduate and two graduate student members. The faculty and professional staff members shall be elected by the Senate from among the elected members of the Senate who are not primarily administrators. Department heads and directors are not regarded as primarily administrators. The Both the undergraduate and graduate members shall be selected elected from among and by all student members of the their respective Senate delegation in a blanket election, wherein the top vote-getters will serve as the Senate Executive Committee representatives. At least one of the undergraduate student members of the SEC shall be a representative from Storrs and at least one shall be a representative from Avery Point, Hartford, Stamford, or

<u>Waterbury.</u> The Undergraduate Student Government <u>of Storrs</u> and Graduate Student Senate Presidents or their student Senate member designee will serve as the interim student representatives to the Senate Executive Committee during the summer months until the permanent members are selected.

ATTACHMENT 17

May 2024 Commencement Recommended Honorary Degree Recipients

Name	Honorary Degree	Ceremony
Ramani Durvasula, Ph.D.*	Doctor of Science, honoris causa	CLAS I and II Sunday, May 5, 2024
Daniel P. Fata, M.A.*	Doctor of Laws, honoris causa	Graduate School of Education - Masters Monday, May 6, 2024
Dr. Barbara Liskov	Doctor of Science, honoris causa	College of Engineering Saturday, May 4, 2024
Chief Mutáwi Mutáhash (Many Hearts) Marilynn "Lynn" Malerba *	Doctor of Humane Letters, honoris causa	School of Nursing Saturday, May 4, 2024
Maya Moore Irons*	Doctor of Humane Letters, honoris causa	CLAS III Sunday, May 5, 2024
Ruth J. Simmons, Ph.D.	Doctor of Humane Letters, honoris causa	Graduate School of Education - Doctoral Monday, May 6, 2024

^{*}denotes UConn alum

Ramani Durvasula, Ph.D. (Doctor of Science, honoris causa, College of Liberal Arts and Sciences Ceremony I and II) is a licensed clinical psychologist in California, the founder and CEO of LUNA Education, Training and Consulting, and professor emerita of psychology at California State University Los Angeles. She is the New York Times Bestselling Author of It's Not You: Identifying and Healing from Narcissistic People. She is also the author of multiple other books including "Don't You Know Who I Am?": How to Stay Sane in the Era of Narcissism, Entitlement and Incivility and Should I Stay or Should I Go: Surviving a Relationship with a Narcissist. She has lectured and trained therapists around the world on best practices on working with clients experiencing narcissistic abuse. Dr. Durvasula hosts a popular YouTube channel with over 1.6 million subscribers, hosted the critically acclaimed podcast Navigating Narcissism, and is a featured expert on the digital media platform MedCircle. She has also been widely involved in the governance of the American Psychological Association, including the APA Leadership Institute for Women in Psychology and the APA Minority Fellowship Program. Dr. Durvasula received her M.A., and Ph.D. degrees in clinical psychology from UCLA, and completed her internship and post-doctoral training at the UCLA Neuropsychiatric Institute. She is a proud graduate and alumna of the University of Connecticut, having received her Bachelor of Science Degree in Psychology, with a minor in sociology in 1988. She resides in Los Angeles, CA.

Daniel P. Fata, M.A. (Doctor of Laws, *honoris causa*, Graduate School of Education – Masters Ceremony) is President of Fata Advisory, LLC, a strategic consulting firm based in Virginia. He has nearly three decades of experience working at the highest levels in Washington, D.C. as a Congressional leadership staffer in both the House and the Senate, a senior Pentagon official responsible for Europe/Russia/NATO, as a VP at a global strategic consulting firm, and as an executive with Lockheed Martin.

As a seasoned strategist, analyst, and government affairs professional, Mr. Fata brings a wealth of knowledge, relations, and first-hand experience working in the public, private, and NGO sectors, both domestically and internationally. His expertise focuses on aerospace and defense, transatlantic security, supply chain, emerging technologies, and renewable energy. He serves as a strategic advisor to numerous public and privately held firms and he continues to write and lecture on key national security issues.

Mr. Fata holds a B.A. with Honors from the University of Connecticut and an M.A. in International Relations from Boston University.

Dr. Barbara Liskov (Doctor of Science, honoris causa, College of Engineering), a luminary in the field of computer science, holds the prestigious position of Institute Professor at the Massachusetts Institute of Technology (MIT). Throughout her illustrious career, Liskov has been recognized with memberships in the National Academy of Engineering, the National Academy of Sciences, and the National Inventors Hall of Fame, among others. She is a fellow of the American Academy of Arts and Sciences, the Association for Computing Machinery, and a charter fellow of the National Academy of Inventors, highlighting her broad impact across the scientific community.

Her groundbreaking contributions have fundamentally shaped the domains of programming languages, software development, and distributed systems. In 1968, Liskov marked a milestone in academia by becoming one of the first women in the United States to earn a Ph.D. in computer science (from Stanford University), setting the stage for a career filled with innovation and inspiration.

Central to her legacy is her invention of the notion of abstract data types. This was followed by the development of the Liskov Substitution Principle, a concept that revolutionized object-oriented programming by ensuring that software components can be replaced with their subtypes without affecting the correctness of the program. These contributions underline the importance of software reliability and reusability, making Liskov's work foundational to modern computing practices.

Her exceptional contributions have earned her numerous prestigious awards, including the ACM Turing Award (2009), the IEEE Von Neumann Medal (2004), the IEEE Pioneer Award (2018), and the Franklin Medal (2023). Each accolade reflects her pioneering work's significance, from her early achievements to her lasting influence on the evolution of computing.

Dr. Liskov's journey, marked by perseverance and groundbreaking discoveries, serves as a profound source of inspiration for aspiring female engineers. By overcoming challenges and continuously pushing the boundaries of technology, she has not only advanced her field but also paved the way for future generations of innovators. Dr. Liskov's enduring legacy is a testament to her visionary research and mentorship, which continue to inspire and shape the future of computing.

Chief Mutáwi Mutáhash (Many Hearts) Marilynn "Lynn" Malerba (Doctor of Humane Letters, honoris causa, School of Nursing) became the 18th Chief of the Mohegan Tribe on August 15, 2010, and is the first female Chief in the tribe's modern history. The position is a lifetime appointment made by the Tribe's Council of Elders. Lynn follows in footsteps of many strong female role models in the Mohegan Tribe, including her mother, Loretta Roberge, who was a member of the Tribal Council that achieved Federal Recognition for the Tribe and held the position of Tribal Nonner (elder female of respect) as well as her great-grandfather Chief Matagha (Burrill Fielding). Prior to becoming Chief, she served as Chairwoman of the Tribal Council, and served in Tribal Government as Executive Director of Health and Human Services. Preceding her work for the Mohegan Tribe, Lynn had a lengthy career as a registered nurse ultimately as the Director of Cardiology and Pulmonary Services at Lawrence & Memorial Hospital. She earned a Doctor of Nursing Practice at Yale University, named a Jonas Scholar. She was awarded an honorary Doctoral Degree in law from the University of North Carolina Pembroke, an honorary Doctoral degree in Science from Eastern Connecticut State University and an honorary Doctoral Degree in Humane Letters from the University of St. Joseph in West Hartford, CT. She earned a Master's Degree in Public Administration from the University of Connecticut, a Bachelor of Science in Nursing from the College of St. Joseph and her diploma in nursing from Hartford Hospital School of Nursing.

Lynn was appointed by President Biden and is currently serving as the Treasurer of the United States.

Prior to her current role, she served as the United South and Eastern Tribes Board of Directors Secretary. She formerly served as Chairwoman of the Tribal Self-Governance Advisory Committee of the Federal Indian Health Service (IHS), a member of the Justice Department's Tribal Nations Leadership Council, a member of the Tribal Advisory Committee for the National Institute of Health, a member of the Treasury Tribal Advisory Committee and a member of the Federal Reserve Bank of Minneapolis Center for Indian Country Development Leadership Council.

Locally she served as a Trustee for Chelsea Groton Bank, Board Chair for the Community Foundation of Eastern Connecticut, and on the Provost's Advisory Committee Member for the Harvard University Native American Program

She published "The Effects of Sequestration on Indian Health Funding" in the Hastings Center Report, Nov-Dec. 2013 and authored two chapters in "American Indian Health and Nursing" Ed. Margaret P. Moss, Springer Publishing Company.

She lives in Niantic with her husband Paul. They are the parents of two adult daughters, Elizabeth and Angela and grandparents of granddaughters Taylor and Charlotte and grandson Connor.

Maya Moore Irons (Doctor of Humane Letters, honoris causa, College of Liberal Arts and Sciences Ceremony III) is a basketball icon — a two-time NCAA champion, two-time Olympic gold medalist, four-time WNBA champion, WNBA MVP, and six-time WNBA All-Star. After capturing back-to-back undefeated national championships in 2009 and 2010 at the University of Connecticut and captaining the team that set the NCAA record for most games won in a row, Maya was the NCAA Academic All-American of the Year and drafted No.1 by the Minnesota Lynx in the 2011 WNBA Draft. In 2015, after winning her third WNBA title and being named MVP of the WNBA All-Star Game, Maya became the first pro athlete ever to notch three titles— Rookie of the Year, All-Star MVP, and League MVP—in only five seasons of play. In 2018, after winning her third consecutive All-Star MVP award, she shocked the world following that season when she walked away from the game.

Right before her freshman year at UConn, Maya was introduced to Jonathan Irons by family involved with prison ministry. The two forged a close friendship, grounded in their shared faith, and cultivated through their dedication to finding his freedom. In 2019, at the peak of her career, Maya decided to step away from basketball to focus solely on Jonathan's case. After a winding, year-long effort, Jonathan was finally released in July of 2020. The next day, Jonathan proposed to Maya, and weeks later, they were married.

Maya was the recipient of the Arthur Ashe Courage Award at the 2021 ESPYS and the story of her fight for Jonathan's freedom was told in the ESPN 30 for 30 film "Breakaway". In 2023, Maya and Jonathan welcomed their first child, Jonathan, Jr ("JJ") and published their joint memoir, LOVE AND JUSTICE. Together, Jonathan and Maya are dedicated to using their now shared platform and social action nonprofit, Win with Justice, to raise awareness and advocate for issues surrounding criminal justice reform, the important role district attorneys play in the judicial system, and the power of each individual to live out their purpose and effect change. UConn women's basketball legend Maya Moore was recently selected to the Women's Basketball Hall of Fame Class of 2024 and will be formally inducted in April.

Ruth J. Simmons, Ph.D. (Doctor of Science, honoris causa, Graduate School of Education - Doctoral) is a Distinguished Presidential Fellow at Rice University and Adviser to the President of Harvard University on HBCU Initiatives. She served as president of Prairie View A&M University until March 2023. Prior to joining Prairie View, she was president of Brown University from 2001 to 2012 and president of Smith College from 1995 to 2001. After completing her Ph.D. in romance languages and literatures at Harvard, Dr. Simmons served in various faculty and administrative roles at the University of Southern California, Princeton University, and Spelman College before becoming president of Smith College, the largest women's college in the United States. She also held an appointment as professor of comparative literature during her tenure at Brown University.

Dr. Simmons is the recipient of many honors, including a Fulbright Fellowship to France, the 2001 President's Award from the United Negro College Fund, the 2002 Fulbright Lifetime Achievement Medal, the 2004 Eleanor Roosevelt Val-Kill Medal, the Foreign Policy Association Medal, the Ellis Island Medal of Honor, and the Centennial Medal from Harvard University. In 2023 she was selected to give the Jefferson Lecture for the National Endowment for the Humanities, the highest honor given by the federal government for achievement in the humanities. Dr. Simmons has received more than 40 honorary degrees from universities around the world and serves on the boards of The MacArthur Foundation, Morehouse College, the Smithsonian National Museum of African American History and Culture, the Holdsworth Center, and Hines Global Income Trust. Dr. Simmons received the Brown faculty's highest honor, the Susan Colver Rosenberger Medal, in 2011 and was honored by the Prairie View faculty in 2022. In 2012, she was named a 'chevalier' of the French Legion of Honor.

ATTACHMENT 18



Office of the Provost Anne D'Alleva, Ph.D. Provost and Executive Vice President for Academic Affairs

April 17, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D.

anne Daller Provost and Executive Vice President for Academic

RE: Innovation Faculty Hires & Entrepreneurial Ecosystem Initiative at the

University of Connecticut (UConn)

RECOMMENDATION:

That the Board of Trustees approve the Innovation Faculty Hires & Entrepreneurial Ecosystem Initiative at the University of Connecticut (UConn).

BACKGROUND:

Pursuant to 10a-104c, as amended by Public Act 21-111, An Act Authorizing and Adjusting Bonds of the State for Capital Improvements, Transportation and Other Purposes, Establishing the Community Investment Fund 2030 Board, Authorizing State Grant Commitments for School Building Projects and Making Revisions to the School Building Project Statutes, the University of Connecticut will provide rationale and justification for bond authorizations included in Public Act 21-111 for the University's faculty hiring plan.

The bond funding authorized in Public Act 21-111 followed the enactment of Public Act 19-154, An Act Concerning Various Initiatives at the University of Connecticut (now codified as 10a-104c), which encouraged UConn to increase its entrepreneurship and economic development activities and specifically required: (1) The Board of Trustees to develop a new faculty recruitment plan to increase research and new business ventures; (2) UConn's president to oversee development of a plan regarding technology transfer policies and entrepreneurship and innovation at UConn; and (3) UConn's president and Board of Trustees to build and foster a culture of innovation and entrepreneurship at UConn.

In 2020 and 2022, UConn completed its Public Act 19-154 requirements by submitting to the General Assembly bold faculty hiring plans to improve tech transfer, entrepreneurship, and innovation. Funding provided in Public Act 21-111 represents an effort to provide UConn with the resources needed to implement the aspects of these two plans that will have the greatest impact on Connecticut's economy. The full 2024 plan for the Innovation Faculty Hires & Entrepreneurial Ecosystem Initiative at the University of Connecticut (UConn) is attached to this resolution. Implementation of the plan is contingent upon approval of the issuance of funds by the State Bond Commission.

Innovation Faculty Hires and Entrepreneurial Ecosystem Initiative At the University of Connecticut (UConn) April 2024

This report was developed pursuant to 10a-104c, as amended by Public Act 21-111, An Act Authorizing and Adjusting Bonds of the State for Capital Improvements, Transportation and Other Purposes, Establishing the Community Investment Fund 2030 Board, Authorizing State Grant Commitments for School Building Projects and Making Revisions to the School Building Project Statutes. It provides a rationale and justification for bond authorizations included in PA 21-111 for the University of Connecticut's faculty plan required by 10a-104c.

Executive Summary

Connecticut has long been considered the birthplace of invention, but its "Yankee Ingenuity" must constantly be nurtured to sustain and grow our state's economy. Connecticut may wish to replicate the successful model used by burgeoning regional economies like Boston, the North Carolina Research Triangle, and the San Francisco Bay Area that are flourishing because of the investment and human capital generated by public and private research universities, and the technological innovations and new businesses they create on a routine basis. It is no surprise that these successful regional hubs continuously fuel discoveries that are transforming industries by integrating IT, sensors, biotechnology, big data, new materials, and automation as well contributing to long-term economic growth in their states.

Since reaching the record high of \$375 million in new research awards in fiscal year 2021, UConn has sustained award levels in excess of \$300M but much more can and should be done. Public Act 10a-104c, enacted in 2019, requires UConn to foster entrepreneurship and develop a faculty hiring plan to attract faculty skilled in creation of new business ventures. This report responds to that mandate and outlines how the bond funds authorized in PA 21-111 will be used for the Innovation Faculty Hires and Entrepreneurial Ecosystem Initiative. Specifically, it would utilize bond allocations of \$46.1 million over 5 years as indicated below to support faculty compensation, lab start-up costs, venture capital, and other aspects of a robust entrepreneurial ecosystem to be successful.

FY22 - \$ 6,460,000 FY23 - \$11,729,200 FY24 - \$14,489,200 FY25 - \$ 9,220,000 FY26 - \$ 4,201,600

UConn plans to hire Innovation Faculty in strategic areas such as data science, fintech, clean and renewable energy, genomics, and advanced manufacturing. The first two years of funding in the amount of \$18.2M has formally been requested be placed on a bond commission agenda to begin the program. The University has already demonstrated its commitment to attract and hire Innovation Faculty and has hired 3 new Innovation Faculty who bring entrepreneurial background and startup experience.



Introduction

State investments have been instrumental in the dramatic growth of UConn and are largely responsible for UConn's meteoric rise to its place among the nation's top 30 public universities in U.S. News & World Report rankings.

The University is a very attractive option for students interested in obtaining a four-year college degree. UConn offers a broad range of academic choices, and students learn from outstanding faculty who are widely recognized for their cutting-edge research and expertise.

More than 57,000 students applied to UConn for the upcoming academic year for 6,050 spots. The University continues to attract a diverse and academically talented freshman class with 192 valedictorians and salutatorians in the current freshman class. The University is proud that nearly 75% of our in-state graduates and 18% of our out-of-state students stay in Connecticut after graduation, where they go on to live, work and contribute to their local communities. In fact, about 149,000 UConn alumni currently work in Connecticut.

UConn is home to some of the most active and innovative researchers in the world. These faculty have a track record in groundbreaking research, innovation, and new business formation that contributes to our state's economy. The Innovation Partnership Building at UConn, which boasts some of the most unique research instrumentation in the country under one roof, is unparalleled in the region. This one-of-a-kind facility helps small businesses and large corporations innovate. Additionally, our business incubation program, aimed at growing faculty and student entrepreneurship activities, has increased dramatically. These incredible successes are a direct result of the landmark state infrastructure investments including UConn 2000, 21st Century UConn, Bioscience Connecticut, and Next Generation Connecticut. Science 1, a world-class teaching and research building funded by 21st Century UConn, opened in 2023 as the University's latest facility with a state-of-the-art 2500 sq ft clean room that allows researchers and companies to engage UConn in microelectronic technologies.

The University remains grateful for the enactment of Public Act 21-111 authorizing bond funds to support the hiring of Innovation Faculty at UConn to enhance our ability to create jobs and new businesses. Specifically, the Public Act provides UConn with access to significant resources over five years to hire faculty who have a track record of turning their research discoveries into new technologies, products, and companies. The expectation is their contributions would further strengthen the University entrepreneurial ecosystem and accelerate formation of world class startups.

It is important to note that the bond funding authorized in PA 21-111 was provided following the enactment of PA 19-154, *An Act Concerning Various Initiatives at the University of Connecticut* (now codified as 10a-104c), which encouraged UConn to step up its entrepreneurship and economic development activities and specifically required:



- The Board of Trustees (BOT) to develop a new faculty recruitment plan to increase research and new business ventures;
- UConn's president to oversee development of a plan regarding technology transfer policies and entrepreneurship and innovation at UConn; and
- UConn's president and BOT to build and foster a culture of innovation and entrepreneurship at UConn.

In 2020, UConn completed its PA 19-154 requirements by submitting to the General Assembly a bold faculty hiring plan and an aggressive roadmap to improve tech transfer, entrepreneurship, and innovation. Funding provided in PA 21-111 represents an effort to provide UConn with the resources needed to implement the aspects of these two plans that will have the greatest impact on Connecticut's economy.

1. Rationale for Investment in Innovation Faculty Hires and Entrepreneurial Ecosystem

Connecticut has historically been known as the birthplace of invention and innovation. Connecticut inventors are responsible for many essential inventions having created the cotton gin, anesthesia, submarine, helicopter, color television, portable typewriter, and a range of industrial technologies. However, the technical proficiency that contributed to Connecticut's economy has declined dramatically. According to the Kauffman Foundation New Economy 2021 Report, Connecticut ranked below the median in new entrepreneurs, opportunity share of new entrepreneurs, early start-up job creation, and early survival of start-ups (start-ups still in operation one year after creation).

It is time to reverse these trends. UConn's Innovation Faculty Hires and Entrepreneurial Ecosystem initiative is one concrete way for Connecticut to reclaim its legacy of "Yankee Ingenuity" and job creation.

There is strong support for the need and benefits of funding the Innovation Faculty Hires and UConn's Entrepreneurial Ecosystem Initiative:

- UConn was home to 56 new start-ups in 2023, and 166 companies have participated in our Technology Incubation Program (TIP) since 2003. Since 2003, TIP start-up companies have cumulatively raised \$1.4B, with \$976M in the last 5 years alone. In 2023, the 56 companies in TIP raised \$35.4M in grants and \$77M in equity and debt, paid \$4.36M in taxes, and employed 303 full-time and 145 part-time employees.
- UConn faculty strength in innovating and entrepreneurship is evident by the numbers, in 2023:
 - 93 invention disclosures and 146 patent applications filed,
 - o 26 patents issued,
 - o 10 faculty-owned startups formed between 2022 and 2023.



As one example of a particularly noteworthy invention from prior years, UConn researchers Jon Goldberg and Charles Burstone revolutionized modern dentistry by developing a fiber-reinforced material now used by dentists around the world. FibreKor® has the strength of metal, but has the look of natural tooth enamel. This technology was named a Top 100 Invention of the 20th century.

 National benchmarking highlights the research productivity of our current faculty. However, our faculty size is substantially smaller than our peers, so a focused faculty hiring plan is essential to continue our growth in research expenditures and accomplishments. This is why PA 21-111 is so critical to UConn's and Connecticut's future. Increasing faculty, particularly entrepreneurial faculty, will allow us to build on our existing strengths and create even more start-ups and new business ventures.

While UConn has made significant progress, it is committed to doing even more to expand and grow Connecticut's economy through research, discovery, and innovation. If the Innovation Faculty Hires funding is provided, the University can get started on a proven method of attracting new talent and jumpstarting job creation.

There is strong evidence indicating that the path to a more robust UConn and a brighter economic future is the connectivity between industry and research and development, as is currently occurring in the major regional economies of Boston, North Carolina Research Triangle, and San Francisco Bay Area. These regional economies thrive due to the presence of public and private research universities that have brought in investment capital and developed human capital for an increasingly modern workforce and sparked innovation through research for decades. UConn continues to build strong academic-industry partnerships with Connecticut industries and others from across the US.

As shown in the table below, it is clear that some of the top regional economies in the United States are also home to some of the top research institutions. This table reports the National Science Foundation's (NSF) Higher Education Research and Development (HERD) Survey data that tracks research spending by universities. It reveals that the regional economies of Boston, the Research Triangle, and Silicon Valley benefited from \$3.0 to \$4.1 billion in research activity in 2022 by its top three research institutions. By comparison, Connecticut benefited from only \$1.5 billion in research activity. Additional research investments will generate additional economic benefit.



R&D Expenditures 2022 (in \$ millions)

	-		•	-		
Regional Economy's Top 3	Total	Life	Engineering	Physical	Social	Non-
Research Institutions	R&D	Sciences		Sciences	Sciences	S&E
Central CT	1,559	1,264	106	69	24	19
Yale	1,191	1,044	37	58	14	9
UConn	368	220	69	11	10	11
Boston	3,023	1,355	587	332	211	195
Harvard	1,308	741	97	119	145	111
MIT	989	128	398	175	54	49
Boston University	725	485	92	38	12	35
Research Triangle	3,335	2,458	313	100	128	88
Duke	1,391	1,175	103	23	41	16
North Carolina-Chapel Hill	1,361	1,021	39	49	78	56
North Carolina State	583	263	171	27	9	15
Silicon Valley	4,172	3,009	349	369	92	119
California-San Francisco	1,806	1,734	-	72	-	-
Stanford	1,385	999	142	102	18	45
California-Berkeley	981	276	207	196	74	75

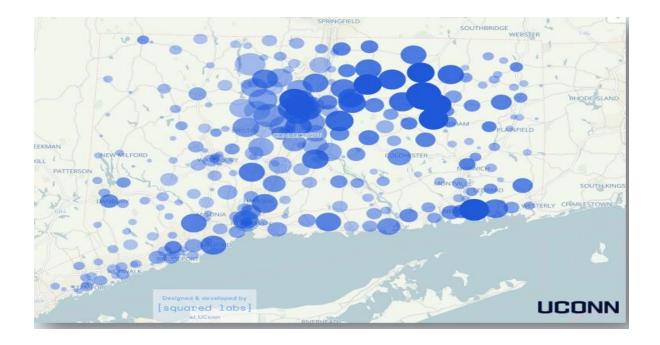
The table also shows that life sciences is the largest broad field of funded research representing over half of the total. Life sciences R&D spending has also grown by about 25% over the last five years. For all regional economies except Boston, life science research comprises more than 70% of all R&D spending. R&D spending in engineering is a distant second to life sciences with less than 10% of for all regional economies except Boston. Boston's R&D expenditures are more diverse, with 45% in life sciences and 19% in engineering, largely due to MIT's engineering research. Thus, the allocation of R&D in Connecticut's economy is similar to the more successful regional economies in the U.S. It is the amount of R&D investment that differs.

UConn's sustained \$300M+ external research funding is impressive when considering that UConn faculty are competing globally for grant dollars. For every research dollar that UConn attracts in externally sponsored research and spends within the state, 80 cents in economic output is generated elsewhere in the state economy. As research spending grows, the impact of that spending will grow as well.

The second graphic is a screenshot of UConn's Grant Trails website (www.granttrails.uconn.edu/CT), which interactively shows where UConn research grant spending creates economic impact in our state.

Figure 1. UConn's Grant Trails interactively shows you where research grants that are awarded to UConn faculty are spent in Connecticut





UConn's Technology Innovation Program (TIP) helps launch start-ups ready to transform their respective markets and often dedicated to making public good. Through three locations in Storrs, Farmington, and Stamford, TIP offers start-ups mentorship, lab and office space, educational/networking events, access to students, and a variety of other programming. TIP companies have access to UConn's top research facilities, resources for pitch development, funding seminars, angel investor forums, UConn library, vivarium and guidance from our entrepreneurs-in-residence.

The more research faculty at a university, the more research it can conduct with sponsored funding. More sponsored research with industry leads to research translation and growth in Connecticut's economy.

While there is considerable work to be done that the PA 21-111 will support, there is evidence to suggest that there is a growing base of an entrepreneurial ecosystem at UConn to build upon. PA 19-154 required the University to develop a plan to recruit eminent faculty and their research staff to support development in key sectors of the state's economy and accelerate the pace of applied research and development. It also required the University to closely examine its technology transfer and commercialization efforts and make recommendations on how to strengthen these areas.

Following several state-funded initiatives with congruent goals, including the Tech Park, Science 1, Bioscience Connecticut, and the Next Generation Connecticut capital program, the 2019 legislation asked the University to develop a roadmap for how Connecticut could leverage these tremendous investments with an aggressive strategic hiring plan and a plan to build out our entrepreneurial ecosystem to help fuel the state's economy.



These efforts a) expand resources for research commercialization, patent protection and monetization; b) have great potential for increasing and opening new areas of our research and development (R&D) base; and c) provide training and career opportunities for our talented graduates to join the workforce in Connecticut. **Strategic Content Areas for Investment**

PA 21-111 is timed perfectly with the adoption of the University strategic plan. Early work on this strategic plan in collaboration with the Vice President for Research, Innovation and Entrepreneurship indicates that the University has existing strength and opportunity to grow substantially in areas that align well with traditionally strong and growing economic sectors in Connecticut including:

- Biomedical sciences and engineering
- Clean and renewable energy
- Cybersecurity
- Data science
- Financial technology (Fintech)
- Genomics
- Health and aging, including a focus on biotechnology and drug discovery
- Materials and advanced manufacturing
- Sustainable agriculture

2. How UConn will Effectively Leverage Funds from PA 21-111

Based on the strategic areas noted above, there is great opportunity for UConn to build on its areas of strength, further develop its national reputation, and increase its capacity to closely align with areas of economic growth for the State of Connecticut.

As part of this approach, the University will utilize the bond funds to create a supportive ecosystem of entrepreneurship for all faculty and a plan to hire new faculty whose interests, expertise, and experiences align with areas of strategic interests as they begin to develop new business ventures based on their discoveries and also relocate their existing startups to Connecticut.

a. <u>Innovation Faculty Hires</u>

UConn's strategy for hiring faculty innovators (referred to here as "Innovation Faculty Hires") is to recruit individual faculty from outside the University who have demonstrated excellence in translational research as evidenced in part by outstanding community-engaged scholarship, significant entrepreneurial efforts, and/or exceptional applied research.

Entrepreneurial efforts may include technology transfer, patent portfolio with validated technologies that are investable ideas with potential for commercialization, patent monetization, licensing and technology commercialization through successful start-up formation as evidenced by receiving external funding from Small Business Innovation Research (SBIR)/Small Business Technology Transfer (STTR) funding and venture investments of at least \$5 million. Outstanding applied research may



include work at technology readiness levels at or beyond the proof-of concept stage, or research requiring substantial clinical or extension effort.

Innovation Faculty Hire searches will draw from a wide pool of qualified applicants including those from non-traditional, non-academic career trajectories (e.g., private industry and community organizations). Faculty hires with industry and/or community experience augment our research and enrich the academic experience for our students, while conferring important benefits to Connecticut citizens. To recruit such eminent scientists, the University must pay salaries competitive with the best universities in the nation and provide competitive start-up resources to build new laboratories and purchase sophisticated scientific instruments needed by the new hires.

i. Criteria for Hires

Innovation Faculty will be unique by design. While they will be expected to participate in the broader research and teaching mission of the University, there will be a clear recognition that their efforts will be focused on research commercialization and development of viable companies. Given the support proposed for these hires, we are confident we will be able to attract individuals with the right background, work experience, and track record of commercialization and company development.

ii. Process for Hiring

UConn is committed to this, and preparation for hiring has already begun in partnership with UConn's academic deans. Three new Innovation Faculty have already been identified and recruited to generate enthusiasm and ensure the expected returns, providing them with the necessary support and infrastructure. Innovation Faculty Hires are clear and built into the hiring plans of our schools and colleges, most importantly there is a clear understanding among each of the deans that Innovation Faculty Hires will differ from traditional hires in a few substantive ways. Specifically, these individuals:

- will often come from both inside and outside of academia, and may not have built their career on traditional publication and grant metrics;
- may come to us through a more traditional national open search, but also may be recruited directly through targeted searches and referrals;
- may require a more extended or abbreviated recruitment period to successfully secure their hiring;
- may be hired with different expectations than many of our more traditional hires, which may include allocation of their duties aligned with providing appropriate time for entrepreneurial activities; and/or
- may be evaluated differently than more traditional hires with emphasis on metrics such as
 patents, the formation of financially viable companies, large licensing deals with the public
 and private sectors, and continuing industry partnership directed to joint development and
 other tangible metrics of impact on the Connecticut economy.
- require commitment from the university to provide the necessary support and infrastructure to make them successful.



Once bond funds are in place, UConn will continue hiring with an open call to deans requesting proposals prior to the start of the fall semester each year. Deans will be encouraged to partner in proposing joint hires across multiple schools/colleges.

These proposals will be reviewed by a committee chaired by the provost that includes:

- vice president for research, innovation and entrepreneurship;
- associate vice president for innovation and entrepreneurship;
- vice president for finance and chief financial officer;
- vice president for diversity and inclusion;
- vice provost for health sciences and interdisciplinary initiatives; and
- two members external to UConn with strong expertise and experience with innovation and entrepreneurship that represent another university in the state and industry.

This committee also will review the progress of each year's hires to support the success of each individual hire and the overall program specific to the articulated innovation and entrepreneurship goals of PA 21-111.

iii. Potential Targets for Hiring

While the level of aggressive recruitment that is necessary for successfully securing Innovation Faculty Hires cannot be fully completed until funding is secured and recruitment can be fully launched, UConn continues to identify and have conversations with several potential targets that have been identified who can either be recruited directly or engaged as a resource to refer potential targets for hiring.

b. <u>Lab Infrastructure and Equipment Resources</u>

A key component of attracting faculty is resources for their lab infrastructure and equipment that directly support technology development and commercialization efforts. The type of highly successful and highly specialized faculty members UConn will be trying to recruit will be coming from places that have invested heavily in facilities, labs and equipment that make their research and discoveries possible. The University will be unable to entice faculty to relocate to Connecticut unless we are able to give them comparable labs and equipment. PA 21-111 includes \$20 million for this purpose.

c. <u>Entrepreneurial Ecosystem</u>

PA 21-111 also authorizes funding to support the growth of an entrepreneurial ecosystem at the University. This funding is critical to ensuring that UConn can attract qualified faculty and help them succeed when they arrive. New Innovation Faculty Hires must have the resources and funding needed to allow their new business ventures to grow and flourish and are expected to act as "Influencers" to advise existing UConn faculty as mentors in venture development.

Currently, UConn's entrepreneurial ecosystem is in a growth phase that will benefit tremendously from appropriate funding to entice Innovation Faculty to come to the University and start new companies in diverse areas.



As noted in our Tech Transfer plan, national benchmarking reveals that out of 225 innovation universities, UConn ranked 74th. With this ranking, UConn outperformed five of seven University-designated peer universities¹, underperforming only the University of Georgia (51st) and Purdue University (12th). However, our own benchmarking has demonstrated certain weaknesses within the entrepreneurial ecosystem, which include a lack of: 1) investible start-ups which are not meeting investment thresholds, and 2) internal seed funding needed to allow the de-risking and maturation of technologies, and 3) investment fund that can be used to seed startups along with syndication with other investors. We believe these focused funds are essential to creating start-ups that meet investible thresholds by providing venture support and internal capital to help them mature. As outlined in PA 21-111, we are seeking support for our entrepreneurial ecosystem in the form of three distinct, but complementary funds:

i. Proof of Concept (POC) Funds

This fund provides resources for early-stage proof of concept and technology prototypes. This fund will allow the Office of the Vice President for Research to select promising ideas through a careful vetting process and deploy capital behind these ideas with follow-on funding and project management. This program will also accelerate more disclosures of inventions by faculty and filing of quality patents.

ii. Entrepreneurial Ecosystem Development Fund

This fund supports the underlying entrepreneurial architecture at the University across three distinct components that support: a) technology validation, b) start-up formation, and c) initial federal applications for federal Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR) grants.

- Technology Validation: In most cases, it is necessary to have a second phase of funding beyond the initial POC funding to mature the technology or de-risk it so it becomes attractive for industry and investors.
- Start-up Formation: PA 19-154 directs UConn to encourage and make it easy for
 faculty to start companies. As a way of internal investment, UConn will invest onetime 1:1 match to a faculty start-up of total not to exceed \$10,000. These start-up
 formation funds can be used for new business launch, including for consulting services
 to help with business plan and pitch deck, and attending investor conferences. Startup companies that receive this funding will be closely monitored and supported
 through the venture development team at the University.
- Initial federal applications for SBIR and STTR. A major limiting step in any start-up is securing the first round of funding. Through federal programs like SBIR/STTR grants,

¹ **Peers:** University of Delaware, University of Kentucky, University of Kansas, Indiana University, Purdue University, University of Georgia, Michigan State University; Utah not included due to data limitations.



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the start-up companies can apply and receive funding in two phases. However, SBIR/STTR grant awards have become very competitive. Most faculty are not trained to write SBIR/STTR grants and fail in the first few attempts. To address this issue, grant-writing support will be provided; evidence suggests that grant awards on the first attempt increase with this type of resource.

iii. The UConn Venture Fund

The UConn Venture Fund provides venture capital (VC) for University start-ups and will provide access to later stage venture investments. An independent committee will evaluate start-up applications and objectively decide on funding. Notably, the majority of UConn's public research peers like Purdue, University of Virginia, and University of Massachusetts that have significant entrepreneurial programs are successful because of their venture capital funds. These funds provide needed capital to help business ventures get started. UConn's lack of venture capital funds is a major gap, and it is even more evident since all major universities surrounding UConn have a university VC fund that allow them to invest in start-ups and secure the financing needed.

3. Timeline and Budget

The budget outlined below provides more details on how UConn will use the funding outlined in the bill.

Faculty Innovation Hires						
	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Faculty Innovation Hires						
Number of Faculty	2	4	4	0	0	10
Faculty salary & fringe: Request	\$760,000	\$2,029,200	\$2,789,200	\$1,520,000	\$501,600	\$7,600,000
Faculty salary & fringe: UConn	\$0	\$250,800	\$1,010,800	\$2,280,000	\$3,298,400	\$6,840,000
Total faculty cost	\$760,002	\$2,280,004	\$3,800,004	\$3,800,000	\$3,800,000	\$14,440,010
Start up: Split over 2 yrs.	\$2,000,000	\$6,000,000	\$8,000,000	\$4,000,000	\$0	\$20,000,000
Entrepreneurial Ecosytem						
Proof of Concept	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
UConn Venture Capital	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Entrepreneurial Ecosytem Dev Fund	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$3,500,000
Total Request (excl UConn cost)	\$6,460,000	\$11,729,200	\$14,489,200	\$9,220,000	\$4,201,600	\$46,100,000

Specific to the Innovation Faculty Hires, the total cost of this staggered hiring plan for salary and fringe is \$14.44 million over the five years with the budget request outlined in the table above covering \$7.6 million and UConn covering \$6.84 million over that time period. Moreover, after the 5th year, UConn would fund the entirety of \$3.8 million annually for the 10 faculty as they continue in their positions. We believe this represents a strong commitment from both the state and UConn to this hiring plan. The \$18.5 million allocated to the Entrepreneurial Ecosystem will be combined with the extensive resources already allocated to this goal at the University as indicated below.



4. Existing Resources

In addition to the \$6.84 million of salary and fringe costs that UConn will fund in the first five years of the program (with all salary and fringe costs funded by the University in subsequent years) as noted in the previous section, there are multiple resources and areas of growing strength at UConn that support the success of expanding the entrepreneurial ecosystem and recruiting 10 Innovation Faculty Hires.

a. <u>Existing Leadership Support and Organizational Infrastructure from the Office of the Vice</u> President for Research and within our Schools/Colleges

UConn's current entrepreneurial ecosystem is led by Technology Commercialization Services (TCS) within the Office of the Vice President for Research. TCS also provides several services to start-ups including:

- Team-based support to educate faculty when starting a company;
- Continuous support to faculty from pre-launch, launch, to post-launch;
- Evaluation of the technology, market, and other criteria by the team to help make a sound judgement on starting quality UConn start-ups;
- Introduction to Entrepreneurs-in-Residence (EIR) and access to a dedicated EIR who will work with new company as a business adviser;
- Support for the faculty member to participate in different entrepreneurial programs and workshops offered by TCS and other organizations;
- Prioritization on TIP space for UConn faculty;
- Introduction to VCs, investment banks and 1:1 meetings with VCs;
- Help with writing and editing of SBIR/STTR grants;
- Assistance with pitch deck development and practice session for VC presentation;
- Hosting services for seminars with invited speakers and events to allow interactions;
 and
- Introduction to resources available in the community like Connecticut Innovations, CT Next, BioCT, etc.

b. Support for Existing Faculty and Staff

UConn is also taking significant steps to reduce barriers to building a sustainable entrepreneurial ecosystem. As one example, to incentivize faculty to create new businesses, the University has substantially lowered the financial barriers to entry; in most cases UConn is paying for the patent filing costs for startups and charging very low option fees to faculty looking to commercialize their ideas. The University has also instituted a model where option and license fees during start-up formation are applied toward patent fees so that there is immediate relief to faculty.

c. Infrastructure and Investments to Support Innovation and Entrepreneurship

There are multiple examples of infrastructure and investments that can be leveraged in supporting the success of the Innovation Faculty hires. Several well-known examples include the Tech Park,



Bioscience Connecticut, and Next Generation Connecticut. The Technology Incubation Program (TIP) is also a foundational support for faculty entrepreneurs and have continuously supported startups since 2003, including even during the COVID pandemic.

By coupling UConn's world-class research resources, facilities, and business support services to a network of experienced investors and entrepreneurs, TIP helps launch start-ups ready to transform their respective markets. Spread across three campuses -- Farmington, Storrs and Stamford -- TIP is a unique incubator program focused on companies that are in biomedical sciences and healthcare, engineering, AI (artificial intelligence), and Big Data. A unique aspect of TIP is its economic impact in the state of Connecticut through job creation, capital raised, and getting out-of-state start-ups to relocate to the state. An example is a new faculty hire Dr. Alexander Aksenov, who has relocated from UC-San Diego to UConn and will has brought his company to TIP.

i. UConn Tech Park

The UConn Tech Park is a high-tech, state-of-the-art applied research facility that promotes expansion of industry partnerships and R&D and economic growth in Connecticut. It comprises 233 acres on our Storrs campus, which are available for industrial development that could benefit from a close relationship to a Tier I public research university. It is home to the Innovation Partnership Building, which houses diverse scientific expertise, industry/academic partnerships, and high-tech equipment.

ii. Innovation Partnership Building (IPB)

<u>The Innovation Partnership Building at the UConn Tech Park</u> is the University's premier center for cutting-edge research and industry collaboration and innovation. The IPB provides an ecosystem that inspires great ideas, pushing the envelope for next generation solutions. Cross-disciplinary research teams develop novel approaches to critical real-world problems in fields ranging from manufacturing to biomedical devices to cybersecurity.

The IPB strengthens Connecticut's economic future by connecting leading industries with outstanding research facilities and fosters new, innovative partnerships with entrepreneurs and with companies of all sizes.

The IPB is a hot spot of technological assets and intellectual energy where exceptional innovation, collaboration and partnerships deliver the future. Its impressive list of strategic partners have invested more than \$100 million in research. Those partners include Raytheon Technologies, Comcast, Eversource, Thermo Fisher Scientific, Synchrony, Pratt & Whitney, and Collins Aerospace.

d. Resources from Philanthropy and Partnerships

The Werth Institute

A transformative example of philanthropy that provides a significant resource to draw upon is the Werth Institute. From its transformational \$20 million gift, the Werth Institute has been a leading force for entrepreneurship and innovation at UConn. Now with a second major gift of \$7.5 million, the Werth Institute is on pace to be one of the leading entrepreneurship institutes nationally.



In addition to the opportunities available for faculty, it also has led to a dramatic change in the landscape of student entrepreneurship at UConn. While never previously ranked prior to the Werth Institute, these targeted investments have led to UConn being ranked in the top 50 nationally for both undergraduate and graduate entrepreneurship by The Princeton Review.

Also notable, resume.io carried out a study in which it identified colleges and universities from which the founders of companies in the past 20 years had graduated. The table below shows numbers of founders who graduated from Connecticut universities during that time. UConn ranks second only to Yale in the total number of founders.

University	No. of founders	No. of graduates since 2000
Yale	14,353	323,768
UConn	6,747	161,106
Wesleyan	3,693	34,835
University of Hartford	2,253	49,004
Fairfield University	2,009	40,349
Trinity College	1,869	21,274
Connecticut College	1,528	19,673
Southern Connecticut	1,477	51,885
University of Bridgeport	1,437	34,185
Quinnipiac	1,351	38,490
University of New Haven	1,316	43,538
Sacred Heart University	1,132	38,061
Western CT	792	27,329
Eastern CT	622	24,274

e. <u>CTNext Funding</u>

Since 2018, CTNext has invested over \$6.1M in UConn programs and projects. This investment has helped to create a vibrant entrepreneurial ecosystem across the state from Hartford to Stamford.

These funds supported start-ups in such diverse industries as insurance, manufacturing, fintech, and bioscience as well entrepreneurial ecosystem support for our students and faculty.

One recent venture initiative is Future Climate Venture Studio which is an accelerator model that was built as a partnership between OVPR, CTNext and RGA Ventures to accelerate startup companies mitigating climate change and addressing sustainability by providing capital, connections to industry and investors, making them investor ready and proving technical support from UConn faculty to help the companies de-risk the technologies. The program, funded initially for 2 years, included 12 startups in two cohorts and has also led to the launch of 2 new UConn start-ups in the field.



Project	Department	To	otal Award
Connecticut Intercollege Partnership for Technology Transfer	Technology Commercialization and Industry Relations	\$	1,468,565
InsurTech Initiative	Connecticut Entrepreneurship Innovation Center	\$	72,500
Connecticut Global Entrepreneurship Network	Chemical and Biomolecular Engineering	\$	55,351
Spurring InsurTech in Connecticut	Connecticut Entrepreneurship Innovation Center	\$	75,000
Ignite Hartford	Connecticut Entrepreneurship Innovation Center	\$	13,000
Undersea Supply Chain Consortium Project	Mechanical Engineering	\$	97,500
Entrepreneurial Student & Mentor Partnership	Werth Institute	\$	125,000
Enhancing the CT Entrepreneurship Network	Chemical and Biomolecular Engineering	\$	199,747
StamfordNext 2nd Round	Center for Open Research Resources and Equipment	\$	2,151,560
2020 Connecticut Experiential Entrepreneurship Research Experience for Undergraduates	Engineering	\$	200,000
Connecticut Intercollege Partnership for Technology Transfer	Technology Commercialization and Industry Relations	\$	312,357
Connecticut Global Entrepreneurship Network	Chemical and Biomolecular Engineering	\$	170,000
Innovate Stamford	Materials Science and Engineering	\$	566,250
UConn Stamford CoAction Lab (CoAction Lab)	Digital Media and Design	\$	40,500
Entrepreneurial Student & Mentor Partnership	Werth Institute	\$	125,000
High Value Talents and Mentors (HVTM)	Technology Commercialization and Industry Relations	\$	153,000
Title Inspiring Industry 4.0 Innovation through University-Industry Collaboration	Mechanical Engineering	\$	200,000
Connecticut Global Entrepreneurship Network	Materials Science and Engineering	\$	130,400
Future Climate Venture Studio	Office of Vice President of Research	\$	600,000
Total		\$	6,755,730



5. Return on Investment (ROI) Supporting this Initiative

The returns on this new state investment should be significant. One way to measure the returns on this proposed investment is to relate the changes in R&D expenditures to growth in the Gross Domestic Product (GDP). The table below shows how the regional R&D spending of a region's top research universities is related to regional GDP growth.² The first two columns show that the higher the R&D spending, the higher the regional economic growth rate. The third column shows the ratio of GDP growth to R&D spending, and the Central Connecticut ratio suggests that \$100 million in R&D spending is associated with just a 0.107 percentage point increase in GDP, while the other regional economy ratios range from 0.12 to 0.18 percentage points per \$100 million in R&D, with an average of nearly 0.15 percentage points.³

	R&D Spending, 2019	GDP Growth, 2015-19	Ratio of GDP Growth to \$100M in R&D Spending
Central CT	1,358	1.70%	.107
Boston	2,783	3.48%	.125
Research Triangle	2,921	5.44%	.186
Silicon Valley	3,602	6.13%	.170
Averages	2,722	4.13%	.147

We estimate an ROI of 13.2% on the \$46.1 million investment we seek. By increasing UConn's R&D expenditure by \$46.1 million, the change in CT's GDP is estimated to be \$52.2 million.⁴ This increase in GDP materializes as innovation (generated by the increased R&D spending) improves productivity either by enhancing the quality of goods and services, or reducing the cost of their production..

6. Conclusion

The Innovation Faculty Hires and Entrepreneurial Ecosystem Initiative represents a shared vision across the University to apply the energy and expertise of new Innovation Faculty Hires, as well as current faculty and students, to support economic and societal benefit for the state.

While much has been accomplished by stimulating Connecticut's entrepreneurial ecosystem to support our state's ability to continue to compete globally, it is imperative that UConn does more to

⁴ The \$46.1 million in R&D investment would represent a 12% increase in UConn's \$375 million in 2020 R&D spending. Multiplying this R&D spending increase by the estimated elasticity (= % change in GDP / % change in R&D spending) allows us to estimate the percent change in GDP as a result of the increased R&D spending. We estimate that every 1% change in R&D expenditures lead to a .00199% change in GDP, so we expect that the \$46.1M R&D investment will lead to \$52.2M increase GDP. Dividing this increase in GDP by the original R&D investment and subtracting one produces a return on investment (ROI) of 13.2%.



² The US Bureau of Economic Analysis provides data on GDP by counties. For each regional economy, we averaged the GDP growth rate for the relevant counties.

³ The estimated elasticities implied by the ratio of GDP growth to R&D spending are consistent with the estimates in the research literature. See Hall, B.H., J. Mairesse, and P. Mohnen. 2009. "Measuring the Returns to R&D." National Bureau of Economic Research, Working Paper 15622.

https://www.nber.org/system/files/working_papers/w15622/w15622.pdf.

keep Connecticut's economy strong. This initiative leverages a large number of ongoing University efforts supporting entrepreneurship, innovation, and translational research (e.g., Tech Park/Innovation Partnership Building, Bioscience Connecticut, Next Generation Connecticut, Werth Institute, etc.) that will collectively accelerate new business formation and job creation.

Innovation Faculty Hires will target the recruitment of faculty who have demonstrated excellence in translational research as evidenced in part by significant entrepreneurial efforts. Additionally, UConn's entrepreneurial ecosystem will be strengthened so that new start-ups have the supports they need to be successful. Taken together, this approach will help broaden the entrepreneurial landscape of UConn, strengthen its contribution to economic development in the State, improve the lives of Connecticut residents, and foster innovation and new business creation.



ATTACHMENT 19



April 17, 2024

TO: Members of the Board of Trustees

FROM:

Jeffrey P. Geoghegan, CPA

Executive Vice President for Finance & Chief Financial Officer

anne Daller Anne D'Alleva

Provost and Executive Vice President for Academic Affairs

RE: Fiscal Year 2025 Student Fees for the University of Connecticut, Storrs and

Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a rate increase for specific School of Nursing programs for Fiscal Year 2025 and a fee waiver for summer "pop-up" courses.

RESOLUTION:

"Be it resolved that the Fiscal Year 2025 fees for specific School of Nursing programs shall be increased to \$1,200 per credit and summer "pop-up" course fees shall be waived."

BACKGROUND:

SUMMER POP-UP COURSES:

During the summer and regular semesters, pop-up courses are available for free to students. These courses provide an opportunity to learn about current topics and expand their perspectives without additional charges. Some of the past courses offered include "Confronting Anti-Muslim Racism" and "Feeling Well: The Science and Practice of Emotional Well-Being". The fees for summer pop-up courses will be waived and not charged on student fee bills.

PROGRAM FEES:

Recommendation: To approve a fee increase from \$925/credit to \$1,200/credit (29.7%).

The School of Nursing will now cover its student's MS preceptor site fees. Other competing external programs have already been doing this, making it challenging for UConn students to secure placements. The extra revenues generated from this increase will be used to pay for the cost of preceptors and fund the increased costs associated with program delivery.

The change applied to the following programs:

- Adult-Gerontology Acute Care MS (AGACNP-MS), including postgraduate certificate in Adult-Gerontology Acute Care NP.
- Adult-Gerontology Primary Care (AGPCNP-MS), including postgraduate certificate in Adult-Gerontology Primary Care NP.
- Family Nurse Practitioner (FNP-MS), including postgraduate certificate in Family NP.
- Neonatal Nurse Practitioner (NNP-MS), including postgraduate certificate in Neonatal NP.
- Nurse Educator MS (NE-MS) including postgraduate certificate in Nursing Education.
- Nursing Administration and Leadership MS (NAL-MS), including postgraduate certificate in Nursing Administration and Leadership.
- Doctorate of Nursing Practice (DNP), including BS-DNP and MS-DNP paths.

ATTACHMENT 20

Audit of UConn 2000 Projects Informational Only

The attached report is being provided to you pursuant to Section 10a-109aa of the Connecticut General Statutes. As required by CGS Section 10a-109z, Mayer Hoffman McCann P.C. completed the independent annual audit of UConn 2000 projects for the fiscal year ended June 30, 2023. No significant issues were identified in the report.

Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes

University of Connecticut

Year Ended June 30, 2023



Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes

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Independent Accountants' Report on Applying Agreed-Upon Procedures

To the Board of Trustees and Joint Audit and Compliance Committee University of Connecticut Storrs, Connecticut

We have performed the procedures enumerated below on the UConn 2000 Infrastructure Program as required by Sec. 10a-109z of the Connecticut General Statutes for the fiscal year ended June 30, 2023 to assist the University of Connecticut (the "University"), the University of Connecticut Health Center ("UConn Health"), its Board of Trustees and the Joint Audit and Compliance Committee (collectively, the "Responsible Parties") with meeting the requirements under Connecticut General Statutes Section 10a-109z (the "Subject Matter"). The University's management is responsible for meeting the aforementioned requirements.

The Responsible Parties have agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of meeting the requirements of the Subject Matter. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and the associated results are described on pages 2 through 13 of this report.

We were engaged by the University to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the AICPA. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on the Subject Matter. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the Responsible Parties and to meet our other ethical responsibilities in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely for the information and use of the Board of Trustees, the Joint Audit and Compliance Committee, General Assembly of the Connecticut State Legislature and management of the University and UConn Health and is not intended to be and should not be used by anyone other than these specified parties.

February 15, 2024 Boston, Massachusetts

Mayu Hayeman Me Cann P.C.

Mayer Hoffman McCann P.C. 500 Boylston Street Boston, MA 02116 Phone: 617.761.0600 Fax: 617.761.0601 mhmcpa.com



Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes

Our procedures and results related to UConn 2000 Infrastructure Program as required by Connecticut General Statutes Section 10a-109z:

Expenditure Testing:

Procedure:

1. Obtain a report of total UConn 2000 general obligation bond expenditures by project from UConn for Fiscal Year June 30, 2023. To ensure completeness, this report will also include non-UConn 2000 funded expenditures for Fiscal Year June 30, 2023 on projects where any amount of UConn 2000 general obligation bond funded expenditures is present.

Result:

1. We obtained a report of total UConn 2000 general obligation bond expenditures by project from the UConn management team for Fiscal Year June 30, 2023. The report included non-UConn 2000 funded expenditures for Fiscal Year June 30, 2023 on projects where any amount of UConn 2000 general obligation bond fund expenditures were present. We observed that when an invoice for procedures completed in the current fiscal year is received in the subsequent fiscal year, the transaction is included in the subsequent fiscal year report.

Procedure:

2. From the report obtained in Procedure 1, select all projects, including capital equipment groups/projects, with total fiscal year expenditures greater than \$500,000.

Result:

2. From the report we obtained as part of Procedure 1, all projects including capital equipment groups/projects with total fiscal year expenditures greater than \$500,000 were selected for testing. See Appendix A for this listing.

Procedure:

3. For projects selected in Procedure 2, aggregate duplicate e-doc numbers per project and select all expenditures greater than \$100,000. For projects without any expenditures greater than \$100,000, select the highest dollar value expenditure.

Result:

3. For all projects that were selected in Procedure 2, duplicate e-doc numbers per project were aggregated and all expenditures greater than \$100,000 were selected. For any projects without any expenditures greater than \$100,000, the highest dollar value was selected. There were 189 expenditures that met these parameters.

Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes

Procedure:

4. For all expenditures selected in Procedure 3, identify if the expenditure is to an external source supported by a third-party invoice (identified by Kuali Financial System ("KFS") Payment Request ("PREQ")), or an internal/related party source (identified by KFS Internal Billing ("IB") / Distribution of Income and Expense ("DI") / Journal Voucher ("JV") / General Ledger Transfer ("GLT") and Disbursement Vouchers ("DVCA")).

Result:

4. We identified the expenditures as follows: Of the 189 expenditures that met the parameters of Procedure 3, 173 were PREQ, 4 were IB, 9 were DI, 1 was GLT, and 2 were DVCA. We did not identify any expenditures that were coded as JV.

Procedures:

- 5. For all selected expenditures made to external sources that are supported by third-party invoices (PREQ):
 - Locate the corresponding transaction within the HuskyBuy procurement and payment system.
 - b. Inspect the addressee of the supporting invoice for evidence the invoice is addressed to UConn Health, the University of Connecticut or UConn.
 - c. Inspect the invoice for the Vendor, Invoice Number or Payment Application Number, Invoice Date, and Invoice Amount, and compare the attributes to the HuskyBuy Invoice for agreement. If vendor names do not agree, determine if the difference is due to a merger, acquisition, DBA or other business combination and is therefore valid. For construction Payment Applications, refer to UConn procedures pertaining to the assignment of invoice numbers and date to AIA Applications for Payment. Invoice amounts can disagree up to \$1.00, or by any amount if an intentional short payment occurred.
 - d. Obtain a list from UConn identifying approved authorizers and their authorized designees based on UConn authorization thresholds and payment types.
 - e. Inspect the Approvals and/or History tabs within the HuskyBuy Invoice and compare authorizations to the list of authorized approvers obtained in Procedure 5.d and determine the electronic approvals match based on authorization guidelines. Approval may alternatively be located in the "Comments" tab of the Invoice if ad-hoc routing was not obtained.
 - f. Mathematically check the amount of the supporting invoice.

Agreed-Upon Procedures: UConn 2000 Infrastructure Program as Required by Sec. 10a-109z of the Connecticut General Statutes

Results:

- a. We located the corresponding transaction within the HuskyBuy procurement and payment system for each of the 173 expenditures that were supported by third-party invoices (PREQ) without exception.
- b. We inspected the addressee of the supporting invoice noting that they were addressed to UConn Health, the University of Connecticut or UConn without exception.
- c. We inspected the invoices noting vendor, invoice number or payment application, invoice date and invoice and compared to the HuskyBuy invoice without exception.
- d. We obtained a list from UConn identifying approved authorizers and their authorized designees based on the UConn authorization thresholds and payment types.
- Using the list obtained in Procedure 5.d, we inspected the approvals and/or history tabs within the HuskyBuy invoice system noting that the approvals agreed to approved authorizers without exception.
- f. We mathematically checked the amount of the supporting invoices without exception.

Procedures:

- 6. For all selected expenditures in Procedure 5 governed by AIA construction contracts that are not procured using Stipulated Sum contracts, identify the related purchase order and obtain copies of all current fiscal year construction payment applications from HuskyBuy, regardless of value. Utilizing the construction payment applications:
 - a. If applicable, obtain documentation to support the actual costs of the Contractors' performance and payment bonds, noting these undergo a final reconciliation at the end of the project. Compare to the amounts billed, noting any variances from the contract terms.
 - b. If applicable, obtain documentation to support the actual costs of insurances charged, and compare to the amounts billed, noting any variances from the contract terms.
 - c. Obtain a job cost report from the contractor which reconciles to its current fiscal year billings.
 - d. Review the job cost report to identify any duplicate charges.

Results:

a. We identified 79 expenditures from Procedure 5 that were governed by AIA contracts.

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- b. We obtained documentation supporting actual costs of insurances charged and compared to the amounts billed noting no exceptions.
- c. We obtained job cost reports for projects governed by AIA construction contracts in order to reconcile the job cost report to current fiscal year billings. We noted three job cost reports for which the construction manager was unable to reconcile the job cost report to current year fiscal billings by a net of \$50,500. No other exceptions noted.
- d. We reviewed the job cost reports obtained as part of Procedure 6.c, noting two instances in which there were duplicate charges totaling \$642. No other exceptions were noted.

Procedures:

- 7. For all selected expenditures made to internal/related party sources that are supported by internal documents (IB/DI/JV/GLT and DVCA):
 - a. Obtain the KFS e-doc.
 - b. Obtain a list from UConn identifying approved authorizers and their authorized designees with corresponding approval thresholds for the type of e-doc.
 - c. For IB/DI/JV/GLT transactions, inspect the Route Log approvals in the KFS e-doc and compare authorizations to the list obtained in Procedure 7.b and determine whether the electronic approvals match based on transaction type and authorized dollar thresholds. Approval may alternatively be located in the "Notes" section of the e-doc if ad-hoc routing was not obtained.
 - i. Compare the support within the KFS e-doc to the entry in KFS and check for agreement, noting this can take a variety of forms, including references to source transactions.
 - d. For DVCA transactions, locate the corresponding transaction within the HuskyBuy procurement and payment system. Inspect the Approvals and/or History tab within the HuskyBuy Invoice and compare authorizations to the list obtained in Procedure 7.b and determine if the electronic approvals match based on transaction type and authorized dollar thresholds. Approval may alternatively be located in the "Comments" tab of the Invoice if adhoc routing was not obtained.
 - i. Compare the support within the HuskyBuy "Attachments" tab to the entry in HuskyBuy and check for agreement, noting this can take a variety of forms.
 - ii. For DVCA transactions that specify reimbursement to UConn Health in the "Entry Description", review the support within the HuskyBuy "Attachments" tab and verify the reimbursement is properly supported with third-party invoices or authorized internal charges.

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Results:

- a. For all selected expenditures, which totaled 16, we obtained the corresponding KFS e-doc.
- b. We obtained a list from UConn identifying approved authorizers and their authorized designees with corresponding approval thresholds for the applicable type of e-doc.
- c. We identified 14 IB/DI/JV/GLT transactions. For each of those transactions, we inspected the Route Log approvals in the KFS e-doc and compared authorizations to the list obtained in 7.b and determined the electronic approvals matched based on the transaction type and authorized dollar thresholds.
 - i. As applicable, we compared the support within the KFS e-doc "attachments" section to the entry in KFS and checked for agreement noting no exceptions.
- d. For 2 DVCA transactions, we located the corresponding transaction within the HuskyBuy procurement and payment system. We inspected the approvals and/or history tab within the HuskyBuy invoice and compared authorizations to the list obtained in Procedure 7.b. We determined the electronic approvals matched based on the transaction type and authorized dollar thresholds.
 - i. We compared the support within the HuskyBuy "Attachments" noting agreement.
 - ii. We noted 2 DVCA transactions that specified reimbursement to UConn Health in the "Entry Description" noting no exceptions. We reviewed the support within the HuskyBuy "Attachments" tab, noting the reimbursement was supported by third party invoices without exception.

Procedures:

- 8. For selected expenditures in Procedure 7 supported by a DI e-doc that specify "management fee" or "payroll allocation" in the Explanation field of the DI e-doc:
 - a. Inspect the backup documents in the "attachments" section to identify the Project ID of the expenditure selected and compare the Project ID to the report obtained in Procedure 1 for agreement.
 - b. Inspect the DI e-doc to identify the Project ID and compare the Project ID to the backup document obtained in Procedure 8.a for agreement, excluding DI e-doc that specify "management fee" or "payroll allocation" for capital equipment as these do not have Project IDs.
 - c. Inspect the DI e-doc to identify the amount shown for the Project ID selected and compare the amount to the "management fee/payroll" amount shown in the backup document obtained in Procedure 8.a for agreement. Mathematically check the amount of the "management fee" or "payroll allocation" selected by multiplying the percentage and period expenses in the backup document obtained in 8.a.

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Results:

- 8. We identified 9 expenditures in Procedure 7 that were supported by a DI e-doc that specify "management fee" or "labor allocation" was included in the explanation field of the DI e-doc.
 - a. We inspected the backup documents in the "attachments" section and identified the Project ID of the expenditure selected and compared the Project ID to the report obtained in Procedure 1 noting agreement.
 - b. We inspected the DI e-doc identifying the Project ID and compared the Project ID to the backup document obtained in Procedure 8.a noting no exceptions. DI e-docs that specified "management fee" or "labor allocation" for capital equipment were excluded.
 - c. We inspected the DI e-doc identifying the amount shown for the Project ID selected and compared the amount to the "management fee/labor allocation" amount shown in the backup document obtained in Procedure 8.a noting agreement. We mathematically checked the amount of the "management fee" or "labor allocation" selected by multiplying the percentage and period expenses in the backup document that was obtained in 8.a noting no exceptions.

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Contract Testing

Procedure:

 Obtain a report of total UConn 2000 general obligation bond expenditures by project for Fiscal Year June 30, 2023 from UConn. To ensure completeness, this report will also include non-UConn 2000 funded expenditures for Fiscal Year June 30, 2023 on projects where any amount of UConn 2000 general obligation bond funded expenditures are present.

Result:

1. We obtained a report of total UConn 2000 general obligation bond expenditures by project for Fiscal Year June 30, 2023 from UConn. This report included non-UConn 2000 funded expenditures for Fiscal Year June 30, 2023 on projects where any amount of UConn 2000 general obligation bond funded expenditures were present. We observed that when an invoice for procedures completed in the current fiscal year is received in the subsequent fiscal year, the transaction is included in the subsequent fiscal year report.

Procedure:

2. From the report obtained in Procedure 1, select all projects with total fiscal year expenditures greater than \$500,000.

Result:

2. Using the report obtained in Contracts Procedure 1, all projects with total fiscal expenditures greater than \$500,000 were selected. See Appendix A for further detail of the projects selected.

Procedure:

3. For projects selected in Procedure 2, identify those where a construction contractor has been engaged. Perform Contract Testing Procedures 4 - 9 on construction contracts initiated in the current fiscal year and Contract Change Order Testing Procedures 10 - 19 on all projects identified with construction contracts.

Result:

3. We identified five construction contracts initiated in the current fiscal year which will be tested in Procedures 4 - 9 and Procedures 10 - 19, and eight contracts which will be tested only in Procedures 10 - 19.

Procedure:

4. For construction contracts initiated in the current fiscal year identified in Procedure 3, obtain the Contract Approval Request Form ("CAR") or Unifier Requisition/Unifier Purchase Order Amendment (collectively, "Electronic Workflow Approval" or "EWA") for the contract. Additionally, obtain the Board of Trustees ("BoT") budget approval for each project selected.

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Result:

4. For each of the projects identified in Procedure 3, we obtained a CAR or EWA noting no exceptions. Additionally, for those same projects, we obtained the BoT budget approval from UConn noting no exceptions.

Procedure:

5. Inspect the CAR or EWA obtained in Procedure 4 for the Vendor, Project Name, and Project ID and compare the attributes to the report obtained in Procedure 1 for agreement. In limited instances, projects may have sub-projects and the Project Name and/or Project ID of the sub-project may differ from the report; these are not exceptions.

Result:

5. We inspected the CAR or EWA for the Vendor, Project Name and Project ID and compared the attributes to the report obtained in Contracts Procedure 1 for agreement without exception.

Procedure:

6. Obtain a list of approved authorizers or their authorized designees based on project type and contract value and the associated approval dollar thresholds.

Result:

6. We obtained from management a list of approved authorizers or their authorized designees based on project type and contract value and the associated approval dollar thresholds.

Procedure:

7. Inspect the CAR or EWA obtained in Procedure 4 for authorizations and compare to the list of approved authorizers or their authorized designees provided by UConn for agreement based on approval dollar thresholds.

Result:

7. We inspected the CAR or EWA for authorizations and compared the authorizations to the list of approved authorizers or their authorized designees provided by UConn for agreement based on approval dollar thresholds without exception.

Procedure:

8. Obtain the executed contract and President's Contract Signing Authority Delegation letter. For projects with construction contracts initiated in the current fiscal year identified in Procedure 3, inspect the executed contract to identify the title of the person who signed the owner's authorization and compare it to the President's Contract Signing Authority Delegation letter for agreement based on approval dollar thresholds. Inspect the executed contract to identify the Contractor signature line has been signed by the Contractor.

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Results:

- 8. We obtained the executed contract and President's Contract Signing Authority Delegation letter. For projects selected in Contracts Procedure 3, we performed the following:
 - a. Inspected the executed contract and identified the title of the person who signed the owner's authorization and compared that signature to the President's Contract Signing Authority Delegation letter for agreement based on approval dollar thresholds without exception.
 - b. Inspected the executed contract observing the Contractor signature line had been signed by the Contractor without exception.

Procedures:

- Inspect the executed contract obtained in Procedure 8 to identify the initial contract amount and compare the amount to the initial KFS purchase order (or increase if pre-existing purchase order) for agreement.
 - a. If amounts do not match by more than \$5.00, then inspect the CAR/EWA and/or Unifier Unfunded Commits document and/or the Notes section of the KFS PO e-doc for written comments identifying the amounts which are to be designated as "Allocated", "Obligated" and/or "Future Funding".
 - b. Mathematically add all amounts designated as "Allocated", "Obligated" and/or "Future Funding" to the PO amount and compare the result to the initial contract amount identified in the executed contract for agreement.

Results:

- 9. We inspected the executed contracts, identifying the initial contract amount and compared the amount to the initial KFS purchase order noting agreement.
 - a. We did not identify any differences in excess of \$5.00.
 - b. We mathematically added all amounts designated as "Allocated", "Obligated" and/or "Future Funding" to the PO amount and compared the result to the initial contract amount identified in the executed contract without exception.

Procedure:

10. For all projects where a construction contractor has been identified in Procedure 3, obtain a Change Order ("CO") Analysis report from UConn, if applicable.

Result:

10. For the projects selected in Contracts Procedure 3, we obtained a CO Analysis report from UConn for the projects.

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Procedures:

- 11. Inspect the CO Analysis to identify the total amount of the contract. Compare the amount identified to the PO total in the Purchase Order screen in KFS as of the date of the analysis. If the identified amount from the CO Analysis exceeds the total from the Purchase Order screen in KFS, proceed to Procedures 11.a and 11.b.
 - a. If amounts do not match by more than \$5.00, then inspect the CAR/EWA and/or Unifier Unfunded Commits Document and/or the Notes section of the KFS PO e-doc for written comments identifying the amounts which are to be designated as "Allocated", "Obligated" and/or "Future Funding".
 - b. Mathematically add all amounts designated as "Allocated", "Obligated" and/or "Future Funding" and add the total to the PO amount and compare the results to the total on the CO Analysis for agreement.

Results:

- 11. For the projects selected in Contracts Procedure 10, we inspected the CO Analysis and identified the total amount of the contract. We then compared the amount identified in the CO Analysis to the PO total in the Purchase Order screen in KFS as of the date of the analysis. We identified one instance from the CO Analysis where the total contract from the Purchase Order screen exceeded the total from the Purchase Order Screen in KFS. Procedures 11.a and 11.b were performed and noted below for that instance.
 - a. For the one instance noted above, we viewed the unfunded commitment within KFS.
 - b. We mathematically added all amounts designated as "Obligated" to the total PO amount and compared the results to the total on the CO Analysis for agreement noting no exceptions.

Procedure:

12. From the CO Analysis, select all change orders greater than \$100,000 (including credit change orders) where the Purchase Order Revision within HuskyBuy was fully approved in the fiscal year under review. For projects without any change orders greater than \$100,000, select the largest value change order (including credit change orders) fully approved within HuskyBuy in the fiscal year under review.

Result:

12. From the CO Analysis, we selected all change orders greater than \$100,000 where the Purchase Order Revision within HuskyBuy was fully approved in the fiscal year under review. For projects without any change orders greater than \$100,000, we selected the highest dollar value change order that was fully approved within HuskyBuy for the fiscal year ended June 30, 2023 resulting in 42 change orders. No exceptions noted. See Appendix B for listing of change orders selected.

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Procedure:

13. For change orders selected in Procedure 12, obtain the EWA and executed change order documents from KFS, HuskyBuy and/or Unifier.

Result:

13. For change orders selected in Procedure 12, we obtained the EWA and executed change order documents from KFS, HuskyBuy and/or Unifier without exception.

Procedure:

14. Inspect the executed change order to identify the Vendor, Project Name, Project ID and Amount and compare the attributes to the EWA for agreement within \$5.00. In limited instances, projects may have sub-projects and the Project Name and/or Project ID of the sub-project may differ from the EWA and CO Analysis; these are not exceptions.

Result:

14. We inspected the executed change orders to identify the Vendor, Project Name, Project ID and Amount and compared the attributes to the EWA for agreement noting no exceptions in excess of \$5.00.

For Procedures 15 through 19, if the selected change order is comprised of Unifier bundled Potential Change Order (PCO) and/or Construction Change Directive (CCD) transactions, obtain at least 75% coverage of the total change order value and include all individual PCO and/or CCD transactions greater than \$50,000; otherwise obtain 100% coverage of the total change order value.

Procedure:

15. Inspect the executed change order documentation to identify the prime contractor markups used for insurance, bonds, and overhead and profit, if applicable, and compare the percentages to the executed contract for agreement.

Result:

15. We inspected the executed change order documentation and identified the prime contractor markups used for insurance, bonds, and overhead and profit (if applicable), and compared the percentages to the executed contract for agreement. One exception was identified, totaling \$675, whereby the construction management fee was calculated at a higher amount because it did not take into account an allowance offset. Subsequent to year end, the construction manager processed a credit for this exception via inclusion in a change order. No other exceptions identified.

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Procedure:

16. Inspect the executed change order documentation to identify the subcontractor markups used for insurance, bonds, and overhead and profit, if applicable, and compare the percentages to the executed contract for agreement.

Result:

16. We inspected the executed change order documentation to identify the subcontractor markups for insurance, bonds, and overhead and profit (if applicable) and compared the percentages to the executed contract for agreement. Two exceptions were identified. One exception occurred due to two numbers being transposed resulting in a difference of \$92. The second exception was due to an incorrect percentage markup being utilized totaling \$31. The University has communicated both exceptions to the applicable contractors for credit. No other exceptions identified.

Procedure:

17. Inspect the executed change order documentation to identify the labor rates utilized within the change order and compare to the approved rates.

Result:

17. We inspected the executed change order documentation and identified the labor rates utilized within the change order and compared to the approved rates without exception.

Procedure:

18. Inspect the EWA for authorizations and compare them to the list of approved authorizers or their authorized designees provided by UConn and determine authorizations agree based on approval dollar thresholds.

Result:

18. We inspected the EWA for authorizations and compared them to the list of approved authorizers or their authorized designees provided by UConn and determined authorizations agreed based on approval dollar thresholds without exception.

Procedure:

19. Mathematically check the amount of the change orders.

Result:

19. We mathematically checked the amount of the change orders for accuracy and without exception.

Appendix A

University of Connecticut - FY23 UConn 2000 AUP: Expenditure and Initial Contract Testing Summary

UConn 2000 Construction Projects (Storrs and Regional Campuses) With Over \$500K In Expenditures

		UConn 2000	
Project		Expenditures in	UConn 2000
Number	Project Name	Defined Population	Expenditures Tested
901803	Academic & Research Facilities - Gant Building Renovations - STEM	\$ 3,100,034	\$ 2,308,438
901802	Academic & Research Facilities - STEM Research Center Science 1	38,719,023	35,009,437
300247	B4 Steam Vault Replacement	6,193,388	2,325,349
300151	Boiler Plant Equipment Replacement and Utility Tunnel Connection	7,526,580	7,002,704
300235	Gilbert Road Site Preparation	1,327,701	950,612
300173	I-Lot Improvements	3,542,023	3,360,792
300174	Mirror Lake Improvements	1,222,552	515,943
300050	Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	9,444,696	7,890,180
300025	Northwest Science Quad Supplemental Utility Plant	5,283,401	4,129,376
201703	Public Safety Building Improvements	1,987,639	1,451,565
300234	Res Life Facilities - Mansfield Apartments Redevelopment	5,452,591	4,775,712
300200	Res Life Facilities - South Campus Residence Halls Improvements	48,760,420	47,641,986
300241	South Campus Infrastructure	3,607,344	3,200,123
201523	UConn 2000 Code Remed - Stamford Downtown Relocation	6,439,122	5,615,753
-		\$ 142,606,514	\$ 126,177,970

Construction Contract
Testing
Tested in Prior Year
Tested in Prior Year
Tested in FY23
Tested in Prior Year
Tested in FY23
Tested in Prior Year
N/A - In Design Phase
Tested in Prior Year
Tested in Prior Year
Tested in Prior Year
Tested in FY23*
Tested in FY23
Tested in FY23
Tested in Prior Year

^{*} Res Life Facilities - Mansfield Apartments Redevelopment has a current fiscal year construction contract for demolition of the existing structures only. Future construction contracts for replacement structures will be tested in the fiscal year they are executed.

UConn 2000 Capital Equipment (Storrs and Regional Campuses) and UConn Health Deferred Maintenance With Over \$500K In Expenditures

	UConn 2000 Expenditures in	UConn 2000
Project Name	Defined Population	Expenditures Tested
HPC Storrs Capital Equipment	\$ 792,572	\$ 792,572
ITS Capital Equipment	1,923,328	1,165,011
Material Science Capital Equipment	500,000	320,553
UCH Deferred Maintenance	782,052	782,052
Wired Access Layer (ITS) - Phase 3	3,433,288	2,224,631
Wired Access Layer (ITS) - Phase 4	982,047	767,973
	\$ 8,413,287	\$ 6,052,792

Note: Equipment Not Subject to AUP Contract Testing				

Appendix A

University of Connecticut - FY23 UConn 2000 AUP: Expenditure and Initial Contract Testing Summary

Summary of FY23 UConn 2000 AUP Testing	
Total UConn 2000 FY23 Expenditures:	\$ 156,721,873
UConn 2000 Expenditures in Defined Population:	\$ 151,019,801
UConn 2000 Expenditures Excluded from AUP Defined Population**:	\$ 5,702,072
Expenditures Tested - UConn 2000:	\$ 132,230,762
Expenditures Tested - All Fund Sources:	\$ 135,314,347
Percent of UConn 2000 Expenditures Tested of the Total UConn 2000 FY23 Expenditures:	84%
Percent of UConn 2000 Expenditures Tested of the UConn 2000 AUP Defined Population:	88%
Number of Expenditure Transactions Tested - UConn 2000 Funded:	182
Number of Expenditure Transactions Tested - All Fund Sources:	189
Number of UConn 2000 Initial Contracts Tested:	5
Number of Change Orders Tested:	42
Value of Change Orders Tested:	\$ 10,379,838
Total FY23 Change Orders Executed in Defined Population: Percent of Change Orders Tested of the Total Change Orders Executed:	\$ 11,339,882 92%

^{**} Value represents aggregated costs on projects with less than \$500,000 of current fiscal year expenditures. Population for AUP expenditure testing is defined in Expenditure Testing Procedures 1-3.

Appendix B University of Connecticut - FY23 UConn 2000 AUP: Change Order Testing Summary

UConn 2000 Construction Projects (Storrs and Regional Campuses): FY23 Change Orders Tested In Accordance With Contract Testing Procedure 12

Project Name	Contractor Name	Original Contract Value	Change Order Number	Change Order Value
•	•			
UConn 2000 Code Remed - Stamford Downtown Relocation	Daniel Oconnells Sons, Inc. (Phase 2)	\$ 13,486,794	14 15	\$ 492,149
UConn 2000 Code Remed - Stamford Downtown Relocation	Daniel Oconnells Sons, Inc. (Phase 2)	13,486,794	-	169,935
Public Safety Building Improvements	Sarazin General Contractors, Inc.	5,546,000	18	61,646
Northwest Science Quad Supplemental Utility Plant	Bond Brothers, Inc.	51,377,284	15	135,136
Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	Dimeo Construction Company	35,124,612	20	125,195
Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	Dimeo Construction Company	35,124,612	25	150,723
Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	Dimeo Construction Company	35,124,612	33	192,014
Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	Dimeo Construction Company	35,124,612	38	379,973
Boiler Plant Equipment Replacement and Utility Tunnel Connection	Bond Brothers, Inc.	29,873,543	12	115,897
Boiler Plant Equipment Replacement and Utility Tunnel Connection	Bond Brothers, Inc.	29,873,543	15	151,433
Boiler Plant Equipment Replacement and Utility Tunnel Connection	Bond Brothers, Inc.	29,873,543	17	101,385
Boiler Plant Equipment Replacement and Utility Tunnel Connection	Bond Brothers, Inc.	29,873,543	18	198,892
Boiler Plant Equipment Replacement and Utility Tunnel Connection	Bond Brothers, Inc.	29,873,543	19	104,972
I-Lot Improvements	Turner Construction Company	5,654,406	10	288,397
I-Lot Improvements	Turner Construction Company	5,654,406	14	220,479
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	2	1,785,956
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	3	324,000
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	4	105,089
Res Life Facilities - South Campus Residence Halls Improvements	KBE Building Corporation	171,392,198	5	358,485
Res Life Facilities - Mansfield Apartments Redevelopment	Neuber Environmental Service Inc.	2,248,000	1	62,294
Gilbert Road Site Preparation	Sarazin General Contractors, Inc.	6,091,000	1	(3,962,997)
South Campus Infrastructure	O&G Industries	396,187	1	360,814
B4 Steam Vault Replacement	The Whiting-Turner Contracting Co.	3,631,761	1	1,845,639
B4 Steam Vault Replacement	The Whiting-Turner Contracting Co.	3,631,761	3	151,961
B4 Steam Vault Replacement	The Whiting-Turner Contracting Co.	3,631,761	4	122,968
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	19	259,531
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	22	103,490
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	24	287,487
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	26	453,763
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	27	240,192
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134.475.210	28	388.983
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	30	441,716
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	31	108,827
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	32	1,291,827
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	34	230,556
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	35	316,395
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	36	279,908
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	37	378,310
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	39	597,661
Academic & Research Facilities - STEM Research Center Science 1	Dimeo Construction Company	134,475,210	40	693,040
Academic & Research Facilities - Gant Building Renovations - STEM	The Whiting-Turner Contracting Co. (Phase 1)	54,232,023	90	70,081
Academic & Research Facilities - Gant Building Renovations - STEM	The Whiting-Turner Contracting Co. (Phase 2)	51,138,753	45	195,636

Value of Change Orders Tested: \$ 10,379,838 Number of Change Orders Tested: 42

INFORMATIONAL ITEMS

University of Connecticut Department of Human Resources Hires Processed from January 31, 2024 to March 31, 2024 Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	DEPARTMENT	DATE
Bender, Ian Henry	Ed Program Assistant 1	Werth Institute	3/8/2024
Blatchford, Corey James	Computer Support Technician 1	Business	3/22/2024
Blumenthal,Eric Todd	Admin Program Support 4	University Business Services	3/8/2024
Bogan, Jeremiah R	Specialist IA	Athletics MI Football	1/31/2024
Britney, Jason Howard	Data Administrator 3	Enterprise Systems	2/23/2024
Brock, Matthew Clayton	Specialist IIA	Athletics MI Football	2/14/2024
Cam, Metehan	Postdoctoral Research Assoc	Engineering	3/22/2024
Cambridge,Taswya H	Student Services Program Admin	ISS Cntr for Access PScnd Succ	3/22/2024
Carlson, Michael	Media Producer 2	Social Work Instruct and Rsrch	3/22/2024
Carlson, Troy Larry	Nurse Clinical Coordinator	Student Health and Wellness	2/23/2024
Carney, Julianna Dorothy	Academic Advisor 1	ISS Acad Ctr Entering Students	2/9/2024
Caswell,Erik Shawn	Librarian 2	UConn Library	3/8/2024
Chacon Benitez,Ana Violeta	Postdoctoral Research Assoc	InCHIP Rudd Center	3/8/2024
Choi,Hongbin Xu	Postdoctoral Research Assoc	Materials Science Institute	2/23/2024
da Silva,Eliandra Nunes	Asst Research Professor	Physiology and Neurobiology	2/23/2024
Day,Erica Catherine	U Ed Asst 3	Institutional Equity	2/23/2024
Dowd,Thomas John	Ed Program Assistant 2	Public Policy	3/22/2024
Drinks,Selena	Student Services Prog Assist 2	Stamford Campus	2/9/2024
Feder,Alexa Reed	Research Asst 1	Speech, Lang and Hearing Sci	2/9/2024
Fontanarosa, Joseph Vincenzo	Data Analyst 1	Budget, Plan and Inst Research	3/22/2024
Ghosh, Avijit	Research Assoc 1	CT Advanced Computing Center	3/8/2024
Giangos,Karina Alejandra	Nurse	Student Health and Wellness	2/23/2024
Goodwin, Jennifer Joy	Procurement Professional	Procurement Services	2/23/2024
Gordon, Valerie	Publicity/Marketing Coord	Public Policy	3/22/2024
Hunt,Taylor Michele	Student Services Prog Assist 2	Waterbury Campus	3/22/2024

University of Connecticut Department of Human Resources Hires Processed from January 31, 2024 to March 31, 2024 Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	DEPARTMENT	DATE
Jabarkhail,Khalid	Sr Grants & Contracts Manager	Sponsored Programs	3/8/2024
Jacobs,Veronica Fields	Ed Program Administrator	Educational Leadership	3/8/2024
Kolano,Adam Joseph	Financial Assistant 1	Physics	2/23/2024
Maitner,Brian Salvin	Postdoctoral Research Assoc	Eversource Energy Center	3/22/2024
Malstrom,Taylor Ann	Housing Coordinator	Residential Life	3/22/2024
Marron, Jessica	Grants and Contracts Associate	CLAS Grant Management	2/9/2024
Martens,Shannon	Admin Program Support 2	Student Health and Wellness	2/23/2024
McMillan, Jordan Helene	Grants and Contracts Associate	Vice President for Research	3/8/2024
Naik,Abhishek	Postdoctoral Research Assoc	Marine Sciences	3/22/2024
Naragon, Michelle Violet	Specialist IA	Athletics Strength Center	2/23/2024
Nigro,Patrick Michael	Student Services Prog Coord	Hartford Campus	2/23/2024
Passeri,Brian Joseph	Librarian 2	UConn Library	3/22/2024
Patev,Evan Richard	Financial Assistant 2	Ctr Open Research Resrcs/Equip	3/8/2024
Patterson, Erin Lee	Postdoctoral Research Assoc	Ecology and Evolutionary Bio	2/9/2024
Paul, Steve	Postdoctoral Research Assoc	Clean Energy Engineering Ctr	2/9/2024
Ren,Zheng	Postdoctoral Research Assoc	Marine Sciences	3/22/2024
Ricci,Christine F	Academic Asst 2	Molecular and Cell Biology	2/23/2024
Robbins,Robert Bradley	Specialist IIA	Athletics MI Football	3/25/2024
Robertson,Brenna Taylor	Research Asst 2	Clean Energy Engineering Ctr	3/22/2024
Rudyk,Marko Jarema	Systems Administrator 2	Enterprise Systems	3/22/2024
Sarandrea, John Michael	Ed Program Assistant 2	Waterbury Campus	2/23/2024
Schofield,Karen	Admin Program Support 2	Dining Services	3/22/2024
Shannon,Ryan Patrick	Postdoctoral Research Assoc	Ecology and Evolutionary Bio	2/9/2024
Song,Pengming	Postdoctoral Research Assoc	Materials Science Institute	3/8/2024
Tamayo Heitz,Elena V	Nurse	Student Health and Wellness	2/23/2024
Thoren,Jason John	Specialist IA	Athletics MI Football	2/21/2024

University of Connecticut Department of Human Resources Separations Processed from January 31, 2024 to March 31, 2024 Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	SEPARATION REASON	DEPARTMENT	DATE
Allen,Kristin M	Procurement Specialist 2	Separation	Procurement Services	3/8/2024
Askew,David Jonathan	Research Asst 1	Separation	Environmental Sci and Engr Ctr	1/26/2024
Awasthi,Saurabh	Postdoctoral Research Assoc	Separation	Mechanical Aerospace Mfg Engr	2/12/2024
Bard-Martel, Maryse	Specialist IA	Separation	Athletics WI Soccer	3/5/2024
Barretta, Ryan	Research Asst 1	Separation	CT Transportation Institute	3/22/2024
Bernard, Christopher J	U Staff Professional 3	Separation	Info Technology Security	2/3/2024
Charlton, Nicholas Scott	Specialist IIA	Separation	Athletics MI Football	3/19/2024
Cruickshank,Laura	Assoc Vice President	Separation	Planning, Design and Construct	2/2/2024
Deibler,Cora L	Professor	Retirement	Art and Art History	2/1/2024
Desch, Melanie Patrice	Ed Program Assistant 1	Separation	Dept of Extension Windham	2/2/2024
Donais,Lauren J.	U Staff Professional 2	Retirement	Institutional Equity	11/1/2023
Donohue, James E	Admin Program Support 4	Retirement	Athletics Development	3/1/2024
Ephraim,Lisa Beth	Academic Advisor 2	Retirement	Engineering Undergrad Programs	3/1/2024
Funari, Vincent Michael	Specialist IA	Separation	Athletics	1/24/2024
Galligan, Jonathan M.	Ed Program Assistant 2	Separation	Psychological Sciences	3/8/2024
Gardiner,Kristin E	Clinical Phlebotomist	Separation	Student Health and Wellness	2/9/2024
Gleason,Emily Kathryn	U Staff Professional 1	Separation	University Compliance	2/9/2024
Gonsalves,Troy	Residence Hall Director	Separation	Residential Life	1/26/2024
Hard,Suzanne	Student Services Prog Mngr 1	Separation	Law	1/20/2024
Hicks Jr, Timothy	Specialist IA	Separation	Athletics MI Football	1/24/2024
Hilliard, Christina	Residence Hall Director	Separation	Residential Life	1/13/2024
Hinckley, Jessica Carollynn	Admin Program Support 2	Separation	Early College Experience	1/18/2024
Hosty, Davidson	Academic Advisor 2	Separation	Stamford Campus	3/22/2024
Huang, Yuping	Postdoctoral Research Assoc	Separation	Physiology and Neurobiology	2/29/2024
James,Allison Lynette Balajadia	Admin Program Support 3	Separation	Innovations Institute	2/10/2024
Johnson,Kristen Yasmin	Research Asst 1	Separation	Educational Psychology	3/5/2024

University of Connecticut Department of Human Resources Separations Processed from January 31, 2024 to March 31, 2024 Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	SEPARATION REASON	DEPARTMENT	DATE
Kilburn, Christopher	Financial Assistant 2	Separation	Nursing	2/22/2024
Kirk,Darcy	Professor - LAW	Retirement	Law	2/1/2024
LaPlant,Helen Wilde	Research Asst 2	Separation	Nursing Instruct and Research	2/1/2024
Le,Thinh Tat Vinh	Postdoctoral Research Assoc	Separation	Clean Energy Engineering Ctr	2/1/2024
Leibin Ko,Emily Beth	Senior Graphic Designer	Separation	UConn Library	2/3/2024
Loftus,Tyler Quinn	Specialist IA	Separation	Athletics	2/13/2024
Marinelli, John Louis	Specialist IIA	Separation	Athletics MI Football	3/12/2024
McClure, Andrew William	Specialist IA	Separation	Athletics MI Football	1/24/2024
McManus, George B	Professor	Retirement	Marine Sciences	2/1/2024
Muir,Brianna Lorraine	Admin Program Support 1	Separation	Vice President for Research	2/10/2024
Olinghouse,Natalie G	Assoc Professor	Retirement	Educational Psychology	12/1/2023
Paguni, Anthony J	Dining Serv Area Asst Manager	Death	Dining Services	11/8/2023
Pedemonti, John	Computer Support Technician 1	Separation	Law Library and Technology	3/2/2024
Poles,Kevin Douglas	Specialist IA	Separation	Athletics MI Football	1/16/2024
Quattro Cook,Terese	Mental Health Clinician	Retirement	Student Health and Wellness	2/1/2024
Roy,Linda P	Plan Dsgn Const Asst Proj Mgr	Separation	Planning, Design and Construct	2/13/2024
Ryan, Michael Francis	Specialist IA	Separation	Athletics	3/15/2024
Satoh, Christopher Masayoshi	Specialist IA	Separation	Athletics MI Football	1/21/2024
Schell,Baylee Noel	Envir Health and Safety Spec 1	Separation	Environmental Hlth and Safety	2/2/2024
Schlink,Heather L.	Plan Dsgn Const Asst Proj Mgr	Separation	Planning, Design and Construct	3/8/2024
Siggins, Jenny Hwang	Admin Program Support 1	Separation	Business	1/31/2024
Smolen, Jonathan David	Postdoctoral Research Assoc	Separation	Earth Sciences	1/27/2024
Tarricone, Christopher J	Information Security Analyst 3	Separation	Info Technology Security	1/27/2024
Thakur,Lakshman S	Assoc Professor	Death	Operations and Info Management	1/29/2024
Ulloa,Susana	Student Services Prog Mngr 2	Death	ISS Cntr for Access PScnd Succ	2/9/2024
Walsh,Kayla Frances	Admin Program Support 2	Separation	ISS Administration	3/2/2024

University of Connecticut Department of Human Resources Separations Processed from January 31, 2024 to March 31, 2024 Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	SEPARATION REASON	DEPARTMENT	DATE
Webb, Hunter James	Specialist IA	Separation	Athletics MI Football	1/16/2024

University of Connecticut Department of Human Resources Leaves of Absence Processed through 4/1/24 Presented to the Board of Trustees for Information on Professional Employees

NAME	TITLE	DEPARTMENT	DATES		REASON FOR	PAY
NAME			START	END	LEAVE	STATUS
Liu, Xi	Research Asst 3	Pharmaceutical Science	3/1/2024	8/31/2024	Personal	Unpaid
Patt,Avinoam J	Professor	Lit, Cultures and Languages	2/27/2024	12/31/2024	Personal	Unpaid
Zhang, Yashan	Asst Professor in Res	Chemistry	2/1/2024	2/29/2024	Bonding	Unpaid

COMMITTEE AGENDAS

AGENDA

University of Connecticut Board of Trustees

Buildings, Grounds and Environment Committee April 10, 2024, at 10:00 a.m. Telephone Meeting

Public Streaming Link (with live captioning): https://ait.uconn.edu/bot

(A recording of the meeting will be posted on the Board website https://boardoftrustees.uconn.edu/ within seven days of the meeting.)

Call to order at 10:00 a.m.

1. Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Wednesday, April 10, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Tuesday, April 9) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

2.	Approval of the Minutes of the Buildings, Grounds and Environment Committee Meeting of February 22, 2024, as circulated	<u>TAB</u> 1
3.	Construction Assurance Office Report – April 2024 ➤ Presenter: David Hook, Construction Auditor	2
4.	 Project Updates ~ Storrs Based Programs ➤ Presenter: Robert Corbett, Interim Associate Vice President of University Planning, Design & Construction ➤ Presenter: Stanley Nolan, Interim Associate Vice President for Facilities Operations 	3
5.	 UConn Health Updates, Facilities Development and Operations Presenter: Eric Kruger, Vice President for UConn Health Facilities Development & Operations 	4

6. Projects Reviewed by BGE and to be presented to Financial Affairs on 02/27/24:

STORRS BASED PROGRAMS	<u>Phase</u>	<u>Budget</u>	<u>Tab</u>
Field House – Old Rec Center Renovation	Final	\$15,500,000	5
XL Center – Academic Renovation	Final	\$1,039,000	6
Buckley Hall Remediation & Refurbishment	Final	\$1,500,000	7
Sprague Hall Remediation & Refurbishment	Final	\$1,050,000	8
von der Mehden Recital Hall Roof Restoration	Final	\$720,000	9
Gampel Pavilion Enhancements	Final	\$10,000,000	10
Garrigus Suites Environmental Systems Upgrade	Final	\$620,000	11

INFORMATION ITEMS:

- 7. Audit of UCONN 2000 Projects Informational Only
- 8. Summary of Individual Change Orders Greater Than 3% of Project Cost (Storrs based projects)
- 9. Status of Code Correction Projects
 - Construction Management Oversight Committee Quarterly Code Correction
 Status Report Code Exception Report
 - Quarterly Construction Status Report, Period Ending December 31, 2023
 - https://updc.media.uconn.edu/wp-content/uploads/sites/1525/2024/02/UConn-Quarterly-Construction-Report 12312023 web.pdf
- 10. Construction Projects Status Report
 - https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2024/04/Construction-Status-Report-4.17.24.xlsx.pdf
- 11. University Senate Representative Report
 - > Presenter: Alexander Agrios, P.E.
- 12. Other Business
- 13. Executive Session (As Needed)
- 14. Adjournment

AGENDA

University of Connecticut Board of Trustees

Construction Management Oversight Committee April 10, 2024, at 10:00 a.m. Telephone Meeting

Public Streaming Link (with live captioning): https://ait.uconn.edu/bot

(A recording of the meeting will be posted on the Board website https://boardoftrustees.uconn.edu/ within seven days of the meeting.)

Call to order at 10:00 a.m.

1. Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Tuesday, April 10, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Monday, April 9) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

- 2. Construction Management Oversight Committee Membership
- 3. Executive Session (As Needed)
- 4. Adjournment

SPECIAL TELEPHONE MEETING

UNIVERSITY OF CONNECTICUT BOARD OF TRUSTEES HONORS AND AWARDS COMMITTEE

AGENDA

Meeting held by Telephone Public Call In Number: (415) 655-0002 US Toll March 25, 2024

Access Code: 2634 145 9421

Public Streaming Link (with live captioning): https://ait.uconn.edu/bot

(A recording of the meeting will be posted on the Board website https://boardoftrustees.uconn.edu/ within seven days of the meeting.)

Call to order at **4:00 p.m.**

- 1. Public Participation (limited to agenda items)*
 - * Individuals who wish to speak during the Public Participation portion of the Monday, March 25, meeting, limited to agenda items, must do so 24 hours in advance of the meeting's start time (i.e., 4:00 p.m. on Friday, March 22) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.
- 2. Minutes of the February 7, 2024, Special Meeting
- 3. Executive Session
- 4. Honorary Degree Nominees
- 5. Adjournment

PLEASE NOTE: If you are an individual with a disability and require accommodations, please e-mail the Board of Trustees Office at boardoftrustees@uconn.edu prior to the meeting.

University of Connecticut & UConn Health Joint Audit & Compliance Committee Meeting March 7, 2024

Agenda

10:00 am - 10:30 am - Executive Session / 10:30 am - 12:00 pm - Public Session

Meeting held by Telephone

Public Call in # +1-415-655-0002 US Toll Access code: 2632 816 9902

Public Streaming Link (with live captioning): https://ait.uconn.edu/bot

(A recording of the meeting will be posted on the Board website https://boardoftrustees.uconn.edu/ within seven days of the meeting.)

	Торіс	Proposed Action	Attachment
Ex	recutive Session Anticipated	Review	None
1.	GENERAL		
	Public Comment*		None
	Minutes of the December 21, 2023, Meeting	Approval	1.1
2.	EXTERNAL AUDIT ACTIVITIES		
	Status of External Audit Engagements	Update	2.1
	Mayer Hoffman McCann P.C. Presentation on FY23 UCONN 2000 Infrastructure	Presentation	2.2
	Program Agreed Upon Procedures Report	Report	2.3
3.	SIGNIFICANT INTERNAL AUDIT ACTIVITIES		
	Status of Audit Assignments	Update	3.1
	Status of Audit Observations	Update	3.2
	AMAS Staffing	Update	3.3
4.	COMPLIANCE ACTIVITIES		
	Significant Compliance Activities	Update	4.1
	Healthcare Compliance and Privacy Dashboard	Presentation	4.2
	Informational/Educational Items	Informational	4.3
5.	INFORMATION TECHNOLOGY		
	• UConn	Update	5.1
	UConn Health	Update	5.2
6.	OTHER BUSINESS		
7.	ADJOURNMENT		

^{*} Individuals who wish to speak during the Public Participation portion of the Thursday, March 7, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Wednesday, March 6) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comments to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

TELEPHONE MEETING

UNIVERSITY OF CONNECTICUT BOARD OF TRUSTEES

STUDENT LIFE COMMITTEE April 10, 2024, 4:00 p.m.

AGENDA

Public Streaming Link (with live captioning): https://ait.uconn.edu/bot

(A recording of the meeting will be posted on the Board website https://boardoftrustees.uconn.edu/ within seven days of the meeting.)

- 1. Public Participation*
 - * Individuals who wish to speak during the Public Participation portion of the Wednesday, April 10, meeting must sign up 24 hours in advance of the meeting's start time (i.e., 4:00 p.m. on Tuesday, April 9) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via BoardCommittees@uconn.edu, and all comments will be transmitted to the Committee.
- 2. Minutes from the February 7, 2024, Meeting
- 3. Standing Updates:
 - Student Life and Enrollment Update
 - Provost and Dean of Students Update
- 4. Protect the Pack Program
- 5. Campus Change Students
- 6. Posting Policy
- 7. University Senate Representative Report
- 8. Notification of Proposed Changes to the *By-Laws of the University of Connecticut*
- 9. Other Business
- 10. Executive Session (as needed)
- 11. Adjournment

Academic Affairs

AGENDA

University of Connecticut Board of Trustees

Academic Affairs Committee April 16, 2024, at 8:30 a.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): https://ait.uconn.edu/bot

(A recording of the meeting will be posted on the Board website https://boardoftrustees.uconn.edu/ within seven days of the meeting.)

Call to order at 8:30 a.m.

1. Public Participation*

* Individuals who wish to speak during the Public Participation portion of the Tuesday, April 16, meeting must do so 24 hours in advance of the meeting's start time (i.e., 8:30 a.m. on Monday, April 15) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

ACTION ITEMS

2.	Minutes from the February 27, 2024, Meeting	(Attachment 1)
3.	Promotion & Tenure	(Attachment 2)
4.	Tenure at Hire	(Attachment 3)
5.	Sabbatical Leave Recommendations	(Attachment 4)
6.	Appointment of Professor Jeffrey R. McCutcheon as the General Electric Endowed Professor in Advanced Manufacturing in the College of Engineering	(Attachment 5)
7.	Renaming the Department of Civil and Environmental Engineering as the School of Civil and Environmental Engineering in the College of Engineering	(Attachment 6)
8.	Master of Social Responsibility and Impact on Business in the School of Business	(Attachment 7)

9. Innovation Faculty Hires and Entrepreneurial Ecosystem Initiative (Attachment 8) Public Act No. 21-111 (An Act Authorizing and Adjusting Bonds of the State for Capital Improvements, Transportation and Other Purposes, Establishing the Community Investment Fund 2030 Board, Authorizing State Grant Commitments for School Building Projects and Making Revisions to the School Building Project Statutes)

INFORMATIONAL ITEMS

10. Reappointments (Attachment A)

11. Academic Program Inventory (Attachment B)

- 12. Professional Licensure Requirements
- 13. University Senate Representative Report
- 14. Other Business
- 15. Executive Session (as needed)
- 16. Adjournment

ATTACHMENT A

UNIVERSITY OF CONNECTICUT TENURE TRACK REAPPOINTMENTS

PRESENTED TO THE BOARD OF TRUSTEES FOR INFORMATION - April 17, 2024

<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	SCHOOL/COLLEGE
Connolly, Cristina	Assistant Professor	Agriculture and Resource Economics	Agriculture, Health and Natural Resources
Somers, Jackson	Assistant Professor	Agriculture and Resource Economics	Agriculture, Health and Natural Resources
Tanaka, Shinsuke	Assistant Professor	Agriculture and Resource Economics	Agriculture, Health and Natural Resources
Cooksey-Stowers, Kristen	Assistant Professor	Allied Health Sciences	Agriculture, Health and Natural Resources
Shrestha, Roman	Assistant Professor	Allied Health Sciences	Agriculture, Health and Natural Resources
Valente, Pablo	Assistant Professor	Allied Health Sciences	Agriculture, Health and Natural Resources
Xu, Ran	Assistant Professor	Allied Health Sciences	Agriculture, Health and Natural Resources
Fragomeni, Breno	Assistant Professor	Animal Science	Agriculture, Health and Natural Resources
Upadhyay, Abhinav	Assistant Professor	Animal Science	Agriculture, Health and Natural Resources
Colon-Semenza, Cristina	Assistant Professor	Kinesiology	Agriculture, Health and Natural Resources
Earp, Jacob	Assistant Professor	Kinesiology	Agriculture, Health and Natural Resources
Glaviano, Neal	Assistant Professor	Kinesiology	Agriculture, Health and Natural Resources
Harrison, Steven	Assistant Professor	Kinesiology	Agriculture, Health and Natural Resources
Huggins, Robert	Assistant Professor	Kinesiology	Agriculture, Health and Natural Resources
Kwon, Oh Sung	Assistant Professor	Kinesiology	Agriculture, Health and Natural Resources
Piscitelli, Daniele	Assistant Professor	Kinesiology	Agriculture, Health and Natural Resources
Srinivasan, Sudha	Assistant Professor	Kinesiology	Agriculture, Health and Natural Resources
Brandt, Jessica	Assistant Professor	Natural Resources and the Environment	Agriculture, Health and Natural Resources
Dobbs, Cynnamon	Assistant Professor	Natural Resources and the Environment	Agriculture, Health and Natural Resources
Knighton, James	Assistant Professor	Natural Resources and the Environment	Agriculture, Health and Natural Resources
Witharana, Chandi	Assistant Professor	Natural Resources and the Environment	Agriculture, Health and Natural Resources
Andersen, Catherine	Associate Professor	Nutritional Sciences	Agriculture, Health and Natural Resources
Blackman Carr, Loneke	Assistant Professor	Nutritional Sciences	Agriculture, Health and Natural Resources
Choi, Sangyong	Assistant Professor	Nutritional Sciences	Agriculture, Health and Natural Resources
Fields, Jennifer	Assistant Professor	Nutritional Sciences	Agriculture, Health and Natural Resources
Mathias, Clinton	Associate Professor	Nutritional Sciences	Agriculture, Health and Natural Resources
Qiao, Mingyu	Assistant Professor	Nutritional Sciences	Agriculture, Health and Natural Resources
Fragomeni, Mariana	Assistant Professor	Plant Science and Landscape Architecture	Agriculture, Health and Natural Resources
Smachylo, Julia	Assistant Professor	Plant Science and Landscape Architecture	Agriculture, Health and Natural Resources
Murphy, Francis	Assistant Professor	Accounting	Business
Baloria, Vishal	Associate Professor	Accounting	Business
Chen, Wei	Assistant Professor	Accounting	Business
Docimo, William	Assistant Professor	Accounting	Business
Vakil, Tara	Assistant Professor	Accounting	Business

<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	SCHOOL/COLLEGE
Xu, Nina	Assistant Professor	Accounting	Business
Zou, Youli	Assistant Professor	Accounting	Business
Van de Minne, Alex	Assistant Professor	Finance	Business
Deng, Yao	Assistant Professor	Finance	Business
Gao, Meng	Assistant Professor	Finance	Business
Zheng, Xiang	Assistant Professor	Finance	Business
Oh, Kyoungio	Assistant Professor	Management and Entrepreneurship	Business
Coles, Ryan	Assistant Professor	Management and Entrepreneurship	Business
Pennington, Keith	Assistant Professor	Management and Entrepreneurship	Business
Rheinhardt, Alexandra	Assistant Professor	Management and Entrepreneurship	Business
Bao, Weining	Assistant Professor	Marketing	Business
Brick, Danielle	Assistant Professor	Marketing	Business
Chambers, Rachel	Assistant Professor	Marketing	Business
Cardonha, Carlos	Assistant Professor	Operations and Information Management	Business
Liang, Chen	Assistant Professor	Operations and Information Management	Business
Lou, Bowen	Assistant Professor	Operations and Information Management	Business
Bai, Miao	Assistant Professor	Operations and Information Management	Business
Sim, Jaeung	Assistant Professor	Operations and Information Management	Business
Xie, Lijia	Associate Professor	Operations and Information Management	Business
Xu, Fasheng	Assistant Professor	Operations and Information Management	Business
Everett, Sakeena	Assistant Professor	Curriculum and Instruction	Education
Filipiak, Danielle	Assistant Professor	Curriculum and Instruction	Education
Chen, Chen	Assistant Professor	Educational Leadership	Education
Freidus, Alexandra	Assistant Professor	Educational Leadership	Education
Isard, Risa	Assistant Professor	Educational Leadership	Education
Caemmerer, Jacqueline	Assistant Professor	Educational Psychology	Education
Davidesco, Ido	Assistant Professor	Educational Psychology	Education
Lynch, Kathleen	Assistant Professor	Educational Psychology	Education
Anglin, Kylie	Assistant Professor	Educational Psychology	Education
Collier, Zachary	Assistant Professor	Educational Psychology	Education
Haynes-Thoby, Latoya	Assistant Professor	Educational Psychology	Education
Posado-Quintera, Hugo	Assistant Professor	Biomedical Engineering	Engineering
Beykal, Burcu	Assistant Professor	Chemical and Biomolecular Engineering	Engineering
Ozkan, Desen	Assistant Professor	Chemical and Biomolecular Engineering	Engineering
Cerrai, Diego	Assistant Professor	Civil & Environmental Engineering	Engineering
Filipovska, Monika	Assistant Professor	Civil & Environmental Engineering	Engineering
Fakhrmoosavi, Seyede Fatemeh	Assistant Professor	Civil & Environmental Engineering	Engineering
Morovati, Vahid	Assistant Professor	Civil & Environmental Engineering	Engineering
Hain, Alexandra	Assistant Professor	Civil & Environmental Engineering	Engineering

<u>NAME</u>	<u>TITLE</u>	<u>DEPARTMENT</u>	SCHOOL/COLLEGE
Lawal, Abi	Assistant Professor	Civil & Environmental Engineering	Engineering
Yang, Qian	Assistant Professor	Computing	Engineering
He, Suining	Assistant Professor	Computing	Engineering
Ding, Caiwen	Assistant Professor	Computing	Engineering
Almashaqbeh, Ghada	Assistant Professor	Computing	Engineering
Song, Dongjin	Assistant Professor	Computing	Engineering
Dori-Hacohen, Shiri	Assistant Professor	Computing	Engineering
Zhang, Wei	Assistant Professor	Computing	Engineering
Wang, Minmei	Assistant Professor	Computing	Engineering
Ghavamnia, Hamed	Assistant Professor	Computing	Engineering
Wang, Zongjie	Assistant Professor	Electrical & Computer Engineering	Engineering
Zuo, Shan	Assistant Professor	Electrical & Computer Engineering	Engineering
Zhao, Junbo	Assistant Professor	Electrical & Computer Engineering	Engineering
Frame, Lesley	Assistant Professor	Materials Science & Engineering	Engineering
Ortalan, Volkan	Associate Professor	Materials Science & Engineering	Engineering
Dupuy, Alexander	Assistant Professor	Materials Science & Engineering	Engineering
Xu, Hongyi	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Bilal, Osama	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Carbone, Francesco	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Tarakanova, Anna	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Imani, Farhad	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Kim, Kyungjin	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Pavlidis, George	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Kang, SeungYeon	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Duduta, Mihai	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Liu, Chang	Assistant Professor	Mechanical, Aerospace and Manufacturing Engineering	Engineering
Athens, Elizabeth	Assistant Professor	Art & Art History	Fine Arts
Degges, Douglas	Assistant Professor	Art & Art History	Fine Arts
Falconi, Jose	Assistant Professor	Art & Art History	Fine Arts
Figueredo, Enrique	Assistant Professor	Art & Art History	Fine Arts
Sancomb, Christopher	Assistant Professor	Art & Art History	Fine Arts
Cassano, Heather	Assistant Professor	Digital Media & Design	Fine Arts
Huang, Sue	Assistant Professor	Digital Media & Design	Fine Arts
Olschan, Samantha	Assistant Professor	Digital Media & Design	Fine Arts
Zhou, Ting	Assistant Professor	Digital Media & Design	Fine Arts
Qi, Zhenzhen	Assistant Professor	Digital Media & Design	Fine Arts
Fellows, Sarita	Assistant Professor	Dramatic Arts	Fine Arts
Majid, Asif	Assistant Professor	Dramatic Arts	Fine Arts
Neighbors, Jacob	Assistant Professor	Dramatic Arts	Fine Arts

Kaplan, MichaelAssistant ProfessorDramatic ArtsFine ArtsAcevedo, StefanieAssistant ProfessorMusicFine ArtsKim, JanetAssistant ProfessorMusicFine ArtsMcManus, JustinAssistant ProfessorMusicFine ArtsHumber, NadiyahAssociate ProfessorLawVanCleave, AnnaAssociate ProfessorLawPantin, TravisAssociate ProfessorLawFaucon*, CaseyAssociate ProfessorLawZubrzycki, CarleenAssociate ProfessorLawAcebo, NathanAssistant ProfessorAnthropologyLiberal Arts and SciencesMayer, JoshuaAssistant ProfessorAnthropologyLiberal Arts and SciencesRuiz, Hector CamiloAssistant ProfessorAnthropologyLiberal Arts and SciencesSaha Roy, SayantanAssistant ProfessorAnthropologyLiberal Arts and SciencesSeraphin, BrunoAssistant ProfessorAnthropologyLiberal Arts and SciencesShoreman-Ouimet, EleanorAssistant ProfessorAnthropologyLiberal Arts and SciencesWilliams, SarahAssistant ProfessorAnthropologyLiberal Arts and SciencesAksenov, AlexanderAssistant ProfessorChemistryLiberal Arts and SciencesGilmore, KerryAssistant ProfessorChemistryLiberal Arts and SciencesHohman, James NathanAssistant ProfessorChemistryLiberal Arts and Sciences
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Humber, Nadiyah Associate Professor Law VanCleave, Anna Associate Professor Law Pantin, Travis Associate Professor Law Faucon*, Casey Associate Professor Law Zubrzycki, Carleen Associate Professor Law Acebo, Nathan Assistant Professor Anthropology Liberal Arts and Sciences Mayer, Joshua Assistant Professor Anthropology Liberal Arts and Sciences Ruiz, Hector Camilo Assistant Professor Anthropology Liberal Arts and Sciences Saha Roy, Sayantan Assistant Professor Anthropology Liberal Arts and Sciences Scraphin, Bruno Assistant Professor Anthropology Liberal Arts and Sciences Shoreman-Ouimet, Eleanor Assistant Professor Anthropology Liberal Arts and Sciences Williams, Sarah Assistant Professor Anthropology Liberal Arts and Sciences Williams, Sarah Assistant Professor Anthropology Liberal Arts and Sciences Gilmore, Kerry Assistant Professor Chemistry Liberal Arts and Sciences Hohman, James Nathan Assistant Professor Chemistry Liberal Arts and Sciences
VanCleave, AnnaAssociate ProfessorLawPantin, TravisAssociate ProfessorLawFaucon*, CaseyAssociate ProfessorLawZubrzycki, CarleenAssociate ProfessorLawAcebo, NathanAssistant ProfessorAnthropologyLiberal Arts and SciencesMayer, JoshuaAssistant ProfessorAnthropologyLiberal Arts and SciencesRuiz, Hector CamiloAssistant ProfessorAnthropologyLiberal Arts and SciencesSaha Roy, SayantanAssistant ProfessorAnthropologyLiberal Arts and SciencesSeraphin, BrunoAssistant ProfessorAnthropologyLiberal Arts and SciencesShoreman-Ouimet, EleanorAssistant ProfessorAnthropologyLiberal Arts and SciencesWilliams, SarahAssistant ProfessorAnthropologyLiberal Arts and SciencesAksenov, AlexanderAssistant ProfessorChemistryLiberal Arts and SciencesGilmore, KerryAssistant ProfessorChemistryLiberal Arts and SciencesHohman, James NathanAssistant ProfessorChemistryLiberal Arts and Sciences
Pantin, Travis Associate Professor Faucon*, Casey Associate Professor Authropology Acebo, Nathan Assistant Professor Anthropology Assistant Professor Anthropology Assistant Professor Anthropology Assistant Professor Anthropology Liberal Arts and Sciences Liberal Arts and Sciences Anthropology Liberal Arts and Sciences Chemistry Liberal Arts and Sciences Chemistry Liberal Arts and Sciences Chemistry Liberal Arts and Sciences
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Ruiz, Hector Camilo Assistant Professor Anthropology Liberal Arts and Sciences Saha Roy, Sayantan Assistant Professor Anthropology Liberal Arts and Sciences Seraphin, Bruno Assistant Professor Anthropology Liberal Arts and Sciences Shoreman-Ouimet, Eleanor Assistant Professor Anthropology Liberal Arts and Sciences Williams, Sarah Assistant Professor Anthropology Liberal Arts and Sciences Williams, Sarah Assistant Professor Anthropology Liberal Arts and Sciences Aksenov, Alexander Assistant Professor Chemistry Liberal Arts and Sciences Gilmore, Kerry Assistant Professor Chemistry Liberal Arts and Sciences Hohman, James Nathan Assistant Professor Chemistry Liberal Arts and Sciences
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Shoreman-Ouimet, Eleanor Assistant Professor Anthropology Liberal Arts and Sciences Williams, Sarah Assistant Professor Anthropology Liberal Arts and Sciences Aksenov, Alexander Assistant Professor Chemistry Liberal Arts and Sciences Gilmore, Kerry Assistant Professor Chemistry Liberal Arts and Sciences Hohman, James Nathan Assistant Professor Chemistry Liberal Arts and Sciences
Williams, Sarah Assistant Professor Anthropology Liberal Arts and Sciences Aksenov, Alexander Assistant Professor Chemistry Liberal Arts and Sciences Hohman, James Nathan Assistant Professor Chemistry Liberal Arts and Sciences
Aksenov, Alexander Assistant Professor Chemistry Liberal Arts and Sciences Gilmore, Kerry Assistant Professor Chemistry Liberal Arts and Sciences Hohman, James Nathan Assistant Professor Chemistry Liberal Arts and Sciences
Gilmore, Kerry Assistant Professor Chemistry Liberal Arts and Sciences Hohman, James Nathan Assistant Professor Chemistry Liberal Arts and Sciences
Hohman, James Nathan Assistant Professor Chemistry Liberal Arts and Sciences
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THE RESIDENCE OF THE PROPERTY
Kienzler, Michael Assistant Professor Chemistry Liberal Arts and Sciences
Cooper, Ressa Amanda Assistant Professor Communication Liberal Arts and Sciences
Hintz, Elizabeth Assistant Professor Communication Liberal Arts and Sciences
Ma, Zexin Marsha Assistant Professor Communication Liberal Arts and Sciences
Page, Tyler Assistant Professor Communication Liberal Arts and Sciences
Suk, Jiyoun Assistant Professor Communication Liberal Arts and Sciences
Yue, Cen Assistant Professor Communication Liberal Arts and Sciences
Callahan, Russell Assistant Professor Earth Sciences Liberal Arts and Sciences
Feng, Ran Assistant Professor Earth Sciences Liberal Arts and Sciences
Heyduk, Karolina Assistant Professor Ecology and Evolutionary Biology Liberal Arts and Sciences
Kremer, Colin Assistant Professor Ecology and Evolutionary Biology Liberal Arts and Sciences
Choi, Sung Hoon Assistant Professor Economics Liberal Arts and Sciences
Cooper, Spencer Assistant Professor Economics Liberal Arts and Sciences
Kim, Harim Assistant Professor Economics Liberal Arts and Sciences
Levin, Remy Assistant Professor Economics Liberal Arts and Sciences
Vidart, Daniela Assistant Professor Economics Liberal Arts and Sciences
Anson, April Assistant Professor English Liberal Arts and Sciences
Booten, Kyle Assistant Professor English Liberal Arts and Sciences
Choffel, Julie Assistant Professor English Liberal Arts and Sciences
Islam, Najnin Assistant Professor English Liberal Arts and Sciences

NAME	TITLE	<u>DEPARTMENT</u>	SCHOOL/COLLEGE
Jones, Briona	Assistant Professor	English	Liberal Arts and Sciences
Menrisky, Alexander	Assistant Professor	English	Liberal Arts and Sciences
Abu, Thelma	Assistant Professor	Geography	Liberal Arts and Sciences
Burton, Christopher	Assistant Professor	Geography	Liberal Arts and Sciences
Park, Yoo Min	Assistant Professor	Geography	Liberal Arts and Sciences
Amador, Emma	Assistant Professor	History	Liberal Arts and Sciences
Maruyama, Hana	Assistant Professor	History	Liberal Arts and Sciences
Plater, Mars	Assistant Professor	History	Liberal Arts and Sciences
Silverstein, Sara	Assistant Professor	History	Liberal Arts and Sciences
Theiss, William	Assistant Professor	History	Liberal Arts and Sciences
Yazdani, Kaveh	Assistant Professor	History	Liberal Arts and Sciences
Burnett, Marketa	Assistant Professor	Human Dev and Family Sciences	Liberal Arts and Sciences
Ferreira van Leer, Kevin	Assistant Professor	Human Dev and Family Sciences	Liberal Arts and Sciences
Kalinowski, Jolaade	Assistant Professor	Human Dev and Family Sciences	Liberal Arts and Sciences
LaRusso, Maria	Assistant Professor	Human Dev and Family Sciences	Liberal Arts and Sciences
Moody, Raymond	Assistant Professor	Human Dev and Family Sciences	Liberal Arts and Sciences
Nwakasi, Candidus	Assistant Professor	Human Dev and Family Sciences	Liberal Arts and Sciences
Rendon Garcia, Sarah	Assistant Professor	Human Dev and Family Sciences	Liberal Arts and Sciences
Zhang, Na	Assistant Professor	Human Dev and Family Sciences	Liberal Arts and Sciences
Crawford, Amanda	Assistant Professor	Journalism	Liberal Arts and Sciences
Granby, Martine	Assistant Professor	Journalism	Liberal Arts and Sciences
Stegovec, Adrian	Assistant Professor	Linguistics	Liberal Arts and Sciences
Allen, Mary E.	Assistant Professor	Literatures, Cultures, and Languages	Liberal Arts and Sciences
Horakova, Ana	Assistant Professor	Literatures, Cultures, and Languages	Liberal Arts and Sciences
Koenig, Raphael	Assistant Professor	Literatures, Cultures, and Languages	Liberal Arts and Sciences
Miller, Yonatan	Assistant Professor	Literatures, Cultures, and Languages	Liberal Arts and Sciences
Manning, Cara	Assistant Professor	Marine Sciences	Liberal Arts and Sciences
Matassa, Catherine	Assistant Professor	Marine Sciences	Liberal Arts and Sciences
Romero, Leonel	Assistant Professor	Marine Sciences	Liberal Arts and Sciences
Erceg, Jelena	Assistant Professor	Molecular and Cell Biology	Liberal Arts and Sciences
Hanlon, Stacey	Assistant Professor	Molecular and Cell Biology	Liberal Arts and Sciences
Milligan-McClellan, Kathryn	Assistant Professor	Molecular and Cell Biology	Liberal Arts and Sciences
Santiago Martinez, Michel Geovanni	Assistant Professor	Molecular and Cell Biology	Liberal Arts and Sciences
Comay del Junco, Elena	Assistant Professor	Philosophy	Liberal Arts and Sciences
Lin, Ting-An	Assistant Professor	Philosophy	Liberal Arts and Sciences
Angles-Alcazar, Daniel	Assistant Professor	Physics	Liberal Arts and Sciences
Colombo, Simone	Assistant Professor	Physics	Liberal Arts and Sciences
Faesi, Christopher	Assistant Professor	Physics	Liberal Arts and Sciences
Le, Anh-Thu	Assistant Professor	Physics	Liberal Arts and Sciences

<u>NAME</u>	TITLE	<u>DEPARTMENT</u>	SCHOOL/COLLEGE
Volkov, Pavel	Assistant Professor	Physics	Liberal Arts and Sciences
Sciolino, Natale	Assistant Professor	Physiology and Neurobiology	Liberal Arts and Sciences
Zarkada, Georgia	Assistant Professor	Physiology and Neurobiology	Liberal Arts and Sciences
Ahmed Zaki, Hind	Assistant Professor	Political Science	Liberal Arts and Sciences
Andrews, Talbot	Assistant Professor	Political Science	Liberal Arts and Sciences
Byers, Jason	Assistant Professor	Political Science	Liberal Arts and Sciences
Evers, Miles	Assistant Professor	Political Science	Liberal Arts and Sciences
Gercek, Salih Emre	Assistant Professor	Political Science	Liberal Arts and Sciences
Orozco Mendoza, Elva	Assistant Professor	Political Science	Liberal Arts and Sciences
Buchweitz, Augusto	Associate Professor	Psychological Sciences	Liberal Arts and Sciences
Chaney, Kimberly	Assistant Professor	Psychological Sciences	Liberal Arts and Sciences
Egbert, Amy	Assistant Professor	Psychological Sciences	Liberal Arts and Sciences
Garr-Schultz, Alexandra	Assistant Professor	Psychological Sciences	Liberal Arts and Sciences
Miller, Jonas	Assistant Professor	Psychological Sciences	Liberal Arts and Sciences
Solis, Lorena	Assistant Professor	Psychological Sciences	Liberal Arts and Sciences
Suanda, Sumarga	Assistant Professor	Psychological Sciences	Liberal Arts and Sciences
de la Riva Aguero, Renzo	Assistant Professor	Public Policy	Liberal Arts and Sciences
Hamilton, Christal	Assistant Professor	Public Policy	Liberal Arts and Sciences
Kim, Yusun	Assistant Professor	Public Policy	Liberal Arts and Sciences
Mitre Becerril, David	Assistant Professor	Public Policy	Liberal Arts and Sciences
Yu, Jinhai	Assistant Professor	Public Policy	Liberal Arts and Sciences
Zhang, Ruodan	Assistant Professor	Public Policy	Liberal Arts and Sciences
Aldana Marquez, Beatriz	Assistant Professor	Sociology	Liberal Arts and Sciences
Jacobs, Elizabeth	Assistant Professor	Sociology	Liberal Arts and Sciences
Pryma, Jane	Assistant Professor	Sociology	Liberal Arts and Sciences
Showers, Fumilayo	Assistant Professor	Sociology	Liberal Arts and Sciences
Staggers-Hakim, Raja	Assistant Professor	Sociology	Liberal Arts and Sciences
Talbert, Ryan	Assistant Professor	Sociology	Liberal Arts and Sciences
Thakore, Bhoomi	Assistant Professor	Sociology	Liberal Arts and Sciences
Butler, Lindsay	Assistant Professor	Speech, Language, and Hearing Sciences	Liberal Arts and Sciences
Maggu, Akshay	Assistant Professor	Speech, Language, and Hearing Sciences	Liberal Arts and Sciences
Gu, Yuwen	Assistant Professor	Statistics	Liberal Arts and Sciences
Salvana, Mary Lai	Assistant Professor	Statistics	Liberal Arts and Sciences
Spencer, Neil	Assistant Professor	Statistics	Liberal Arts and Sciences
Zheng, Yao	Assistant Professor	Statistics	Liberal Arts and Sciences

ATTACHMENT B



Office of the Provost Anne D'Alleva, Ph.D. Provost and Executive Vice President for Academic Affairs

April 16, 2024

TO: Members of the Board of Trustees

FROM: Anne D'Alleva, Ph.D.

anne Daller Provost and Executive Vice President for Academic

RE: **Academic Program Inventory**

BACKGROUND:

In accordance with Connecticut General Statutes § 185-10a-35a, authority over establishment of new academic programs, the the Board of Trustees for The University of Connecticut is provided with the authority, "to review and approve recommendations for the establishment of new academic programs at the university." These programs are reported to the Office of Higher Education, which maintains an inventory of approved academic programs offered by public and independent colleges and universities in Connecticut.

Core information provided on these program listings (credential type, locations and modalities in which programs are offered, program names, and CIP (Classification of Instructional Programs) codes is vital for students and for external reporting.

The Provost presents changes to the name or CIP code of programs, the addition or removal of locations or modalities, and changes to concentations and minors to the Board for informational purposes. Such changes have already been approved through appropriate shared governance bodies in schools and colleges and by the Council of Deans.

ACADEMIC INVENTORY CHANGES:

College of Arts and Sciences:

Bachelor of Arts (B.A.) and Bachelor of Science (B.S.) in Geography CIP code change from 45.0701 (Geography) to 30.4401 (Geography and Environmental Studies), more correctly reflecting the curricular content of the program. Effective term: summer 2024.

The Graduate School

Doctor of Education (Ed.D.) in Educational Leadership location change from Storrs to Hartford (with agreement of current students). Effective term: fall 2024.

- Master of Science (M.S.) in Business Analytics and Project Management (MSBAPM), elimination of three concentrations: Actuarial Science; Talent Analytics; and Health Care Analytics (no students currently in the concentrations). Effective term: fall 2024.
- Master of Arts (M.A.) in Geography CIP code change *from* 45.0701 (Geography) *to* 30.4401 (Geography and Environmental Studies), more correctly reflecting the curricular content of the program. Effective term: summer 2024.
- Doctor of Philosophy (Ph.D.) in Geography CIP code change *from* 45.0701 (Geography) *to* 30.4401 (Geography and Environmental Studies), more correctly reflecting the curricular content of the program. Effective term: summer 2024.

Financial Affairs

AGENDA

University of Connecticut Board of Trustees

Financial Affairs Committee April 16, 2024, at 10:00 a.m. Virtual Meeting

Public Streaming Link (with live captioning upon request): https://ait.uconn.edu/bot

(A recording of the meeting will be posted on the Board website https://boardoftrustees.uconn.edu/ within seven days of the meeting.)

Call to order at 10:00 a.m.

1) Public Participation*

*Individuals who wish to speak during the Public Participation portion of the Tuesday, April 16, meeting must do so 24 hours in advance of the meeting's start time (i.e., 10:00 a.m. on Monday, April 15) by emailing BoardCommittees@uconn.edu. Speaking requests must include a name, telephone number, topic, and affiliation with the University (i.e., student, employee, member of the public). The Committee may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, individuals may submit written comments to the Committee via email (BoardCommittees@uconn.edu), and all comments will be transmitted to the Committee.

PRESENTATION ITEM:

TAB

2) Fiscal Year 25 Budget Update

ACTION ITEMS:

3)	Minutes of the February 27, 2024, Meeting	1
4)	Contracts and Agreements for Approval	2

5) Fiscal Year 2025 Student Fees for the University of Connecticut, Storrs and Regional Campuses 3

CAPITAL PROJECT BUDGETS FOR APPROVAL:

	STORRS BASED PROGRAMS	<u>Phase</u>	<u>Budget</u>	
6)	Field House – Old Rec Center Renovation	Final	\$15,500,000	4
7)	XL Center – Academic Renovation	Final	\$1,039,000	5
8)	Buckley Hall Remediation & Refurbishment	Final	\$1,500,000	6
9)	Sprague Hall Remediation & Refurbishment	Final	\$1,050,000	7
10)	von der Mehden Recital Hall Roof Restoration	Final	\$720,000	8
11)	Gampel Pavilion Enhancements	Final	\$10,000,000	9
12)	Garrigus Suites Environmental Systems Upgrade	Final	\$620,000	10

INFORMATION ITEMS:

- 13) Contracts and Agreements for Information
- 14) Construction Project Status Report
 https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2024/04/Construction-Status-Report-4.17.24.xlsx.pdf
- 15) FY24 Capital Project Expenditure Report as of 03/31/24 https://bpir.media.uconn.edu/wp-content/uploads/sites/3452/2024/04/Cap-Proj-Exp-Report-3-31-24.pdf
- 16) University Senate Representative Report
- 17) Other Business
- 18) Executive Session (as needed)
- 19) Adjournment

11

ATTACHMENT A

CONTRACT AGREEMENTS FOR INFORMATION APRIL 17 2024

						APRIL 17, 2024					
					PROCUREI	MENT - NEW* FOR INFO	RMATION				
*The A	Administration is seeking	approval to enter into con	tracts based on the n	naterial terms and cond	litions identified bel	ow, subject to final legal rev	ew.				
CONST	TRUCTION SERVICES - CO	NSTRUCTION MANAGER									
											SMBE
				_					_		SME
No. 1	Contractor Lee Kennedy Company,	Contract No.	Approval Amount \$188,936	Term 02/05/24-07/04/26	Fund Source UCONN 2000	Program Director Robert Corbett,	Drainet No. 2002CO C	shool of Nursing Dui	Purpose	struction manager services to complete the new	
1	Inc.	300260	\$188,930	02/05/24-07/04/26	OCONN 2000	Interim AVP, University		-	-	e Storrs Campus. Approval Amount is for pre-	
	inc.					Construction, Planning &		-	-	T on 10/25/23 - \$5,400,000)	
						Design	construction services	. (Design budget up	proved by the bo	1 011 107 237 23 - \$3,400,0007	
		IEW* FOR INFORMAT	ION								
BOLD	PROGRAM	1	T	T	1		T				
											SMBE
No.	Contractor	Contract No.	Approval Amount	Term	Recipient	Program Director			Purpose		S
2	Helen Gurley Brown	TBD	\$980,000	07/01/24-06/30/27	UConn BOLD	Emily Rose Schwab,	Provide UConn's BOL	D Program with fina	ncial support to fu	nd programming, networking opportunities,	
	Foundation				Program	BOLD Program Director	leadership projects, a	nd scholarships.			
						and Advisor, Office of					
						Undergraduate Research					
					PROCUREMENT	- AMENDMENTS* FOR	INFORMATION				
IT HAR	DWARE SOFTWARE &	SOFTWARE LICENSE AGR	FEMENTS		T ROCORLIVIEN	- AMENDINENTS TOK	INIONIVIATION				
11 11/21	DWARE, SOITWARE, &	TOT TWAKE EIGENSE AGK	LEWIEWIS								T I
			New Approval				Total Expenditures	Expenditures	Expenditures		SMBE
No.	Contractor	Contract No.	Amount	Term	Fund Source	Program Director	as of 03/01/2024	FY23	FY22	Purpose	S
3	ePlus Technology Inc	18PSX0202	\$0	04/11/19-04/10/25	Multiple Sources	Michael Mundrane	\$489,656	\$132,587	\$57,261	Cabling and network hardware, cisco products,	
			[Contract Value			Vice President and Chief				supplies and services for all University	
			Previously			Information Officer				campuses. Amend to extend contract term one	
			\$899,000; Contract							year, through 04/10/2025. Contract value	
			Value Remains the							remains the same. Sourced through a State of	
			Same]							Connecticut contract. Future extensions may	
										be exercised at the discretion of the State.	
										Contract extension is requested to remain	
										aligned with the State of Connecticut	
										agreement.	
ON-CA	ALL CONSTRUCTION SERV	/ICES - GENERAL CONTRA	CTOP SERVICES								
CIN-CH	LE CONSTRUCTION SERV	TICLS GENERAL CONTRA	JERVICES								ш
			New Approval				Total Expenditures	Expenditures	Expenditures		SMBE
No.	Contractor	Contract No.	Amount	Term	Fund Source	Program Director	as of 03/01/24	FY23	FY22	Purpose	8
4	Sarazin General	OC.GC2021.SBE-4	\$999,999	01/01/21-12/31/24	UCONN 2000	Robert Corbett,	\$107,280	\$23,705	\$83,575	On-Call Trade Contractor Services, General	
	Contractors, Inc.		[Contract Value			Interim AVP, University				Contractor to be used at all UConn campuses to	
			Previously \$0;			Construction, Planning &				provide project support as needed. Amend to	
			Total New Contract			Design				increase "No Value" contract to \$999,999 to	
			Value: \$999,999]							establish a maximum amount payable and	
										reassign as a "Value" contract. Contract term	Х
										remains the same. One extension of one year	
										remains. This agreement is being used to	

1

remain active under the On-call program for

potential future assignments.

CONTRACT AGREEMENTS FOR INFORMATION APRIL 17, 2024

ON-C	ALL CONSULTANT SERVIC	ES - MECHANICAL ELEC	TRICAL DILIMBING E	RE PROTECTION/FIPE	ALARM SERVICES	APRIL 17, 2024					—	_
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Total Expenditures as of 03/01/24	Expenditures FY23	Expenditures FY22	Purpose	SMBE	
5	Kohler Ronan LLC	012.2-6-NV-113022	No Value	12/01/19-04/30/24	Multiple Sources	Robert Corbett, Interim AVP, University Construction, Planning & Design	\$521,411	\$0	\$0	On-Call Consultant Mechanical, Electrical, Plumbing, Fire Protection/Fire Alarm services to be used at all UConn campuses to provide project support as needed. This "No Value" contract is being presented for informational purposes to report spend to date exceeding \$500,000. Zero extensions remain. This agreement is being used to remain active under the On-call program for potential future assignments.	x	
STANI	DARD FIXED-FEE ARCHITE	ECTS' CONTRACTS										_
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Total Expenditures as of 03/01/24	Expenditures FY23	Expenditures FY22	Purpose	SMBE	P
6	Asplundh Engineering Services, LLC	300136	\$11,400 (Contract Value Previously \$1,202,079; Total New Contract Value \$1,213,479)	06/06/22-12/31/25	UCONN 2000	Robert Corbett, Interim AVP, University Construction, Planning & Design	\$1,213,479	\$196,672	\$0	Provide additional design services for Project No. 300136 Eversource Second Electrical Feed located at the Storrs Campus. Amend to increase contract value \$11,400, for total new contract value of \$1,213,479. Contract term remains the same. (Final Budget approved by the BOT for Project 300136 - 09/27/23 - \$15,000,000). Contract increase is requested to allow for additional design services.		
7	Goody Clancy	901803	\$47,213 [Contract Value Previously \$14,685,313; Total New Contract Value \$14,732,526	08/03/15-12/31/26	Multiple Sources	Robert Corbett, Interim AVP, University Construction, Planning & Design	\$14,732,526	\$0	\$735,535	Provide additional design services for Project 901803 Gant Building Renovations located at Storrs Campus. Amend to increase contract value \$47,213, for total new contract value of \$14,732,526. Contract term remains the same. (Revised Final Budget approved by the BOT 06/26/19 - \$170,000,000). Contract increase is requested to allow for additional design services.		
											_	_
TELEC	OMMUNICATIONS SUPP	ORT AND SERVICES									Т	T:
No.	Contractor	Contract No.	New Approval Amount	Term	Fund Source	Program Director	Total Expenditures as of 03/01/2024	Expenditures FY23	Expenditures FY22	Purpose	SMBE	7
8	AT&T Mobility II LLC, DBA: AT&T Mobility	18P5X0189	\$0 [Contract Value Previously \$999,000; Contract Value Remains the Same]	04/01/21-08/30/24	Auxiliary Services	Michael Mundrane, Vice President and Chief Information Officer	\$675,733	\$221,439		Cellular service and supplies for all University campuses, excluding UCH. Amend to extend term four months, through 08/30/2024. Contract value remains the same. Sourced through a State of Connecticut contract. Future extensions may be exercised at the discretion of the State. Contract amended is requested to remain aligned with State contract.	e	

ATTACHMENT B

		Current BOT	Expenditures & Encumbrances			BOT Budget Approval	Estimated	Estimated Construction %
Project Name by Construction Phase	Project #	Approved Budget	(As of 4/1/24)	Budget Phase	Budgeted Funding Source(s)	Date(s)	Completion Date	Complete
Planning Budget Phase Energy Services Performance Contract	FO502072	\$500,000	\$0	P	University Funds	12/06/23		
Energy Services Performance Contract	FU302072	\$500,000	ŞU	r	University Funds	12/00/23		
Design Budget Phase								
School of Nursing Building	300260	\$5,400,000	\$1,741,727	P-\$2M	UCONN 2000 Bond Funds	06/28/23		
				D-\$5.4M		10/25/23		
Revised Design Budget Phase								
Mirror Lake Improvements	300174	\$4,000,000	\$2,992,748	D-\$1.6M	UCONN 2000 Bond Funds	10/27/21		
				RD-\$2.6M		03/30/22		
				RD- \$4.0M		04/19/23		
Werth Residence Hall High Humidity Mitigation	300251	\$1,500,000	\$744,561	RP-\$925	University Funds	12/06/23		
				D-\$1.5M		02/28/24		
Final Budget Phase								
Academic and Research Facilities - STEM	901802	\$220,000,000	\$172,420,706	P-\$1M	UCONN 2000 Bond Funds	11/13/13	Spring 2024	99%
Research Center		, ,,,,,,,,	, , , , , , ,	RP-\$5M	0001111 2000 Bolla Fallas	06/29/16	-1-0	
				RP-\$15M		09/27/17		
				D-\$15M		06/26/19		
				F-\$220M		04/29/20		
Avery Point Seawall Exigent Improvements	300253	\$3,063,069	\$2,532,315	F	UCONN 2000 Bond Funds	12/07/22	April 2024	99%
Branford House Exterior Repairs, Phases 1 & 2	FO500106	\$800,000	\$795,049	F	University Funds	02/22/23	May 2024	99%
	50500050	44 500 000				0.4/4.7/0.4		
Buckley Hall Remidiation & Refurbishment	F0502359	\$1,500,000	¢1 102 420	F P-\$1.4M	University Funds	04/17/24-pending	Ostobor 2025	00/
	300264/ TL2547	\$5,400,000	\$1,192,420	F-\$1.4W F-\$5.4M	UCONN 2000 Bond Funds	10/25/23 12/06/23	October 2025	0%
Dining Hall Facilities Ventilation Upgrades	FO500010	\$892,700	\$436,126	F-\$3.4IVI	University Funds	02/21/18	December 2024	25%
Electric Vehicle Charging Infrastructure & Service	FO502039	\$957,200	\$233,598	F	University Funds	09/27/23	September 2024	0%
Upgrades		, , , , , , , , , , , , , , , , , , ,	,,		Offiversity Funds	55/2.725		
Eversource Second Electrical Feed	300136	\$15,000,000	\$12,528,840	D-\$3M	UCONN 2000 Bond Funds	12/08/21	Fall 2026	0%
				F-\$15M		09/27/23		
Fenton River Well Field and Road Replacement	901653	\$1,700,000	\$1,550,102	F	UCONN 2000 Bond Funds	04/19/23	March 2024	99%
Field House- Old Rec Center Renovation	300209	\$15,500,000	\$2,742,189	RP-\$3M	UCONN 2000 Bond Funds	06/29/22		
				D-\$4.5M	University Funds	06/28/23		
				RD-\$\$8.5M		12/06/23		
				F-\$15.5M		04/17/24-pending		
Gampel Pavilion Court Replacement	300255	\$688,480	\$651,924	F	University Funds	12/07/22	March 2024	99%
Gampel Pavilion Enhancements	TBD	\$10,000,000		F	State GO Bonds	04/17/24-pending		
Gilbert Road Site Preparation	300235	\$6,600,000	\$4,749,253	RD-\$1.25M F-\$6.6M	UCONN 2000 Bond Funds	06/29/22	Fall 2024	Phase 1: 100% Phase 2: 0%
Greer Field House Indoor Track Resurfacing	FO500159	\$807,092	\$788,239	F	University Funds	12/07/22	March 2024	99%
Hydrogen Fuel Dispenser	FO502031	\$835,500	\$0	F	University Funds	09/27/23	November 2024	0%

		Current BOT	Expenditures & Encumbrances			BOT Budget Approval	Estimated	Estimated Construction %
Project Name by Construction Phase	Project #	Approved Budget	(As of 4/1/24)	Budget Phase	Budgeted Funding Source(s)	Date(s)	Completion Date	Complete
Final Budget Phase - continued	200202/	Ć4 040 000	6074.672	D ¢040l		00/20/22	L L 2025	00/
	300203/ TL2540	\$4,940,000	\$874,673	D-\$940k F-\$4.94M	UCONN 2000 Bond Funds	09/28/22 12/06/23	July 2025	0%
Northwest Quad: Science 1-Site Improvements	300050	\$56,000,000	\$52,882,991	RP-\$1M	UCONN 2000 Bond Funds	02/21/18	March 2024	99%
				D-\$7.5M		06/27/18		
				F-\$56M		04/29/20		
Residential Life Facilities: South Campus	300200	\$215,000,000	\$161,928,244	P-\$800k	UCONN 2000 Bond Funds	12/08/21	Fall 2024	70%
Residence Hall				D-\$6.5M		12/09/20		
Constant Hall Broad Street O. B. C. dish and	50503360	Ć4 050 000		F-\$215M	us son essi-	08/03/22		
Sprague Hall Remediation & Refurbishment	FO502360	\$1,050,000		F-\$1.05M	University Funds	04/17/24-pending		
Stamford Abutting Property Remediation	300149	\$2,500,000	\$1,978,879	F	UCONN 2000 Bond Funds	04/24/19	Summer 2024	99%
Von Der Mehden Recital Hall Roof Restoration	FO501881	\$720,000	\$42,305	P-1.01M	University Funds	10/25/23		
				F-\$720k		04/17/24-pending		
Wilbur Cross Cupola Repair	FO500161	\$932,000	\$846,900	F	University Funds	10/25/23	August 2024	0%
Wired Access Layer Infrastructure Refresh - Phase III	Various	\$4,000,000	\$3,942,041	F	UCONN 2000 Bond Funds	09/29/21	March 2024	99%
Wired Access Layer Infrastructure Refresh - Phase IV	Various	\$2,000,000	\$1,910,762	F	UCONN 2000 Bond Funds	06/29/22	June 2024	78%
Wired Access Layer Infrastructure - Cabling Phase V	Various	\$2,000,000	\$1,248,342	F	UCONN 2000 Bond Funds	06/28/23	September 2024	30%
XL Center-Academic Space Renovation	300270	\$1,039,000		F	State GO Bond Funds	04/17/24-pending		
Revised Final Phase								
Academic & Research Facilities - Gant Building	901803	\$268,000,000	\$153,659,189	P-\$1M	UCONN 2000 Bond Funds	11/13/13		MOB-100%
Renovations - STEM				RP-\$5M	University Funds	09/30/15		Phase 1-100%
				D-\$15M		08/10/16		Phase 2-100%
				F -\$85M		02/22/17	TBD	Phase 3-0%
				RF-\$170M		06/26/19		
Andover Infrastructure and Software Upgrade-	FO500073	\$3,855,439	\$3,814,157	F-\$2.6M	University Funds	09/30/20	COMPLETE	Phase - 1 100%
Phase I, II, III				F-\$3.346M		02/24/21	COMPLETE	Phase - 2 100%
				RF-\$3.48M		04/27/22	COMPLETE	Phase -3 100%
				FR-3.48M		06/28/23	July 2024	Phase - 4 30%
						10/25/23		
Boiler Plant Equipment Replacement and Utility	300151	\$43,000,000	\$38,632,526	RP-\$1.25M	UCONN 2000 Bond Funds	04/24/19	Winter 2024	95%
Tunnel Connection				D-\$2.3M		08/14/19		
				F-\$40M		02/26/20		
				RF-\$43M		06/28/23		
Freitas Renovation	300252	\$3,000,000	\$1,519,854	F-\$2.5M	Gift Funds	04/19/23	Fall 2024	Phase 1: 100%
North 9 South Darking Carages Destaration	TOTOOOT C	¢4.000.000	¢2 020 47C	RF-\$3.0M		02/28/24	July 2022	Phase 1: 100%
North & South Parking Garages Restoration, Phase I & II	FO500056	\$4,000,000	\$2,838,476	F-\$1.0M	University Funds	10/28/20	July 2023	Phase 1- 100%
Thuse Tex II				RF-\$2.0M		06/30/21	January 2024	Phase 2- 98%
				RF\$3.0M		12/07/22 12/06/23	January 2024 August 2024	Phase 3-95% Phase 4 - 0%
North Eagleville Road and Discovery Drive	300169	\$3,000,000	\$2,222,464	RF-\$4.0M D-\$750k	UCONN 2000 Bond Funds	09/30/20	Spring 2024	60%
North Lagievine Noau and Discovery Drive	200103	33,000,000	<i>\$2,222,404</i>	D-3/30K	OCCIVIN 2000 DUITU FUITUS	03/30/20	3pring 2024	0070

			Expenditures &					Estimated
		Current BOT	Encumbrances			BOT Budget Approval	Estimated	Construction %
Project Name by Construction Phase	Project #	Approved Budget	(As of 4/1/24)	Budget Phase	Budgeted Funding Source(s)	Date(s)	Completion Date	Complete
Intersection Improvements				F-\$800k		10/27/21		
				RF-\$2.0M		04/27/22		

Project Name by Construction Phase	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/1/24)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Revised Final Budget Phase - continued								
South Campus Infrastructure-Phase I, II, III	300241	\$89,500,000	\$82,137,637	RP-\$1.25M	UCONN 2000 Bond Funds	03/30/22	Winter 2026	22%
				D-\$1.750M		06/29/22		
				RD- \$4.5M		09/28/22		
				F-\$11.0M		12/07/22		
				RF-\$44M		04/19/23		
				RF-\$82M		06/28/23		
				RF-\$89.5M		09/27/23		
Storrs LED (SLED) Lighting Upgrade	FO500025	\$7,850,000	\$7,848,910	F-\$5.35M	University Funds	12/09/20	May 2024	95%
				RF-\$7.85M				
UCONN 2000 Code Remediation: Stamford	201523	\$22,000,000	\$19,746,880	P-\$2M	University Funds	10/28/15	Jan. 2021	Phase 1: 100%
Downtown Relocation		. , ,	. , ,	RP-\$2.5M	UCONN 2000 Bond Funds	10/23/19	Winter 2024	Phase 2: 99%
				F-\$4M	CCCITIV 2000 Bolla l'allas	02/26/20		
				RF-\$22M		02/24/21		
				Ι(Ι - ΨΖΖΙΨΙ		02/24/21		
Recently Completed Projects ⁽¹⁾								
Atwater Laboratory Emergency Power	FO500058	\$682,700	\$674,851	F-\$535k	Harris Carlo	04/28/21	Complete	100%
Installation	FU300036	\$082,700	\$074,651		University funds	· ·	Complete	100%
installation				RF-\$603k		10/27/21		
B4 Steam Vault and Line Exigent Repair	300247	\$7,700,000	\$7,328,833	RF-\$682k F-\$5.5M		06/29/22 03/30/22	Complete	100%
64 Steam vauit and Line Exigent Repair	300247	\$7,700,000	\$7,320,033		UCONN 2000 Bond Funds		Complete	100%
Chemistry Building Roof Snow Guard	FO500093	\$916,000	\$730,275	RF-\$7.7M	University Funds	06/29/22	Complete	100%
Replacement	FU500093	\$916,000	\$730,275	Г	University Funds	09/30/20	Complete	
George J. Sherman Family Sports Complex Turf Replacement	FO500156	\$1,640,997	\$1,491,815	F	University Funds	06/26/22	Complete	100%
UConn Hockey Arena	300133	\$70,000,000	\$67,627,465	RP- \$0.85M	University Funds	08/14/19	Complete	98%
				D-\$2.85M	Revenue Bonds	01/29/20		
				RD-\$4.6M	Gift Funds	09/03/20		
				F-\$70M		04/28/21		
Kinesiology Bldg. Human Anatomy Learning	300188	\$753,500	\$517,055	F	UCONN 2000 Bond Funds	12/09/20	Complete	100%
Laboratory Renovation	000200	ψ. 30,000	φο=/,σσσ		2001111 2000 20110 1 01100	==, 00, =0	33p.c.c	20075
Main Campus SubStation Switchgear Relay	FO500090	\$640,000	\$614,796	F-\$565k	University Funds	02/26/20	Complete	100%
Replacement AET 5P-14G SCADA				RF-\$592k	•	04/27/22	•	
				RF-\$640k		06/29/22		
Public Safety Building Improvements	201703	\$7,750,000	\$7,456,193	F-\$4.55M	UCONN 2000 Bond Funds	03/27/19	Complete	100%
				RF-\$7.0M	University Funds	12/09/20		
				RF-\$7.45M		09/29/21		
				RF-\$7.75M		06/29/22		
Residential Life Facilities: Mansfield Apartments	300234	\$12,000,000	\$10,505,128	P-\$850k	UCONN 2000 Bond Funds	09/29/21	Complete	Demo: 100%
Redevelopment - Part 1				D-\$4.6M		03/30/22		
				F-\$12.0M		06/29/22		
School of Engineering Backfill Renovations	TL2405	\$1,771,410	\$1,734,134	F	University Funds	06/29/22	Complete	100%
Supplemental Utility Plant	300025	\$67,000,000	\$63,402,096	P-\$5M D -\$5M	UCONN 2000 Bond Funds	09/27/17 06/26/19	Complete	100%
White Building Roof and Drainage System	FO500127	\$945,800	\$938,488	F	University Funds	06/29/22	Complete	Phase 1 - 100%
Replacement		,	. , ==		Oniversity Funds	• •	Complete	Phase 2 - 100%

		Current BOT	Expenditures & Encumbrances			BOT Budget Approval	Estimated	Estimated Construction %
Project Name by Construction Phase	Project #	Approved Budget	(As of 4/1/24)	Budget Phase	Budgeted Funding Source(s)	Date(s)	Completion Date	Complete
Planning Budget Phase								
UCH - Hybrid OR#2 Fit-Out	23-035	\$7,100,000	\$198,000	Р	UConn Health Capital Funds	(06/12/23)* 06/28/23		
UCH - Interventional Radiology Equipment Replacement & Renovation	20-001	\$4,700,000	\$14,643	Р	UConn Health Capital Funds	(06/12/23)* 06/28/23		
UCH- Labor & Delivery Infant Protection System Replacement	21-022	\$760,000		Р	UConn Health Capital Funds	(03/11/24)* 02/28/24		
UCH-University Tower (UT) 7th Floor Pharmacy Fit-Out	23-024	\$10,250,000	\$114,308	Р	UCONN 2000 Bond Funds UConn Health Capital Funds	(09/11/23)* 09/27/23		
Design Budget Phase								
UCH- Building F & Building M Roof Replacement	22-601.10	\$1,615,000		D	UCONN 2000 Bond Funds	(03/11/24)* 02/28/24		
UCH - Cryo Electron Microscope Installation	22-055	\$960,000	\$154,030	P-\$960k D-\$960k	UConn Health Research IDC Capital	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23		
UCH - Southington Clinic Expansion	23-045	\$1,325,000		D	UConn Health Capital Funds	(03/11/24)* 02/28/24		
UCH-Tomotherapy Unit Replacement	20-058	\$4,985,000	\$349,586	P-\$5.22M D-\$4.985M	UConn Health Capital Funds	(06/12/23)* 04/19/23 (03/11/24)* 02/28/24		
Final Budget Phase								
UCH - Anatomic Pathology & Autopsy Renovation	21-059	\$1,175,000	\$79,821	F-\$1.175M	UConn Health Capital Funds	(03/13/23)* 12/06/23	July 2024	0%
UCH - Building D & Building N Roof Replacement	22-601.02	\$2,500,000	\$2,174,042	P-\$1.1M D-\$2.565M F-\$2.5M	UCONN 2000 Bond Funds	(12/06/21)* 12/08/21 (06/13/22)* 06/29/22 (06/12/23)* 06/28/23	February 2024	90%
UCH - Building E & Building K Roof Replacement	22-601.01	\$2,160,000	\$1,091,463	P-\$630K D-\$2.16M F-\$2.16M	UCONN 2000 Bond Funds	(12/06/21)* 12/08/21 (06/13/22)* 06/29/22 (06/12/23)* 06/28/23	January 2024	90%
UCH - Cadaver Lab Renovation & Air Handling Unit Replacement	23-601.12	\$2,960,000	\$79,250	D-\$1.8M F-\$2.96	UCONN 2000 Bond Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23	August 2024	0%

Project Name by Construction Phase Final Budget Phase - continued	Project #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/1/24)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
UCH - Canzonetti (F) Building Wound Care Center Renovation	22-019	\$1,225,000	\$0	D-\$850k F-\$1.225M	UConn Health Capital Funds Restorix Health Inc Design & Construction Allowance	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23	April 2024	60%
UCH - Cardio Catheterization (Cath) & Electro Physiology (EP) Lap Renovation	22-017	\$6,430,000	\$5,379,268	P-\$3.7M D-\$6.166M F-\$6.430M	UConn Health Capital Funds	(06/13/22)* 06/29/22 (12/05/22)* 12/07/22	December 2024	15%
UCH -Cell & Genome Science Building Data Center Cooling Upgrades	23-601.07	\$840,000	\$757,824	D-\$650k F-\$840k	UCONN 2000 Bond Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23	July 2024	0%
UCH-CGSB & ARB Autoclave and Washer Replacement	22-012	\$1,200,000	\$1,107,487	F-\$1.2M	UConn Health Research IDC Capital	(12/05/22)* 12/07/22	April 2024	95%
UCH - Connecticut Tower (CT) 7th Floor Med- Surg/Observation Unit Renovation	23-027	\$2,500,000	\$1,658,303	P-\$2.5M F-\$2.5M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (03/11/24)* 02/28/24	April 2024	50%
UCH-Fluroscopy Equipment Replacement and Renovation	21-009	\$745,000	\$76,040	F	UConn Health Capital Funds	(09/11/23)* 09/27/23	August 2024	0%
UCH - Garage 1, 2 & 3 Electric Vehicle Charger Installation	21-066	\$550,000	\$26,640	F	UConn Health Energy Conservation Pool CT DEEP Grant Eversource Rebate	(03/11/24)* 02/28/24		
UCH - KB034-036 Research Lab Renovation	24-011	\$760,000	\$62,500	F	UCH Operating Funds	(03/11/24)* 02/28/24		
UCH-Main Building (L) Lab Renovations - 2nd Floor	22-013	\$10,200,000	\$4,867,537	P-\$7.8M D-\$8.972M F-\$10.2M	UCONN 2000 Bond Funds UConn Health Research IDC Capital UCH School of Medicine Operating Funds UConn Health Capital Funds	(12/06/21)* 12/08/21 (06/13/22)* 06/29/22 (12/05/22)* 12/07/22	August 2024	55%
UCH - 16 Munson Road Emergency Lighting & Egress Upgrades	21-010	\$1,900,000	\$38,500	D-\$935k F-\$1.9M	UCONN 2000 Bond Funds UConn Health Capital Funds	(12/06/21)* 12/08/21 (09/11/23)* 09/27/23	TBD	0%
UCH - Muscular Skeletal Institute Chiller Replacement	23-601.20	\$570,000	\$116,378	F	UCONN 2000 Bond Funds	(09/11/23)* 09/27/23	May 2024	5%
UCH - Musculoskeletal Institute Rehabilitation Expansion	23-029	\$1,010,000	\$90,180	P-\$640k D-\$640k F-\$1.01M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24		

Draiget Name by Construction Phase	Drainet #	Current BOT Approved Budget	Expenditures & Encumbrances (As of 4/1/24)	Rudget Phase	Dudgeted Funding Course(s)	BOT Budget Approval	Estimated Completion Date	Estimated Construction %
Project Name by Construction Phase Final Budget Phase - continued	Project #	Approved Budget	(AS 01 4/ 1/ 24)	Budget Phase	Budgeted Funding Source(s)	Date(s)	Completion Date	Complete
UCH - New England Sickle Cell Institute Renovation	21-063	\$4,865,000	\$142,150	P-\$3M D-\$4.865M F-\$4.865M	UCONN 2000 Bond Funds UConn Health Capital Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23	September 2024	0%
UCH - Outpatient Pavilion 3rd Floor Backfill	22-060	\$4,250,000	\$246,100	P-\$3.3M D-\$3.3M F-\$4.25M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24		
UCH - Outpatient Pavilion X-Ray & Blood Draw Relocation	22-046	\$1,925,000	\$110,580	P-\$650k D-\$850k F-\$1.925M	UConn Health Capital Funds	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/11/24)* 02/28/24		
UCH - Replace Chilled Water Pump CHWP#4	21-018	\$642,000	\$295,090	F	UCONN 2000 Bond Funds UConn Health Capital Funds	(12/06/21)* 12/08/21	April 2024	90%
UCH-Transitional Nursery Renovation	21-016	\$1,800,000	\$777,141	D-\$1.8M F-\$1.8M	UConn Health Capital Funds	(03/13/23)* 02/22/23 (06/12/23)* 06/28/23	April 2024	55%
Revised Final Phase								
UCH - 5 Munson Road Clinical Fit-Out	22-042	\$9,344,000	\$5,524,980	F-\$8.4M RF-\$9.3M	UConn Health Capital Funds Landlord Tenant Fit-out Allowance	(06/13/22)* 06/29/22 (09/11/23)* 09/27/23	January 2024	99%
UCH-16 Munson Road Parking Lot Paving	22-601.03	\$2,075,000	\$1,365,164	P-\$1.16M D-\$1.445M F-\$1.93M RF-\$1.61M RF-\$2.1M	UCONN 2000 Bond Funds	(12/06/21)* 12/08/21 (06/13/22)* 06/29/22 (09/12/22)* 09/28/22 (09/12/22)* 09/28/22 (03/13/23)* 02/22/23 (09/11/23)* 09/27/23	November 2023	99%

Project Name by Construction Phase	Project #		Expenditures & Encumbrances (As of 4/1/24)	Budget Phase	Budgeted Funding Source(s)	BOT Budget Approval Date(s)	Estimated Completion Date	Estimated Construction % Complete
Revised Final Phase - Continued								
UCH-836 Hopmeadow Street, Simsbury Clinical Practice Relocation	21-036	\$4,729,000	\$4,596,523	P-\$3.875M D-\$3.875M F-\$4.297M RF-\$47.3	UConn Health Capital Funds Landlord Tenant Fit Out Allowance	(09/20/21)* 09/29/21 (12/06/21)* 12/08/21 (06/13/22)* 04/27/22 (09/11/23)* 09/27/23	January 2024	99%
UCH - Central Sterile Washer & Sterilizer Replacement	21-034	\$2,835,000	\$1,365,164	P-\$1.9M D-\$3.985M F-\$4.97M RF-\$2.835M	UCONN 2000 Bond Funds UConn Health Capital Funds	(06/13/22)* 06/29/22 (06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/13/23)* 12/06/23	January 2025	0%
UCH - Psychiatry Seclusion Suite & Nurse Station Security Renovation	21-050	\$1,197,000	\$892,984	D-\$790k F-\$1.042M RF-\$1.197M	UConn Health Capital Funds	(06/13/22)* 06/29/22 (12/05/22)* 12/07/22	February 2024	95%
UCH - Replace Building F & H Hot Water Tanks	19-603.11	\$845,000	\$422,600	F-547k RF-\$845k	UCONN 2000 Bond Funds	(12/06/21)* 12/08/21 (09/12/22)* 09/28/22	March 2024	80%
UCH - TB-121 Blood Bank Relocation	23-010	\$1,075,000	\$43,000	F-\$765k RF-\$880k RF-\$1.075M	UConn Health Capital Funds CIRP	(06/12/23)* 06/28/23 (09/11/23)* 09/27/23 (03/13/23)* 12/06/23	July 2024	0%
Recently Completed Projects ⁽¹⁾								
UCH-HIM Workplace Improvements	21-019	\$763,000	\$643,463	F	UCONN 2000 Bond Funds	(03/13/23)* 02/22/23	January 2024	100%
P = Planning Budget RP = Revised Planning Budget D = Design Budget * UConn Health Board of Directors Reviewed and Rec 1) Completed projects assume "Completed, Commiss	_		nl	is report for 1 yea	r after completion to accommodate initial fir	nancial closeout adjustments		

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					Fiscal Year to Date Expenditures By Fun			ing Source	
Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Total Fiscal Year Expenditures	UCONN 2000 Bonds	University Operating	Revenue Bonds	Other Funding*	
		Storrs a	nd Regional Campus	es					
mic and Research Facilities									
Academic & Research Facilities - Gant Building Renovations - STEM	169,827,606		Substantially Complete	2,438,282	2,438,282				
Academic & Research Facilities - School of Nursing Building	5,400,000		Planning/Design	406,378	406,378				
Academic & Research Facilities - STEM Research Center Science 1	190,000,000		Substantially Complete	5,496,831	5,496,831				
red Maintenance/Code Compliance/ADA Compliance/Infrastructure Imp	rovements ? Panavation Lui		d Research Facilities Tota		8,341,491	<u> </u>	•		
Ace Water Heater Replacement	275,000		Substantially Complete	12,530		12,530		1	
Alumni Center Wood Shake Roof Replacement	360,000		Substantially Complete	301,380		301,380			
Andover Infrastructure & Software Upgrade	3,855,439		Substantially Complete	264,661		264,661			
Arjona 143 Lecture Hall Renovation (TL2562)	375,000	-	Planning/Design	-					
Arjona Building 105 & 143 Lecture Hall Upgrades (TL2438)	366,269	366,269		306,026	306,026				
Athletics Master Plan	425,000		Planning/Design	59,323				59,3	
Atwater Facade Repairs - Phase 2 Atwater Fumehood & BSC Upgrades	42,000 20,000	25,953	Planning/Design Planning/Design	-					
Avery Point Academic Building Roof Replacement	996.826	996.826	Completed	74.621		74.621		+	
Avery Point Sea Lab Floor Repair	230,000		Substantially Complete	9.189		9.189			
Avery Point Seawall Restoration (FO500157)	3,063,069	2,320,637		2,249,022	2,249,022	-1			
B4 Steam Vault Replacement	7,700,000	7,267,354	Substantially Complete	1,073,966	1,073,966				
Babbidge Library Node 12 Fire Panel Upgrade	275,000	83,313		83,313		83,313			
Babbidge Library Staircase Installation	63,600	26,236		26,236		26,236			
Beach Hall 109, 111 & 113A Geosciences Labs	375,000	-	Planning/Design	- 100 117		100 117			
Beach Hall 130 Suite Renovation Beach Hall Underground Storage Tank Replacement	295,000 234,761		Construction Completed	186,147 234,761		186,147 234,761			
Benton 106 Teaching Space Improvements	100,000		Substantially Complete	88,351		88,351		+	
Bishop Center Roof - Electrical & HVAC Upgrade	400.000		Substantially Complete	- 00,001		00,001			
Boiler Plant Equipment Replacement and Utility Tunnel Connection	43,000,000	34,447,635		3,010,970	3,010,970				
Bousfield 3rd Floor Office Upgrades	155,000		Construction	106,276		106,276			
Branford House Exterior Repairs	800,000	795,049		429,255		429,255			
Bronwell Elevator Modernization	300,000	51,097		51,097		51,097			
Bronwell Switchgear Service Replacement	350,000 495,000	281,656		-					
Buckley Hall Abatement Buckley Hall LED Lighting Upgrade	278,000	-	Planning/Design Planning/Design	-				+	
Buckley Hall Refurbishment - Flooring	499,000	-	Planning/Design	-					
Buckley Hall Refurbishment - Painting	99,000		Planning/Design	-					
C2E2 to IPB Phase 1 Office & Lab Renovation (TL2547)	5,400,000	271,068	Planning/Design	271,068	271,068				
Campus Wayfinding 2022	300,000		Substantially Complete	6,925	6,925				
Castleman - 122, 123, 123A Renovations For NASA Research	185,837		Completed	-		(9,664))	9,6	
Castleman Machine Shop Areas Upgrades Central Utility Plant Office Renovation	300,000 175,000		Substantially Complete Substantially Complete	283,312 32,617		283,312		+	
Chemistry 4th Floor Teaching Lab Renovation	345,000		Planning/Design	19,250		32,617 19.250			
Chemistry Roof Snow Guard Repair	916,000		Substantially Complete	2,322		2,322			
Coventry Boathouse Upgrades	220,000		Planning/Design	11,267		11,267			
CUP Equipment Replacement and Pumping Improvements	17,000,000	15,013,188	Substantially Complete	298,129	298,129				
CUP Main Campus Fire Pump Replacement	250,000		Substantially Complete	235,010		235,010			
Cyber Security Upgrades	275,000		Substantially Complete	-					
Depot Campus - Sewer Line Inspection	400,000 892,700		Construction	237,844 190,292		237,844 190.292		+	
Dining Hall Facilities Ventilation Upgrades Electric Vehicle Charging Infrastructure & Service Upgrades	957,200	347,785	Substantially Complete Planning/Design	190,292		190,292			
Energy Savings Performance Contract Phase 2	500,000	<u>-</u>	Planning/Design						
Engineering II 303 Suite Office Renovation	30,000	28.689	Substantially Complete	28,689		28,689			
Engineering II 303 Suite Renovation (TL2508)	460,000		Planning/Design	33,745	33,745				
Eversource Second Electrical Feed - Planning	15,000,000		Construction	1,409,303	1,409,303				
Facilities Code Remediation	196,757		Substantially Complete	<u> </u>					
Facilities Expensed Deferred Maintenance Projects	5,997,002		Construction	2,631,978	1,288,298	2,251,555		380,	
Fenton River Well Field & Road Repair Field House - Old Recreation Center Renovation	1,700,000 8,500,000		Substantially Complete Planning/Design	1,288,298 502,857	1,288,298	502,857			
Foster Apartment Improvements	460,000	2,072,204	Planning/Design	302,037		302,037			
Freitas Renovation	3,000,000	945,938	Construction	774,681				774,	
Gampel 109 KSI Heath Chamber Renovation	30,000	-	Construction	-				1	
Gampel Dome Post Occupancy Evaluation	100,000	-	Planning/Design	-					
Gampel Electrical Generator Replacement	325,000		Planning/Design	-					
Gampel Hydrotherapy Mechanical Room Upgrade	65,000	51,500		51,500		51,500		+	
Gampel Pavilion Court Replacement (FO500158)	688,480		Substantially Complete	379,217	379,217		1	+	
Gant 201W Lab Renovation Gant 404 Lab Renovation	140,000 152,059	152.050	Planning/Design Completed	34,776		34,776		+	
Garrigus Hallway Flooring Replacement	290,000	152,059	Planning/Design	34,776		34,776	+	+	
Garrigus Staircase Replacement	154,400	60.044	Construction	10,776	†	10,776	1	1	

					Fiscal	Year to Date Expend	nditures By Funding	Source
Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Total Fiscal Year Expenditures	UCONN 2000 Bonds	University Operating	Revenue Bonds	Other Funding**
Garrigus Suites Control Valves Installation	200.000	108.105	Construction	27.683		27.683		
Gilbert Road Site Preparation	6.000.000		Substantially Complete	1,124,213	1,124,213	,,,,,,,		
Golf Practice Facility	100,000	-	Planning/Design	-				
Greer Field House Indoor Track Resurface	807,092	788,239	Substantially Complete	788,239				788,239
Hartford 38 Prospect Street Air Handling Unit Replacement	89,000	83,750	Substantially Complete	-				
Hartford Graphic Art & Interior Signage	350,000	342,444	Substantially Complete	29,309		29,309		
HDC Child Labs Upgrade Phase 2	114,950	-	Planning/Design	-				
HEEP Pavilion and Pollinator Garden	50,000	11,912	Planning/Design	-				
High Voltage Distribution Switching Control System	375,000	-	Construction	-		050 500		
Hilltop & Charter Oak Apartment Washer Replacement	359,529	359,529	Completed	359,529		359,529 975		
Human Development Center Houston Lab Renovation Hydrogen Fuel Dispenser Installation	115,000 835,500	66,459		975		9/5		
I-Lot Improvements	7,000,000	6,587,400	Planning/Design Substantially Complete	513,100	513,100			
IPB 3rd Floor NIUVT Office Fit Out	480,000		Substantially Complete	32,374	313,100	32,374		
Jones Annex Renovation	4,940,000		Planning/Design	127,732	127,732	32,374		
Jorgensen Building Envelope & Site Improvements	59,190	47,837	Planning/Design	47,837	121,132	47,837		
Jorgensen Freight Elevator Modernization	550,000	532,351	Substantially Complete	819		819		
Jorgensen Lobby Renovations	159,000	140,302	Substantially Complete	25,073		25,073		
Kellogg Dairy Center HVAC Replacement	12,500		Planning/Design	25,073		20,013	1	†
Kinesiology Building 010 &011 Lab Renovation	140,000	12,230	Planning/Design	-				İ
Law School - Knight and Hosmer Window Replacement	80,000		Planning/Design	2,004		2,004	1	†
Law School Boiler Optimization	233,000	179,657	Substantially Complete	-		2,504		İ
Main Campus Substation Switchgear Relay Replacement	640,000	614,796	Substantially Complete	7,976		7,976		
Manchester Hall Exterior Drainage Improvements	425,000	-	Planning/Design			.,,		
McConaughy Elevator Modernization	230,000	228,589	Substantially Complete	198,220		198,220		
McHugh Lecture Hall 101-102 Lighting System Upgrade	150,000	-	Planning/Design	-				
McMahon / 2019 Hillside Rd - Events & ISSS Renovation (TL2402)	402,332	402,332	Completed	21	21			
Mirror Lake Improvements	4,000,000		Planning/Design	260,651	260,651			
Mold / Lead / Asbestos Remediation	4,312,300	4,312,300		31,843		31,843		
Music Building Hypalon Roof Replacement	61,071	13,518	Planning/Design	-				
N. Eagleville Road and Discovery Drive Intersection Improvements	3,000,000		Construction	498,000	498,000			
North & South Garages Safety Screens Phase 2	52,400	20,976	Construction	-				
North and South Parking Garage Restoration	4,000,000		Construction	866,040		866,040		
North Eagleville Road East Steam Repair	480,140		Completed	22,894	22,894			
Northwest Quad - Science 1 - Site Improvements & Tunnel Phase II	56,000,000		Substantially Complete	5,767,030	5,767,030			
Northwest Science Quad Supplemental Utility Plant	67,000,000	59,083,569	Substantially Complete	2,776,434	2,776,434			
PBB Research Support Expansion	495,000	-	Planning/Design	-				
Peace Park	191,330	-	Planning/Design	-				
Pharmacy/Biology Autoclave Replacement	140,822			4,043		4,043		
Phillips Communication Sciences 136 Renovation	150,000		Construction	28,640		28,640		
Psychology Underground Storage Tank Replacement	300,000			90,354		90,354		
Public Safety Building Improvements	7,750,000		Substantially Complete	269,317	269,317			
Public Safety Risk Assessment and Design Guideline	200,000		Planning/Design					
Putnam Refectory 2 Boiler Replacement	393,500	392,315		1,565		1,565		
Ratcliffe Hicks 009 Sensory Lab Renovation	120,000	- 11 50-	Planning/Design	- 44.505		11		
Ratcliffe Hicks LA VR Lab & Support Space Renovation	182,000		Planning/Design	11,585		11,585		ļ
Residence Hall Dryer Replacement	140,000		Substantially Complete	139,750		139,750		
Residence Hall Water Bottle Filling Stations	100,000 250,000		Planning/Design	6,425		6,425		
Residence Halls Washer / Dryer Replacement	475,000	45.001	Construction Construction	- 45,991		45,991		-
School of Fine Arts Complex Acoustical Improvements SFA Benton American Alliance of Museums Modification	122,058		Completed	19,583		19,583		1
Sherman Complex Turf Replacement	1,491,815		Completed	1,491,815		1,491,815		1
Smart Parking Displays Installation	200,000	35,596	Construction	35,596		35,596		1
SOE Backfill Project	1,777,410		Substantially Complete	343,034		343,034		<u> </u>
South Campus Infrastructure	89,500,000		Construction	19,892,315	19,892,315	343,034		
Sprague Hall Abatement	318,000	20,000,040	Planning/Design	19,092,313	10,002,010			
Sprague Hall Refurbishment - Flooring	438,000	-	Planning/Design	-				<u> </u>
Sprague Hall Refurbishment - Painting	260,000	-	Planning/Design	-			1	†
Spring Manor Farm Demolition Mitigation	75,000		Substantially Complete	-				1
Stamford Abutting Property Restoration	2,500,000		Substantially Complete	14,968	14,968			İ
Stamford Campus Garage - Demolition	9,250,000		Substantially Complete	3,979	3,979			İ
Stamford Main Building Roof Replacement	57,054			26,867	2,070	26,867		
Storrs Hall Simulations Lab Renovation (TL2535)	200,000		Construction	139,973	139,973	_3,001		
Storrs LED (SLED) Lighting Upgrade	7,850,000		Substantially Complete	304,628	,	304,628		İ
Student Union Cultural Center Renovation (TL2451)	300,000		Substantially Complete	-		,520		
Tasker/Foundation Buildings Retaining Wall Replacement	175,000		Substantially Complete	124,952		124,952		
Thompson Apartment Improvements	460,000	-	Planning/Design	-		,		
Torrey 154 Lecture Hall Refresh	125,000	-	Planning/Design	-			_	
Torrey Life Sciences 267/277 MCB New Faculty Lab Renovation	395,800	395.800	Completed	36.099		36,099		

						Year to Date Expend	ditures By Funding S	Source
Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Total Fiscal Year Expenditures	UCONN 2000 Bonds	University Operating	Revenue Bonds	Other Funding
Torrey Life Sciences CLAS Teaching Labs	300,000	-	Planning/Design	_ [
Torrey Life Sciences Greenhouses Improvements	450,000		Planning/Design	34,665		34,665		
UCFM Code Remediation - McMahon Hall Laundry Operations	280,000	238,334	Substantially Complete	21,896		21,896		
UConn 2000 Code Remed - Stamford Downtown Relocation	22,000,000		Substantially Complete	2,702,583	2,702,583	4		
UConn Hartford Cafe	100,000		Planning/Design	-	, , , , , , , , , , , , , , , , , , , ,			
UConn Stamford Mill River Remediation	450,000		Planning/Design	40,232	40,232			
UConn Tennis Facility	150,000		Planning/Design	11,062	•			11,0
University Athletic District Development (a.k.a. Stadia)	21,800,000	21,791,788	Substantially Complete	3,506	3,506			
UPDC Modular Building Demolition	100,000		Planning/Design	26,650		26,650		
UPDC Relocation (TL2399)	960,000	914,556	Substantially Complete	32,398	32,398			
Von Der Mehden Recital Hall Roof Restoration	1,010,000	25,594	Planning/Design	25,594	·	25,594		
Werth Champions Center Dining Renovation	908,217		Completed	26,231		26,231		
Werth Residence Hall High Humidity Mitigation	1,500,000		Planning/Design	419,020		419,020		
White Building 208, 210, 211 Lab Renovations	235,000		Construction	40,969		40.969		
White Building Roof & Drainage System Replacement	945,800		Substantially Complete	331,003		331,003		
White Building Water Heater Replacement	275,000		Substantially Complete	2,310		2,310		
Whitney House Demolition	225,000		Substantially Complete	121,272	121,272	_,,,,,		
Wilbur Cross Cupola Repair	932,000		Construction	29,440	,	29,440		
Wilbur Cross One Stop Student Services	490,000		Planning/Design	54,841		54,841		
WPCF Collection System Interior Lift Stations	250,121		Construction	102,595		102,595		
WPCF Dumpster Veyor	230,000		Construction	22,627		22,627		
WPCF SCADA Upgrade	300,000		Construction	16,212		16.212		
XL Center Academic Space Renovation	450,000		Planning/Design			10,212		
Young Quad Steam Repairs	189.933		Construction	32.514		32.514		
	ADA/Infrastructure/Renova				44,637,287	11,277,396		2,023
	ADA/Infrastructure/Renova	tion/Utility/Administrati	ve/Support Facilities Total	57,938,075	44,637,287	11,277,396	•	2,023
ent, Library Collections & Telecommunications - Phase III	04 000 000	00.750.704	In a	1 100 711	000 444		T	0.004
Academic Capital Equipment	24,300,382	22,756,731	Underway	4,103,714	209,141			3,894
Cyber Security Upgrades	2,000,000	1,884,354		1,884,353	1,884,353			050
ITS Capital Equipment	30,470,366	28,771,200		2,095,711	1,235,969			859
Kuali Cloud Implementation	1,400,000	1,250,236		965,707	965,707			
Public Safety Capital Equipment	25,607,576	20,145,297		427,714	179,093			248
Wired Access Layer (ITS) - All Phases	16,832,326	14,732,731		2,651,166	2,651,166			
	Equipment, Library C	ollections & Telecommu	unications - Phase III Total	12,128,365	7,125,429	<u> </u>	-	5,002,
al, Recreational & Intercollegiate Facilities								
UConn Hockey Arena	70,000,000		Substantially Complete	5,128,767		4,527,079		601
University Athletic District Development (a.k.a. Stadia)	67,125,696		Substantially Complete	202,687		131,234		71,
tial Life Facilities	Intramu	irai, Recreational & Inte	rcollegiate Facilities Total	5,331,454		4,658,313	-	673
Res Life Facilities - Mansfield Apartments Redevelopment	10,600,000	10,140,658	Planning/Design	3,631,902	3,631,902	-	-	
	10,600,000 185,549,990	10,140,658 150,507,209		3,631,902 98,961,649	16,864,658	77,096,991	5,000,000	
Res Life Facilities - Mansfield Apartments Redevelopment		150,507,209		98,961,649		77,096,991 77,096,991	5,000,000 5,000,000	
Res Life Facilities - Mansfield Apartments Redevelopment	185,549,990	150,507,209	Construction dential Life Facilities Total	98,961,649	16,864,658			7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A#N/A#N/A#N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A#N/A#N/A#N/A#N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#NI/A #NI/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#NI/A #NI/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#NI/A #NI/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements I Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements I Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro #N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements I Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro #N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K) acilities - UCH	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements I Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro #N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K)	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A#N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K) acilities - UCH	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements I Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro #N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98.961,649 102,593,551 186,332,936 ts Over \$500K) cilities - UCH	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements I Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro #N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K) cilities - UCH	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements d Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro #N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K) acilities - UCH	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements 3 Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro#N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98.961,649 102,593,551 186,332,936 ts Over \$500K) cilities - UCH	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements d Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro #N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K) cilities - UCH	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements I Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro #N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98,961,649 102,593,551 186,332,936 ts Over \$500K) cilities - UCH	16,864,658 20,496,560	77,096,991	5,000,000	7,699,
Res Life Facilities - Mansfield Apartments Redevelopment Res Life Facilities - South Campus Residence Halls Improvements d Maintenance/Code Compliance/ADA Compliance/Infrastructure Impro #N/A #N/A #N/A #N/A #N/A #N/A #N/A #N/A	185,549,990 Sub Tota	150,507,209 Residal - Storrs & Region	Construction dential Life Facilities Total al Campuses: (Projects With Budge	98.961,649 102,593,551 186,332,936 ts Over \$500K) cilities - UCH	16,864,658 20,496,560	77,096,991	5,000,000	7,699,

					Fiscal Year to Date Expenditures By Funding Source				
Project Name	Current Funded Budget*	Total Project Expenditures	Project Status	Total Fiscal Year Expenditures	UCONN 2000 Bonds	University Operating	Revenue Bonds	Other Funding**	
#N/A				-					
#N/A				-					
#N/A				-					
#N/A				-					
#N/A				-					
#N/A				-					
#N/A				-					
#N/A				-					
#N/A				-					
#N/A				-					
#N/A				-					
#N/A				-					
	rastructure/Renovation/U	tility/Administrative/Sup	port Facilities - UCH Total	•	•	-	•	•	
Equipment, Library Collections & Telecommunications - UCH	74,000,044	70 700 005	In a	ı	l	ı	T	l	
UCH Capital Equipment	74,399,314		mmunications - UCH Total	-					
0.1.7.1.110					-	-	•	•	
Sub lotal-UCo	nn Health Center (Pro	ojects with Budgets	Over \$500K):	-	•	-	-	•	
Total - Storrs, Regional Campuses a	and UConn Health Ce	nter - Current Year I	Expenditures:	\$ 186,332,936	\$ 80,600,767	\$ 93,032,700	\$ 5,000,000	\$ 7,699,469	
					1 .				
Adjustme	nt for Timing and Tra	nsfers Between Fun	nd Sources***:	\$ -	-	-			
Adjusted Total - Storrs, Regional Campuses	and UConn Health C	enter - Current Year	Expenditures:	\$ 186,332,936	\$ 80,600,767	\$ 93,032,700	\$ 5,000,000	\$ 7,699,469	

^{* -} Current Funded Budget may be less than the approved budget, and represents the current funding available for the project

^{** -} Other funding sources include State Bond Funds, Gifts, Grants and Federal Funds

^{*** -} UConn 2000 expenditures at the Health Center are reimbursed by the University as submitted. A timing difference is created since the reimbursements are not on the same fiscal year basis as this report. Additionally, transfers between funding sources may occur periodically, which creates a negative balance in the report if the transfer includes expenses paid in a previous fiscal year. This adjustment corrects for these timing differences.